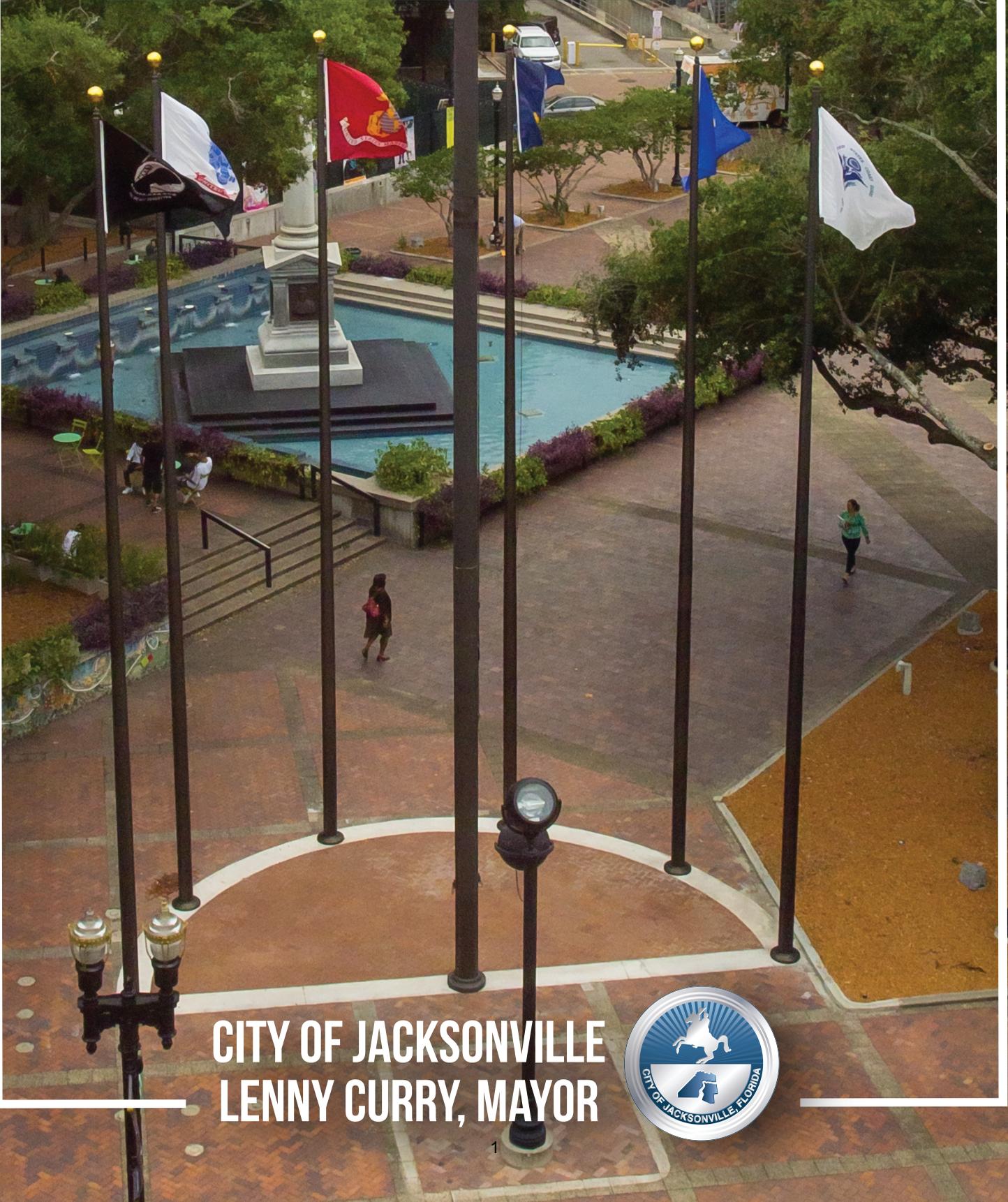


ANNUAL BUDGET 2019-2020



**CITY OF JACKSONVILLE
LENNY CURRY, MAYOR**



CONSOLIDATED CITY - COUNTY
Duval County
City of Jacksonville, Florida
Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020

Lenny Curry
MAYOR

Brian Hughes
CHIEF ADMINISTRATIVE OFFICER

Patrick "Joey" Greive
CHIEF FINANCIAL OFFICER

CITY COUNCIL MEMBERS

Scott Wilson, President
District 4

Joyce Morgan, District 1
Al Ferraro, District 2
Aaron L. Bowman, District 3
LeAnna Cumber, District 5
Michael Boylan, District 6
Reggie Gaffney, District 7
Ju'Coby Pittman, District 8
Garrett L. Dennis, District 9
Brenda Priestly Jackson, District 10
Danny Becton, District 11
Randy White, District 12
Rory Diamond, District 13
Randy DeFoor, District 14

Terrance Freeman, Group 1 At-Large
Ronald B. Salem, Group 2 At-Large
Tommy Hazouri, Group 3 At-Large
Matt Carlucci, Group 4 At-Large
Samuel Newby, Group 5 At-Large

BUDGET OFFICE

Angela Moyer..... Budget Officer
Teresa Eichner.....Capital Improvement Plan Administrator
Insook Wallace.....Budget Systems Administrator
Christy Wallace.....Budget Systems Administrator/SPE
Deborah LeCount.....Budget Analyst Senior
Lakeisha Williams.....Management and Budget Analyst Principal
Jessica Fields.....Management and Budget Analyst
Jasmine Jordan.....Management and Budget Analyst
Roselyn Chall.....Budget Assistant

CONTACT INFORMATION

Mailing Address: 117 West Duval Street, Suite 325
Jacksonville, Florida 32202

Phone: (904) 255-5288

Email: BUDGET@coj.net

Budget Office Website: www.coj.net/departments/finance/budget.aspx

Searchable PDF of this document can be found at:
www.coj.net/departments/finance/budget.aspx

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Dear Citizens of Jacksonville:

This book contains my fifth budget as mayor of Jacksonville, approved by an overwhelming majority of City Council. Like past budgets, it reflects the core principles and key priorities that have guided me as mayor since taking office.

This is a \$1.374 billion budget that is balanced and makes strategic investments in the future of our city, without raising taxes. We have experienced positive economic growth in the past year, which has contributed to increased tax revenues allowing funding enhancements for key priorities, including an additional \$70 million for public safety needs throughout the community.

This budget also maintains my commitment to be a responsible steward of taxpayer resources. It upholds my promise to reduce our municipal debt, contributing to the \$462 million the City has paid down since July 2015. In addition, it maintains the reserves and contingencies that demonstrate how our City can sustain unforeseen challenges.



Budgets are statements of priorities, and I look forward to putting this budget into action in the coming year. I am grateful for the hardworking City employees and my colleagues on City Council for their collaboration throughout the budget process. And I am appreciative of this opportunity to serve as your mayor.

Regards,

A handwritten signature in black ink that reads "Lenny Curry". The signature is written in a cursive, flowing style.

Mayor Lenny Curry

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2018. The City has received this honor for the past thirty-three years.

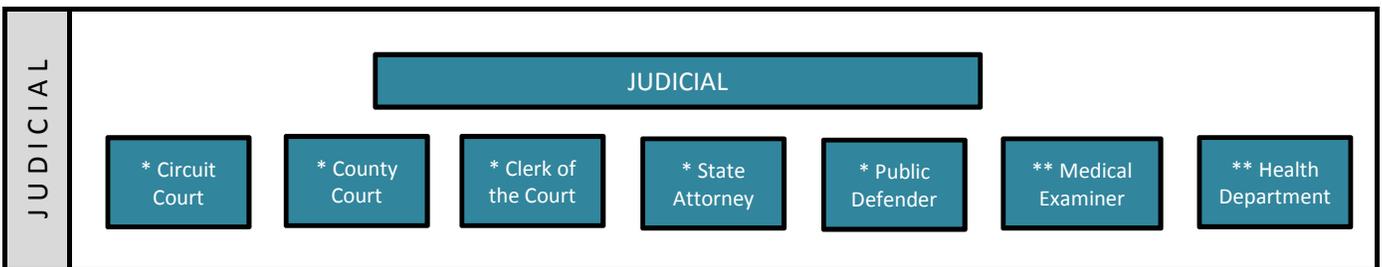
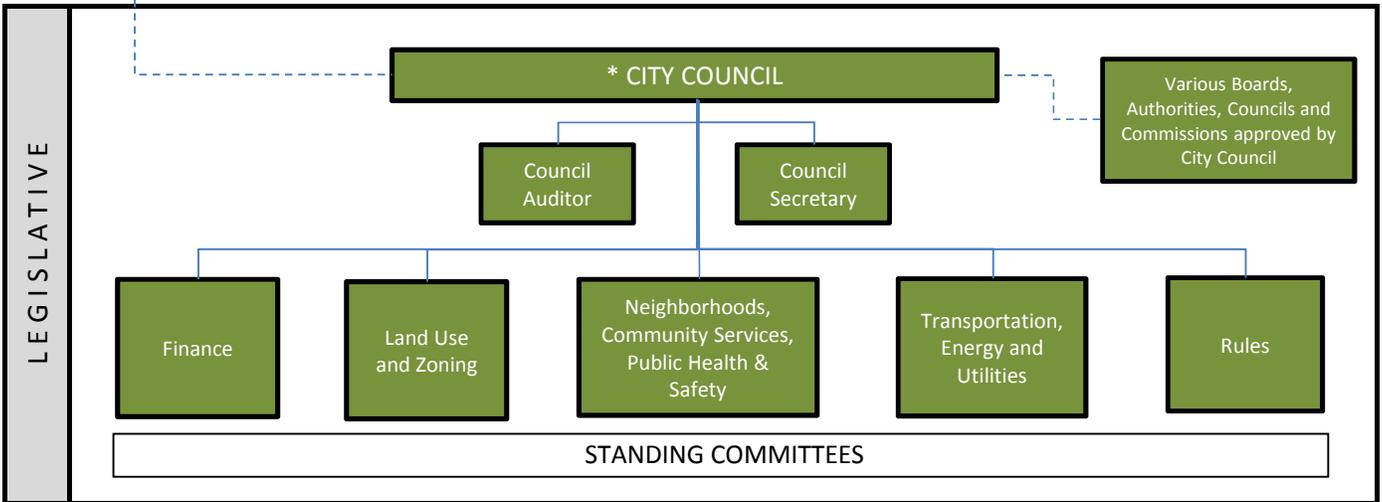
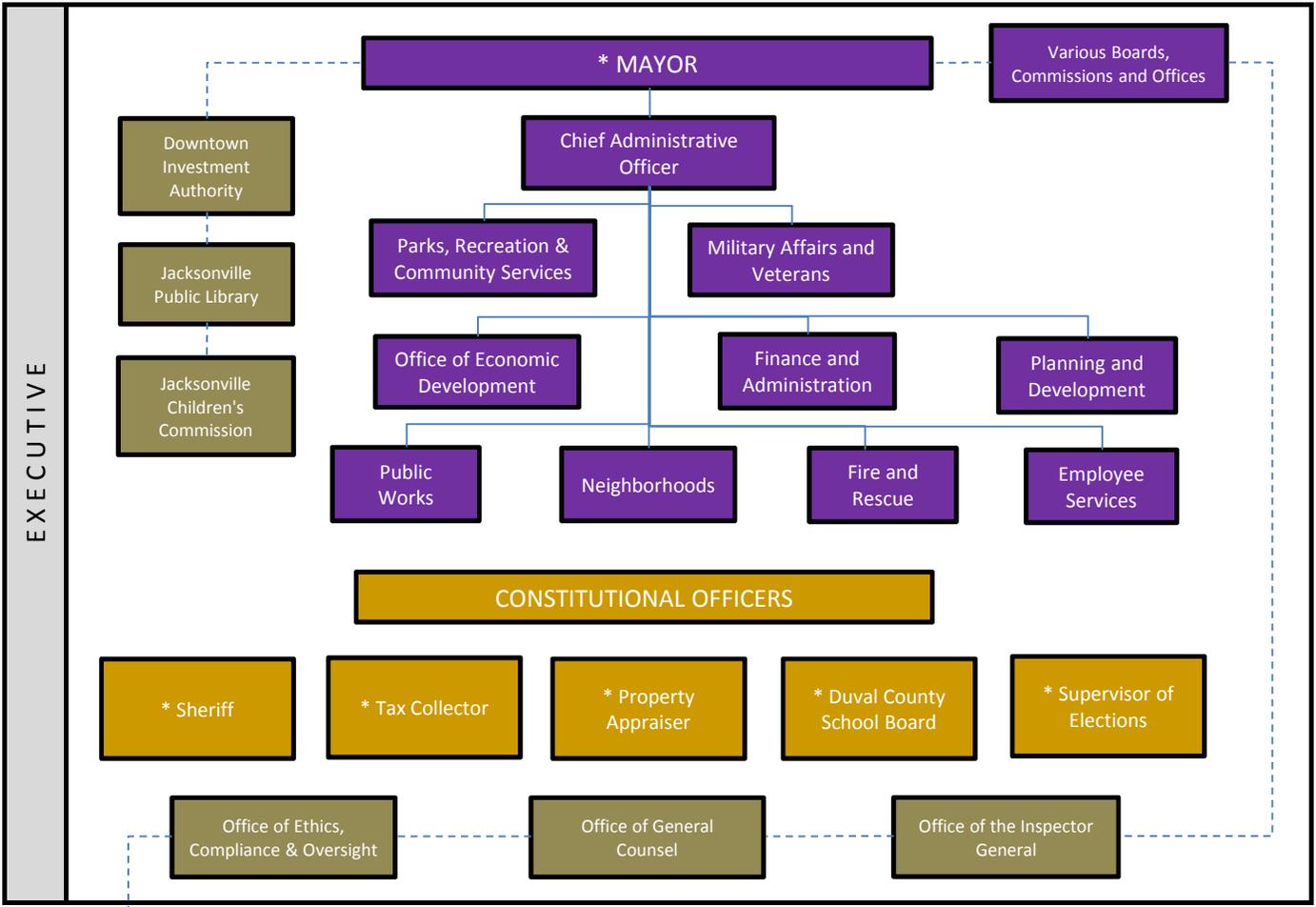
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Due to ADA requirements a scanned copy the award is not presented here but is available upon request.

COUNCIL DISTRICTS

Due to ADA requirements the Council district maps are not presented here but are available online at <https://www.coj.net/city-council/council-district-maps>



* Elected Official

** Appointed by the Governor

PERFORMANCE MEASURES

Monthly / Quarterly Average *

Mayor's Priority: Improve public safety with resources and efforts that bolster law enforcement, intervention and prevention services.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Finance and Administration</u>				
Fleet Management	Average number days to complete JFRD vehicle repairs	2.0	2.5	1.7 *
Fleet Management	Average number days to complete JSO vehicle repairs	1.0	2.2	1.86 *
Fleet Management	Percent of PMs completed timely for JFRD	80%	75.1%	79.8% *
Fleet Management	Percent of PMs completed timely for JSO	90%	79.0%	76.6% *
Fleet Management	Percent of safety inspections completed timely for JFRD	75%	71.8%	73.3% *
Fleet Management	Percent of safety inspections completed timely for JSO	95%	92.4%	92.4% *
<u>Fire and Rescue</u>				
Fire Inspections	Number fire safety inspections completed per month	2,000	1,338	2,059 *
Fire Operations	Response time - Fire - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.07	0.82	0.56 *
Rescue Operations	Response time - Rescue - reduction in turnout times from when the station receives call and the computer records trucks are moving	1.00	1.11	1.04 *
<u>Kids Hope Alliance</u>				
After School Program	Number After School Program participants	12,000	12,703	8,862
Summer Jobs Program	Number Summer Youth Camp participants	6,600	7,932	7,603
Summer Jobs Program	Number Summer Youth jobs participants	400	422	591
<u>Office of the Sheriff</u>				
Office of the Sheriff	911 response time for priority one and two calls - maintain less than 7 minute average	7.00	7.49	6.72 *
Office of the Sheriff	Decrease in total number of Priority Incidents citywide	2.00%	-3.41%	-7.62% *
Office of the Sheriff	Total number of community engagement activities annually	350	1,317	10,695
<u>Public Library</u>				
Resources	Number of cardholders added in the month/year	38,640	N/A	31,948
Programs	Number of people using the meeting rooms and other spaces in which the public meets	207,280	N/A	384,791

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Downtown Investment Authority</u>				
Commercial Property	Commercial Occupancy Rate - Maintain an occupancy rate of 77% or better	77%	88.5%	87.7% *
Residential Property	Residential Occupancy Rate - Maintain an occupancy rate of 92% or better	92%	96.6%	96.5% *
Retail Store Front	Retail Storefront Occupancy Rate - Maintain an occupancy rate of 70% or better	70%	85.7%	82.2% *
<u>Finance and Administration</u>				
Procurement	Dollars Jacksonville Small Emerging Business (JSEB) contracts awarded annually	\$23,000,000	\$28,705,917	\$37,749,281
Procurement	Number Jacksonville Small Emerging Business (JSEB) contracts awarded annually	75%	72%	87%
<u>Kids Hope Alliance</u>				
Meals Program	Number of children's meals served after school	865,000	930,389	905,782
Meals Program	Number of children's meals served during summer	300,000	379,199	336,506
<u>Military Affairs and Veterans</u>				
Homeless Veteran Reintegration Program	Number of homeless veterans enrolled for services	150	550	1006
Homeless Veteran Reintegration Program	Number of homeless veterans placed in jobs	70	70	81
Veteran Services	Number of City hosted events	10	64	38
Veteran Services	Number of events that the City of Jacksonville participated	100	223	293
Veteran Services	Number of veterans served in person	6,000	9,980	9,569
Veteran Services	Total veteran contacts	200,000	772,965	628,489
<u>Neighborhoods</u>				
630-CITY	Total Customers Served	360,000	N/A	463,798 *
Housing	Number of families assisted in home-ownership programs	124	139	133
<u>Office of Economic Development</u>				
Northwest Economic Development Fund	Value of funding provided	\$8,000,000	\$5,540,000	\$1,200,000
Small Business & Entrepreneurial Assistance	Number of businesses assisted	450	589	681

PERFORMANCE MEASURES

Mayor's Priority: Build an economic development culture that attracts businesses, inspires company growth and increases job opportunities in areas throughout the city.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Public Library</u>				
Programs	Number of people attending learning programs presented or sponsored by the library	227,576	N/A	212,304
<u>Sports and Entertainment</u>				
Public Facilities	Attendance to events managed by SMG	2,397,000	2,649,185	2,551,407
Special Events	Number of participants to Sports and Entertainment Office Events	350,700	413,686	413,686
Special Events	Total number of permitted events/projects	235	232	232

PERFORMANCE MEASURES

Mayor's Priority: Improve services to youth with partnerships and programs that promote education, enrichment, and crime prevention.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Kids Hope Alliance</u>				
Mayor's Early Literacy	Number participants Mayor's Book Club	9,000	9,508	10,660 *
Youth Program	Number youth served through KHA programs	24,000	28,182	77,926
<u>Parks, Recreation and Community Services</u>				
Extension Services	Number youth participants in 4H programs	15,000	16,082	18,232
<u>Public Library</u>				
Resources	Number of uses of the physical and digital collection	4,685,994	N/A	4,936,089
Resources	Number of sessions of public PC's and public Wi-Fi	1,017,207	N/A	999,057
Resources	Number of items checked out or checked in using automated circulation systems	2,091,891	N/A	1,987,055

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Finance and Administration</u>				
Fleet Management	Percent of PMs completed timely for Parks, Recreation & Community Services	90%	71.2%	76.4% *
Fleet Management	Percent of PMs completed timely for Public Works	90%	67.3%	69.2% *
Fleet Management	Percent of safety inspections completed timely for Parks, Recreation & Community Services	90%	72.8%	75.5% *
Fleet Management	Percent of safety inspections completed timely for Public Works	90%	67.4%	72.9% *
<u>Neighborhoods</u>				
Animal Care and Protective Services	Number of animals spayed/neutered	5,000	4,975	4,529
Animal Care and Protective Services	Percent live release rate	90%	88.0%	87.95% *
Municipal Code Compliance	Number code enforcement cases issued annually	42,000	52,703	47,840
Municipal Code Compliance	Number of inspections performed annually	108,000	129,743	119,035
Neighborhood Services	Number community meetings (CPACs, HOAs Nbhd Assns.)	215	355	319
<u>Parks, Recreation and Community Services</u>				
Rec & Community Programming	Number of participants - Recreation and Community	400,000	534,371	447,660
Rec & Community Programming	Number of programs - Recreation and Community	170	194	213
Senior Services	Number program participants for senior programs	3,500	3,317	3,971 *
Various	Number of park facility assessments completed	60	63	114
<u>Planning and Development</u>				
Building Inspection	Number commercial building permits issued	2,344	2,344	2,371
Building Inspection	Number residential building permits issued	14,195	14,195	15,180
<u>Public Library</u>				
Resources	Percent of weekly library uptime excluding planned outages	99.90%	N/A	99.80%
Resources	Average percent of operable computers at each location	90%	N/A	93%
Programs	Number of elementary or secondary school children attending learning programs presented or sponsored by the Library	83,031	N/A	83,423
Resources	Reduction in percentage of safety related incidents at branches utilizing JSO officers	90%	N/A	51%

PERFORMANCE MEASURES

Mayor's Priority: Engage citizen in efforts to improve the health, wellness, conditions and offerings of neighborhoods throughout Jacksonville.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Public Works</u>				
Mowing & Landscape Maint	Number of acres mowed	103,523	123,367	103,547
ROW & Stormwater Maint	Number pedestrian/bikeway miles created	5.91	6.15	3.69
ROW & Stormwater Maint	Number road miles resurfaced, micro-surfaced and/or rejuvenated	94	86.98	66.15
Solid Waste	Number litter miles collected	4,000	3,603	10,341
Solid Waste	Number tons litter collected	825	638	822
Solid Waste	Tons of recycle materials	37,000	46,784	44,929
Traffic Engineering	Number of COJ Traffic Signals receiving preventive maintenance	215	286	268
Traffic Engineering	Number of FDOT Traffic Signals receiving preventive maintenance	299	485	422

PERFORMANCE MEASURES

Mayor's Priority: Improve the efficiencies and effectiveness of governmental operations with accountability practices and leadership.

Department / Activity	Measurement	Target	FY 18	FY 19
<u>Employee Services</u>				
Talent Acquisition	Positions vacant greater than 120 days after request from Department	36.10%	21.40%	35.05% *
Talent Acquisition	Positions vacant less than 120 days	63.90%	78.61%	64.95% *
Talent Acquisition	Turn-over rate	11.00%	9.33%	9.52% *
<u>Finance and Administration</u>				
Accounting	Percent of payments mailed within 30 days of delivery/invoice date.	90%	85.7%	85.0% *
Accounting	Percent of payments submitted to GAD within 20 days of delivery/invoice date.	90%	88.1%	94.0% *
Risk Management	Number of COJ workers comp first report of injury notifications received	1,300	1,533	1,037
Risk Management	Number of workers comp claims closed	1,100	1,516	1,053
Risk Management	Number of workers comp claims opened	1,200	1,326	753
<u>Jacksonville Human Rights Commission</u>				
EO/EA	Number of internal investigations completed in 90 days	70%	89%	89% *
<u>Parks, Recreation and Community Services</u>				
Extension Services	Number participants in Extension Programs	46,937	44,898	53,151
Senior Services	Number children served by foster grandparent program	400	447	421 *
Senior Services	Number foster grandparents	77	75	69 *
Senior Services	Number senior meals served	232,000	187,794	170,083
<u>Public Library</u>				
Programs	Number of people (adults/children) attending early childhood learning programs presented or sponsored by the Library	86,000	N/A	69,764
<u>Public Works</u>				
Public Buildings	Kilowatt hours consumed per sq. ft. - County Courthouse	11.03	10.65	9.87
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Austin Building	5.96	5.41	5.03
Public Buildings	Kilowatt hours consumed per sq. ft. - Ed Ball Building	14.13	12.52	13.28
Public Buildings	Kilowatt hours consumed per sq. ft. - Haverty's Building	10.27	10.54	9.43
Public Buildings	Kilowatt hours consumed per sq. ft. - Old County Courthouse	1.28	0.81	0.12
Public Buildings	Kilowatt hours consumed per sq. ft. - Police Memorial Building	32.65	30.80	26.56
Public Buildings	Kilowatt hours consumed per sq. ft. - Pre-Trial Detention Facility	14.31	12.34	11.86
Public Buildings	Kilowatt hours consumed per sq. ft. - St. James Building	11.17	14.94	13.74
Public Buildings	Kilowatt hours consumed per sq. ft. - Yates Building	17.60	18.48	18.32

ADVISORY BOARDS AND COMMISSIONS

CIVIL SERVICE BOARD

Provide administrative guidance for the City of Jacksonville and its employees for handling disciplinary actions, grievances, and appeals. Assist administratively with Civil Service and Personnel Rules and Regulations. The Civil Service Board renders fair and equitable decisions for all employee disciplinary actions and grievances within the prescribed timeframe.

Provide impartial, efficient, and precise services for all employees in a timely manner.

FUNCTION:

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

HIGHLIGHTS:

The Civil Service Board (CSB) continues to update their services and equipment to assist customers in preparation for CSB Hearings. The CSB exemplifies Jacksonville's City of One team approach by providing administrative assistance with file assembly and necessary equipment for Board Hearings and presentations.

CONSTRUCTION TRADES QUALIFICATION BOARD

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors in the areas of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, windows and doors, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors, assuring they meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors, commercial pool, residential pool and pool servicing contractors, demolition, marine and stucco specialty contractors, roofing contractors, and sheet metal contractors.

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

HIGHLIGHTS:

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working to update its data collection system with the assistance of Information Technology Department. This will create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB is working to update the notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

MAYOR'S COMMISSION ON THE STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed and to encourage women to become actively involved in community matters. This is achieved by working to encourage women in leadership roles.

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.
- Added 10 new Commissioners bringing the entire total serving to 13 total.
- The Commission sponsored a free, open to the public, speaker event presenting Dr. Mary Gatta, a nationally recognized expert on women, aging, and poverty.

CITY COUNCIL

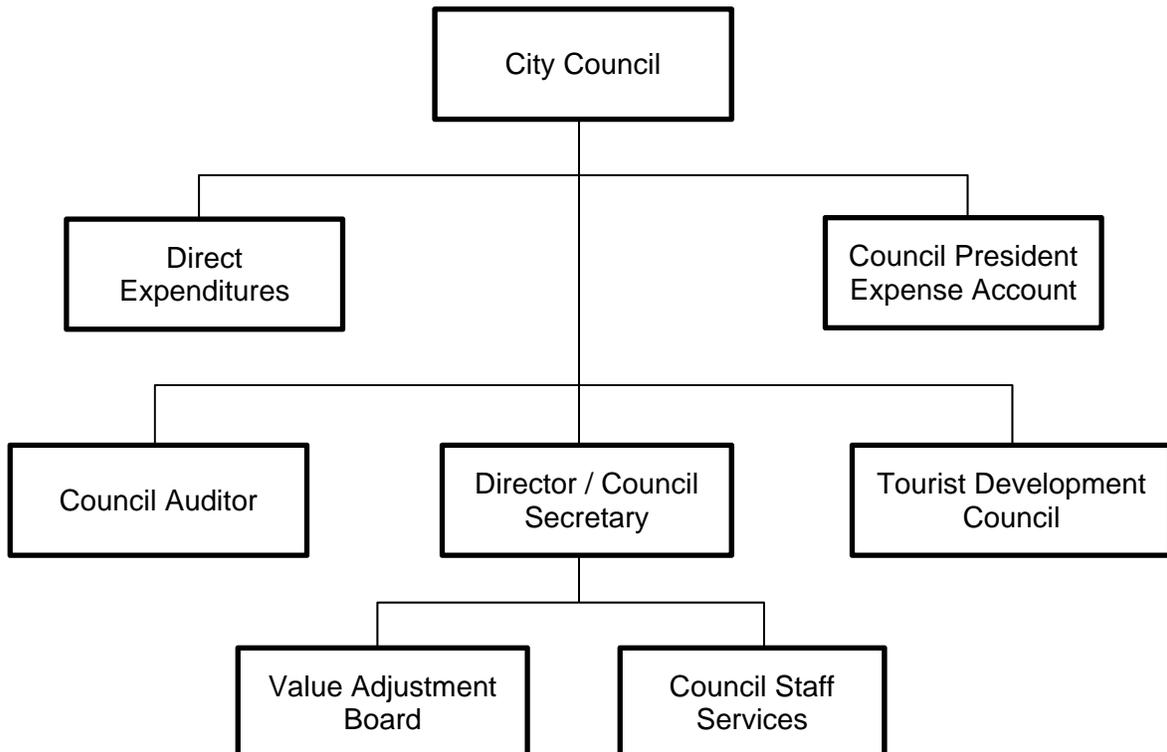
DEPARTMENT MISSION:

The core mission of the Jacksonville City Council is to perform the duties and responsibilities of the legislative branch of government for the Consolidated City of Jacksonville. The Legislative Branch is comprised of three (3) departments: The Council Secretary's Office, the Council Auditor's Office, and the Tourist Development Council. The Council Secretary also serves as the Council Director and the Clerk to the Value Adjustment Board.

The Director/Council Secretary is responsible for performing the duties mandated by Part A, Article 5, *Charter Laws, Charter of the City of Jacksonville*, and Chapters 3, 10, 11, and 15, *Jacksonville Ordinance Code*. Responsibilities include the management of the divisions within the department and direct control and supervision over all department staff, excluding executive council assistants (for whom the only administrative assistance is provided within the limitations under the municipal code). These divisions include Administrative Services, Legislative Services, Research, Value Adjustment Board, and Information Systems (IT) staff. The Director/Council Secretary is responsible for the development and maintenance of the budgets for Council Staff Services, Direct Expenditures, Council President's Account, and the Value Adjustment Board.

Council Staff Services provides administrative, legislative, research, and IT staff support required to operate the Office of City Council and to facilitate the legislative process. The office of the Value Adjustment Board (VAB) facilitates the review of appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DIRECT EXPENDITURES

FUNCTION:

The Direct Expenditures accounts include the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council Members before going to the full Council body for consideration. All bills are assigned to one or more of the standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

COUNCIL PRESIDENT EXPENSE ACCOUNT

FUNCTION:

Pursuant to Ordinance 2002-0189-E and Section 106.504, *Jacksonville Ordinance Code*, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

COUNCIL AUDITOR

FUNCTION:

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to determine the financial condition of City activities.
- In addition to their audit schedule, they respond to council requests for information and provide support to various Council committees.

COUNCIL STAFF SERVICES – OFFICE OF THE COUNCIL SECRETARY

FUNCTION:

Council Staff Services is made up of the Council Secretary's Office and four separate divisions – Administrative Services, Legislative Services, Council Research, and Information Systems (IT).

Office of the Council Secretary

The Office of the Council Secretary provides oversight for and manages the department. The Council Secretary also serves as the Director for the Office of City Council which includes oversight of all human resources and financial matters, contract negotiations, professional services, systems development, and training for Council Members and staff. The Council Secretary is also responsible for creating and maintaining the tracking system for Lobbyist and Gift Disclosure transparency, as well as maintaining all Records Management and Retention systems for the City of Jacksonville legislative process.

IT staff members of the Director's Office maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Responsibilities include maintenance of the Council Chamber, Council facilities, and meeting rooms including all programs, equipment, and technology support.

Administrative Services

The Administrative Services Division is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, contracting, coordinating, and paying for services, human resources, time and attendance reporting, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory for asset management, reservations for City Council meetings rooms, and other related administrative processes.

Legislative Services

The Legislative Services Division is responsible for the legislative process. Duties include the preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City, as well as the Public Notice System, must be maintained for the legislative body in accordance with Chapter 602, *Jacksonville Ordinance Code*. Staff members maintain public records for the City Council which includes scanning, indexing, and publishing all bills, responding to information requests, and maintaining all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff members are responsible for the continuous update of the Jacksonville Municipal Code via "codification."

Council Research

The Council Research Division provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence. Staff members also facilitate the City Council boards' and commissions' processes, including appointments, confirmations, and records management.

VALUE ADJUSTMENT BOARD

FUNCTION:

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Secretary serves as the Clerk to the Value Adjustment Board and in this role, reports to the Department of Revenue. The VAB Clerk provides all staff support and equipment to facilitate the VAB process, including support by the City Council Administrative Services Division for administrative matters. The 2019 VAB has received more than 2,900 petitions and has scheduled approximately 2,000 hearings to date. The number of hearings for the 2019 VAB year will steadily increase as new hearing dates are established and scheduled, and late filed petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, *Florida Statutes*. The VAB consists of five members: two (2) members of the Jacksonville City Council, one of whom shall be the chairperson, one (1) member of the Duval County School Board, and two (2) citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

TOURIST DEVELOPMENT COUNCIL

FUNCTION:

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); the City Council Vice President; a past City Council President or a City Council member with interest or experience in the tourism industry; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); a representative with experience and background in the commercial airline industry; and two other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct the municipal stadium, now TIAA Bank Field, and the other two percent is dedicated to tourism promotion. The TDC uses a portion of the money dedicated to tourism promotion to fund a contract with an outside vendor to provide; marketing and advertising services; convention sales and service activities geared towards group travel; and tourist and visitor center related activities designed to assist the out of town visitor.

CLERK OF THE COURT

DEPARTMENT VISION:

The Duval County Clerk of the Circuit and County Court will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

DEPARTMENT MISSION:

The Duval County Clerk of the Circuit and County Court is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

CLERK OF THE COURT

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Legislature. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording, Passports and Tax Deeds.

FUNCTION:

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes
- Official Records Custodian
- Process Marriage Licenses
- Process passport applications and forward to the U.S. Department of State

HIGHLIGHTS:

- The Clerk's Office offers passport services at our Beaches branch location in addition to the main location at the Duval County Courthouse. This function provides a great convenience for Duval County residents and those outside the county that need a passport.
- The Clerk's Office hosted a Passport Fair day to allow customers to apply for a passport outside normal office hours (the event was held on a Saturday). This event resulted in almost 500 passport applications being processed in one day.
- In an effort to continue to provide improved customer service and efficiency, the Recording system has been replaced and the Tax Deeds software program has been procured and should be operational in FY 20. These both allow for improved integration and services to internal and external customers.

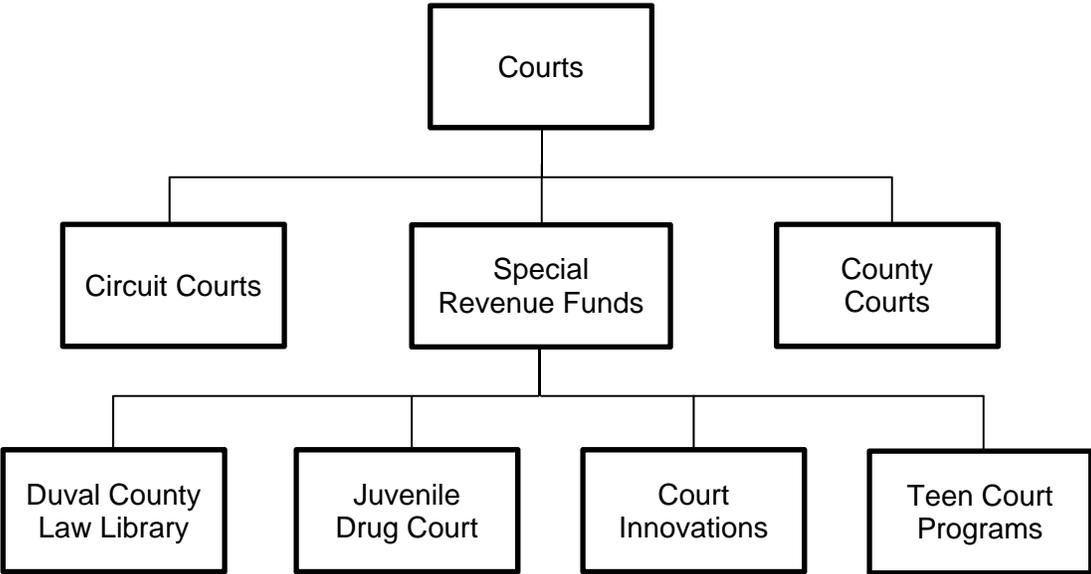
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warrant, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

CIRCUIT COURT

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01,(4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Collaborated with other agencies to implement the E-Signature program for warrants to be processed electronically.
- Created interactive document builder software giving self-represented litigants easier access to justice.
- Implemented a judicial bench viewer system allowing judges and court staff to access court records electronically.
- Implemented a drug and alcohol testing facility within the Courthouse, providing judges with immediate access to drug and alcohol testing results.
- Implemented Problem-Solving Courts designed to provide essential substance abuse and mental health treatment services to eligible defendants. This diverts the enrolled from jail to court supervised treatment-based programs and community-based services while providing for accountability, intensive one-on-one case management, and promoting public safety.

COUNTY COURT

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval, and Nassau.

HIGHLIGHTS:

- Adult Drug Court and Veterans Treatment Court are nationally recognized Mentor Courts. These courts provide services to more than 350 adults annually. In addition, these courts provide training and share successful programming to other jurisdictions planning new programs or working to improve existing programs.
- Juvenile Drug Court is a nationally recognized Mentor Court, providing services to adolescents arrested for non-violent crimes at a high-risk of reoffending due to use/abuse of drugs and alcohol. These courts provide services to approximately 40 juveniles annually.
- Celebrating less than 15% criminal recidivism for all adult serving problem-solving courts.
- Handling over 30,000 cases per year via Traffic Court Hearing Officers.

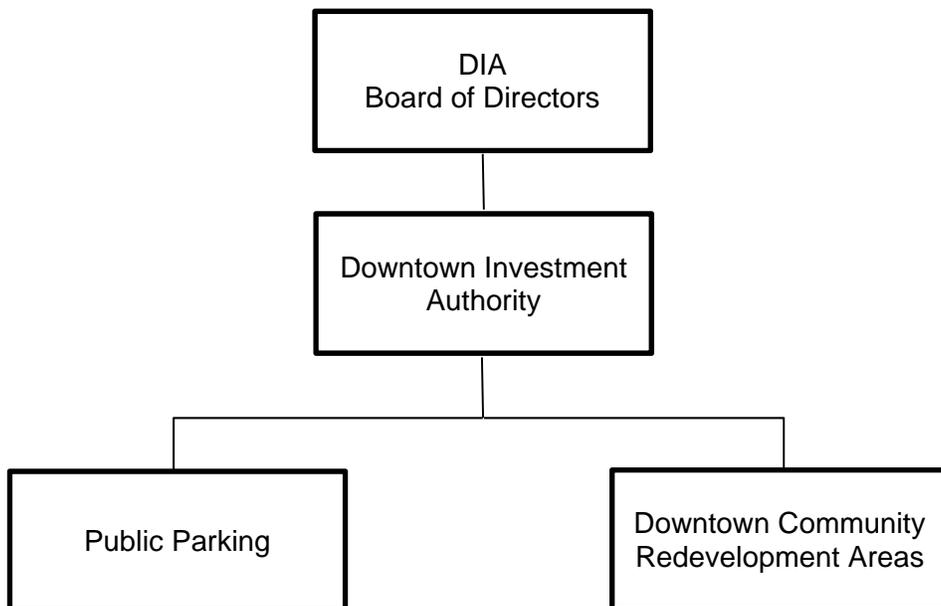
SPECIAL REVENUE FUND

As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

DOWNTOWN INVESTMENT AUTHORITY

DEPARTMENT MISSION:

The Downtown Investment Authority (“DIA”) is the Community Redevelopment Agency (“CRA”) as well as the Economic Development Agency for Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. The DIA’s purposes are to create a vibrant and dynamic Downtown, implement the North Bank Downtown and Southside Community Redevelopment Area Plans (the “CRA Plans”), spur economic development, and foster the creation of new housing within Downtown.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

DOWNTOWN INVESTMENT AUTHORITY

FUNCTION:

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board and its CRA Plans, with particular focus on the following seven redevelopment goals:

- Reinforce Downtown as the City's unique epicenter for business, history, culture, education, and entertainment.
- Increase rental and owner-occupied housing downtown, targeting key demographic groups seeking a more urban lifestyle.
- Simplify the approval process for downtown development and improve departmental and agency coordination.
- Improve walkability / bike ability and connectivity to adjacent neighborhoods and the St. Johns River while creating highly walkable nodes.
- Establish a waterfront design framework to ensure a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, workers, and visitors.
- Use planning and economic development policies to promote design for healthy living.

HIGHLIGHTS:

- During Fiscal Year 2019, there were over 700 new residential units under construction.
- During Fiscal Year 2019, the DIA realized the completion of a LaVilla Neighborhood Development Strategy and a Downtown Parking and Implementation Plan.
- During Fiscal Year 2019, Riverwalk and riverfront wayfaring signage were designed and installed within and adjacent to both the Southbank and Northbank riverwalks.
- During Fiscal Year 2019, DIA allocated entitlements for over 400 new residential units, approximately 500,000 square feet of new office, and over 10,000 square feet of new retail.
- During Fiscal Year 2019, the DIA approved the sale of over \$2,617,000 of underutilized City-owned land for redevelopment.
- During Fiscal Year 2019, the DIA expanded the boundaries of the Downtown Retail Enhancement Program, which continues to provide forgivable loans to assist small retail business within Downtown.

OFFICE OF PUBLIC PARKING

HIGHLIGHTS:

- The enforcement activity of the Office of Public Parking wrote in excess of 41,590 nonmoving violations resulting in approximately \$1,329,650 in revenue.
- The Office of Public parking provided public parking within its various parking garages for 182 special events within Downtown,
- The Office of Public parking provided public parking within the Yates parking garage for 97 events at the Florida Theater.

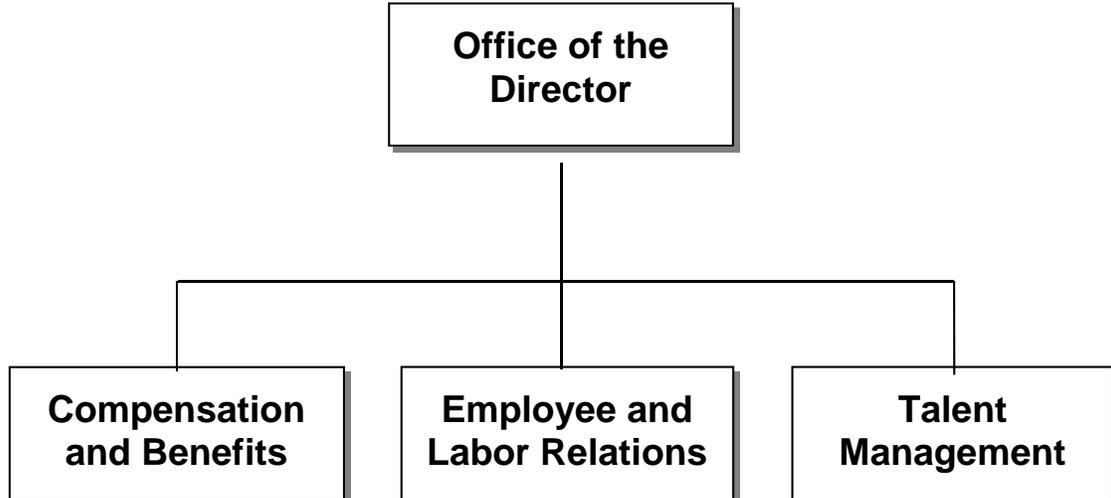
EMPLOYEE SERVICES

DEPARTMENT VISION:

The vision of the Employee Services Department is dedicated to achieving the City's goal of making the City of Jacksonville a diverse, progressive, highly productive workforce that shows the utmost respect and appreciation for Jacksonville's taxpayers.

DEPARTMENT MISSION:

To partner with and support City departments and constitutional agencies by providing excellent services in the areas of recruitment and staffing, benefits administration, classification and compensation, and employee and labor relations that promote a work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

COMPENSATION AND BENEFITS DIVISION

FUNCTION:

The Compensation and Benefits Division is responsible for the development, procurement, administration and servicing for all City employees, retirees and eligible dependents' benefits programs. We also provide the same services for constitutional offices and some outside agencies.

HIGHLIGHTS:

- Planning for public safety group health and other benefits (possibly dental, vision, flexible spending, and life insurance) separation from the City's plan.
- Continue marketing and promotion of the UF Health EPO plan.
- Continue to support the 1Cloud implementation.
- Continue to research to ensure we offer the most competitive and comprehensive benefit packages to our employees, retiree, and eligible dependents.
- Continued marketing and promotion of the City's Wellness Program GO365.

EMPLOYEE AND LABOR RELATIONS

FUNCTION:

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and productive employee and labor relations with all City employees. This Division also encompasses the time and attendance (TAS), Family Medical Leave Act (FMLA), parental leave, and training functions.

HIGHLIGHTS:

- Planning for the 2020 – 2023 collective bargaining cycle.
- Continued implementation and training on new collective bargaining terms.
- Positively impacted union management relations through extensive communication and use of the Special Meeting forum for resolution outside the grievance process.
- Led employee misconduct investigations for both represented and non-represented employees ensuring a fair and consistent approach to employee discipline while minimizing liability for the City.
- Create and conduct customized management tools training to support a more productive workforce.
- Successfully supported research and case development to secure positive results at both of Civil Service Board grievances and arbitrations.
- Continued to maximize TAS and support 1Cloud launch and enhancing utilization for departments reporting to the Mayor and Constitutional Offices.
- Led execution of an enhanced New Employee Orientation.
- Conduct continuous review and streamlining of internal processes for more efficiency.

TALENT MANAGEMENT

FUNCTION:

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

HIGHLIGHTS:

- Successfully implemented all pay changes related to the new collective bargaining agreements.
- Actively participated in the 1Cloud project implementation.
- Revised and updated pay plans.
- Continue to attract qualified applicants through effective recruiting processes to hire a workforce that represents the makeup of our community.
- Continue to maintain a classification system providing a consistent ranking of positions based on complexity of duties and level of responsibilities.
- Continue to proactively provide strategic support and guidance to employees, departments, and the community we serve.
- Continue to produce updated policies and training sessions and provide to employees to keep them informed.

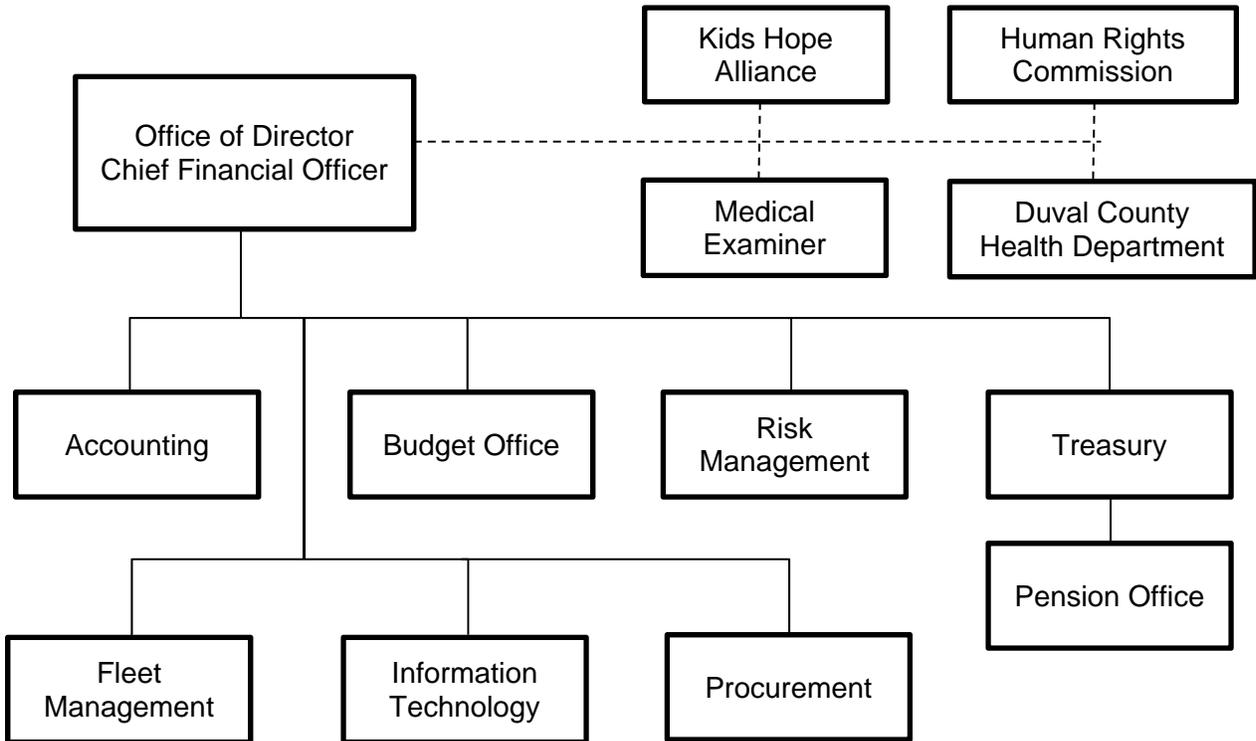
FINANCE AND ADMINISTRATION

DEPARTMENT VISION:

The Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.

DEPARTMENT MISSION:

The Finance and Administration department will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville. Finance and Administration department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns as well as manages the debt portfolio to achieve the lowest cost of borrowing. The Department has a liaison relationship with the Kids Hope Alliance, the Jacksonville Human Rights Commission, the Medical Examiner’s Office, and the Duval County Health Department for the purpose of facilitating, to the extent necessary and practical, ongoing oversight of, and coordination with, these entities.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR / CHIEF FINANCIAL OFFICER

FUNCTION:

The Office of the Director is responsible for the Treasury, Budget, Accounting, Risk Management, Fleet, Procurement, and Information Technologies divisions, and directly houses the Office of Grants and Compliance. The Department provides the financial, managerial, and administrative support, oversight, and direction to the Department's divisions. The Finance and Administration department advises the City of Jacksonville and works with its various operational departments and agencies to handle citizen money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also oversees the investment of city operational, pension, and reserve funds so they produce the best and safest possible returns practicable while managing the City's debt operations to achieve the lowest financing costs possible to best fund the city's capital needs.

HIGHLIGHTS:

- Assists with producing a balanced budget that address the needs of the City and established goals
- Represents the City of Jacksonville to the global investment community to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Efficiently manages the City's debt, pensions, and investments to achieve the highest risk-adjusted returns and the lowest costs of borrowing possible.
- Monitors and advises of estimated costs and/or savings during negotiations to allow the administration to make fully informed financial decisions.
- Reviews and confirms contract compliance of financial obligations of the consolidated government in accordance with applicable procedures, provisions and ordinances.
- Oversees and assists the city's internal service and administrative services divisions of Fleet, Technology, and Procurement to ensure efficient and accurate delivery of services to internal customers and using agencies.

ACCOUNTING

FUNCTION:

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular pre-audits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

HIGHLIGHTS:

- The Accounting Division will prepare the Comprehensive annual Financial Report (CAFR) and coordinate the annual external financial audit. Prepare and coordinate the A-133 Single Audit for Federal and State grants awarded to the City. The goal is to receive an unmodified opinion on both audits.
- The Accounting Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting and anticipates receiving this award.

- Provide staff resources in support of the new Enterprise Resource Planning (ERP) system implementation.
- The Accounting Division pays approximately eight thousand employees on a bi-weekly basis and prepares payroll tax statements and W-2s, processes and audits vendor payments and issues 1099s annually, and prepares sales tax reports and remittances to the state of Florida on a monthly basis.

BUDGET OFFICE

FUNCTION:

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and review all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking to use city funds efficiently and assisting departments with continuously improving productivity and effectiveness.

HIGHLIGHTS:

- Work with the Mayor's Office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follow the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget.
- Apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.
- Work closely with ITD to implement the Enterprise Financial and Resource Management Solution (1Cloud).

FLEET MANAGEMENT

FUNCTION:

Fleet Management provides a comprehensive vehicle/equipment service program to all city agencies, independent authorities and state agencies, such as Florida Department of Transportation. Fleet Management's function starts with the identification and acquisition of vehicles/equipment, repair & maintenance, and at the end of the economic life cycle of the vehicles Fleet Management transfers the vehicles to surplus for auction/sale.

HIGHLIGHTS:

- Re-chassis JFRD rescue units that yield \$90,000 in savings per unit.
- Fleet installed telematics on fire apparatus, packers and other heavy equipment to monitor the health of the equipment in advance
- Expanded the Fleet fueling capabilities and efficiencies by adding 50,000 gallons of fuel and one fuel truck.
- Switched to a new emergency light package for patrol vehicles which resulted in \$200 savings per unit and better warranty (10 year lenses & 7 year for light)
- Installed new diagnostic programs that decrease diagnostic time of heavy vehicles.
- Enhanced the security of the Fleet Management facility through the deployment of barriers around the fence line, card control of all pedestrian entry, and gate controllers.
- Expanded field preventative maintenance services to JFRD Fire apparatus and rescue vehicles.
- Entered into a service contract with Stryker to reduce repair costs of Stryker Powerloaders in rescues.

INFORMATION TECHNOLOGIES

FUNCTION:

The Information Technologies Division is responsible for the evaluation, procurement, development, maintenance and support of technology products, infrastructure and services for the City of Jacksonville. This includes data centers, network and server infrastructure, telephone and wireless communications, a joint public safety radio system, security, data and records administration, desktop and helpdesk support, GIS and a host of applications.

ITD's objective, through the use of technology and innovation, is to support the City's initiatives to advance Public Safety, Economic Development, Service to Youth, Healthy Citizens and Neighborhoods, and Government Efficiency and Effectiveness.

ITD's strategy to accomplish these objectives is through a series of goals that include:

- Realigning ITD to be more customer-focused; assisting customers with meeting their business needs through technology that makes sense.
 - Leveraging vendor Software as a Service (SaaS) and hosted solutions that fit the customer's business needs.
 - Following internal business processes within ITD that promote identifying the best and most appropriate products and technologies.
 - Ensuring long-term benefits from implementing products that allow for quicker delivery of services to the customer and the citizens they serve.
 - Filling vacancies through the use of contract to hire and recruiting local college graduates. Placing a greater emphasis on hiring application administrators and configurators to align with our vendor SaaS and hosted solutions strategy.
- Refreshing the City's end-of-life technology infrastructure in order to provide reliable support for the City's technologies, products and services.
- Ensuring technology security compliance.
- Enhancing accuracy of the Customer Billing Model (CBS).

HIGHLIGHTS:

- Public Safety improvements in FY2020 will include:
 - Refresh radios for JFRD and JSO
 - Complete the implementation of a new Fire Station Alerting system for JFRD
 - Complete the implementation of a joint 911 / Computer Aided Dispatch system upgrade for JSO and JFRD
 - Complete the implementation of a real time crime center
 - Upgrade Fire Stations to VoIP phone technology
 - Complete the implementation of a new Medical Examiner case system
- Security enhancements
 - Ongoing targeted educational program to reduce the success rate of attacks
 - Continued fortification of multi-point protection strategy
- Hardware/software improvements
 - Refresh network equipment and increase network speed – Year 7 of 8
 - Replace approximately 1,500 employee desktops/laptops
 - Continue upgrade of phone systems to VoIP technology, Year 3 of 5
 - Upgrade the City Council chambers audio visual technology
 - Expand functionality of Office 365

PROCUREMENT

FUNCTION:

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customer service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves. Other functions that operate through the division include the Equal Business Opportunity Office (EBO) and contract and payment compliance services through the Office of the Ombudsman.

HIGHLIGHTS:

- Updated and revised procurement policies, procedures, and bid document templates to include new standard contract language.
- Continued implementation of ERP (1Cloud) for projected go-live of phase 1 for February 29, 2020.
- JSEB participation has increased 31% over the previous year.
- Received "2019 Award of Excellence" award from the Florida Association of Public Procurement Officials.

TREASURY

FUNCTION:

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing of the City's capital expenses approved for borrowing.

HIGHLIGHTS:

- Focus on achieving the lowest cost of borrowing for City needs.
- Enhance compliance, reporting, and risk management processes.
- Seek to maximize the City's risk/return ratio on tax payer resources

PENSION OFFICE

FUNCTION:

The Pension Office acts in support of the Pension Board of Trustees in order to prudently and efficiently administer the City of Jacksonville Retirement System according to plan rules. The office works to ensure retiree and survivor benefits are paid and to provide its various stakeholders with a high degree of customer service. Assets are managed to ensure that a reasonable growth rate is achieved with a prudent level of risk using established and consistent guidelines from the Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- Focus on administering benefits accurately in alignment with Code and Pension Board Rules.
- Reduce risk with a continuous focus on controls and compliance.
- Improve automation and system delivery tools to better meet the needs of the Board and the plan members.
- Enhance customer service to employees, former employees, plan members, retirees, survivors and beneficiaries, committees, the Board, the City and its affiliated agencies, the public and all interested parties that interact with the Pension Office.
- Participate in efforts to improve the financial well-being of employees and former employees.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- Operate efficiently to maintain low administrative and investment expenses.

RISK MANAGEMENT

FUNCTION:

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability for which the City is self-insured. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. Additionally, being self-insured for workers' compensation, automotive and general liability allows for flexibility in designing and implementing cost-saving measures. The Division also serves as an adviser to the local government on insurance related matters.

HIGHLIGHTS:

- Continue to develop better analytics of City's loss data to provide more loss preventative measures around the City and reduce liabilities.
- implemented Emergency Action Plans
- Continue evacuation drills at City facilities and exercise various incident types to including fire, active shooter and inclement weather.
- Continue to review and innovate in the area of first responder presumption claims and overall reduction in Workers' Compensation claims.
- Further capitalize on technology advancements in the Risk arena to develop better tools for departmental and executive use with training by our system administrator.

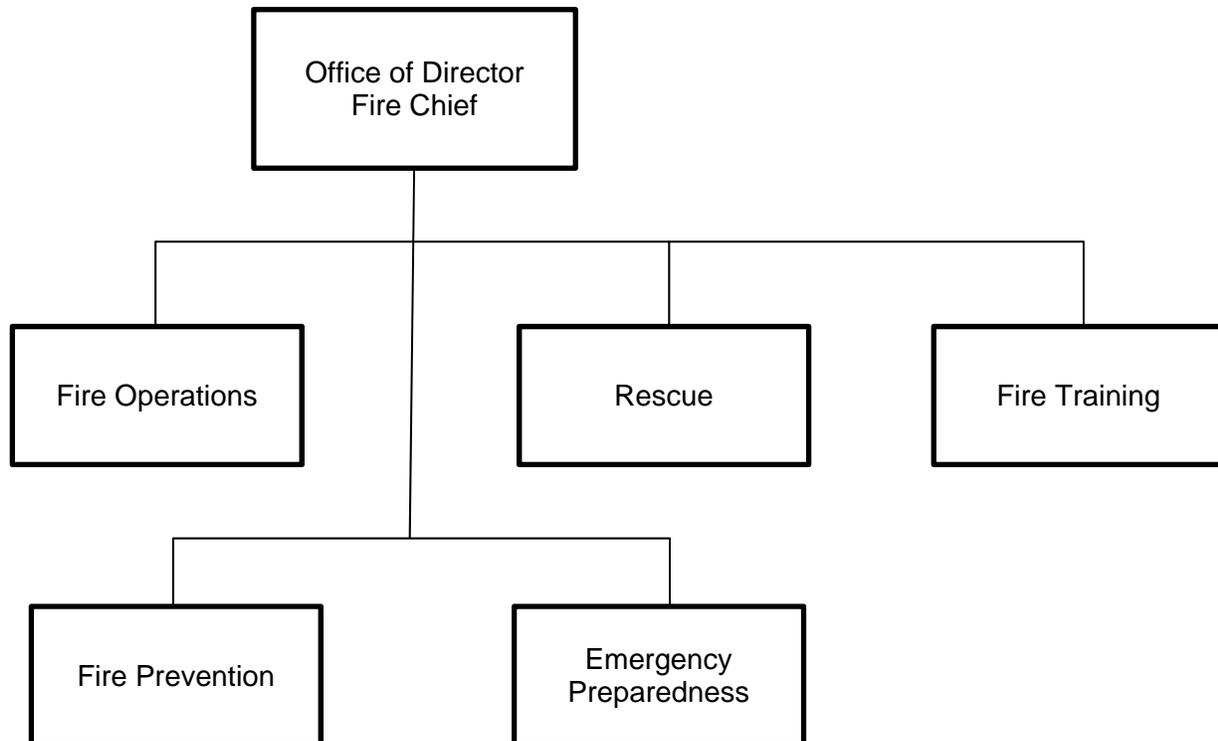
FIRE AND RESCUE

DEPARTMENT VISION:

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve, protect the lives, property and environment of our community.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF DIRECTOR - FIRE CHIEF

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. The office also provides support in the areas of media relations, professional standards, and community affairs.

HIGHLIGHTS:

- The Directors Office is responsible for oversight of the departments' five divisions to include Finance, Special Events, Community Outreach, Public Information, Ethics & EEO, Recruitment, Apprenticeship Program, EMS Billing, Procurement and Payroll, Crisis Intervention/ Peer Support, and Professional Standards and Administrative Services.
- Continue recruiting a diverse workforce.
- Improving public safety in the areas of response, prevention, training, and emergency preparedness for natural and manmade disasters.
- Lowering of unit response times and the continued reduction of ISO Class 10 areas of the city
- Management of JFRD's budget (revenues and expenditures).
- Continuing leadership training for department members.
- Using community outreach programs to educate citizens in the areas of fire prevention and public safety.
- Continuing to provide the safest working environment possible for JFRD members by requiring personal decontamination after structure fires and initiating the purchase of ballistic and carcinogen protection for all riding positions.
- Funding was also secured to provide funding for the new Firefighter cancer presumption bill, protecting members who are diagnosed with certain types of cancer.
- The Division is also participating in the Medicaid Managed Care Options (MCO) program and Public Emergency Medical Transportation (PEMT) program to leverage additional revenue due for the transport and care of patients.

EMERGENCY PREPAREDNESS

FUNCTION:

Emergency Preparedness administers a full range of emergency management services for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Department of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- The Emergency Preparedness Division operates throughout the year as local emergency management to maintain the five pillars of emergency management: Prevention, Mitigation, Preparedness, Response, and Recovery.

- Provide training to permanent and temporary staff to ensure competency in emergency management; the National Incident Management System (NIMS); and principles of the Incident Command System (ICS).
- Apply for and provide administrative oversight for grants awarded to the City, to include: The State Home Security Grant Program (SHSGP); Hazard Mitigation Grant Program (HMGP); Emergency Management Performance Grant Program (EMPG); Emergency Management Preparedness and Assistance (EMPA); Staffing for Adequate Fire & Emergency Response Grants (SAFER); Assistance to Firefighters Grant Program (AFG); and the Port Security Grant Program (PSG).
- Coordinate ongoing recovery efforts associated with Hurricane Matthew, Hurricane Irma, and Hurricane Dorian.
- Manage logistics and storage for emergency supplies and commodities at the Emergency Management Disaster Warehouse and the Port Security Disaster Operations Inter-agency Coordination Center.
- Coordinate design, production, and distribution of emergency preparedness educational materials for the public and City of Jacksonville employees.
- Manage the official emergency public notification system for the City.
- Ensure compliance with the Emergency Management Accreditation Program (EMAP) standards.
- Support the City of Jacksonville Planning Division to improve the local Community Rating System score for floodplain management.
- Coordinate with state and local agencies to maintain the Special Needs and Transportation Dependent Registry of residences that require additional assistance during times of disasters.

FIRE OPERATIONS

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression and heavy rescue. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

HIGHLIGHTS:

- Began and completed construction of FS-73 in May 2019
- Funding secured for FS-65 and negotiating for land on Bailey Body Rd.
- ISO consultant funding secured as JFRD continues to be proactive in maintaining the Class 1 PPC rating.
- Capital replacement funding secured as JFRD continues to update older fire equipment.
- Fire Station capital maintenance funds secured to make Fire Station facility improvements throughout the City.
- The Division also secured funding to replace 42 pieces of front-line apparatus including Engines, Ladders, Tankers, and Brush Trucks.
- Funding secured for Urban Search and Rescue (USAR) high angle rescue equipment, water rescue equipment and boat lifts for the marine units.
- Active assailant training funding secured, and the entire department participated in comprehensive training with JSO.
- Funding secured for Fire Station #10 renovation project, new Fire Station #61, Fire Station #63, Fire Station #20, and Fire Station #56 capital projects.
- 48 additional FTE's secured to provide relief firefighting personnel and staffing of Fire Station #65

FIRE PREVENTION

FUNCTION:

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

HIGHLIGHTS:

- Provided real-time data of fire safety inspections through implementation of web technology tools.
- Conducted fire safety inspections on all commercial buildings within the county.
- Increased personnel levels within the division to increase fire safety inspections allowing JFRD to meet state and federal mandates.
- Increased personnel levels within Plans Review to increase the turnaround times of new construction plans.
- Beginning implementation of Enterprise Planning and Land Use program (EPLU) to coordinate all aspects of code enforcement and inspection of public facilities in the County.

FIRE TRAINING

FUNCTION:

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD personnel training needs.

HIGHLIGHTS:

- The Training Academy is prepared to instruct and will also stay focused on the mandatory in-service training that is required by the State of Florida and the Professional Growth and Development Plan.
- The Training Academy continues to provide instruction in ACLS/BLS, ISO Tanker Shuttle Drills, Emergency Vehicle Operations Classes (EVOC), PALs, Active Shooter, Stroke/Airway, Wildland Refreshers, 12 Lead, Stroke and Advanced Hazardous Life Support
- The Training Academy was able to institute the I.A.F.F. Wellness Initiative which covers the health screening and all aspects of NFPA 1582.
- The Candidate Physical Ability Test (CPAT) was implemented to improve new Firefighter health and wellness. Training Academy also provided certified Peer Fitness Trainers which will be utilized as Proctors/Mentors for both the CPAT and to perform fitness assessments on JFRD Personnel.
- The TA also maintains the training for the Urban Search and Rescue Team in order to be in a constant state of readiness to respond to any natural or man- made disasters. The Academy will also offer and/or host several of the FEMA required specialty classes such as Task Force Leader, K-9 Search Specialist, and FEMA Safety Officer. Our combined efforts will bring Florida Task Force Five into the following year as a well-equipped and as an EMAP qualified Type 1 heavy Task Force.
- The Academy also provides training on Hazardous Materials Operations to sustain the two Hazardous Materials Teams. These teams respond to numerous calls that involve Hazardous Materials such as tanker spills, gas leaks, white powder runs and Meth Labs.

RESCUE

FUNCTION:

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through the efficient delivery of high quality pre-hospital care and transport. This division also manages the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response times and ensures adequate personnel are on scene to mitigate the situation.

HIGHLIGHTS:

- The Rescue Division continues to lead the department with approximately 89 percent of the total daily 911 call volume being medical-related. Although we saw a slight decrease in annual call volume for 911 services, the Rescue Division managed over 138,000 total calls for service.
- The division also partnered with Braun Ambulances and Ten-8 to bring a fresh and state-of-the-art design to the Rescue Division fleet with 42 of 56 frontline Rescues with brand new units.
- The Division also added new frontline Rescue units (11, 12, and 41), which will put our total number of fully budgeted Rescue units at 56. This unprecedented growth in the Rescue Division fulfills the mayor's promise to put a Rescue in every fire station and community.
- Added pediatric-sized King tubes to every Rescue unit to better manage difficult pediatric airways and are currently field testing a new video laryngoscope. New technologically advanced equipment, progressive treatment algorithms, medications, and clinical care guidelines will be continuously implemented department wide to help achieve EMS industry Best Practices and standards.
- In the realm of Special Events, JFRD Rescue Division added a fourth ASAP (mobile mini-rescue) to increase coverage area by 25 percent at large special events throughout Jacksonville. ASAPs are staffed with two paramedics and are routinely deployed at events such as the annual FL/GA football classic, Jaguar home games, Gate River Run, Donna Marathon, the Agricultural Fair, and many others.
- Increased Bicycle Emergency Response Team (BERT) capability by 10 percent with the addition of new bikes, including outfitting all 40 bikes with AEDs. Bike teams offer the benefit of being able to carry EMS equipment while having the maneuverability in areas that are inaccessible by standard fire/rescue apparatus, including ASAPs (mobile mini-rescue units).
- The Division also is providing new EMS services and additional Rescue unit at the Jacksonville Beach Fire Station beginning November 2019.

HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, sexual orientation, gender identity, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

DIVISIONAL FUNCTIONS AND HIGHLIGHTS:

HUMAN RIGHTS COMMISSION

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

HIGHLIGHTS:

Jacksonville Human Rights Commission ("JHRC"):

- During FY 19, the JHRC has continued its enforcement responsibilities in employment, housing and public accommodations and educational outreach efforts.
- The JHRC has seen steady progress in its efforts to reduce the agency's backlog of pending intakes and closure of aged cases (37% of the pending intakes and cases from FY 14 and FY 15 have been closed). However, the struggle continues as new intakes continue to be added into the system.
- In FY 19, the JHRC hosted a lunch and learn in February for local HR professionals on providing accommodations for employees with mental health impairments and continues to offer training for housing providers.

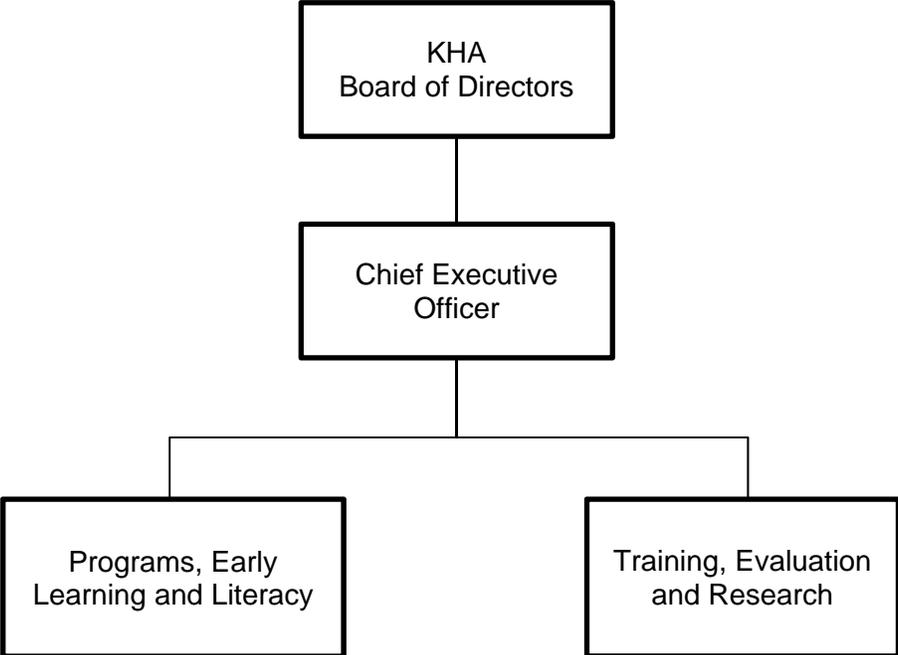
Equal Opportunity/Equal Access Division (“EO/EA”):

- During FY 19, the EO/EA has continued in its mission to provide professional and confidential Equal Opportunity/Equal Access services to job applicants, employees and management.
- The EO/EA Division prepared and submitted the COJ’s EEOP.
- Obtained approval from U.S. Department of Justice for a two-year period ending January 17, 2021 protecting over \$37 million in federal funding throughout the City.
- EO/EA will continue its training efforts to ensure that all managers, supervisors, and employees are thoroughly aware of the spirit, principles, and policies that apply to the City of Jacksonville’s Equal Opportunity/Equal Access program.

KIDS HOPE ALLIANCE

DEPARTMENT VISION:
Every child and youth of will reach their academic, career, and civic potential.

DEPARTMENT MISSION:
To develop and ensure access to a continuum of comprehensive and integrated programs, services, and activities that addresses the critical needs of children and youth by unifying the greater Jacksonville community.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

FUNCTION:

Ordinance 2017-563-E established the Kids Hope Alliance in order to provide a continuum of services for the City's children and youth. The City Council sought to establish one single public body, the Kids Hope Alliance (KIDS HOPE ALLIANCE), in order to offer a comprehensive and integrated system of essential children and youth programs and services that will address the critical needs of children and youth [Sec. 77.101].

As part of the Ordinance, Kids Hope Alliance was tasked to develop, oversee, manage, and implement the Essential Services Plan. The Essential Services Plan outlines the types of programs, services, and activities the Kids Hope Alliance will fund and manage as described throughout five Essential Services Categories. The Essential Services Plan is intended to be an evolving, innovative, and agile document; reflective of the critical needs of the children and youth of Jacksonville, and able to respond quickly to changes in youth developmental trends and City-wide strategic goals.

The Essential Services Categories describe the programs, services and activities by the Board under the **Essential Services Plan** in order to positively and tangibly impact the lives of children and youth [Sec. 77.107]. The Essential Services Categories are listed and described below:

Early Learning, Literacy and School Readiness Programming consists of early learning, literacy, school readiness, and providing parents the tools they need to utilize positive principles to promote child safety and emotional growth. These programs, services and activities are intended to affect early childhood and youth development, prevent maltreatment and adequately prepare children and youth for entry into school.

Juvenile Justice Prevention and Intervention Programming consists of programs, services and activities designed to invest in children before they exhibit behaviors that require system intervention and reduce juvenile delinquency and crime. Programs in this category will directly target "at-home" children and youth and those who exhibit problem behaviors such as defiance, truancy, running away from home and other pre-delinquent behaviors.

Pre-Teen and Teen Programming consists of programs, services and activities designed to support and assist children and youth during preteen and teen years, including but not limited to, mentoring, job training, career counseling, and youth employment programs.

Out-of-School Programming consists of programs, services and activities designed to support children and youth during out-of-school hours (i.e., those hours outside of the minimum state required school hours), including but not limited to, summer camps, and before and after school programs.

Special Needs, including but not limited to, Mental Health, Behavioral Health, Emotional Health, and Physical Disability Programming consists of programs, services and activities designed to support and assist children and youth with special needs, including but not limited to, mental, behavioral, emotional or physical disabilities. These types of mental, behavioral, and emotional health and physical disabilities challenges for children and youth can be the primary drivers for many performance and behavior issues.

HIGHLIGHTS:

- The KHA contract staff, under the supervision of the Administration Team, annually manages contracts or program sites with nonprofit agencies to provide services for at-hope kids. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; teen after school services, developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The KHA also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.
- The KHA introduced its Essential Services Plan in Fall 2018, detailing its organizational values, purpose, mission, and metrics for evaluation. The Kids Hope Alliance Essential Services Plan is designed to provide a continuum of services to children and youth who are 18 years or younger and any person between 19 and 21 years (22 years in the case of persons with special needs) who is enrolled in a recognized education program. Two of the Essential Services Categories, *Juvenile Justice* and *Special Needs*, support children and youth across the developmental categories: Early Childhood (0-4), Elementary (5-10), Pre-Teen (11-12 years), and Teen (13-18 years*). The three other Essential Services Categories are affiliated with specific developmental categories: *Early Learning, Literacy, and School Readiness* (Early Childhood, 0-5), *Out-of-School* (Elementary, 5-10; Pre-Teen, 11-12; Teen 13-18*), and *Pre-Teen and Teen* (Pre-Teen, 11-12 years; Teen, 13-18 years*).
- The KHA manages a robust trust fund, from which the agency is currently managing a mini-grants program to support community based organizations in serving at-hope neighborhoods and populations.
- The KHA Training Team provides high-quality, engaging, and purposeful learning opportunities to educational staff and adult community leaders who work directly with children, youth, and families. Educational services offered at the Kids Hope Alliance often provide advocacy and development in the areas of early learning, literacy & school readiness, juvenile justice and prevention & intervention, out-of-school time, teen programming, and health & disabilities programming. It is our desire to assist & support every child and youth program in the community to achieve youth-serving success from the services offered.
- The KHA Data Systems team manages and supports all systems utilized by KHA community partner providers, including SAMIS and any other required systems for KHA operations.
- The KHA Grants Team researches, submits, and manages grant funding opportunities on the local, state, federal and private grant level. Our current grant funding is around \$10 million dollars, with a grant strategy to double that in the next five years. All grant pursuits must be related to supporting or enhancing an Essential Services category.
- The KHA Finance Team provides fiscal leadership, oversight, and support for all budgetary matters.
- The KHA Communications Team provides information to internal and external stakeholders in support of the KHA vision, purpose and guiding principles.
- The KHA Government Relations team serves as a bridge between the KHA City of Jacksonville leadership and governance.

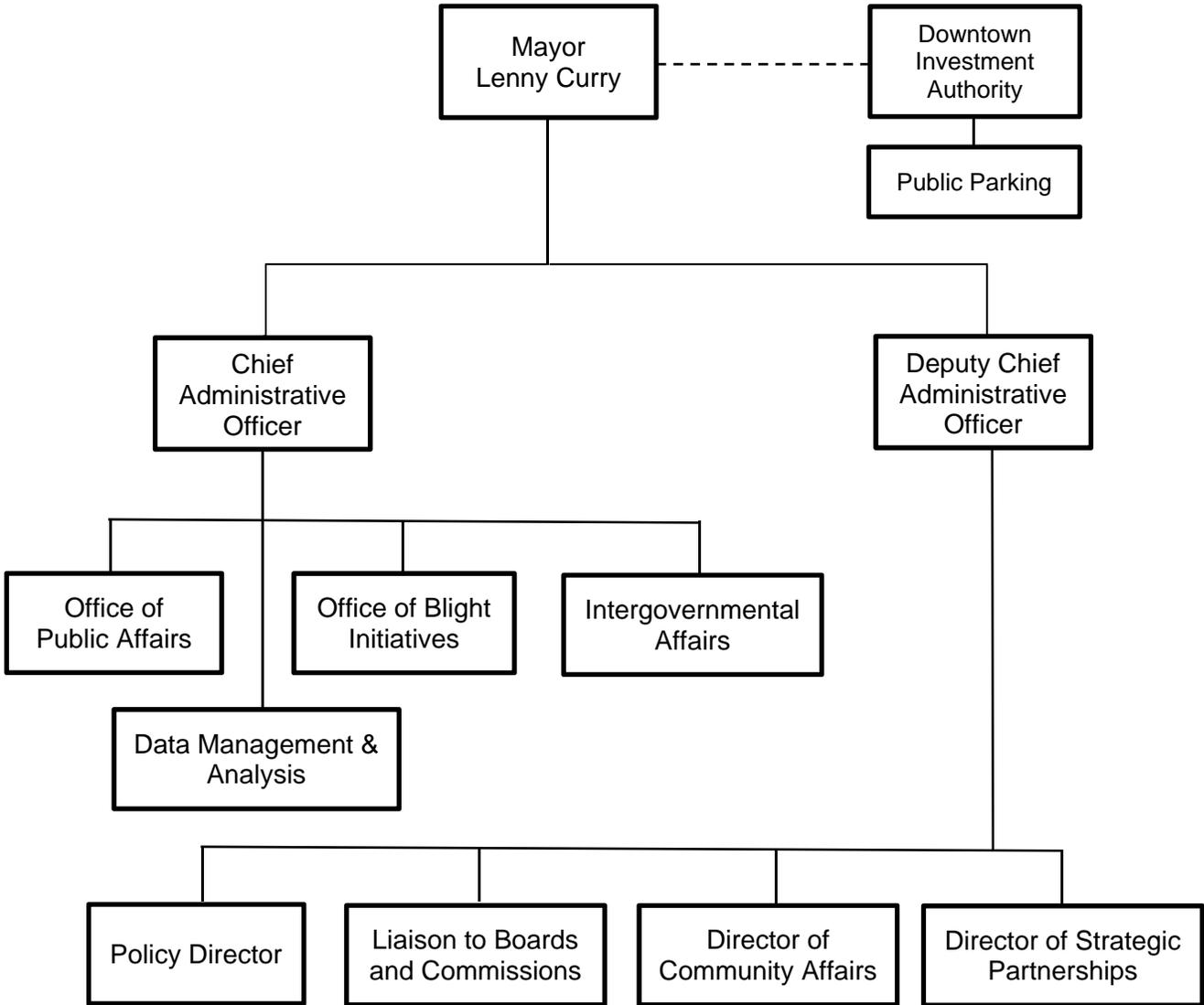
MAYOR'S OFFICE

DEPARTMENT MISSION:

Serve and support citizens who live, work and play in Jacksonville with bold and innovative leadership and public policy that contribute to efficient and accountable government, public safety, economic and community development, neighborhood revitalization, youth enrichment, and citizen health and well-being.

DEPARTMENT VISION:

One City. One Jacksonville. Every citizen in every zip code has access to opportunities, conditions and resources that contribute to a quality life.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

MAYOR'S OFFICE

FUNCTION:

The Mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes a leadership team that oversees all departments and divisions of the executive branch and works transparently and collaboratively with the Jacksonville City Council to establish priorities and implement and enforce ordinances and laws. City departments and independent authorities submit budget requests to the city's Budget Division, which are then formally presented to the Mayor's Budget Review Committee (MBRC). The Mayor, upon evaluation of committee recommendations, presents a proposed annual budget to the City Council for review and adoption.

HIGHLIGHTS:

- The Mayor's Office oversees a policy team that leads and coordinates executive branch collaborations with the Jacksonville City Council. It also works with the Duval County Legislative Delegation and the Florida Association of Counties to introduce and advance city priorities with the state legislature. The team also engages with the Congressional delegation, the National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government. These efforts have contributed to pension reform, neighborhood development, infrastructure improvements, and public housing support.
- The Mayor's Office leads community outreach efforts including the hosting of community conversations, community walks, and special events that welcome and engage community members.
- The Mayor's Office promotes quality leadership and governance with the appointments of professionals to citizen boards and commissions.
- The Mayor's Office supports prevention and intervention services that contribute to public safety improvements with the continued investments.
- The Mayor's Office contributes to the health and well-being of Jacksonville residents through the citywide Journey To One Initiative, and collaborates with community partners to strengthen and support resources that enhance personal and community well-being.

OFFICE OF BLIGHT INITIATIVES

FUNCTION:

Jacksonville's Fight Blight initiative, established by Mayor Lenny Curry to improve neighborhood quality of life, leads and oversees efforts to combat blight in all forms: litter and trash, dilapidated and abandoned homes and buildings, illegal dumping, overgrown grass, illegal signs and other conditions of neglect. Research supports that blight threatens public safety, lowers property values and degrades quality of life. The city's blight initiative raises awareness, provides educational resources, and coordinates with the Municipal Code Compliance Division of the Neighborhoods Department, businesses and other stakeholders to improve community conditions.

HIGHLIGHTS:

Below are resources established to help Fight Blight in Jacksonville:

- Help Fight Blight - www.coj.net/neighborhood-blight
- How you can help - www.coj.net/neighborhood-blight/how-you-can-help

PUBLIC AFFAIRS OFFICE

FUNCTION:

The Public Affairs Office (PAO) oversees the execution and monitoring of communications and public relations activities by developing strategies, messaging, and procedures to increase awareness and understanding of City programs, policies and initiatives.

Public Safety

PAO supports the administration's goal to enhance public safety with messaging, programs and initiatives that promote safe practices and increase awareness of investments, programs and policies that protect citizens and roadways. In partnership with City Council and the Planning & Development Department, PAO launched the *All In Duval* campaign in 2018 to promote roadway safety for pedestrians, cyclists and drivers.

Economic Development

PAO works closely with the Office of Economic Development, partner organizations and the local business community to highlight and promote increased economic development and job opportunities in Jacksonville. PAO collaborates with them and multiple City departments in the development of publications and materials that identify and contribute to growth, including the promotion of Small Business Help Sessions.

Neighborhoods & Communities

Works in collaboration with the Neighborhoods Department to promote City programs, services and initiatives that benefit and improve conditions in communities throughout Jacksonville. This includes enrichment activities, collateral materials and partnerships that promote CPACs, blight reduction, and animal care services.

Youth Enrichment

In partnership with the Kids Hope Alliance and local youth-serving organizations, PAO promotes programs, policies and activities that support youth enrichment in Jacksonville. This includes the facilitation and support of marketing efforts promoting the Mayor's Youth at Work Partnership, Mayor's Young Leaders Advisory Council, and more.

Health & Wellness

With the launch of the Journey to One initiative in 2016, PAO leads activities that increase awareness of resources and programs that encourage healthy behaviors among Jacksonville citizens. These efforts contributed to a six-point jump to 42nd (2018) in county health rankings for quality health outcomes, its healthiest mark in the history of the report and one of the most improved in the state.

Leadership & Accountability

In its demonstration of quality communications practices, PAO earned a national award of excellence (SAVVY) for its leadership in promoting consistency and accuracy of citywide communications. PAO works with offices to increase awareness, access and availability of important public information to Jacksonville citizens and other stakeholders through the City website, social media, marketing, media relations and other vehicles.

MEDICAL EXAMINER

DEPARTMENT VISION:

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

MEDICAL EXAMINER

FUNCTION:

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

HIGHLIGHTS:

The Medical Examiner's Office will continue to identify and overcome challenges that have been created by the continuing increase in workload. During FY 20, the Medical Examiner's Office will continue to see an increase in workload due to the opioid crisis and population growth. The focus points for FY 20 are:

- Provide quality and timely services to the counties which fall under the jurisdiction of this office.
- Increase workflow efficiency and service quality with the implementation of a new case management system.
- Establish new, and maintain current, relationships with Universities and organizations devoted to medical education and development.
- In collaboration with the Department of Public Works, assist in the programming for a new district Medical Examiner's Office.

MILITARY AFFAIRS AND VETERANS

DEPARTMENT VISION:

To grow Jacksonville's reputation as the most military and Veteran-friendly city in the nation.

DEPARTMENT MISSION:

To advocate for the expansion of military infrastructure, personnel, and jobs; to deliver timely and competent services to the City's large and growing Veterans population.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

MILITARY AFFAIRS AND VETERANS

FUNCTION:

The Military Affairs and Veterans Department operates with a two-fold mission: To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida and to deliver competent and timely services to our Veterans, their survivors and their caregivers.

HIGHLIGHTS:

- During FY 19, the Military Affairs and Veterans Department served 9,569 Veterans. The department expanded both services and recognition events for Veterans.
- Leadership staff engage in numerous community meetings to spread the word about services available through the department.
- Continued ongoing efforts to protect local military bases from encroachment surrounding Duval County Navy bases (over 1200 acres protected to date) with protection of more than 500 acres currently being negotiated.
- A five-year \$500,000 grant from the Jaguars Foundation enabled the department to expand assistance programs for Veterans, Veterans Serving Organizations, and other members of Jacksonville's military community. This funding enables the department to fund a Social Services Specialist to focus on financial assistance and social services for at-risk Veterans.
- Continued to partner with the NE Florida Women Veterans Coalition as they operate a services center on the city's Northside to serve our women Veterans. The department will also continue to partner with the NE Florida Military Veterans Coalition, which has grown to almost 500 local or locally based companies, to assist job-seeking Veterans in finding employment opportunities.
- Continued to play an important role in addressing any challenges to our local military bases, government workforce, and the missions performed by local commands. Additionally, the department has a federal advocacy team under contract, funded through a State of Florida grant, to represent the city's military interest with Congressional leaders and Pentagon leadership.
- Received grant funding from the Department of Labor to continue the Homeless Veterans Reintegration Program, which placed 83 homeless Veterans into employment and stable housing last year.
- Continued to promote their partnership with CareerSource, which provides job assistance for Veterans two days a week through a satellite location within the department office at City Hall.

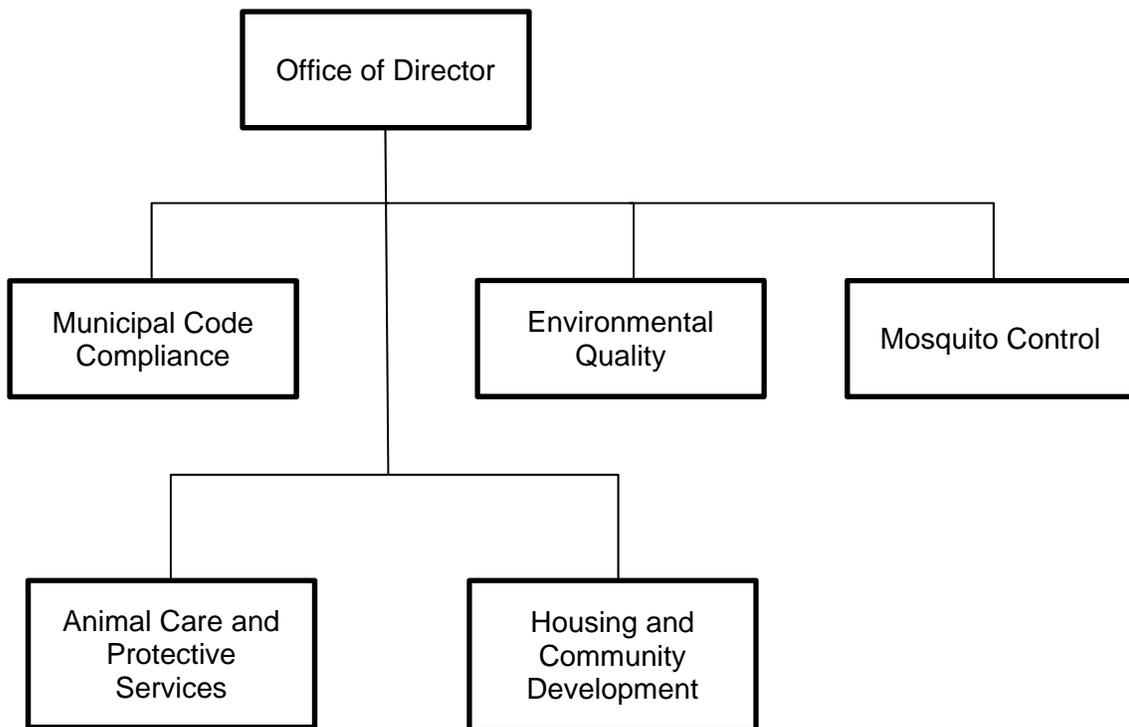
NEIGHBORHOODS

DEPARTMENT VISION:

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To provide a wide range of services and resources for Jacksonville's citizens so that the City's diverse neighborhoods are preserved and enhanced; improve the physical, social and economic health of Jacksonville neighborhoods; assist citizens to make positive contributions to their communities; support neighborhood self-reliance and enhance the quality of life for the residents through community-based problem solving, neighborhood-oriented services and public/private cooperation; ensuring a proactive and collaborative approach to providing resources and timely responses to citizens' concerns.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

Office of Director

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its five divisions: Animal Care and Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality and Mosquito Control.

City Link / 630-CITY

630-CITY is Jacksonville's trusted resource; connecting customers to city services, while creating the ultimate service experience. We expand customer's knowledge, enrich perceptions of city government, and empower them to utilize the full range of resources.

Neighborhood Services Office (NSO)

Focuses on citizen participation and neighborhood organizations and communication between local government and our citizens. This office works with Jacksonville's community and civic organizations, businesses, non-profits, appointed city officials and elected representatives to help make Jacksonville's neighborhoods great. The Neighborhood Organization Directory is a web-based list of community-based organizations. There are over 170 organizations listed including neighborhood associations, non-profits, homeowner associations, community development corporations, condo associations, faith-based and businesses. The Neighborhood Organization Directory can be helpful to city departments and elected officials that wish to contact and inform active organizations. Information from the database can be sorted by council district, planning district or zip code.

Clean It Up, Green It Up

Supports a broad array of volunteer programs and the operations of the Keep Jacksonville Beautiful Commission. The mission statement of Keep Jacksonville Beautiful is to support community beautification, enhance community pride and improve the quality of life in Jacksonville through provision of outreach, educational activities and programming. The Clean It Up, Green It Up program has established a strong presence in the community and produces substantial benefits to the City.

HIGHLIGHTS:

- Optimize the customer experience by providing accurate information with a sense of warmth and compassion in a timely manner.
- Collaborate with city departments to improve processes and the customer experience.
- Empower customers by sharing information about how to access and utilize the self-service options.
- Create and encourage a healthy, productive and engaged team.
- Collaborate with the Information Technologies Division (ITD) on the Customer Relationship Management system project.
- NSO will continue to work with the six Citizen Planning Advisory Committees (CPACs) to act as the City's liaison with community organizations and neighborhood associations to enable them to better communicate with City government. Additionally, NSO will manage CPAC administration and training.
- NSO will manage the following: Neighborhood Action Plans, Town Center initiatives, Neighborhood Association database and Strategy Three – CommUniverCity program.
- Support the Keep Jacksonville Beautiful Commission and Clean It Up, Green It Up programs.

ANIMAL CARE AND PROTECTIVE SERVICES

FUNCTION:

The division is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

HIGHLIGHTS:

- ACPS will continue to maintain an average 90% live release rate.
- Increase animal adoptions by utilizing the animal transport vehicle as a mobile adoption center.
- Increase volunteer recruitment and retention to better utilize volunteers through the addition of a full-time Volunteer Coordinator position.
- Obtain training for all animal code enforcement officers to be certified as animal cruelty investigators.

MUNICIPAL CODE COMPLIANCE

FUNCTION:

The division inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 – Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 – Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

HIGHLIGHTS:

- Addressed 52,703 enforcement cases for property safety/maintenance, zoning and public rights-of-way sign violations city-wide.
- Conducted 129,743 total inspections during the fiscal year for all violation types and issued 1,234 immediate Paying Citations.
- Demolished 160 (condemned) unsafe structures, but also boarded up 376 vacant/open structures to preserve existing housing stock whenever possible.
- Completed 583 Heavy Debris Removal (site clearance) projects, towed 999 junk abandoned vehicles from private properties and referred 6,760 properties to the Mowing and Landscape Maintenance Division for abatement.

MOSQUITO CONTROL

FUNCTION:

To provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

HIGHLIGHTS:

- Develop a program with local stakeholders in implementing a fully functioning early notification system to advise the public of treatment plans.
- Collaborate with the Department of Health in enhancing public education on premise sanitation in order to prevent large mosquito populations and the diseases that they transmit.
- Research GPS based vehicle tracking system that is compatible with our Field Seeker software for implementation to track and plot our ground adulticide applications.
- Monitor potential resistance of local mosquito species to insecticides using bioassay tests to improve the efficacy of treatments used to control adult flying mosquitoes.

HOUSING AND COMMUNITY DEVELOPMENT

FUNCTION:

The division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division revitalizes slum and blighted areas. The division administers U.S. Department of Housing and Urban Development (HUD) funded programs such as the Community Development Block Grant (CDBG), Housing Opportunities with Persons with Aids (HOPWA), Emergency Shelter Grants (ESG) and HOME programs, which are awarded annually to the City of Jacksonville. The division also administers funding with the State of Florida through the State Housing Initiative Partnership (SHIP) program. These program funds are sub-granted annually to City Departments and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

HIGHLIGHTS:

- The City of Jacksonville expects to receive \$6,289,951 in CDBG program funds, which will be used for eligible community development activities throughout Duval County. All of the CDBG funds are projected to be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2019-2020 Proposed Projects of the City's Consolidated Plan / Action Plan. This is the 45th year the City has received CDBG funding.
- The City of Jacksonville expects to receive \$2,948,009 in HOME funds from HUD, which will further increase the availability of decent, safe, and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville expects to receive \$2,634,349 in HOPWA funds from HUD, which will be used by non-profit agencies to carry out activities that address the priority needs and community-identified objectives associated with housing persons with HIV/AIDS. The geographic

area of the Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns, and Baker Counties.

- The City of Jacksonville expects to receive \$536,560 in ESG funds from HUD, which will be used for the prevention of homelessness.
- The City of Jacksonville expects to receive \$1,294,383 in SHIP program funds from the State to produce and preserve affordable homeownership and multifamily housing for low, moderate, and middle income families.

ENVIRONMENTAL QUALITY

FUNCTION:

The division administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. The division enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). EQD creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth. The Environmental Protection Board (EPB) adopts and enforces rules to implement environmental health and quality.

HIGHLIGHTS:

- EQD responded to over 800 air pollution related citizen complaints, including noise, odors and open burning.
- EQD regulates open burning of land clearing materials by issuing permits in an effort to minimize air pollution impact.
- EPB sponsored two major festivals and provided information to attendees – Jax Aquafest and EnviroFest. These festivals are estimated to reach over 3,000+ residents. Additionally, EPB coordinated and presented the annual Environmental Symposium, which offers an opportunity for citizens, regulatory agencies, environmental consultants and elected officials a setting to interact with each other.
- EPB anticipates funding for potential projects to improve water quality, studies of, or reports on environmental issues and other projects that advance education, promote sustainable practices and support the protection of natural resources.
- Demand has doubled over the past 5 years for Erosion and Sediment Control Program (ESC) inspections of construction sites for both the protection of the County's waterways and in response to State mandates for increased inspection activity related to the NPDES permit for the City's storm water system (MS4).
- The Hazardous Materials Emergency Response Activity's 24 hours per day, 7 days per week, emergency incident responses and routine investigations continue to contribute to protection of the City's natural resources, infrastructure and the quality of life of citizens through the removal of 200,000 to 400,000 pounds of chemical and petroleum contaminants annually.
- The Hazardous Materials Emergency Response Activity promotes effective and efficient government facilitation by allowing the Jacksonville Fire and Rescue Department (JFRD) to free up their resources through recognition of EQD's jurisdiction over cleanups for emergency incidents and long-term hazardous materials.
- The Groundwater protection program issued 1,436 new well or abandonment permits with some months achieving the highest record in 20 years. The team consistently issues all permits within 5 days with the majority being issued within 1 day.

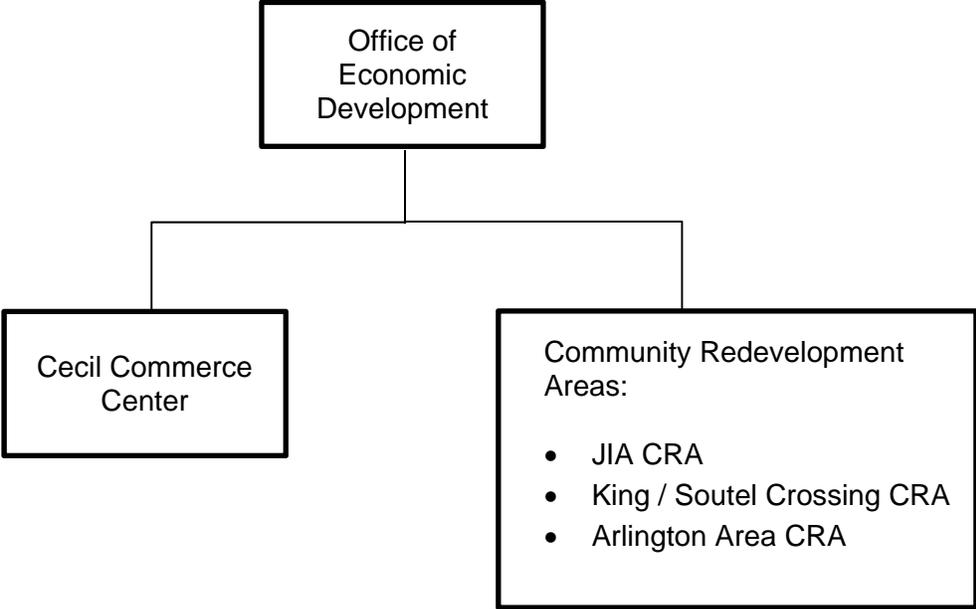
OFFICE OF ECONOMIC DEVELOPMENT

DEPARTMENT VISION:

To enhance the quality of life for all of Jacksonville by developing and executing policies that strengthen the economy, broaden the tax base, and create opportunities for advancement of the workforce and local small business enterprises.

DEPARTMENT MISSION:

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville.
- Promote private capital investment that results in an increase in the commercial tax base.
- Redevelop economically distressed areas by encouraging private capital investment and higher wage job opportunities within those areas.
- Advocate for small business/entrepreneurial growth and expansion.
- Encourage downtown development in accordance with the Downtown Investment Authority's Master Plan.
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ECONOMIC DEVELOPMENT

HIGHLIGHTS:

During FY 19:

- Helped to implement and support a new Advisory Board for the King Soutel Crossing Community Redevelopment Agency (CRA);
- Enhanced revenues at Cecil Commerce Center via the following:
 - Second expansion of the Grace Aerospace Lease
 - Addition of a new lessee, FON INC
 - Sale of Parcel A-B to Hillwood Investments
- Approved 44 Façade Renovation Grants to-date, assisting small businesses in economically distressed areas in order to help attract additional customers, enhance revenue, and reduce blight. Total grants approved to-date is \$235,210.
- Approved 6 Septic Tank and Sewer Connection Grants to-date, allowing small businesses in Northwest Jacksonville to repair/replace failing septic systems or connect to JEA sanitary sewer service. Total grants approved to-date is \$174,735.
- Helped finalize the Renew Arlington Overlay.
- Announced the following eight Economic Development Projects to-date:

Company Name	Date Approved	Existing Jobs to be Retained	New Jobs to be Created	Average Salary	Private Capital Investment	Type of Local Incentive(s)
Bonelli Enterprises 2018-662-A	10/23/2018	N/A	135	\$46,473	\$7,050,000	QTI
Wayfair, Inc. 2018-663-A	10/23/2018	N/A	250	\$33,000	\$72,000,000	REV
LaRose Industries, LLC 2018-697-A	11/13/2018	N/A	21	\$53,298	\$12,600,000	QTI, REV
Project Flamingo 2018-828-A	1/8/2019	N/A	30	\$46,346	\$37,500,000	REV
1748 Bakehouse 2018-858-A	1/8/2019	N/A	6	\$32,000	\$300,000	CDAP Loan
Project Turtle 2018-859-A	1/8/2019	111	108	\$53,298	\$21,000,000	QTI, REV
Preferred Freezer 2019-086-A	2/12/2019	N/A	40	\$47,775	\$46,700,000	NWJEDF BIG Grant, REV
UPS (Danville) 2019-037-A	2/12/2019	N/A	87	\$57,540	\$50,000,000	QTI
N/A: Not a requirement under the agreement						

During FY 20:

- Continue to partner with JAXUSA for the Global Cities Initiative, which is designed to assist major U.S. metropolitan areas to enhance their prosperity by increasing the level of international trade and commerce within their communities.
- Work with the Capitalize Jax team to compile the fourth annual Economic Development Partner Impact Report. The Capitalize Jax team was formed in 2016 under the direction of Mayor Curry and includes the heads of 10 organizations that are key drivers of Jacksonville's economic development: Downtown Investment Authority, Jacksonville Aviation Authority, JAXPORT, JAXSPORTS Council, JTA, JAXUSA Partnership, JEA, Office of Economic Development, Sports & Entertainment Office, and Visit Jacksonville.

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

DEPARTMENT VISION:

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to address ethics issues through comprehensive training and advice to officials and employees.

DEPARTMENT MISSION:

To make the Ethics program of the Consolidated City of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government is increased and that public officials find the ethics laws and policies easy to understand and apply.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

FUNCTION:

The Office of Ethics Compliance and Oversight has been established pursuant to Chapter 602 of the Ordinance Code, and by the City Charter, Section 1.203.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

HIGHLIGHTS:

- Develop a citywide ethics training plan (in coordination with the Employee Services Department) for the Consolidated City of Jacksonville.
- Continue giving daily advice to elected officials and city employees on all ethics related issues; to translate these into FAQs for the Ethics website.
- To assist the Ethics Commission in the handling of complaints.
- To assist the Ethics Commission in achieving the goals in their strategic plan.
- To continue to ensure that city officials and employees are in compliance with their state ethics legal obligations (financial and gift disclosures).
- To train members of Boards and Commissions in the Sunshine Laws and other ethics laws.
- To simplify the Jacksonville Ethics Code with proposed legislation.
- To administer the City's ethics hotline.
- To work with the Department Ethics Officers of the various agencies in the Consolidated City of Jacksonville (the Ethics Coordination Council) to improve ethics practices and to share ideas.

OFFICE OF GENERAL COUNSEL

DEPARTMENT VISION:

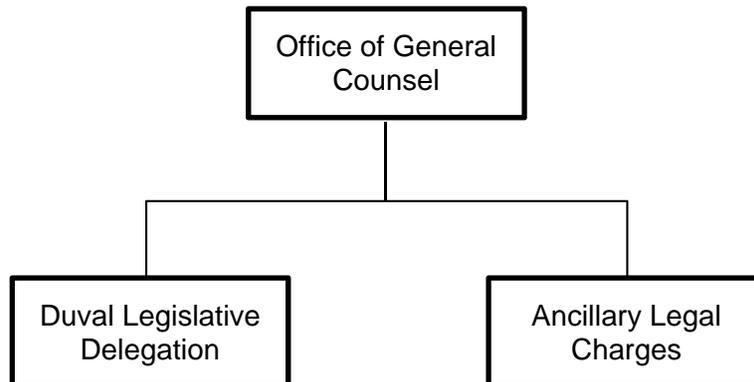
To be open and accessible to our clients, the Consolidated City of Jacksonville, inclusive of the Constitutional Officers, the Duval County School Board, and the independent agencies (our "Clients") and ensure that they have the legal services necessary to perform their missions and goals which are timely and accurately provided.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF GENERAL COUNSEL

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy, as well as, the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations, Legislative Affairs, Regulatory and Constitutional Law, General Litigation, and Tort and Employment Litigation.

HIGHLIGHTS:

- Focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect the City of Jacksonville's legal and fiscal interests.

DUVAL LEGISLATIVE DELEGATION

FUNCTION:

The Duval County Legislative Delegation Coordinator is a position established in the City of Jacksonville Charter Section 7.17. The Duval Delegation coordinator provides a local office at which to maintain the records and files of the Duval County delegation to the Legislature. To assist the chairman and members of the Duval County legislative delegation in preparation for sessions of the Legislature, meetings, of committees and subcommittees of the Legislature, and meetings of and hearings by the delegation itself. To serve as a liaison office between the Duval County legislative delegation and the units of local government represented by the members of the Duval County legislative delegation.

HIGHLIGHTS:

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.

ANCILLARY LEGAL CHARGES

FUNCTION:

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the consolidated government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel. As of 2013, all court cases are filed electronically. As the lawyers for consolidated government, the Clerk's office consolidates all filing fees directly to the Office of General Counsel. The Office of General Counsel in turn allocates those costs to the identified clients.

OFFICE OF INSPECTOR GENERAL

DEPARTMENT VISION:

To be the trusted oversight organization within Duval County, serving all citizens by promoting positive change and increased efficiency throughout the Consolidated Government.

DEPARTMENT MISSION:

Enhancing Public Trust in Government through Independent and Responsible Oversight.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

FUNCTION:

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 2 of Article 1 of the Charter, and Part 3, Chapter 602, of the Ordinance Code of the City of Jacksonville. The purpose of the OIG is to provide increased accountability, integrity, and oversight of the entire consolidated government, to assist in promoting economy and efficiency, to improve agency operations, and to deter and identify fraud, waste, and abuse. The OIG accomplishes this purpose through audits, investigations, and contract oversight observations and reviews.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

HIGHLIGHTS:

During the first six months of FY 19:

- The OIG received 46 new complaints, bringing the total to 481 complaints received since the office was established.
- Investigations have led to 1 deferred prosecution agreement, 1 arrest, 1 employee resignation, and court ordered restitution in the amount of approximately \$9,000.
- 100% of recommendations to enhance efficiency and accountability (related to reports issued) have been accepted by management.

The OIG will provide a full reporting of all FY 19 activities with the issuance of the FY 2019 Annual Report.

During FY 19, the OIG continued its vigorous outreach efforts with presentations before Citizens Planning Advisory Committees and GlobalJax foreign delegation visits, among others. The OIG presented during the City of Jacksonville's new employee orientation training (held monthly) and participated in various networking groups with other local, state, and federal agencies. The OIG also continued to increase its collaboration with the Independent Authorities.

During FY 20, The OIG will continue its outreach with the Consolidated Government and the Citizens of Duval County to obtain input regarding ways to enhance effectiveness and efficiency of government. In addition, the OIG will pursue accreditation through the Commission for Florida Law Enforcement Accreditation.

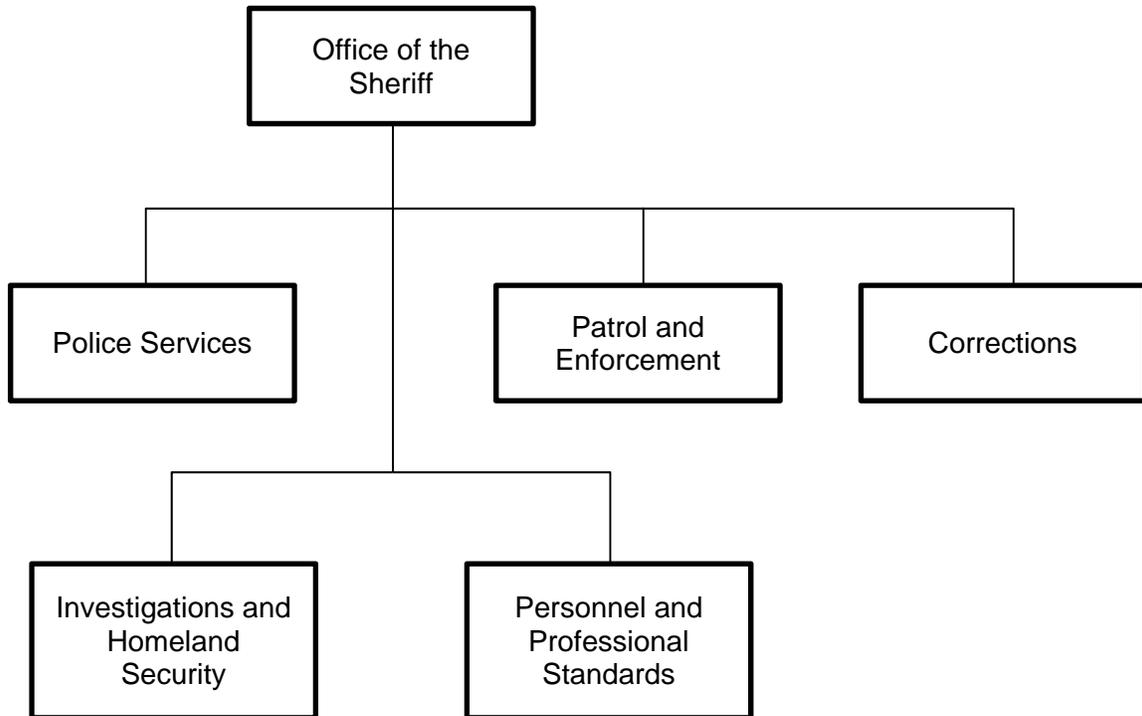
OFFICE OF THE SHERIFF

DEPARTMENT MISSION:

With responsibility for public safety in the consolidated City of Jacksonville, the 3,902 members of the JSO are comprised of 1785 sworn police officers; 789 corrections officers; and 1,328 civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards as well as various part-time roles within the agency.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUR COMMUNITY. Sheriff Mike Williams leads the agency in commitment to the agency's top priorities:

- Reduce violent crime
- Leverage lean efficiencies
- Grow community engagement



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE SHERIFF

FUNCTION:

To provide overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

PATROL AND ENFORCEMENT

FUNCTION:

Provides the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

HIGHLIGHTS:

- In 2018, the Risk Protection Unit (RPU) was formed following the establishment of Florida State Statute 790.401. The RPU consists of four detectives and one Sergeant. The RPU obtained the JSO's first Risk Protection Order (RPO) in September of 2018 and has since closely reviewed 134 reports, which has resulted in the issuance of 22 final RPO's.
- The Jacksonville Sheriff's Office DUI Unit continued conducting monthly DUI checkpoints and DUI saturation deployments in 2018 to address impaired driving in Duval County. DUI enforcement increased 14.92 % in 2018 with 1,564 DUI arrests.
- In 2018, the Aviation Unit logged 1,479 helicopter flight hours, and handled or supported ground units on 1,279 dispatched calls and 1,097 on-view calls for police service.
- The Canine Unit handled over 1,320 dispatched calls-for-service, and conducted over 139 protective and investigative explosive sweeps. The Canine Unit was directly responsible for a total of 348 suspect apprehensions.
- The Police Reserve Program is comprised of 88 reserve officers. The Reserve Unit volunteered for 36,215 hours in 2018.

Community Affairs Division

- 2018 Sheriff's Watch advisors totaled 3,064 members.
- Annual Sheriff's Watch, Neighborhood Watch Coordinator's and National Night Out events.
- Crime prevention work includes: A variety of safety lectures for local citizen, business, community, religious and education groups as well as other government agencies.
- Child safety presentations such as "Officer Friendly", Anti-Bullying, and "Stranger Danger" to local youth groups and education organizations;
- Duval County Public School System (DCPS), which consists of 106 elementary schools. During the month of June 2018, 1,488 students and chaperones from 72 public and private schools participated in this year's trips to Washington D.C.

- JaxPAL provides for more than 4,700 Jacksonville children every year. JaxPAL has five locations throughout the City of Jacksonville.
- During the 2018 MobilePAL summer initiative, JaxPAL made stops in some of our city's most distressed neighborhoods and engaged more than 429 kids.
- There were over 6,959 hours of positive engagement between police officers and JaxPAL youth participating in JaxPAL programs in 2018.

POLICE SERVICES

FUNCTION:

Provides a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

HIGHLIGHTS:

- The Budget and Management Division was awarded grant, contract, and cooperative agreement funds from Federal, State, and Local agencies totaling \$2,831,680. The awards reached across all five Departments and covered a range of projects including officer overtime, equipment, training, personnel, and services.
- Identification personnel confirmed and cleared the identity of 37,227 inmates (including adults and juveniles) in 2018.
- During 2018, a total of 61,719 Uniform Traffic and Traffic Warning Citations were processed by Citation Unit personnel.
- In 2018, 1,427,079 telephone calls were received in the 9-1-1 Center. This was a decrease of 68,754 calls from the 1,495,966 received in 2017. Of that number, 733,762 calls were received on 9-1-1 and there were 693,317 calls received on the non-emergency number, 630-0500.
- In 2018, JSO began its roll out of Body-Worn Cameras for patrol officers. The phased approach aims to be completed by the end of 2019. All patrol officers at the rank of Sergeant or lower will be issued devices during operational hours.
- In 2018, the Public Records Unit processed over 39,000 public records requests. The Public Counter Unit processed over 4,400 fingerprint requests, totaling \$19,661 in revenue for the City of Jacksonville.

CORRECTIONS

FUNCTION:

Provides incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Personnel at three correctional institutions provide and promote rehabilitation, vocational training and educational opportunities. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center (JREC). Additionally, the Division of Health Services provides medical, psychiatric and other federally mandated services. The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to our community and offering services that are restorative in character.

HIGHLIGHTS:

Jails Division

- In 2018, The Pretrial Service Program (PSP) had 2,405 defendants placed in our program, 2,635 reached disposition while under pretrial supervision. Only 109 of the supervised defendants were re-arrested, yielding a 95.9% success rate.
- In 2018, Operations processed 32,616 inmates into jail and released 32,306 inmates. The Jails Division Operations is the largest unit within the Department of Corrections with 391 personnel assigned to supervise, on average, 2,230 inmates (2018 ADP) daily 365 days a year.
- Operation Safe Jail encompasses a detailed review and investigation period of gang-initiated violence inside corrections facilities. Operation Safe Jails was continued into 2018, which yielded an overwhelming success resulting in a minimum amount of gang related violence. The “See Something, Say Something” message passed onto inmates has produced a lot of intelligence related investigations which have resulted in the proactive actions of our personnel to ensure violence and contraband is kept to a minimum.
- During 2018, 2,951 inmates were transported to state prison. In 2018, the Judicial Process Unit processed 36,735 inmates for regular scheduled court and 31,878 inmates for J-1 first appearance court. Overall, there were 68,613 inmates processed for court.
- In 2018, the Transportation Unit transported a total of 31,200 inmates to the Duval County Courthouse and over two thousand inmates to the Florida Department of Corrections.

Jacksonville Re-Entry Center (JREC)

The Jacksonville Re-Entry Center (JREC) serves as one arm of this reentry portal, which serves as a “One Stop Shop” for those ex-offenders returning to Duval County.

Clients signed a 3 Month Contract (incl. Signed while Incarcerated)	597
Nights of Transitional Housing Provided	3928
Mental Health Service Hours provided	1279
Clients receiving clothing (clothing, shoes, boots)	946
Clients receiving food goods	350
Weekly Bus Passes provided	4469
Clients that became employed while in the program	297
Florida Identification/ Driver’s License purchased	196
Clients that successfully completed the program (Completers)	358
Clients assisted without completing the program (Non-Completers)	192
Clients arrested while in the program (Non-Compliant)	60
Information provided to individuals who did not sign a contact (Information Only, Declined Services, Local: Not Interested)	596

Montgomery Correctional Center

- A total savings of \$695,676 were captured through the various Inmate Programs: Off-Compound Work Crews, Metal Shop, Mattress Factory, Screen Printing operations, and Alterations Shop.
- The Prison Industry inmate workers screen printed over 8,640 inmate uniforms; for a savings of \$24,000. Inmate workers in the alterations shop completed over 8,000 employee uniform alterations; for a savings of \$46,688.
- The MCC Metal Shop assists with many different projects for JSO and other city departments. The MCC Metal Shop completed numerous projects to include fabricating cane detectors allowing city agencies to meet ADA regulations (saving \$60,000); as well as special projects such as a fiber and water project on MCC property.
- In 2018, the MCC became a National Center for Construction Education and Research (NCCER) Accredited Training Unit (ATU). Utilizing the NCCER curriculum, the MCC's ATU provides inmate participants with comprehensive instruction in commercial cleaning, construction clean-up, management skills, customer service, and on the job training. Participants receive an "Introductory to Craft Skills" certification after their successful completion of course work and passing the required examinations. All participants who meet the eligibility requirements of the North East Florida Builders Association (NEFBA) are referred to the NEFBA Apprenticeship Program.
- MCC also began to develop and implement a Horticulture Program in 2018. The program covers topics in the horticulture field. Upon successful completion of this program and passing the required examinations, inmate participants become a Florida Certified Horticulture Professional. The program is providing inmate participants returning to the community with job skills and by donating freshly grown and harvested food from the program to local non-profit food banks, missions, and shelters.
- A New Leash on Life is a 10-week canine training program at the MCC. Our program goal is to re-socialize homeless dogs by teaching them basic obedience skills, and utilizing inmate trainers at no cost to the Jacksonville Sheriff's Office. The program completed five classes, which included 35 inmate trainer participants, and 23 at-risk dogs while maintaining a 100% adoption rate.
- IN2Work is a 12-week culinary program at the MCC in which inmates receive food service training from our contract food service provider, Aramark. The course covers the use of basic kitchen equipment, retail, and safe food handling practices. The inmates graduate from this program with a Serve Safe Professional Food Manager Certification.

Community Transition Center

- The average daily population at Community Transition Center for 2018 was 185 inmates.
- Inmates are given group and individual therapy throughout a 120-day in-house treatment program. In 2018, the Matrix House served 446 clients and maintained an average monthly count of 133. Among the 434 clients that were discharged during the year, 376 (86%) successfully completed the program. During the year, the program readmitted 61 clients.

PERSONNEL AND PROFESSIONAL STANDARDS

FUNCTION:

Provides human resource planning, recruitment, training, records and standards for police, corrections and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable and highly skilled individuals. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO).

HIGHLIGHTS:

- During 2018, a total of 3,976 applications were received for Sworn, Corrections and Community Service Officer positions. There were 272 candidates hired and placed in the Police Academy. There were 2,343 Civilian applications processed with a total of 106 clearing background checks.
- In 2018, the Academy trained 197 Basic Law Enforcement Police Recruits, 64 Basic Correctional Recruits, and 11 Community Service Officer Recruits during 2018.
- A total of 4,526 JSO Police Officers, Correctional Officers, Judicial Officers, Security Personnel, State Attorney's Office Investigators, and Retired Police Officers completed either the FDLE or JSO firearms qualification course during 2018.
- The Help Desk personnel resolved 4,382 work orders and fielded more than 15,000 phone calls in 2018. They also initiated the deployment of 729 Panasonic laptops.
- In addition to supporting operations at the Police Memorial Building and the Pre-Trial Detention Facility, the Computer Support team supports operations at 18 off-site locations utilized by agency personnel. Support is also provided to more than 600 customers from 45 external agencies who conduct business with the JSO on a daily basis.

INVESTIGATIONS AND HOMELAND SECURITY

FUNCTION:

Provides follow-up investigations of the most serious crimes that include both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

HIGHLIGHTS:

Investigations Division

- The Jacksonville Sheriff's Office Homicide Unit murder clearance rate for 2018 was 40.9%. The 2017 national average clearance rate for cities with similar populations was 57.1%.
- During 2018, Cold Case Unit personnel evaluated 39 homicide cases for possible solvability factors, investigated 6 officer involved shootings, the fatal shooting of a police canine and 11 in-custody deaths.
- During 2018, the Jacksonville Sheriff's Office investigated 3,318 missing person incidents, an increase of 2.5% in total incidents reported as compared to 2017. Of that total, 1,891 cases were assigned to the detectives of the Missing Persons Unit for follow-up investigation, a decrease of 3.9% as compared to 2017.
- There were 605 incidents where a firearm was discharged in 2018, not including homicides. This is a 12.8% decrease from 2017, which had 694 incidents. Aggravated Battery incidents fell 17.1%, a difference of 38 incidents. Domestic Violence related shooting incidents and Shooting into Unoccupied Dwelling incidents were up in 2018 from 2017, but only account for 12.3% of all shooting incidents.
- In 2018, the Jacksonville Sheriff's Office Robbery Unit investigated 1,323 cases, which represents a 3.9% decrease from the 2017 calendar year. The clearance rate for 2018 was 26.5%.
- During 2018, there were a total of 153 traffic fatalities in Duval County. This represents a 6.7% decrease from 2017, when there were 164 traffic fatalities.

- During 2018, the Jacksonville Sheriff's Office received a total of 4,361 cases involving potential sex crimes, child abuse/neglect, or elder abuse/neglect. This is a decrease of 267 reported cases, or 5.77%. The sex crimes clearance rate for 2018 was 62.7%, while the most recent national average for cities in the same population group as Jacksonville was 35.2% in 2017.
- In 2018, there were 5,306 auto burglaries. This number was down 22.75% from 2017.
- The Burglary Unit detectives are assigned to investigate burglaries and grand theft cases of \$10,000.00 or more. There were 5,303 reported burglaries in 2018, which is a 106% decrease from 2017. The Burglary Unit's 2018 clearance rate is 15.4%, compared to the 2017 clearance rate of 9.1%.
- During 2018, a total of 2,347 Crime Stopper tips were received. These tips resulted in 120 arrests, 253 cases cleared and the apprehension of 59 fugitives.

Homeland Security / Narcotics-Vice Division

- In 2018, the Jacksonville Sheriff's Office continued an active role in the North Florida Fusion Center. This collaborative effort included members of 58 agencies pooling their intelligence information into one overarching database to be used by investigators to identify, monitor and track issues of concern to the region.
- In 2018, investigative efforts led to the seizure of 77.6 kilograms of cocaine, 12.8 kilos of heroin, 2,461 pounds of marijuana, and 373 firearms. Investigations during 2018 resulted in the seizure of \$829,333 in cash.
- The Special Weapons and Tactics (SWAT) team responded to 19 callouts of barricaded subjects, 64 high-risk search warrants and 29 special events for enhanced security.
- The Tactical Support Unit was tasked with functions related to the *ShotSpotter Gunfire Location System*. ShotSpotter is intended to enhance the agency's ability to respond to and investigate violent crimes involving illegal gunfire. In 2018, there were a total of 996 activations with 1,147 casings recovered at the scene resulting in 17 arrests.
- The Internet Crimes against Children Unit (ICAC) responded to 629 cyber tips from several reporting units that included the National Center for Missing and Exploited Children, JSO Patrol Division, JSO Investigations Division, the JSO Public Information Office (PIO), or through First Coast Crime Stoppers. A total of 10 arrests were made.

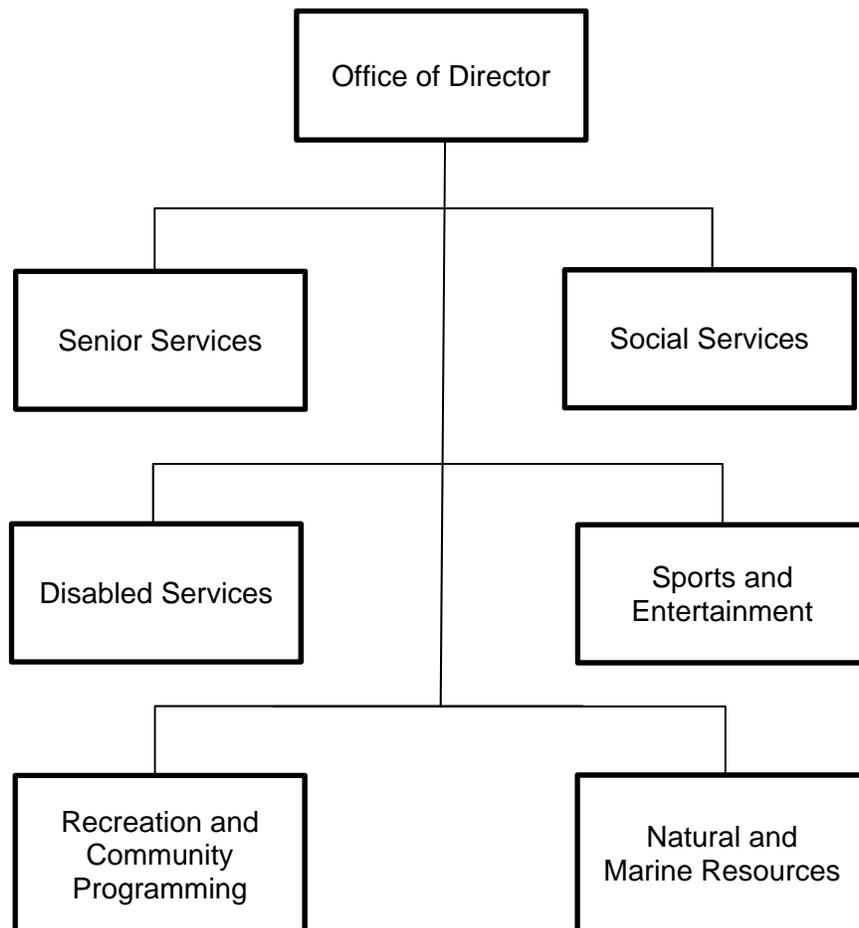
PARKS, RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

DEPARTMENT MISSION:

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

HIGHLIGHTS:

- Seek partnership opportunities utilizing the Parks Partnership Program whereby patrons can donate specific items through the Park Donation Program.
- Continue to expand the online revenue system to include the collection of demographics and time utilization of facilities in order to provide park patrons with programs and services using data captured.
- Staff will continue to be dedicated to assessing each and every park site for needs. Additionally, the needs assessments will be utilized as a tool in planning repairs, maintenance and upgrades of facilities.
- Focus on monitoring the effectiveness of the Park Security Action Plan.
- The Family Nutrition Program will continue to expand utilizing Federal Farm Bill funds to provide nutrition education to limited income families and youth of Jacksonville to acquire knowledge, skills, attitudes, and changed behavior necessary to improve their diets. Educational classes and demonstrations will be offered at the Extension Office, Community Centers, Faith Based Organizations, apartment complexes and through both in school and after school programs. This program is expected to reach a minimum of 7,000 educational contacts in Jacksonville.

DISABLED SERVICES

FUNCTION:

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

HIGHLIGHTS:

- In FY 20, the Division will continue to improve program access in underserved communities by identifying education and empowerment driven programming.
- Improve employment among citizens with disabilities by continuing to offer training and education to both candidates and HR professionals.
- Continue to provide education via the Disabled Parking Enforcement Program and Title III Program.
- Increase Adaptive Recreation participation by offering new recreation activities such as Kayaking, Cycling and Athletics in Jacksonville Parks and centers.
- Continue to conduct educational awareness programs that promote accessibility, improve access and promote inclusion.

NATURAL AND MARINE RESOURCES

FUNCTION:

The Natural and Marine Resources Division serves a diverse population of ages, abilities and interests through outdoor recreational activities by providing nature parks and access to waterways. The division provides the day to day management and oversight of two oceanfront parks, 71 water access points and protects over 80,000 acres of environmentally sensitive lands in partnership.

HIGHLIGHTS:

- Huguenot Memorial Park was severely damaged by both Hurricane Matthew and Hurricane Irma in 2016 and 2017, respectively. The campground and pavilion rentals will reopen in FY 20. Completing all necessary hurricane repairs will continue in FY 20, with the main focus of repairs to hurricane damaged access road. The management plan will be renewed in FY 20.
- The Division will continue to focus on increasing customer relations at Kathryn Abbey Hanna Park throughout FY 20. Hanna Park staff will take a more active role in the sea turtle monitoring program. Several projects within the Capital Improvement Plan (CIP) are scheduled to be completed in FY 20, which will increase attendance and user satisfaction.
- Focus will continue on activating the waterways and working on both Hurricane's Matthew and Irma repairs that require engineering services.
- Continue to work in partnerships with the Florida Forest Service to focus on updating the forest management plan and the Student Conservation Association to provide 26 & 52 week internship opportunities for young adults.

RECREATION AND COMMUNITY PROGRAMMING

FUNCTION:

The Recreation and Community Programming Division provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The Division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The Division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

HIGHLIGHTS:

- The Division will utilize \$1.5 million in capital funding for pool upgrades and park maintenance and upgrades for FY 20.
- In FY 20, the Division will continue to improve and expand services and facilities in an effort to provide citizens quality recreational experiences.
- As part of the FY 20 budget, the Division was granted an additional position: a Park Ranger. This will allow the Division to provide better facility maintenance at Hanna Park.
- Focus on improving the quality of park amenities by repairing and replacing features that are outdated and at end of useful life.
- Programming will focus more on providing improved and additional programming for at risk youth and the quality assurance of programs.
- The Division will continue partnering with the Kids Hope Alliance in providing afterschool and summer programs implementing internal methods to evaluate the quality of these programs.
- It is through improved and quality programs and facilities that the Division will assist Mayor Curry in his goal of improving the City of Jacksonville's overall health level, providing a safe environment for its citizens, and ultimately creating One City One Jacksonville.

SPORTS AND ENTERTIANMENT

FUNCTION:

The Sports & Entertainment Division works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Division, with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER, will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Division is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Division's business plan and goals. In addition, the Division manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

HIGHLIGHTS:

- Sports and Entertainment was added as a division in the Department of Parks, Recreation and Community Services through Ordinance 2019-395-E.
- Continue to support numerous sporting events such as: TaxSlayer Gator Bowl, THE PLAYERS Championship, Florida vs. FSU Baseball, Donna 26.2, Gate River Fund, P1 Powerboat and others.
- Continue to provide effective and efficient oversight of the Sports & Entertainment Complex Capital Maintenance Fund (CMF), as well as, capital projects in the non-Sports Complex venues.
- Successfully produce events such as the Florida-Georgia Football Game, Martin Luther King, Jr. Breakfast, Jacksonville Jazz Festival, World of Nations, Sea & Sky Airshow, Veterans Day Parade, Downtown Holidays, Light Boat Parade and the Fourth of July Celebration.
- Continue to support and provide superior service to City of Jacksonville permitted events.

SENIOR SERVICES

FUNCTION:

The core function of the Senior Services Division is to provide activities, programs, and services that support older adults living independently in their homes as long as possible. We accomplish this through a focus on Mayor Lenny Curry Priorities for the City of Jacksonville which are Public Safety, Youth Engagement, Neighborhood Enrichment and Community Wellness. The Division ties it all together with our programs, activities, and services, as well as, increasing our "intergenerational" activities through outreach with schools, agencies, and community programs.

HIGHLIGHTS:

- In FY 20, the Division will begin providing a meal delivery service to the homebound, seniors and disabled residents in Dvual County through Meals of Wheels.
- Secured two new awards in FY 19 to support seniors with home improvement challenges and behavioral health support.
- Partner with Memorial Hospital Behavioral to provide mental counseling for low to moderate income seniors.
- New Senior Expo emphasis on health screenings, testing and Medicare enrollment.
- Partner with United Way for Florida Senior Day activities.

SOCIAL SERVICES

FUNCTION:

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Financial Assistance program, and money management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

HIGHLIGHTS:

- Sustain a level of service that annually enables 4,000 individuals living with HIV/AIDS to receive Ryan White funded medical care/treatment, 400 Duval indigents to receive cremation and burial services with dignity, 3,000 low income households to avoid homelessness through rent/utility assistance and 1,700 or more crime victims to receive crisis intervention and stabilization. Through contractual agreements, thousands of others will receive mental health and substance abuse intervention and treatment, homeless shelter services, child protection forensics, child safety visitations, information and referral services and inpatient/outpatient health services.
- Continue to aggressively pursue the recovery of indigent burial and cremation costs through probated estates and insurance benefits.
- Expand opportunities for citizens to access emergency financial assistance and other key services through community partnerships, out posting of staff, off-site points of entry and technology advances.
- In FY20, The Division was granted \$200,000 in additional funding for the Women's Center that will support direct services to crime victims who have suffered physical, sexual, financial or emotional harm as a result of the commission of a crime.

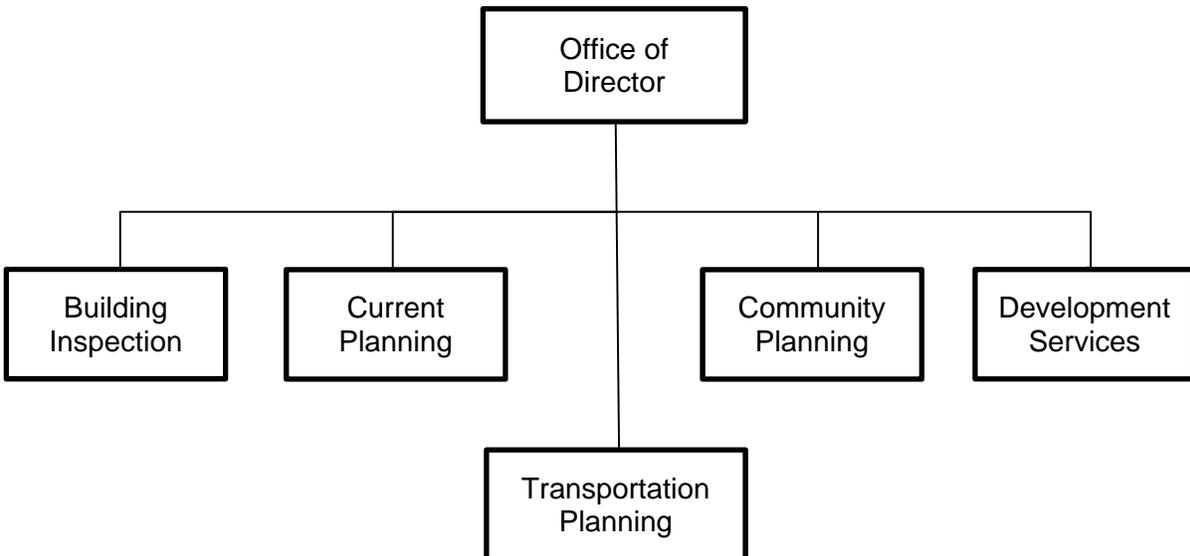
PLANNING AND DEVELOPMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods, and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

BUILDING INSPECTION

FUNCTION:

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing, and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

HIGHLIGHTS:

- Hired additional building inspectors to keep up with an increasing workload of permit activity.
- Completing requested inspections on the date requested, regardless of the increased workload.
- Steady increase in the number of building permits submitted electronically. Electronic submitted items save the expense of scanning items into archives.
- ITD has a request for proposal (RFP) out that includes a new permitting system.

COMMUNITY PLANNING

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), manages the Brownfields Redevelopment Program and related grants, and reviews exterior work in local historic districts or affecting local landmarks.

HIGHLIGHTS:

- Complete the appraisal of the 2030 Comprehensive Plan in accordance with Chapter 650 and initiate changes based on the findings.
- Process 2030 Comprehensive Plan Future Land Use Map and text amendment applications.
- Provide professional and administrative support to the Joint Planning Committee to implement and update the Public Schools and Facilities Inter-local Agreement and the Public Schools and Facilities Element.
- Provide professional and administrative staff support to the Adaptation Action Area Working Group as they consider the potential impacts of and responses to coastal flooding.
- Process over 1,000 Certificate of Appropriateness (COA) applications related to historic properties in accordance with Chapter 307.
- Process demolition reviews of potential historic structures.
- Provide code enforcement related to historic district guidelines and zoning code regulations in historic districts and for landmarks.
- Support the Historic Preservation Commission in recognizing outstanding preservation projects.
- Apply for State of Florida Small Matching and Special Category grants to support historic preservation related projects that may include surveys, restoration, and conferences.
- Provide professional and administrative staff support to the Historic Preservation Commission.
- Apply for and administer EPA Area Wide Planning grants and EPA Cleanup grants.
- Assist owners of contaminated parcels to obtain legislative approval for brownfield area designations.
- Implement and oversee contractual requirements of the Manatee Protection Plan including development of the annual implementation report, the boater compliance study, and education/outreach.

CURRENT PLANNING

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezoning and PUD verification, conventional rezoning, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code. The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all zoning code re-write committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the zoning code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Continue to implement and upgrade the Land Use and Zoning Application Portion (LUZAP), a well-based submittal of zoning applications.
- Continue to update Chapter 656, Zoning Code, to be consistent with the 2030 Comprehensive Plan.
- Continue to address short-term growth and development issues through review of proposed zoning changes.
- Assist the public with questions relating to the zoning code, zoning verification, permitting and zoning application processes.

- Schedule, process, notice, and review all zoning related applications and provide professional written recommendations on applications scheduled for public hearings before the Zoning Administrator, Planning Commission (PC), and the Land Use and Zoning Committee (LUZ).
- Administer zoning overlay districts including Downtown, Mayport, Springfield, San Marco, and Riverside-Avondale.
- Provide technical assistance to the LUZ Committee, PC, and Citizens Planning Advisory Committees (CPACs).

DEVELOPMENT SERVICES

FUNCTION:

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office (CMMSO), the Addressing Office, and the newly added Drainage Compliance Section. The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system. The Review Group, Zoning Counter, and Addressing is funded within Special Revenue Fund 159. The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. CMMSO is funded by Special Revenue Fund 112 and administers both the Concurrency Management and Mobility Fee Systems.

HIGHLIGHTS:

- The Review Group continues to work with ITD and the community on electronic plan review submittal process improvements. The Division continues to work with the Building Inspection Division to enhance its application system to include consideration of right-of-way permits as well as 10-set (commercial review) submittals.
- The CMMSO supports the Technical Advisory Committee (TAC) to provide technical assistance in providing updates to the Concurrency and Mobility Management System Handbook. The CMMSO is involved in the five-year update of the Mobility Plan, which involves working with a consultant and the Mobility Plan Task Force Group. The CMMSO continues to process concurrency and mobility fee applications, and collect mobility fees, fair share assessment fees, and development agreement fees.
- The Drainage Compliance Section is fully functional, staffed with four Engineering Technician Seniors and a Professional Engineer. The Drainage Compliance staff are in the community administering Ordinance 2018-157-E, resolving issues related to nuisance drainage.
- Addressing is editing the Address Point File to allow for the streamlining of data for future use in the new 911 CAD system. Addressing is also involved in projects associated with the Enterprise Permitting and Land Use System to transition from using two addressing databases to one database; allowing agencies to pull addressing information from a single data source.

TRANSPORTATION PLANNING

FUNCTION:

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle and pedestrian facilities. The major activities include calculating of mobility fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), and providing city representation at local, regional, and state level. The division also reviews trip generation, traffic impact analyses, and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs, and creates mobility funding plans for improvements. The Transportation Planning Division maintains the data of functionally classified roads within Duval County. They collect traffic data on all functionally classified roads on an annual basis. They conduct trend analyses such as accident collision rates, demographic changes, and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city. The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

HIGHLIGHTS:

- Request approval for and implementation of the actions taken by the Context Sensitive Streets Committee to revise policy, improve design standards, create new standards, and initiate Context Sensitive solutions into COJ's multi-modal transportation network. This entails the finalization of changes recommended to the Land Development Procedures Manual and to City Standards, and the implementation of policies that include Context Sensitive Streets design standards for the City of Jacksonville.
- Create City Truck Routes. This endeavor entails working with the Context Sensitive Streets Committee to create maps, communicate with the public, hold meetings and create a new ordinance identifying recommended designated truck routes for the City of Jacksonville.
- Coordinate and implement the Strategic Neighborhood Action Program for Pedestrians (SNAPP) as identified as a result of the COJ Pedestrian and Bicycle Master Plan Study. This effort includes creation of maps of priority areas, establishing priority neighborhoods based on needs, conducting neighborhood assessments and walk-audits, establishing sidewalk prioritization and recommending sidewalk repairs, replacement, and infill that will contribute to the reduction of pedestrian fatalities and serious crashes.
- Conduct Road-Diet assessment reports, lane elimination studies, and preliminary concept designs following the latest guidance from the Federal Highway Administration and the Florida Department of Transportation as necessary data to the Public Works Department.
- Coordinate with local agencies to include the Florida Department of Transportation, the Jacksonville Transportation Authority, the North Florida Transportation Planning Organization, and the Cultural Council of Greater Jacksonville.

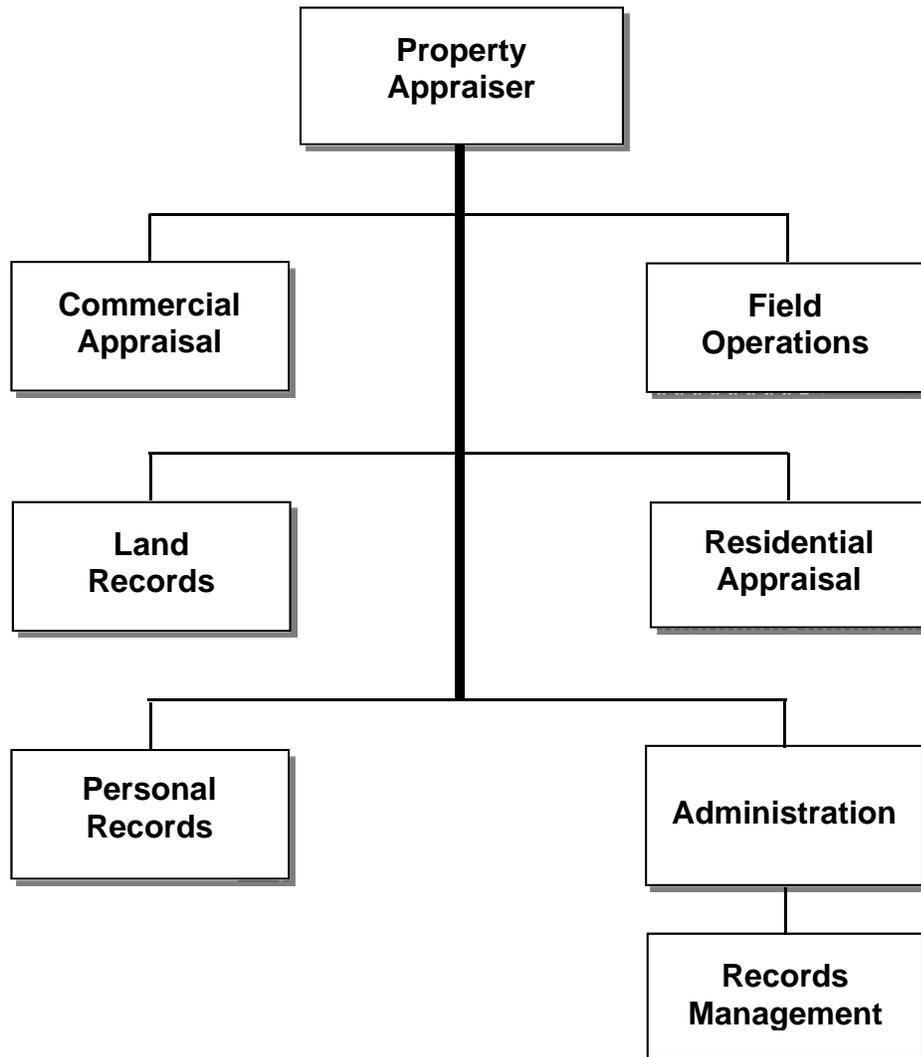
PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

DEPARTMENT MISSION:

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ADMINISTRATION

FUNCTION:

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

HIGHLIGHTS:

- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors.
- Information Systems has continued working to make enhancements to our in-house program for Exemption Compliance that combines user input and data from our CAMA system to track potential non-compliance and fraud cases.
- PAO employees generously contributed to all of the JaxCares supported events throughout the year. This includes the White Towel Drive benefitting the City Rescue Mission, Angel Tree & Stockings for Salvation Army, Thanksgiving Baskets for Daniel Memorial, Mother's Day items for Hubbard House, the Teen Care Cart Campaign, and the Salvation Army Back to School Drive.
- Continued Go365 Wellness initiative by having 10 employees obtain Platinum Status, and by having 32% total participation.
- Continued to expand and encourage continuing education by opening Certified Florida Evaluator courses to all positions.

COMMERCIAL

FUNCTION:

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- Provide annual appraisals for 39,000+ commercial, industrial, and governmental properties in Duval County.
- Integrating newly acquired expansive statewide access to CoStar Suite Analytics which provides comprehensive data support on large commercial investment properties.
- Avoided litigation in twelve dispute cases through utilization of external data and internal proficiency, thus avoiding costly legal fees.

FIELD OPERATIONS

FUNCTION:

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years (quinquennial review). Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Evaluators canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- Conducted approximately 65,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery.
- Physically inspected approximately 25,300 parcels due quinquennial review, permits (including new construction), and other workflow reviews.
- Posted permit information for approximately 10,000 permits received from the City of Jacksonville and municipalities.
- Drew approximately 3,500 residential houses and commercial buildings from architectural plans (blue prints).
- Four employees from the division were internally promoted to other divisions within the PAO.
- Seven field employees became Certified Florida Evaluators (CFE).

LAND RECORDS

FUNCTION:

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- Posted 44,345 ownership transfers during the fiscal year ending September 30, 2019.
- Maintains and updates all county property records within five business days following the recording of a Lot and Block property transfer with the Clerk of the Courts.
- Updates county property records within 18 days following the recording of a Same As property transfer with the Clerk of the Courts.
- Updates county property records and GIS maps within 60 days following the recording of a Split/Join property transfer with the Clerk of the Courts.
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies.
- Processed 2019 enacted zoning ordinances to GIS and CAMA within 60 days.
- Managed updates of the tax district GIS layer and CAMA database to reflect The District, Alta Lakes, and Cypress Bluff CDD's and to amend the Beaches CDD.

PERSONAL RECORDS

FUNCTION:

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

HIGHLIGHTS:

- Manages more than 32,000 tangible personal property accounts; including the processing of over 13,500 Tangible Personal Property DR-405 Returns.
- Randomly selects 100 properties for desk audits of tangible property annually to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county.
- Currently in the process of expanding the department's audit program by promoting an appraiser to the position of auditor and by engaging an external audit services company.
- Discovers new businesses via systematic field canvases, local business news, new business licenses and filed build-out permits
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements.

RESIDENTIAL

FUNCTION:

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- Provided annual appraisals for more than 334,000 residential properties in Duval County.
- Processed approximately 65 new residential plats containing over 1,600 new parcels.
- Received, reviewed, and processed approximately 187 new agricultural classification applications.

RECORDS MANAGEMENT

FUNCTION:

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Compliance Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

HIGHLIGHTS:

- Manages approximately 187,681 Homestead Exemptions, 7,838 Senior Additional Homestead Exemptions, and 1,542 Long-Term Residency (25 yr. +) Senior Exemptions.
- Processed over 18,702 new exemption applications.
- Assisted approximately 48,479 customers who called, e-mailed, or came into the office for service.
- Investigates exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records and vital statistics.
- Processed liens totaling \$4,363,798 on properties that received exemptions for which they were not entitled for the annual 2019 tax year ending December 31, 2019.
- Conducted 302 physical inspection audits to ensure non-profit exemption compliance.

PUBLIC DEFENDER

DEPARTMENT VISION:

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

DEPARTMENT MISSION:

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC DEFENDER

FUNCTION:

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act and Baker Act.

HIGHLIGHTS:

- Increase the efficiency of the Public Defender's Office operation through further implementation of the digital imaging program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates.
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity.
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies.

PUBLIC HEALTH

DEPARTMENT VISION:

To be the healthiest state in the Nation.

DEPARTMENT MISSION:

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC HEALTH

FUNCTION:

The Florida Department of Health in Duval County (DOH-Duval) will continue to work to confront emerging public health issues, build education and awareness toward prevention opportunities and collaborate with partners to improve health outcomes.

HIGHLIGHTS:

The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the City of Jacksonville. The funding comes from the State of Florida, the City of Jacksonville and from county fees to deliver services to Duval County citizens mandated by Florida Statutes Chapter 154.01. The City of Jacksonville funds approximately 2% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and employs a staff of 402 with a \$35 million budget. Services include pediatric primary care, maternity care, dental, and immunizations, specialty care in the areas of HIV care and case management, STD clinical services, Refugee health, tuberculosis care and case management. We also provide health promotion and disease prevention services through communicable disease control and monitoring, environmental health, emergency preparedness, mental health care, pharmacy and laboratory services. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2018, DOH-Duval provided over one million total client services to Duval residents. A few accomplishments include:

- DOH – Duval provided 812,213 clinical services.
- The Healthy Start program provided 29,719 services to keep moms and babies healthy.
- Environmental Health provided 33,386 services to keep citizens safe.
- The Florida Breast and Cervical Cancer Early Detection program linked 3,179 patients to breast health diagnostic services and screenings.
- Through our Dental Centers and Mobile Dental Units, 63,185 children received preventive dental care.

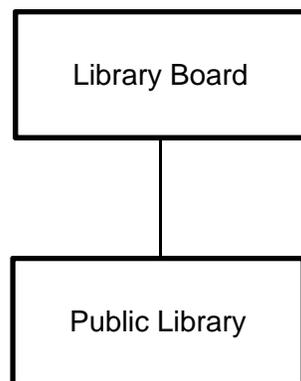
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

The mission of the Jacksonville Public Library (JPL) is to enrich lives, build community, and foster success by bringing people, information and ideas together. In FY 19, 192,620 different people used their card to access a library computer and/or check out materials (books, multimedia or streaming media). More than 3.2 million visits were made to JPL locations, and more than 4.9 million items were checked out from a collection of nearly 2 million physical items and more than 700,000 digital items. This is the first increase in circulation for the library in the last 10 years. More than 13,000 programs were offered to Duval County residents at the Main Library and 20 branch libraries, drawing more than 200,000 attendees. Duval County Public Schools students continue to enjoy their student library cards, with 12,396 students using their cards to log on to library computers or check out materials just in the latter half of the fiscal year. Learn more at www.jaxpubliclibrary.org.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

PUBLIC LIBRARIES

FUNCTION:

The Jacksonville Public Library's mission is to enrich lives, build community, and foster success by bringing people, information and ideas together.

HIGHLIGHTS:

Under the direction of Library Director Tim Rogers and with strategic efforts from all library staff, significant goals have been met—ahead of schedule—for the annual target to engage 75 percent of households in Duval County using or contributing to the library by 2029. In 2019, the library issued 31,621 new library cards, which represents an increase of 18 percent over FY 18. This is the first increase in new library card holders since 2016, and represents a 22-percent point turnaround compared to last year, when new registrations declined by 4% from the previous year.

This commitment not only positions the library for long-term success, but also fortifies the library's 2018-2020 Strategic Plan by building on its three service priorities: Inspire lifelong learning and discovery, support youth educational success, and build community, along with core goals of providing outstanding experiences, increasing convenient access, and increasing awareness.

Thanks to the additional staffing resources approved by the Mayor and City Council, the library expanded hours (March 2, 2019) at many libraries. Nine branches gained a sixth weekly day of operation—bringing all libraries to a minimum of six days per week—and the four regional libraries expanded hours to open from 10 a.m. to 9 p.m. Mondays through Thursdays. Hours were standardized across the system wherever possible to make it easier for customers to know when their library is open. Among the many benefits of the expanded hours was increased opportunities for community groups to book meeting rooms, which enabled the library to set an all-time record for meeting room participation. More than 350,000 people attended meetings at one of Jacksonville's libraries in FY2019.

The recurring dollars for materials brought exciting new digital resources to library card holders. The library launched Kanopy (Sept. 2019), an on-demand streaming service with 30,000 movies and documentaries, and Lynda.com (Oct. 2019), with thousands of business, technology and creative courses online.

The library partnered with the League of Women Voters of Jacksonville for the First Coast to host City Council Candidate Forums (April 2019) for runoff races at three libraries. These forums assisted voters in deciding the races for three City Council districts (8, 10 and 14) and two At-Large Groups (1 and 3).

Donnie Horner, III, was appointed to the Board of Library Trustees by the mayor and joined the board in September 2018. The mayor appointed four new BOLT members in August 2019 including Virginia Haworth, Fernando Meza, Matt Swanson and Steve Eagerton.

Several landmark events were held at the library. The Murray Hill Branch Library celebrated its 50th anniversary in December 2018 with a '60s-themed flashback and the branch was renamed in honor of staunch library supporter and founder of the Friends of the Murray Hill Library, Bill Brinton. This celebration earned the Friends of the Murray Hill Library the Florida Library Association's Outstanding Program Award for the successful dual-purpose event.

At the Main Library, Jax Book Fest (Feb. 2019), which featured *Goosebumps* author R.L. Stine and 80 local authors, brought more than 4,000 visitors to the Main Library to hear presentations, meet authors, and enjoy kids' activities. Other popular Main Library events included Mapping Our Past

(Jan. 2019) with author Miles Harvey and dedication of the Shirley and Jordan Ansbacher Gallery for the newly refurbished space and Le Moyne/De Bry Collection. And in partnership with Microsoft, MOSH, Girls Who Code, and other organizations, the Main Library hosted Tech Fair (July 2019) for ages 8 – 17. More than 2,000 attended the Tech Fair.

Finally, the Main Library won the Folio 500 Best of Jax awards for Best Public Artwork. Nominations were also received for Best Use of Public Money, Best Podcast and Best Gallery.

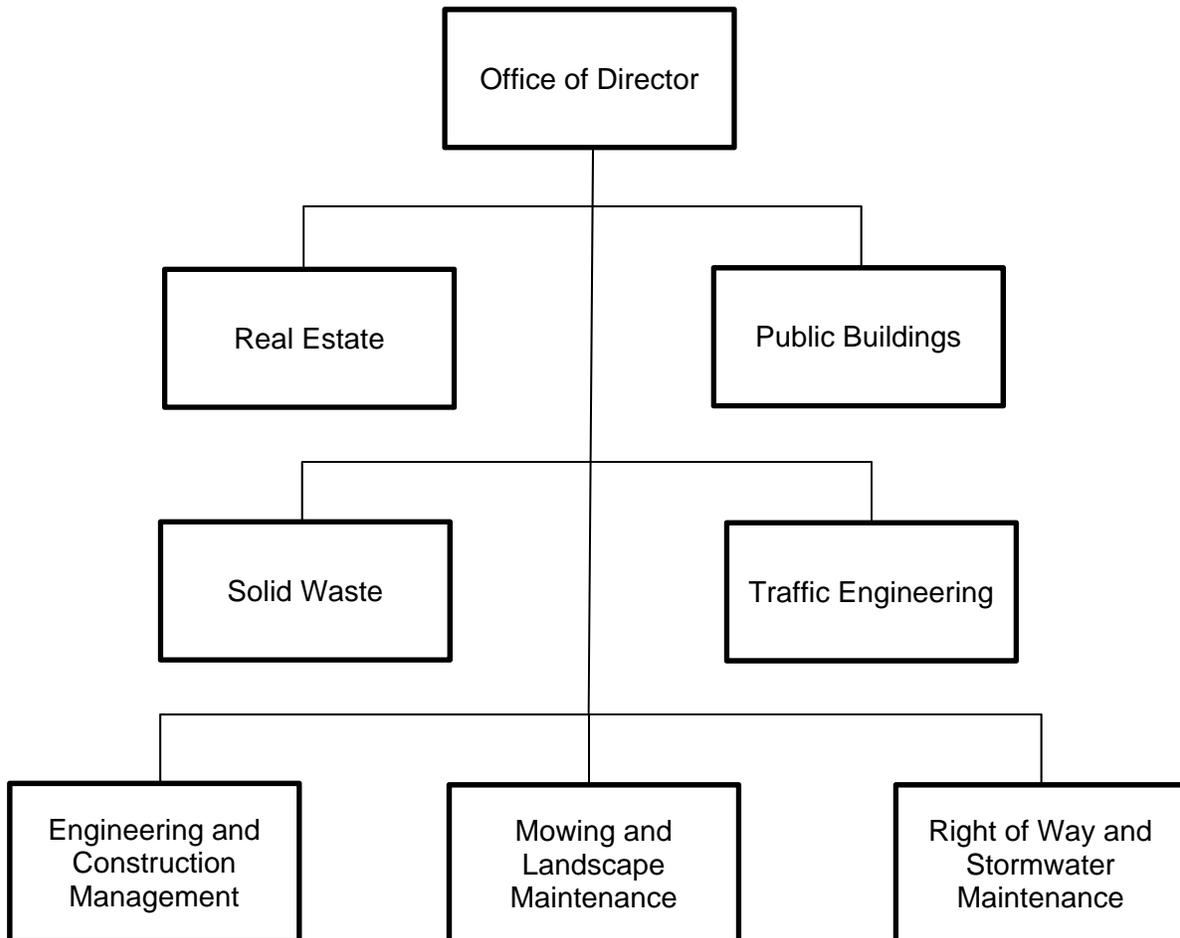
PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

OFFICE OF THE DIRECTOR

FUNCTION:

The Office of the Director oversees seven divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as, collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadways, drainage and other capital improvement projects.

HIGHLIGHTS:

The Office of the Director remains actively involved in the following:

- Operation Urban Blight.
- Administer billing and collection of Stormwater and Solid Waste fee revenue.
- Continuous monitoring of Operating and Capital Budget appropriations.

ENGINEERING AND CONSTRUCTION MANAGEMENT

FUNCTION:

The Engineering and Construction Management Division is responsible for designing, planning and managing projects for the City including all departments, independent agencies and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections:

- The Design Section manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging.
- The Topographical/Survey Section provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition.
- The Construction Administration Section oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

HIGHLIGHTS:

- The Division will continue to effectively and efficiently manage the capital projects which it oversees.
- The Division was granted an increase of \$115,000 in FY 20 for the JMTX River Gauge Project by agreement with JPA for the maintenance and operation of the Buckman Bridge, Dames Point Bridge and Southbank Riverwalk gauges.

MOWING AND LANDSCAPE MAINTENANCE

FUNCTION:

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also performs vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property.

HIGHLIGHTS:

- The Division will continue to address blight, mowing and encroachment issues throughout the county and proactively address issues as they arise throughout the year.

PUBLIC BUILDINGS

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all of the HVAC, plumbing, electrical and other required maintenance/repairs for approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Ed Austin Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all City facilities, parks and rights-of-way (excluding street lights and signals).

HIGHLIGHTS:

- As part of the FY20 budget, the Division was granted an additional position, a Public Works Compliance Manager. This will allow the Division to more effectively address various issues at City facilities as they arise.
- The Division continues to have an "emergency fund" account in order to address unanticipated repairs, requests, or emergency issues throughout the year.
- As part of the FY 20 budget, the Division was tasked with working with the Public Libraries to improve the facilities beyond the envelope of the building.
- The Division continues to address deferred maintenance at facilities throughout the City while being proactive through routine and preventative maintenance practices.

REAL ESTATE

FUNCTION:

The Real Estate Division is responsible for the acquisition and disposition of City real estate, the closure and abandonment of right-of-ways and easements, performing due diligence on real estate matters as requested and negotiating third-party leases. In addition, the Real Estate Division is responsible for maintaining a transactional inventory related to the acquisition and disposition of City real estate. The Division also processes legislative requests related to real estate, on behalf of various City Agencies.

HIGHLIGHTS:

- Coordinate with the Housing and Community Development Division to pursue the conveyance of certain real property parcels for affordable housing purposes.
- Surplus multiple tax reverted parcels.
- Continue efficiently processing right-of-way closures and easement abandonments.
- Support the Engineering and Construction Management Division with the acquisition of parcels for public works project development.
- Support all City Departments with real property investigations and processing of legislation.
- Maintain up to date inventories for all City owned real property.
- Create efficiencies throughout the leasing and legislative processes.

RIGHT-OF-WAY AND STORMWATER MAINTENANCE

FUNCTION:

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Continue to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system through efforts of the Stormwater Action Team.
- Maintain approximately 3,386 miles of paved roadways, including sidewalk and curb and gutter where present, approximately 1,200 miles of roadside and outfall drainage ditches and 10 stormwater pump stations and storm drain pipes present throughout the City.
- Repair and replace cracked and damaged sidewalks throughout the City.

SOLID WASTE

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 30 years.
- Continuous implementation of the waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- In FY 20, the Division will host the 7th Annual Tire & Sign Buyback. This event allows the Division to actively partner with citizens in order to clean up our county. The event continues to grow each year and we anticipate FY20 being another successful year in helping to keep Jacksonville beautiful.

TRAFFIC ENGINEERING

FUNCTION:

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

HIGHLIGHTS:

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the City.
- Continue to conduct traffic signal warrant analyses in order to determine when an intersection meets the criteria for signalization. These analyses allow effective prioritization in funding annual appropriations.

STATE ATTORNEY

DEPARTMENT VISION:

The Fourth Judicial Circuit State Attorney's Office seeks to become a leading State Attorney's Office in Florida by focusing on the citizens we serve, the people who work in our office, innovation and efficiency. Rethinking the role of the traditional prosecutor is a primary objective for the office as is evaluating our processes and outcomes for greater efficiency and effectiveness.

DEPARTMENT MISSION:

The mission of the State Attorney's Office for the Fourth Judicial Circuit is to uphold public safety in a fair and just manner. Our duty to the people of Northeast Florida comprises two central tenets. The first is to keep people safe by prosecuting those who disrupt our community. The second is to ensure the pursuit of justice is done in a transparent, fair, and thoughtful way that maintains the trust of those we serve.

DIVISIONAL FUNCTION AND HIGHLIGHTS:

STATE ATTORNEY

FUNCTION:

While engaging in criminal prosecution and/or diversion the office will:

- Continue to establish and improve programs that lead to fair and just results that will keep the public safe;
- Focus renewed attention on prosecution of cases involving violent crimes, particularly crimes committed with illegal crime guns;
- Enhance partnerships with law enforcement agencies to secure better outcomes for the community;
- Improve trial strategy and attorney development through education, mentorship, and training;
- Make diversity throughout the office a priority by focusing on hiring;
- Strengthen community relations through engagement, transparency, and visibility.

HIGHLIGHTS:

In FY 19, the State Attorney's Office achieved many successes.

In partnership with the City of Jacksonville and Jacksonville Sheriff's Office, the Crime Gun Intelligence Center opened in May 2019. This center is an interagency collaboration focused on immediate collection, management and analysis of crime gun evidence, in an effort to identify violent criminals and disrupt shooting activities.

The office also partnered with the City and Sheriff's Office to release a Comprehensive Gang Reduction Strategy memorandum to share current and future efforts to reduce violent crime in Jacksonville.

To better combat violent crime, the office continued to shift resources toward strengthening its Targeted Prosecution Unit. This included the creation of a proactive and reactive division to better address criminal gangs, organizations, and individuals perpetrating gun crime.

After extensive analysis, the office's Conviction Integrity Review — the first in Florida — led to the release of two men convicted of the 1976 murder of a woman. Clifford Williams and Nathan Myers spent 42 years each in prison. The year-long review of their cases led to the office determining it no longer had confidence in the integrity of their convictions or guilt.

More than two years after spearheading an agreement to increase the use of juvenile civil citations, results show law enforcement throughout the Fourth Judicial Circuit, including Jacksonville, consistently eclipses 80% issuance for eligible offenders. During that time, it is estimated the expansion — rather than arrests — saved taxpayers more than \$3.2 million.

In conjunction with Florida International University and the John D. and Catherine T. MacArthur Foundation, the office released the first two studies from a two-year partnership focused on target-driven initiatives and outcomes. The studies related to prosecutorial attitudes, and race and ethnicity. The MacArthur Foundation selected our office along with offices in Chicago, Tampa, and Milwaukee for the project.

With more than a year of results, the office's KEYS 2 Drive program succeeded in helping more than 900 people obtain a valid driver's license and assisted the Duval County Clerk of Courts recoup more than \$642,000 in outstanding fines and fees. The program, in partnership with the clerk's office and law enforcement, provides certain traffic offenders an opportunity to obtain their license, avoid criminal charges, and pay off fines and fees associated with their infractions.

The State Attorney's Office continued to focus on the opioid epidemic with the development and implementation of a task force dedicated to investigating and prosecuting cases arising from the sale and distribution of synthetic opioids. Through these efforts, some criminal cases have been referred to the United States Attorney's Office for the Middle District of Florida for prosecution while others remain at the state level.

The State Attorney's Office continued to develop its Cold Case Task Force. By partnering with local law enforcement and other interested partners, the office will bring dormant criminal investigations back to life with a coordinated effort of labor and innovative technology.

Attorney recruitment and development remains significant priorities as evidenced by its highly diverse and talented third class of new attorney hires. The office continues to seek to enhance and formalize a rigorous training regimen for these attorneys both in-house and with reputable in-state training seminars and conferences.

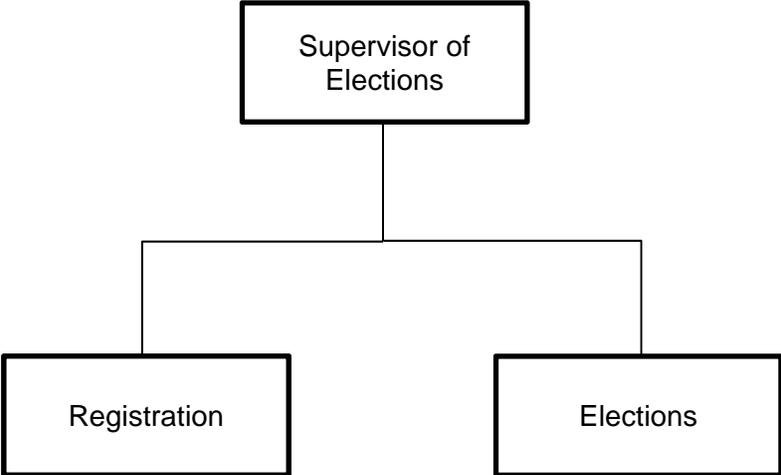
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

ELECTIONS

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- During FY 19, the Supervisor of Elections conducted three countywide elections. The general elections for 2018 were the first in the history of the state of Florida to have 3 concurrent recounts.
- In FY 20, the Supervisor of Elections will conduct two countywide elections. The 2020 races will have Primary elections for local state and federal races on the ballot. There is also the lead up to the 2020 General election which may have the highest turnout in history.

REGISTRATION

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The Supervisor of Elections office provides fair, accurate, and accessible elections with transparency and integrity. This is accomplished through dedication, hard work, and remaining within the Supervisor of Election's approved budget.
- The Supervisor of Elections continues to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

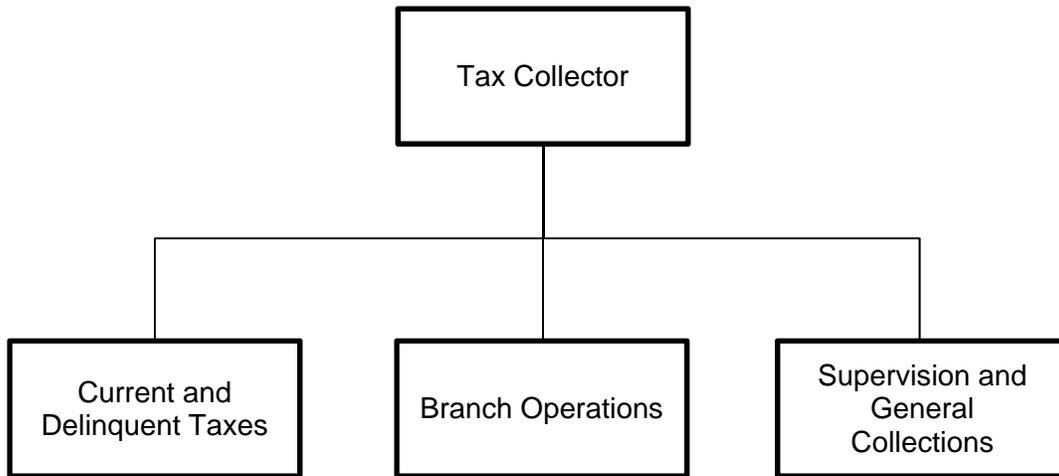
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



DIVISIONAL FUNCTION AND HIGHLIGHTS:

BRANCH OPERATIONS

FUNCTION:

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices, one satellite office and one call center throughout the county. These offices are primarily open Monday through Friday from 8 a.m. – 4:30 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, hunting and fishing licenses, and Florida birth certificates.

HIGHLIGHTS:

- The Tax Collector collects more than 100 different types of taxes and fees; all can be paid at any of the nine branch locations.
- In FY 19, the Tax Collector began offering new and renewal concealed weapon permit licensing application services at its downtown location and anticipates expanding this service to an additional location in FY 20.
- In FY 20, the Tax Collector's office plans to relocate its two Westside branches.

CURRENT AND DELINQUENT TAXES

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts. This area also conducts the annual tax certificate sale required by Florida Statutes for real estate taxes which remain unpaid in late May.

HIGHLIGHTS:

In FY 20, the Tax Collector's office anticipates collecting more than \$1.2 billion in property taxes and nearly \$7 million in local business taxes.

SUPERVISION AND GENERAL COLLECTIONS

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are the responsibility of this area.

HIGHLIGHTS:

- During FY 20, the Duval County Tax Collector's office anticipates collecting and distributing more than \$2.3 billion to various taxing authorities, including the City of Jacksonville and the State of Florida.
- Recipient of the Florida Tax Collector Association's 2018 Excellence and Legacy Awards for Financial Operations.

CITY PROFILE

Jacksonville, a consolidated city / county, is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of over 900,000 residents. The median age of Jacksonville residents is 35.8. The median household income is \$50,555 and 89.0% have an educational attainment of high school graduate or higher.

Jacksonville has a “strong-mayor” form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville’s eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing a unique and diverse park system with more than 400 park and recreational sites within the city limits consisting of a variety of parks, open spaces, trails, athletic facilities, community and senior centers, beaches, golf courses, aquatic facilities, boat and kayak launches, nature preserves, along with an amphitheater, arboretum and an equestrian center. The active and passive parks and preservation lands are a key part of Jacksonville’s quality of life as are the miles of beaches and waterways.

Jacksonville's arts and entertainment scene combines the best of world-class events with the local cultural community. This vibrancy can be found throughout the city. Jacksonville's unique entertainment and cultural options create a real sense of character. Jacksonville has its own professional symphony, a variety of museums, ballet and opera companies, dozens of theatres prepared to amaze with old favorites or ground-breaking new drama, dance companies, vocal ensembles and orchestras producing events year-round.

Jacksonville is a premier multi-sports destination with venues like the TIAA Bank Field which includes a standard capacity of 64,000 seats and a variety of amenities including 89 suites, 20 cabanas, 2 swimming pools and the world’s largest video boards, the award-winning 10,000-seat Baseball Grounds of Jacksonville, a state-of-the-art arena seating 16,000, a new amphitheater seating 5,500, and an abundance of superb sports and recreational facilities. The City annually hosts the Florida-George Football Game and is home to the Professional Golfers’ Association (PGA) Tour and the Association of Tennis Professionals (ATP). The area is known for its 50-plus golf courses and the City also hosted Super Bowl XXXIX in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation’s most dynamic and progressive cities.

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as "Cowford" because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onís treaty. Florida became a U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: Florida East Coast Railway, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

Post Consolidation

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Park initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Jacksonville is home to three Fortune 500® company headquarters: CSX, Fidelity National Financial, and Fidelity National Information Services. CSX, ranked 260, provides rail-based transportation services in North America. Fidelity National Financial, Inc., currently ranked number 402, is a leading provider of title insurance, specialty insurance and claims management services. Fidelity National Information Services (FIS), ranked number 361, is the world's largest global provider dedicated to banking and payments technologies.

Military Connections

Jacksonville is the second largest Naval Complex on the east coast. The area's four Navy and Marine Corps bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Additionally, the Naval Air Depot (NADEP) Jacksonville, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to littoral combat ships, destroyers, guided missile frigates, and four helicopter squadrons. Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409

acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. NS Mayport is home to an Amphibious Readiness Group (ARG) which includes the USS New York (LPD 21), USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43). The ARG presence brings 2,000 additional sailors and their families to sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base. NS Mayport will also be home to four Triton UAVs and 200 Navy maintenance and operations personnel.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River serves as the sole facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the U.S. Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is the nation's largest unit of the Florida Air National Guard and flies F-15 fighters from Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125th Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths six Ohio-class ballistic missile submarines, and two Ohio-class guided missile submarines. The base employs more than 9,000 military and civilian personnel and is the largest employer in southeast Georgia.

Lastly, the area is home to a large United States Coast Guard presence with USCG Sector Jacksonville and the USCG Helicopter Tactical Interdiction Command (based at Jacksonville JetPort at Cecil Airport) with a total of more than 800 Coastguard men and women.

Overall, the area is home to more than 50,000 active duty and DOD civilians and contractors, 150,000 veterans and retired military personnel. The annual economic impact of the Department of Defense in Northeast Florida is approximately \$14.5 billion annually.

FORM OF GOVERNMENT

The City of Jacksonville operates under a “strong-mayor” form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

FACT SHEET

Duval County Population	970,672
City Area	840.1 square miles
Internet Home Page Address	http://www.coj.net

Budget Comparisons

	FY 17-18	FY 18-19	FY 19-20
General Fund Budget	1,270,250,846	1,314,410,978	1,377,135,370
Net General Fund Budget (Net of Transfers)	1,078,941,966	1,107,903,443	1,174,038,156
Total City Budget	2,481,463,209	2,613,895,652	2,741,393,215
Total Net City Budget (Includes Misc Federal Programs)	1,812,566,746	1,880,541,383	1,974,477,927
Ad Valorem Taxes (GSD)	625,195,677	674,796,752	726,991,301
 City Employees			
Other	3,611	3,602	3,612
Correction Officers	780	782	780
Fire and Rescue	1,247	1,337	1,405
Police Officers	<u>1,736</u>	<u>1,750</u>	<u>1,752</u>
Total Number of City Employees	7,374	7,471	7,549
 Millage Rate			
Operations	11.4419	11.4419	11.4419
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	11.4419	11.4419	11.4419

2019-2020 BUDGET HIGHLIGHTS



PUBLIC SAFETY

- \$5.85 million for Fire Station renovations, upgrades and land purchases; \$5 million for new Fire Station #65; and three new rescue units serving the Talleyrand, St. Nicholas and Mayport communities.
- \$3.8 million for the Jacksonville Sheriff's Office's School Guardian Program, placing JSO officers in schools to assist Duval County Public Schools in making them safe havens for every child in Jacksonville to learn and grow.
- \$1.6 million through subsequent legislation to support the Cure Violence pilot programs in two Jacksonville communities, utilizing a public health-based model to reduce violence and retaliation

NEIGHBORHOODS & COMMUNITIES

- \$171 million Capital Improvement Plan (CIP) to enhance infrastructure and quality of life throughout the city.
- \$3.5 million for upgrades and maintenance of City parks and public pools.
- \$200,000 in additional funding for Library maintenance, preserving all branches as critical anchor institutions, learning and gathering spaces for the community.

HEALTH & WELLNESS

- \$20 million for continued capital improvements at UF Health, a critical provider in the City's public health system.
- \$3 million grant program to bring full-service grocery stores to food insecure segments of the community through subsequent legislation.
- \$14 million for new sidewalk construction and maintenance throughout the community to enhance pedestrian safety and neighborhood walkability.

ECONOMIC DEVELOPMENT

- \$12.2 million in expected City revenues from approved economic development agreements and additional projects coming on-line this fiscal year.
- Since July 2015, economic development projects approved and active under the Curry Administration are projected to create 8,000 jobs.
- Committed funding to improve important community assets, including the Jacksonville Zoo & Gardens, Mayport docks, Florida Theatre, Ritz Theatre & Museum, and the Prime Osborn Convention Center.

YOUTH INITIATIVES

- \$2.7 million increase in total funding to the Kids Hope Alliance, supporting programs and initiatives for youth in Jacksonville.
- \$274,000 allocated to the new Mayor's Pathways Academy, expanding youth employment and job training beyond the summer to help youth develop skills for successful careers.
- More than \$500,000 in additional funding to support juvenile diversionary programs offering tutoring, job training, and life skills to targeted populations.

LEADERSHIP & ACCOUNTABILITY

- As a result of Mayor Curry's pension reform efforts, City reserves have been bolstered with an additional \$64 million.
- Paid down \$462 million in municipal debt since July 2015, which means that the City pays approximately \$37 million less per year in debt service.
- More than \$260 million in City reserves to protect operations during unforeseen events or times of economic stress.

FUTURE FISCAL CHALLENGES AND RESOLUTIONS

- The City of Jacksonville is beginning to recover from the recession as evidenced by upward trend in Ad Valorem Tax and sales tax revenues. This trend is expected to continue for the near future.
- The 2019-2020 fiscal year is the final year of the current three year collective bargaining agreement with the City's six unions, including the International Association of Firefighters and the Fraternal Order of Police. Those agreements provided for the first general wage increases in almost ten years and closed the defined benefit pension to new members. Also, the Public Safety unions have formed an independent health care trust and will be separating their membership from the City's health plans in 2020. The impact of which has been researched by the City's actuary. Rising health care costs continue to be a concern of both management and the unions. Bargaining for the new collective bargaining agreements will begin in earnest in late 2019 with the desire to have new contracts in place for the 2020-2021 fiscal year. The City will continue to push for fair contracts that strike a balance in recognizing the substantial contributions of our workforce with the demands as a fiduciary of public funds.
- A significant amount of effort and focus will be directed at the five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds. A summary of the five year capital plan, both CIP and IT, can be found in the Capital Projects section of this document. The ongoing operating costs associated with these programs are also estimated and are shown on the individual project detail pages.
 - The IT system development plan costs can be found in the Capital Projects section of the budget document.
 - The five year capital improvement plan, due to the number of projects involved, are not included in this document but are available on the Budget Office website in the documents and resources section. www.coj.net/departments/finance/budget.aspx
- The city has spent and will spend a considerable amount of funding on technology based anti-crime initiatives such as body cameras, ballistic identification system (NIBIN) and the real-time crime center. The fiscal year 2019-2020 budget includes an expansion of JSO's body camera program. Going forward the one real unknown is the ongoing operating / storage costs for the body camera program and its interplay with the State Attorney and Public Defender.
- Following the Global Financial Crisis in the late 2000's, the U.S. economy has rebounded and seen continued and steady growth. The City of Jacksonville's local economy has also greatly benefitted from the strong national economy. With six consecutive years of growth in General Fund and Property Tax revenues, the City has been able to recover from the recession and make many much-needed investments. Economic cycles, however, do not always have an upward trajectory – and this particular period of growth is one of the longest on record. An economic downturn at some point is inevitable, and the City recognizes that it must be prepared to withstand its eventuality. The City has taken many steps over the past few years to position itself to be able to continue providing excellent services to Jacksonville citizens when and if the economy slows or enters recession, including:
 - Closed the City's underfunded pension plans to new hires, identified a future dedicated funding source, and reduced present-day contribution requirements that were placing considerable strain on City budgets. Additional pension reform information can be found at: <http://www.coj.net/mayor/pension>.
 - Paid down over \$460 million in debt and refinanced millions more at lower rates, significantly reducing annual debt service and freeing up funds for other purposes

- More than doubled General Fund Reserves to provide a cushion to lessen the impact of an economic downturn.

The City plans to continue to live within its means and plan for any headwinds in the coming years. Emphasis is being placed on smart investments in infrastructure and public safety, keeping a close eye on keeping costs low, maintaining cost flexibility, and padding reserves.

- The potential impact of climate change has risen in prominence over the last several years. For coastal cities like Jacksonville, this means more focus on how the city might be impacted by sea-level rise and an increase in the number and severity of hurricanes and tropical storms. The City has begun the process of addressing those issues with a Storm Resiliency and Infrastructure Development Review Committee that developed a plan to study and begin implementing solutions. The Committee resulted in legislation that was passed to update building codes for new construction so that future development would be protected from flooding and high winds. Also, the Committee commissioned the creation of a long-term, multi-generational resiliency plan that is being developed to “harden” existing infrastructure over time as needed. Addressing these issues now and over time as part of the City’s general capital improvement plan will protect the City from climate change impacts in the future that could be financially burdensome.

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, Jacksonville Airport Authority, Jacksonville Port Authority, Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the, Jacksonville Housing Finance Authority; while they prepare their own budget documents and file them with Council, their budget is included in the City's financial statements.

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced, pursuant to code section 106.106, if current year revenues cover current year recurring expenditures. Any use of one-time sources should be used to cover one-time expenditures, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures. The City's municipal code section 106.203 also states that a budget shall not be considered balanced if it contains either a two percent overall lapse, or a four percent departmental lapse.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary

FY 2020 Capital Improvement Plan Budget

Schedule of City Grants

Schedule of Federal Public Service Grants

Schedule of Appropriations by Division

Grant Schedules:

- Continuation Grants / Programs With No City Match
- Continuation Grants / Programs With A City Match
- F.I.N.D Grants and Required City Match

General Fund – GSD Revenue and Expenditure Projections (FY20–24) – Information Only

As implemented by the Mayor and the department of Finance and Administration, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted as separate legislation (2019-505-E) that travels with the Annual Budget (2019-504-E) through Council and Council committees. Section 122.603 of the municipal code requires the Finance and Administration department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1st). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. The operating budget impact for each project can be found on the project sheet located on the city's website: www.coj.net/departments/finance/budget.aspx. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment. In addition to debt-financed improvements, the city uses a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Grant Funding

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

Section 110, Part 5 of the municipal code provides the overall framework for how the City manages and issues debt, and includes the establishment of a Debt Management Policy that is reviewed and updated on a periodic basis. The purpose of the Debt Management Policy is to establish various practices, guidelines, and limitations that are meant to ensure the most effective and efficient management of the City's debt program

Among other things, the Debt Management Policy provides guidelines about whether to issued fixed- or variable-rate debt, how much variable rate debt may be outstanding at any one time, when projects should be financed, what debt service coverage levels are required, which types of bond structures may be utilized, call provisions, and the methods of sale (competitive vs. negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, and the use of bond insurance, the selection of underwriters, and the parameters used for determining whether or not to refinance debt.

The Debt Management Policy also establishes parameters for the management of swap transactions. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating-to-fixed, fixed-to-floating and basis swaps. Prior to entering into a swap agreement, the City must evaluate various risks and put in place provisions to minimize the exposure to these risks.

Finally, the municipal code details six measurements that the City should monitor as the issuance of additional bonds is considered: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund revenues, 4) the percentage of principal paid within ten years of all City debt, 5) the percentage of principal paid within ten years of General Fund debt, and 6) the

unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues. These measurements, which have targets and minimums or maximums, are set to ensure the City is mindful of the effect debt issuance has on the way rating agencies and investors view the City's creditworthiness. Furthermore, the City's Finance Department is required to prepare a Debt Affordability Study each year. This annual update of the Debt Affordability Study allows the City to continually evaluate its fiscal health and credit quality, and provides an effective management tool for policymakers to control debt issuance. It summarizes the City's current debt outstanding, compares the City's current position to relevant industry standards and similarly-sized and rated cities and counties, and outlines the possible impacts of future borrowing on the City's credit position.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a City pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Beginning October 1, 2017, the City's pension funds were closed to new participants after the identification and ratification of a Pension Liability Surtax. The Pension Liability Surtax, which goes into effect no later than January 1, 2031, will be used solely to fund the pension plans until they are fully-funded or December 31, 2060, whichever comes first.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sale of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both “measurable” and “available to finance expenditures of the current period.” On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only, non-all-years governmental fund which represents more than 10% of revenues or appropriated expenditures, is the General Fund.

General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector and the Emergency Contingency.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annually or through separate legislation:

<u>Subfund</u>	<u>Title</u>
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds

Capital projects funds are used to acquire, repair or construct major capital facilities (other than proprietary funds). The capital projects funds receive money from debt proceeds, grant funding, and/or contributions from other funds, such as the General Fund, to fund major capital improvement projects, which is then appropriated.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and/or services.

Fiduciary Funds

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

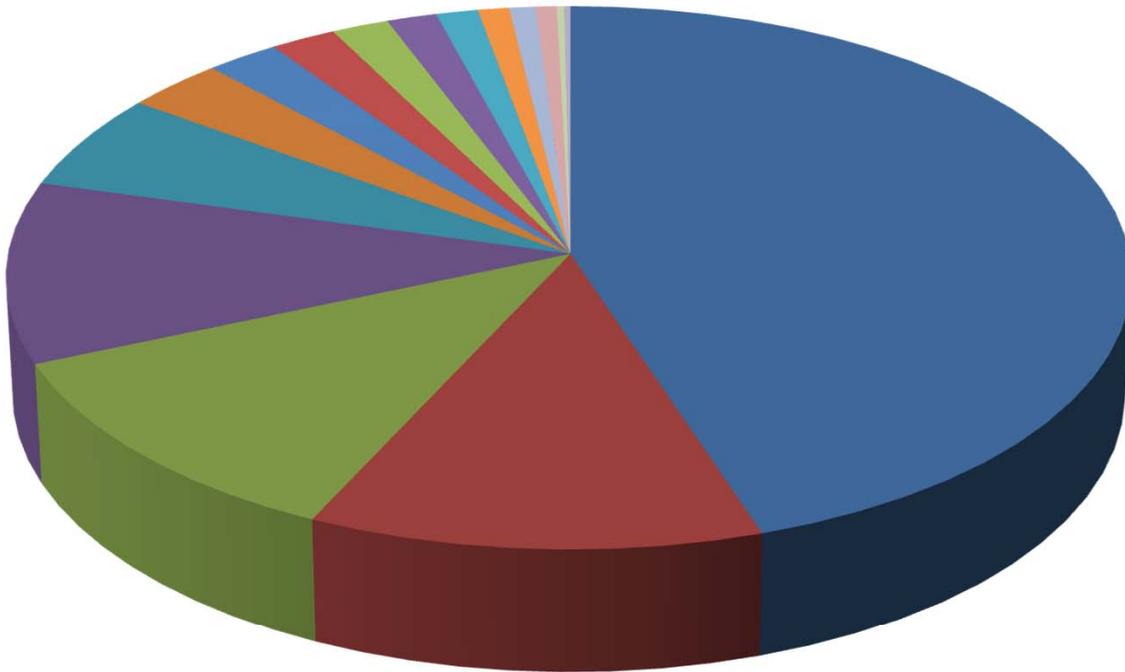
MAJOR CITY REVENUES

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for annual funds of the City of Jacksonville, net of interfund transfers, debt funding, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by a City department to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

Category	FY20 Budget	Percent of Total
	1,617,609,913	100.00%
Ad Valorem Taxes	726,991,301	44.94%
Charges for Services	194,067,666	12.00%
State Shared Revenue	187,550,160	11.59%
Local Option Sales Tax	174,484,901	10.79%
Utility Service Tax	92,370,886	5.71%
Franchise Fees	49,996,061	3.09%
Miscellaneous Revenue	37,076,866	2.29%
Local Option Fuel Tax	33,294,635	2.06%
Communication Service Tax	28,942,751	1.79%
Bed / Tourist Development Tax	25,220,195	1.56%
Net Transport Revenue	21,193,277	1.31%
Inspection Fees	15,753,400	0.97%
Investment Pool / Interest Earnings	13,141,855	0.81%
Other Taxes	10,668,040	0.66%
Fines and Forfeits	3,666,856	0.23%
Intergovernmental Revenue	3,191,063	0.20%

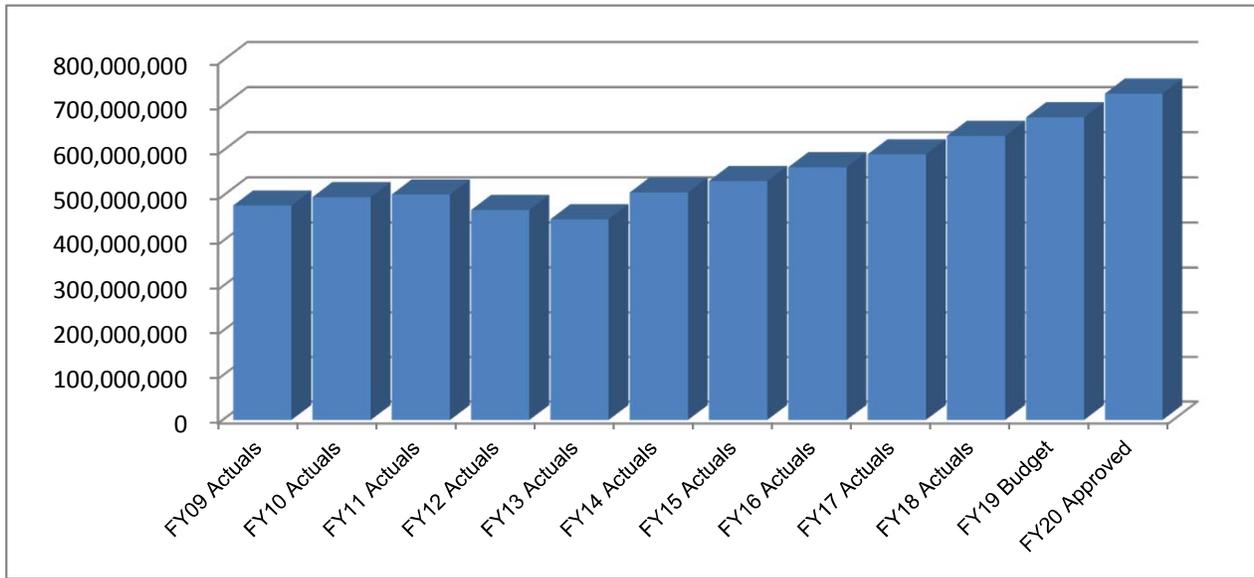
FISCAL YEAR 2019-2020 REVENUE PIE CHART

(excluding movement of dollars between City funds)



- | | |
|---------------------------------------|---------------------------------|
| ■ Ad Valorem Taxes | ■ Charges for Services |
| ■ State Shared Revenue | ■ Local Option Sales Tax |
| ■ Utility Service Tax | ■ Franchise Fees |
| ■ Miscellaneous Revenue | ■ Local Option Fuel Tax |
| ■ Communication Service Tax | ■ Bed / Tourist Development Tax |
| ■ Net Transport Revenue | ■ Inspection Fees |
| ■ Investment Pool / Interest Earnings | ■ Other Taxes |
| ■ Fines and Forfeits | ■ Intergovernmental Revenue |

AD VALOREM TAXES



(graph showing ten year historical)

Ad Valorem or property taxes account for 44.94% of the City of Jacksonville’s annual recurring revenues and 54.5% of the General Fund – General Services District (GSD) total revenue. The percentage of General Fund revenues derived from property taxes continues to increase reflecting the increase in housing values and new construction. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county’s property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll. Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4th of each year and file this preliminary millage rate with the property appraiser.

Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24th. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget.

For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its “rolled-back” millage rate. The “rolled-back rate” is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the “rolled-back rate” must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1st. At the final public hearing, the tentative millage and budget are again discussed, and then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 20 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation. The millage rate of 11.4419 mills has remained unchanged for seven years since fiscal year 2013-2014.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body.

To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the “adjusted rolled-back rate”).

In Florida, tax bills are sent to taxpayers on November 1st and are due by the following March 31st. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates.

In recent history, the City’s assessed value has experienced a continuous period of growth. Before this time, the assessed value was stagnant or declined. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. This trend continued through 2012. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. In fiscal year 2013-2014, the final taxable value rebounded, yielding a 5.1% increase over the fiscal year 2012-2013 taxable value, the equivalent of \$2.4 billion in assessed taxable value. Since that year, ad valorem tax revenue has had steady growth.

STATE SHARED REVENUE

This section includes those revenues collected by the State and shared, in part with local governments through statutory revenue sharing formulas. They include municipal fuel tax, cigarette tax, and sales taxes. Once the State collects the revenue it divides up the funding based on varied, changing and complex formulas. The revenue received is not indicative of the revenue generated by the City and should not be used to draw any assumptions about the City's financial health.

The state publishes annual estimates for several of these revenues for each jurisdiction in late June or early July which the Budget Office uses as a "reasonableness" check against the budgeted amounts. The budget is based on a deep analysis of historical actuals by month for an eight year time frame for each individual revenue.

Category	FY20 Budget	Percent of Total
	187,550,160	100.00%
LOCAL GVT 1/2 CENT SALES TAX FS: 218.61	104,438,303	55.69%
MUNICIPAL SALES TAX FS: 212.20(6)(d)5	26,566,758	14.17%
COUNTY SALES TAX FS: 212.20(6)(d)4	26,416,152	14.08%
CONSTITUTIONAL FUEL TAX FS: 206.41(1)a	9,630,786	5.14%
MUNICIPAL FUEL TAX FS: 206.41(1)c	7,844,498	4.18%
CONSOLIDATED GOVT \$6.24 FS: 218.23(2)	5,942,121	3.17%
COUNTY FUEL TAX FS: 206.41(1)b	4,211,402	2.25%
ALCOHOLIC BEVERAGE LICENSE FS: 561.342	806,315	0.43%
AUTO LICENSE AIR POLLUTION CONTROL FEE	633,302	0.34%
1/17 CIGARETTE TAX FS: 210.02	329,670	0.18%
CARDROOM TAX	292,656	0.13%
MOBILE HOME LICENSES FS: 320.08	222,280	0.12%
INSURANCE AGENTS LICENSES FS: 624.501	200,161	0.11%
FUEL TAX REFUNDS FS: 206.41(4)	12,000	0.01%
SPECIAL FUEL & MOTOR FUEL USE TAX	3,756	0.00%

Local Government 1/2 Cent Sales Tax:

FS: 218.62(3) details the distribution formula, "The proportion for each municipal government shall be computed by dividing the population of that municipality by the sum of the total county population plus two-thirds of the incorporated area population."

This revenue source has seen an average of 5.0% growth over the past five years. The FY20 budget is on the conservative side only assuming 2.5% growth over the FY19 projected year-end revenue.

County and Municipal Sales Tax:

FS: 212.20(6)(d) details the distribution of this revenue. The first distribution is to the State's general revenue which is detailed in 212.20(6)(d)1. Once that distribution is made, 8.9743% of the remaining revenue goes to the Counties in the form of the Local Government ½ Cent Sales Tax. The next distribution is for those Counties that qualify in F.S 218.65 for emergency distribution. They receive 0.0966%. Now we get to the disbursements for the County and Municipal Sales Taxes. The County disbursement is for 2.081% and the Municipal disbursement is 1.3653%. This total funding is divided up based on population and collections based on F.S. 218.245. The remaining balance is disbursed pursuant to F.S 212.20(6)(d)6.

These revenue sources have seen an average of 8% growth over the past five years. The FY20 budget is on the conservative side only assuming 4.0% growth over the FY19 projected year-end revenue.

Constitutional Fuel Tax:

The City receives this revenue, also known as the 5th and 6th cent gas tax, from the State and sends 50% to JTA based on a 2017 revised interlocal agreement. The City uses this revenue for road and drainage projects.

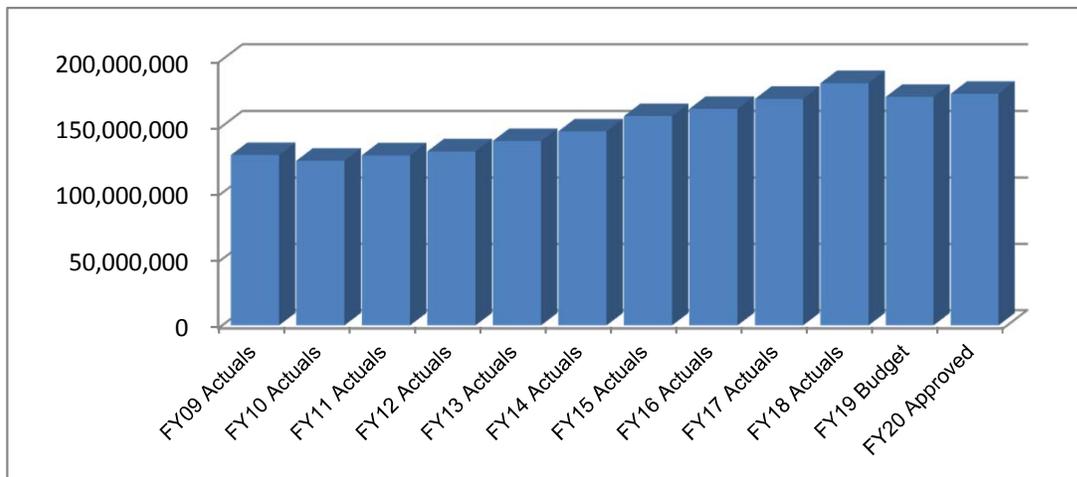
This revenue source has been relatively flat over the past five years. The FY20 budget only assumes 1.0% growth over the FY19 projected year-end revenue.

Municipal Fuel Tax:

Also known as the 8th cent gas tax, revenue sharing trust for Municipalities receives revenue after State admin costs (not to exceed 2% of collections).

This revenue source has seen an average of 4.8% growth over the past five years. The FY20 budget is on the conservative side only assuming 2.0% growth over the FY19 projected year-end revenue.

LOCAL OPTION SALES TAX



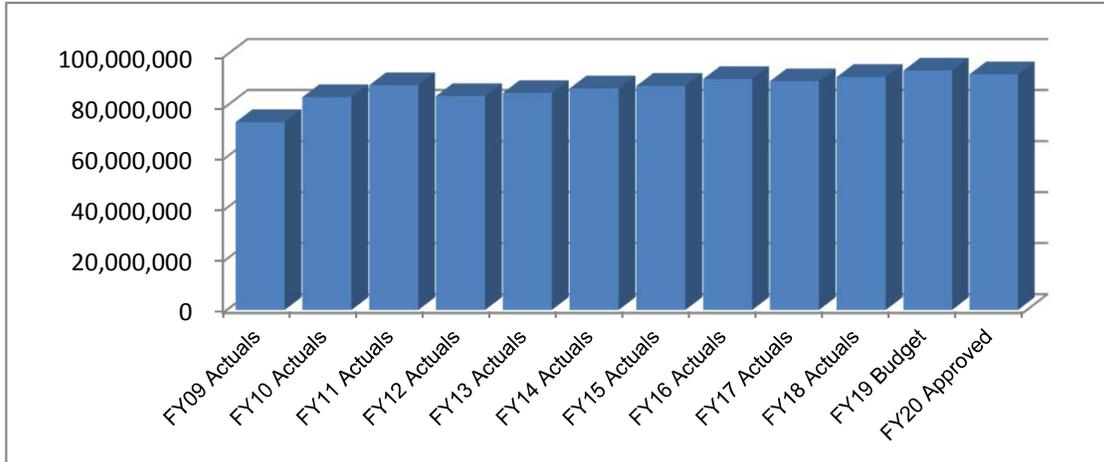
This revenue source includes two separately approved ½ cent sales taxes used for two different purposes.

Tax for Toll: On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city’s roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA).

Better Jacksonville Plan (BJP): On September 5, 2000, the city’s voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan, including the construction of an arena, a minor league baseball stadium, a new main library and improvements to several branch libraries, road and drainage improvements, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. BJP included projects funded by debt and pay-go.

The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a “reasonableness” check against the budgeted amount. The budget is based on a deep analysis of historical actuals by month for an eight year time frame. This revenue source has seen an average of 5.6% growth over the past five years. The FY20 budget is on the conservative side only assuming 3.0% growth over the FY19 projected year-end revenue.

UTILITY SERVICE TAX



The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. In November 2016, the Board approved a plan to restructure rates to provide stability and lower rates to all residential and commercial customers for five years. This plan took effect December 1, 2016 and caused a one-time decrease in annual revenues in FY17 of 1.4%.

JEA provides utility tax revenue estimates based upon water and electric sales estimates which are used as a reasonableness check. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth continues but at a slower pace. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. Due to the slow growth in this revenue source, the FY20 budget assuming no growth over the FY19 projected year-end revenue.

FRANCHISE FEES

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. In April 2008, the city began collecting a 3% franchise fee on electric, water and sewer services from JEA pursuant to code section 21.07. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source. The City estimates the franchise fee based on historical performance and uses the estimates from JEA as a reasonableness check. Due to the slow growth in this revenue source, the FY20 budget assuming no growth over the FY19 projected year-end revenue.

LOCAL OPTION FUEL TAX

Florida Statute 206.41(1)e provides the County with the option of levying an additional fuel tax of between 1 and 11 cents per gallon to be used for transportation as laid out in F.S 336.025. The City levies six cents upon every gallon of motor fuel and special fuel sold. In FY 2013/14, City Council approved an extension of the Local Option Gas Tax until August 31, 2036 with Ordinance 2013-820-E in which the City receives one cent and JTA receives the remaining five cents of the gas tax. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

This revenue source has seen an average of 3.2% growth over the past five years. The FY20 budget is on the conservative side only assuming 2.5% growth over the FY19 projected year-end revenue.

COMMUNICATION SERVICE TAX

Florida Statute 202.19 allows the City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of revenue for each jurisdiction in late June or early July which are used as a "reasonableness" check against the budgeted amount. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact.

This revenue source continues to decline and has seen an average decrease of 3.7% over the past five years. The FY20 budget assumes this trend will continue with a budgeted decrease of 4.7% from the FY19 projected year-end revenue.

BED / TOURIST DEVELOPMENT TAX

Florida Statute 125.0104 / 212.0305(4)(a), the City currently levies a six percent tourism tax pursuant to state statutes. The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues.

- * Two percent goes to the Tourist Development Council to promote tourism and to fund the Jacksonville and the Beaches convention and visitors bureau.
- * Two percent goes to help fund the stadium and posts to the City Venues - City subfund 4K1
- * Two percent goes to the Sports Complex Capital Maintenance subfund 4G1

This revenue source has seen an average of 9.7% growth over the past five years. However, the first quarter of FY 19 was performing at significantly less than the same timeframe from the prior year (3.5% decrease). After researching the issue, the only unique factor that may have affected the revenue in that timeframe was the Federal Government shutdown. The shutdown may have caused a delay in vacations during the holiday season. Because the cause could not be pinpointed, the FY20 budget was kept at the level of FY 18 year-end actuals. It should be noted that the remainder of FY19 performed "normally" and the revenue, in total, rebounded by FY19 year-end.

BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer powers of the Mayor pursuant to section 106.304. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 and those requiring City Council approval are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above. A report is submitted quarterly to the Finance Committee, as required in the ordinance code, showing all transfers approved within the Mayor's transfer authority.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include but are not limited to:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an internal services billing account to another account
- Transfers from or between public service grants previously approved by Council
- Transfer to or from the City Council's activities or accounts
- Transfers from a reserve / contingency except for those Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants / programs requiring a City match and the schedule B1c for F.I.N.D grant match
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code. Balanced budget is defined by City Council in code section 106.106 (a).

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes. If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Preparation of the Mayor's Proposed Budget

The process begins with the a review of the General Fund – GSD revenue and expenditure projections produced by the Budget Office and included in the annual budget ordinance (schedule B3), with special emphasis on the upcoming fiscal year. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of the Budget Office assumptions on the budget. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 - IT System Development Program Budget. According to the code "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvement Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests. Concurrency is service level standards for development and maintenance of capital facilities and services

3. A Capital Improvements Element (CIE) is a set of policies and procedures for:

- Maintaining infrastructure and public facilities
- Outlining implementation strategies
- Outlining service levels requirements
- The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. Requests for enhancements including enhanced service levels, additional services / programs and capital replacements are submitted separately. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. Any enhancement requests and any items which that the Budget Office and the department or constitutional officer cannot agree are part of current service level must be approved for inclusion in the budget by the Mayor's Budget Review Committee or MBRC.

During the month of June, MBRC reviews the current level budget and requested enhancements for each department and constitutional officer and makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

BUDGET CALENDAR

March	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.
April 1	CIP submissions from Departments should be submitted.
Mid-April	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April – June	Budget Office review of budget submissions. Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.
June 1	Preliminary estimates of taxable values are due from the Property Appraiser.
June	Mayor's Budget Review Committee (MBRC) review of the budget.
July 1	Certifications of taxable values are due from the Property Appraiser.
July 15	The Mayor's Proposed Budget is presented to the City Council.
Last Council In July	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the Council meeting after the proposed budget is presented.
August - September	Council Finance Committee hearings on proposed millage rate and budget are held.
First Council In September	Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.
Last Council In September	After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.
October 1	The new fiscal year begins.

FINANCIAL CONDITION
PROJECTED FUND BALANCES AT SEPTEMBER 30, 2020
(in thousands)

	<u>General Funds</u>	<u>Special Revenue Funds</u>	<u>Enterprise Funds</u>	<u>Internal Service Funds</u>	<u>Fiscal Year 2019-20 Totals</u>
ESTIMATED BEG FUND BALANCE	\$394,502	\$358,080	\$448,545	\$204,563	\$1,405,690
BUDGETED SOURCES:					
Taxes, Fees, Licenses & Permits	861,477	268,477	27,801	0	1,157,755
Intergovernmental Revenue	182,500	7,949	0	0	190,449
General Government Charges	23,635	1,677	349	403,698	429,358
Earnings on Investments	5,976	2,641	1,106	3,336	13,060
Fines and Forfeitures	2,655	546	466	0	3,667
Charges for Services	44,670	19,862	118,466	11	183,009
Special Assessments	0	2,920	0	0	2,920
Miscellaneous	15,526	3,218	14,202	2,407	35,353
Banking Fund Borrowings	433	0	7,022	148,238	155,694
Contributions from Other Funds	140,587	47,612	43,614	1,641	233,453
Total Sources	<u>1,277,458</u>	<u>354,902</u>	<u>213,027</u>	<u>559,331</u>	<u>2,404,718</u>
BUDGETED USES:					
Salaries and Benefits	744,430	23,114	28,313	39,268	835,125
Operating expense	339,411	58,892	145,597	402,807	946,707
Capital outlay	9,401	18,418	25,070	51,388	104,277
Debt service	60,826	81,684	12,288	63,360	218,158
Assistance to other agencies	43,752	174,793	0	256	218,802
Contributions to other funds	87,678	3,512	3,726	3,221	98,137
Total Uses	<u>1,285,497</u>	<u>360,413</u>	<u>214,993</u>	<u>560,301</u>	<u>2,421,204</u>
Projected Ending Fund Balance	<u>\$386,463</u>	<u>\$352,569</u>	<u>\$446,578</u>	<u>\$203,593</u>	<u>\$1,389,203</u>
Percentage Change:	(2.0%)	(1.5%)	(0.4%)	(0.5%)	(1.2%)

Footnotes:

Fund Balance Defined: The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth". A portion of the calculated fund balance can be restricted, committed, assigned and/or un-spendable.

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 04, 2019 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES
(in thousands)

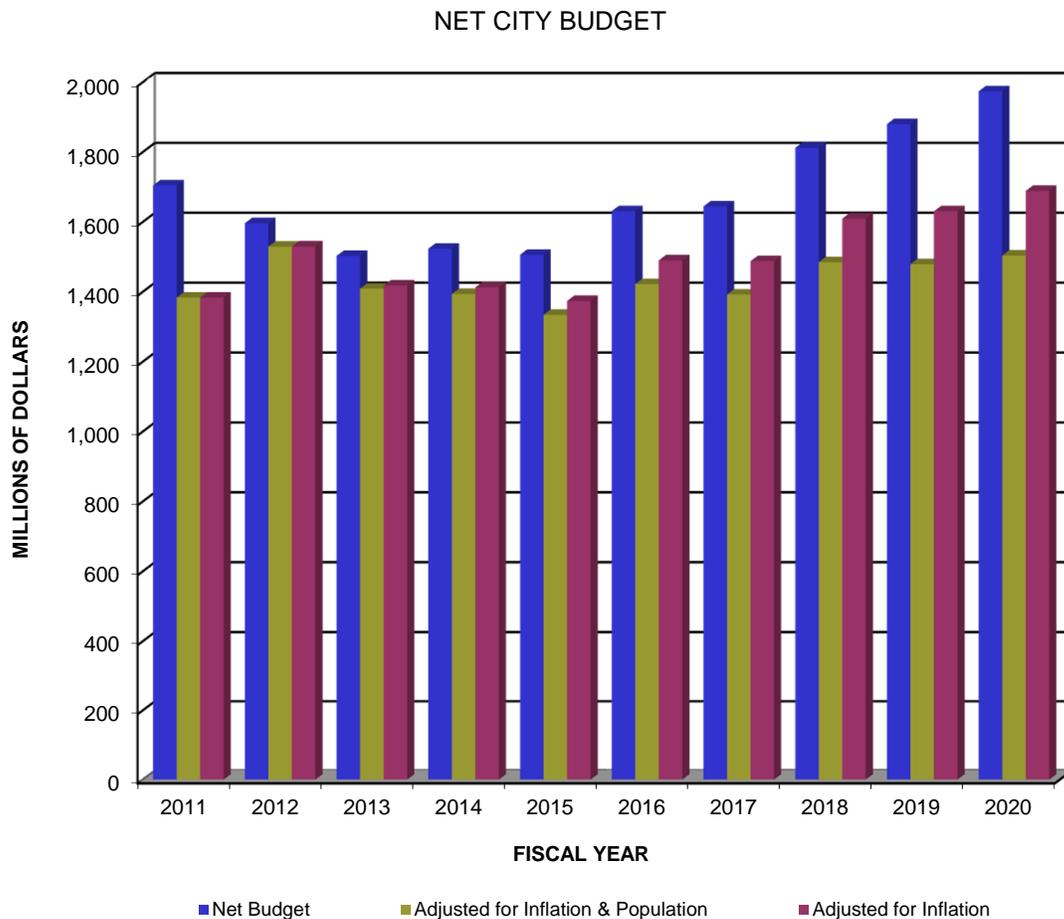
	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2017 (Revised based on FY 18 CAFR)					
Fund Balance, Beginning of Year	\$ 207,983	\$241,140	\$262,897	\$145,895	\$ 857,914
Operating - Rev/(Exp)					
Revenues	1,106,522	379,499	159,002	292,299	1,937,322
Expenditures	(992,365)	(299,498)	(169,635)	(262,226)	(1,723,724)
Operating Income (Loss)	114,157	80,001	(10,633)	30,073	213,598
Non Operating - Rev/(Exp)					
Transfers In	11,657	34,478	142,140	5,516	193,791
Transfers Out	(123,382)	(90,985)	(123,667)	(7,637)	(345,671)
Long Term Debt Issued/Capital Contributions	81,471	25,792	27,571	0	134,834
Fund Balance, End of Year	<u>\$ 291,886</u>	<u>\$290,426</u>	<u>\$298,308</u>	<u>\$173,847</u>	<u>\$ 1,054,466</u>
FISCAL YEAR ENDED SEPT 30, 2018					
Fund Balance, Beginning of Year	\$ 291,886	\$290,426	\$298,308	\$173,847	\$ 1,054,466
Operating - Rev/(Exp)					
Revenues	1,155,959	399,183	220,008	288,453	2,063,603
Expenditures	(963,190)	(303,087)	(183,223)	(282,563)	(1,732,063)
Operating Income (Loss)	192,769	96,096	36,785	5,890	331,540
Non Operating - Rev/(Exp)					
Transfers In	19,827	37,788	40,603	1,372	99,590
Transfers Out	(161,813)	(105,645)	(6,080)	(14,997)	(288,535)
Long Term Debt Issued/Capital Contributions	4,946	0	0	0	4,946
Fund Balance, End of Year	<u>\$ 347,615</u>	<u>\$318,665</u>	<u>\$369,616</u>	<u>\$166,111</u>	<u>\$ 1,202,007</u>
FISCAL YEAR ENDED SEPT 30, 2019					
Fund Balance, Beginning of Year	\$ 347,615	\$318,665	\$369,616	\$166,111	\$ 1,202,007
Operating - Rev/(Exp)					
Revenues	1,170,116	353,795	180,322	351,587	2,055,820
Expenditures	(1,052,074)	(308,903)	(143,238)	(334,570)	(1,838,785)
Operating Income (Loss)	118,042	44,893	37,083	17,017	217,035
Non Operating - Rev/(Exp)					
Transfers In	3,610	63,246	25,774	16,985	109,615
Transfers Out	(156,236)	(94,516)	(11,499)	(8,954)	(271,206)
Long Term Debt Issued/Capital Contributions	81,471	25,792	27,571	13,404	148,238
Estimated Fund Balance, End of Year	<u>\$ 394,502</u>	<u>\$358,080</u>	<u>\$448,545</u>	<u>\$204,563</u>	<u>\$ 1,405,690</u>

Estimated Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30.
Balances pulled November 04, 2019 before year-end close out.

NET CITY BUDGET

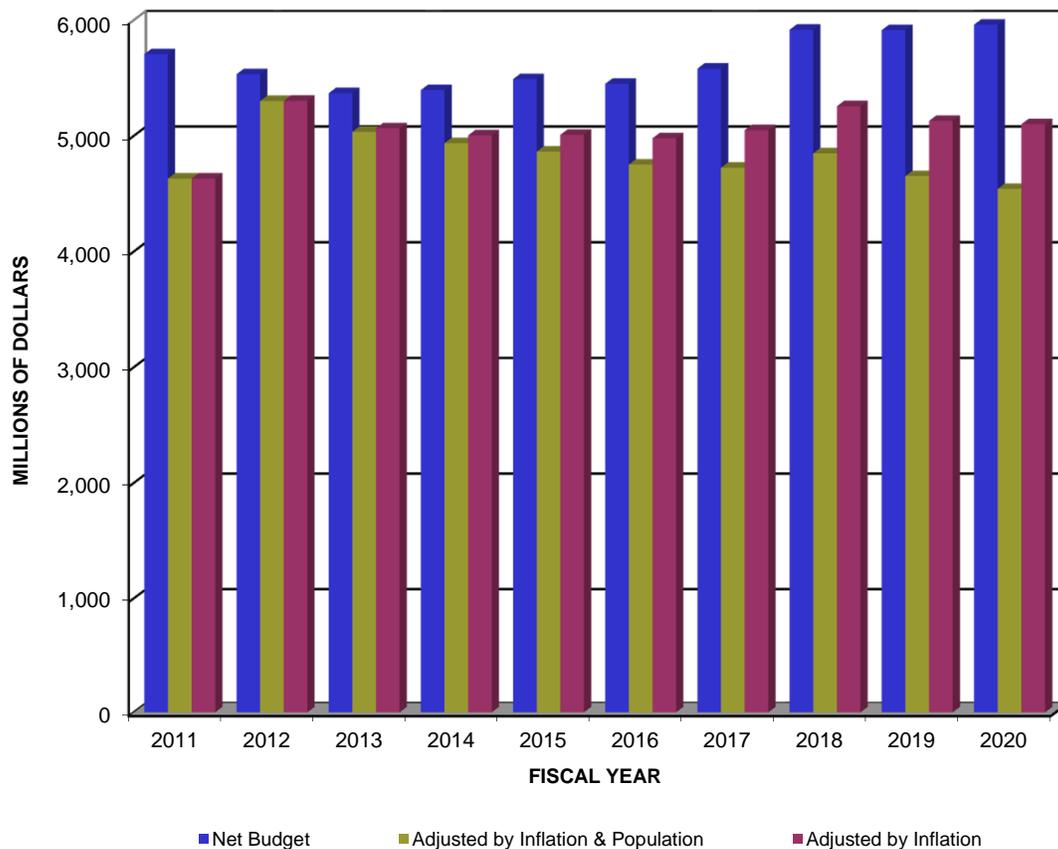
Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below and using fiscal year 2011 as the base year, the net budget of the City has increased from \$1.71 billion in fiscal year 2011 to \$1.97 billion for fiscal year 2020. However, adjusting for inflation during the period, the fiscal year 2020 budget would be equivalent to a budget in fiscal year 2011 of \$1.69 billion. When also taking into account the population growth during the same period, the fiscal year 2020 budget is equivalent to a budget of \$1.50 billion in fiscal year 2011.



The following graph, using fiscal year 2011 as the base year, shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

COMPARATIVE NET CITY BUDGET
FOR FISCAL YEARS 2018-2019 AND 2019-2020
(Excluding Fund to Fund Transfers)

	FY 18-19 Budgeted	FY 19-20 Budgeted	% Of Change
General Fund	\$ 1,107,903,443	\$ 1,174,038,156	5.97 %
Capital Project Funds	124,508,552	134,735,979	8.21
Special Revenue Funds	385,615,628	401,743,305	4.18
Enterprise Funds	192,320,351	199,158,189	3.56
Internal Service Funds	66,665,200	62,655,347	(6.01)
General Trust and Agency Funds	708,209	1,311,770	85.22
Component Units	<u>2,820,000</u>	<u>835,181</u>	<u>(70.38)</u>
TOTAL CITY OF JACKSONVILLE	\$ <u>1,880,541,383</u>	\$ <u>1,974,477,927</u>	<u>5.00 %</u>

A More Detailed Summary Follows.

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2017-2018, 2018-2019 AND 2019-2020**

	FY 17-18 Budgeted	FY 18-19 Budgeted	FY 19-20 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	1,270,250,846	1,314,410,978	1,377,135,370
Less: Cash Carryover	60,732,316	61,868,714	63,570,520
Contributions to Other Funds:			
Art in Public Places Trust Fund	0	148,345	104,826
Beach Erosion	0	0	500,000
Capital Project Funds (Pay-Go)	20,800,000	16,272,787	20,000,000
Cecil Commerce Center	1,144,279	1,219,734	1,267,467
City Venues	15,131,545	14,314,968	16,419,973
Court Innovations	0	290,000	0
Courthouse Complex Trust Fund	526,056	136,099	455,151
Downtown Economic Development	300,000	2,500,000	500,000
Emergency Incidents	7,000,000	8,000,000	0
Equestrian Center - NEFL Equestrian Society	0	0	251,614
Hanna Park	0	846,320	0
Huguenot Park	356,282	369,442	310,770
Jacksonville Port Authority	2,940,286	2,561,851	1,637,561
Jacksonville Transportation Authority	1,410,864	1,443,605	1,462,795
Kids Hope Alliance	29,860,043	32,236,961	34,658,863
Public Buildings	0	3,000,000	0
Solid Waste Disposal	3,058,842	8,597,621	12,760,064
Storm Water	2,524,997	478,900	2,895,775
Tax Increment Districts	200,095	0	0
Teen Court Programs Trust	55,000	55,000	55,000
Vehicle Replacement	0	9,050,824	1,640,813
Grant Match Funding	2,586,864	3,955,915	5,517,545
Full Cost Recovery	13,335,652	14,123,584	12,231,413
Transfers between General Funds	27,823,233	23,613,416	26,543,138
Transfers Between Funds for Debt Service	1,183,362	1,071,608	0
Interfund and Intrafund Transfers	339,164	351,841	313,926
TOTAL - GENERAL FUND	1,078,941,966	1,107,903,443	1,174,038,156
CAPITAL PROJECT FUND	127,446,162	124,708,552	134,735,979
Less: Cash Carryover	0	0	0
Contributions to Other Funds	437,603	200,000	0
TOTAL - CAPITAL PROJECT FUND	127,008,559	124,508,552	134,735,979

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2017-2018, 2018-2019 AND 2019-2020**

	FY 17-18 Budgeted	FY 18-19 Budgeted	FY 19-20 Budgeted
SPECIAL REVENUE FUNDS	335,502,845	355,714,776	362,681,531
Plus: Anticipated Grants (a)	34,721,690	46,488,047	51,999,300
Less: Cash Carryover	749,598	0	565,656
Transfers between Sp Rev Funds	4,075,273	3,202,568	1,415,000
Transfers Between Funds for Debt Service	3,796,091	5,712,258	5,712,258
Interfund and Intrafund Transfers	1,890,627	1,929,496	1,725,850
Contributions to Other Funds	4,318,938	5,742,873	3,518,762
TOTAL - SPECIAL REVENUE FUNDS	355,394,008	385,615,628	401,743,305
ENTERPRISE FUNDS	223,215,531	231,643,862	249,159,875
Less: Cash Carryover	301,778	319,482	553,693
Transfers between Enterprise Funds	23,258,113	19,324,003	25,606,773
Transfers Between Funds for Debt Service	13,660,398	13,364,187	13,403,824
Contributions to Other Funds	948,000	6,315,839	10,437,396
TOTAL - ENTERPRISE FUNDS	185,047,242	192,320,351	199,158,189
INTERNAL SERVICE FUNDS	335,936,421	382,700,015	402,351,610
Less: Cash Carryover	1,212,692	3,715,493	9,980,089
Transfers between Internal Svc Funds	21,376,239	22,102,757	25,481,850
Transfers Between Funds for Debt Service	0	0	0
Charges to City and Independent Agencies	244,940,615	287,239,321	301,012,982
Contributions to Other Funds	2,966,257	2,977,244	3,221,342
TOTAL - INTERNAL SERVICE FUNDS	65,440,618	66,665,200	62,655,347
TRUST AND AGENCY FUNDS	15,610,197	17,580,535	17,932,298
Less: Cash Carryover	0	0	0
Contributions to Other Funds	229,000	435,966	385,136
Pension Fund Charges	15,140,403	16,436,360	16,235,392
TOTAL - GENERAL TRUST AND AGENCY FUNDS	240,794	708,209	1,311,770
COMPONENT UNITS	793,559	2,820,000	835,181
Less: Cash Carryover	300,000	0	0
Contributions to Other Funds	0	0	0
TOTAL - COMPONENT UNITS	493,559	2,820,000	835,181
TOTAL CITY OF JACKSONVILLE	1,812,566,746	1,880,541,383	1,974,477,927

**COMPARATIVE NET CONSOLIDATED BUDGET
FOR FISCAL YEARS 2017-2018, 2018-2019 AND 2019-2020**

	FY 17-18 Budgeted	FY 18-19 Budgeted	FY 19-20 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,794,456,334	1,823,939,090	1,753,024,565
Capital	444,947,000	588,157,000	524,080,000
Less: Transfers between Operating and Capital	88,928,328	468,691,856	445,409,745
Contribution to General Fund - GSD	116,619,815	117,647,535	118,824,010
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	2,033,855,191	1,825,756,699	1,712,870,810
JACKSONVILLE AVIATION AUTHORITY			
Operations	95,970,906	104,165,667	116,287,402
Capital	42,944,176	42,242,802	46,645,974
Less: Transfer to Operating Capital Outlay	20,302,288	20,286,802	22,149,487
TOTAL - JACKSONVILLE AVIATION AUTHORITY	118,612,794	126,121,667	140,783,889
JACKSONVILLE PORT AUTHORITY			
Operations	65,478,099	70,619,581	72,485,678
Capital	82,010,032	123,615,548	125,731,545
Less: Transfer to Operating Capital Outlay	7,788,130	8,584,904	9,123,617
TOTAL - JACKSONVILLE PORT AUTHORITY	139,700,001	185,650,225	189,093,606
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	125,028,366	135,290,930	142,060,790
Capital	42,100,306	64,696,392	50,226,938
Less: Transfers within/to Divisions	16,067,670	18,805,345	21,044,847
TOTAL- JACKSONVILLE TRANSP AUTHORITY	151,061,002	181,181,977	171,242,881
POLICE & FIRE PENSION FUND			
	12,249,471	13,020,513	12,727,248
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	12,249,471	13,020,513	12,727,248
TOTAL - INDEPENDENT AUTHORITIES	2,455,478,459	2,331,731,081	2,226,718,434
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,711,908,315	1,764,786,487	1,826,377,350
Less: Interfund Transfers	61,867,476	62,691,014	65,555,671
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,650,040,839	1,702,095,473	1,760,821,679
TOTAL NET CONSOLIDATED BUDGET	\$5,918,086,044	\$5,914,367,937	\$5,962,018,040

(a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities.

HISTORICAL CITY BUDGET
BY MAJOR FUND TYPE

TOTAL BUDGET

	FY18 Actuals	FY19 Budget	FY20 Approved
<u>REVENUES</u>	2,619,056,061	2,604,772,520	2,741,393,215
<u>EXPENDITURES</u>	2,307,616,446	2,604,772,520	2,741,393,215
<u>GENERAL FUND</u>			
<u>REVENUES</u>			
TAXES	735,378,739	775,837,030	820,616,285
LICENSES AND PERMITS	40,295,725	40,914,980	40,860,739
INTERGOVERNMENTAL REVENUE	286,002,289	301,379,952	310,174,824
CHARGES FOR SERVICES	71,503,277	70,865,586	68,304,557
FINES AND FORFEITS	2,520,405	2,090,760	2,655,054
MISCELLANEOUS REVENUE	20,113,915	17,268,227	21,501,947
OTHER SOURCES	134,766,091	106,054,443	113,021,964
	1,290,580,441	1,314,410,978	1,377,135,370
<u>EXPENDITURES</u>			
PERSONNEL EXPENSES	618,902,467	677,129,165	744,430,143
OPERATING EXPENSES	277,224,138	323,336,997	332,848,824
CAPITAL OUTLAY	13,706,927	4,474,195	9,400,661
DEBT SERVICE	67,818	59,175	59,175
GRANTS AND AIDS	38,763,384	40,239,528	40,810,791
OTHER USES	202,239,610	269,171,918	249,585,776
	1,150,904,345	1,314,410,978	1,377,135,370
<u>SPECIAL REVENUE FUNDS</u>			
<u>REVENUES</u>			
TAXES	251,976,416	246,199,929	252,704,758
LICENSES AND PERMITS	17,274,107	15,213,942	15,772,650
INTERGOVERNMENTAL REVENUE	16,308,563	17,443,942	18,313,194
CHARGES FOR SERVICES	23,822,034	19,055,077	21,538,867
FINES AND FORFEITS	1,564,971	578,837	545,920
MISCELLANEOUS REVENUE	10,144,389	4,860,951	8,779,279
OTHER SOURCES	49,461,586	43,238,966	45,026,863
	370,552,066	346,591,644	362,681,531
<u>EXPENDITURES</u>			
PERSONNEL EXPENSES	17,878,011	20,620,150	23,113,733
OPERATING EXPENSES	34,835,718	45,765,126	53,544,999
CAPITAL OUTLAY	15,078,010	15,550,534	18,417,779
GRANTS AND AIDS	153,269,102	169,638,078	146,748,474
OTHER USES	109,691,931	95,017,756	120,856,546
	330,752,771	346,591,644	362,681,531

ENTERPRISE FUNDS

	FY17 Actuals	FY18 Budget	FY19 Approved
<u>REVENUES</u>			
TAXES	18,382,614	19,600,004	18,651,666
LICENSES AND PERMITS	8,933,866	8,671,794	9,149,122
CHARGES FOR SERVICES	125,516,420	118,571,111	118,815,320
FINES AND FORFEITS	557,668	622,861	465,882
MISCELLANEOUS REVENUE	65,198,563	15,982,967	16,796,326
OTHER SOURCES	23,057,042	68,195,125	85,281,559
	241,646,172	231,643,862	249,159,875
<u>EXPENDITURES</u>			
PERSONNEL EXPENSES	22,489,804	27,179,089	28,313,164
OPERATING EXPENSES	146,172,147	122,869,832	123,545,024
CAPITAL OUTLAY	(0)	18,940,258	25,069,839
DEBT SERVICE	450	1,450	1,450
OTHER USES	66,453,292	62,653,233	72,230,398
	235,115,693	231,643,862	249,159,875
<u>INTERNAL SERVICE FUNDS</u>			
<u>REVENUES</u>			
CHARGES FOR SERVICES	286,544,618	383,654,249	403,708,605
MISCELLANEOUS REVENUE	1,908,897	4,622,059	5,743,328
OTHER SOURCES	48,962,393	179,060,641	189,796,229
	337,415,908	567,336,949	599,248,162
<u>EXPENDITURES</u>			
PERSONNEL EXPENSES	28,785,863	37,181,870	39,268,074
OPERATING EXPENSES	233,315,913	252,440,458	265,183,134
CAPITAL OUTLAY	(0)	53,055,550	51,388,224
DEBT SERVICE	864,876	8,284,004	8,375,055
GRANTS AND AIDS	222,828	236,530	256,398
OTHER USES	39,090,780	216,138,537	234,777,277
	302,280,259	567,336,949	599,248,162
<u>OTHER FUNDS</u>			
<u>REVENUES</u>			
INTERGOVERNMENTAL REVENUE	2,419,053	589,783	292,656
CHARGES FOR SERVICES	73,230	10,547	125,784
FINES AND FORFEITS	324,573	630,000	
MISCELLANEOUS REVENUE	295,169,085	16,961,630	17,099,413
OTHER SOURCES	80,875,535	126,597,127	135,650,424
	378,861,475	144,789,087	153,168,277
<u>EXPENDITURES</u>			
PERSONNEL EXPENSES	307,235	398,240	449,542
OPERATING EXPENSES	199,310,683	15,856,104	15,865,397
CAPITAL OUTLAY	51,101,293	124,863,818	134,835,644
GRANTS AND AIDS	1,404,000	1,423,326	332,532
OTHER USES	36,440,166	2,247,599	1,685,162
	288,563,378	144,789,087	153,168,277

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**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
Ad Valorem Taxes	690,634,612	36,356,689	0
Building Permits	0	15,753,400	0
Communication Services Tax	28,942,751	0	0
Contributions and Donations from Private Sources	370,596	(21,496)	0
Contributions from Other Funds	39,454,742	38,587,251	24,382,881
Contributions from Other Local Units	127,674,952	10,364,499	0
Court Related Revenues	220,000	4,018,520	0
Culture and Recreation	721,000	3,001,182	0
Debt Proceeds	433,333	0	110,227,314
Disposition of Fixed Assets	100,000	306,952	0
Federal Grants	224,092	2,500,000	0
Federal Payment in Lieu of Taxes	22,500	0	0
Franchise Fees	40,853,239	0	0
General Government	23,634,969	1,676,550	0
Human Services	2,494,180	903,225	0
Interest / Profits on Investments	5,976,313	2,640,814	0
Judgment and Fines	759,300	0	0
Local Business Tax	7,442,594	0	0
Non-Operating Sources	73,133,889	6,439,612	0
Other Charges for Services	14,797,118	372,352	0
Other Fines and/or Forfeits	1,322,368	264,500	0
Other Licenses and Permits	7,500	19,250	0
Other Miscellaneous Revenue	14,994,238	1,234,431	0
Pension Fund Contributions	0	0	0
Physical Environment	562,220	4,963,654	125,784
Public Safety	25,875,070	6,603,384	0
Rents and Royalties	60,800	1,698,446	0
Sales and Use Taxes	1,225,442	216,348,069	0
Sales of Surplus Materials / Scrap	0	0	0
Special Assessments / Impact Fees	0	2,920,132	0
State Grants	444,471	0	0
State Shared Revenues	181,808,809	5,448,695	0
Transportation	0	0	0
Utility Service Taxes	92,370,886	0	0
Violations of Local Ordinances	573,386	281,420	0
	<u>1,377,135,370</u>	<u>362,681,531</u>	<u>134,735,979</u>
TOTAL REVENUES	1,377,135,370	362,681,531	134,735,979

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	726,991,301
0	0	0	0	15,753,400
0	0	0	0	28,942,751
245,116	0	200,000	0	794,216
77,050,281	27,122,663	501,381	500,000	207,599,199
0	0	0	0	138,039,451
0	0	0	0	4,238,520
7,356,890	0	0	0	11,079,072
7,022,360	148,237,923	0	0	265,920,930
0	1,200,000	0	0	1,606,952
0	0	0	0	2,724,092
0	0	0	0	22,500
9,142,822	0	0	0	49,996,061
349,122	403,697,605	0	0	429,358,246
0	0	0	0	3,397,405
1,106,497	3,336,401	92,480	0	13,152,505
0	0	0	0	759,300
0	0	0	0	7,442,594
1,208,918	14,435,643	38,848	0	95,256,910
8,428,708	0	0	0	23,598,178
0	0	0	0	1,586,868
6,300	0	0	0	33,050
5,351,917	903,188	226,303	0	22,710,077
0	0	16,580,630	0	16,580,630
97,189,399	0	0	0	102,841,057
370,000	0	0	0	32,848,454
8,604,674	303,739	0	0	10,667,659
18,651,666	0	0	0	236,225,177
1,488,122	0	0	0	1,488,122
0	0	0	0	2,920,132
0	0	0	0	444,471
0	0	292,656	0	187,550,160
5,121,201	11,000	0	0	5,132,201
0	0	0	0	92,370,886
465,882	0	0	0	1,320,688
249,159,875	599,248,162	17,932,298	500,000	2,741,393,215

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
Personnel Expenses	744,430,143	23,113,733	0
Operating Expenses	332,848,824	53,544,999	0
Capital Outlay	9,400,661	18,417,779	134,751,783
Grants and Aids	40,810,791	146,748,474	0
Other Uses	5,571,240	4,147,200	0
TOTAL EXPENDITURES-DEPARTMENTAL	1,133,061,659	245,972,185	134,751,783
EXPENDITURES-NON-DEPARTMENTAL			
Cash Carryover	63,570,520	565,656	0
Contingencies (Detailed Below)	10,973,742	29,607,818	(15,804)
Contributions from Primary Government	3,100,356	0	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	263,051	7,950	0
Debt Service Interfund Transfer Out - Interest	18,452,079	32,977,158	0
Debt Service Interfund Transfer Out - Principal	29,291,334	48,617,002	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Fiscal Agent Fees	59,175	0	0
General Fund - GSD Loan Repayment	12,760,064	82,037	0
Interfund Transfer Out	79,060,252	3,511,725	0
Intrafund Transfer Out	26,543,138	1,340,000	0
Loan Repayment	0	0	0
Loan Repayment - Interest	0	0	0
Loan Repayment - Principal	0	0	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	244,073,711	116,709,346	(15,804)
TOTAL APPROPRIATIONS	1,377,135,370	362,681,531	134,735,979

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
28,313,164	39,268,074	449,542	0	835,574,656
123,545,024	265,183,134	15,865,397	0	790,987,378
25,069,839	51,388,224	83,861	0	239,112,147
0	256,398	332,532	0	188,148,195
<u>22,051,918</u>	<u>137,623,757</u>	<u>580,186</u>	<u>0</u>	<u>169,974,301</u>
198,979,945	493,719,587	17,311,518	0	2,223,796,677
553,693	9,980,089	0	0	74,669,958
176,794	3,485,407	235,644	500,000	44,963,601
0	0	0	0	3,100,356
1,000	0	0	0	272,001
1,473,810	0	0	0	52,903,047
1,735,000	0	0	0	79,643,336
450	9,500	0	0	9,950
4,053,564	17,232,964	0	0	21,286,528
6,140,000	37,742,368	0	0	43,882,368
1,450	0	0	0	60,625
9,076,521	0	0	0	21,918,622
3,725,525	3,221,342	385,136	0	89,903,980
23,242,123	25,481,850	0	0	76,607,111
0	694,298	0	0	694,298
0	2,930,757	0	0	2,930,757
0	4,750,000	0	0	4,750,000
<u>50,179,930</u>	<u>105,528,575</u>	<u>620,780</u>	<u>500,000</u>	<u>517,596,538</u>
249,159,875	599,248,162	17,932,298	500,000	2,741,393,215

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
CONTINGENCIES			
Capital Projects Contingencies	0	0	(15,804)
Continuation Grant Match (Schedule B1b)	3,857,545	0	0
Downtown Economic Development Fund	0	0	0
Executive Operating Contingency - Council	100,000	0	0
Executive Operating Contingency - Mayor	100,000	0	0
F.I.N.D Grant Match (Schedule B1c)	1,410,000	0	0
Federal Matching Grants	250,000	0	0
Mission Springs Apartments	0	0	0
Pension Reform Reserves	1,524,328	363,048	0
Tourist Development Council Contingencies	0	1,200,000	0
Vystar Veterans Memorial Arena	0	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
Budget	390,673	0	0
Clara White Mission	100,000	0	0
Jacksonville Chamber	400,000	0	0
Kids Hope Alliance	0	28,044,770	0
Public Service Grants	2,841,196	0	0
TOTAL CONTINGENCIES	10,973,742	29,607,818	(15,804)

**BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020**

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	(15,804)
0	0	0	0	3,857,545
0	0	0	500,000	500,000
0	0	0	0	100,000
0	0	0	0	100,000
0	0	0	0	1,410,000
0	0	0	0	250,000
0	0	142,721	0	142,721
176,794	3,485,407	38,848	0	5,588,425
0	0	0	0	1,200,000
0	0	54,075	0	54,075
0	0	0	0	390,673
0	0	0	0	100,000
0	0	0	0	400,000
0	0	0	0	28,044,770
0	0	0	0	2,841,196
176,794	3,485,407	235,644	500,000	44,963,601

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards and Commissions	377,590	158,295
City Council	8,043,243	3,610,643
Clerk of the Court	1,953,645	2,733,830
Courts	247,515	3,697,826
Downtown Investment Authority	818,530	1,349,385
Employee Services	3,824,035	7,482,700
Finance and Administration	9,511,491	4,141,349
Fire and Rescue	222,877,734	42,849,763
Human Rights Commission	547,948	239,354
Jacksonville Citywide Activities	(3,913,276)	72,270,153
Mayor's Office	3,535,840	793,859
Medical Examiner	3,594,914	1,792,546
Military Affairs and Veterans	1,111,097	205,917
Neighborhoods	13,932,770	8,030,092
Office of Economic Development	1,545,724	497,357
Office of Ethics, Compliance & Oversight	350,123	65,381
Office of General Counsel	59,630	110,212
Office of Inspector General	890,280	159,402
Office of the Sheriff	386,140,600	92,245,677
Parks, Recreation and Community Services	21,369,017	31,832,304
Planning and Development	2,925,157	1,221,750
Property Appraiser	8,977,684	2,935,904
Public Defender	0	2,374,517
Public Health	0	390,607
Public Libraries	20,785,893	8,865,741
Public Works	15,558,353	32,638,089
State Attorney	0	1,973,414
Supervisor of Elections	4,998,236	3,455,765
Tax Collector	14,366,370	4,726,992
Total General Funds	\$ 744,430,143	\$ 332,848,824

SCHEDULE OF APPROPRIATIONS, CONTINUATION

	Capital Outlay	Grants And Aids	Other Uses	Total
	1	0	0	535,886
	164,452	0	0	11,818,338
	4	0	506,628	5,194,107
	433,334	0	0	4,378,675
	2	0	(909,862)	1,258,055
	1	0	45,766	11,352,502
	2	1	0	13,652,843
	1,324,241	0	0	267,051,738
	1	0	0	787,303
	0	35,552,091	4,815,393	108,724,361
	1	0	0	4,329,700
	1	0	0	5,387,461
	1	2,400	0	1,319,415
	3	400,000	0	22,362,865
	2	108,000	(368,670)	1,782,413
	1	0	0	415,505
	1	0	0	169,843
	1	0	0	1,049,683
	3,208,320	0	0	481,594,597
	4	3,992,764	0	57,194,089
	1	0	(109,861)	4,037,047
	1	0	0	11,913,589
	46,126	0	0	2,420,643
	0	755,535	0	1,146,142
	3,999,156	0	1,676,644	35,327,434
	200,002	0	(84,798)	48,311,646
	25,000	0	0	1,998,414
	1	0	0	8,454,002
	1	0	0	19,093,363
\$	9,400,661	\$ 40,810,791	\$ 5,571,240	\$ 1,133,061,659

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
City Council	233,526	7,098,124
Courts	826,399	1,419,921
Downtown Investment Authority	0	7,408,823
Finance and Administration	0	217,880
Fire and Rescue	1,302,577	280,415
Jacksonville Citywide Activities	(100,157)	16,347,224
Kids Hope Alliance	4,680,081	1,537,051
Neighborhoods	814,561	964,841
Office of Economic Development	0	1,165,850
Office of the Sheriff	368,226	4,392,560
Parks, Recreation and Community Services	2,081,454	2,073,592
Planning and Development	12,649,766	9,215,394
Public Defender	0	436,720
Public Libraries	187,995	146,885
Public Works	69,305	320,119
State Attorney	0	519,600
Total Special Revenue Funds	\$ 23,113,733	\$ 53,544,999
Capital Project Funds:		
Fire and Rescue	0	0
Parks, Recreation and Community Services	0	0
Public Works	0	0
Total Capital Project Funds	\$ -	\$ -
Enterprise Funds:		
Downtown Investment Authority	2,081,343	1,533,182
Finance and Administration	309,476	60,909
Jacksonville Citywide Activities	(175,220)	6,512,746
Neighborhoods	121,657	32,355
Parks, Recreation and Community Services	9,619,342	33,780,334
Public Works	16,356,566	81,625,498
Total Enterprise Funds	\$ 28,313,164	\$ 123,545,024

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
0	0	75,933	7,407,583
204,007	0	0	2,450,327
0	307,242	1,804,878	9,520,943
0	260,000	0	477,880
1	0	100,959	1,683,952
0	112,886,597	0	129,133,664
1	0	0	6,217,133
167,489	0	200,818	2,147,709
2,378,034	0	437,504	3,981,388
758,504	0	0	5,519,290
(73,501)	0	359,447	4,440,992
21,164	0	1,167,661	23,053,985
0	0	0	436,720
0	0	0	334,880
14,861,170	33,294,635	0	48,545,229
100,910	0	0	620,510
\$ 18,417,779	\$ 146,748,474	\$ 4,147,200	\$ 245,972,185
10,850,000	0	0	10,850,000
32,085,121	0	0	32,085,121
91,816,662	0	0	91,816,662
\$ 134,751,783	\$ -	\$ -	\$ 134,751,783
214,696	0	319,024	4,148,245
1	0	61,004	431,390
0	0	19,182,275	25,519,801
1	0	47,325	201,338
7,224,615	0	0	50,624,291
17,630,526	0	2,442,290	118,054,880
\$ 25,069,839	\$ -	\$ 22,051,918	\$ 198,979,945

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

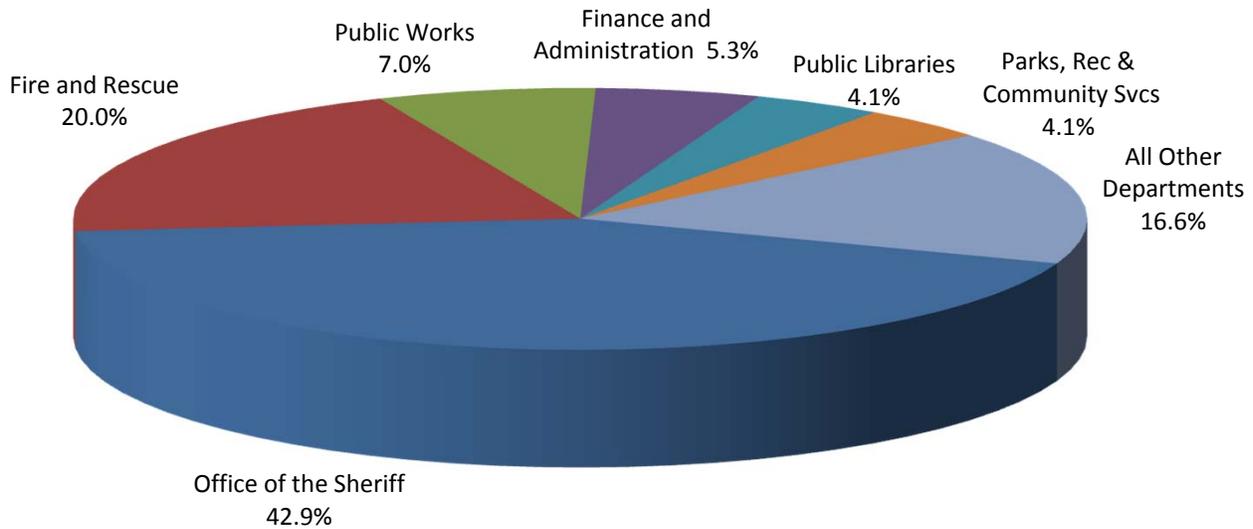
Department	Personnel Expenses	Operating Expenses
Internal Services Funds:		
Employee Services	893,842	106,075,315
Finance and Administration	24,579,995	119,427,056
Jacksonville Citywide Activities	(820,918)	0
Office of General Counsel	9,869,757	2,016,147
Public Works	4,745,398	37,664,616
Total Internal Service Funds	\$ 39,268,074	\$ 265,183,134
 General Trust And Agency Funds:		
Employee Services	0	200,000
Finance and Administration	449,542	15,665,397
Kids Hope Alliance	0	0
Parks, Recreation and Community Services	0	0
Total General Trust and Agency Funds	\$ 449,542	\$ 15,865,397
Appropriations Grand Total	\$ 835,574,656	\$ 790,987,378

Detail by subfund can be found on 2019-504-E schedule B on the coj.net website

SCHEDULE OF APPROPRIATIONS, CONTINUATION

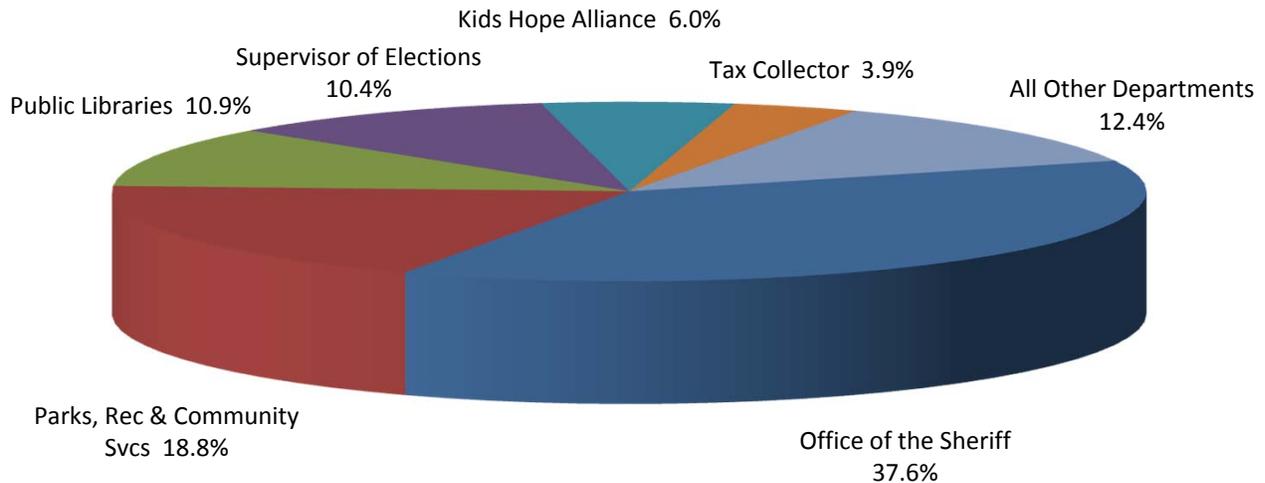
Capital Outlay	Grants And Aids	Other Uses	Total
1	0	133,102	107,102,260
51,368,220	256,398	136,107,448	331,739,117
0	0	0	(820,918)
1	0	340,836	12,226,741
20,002	0	1,042,371	43,472,387
\$ 51,388,224	\$ 256,398	\$ 137,623,757	\$ 493,719,587
0	0	0	200,000
83,861	0	580,186	16,778,986
0	250,000	0	250,000
0	82,532	0	82,532
\$ 83,861	\$ 332,532	\$ 580,186	\$ 17,311,518
\$ 239,112,147	\$ 188,148,195	\$ 169,974,301	\$ 2,223,796,677

PERSONNEL DISTRIBUTION BY DEPARTMENT



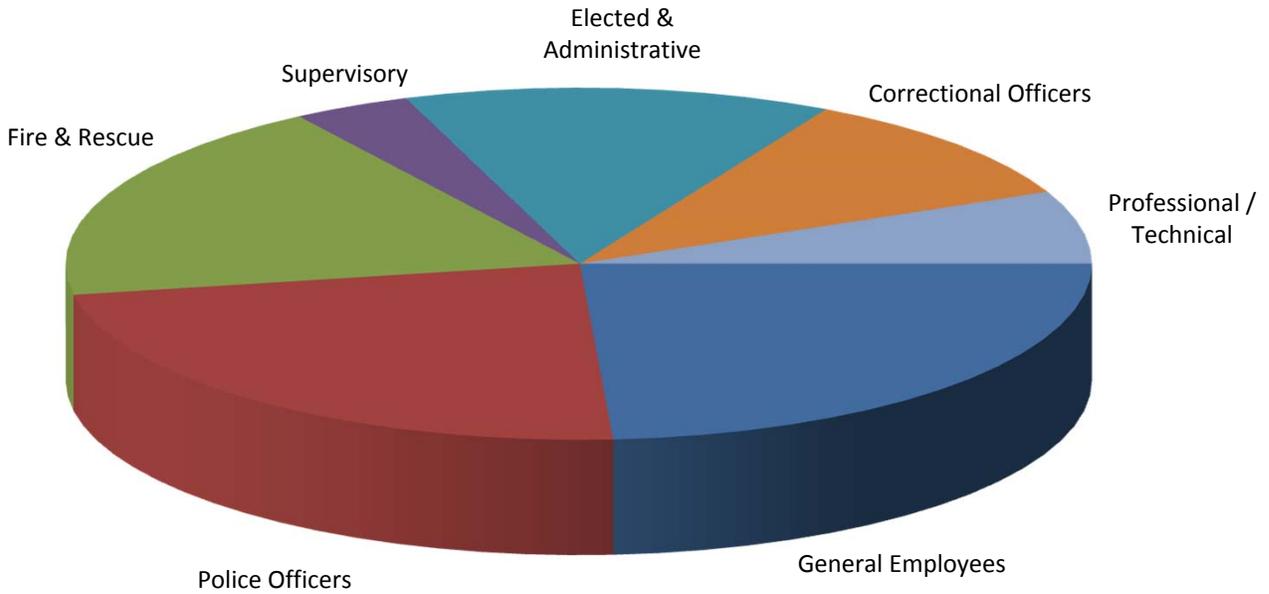
DEPARTMENT	CLASSIFIED POSITIONS				
	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Percent of Total	Percent Change
Office of the Sheriff	3,282	3,235	3,240	42.9%	0.2%
Fire and Rescue	1,346	1,444	1,513	20.0%	4.8%
Public Works	524	526	526	7.0%	0.0%
Finance and Administration	391	393	397	5.3%	1.0%
Public Libraries	300	313	313	4.1%	0.0%
Parks, Recreation and Community Services	285	291	310	4.1%	6.5%
<u>All Other Departments</u>					
Tax Collector	226	228	231	3.1%	1.3%
Neighborhoods	238	237	227	3.0%	(4.2%)
Planning and Development	176	191	191	2.5%	0.0%
Property Appraiser	116	115	114	1.5%	(0.9%)
City Council	83	86	86	1.1%	0.0%
Office of General Counsel	71	70	74	1.0%	5.7%
Employee Services	51	51	51	0.7%	0.0%
Downtown Investment Authority	41	43	44	0.6%	2.3%
Kids Hope Alliance	38	39	41	0.5%	5.1%
Clerk of the Court	35	35	36	0.5%	2.9%
Supervisor of Elections	31	31	31	0.4%	0.0%
Medical Examiner	29	31	31	0.4%	0.0%
Mayor's Office	28	28	27	0.4%	(3.6%)
Courts	17	17	17	0.2%	0.0%
Military Affairs and Veterans	14	14	14	0.2%	0.0%
Office of Economic Development	12	12	13	0.2%	8.3%
Office of Inspector General	8	9	9	0.1%	0.0%
Human Rights Commission	7	7	7	0.1%	0.0%
Advisory Boards and Commission	5	5	5	0.1%	0.0%
Office of Ethics, Compliance & Oversight	1	1	1	0.0%	0.0%
Office of Sports and Entertainment	19	19	0	0.0%	(100.0%)
TOTAL	7,374	7,471	7,549	100.0%	1.0%

PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



DEPARTMENT	PART-TIME HOURS				
	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Percent of Total	Percent Change
Office of the Sheriff	649,228	669,222	669,004	37.6%	(0.0%)
Parks, Recreation and Community Services	329,137	329,137	334,597	18.8%	1.7%
Public Libraries	201,827	193,827	193,827	10.9%	0.0%
Supervisor of Elections	61,724	276,600	184,448	10.4%	(33.3%)
Kids Hope Alliance	44,500	44,500	107,100	6.0%	140.7%
Tax Collector	63,622	70,122	70,122	3.9%	0.0%
All Other Departments					
Fire and Rescue	55,214	57,714	56,414	3.2%	(2.3%)
Finance and Administration	35,868	37,948	39,248	2.2%	3.4%
Neighborhoods	27,985	35,985	33,125	1.9%	(7.9%)
Vacancy Pool	6,240	20,800	20,800	1.2%	0.0%
Planning and Development	7,857	10,457	11,757	0.7%	12.4%
City Council	5,080	8,760	8,760	0.5%	0.0%
Clerk of the Court	7,800	7,800	7,800	0.4%	0.0%
Employee Services	6,084	6,084	6,084	0.3%	0.0%
Property Appraiser	5,408	5,408	5,408	0.3%	0.0%
Public Works	5,046	5,046	5,046	0.3%	0.0%
Downtown Investment Authority	4,780	4,780	4,780	0.3%	0.0%
Office of Ethics, Compliance & Oversight	2,500	3,406	3,640	0.2%	6.9%
Mayor's Office	3,250	3,250	3,250	0.2%	0.0%
Office of General Counsel	2,600	2,600	2,840	0.2%	9.2%
Courts	2,290	2,290	2,290	0.1%	0.0%
Medical Examiner	0	2,080	2,080	0.1%	0.0%
Office of Economic Development	1,300	1,300	1,300	0.1%	0.0%
Advisory Boards and Commission	1,248	1,248	1,248	0.1%	0.0%
Military Affairs and Veterans	1,040	1,040	1,040	0.1%	0.0%
Office of Sports and Entertainment	5,460	5,460	0	0.0%	(100.0%)
Office of Inspector General	1,550	0	0	0.0%	
TOTAL	1,538,638	1,806,864	1,776,008	100.0%	(1.7%)

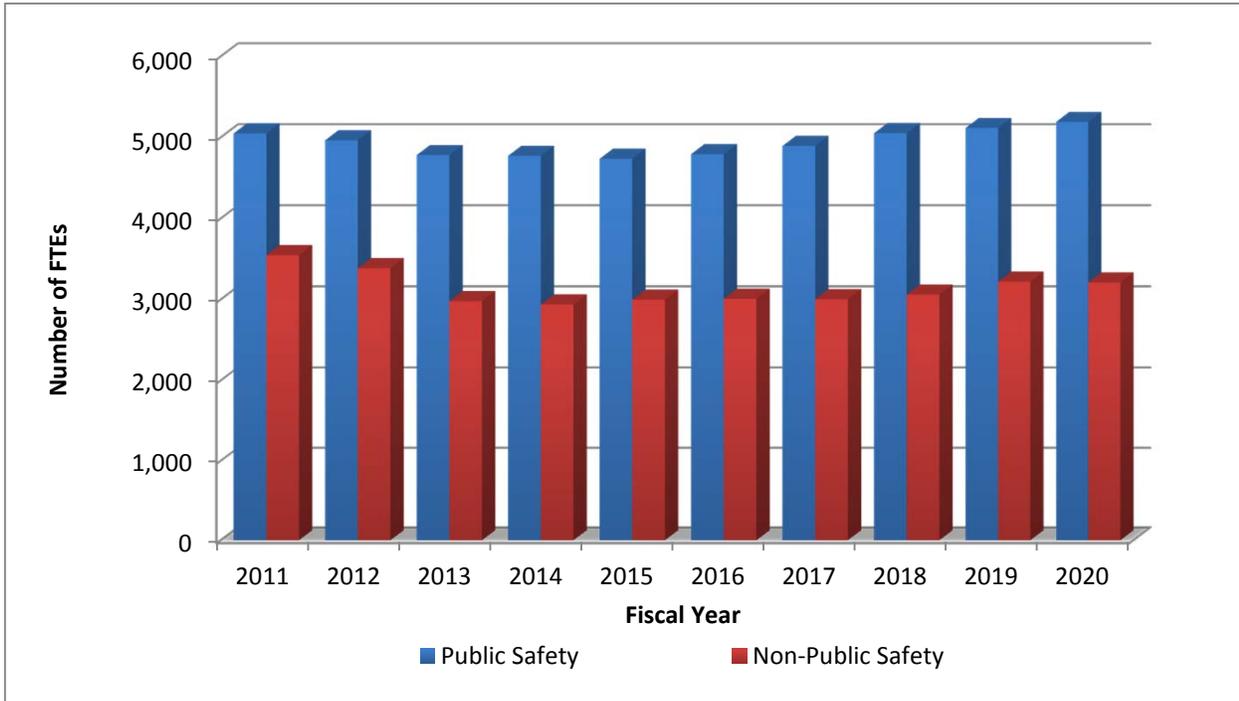
PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Percent Of Total	Change
General Employees	1,870	1,817	1,809	24.0%	(8)
Police Officers	1,736	1,750	1,752	23.2%	2
Fire and Rescue	1,247	1,337	1,405	18.6%	68
Elected & Administrative	961	996	1,017	13.5%	21
Correctional Officers	780	782	780	10.3%	(2)
Professional/Technical	499	500	506	6.7%	6
Supervisory	281	289	280	3.7%	(9)
Total	7,374	7,471	7,549	100%	78

PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING
ALL FUNDS
 (Full-Time Equivalentents)



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735
FY 16	4,795	3,010	7,805
FY 17	4,896	3,005	7,901
FY 18	5,053	3,061	8,114
FY 19	5,117	3,222	8,339
FY 20	5,192	3,211	8,403

INTERFUND CONTRIBUTIONS

The following detail presents interfund contributions which are internal to the City including transfers to pay debt service but excluding interfund charges for services. Additional information about these transfers can be found in the comparative net consolidated budget schedule and on the individual subfund pages in this documents .

	<u>TRANSFERS IN</u>	<u>TRANSFERS OUT</u>	<u>NET</u>
GENERAL FUND			
011 - General Fund - GSD	12,711,604	139,826,780	(127,115,176)
Transfers Out to Debt Service Funds	48,006,464		
Other Transfers	<u>91,820,316</u>		
015 - Property Appraiser	<u>200,000</u>	<u>0</u>	<u>200,000</u>
Total General Fund	<u>12,911,604</u>	<u>139,826,780</u>	<u>(126,915,176)</u>
SPECIAL REVENUE FUNDS			
15T - Court Cost Courthouse Trust	455,151	2,625,766	(2,170,615)
Transfers Out to Debt Service Funds		<u>2,625,766</u>	
15V - Teen Court Programs Trust	55,000	0	55,000
18A - Downtown Northbank CRA Trust	0	77,500	(77,500)
18B - Downtonw Southbank CRA Trust	0	321,794	(321,794)
Transfers Out to Debt Service Funds		319,294	
Other Transfers		<u>2,500</u>	
18C - JIA Area Redevelopment CRA Trust	0	1,255,405	(1,255,405)
Transfers Out to Debt Service Funds		1,252,905	
Other Transfers		<u>2,500</u>	
18D - King/Soutel Crossing Redev CRA Trust	0	2,500	(2,500)
18E - Arlington Area CRA Trust	0	2,500	(2,500)
191 - Kids Hope Alliance	34,658,863	697,904	33,960,959
Transfers Out to Debt Service Funds		447,904	
Other Transfers		<u>250,000</u>	
1D1 - Huguenot Park	310,770	0	310,770
1D2 - Hanna Park	0	336,130	(336,130)
1DA - Cecil Field Commerce Center	1,267,467	0	1,267,467
1F4 - Beach Erosion - Local	500,000	0	500,000
111 - Better Jacksonville Trust	0	76,956,241	(76,956,241)
Transfers Out to Debt Service Funds		<u>76,956,241</u>	
1L1 - Special Assessment	<u>0</u>	<u>2,920,132</u>	<u>(2,920,132)</u>
Total Special Revenue Funds	<u>37,247,251</u>	<u>85,195,872</u>	<u>(47,948,621)</u>
CAPITAL PROJECT FUNDS			
322 - General Capital Projects	916,000	0	916,000
32E - Authorized Capital Projects	20,546,749	0	20,546,749
363 - ETR Bonds, Series 2004	<u>2,920,132</u>	<u>0</u>	<u>2,920,132</u>
Total Capital Project Funds	<u>24,382,881</u>	<u>0</u>	<u>24,382,881</u>

	TRANSFERS IN	TRANSFERS OUT	NET
ENTERPRISE FUNDS			
441 - Solid Waste Disposal	12,760,064	8,788,421	3,971,643
44i - Solid Waste - Taye Brown	0	241,625	(241,625)
461 - Stormwater Services	2,895,775	678,900	2,216,875
4F5 - Equestrian Center	493,239	0	493,239
4G1 - Sports Complex Capital Maintenance	0	5,332,835	(5,332,835)
Transfers Out to Debt Service Funds		3,209,810	
Other Transfers		<u>2,123,025</u>	
4K1 - City Venues - City	16,419,973	970,075	15,449,898
4K6 - City Venues - Debt Service	11,045,093	0	11,045,093
Total Enterprise Funds	<u>43,614,144</u>	<u>16,011,856</u>	<u>27,602,288</u>
INTERNAL SERVICES FUNDS			
513 - Vehicle Replacement	1,640,813	0	1,640,813
5A1 - Public Building Allocations	0	3,221,342	(3,221,342)
Total Internal Service Funds	<u>1,640,813</u>	<u>3,221,342</u>	<u>(1,580,529)</u>
OTHER FUNDS			
645 - Veterans Memorial Trust	54,075	0	54,075
655 - Art Sale Trust	0	92,480	(92,480)
646 - KHA Trust Sec 111.850 Part A	200,000	0	200,000
64F - General Trust and Agency Fund	0	292,656	(292,656)
64M - KHA Youth Travel Trust	50,000	0	50,000
64N - Art in Public Places Trust	197,306	0	197,306
75B - Downtown Economic Development	500,000	0	500,000
Total Other Funds	<u>1,001,381</u>	<u>385,136</u>	<u>616,245</u>
TOTAL ALL FUNDS	<u>120,798,074</u>	<u>244,640,986</u>	<u>(123,842,912)</u>

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State government as well as other government entities, non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The anticipated grant / program funding is included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget.

The following schedules are for grants and/or programs that are approved by Council as part of the budget ordinance (ordinance 2019-504-E) on various budget schedules and are presented here to provide the reader with an overview of these programs.

The 2019-504-E anticipated grants are shown in three separate schedules:

- Schedule B1a: Continuation grants / programs with no city match
- Schedule B1b: Continuation grants / programs with a city match
- Schedule B1c: Florida Inland Navigation District (F.I.N.D) grants and required city match

The first two schedules are for grants and/or programs that have multi-year awards or are recurring in nature. These grants, as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for F.I.N.D grants, approved by Council on separate resolution, which are those grants for projects to develop waterway access and improvements. It should be noted that the figures shown on these schedules are estimates.

Schedule of Continuation Grants / Programs With No City Match

\$14,745,395 \$0 \$848,078 64 13,832

City Department/ Division	Grantor	Grant Name	Grant Description	2019-504-E Schedule of Continuation Grants				
				Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Court Administration	Dept of Health & Human Services - SAMHSA	SAMHSA - Adult Drug Court Enhancement	Expand and enhance the quality and/or intensity of services, implement evidence based treatment modalities, increase available bed days for adult residential treatment, increase the use of medication assisted treatment, and provide random, observed drug and alcohol testing.	\$398,800	\$0	\$0	0	0
Constitutional Officers - Court Administration	Community Foundation	Duval County Teen Court	Provide critical mental health and substance abuse services for Duval County Teen Court participants.	\$30,000	\$0	\$0	0	0
Finance and Administration - Grants Compliance	US Department of Justice, Bureau of Justice Assistance	Edward Byrne Memorial Justice Assistance Grant (JAG) Program - Local Solicitation	Programs designed and intended to reduce crime and improve public safety in Duval County.	\$500,000	\$0	\$0	6	5,200
Jacksonville Sheriff's Office	Department of Homeland Security	State Homeland Security Grant Program	To purchase prevention and response equipment, maintenance, and training that will help mitigate identified gaps in domestic security and enhance capability levels as assessed in the State Preparedness Report	\$400,000	\$0	\$0	1	0
Jacksonville Sheriff's Office	Department of Justice	Bulletproof Vest Partnership Program	A reimbursement for up to 50% of the cost of body armor vests purchased for law enforcement officers.	\$300,000	\$0	\$300,000	0	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred correctional officer salary costs for incarcerating a specific population of individuals.	\$55,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Walmart	Local Grant Program	To purchase supplies and equipment to enhance Homeland Security efforts.	\$35,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Criminal Justice Training	Funding exclusively for advanced and specialized training for law enforcement and correctional officers and for administrative costs as approved by the FDLE Criminal Justice Standards and Training Commission (CJSTC), in accordance with Chapter 943.25 Florida Statutes	\$240,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	JAG - Public Safety Analyst Project	Funding for training, travel, equipment, and one crime analyst position. Maintaining this project will assist JSO with information sharing on cross-jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$110,000	\$0	\$0	1	0
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	Fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots to educate and enforce safe pedestrian, bicyclist and driver behaviors.	\$50,000	\$0	\$0	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Fund victim advocate positions, supplies, training, travel, and equipment to provide services to victims following an act of crime.	\$225,000	\$0	\$56,400	4	0

2019-504-E Schedule of Continuation Grants									
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours	
Jacksonville Sheriffs Office	Florida Department of Education	Coach Aaron Feis Guardian Program	Program will provide funding to background screen and train School Guardians (School Safety Assistants) for Duval County Public Schools and Duval County Charter Schools.	\$450,000	\$0	\$0	0	0	
Jacksonville Sheriffs Office	SAO - Fourth Judicial Circuit of Florida	Sexual Assault Kit Initiative	Program will continue to fund two full time detective positions to investigate the results of cold case sexual assault kits that have resulted in CODIS hits.	\$490,656	\$0	\$0	2	0	
JFRD - Emergency Preparedness	Department of Health & Human Services	EMS County Award	Funding to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.	\$125,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events.	\$215,000	\$0	\$215,000	0	0	
JFRD - Emergency Preparedness	Department of Health & Human Services	Safe and Healthy Neighborhoods Project	The scope includes education on the use of naloxone to first responders and community partners, provides greater access to naloxone to first responders and identified community partners, connects and refers persons with Opioid Use Disorder (OUD) to treatment and recovery services and provides reports on naloxone use, overdose events and develop surveillance and predictive analytics tools.	\$395,718	\$0	\$133,378	0	1,300	
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP): USAR	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$245,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP): HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to chemical, biological, radiological, or nuclear incidents.	\$125,000	\$0	\$0	0	0	
JFRD - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide, These funds benefit preparation for catastrophic events throughout Duval County.	\$128,000	\$0	\$128,000	3	0	
Medical Examiner's Office	Florida Department of Law Enforcement	FDLE Coverdell Forensic Grant	Forensic Science Improvement Grant Program	\$2,700	\$0	\$0	0	0	
Military Affairs and Veterans	Department of Economic Opportunity	Defense Infrastructure Grant	Funding is utilized along with DOD funding to purchase development easement rights for properties around Duval County Navy bases and airfields. The development rights easements are acquired from willing sellers and secure Duval County Navy bases and airfields from encroachment.	\$500,000	\$0	\$0	0	0	
Military Affairs and Veterans	Enterprise Florida Inc.	Defense Reinvestment Grant Program	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions.	\$120,000	\$0	\$0	0	0	
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military.	\$200,000	\$0	\$0	3	0	

2019-504-E Schedule of Continuation Grants								
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Stand Down	Fund a two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance.	\$10,000	\$0	\$0	0	0
Neighborhoods - Animal Care & Protective Services	Petco Foundation	Petco Foundation	Increase the adoption rate at the shelter and community awareness.	\$200,000	\$0	\$0	0	0
Neighborhoods - Environmental Quality	Dept of Homeland Security	Monitoring Demonstration Study (Air)	Funding for two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$297,879	\$0	\$0	2	0
Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Cleanup	Funding for program management of the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,574,279	\$0	\$0	22	6,500
1 08 Neighborhoods - Environmental Quality	FL Dept of Environmental Protection	Gas Storage Tank Inspection	Funding to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s, Florida established an Inland Protection Trust Fund to clean up historical spills. The State established this program to ensure that facilities take measures to avoid leaks now and into the future.	\$408,493	\$0	\$0	8	0
Neighborhoods - Environmental Quality	U.S. Environmental Protection Agency	Particulate Matter 103 Grant	Funding to operate an ambient air quality monitoring network for particulate matter 2.5 microns or less. Staff in this activity operates standard and continuous monitoring for this pollutant. All data collected at these sites must comply with EPA's Quality Assurance Plan.	\$85,621	\$0	\$0	1	0
Neighborhoods - Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Litter Free Trash Off. Provides funding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	\$0	\$15,000	0	0
Neighborhoods - Mosquito Control	Florida Inland Navigation District	Water Way Cleanup Program	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free support materials, such as bags and gloves. Annual Community Cleanups; Adopt-A-Road. Groups make a long-term commitment to perform monthly cleanups on city roadways and Litter Free Events.	\$5,000	\$0	\$300	0	0

2019-504-E Schedule of Continuation Grants								
City Department/ Division	Grantor	Grant Name	Grant Description	Estimated Grant Award	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Parks, Rec and Community Services	State Department of Elder Affairs/Elder Source	EHEAP	Funding to provide crisis assistance to eligible low-income households with at least one individual aged 60 or older experiencing a heating or cooling emergency. The program allows for payments to utility companies, the purchase of blankets, portable heaters and fans, repairs of existing heating or cooling equipment, and the payment of reconnection fees.	\$195	\$0	\$0	1	0
Parks, Rec and Community Svcs - Senior Services	State Department of Elder Affairs	Senior Companion Program	Funding for center-based group respite, educational activities and events for elders with first-stage memory loss along with their caregivers as well as stipends to low-income volunteers. Stipends are paid by the State.	\$3,020	\$0	\$0	0	0
Parks, Rec and Community Svcs: Social Services	Department of HHS	Ryan White Part A	Health Resources and Services Administration - HIV/AIDS Programs	\$6,000,000	\$0	\$0	4	832
Parks, Rec and Community Svcs: Social Services	Department of Justice	Training and Services to end Violence Against women with Disabilities	Training and Services to End Violence Against Women with Disabilities	\$425,000	\$0	\$0	0	0
Public Works - Construction Mgmt AND Neighborhoods - Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan. The National Pollutant Discharge Elimination system permit requires that FDOT, through the City, to perform stormwater discharge compliance and water quality assessments, total maximum daily load monitoring for nutrient levels in the Lower St. Johns basin, illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways.	\$380,034	\$0	\$0	6	0

Schedule of Continuation Grants / Programs With A City Match

\$4,923,501 \$3,853,541 \$3,187,136 \$7,040,677 \$122,884 146 13,000

2019-504-E Schedule of Continuation Grants										
City Department/ Division	Grantor	Grant / Program Name	Grant / Program Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Funding for federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter guides, etc.	\$137,000	\$21,000	\$0	\$21,000	\$0	0	0
Jacksonville Public Library	State of Florida / Division of Library and Information Services	Library Services and Technology Act Grant	Lifelong Learning @ JPL project - aimed at adult and adult digital literacy career development and soft skills.	\$18,364	\$6,121	\$6,571	\$12,692	\$0	0	0
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	To purchase equipment that will improve port-wide maritime security risk management, enhance maritime domain awareness, support maritime security training and exercises, and maintain maritime security mitigation protocols that support port recovery and resiliency capabilities.	\$300,000	\$125,000	\$0	\$125,000	\$100,000	0	0
JFRD - Fire Operations	FEMA	SAFER Grant	To provide funding directly to fire departments to help them maintain the number of trained, "front line" firefighters available and enhance their ability to comply with NFPA 1710/1720.	\$1,567,065	\$2,910,265	\$0	\$2,910,265	\$0	62	0
JFRD - Emergency Preparedness	Executive Office of the Governor	Hazard Analysis Agreement	Funding to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$30,000	\$30,000	\$10,000	\$40,000	\$0	1	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration Program	Funding to provide case management, job training, transitional housing assistance and social supports to homeless Veterans. Additionally, the grant provides funding for job training through the Clara White Mission and life skills training and homeless shelter case management through Sulzbacher Center and funds the Annual Homeless Veterans Stand-down and Resource fair that provides clothing, medical care, dental, mental health, food, haircuts and VA assistance as well as a career fair.	\$243,000	\$30,000	\$0	\$30,000	\$0	3	1,040
Neighborhoods - Environmental Quality	Environmental Protection Agency	Air Pollution Control EPA 105	Air Pollution Control EPA 105 program	\$500,000	\$424,275	\$0	\$424,275	\$0	10	4,160

2019-504-E Schedule of Continuation Grants

City Department/ Division	Grantor	Grant / Program Name	Grant / Program Description	Estimated Grant Award	Match Requested	Overmatch Requested	Total Match Requested	In Kind Contribution	FTE Positions	Part Time Hours
Parks, Rec and Community Services	Corporation for National and Community Services	Retired and Senior Volunteer Program	Funding to encourage and provide opportunities for seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School pre-k and kindergarten whose families are economically disadvantaged.	\$69,049	\$20,715	\$174,285	\$195,000	\$0	3	1,300
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	Jacksonville Senior Service Program (JSSP)	Funding to provide activities and programs that promote healthy living for citizens of Duval County 60 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 transportation buses for services, and other operating cost within the program.	\$1,291,923	\$108,852	\$2,949,280	\$3,058,132	\$0	56	5,200
Parks, Rec and Community Svcs: Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	Funding for continued services and expand in-home and group respite services and educational/services seniors, stipends to senior / low-income volunteers, services through faith-based organizations, evening in-home respite services for caregiver/families.	\$108,553	\$10,500	\$7,000	\$17,500	\$0	1	0
Parks, Rec and Community Svcs: Social Services	DOJ / Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Information and Referrals for Crime Victims.	\$301,852	\$75,463	\$0	\$75,463	\$0	7	0
Parks, Rec and Community Svcs: Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children.	\$356,695	\$91,350	\$40,000	\$131,350	\$22,884	3	1,300

Schedule of F.I.N.D Grants And Required City Match

Projects Approved by Council On: 2019-150-A

Project	Phase	Florida Inland Navigation District (F.I.N.D)	City *	Project Total
		\$1,175,000	\$1,410,000	\$2,585,000
Mandarin Park Dock and Kayak Launch	Construction	\$375,000	\$450,000	\$825,000
Oak Harbor Boat Ramp Dredge	Construction	\$800,000	\$960,000	\$1,760,000

* COJ costs includes 10% for PW internal management fees - FIND will not match these costs.

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources.

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The table below outlines the established debt limits and the debt service ratios for the 2018-2019 fiscal year-end (09/30/19), which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio, are the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

Measure	FYE19	Target	Max.	Min.	Direction
Overall Net Debt as % of Full Market Value	2.13%	2.5%	3.5%	N/A	Lower is better
GSD Debt Service as % of GSD Revenues	9.38%	11.5%	13.0%	N/A	Lower is better
Unassigned GF Balance as % of GSD Revenues (incl. Emergency Reserves) ¹	17.44%	14.0%	N/A	10.0%	Higher is better
Unassigned GF Balance as % of GSD Revenues (excl. Emergency Reserves) ¹	12.28%	10.0%	N/A	5.0%	Higher is better
Ten Year Principal Paydown – All City Debt	64.21%	50.0%	N/A	30.0%	Higher is better
Ten Year Principal Paydown – GSD Debt	57.72%	50.0%	N/A	30.0%	Higher is better
Debt Per Capita	\$2,317	\$2,600	\$3,150	N/A	Lower is better

¹ Since reserve balances will not be known until FY End, the FY18 values are provided for these measures

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City's operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$18 million over the five year period ending 2024. Consequently, the amount of debt is expected to decrease from \$2.18 billion in fiscal year 2019 to \$2.16 billion through fiscal year 2024.

Projected Change in Debt Outstanding						
FISCAL YEAR END	2019	2020	2021	2022	2023	2024
Outstanding Debt, Beginning		2,178,811	2,195,019	2,203,933	2,210,344	2,207,277
Already Authorized - Prior CIP		87,653	43,826	26,296	17,531	0
Borrowing for Proposed Authorizations (a)		66,999	109,616	120,598	122,512	105,284
Debt Pay down		(138,443)	(144,528)	(140,483)	(143,110)	(152,244)
Outstanding Debt, Ending	2,178,811	2,195,019	2,203,933	2,210,344	2,207,277	2,160,317

(a) Source 2019-505-E Council adopted 2020-2024 CIP

The City of Jacksonville borrows funds based on cash flow and not total authorized, therefore the table above assumes the capital improvement plan borrowing authorized in a particular fiscal year will be borrowed over the course of four years; 50% year 1, 25% year 2, 15% year 3 and 10% in year 4.

It should be noted that as capital improvement needs vary from year to year and as the Council amends the capital improvement plan, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2024 may be reduced or possibly increased.

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	2010 (1)	2011	2012	2013	2014	2015	2016	2017	2018	2019
<u>Standard & Pooors:</u>										
Issuer Credit Rating	AA									
Covenant Bonds	AA-								AA(10)	
Revenue Bonds	AA-/A	AA+/A	AA+/AA-(4)				AA(9)			
BJP Infrastructure	AA-	A					A+(8)			
BJP Transportation	AA-									
Commercial Paper	A-1+		(2)		A-1(5)					
<u>Fitch:</u>										
Issuer Credit Rating	AA+				AA(7)					
Covenant Bonds	AA				AA-(7)					
Revenue Bonds	AA+/AA-				AA/AA-(7)				AAA/AA/AA-(11)	
BJP Infrastructure	AA-		A+(3)							
BJP Transportation			AA-(3)							
Commercial Paper					F1(5)					
<u>Moody's:</u>										
Issuer Credit Rating	Aa1				Aa2(6)				A2(12)	
Covenant Bonds	Aa2				Aa3(6)				A2(12)	
Revenue Bonds	Aa2/A1		Aa2/Aa3(4)						A2(12)	
BJP Infrastructure	A1								A2(12)	
BJP Transportation	Aa2		A1(3)						A2(12)	
Commercial Paper	P1(2)		(5)							

Notes:

- (1) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Scale.
- (2) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City successfully replaced the S&P rating with the Moody's rating.
- (3) On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.
- (4) The A1 rating from Moody's and the A rating from S&P for the Guaranteed Entitlement bonds were removed for illustration purposes upon final redemption on December 13, 2013.
- (5) On December 4, 2013, the City replaced Letter of Credit supporting the commercial paper program, which was necessitated by the withdrawal of the prior liquidity provider. The replacement liquidity agreement required a remarketing of the commercial paper notes and a new security rating. The City elected to replace the Moody's rating with a new S&P and Fitch rating.
- (6) On June 17, 2014, Moody's issued a one notch downgrade to the City's ICR rating and Special Revenue program.
- (7) On October 27, 2014, Fitch issued a one notch downgrade to the City's ICR rating, Special Revenue program, Excise Tax Revenue program, and Local Government Sales Tax Revenue program.
- (8) On February 19, 2016, Standard & Poor's upgraded the BJP Infrastructure Sales Tax bonds one notch.
- (9) On March 3, 2016, Standard & Poor's upgraded the Excise Tax Revenue bonds one notch.
- (10) On February 23, 2018, Standard & Poor's upgraded the Covenant Bonds (Special Revenue) one notch.
- (11) On September 10, 2018, Fitch upgraded the Excise Tax Revenue bonds one notch.
- (12) On October 11, 2018, Moody's downgraded the City's ICR, BJP Infrastructure Sales Tax, Transportation Sales Tax, Capital Projects, Capital Improvement, and Excise Tax bonds to A2, and also downgraded the Special Revenue program to A3.

DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund

	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Budget
Principal	\$57,766,738	\$61,224,541	\$65,242,259	\$62,210,690	\$62,276,931
Interest	\$33,538,237	\$31,912,136	\$31,071,980	\$32,058,251	\$27,290,960
Percent of Recurring Revenue	8.53%	8.42%	8.28%	7.80%	7.08%

Enterprise Funds

	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Budget
Principal	\$8,338,997	\$10,277,537	\$10,588,506	\$12,799,019	\$11,168,997
Interest	\$1,343,781	\$6,016,546	\$9,079,290	\$9,238,399	\$8,746,123
Percent of Recurring Revenue	5.51%	6.89%	8.31%	11.76%	10.48%

Internal Service Funds

	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Budget
Principal	\$360,463	\$9,215,036	\$7,938,779	\$10,966,014	\$14,495,563
Interest	\$4,038,201	\$541,560	\$503,208	\$1,204,821	\$1,103,300
Percent of Recurring Revenue	1.53%	3.37%	2.88%	3.59%	4.32%

Combined

	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Budget
Principal	\$66,466,198	\$80,717,114	\$83,769,544	\$85,975,723	\$87,941,491
Interest	\$38,920,219	\$38,470,241	\$40,654,478	\$42,501,471	\$37,140,383
Percent of Recurring Revenue	6.87%	7.31%	7.35%	7.41%	6.89%

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Tables For Those Using Non-Electronic
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GENERAL FUNDS

Summary of Subfunds

Graphs

011 General Fund – General Services District

Subfund Page

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

Employee Cap by Department

Department Budgets

Advisory Boards and Commissions

City Council

Courts

Downtown Investment Authority

Employee Services

Finance and Administration

Fire and Rescue

Human Rights Commission

Mayor's Office

Medical Examiner

Military Affairs and Veterans

Neighborhoods

Office of Economic Development

Office of Ethics, Compliance and Oversight

Office of General Counsel

Office of Inspector General

Office of the Sheriff

Parks, Recreation and Community Services

Planning and Development

Public Defender

Public Health

Public Libraries

Public Works

State Attorney

Supervisor of Elections

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

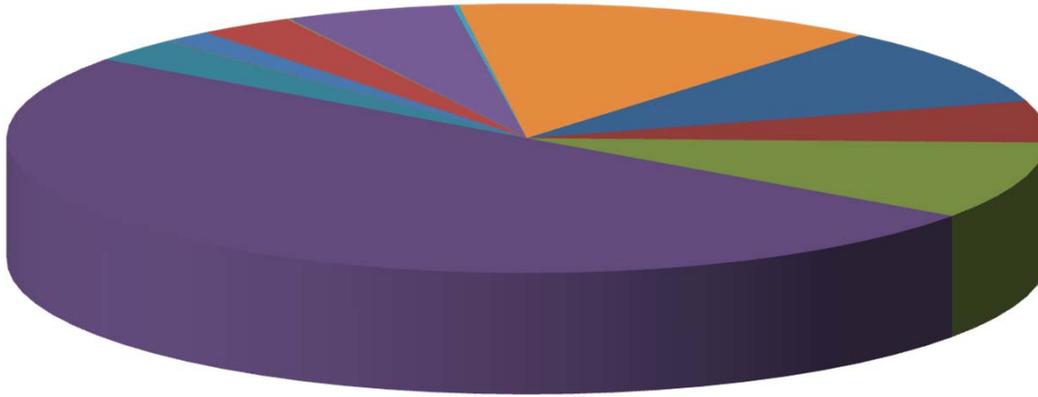
01A Special Events

GENERAL FUND
Summary of Subfunds

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
011	General Fund - GSD	718,175,632	273,134,275	89,990,117	9,400,653	39,876,159	121,463,810	15,941,451	1,267,982,097
012	Mosquito Control - State 1		53,121		1				53,122
015	Property Appraiser	8,841,265	2,935,904		1			150,926	11,928,096
016	Clerk of the Court	1,920,069	3,200,955		4			191,692	5,312,720
017	Tax Collector	14,103,607	4,726,992		1			1,119,899	19,950,499
018	Emergency Contingency							63,570,520	63,570,520
01A	Special Events	1,389,570	5,912,799		1	934,632		101,314	8,338,316
Total General Fund		744,430,143	289,964,046	89,990,117	9,400,661	40,810,791	121,463,810	81,075,802	1,377,135,370

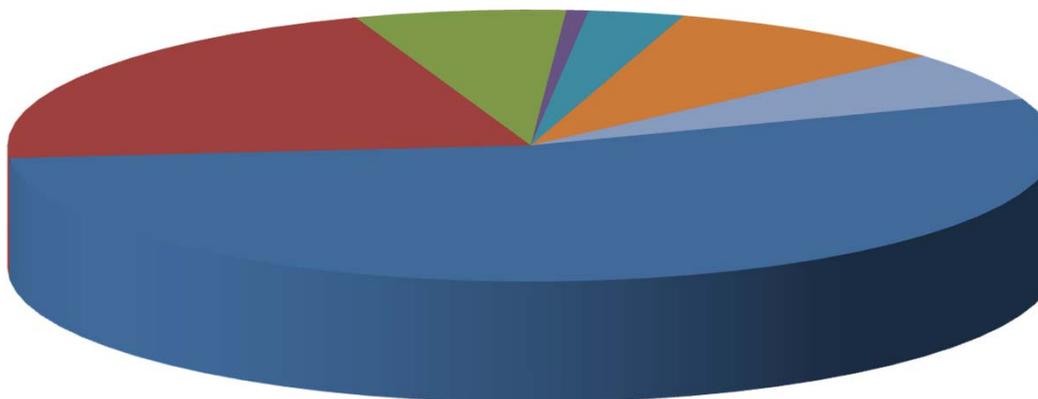
GENERAL FUND

REVENUE BY CATEGORY



- | | |
|---------------------------------------|-----------------------------------|
| ■ Other Taxes 9.4% | ■ Charges for Services 5.0% |
| ■ Transfers From Component Units 9.3% | ■ Property Taxes 50.1% |
| ■ Transfers From Other Funds 2.9% | ■ Other Sources 0.0% |
| ■ Miscellaneous Revenue 1.5% | ■ Licenses and Permits 3.0% |
| ■ Intergovernmental Revenue 0.1% | ■ Fund Balance Appropriation 5.3% |
| ■ Fines and Forfeits 0.2% | ■ State Shared Revenue 13.2% |

EXPENDITURES BY CATEGORY



- | | |
|---------------------------------------|---------------------------------|
| ■ Personnel Expenses 54.1% | ■ Operating Expenses 21.1% |
| ■ Debt Service 6.5% | ■ Capital Outlay 0.7% |
| ■ Grants, Aids and Contributions 3.0% | ■ Transfers to Other Funds 8.8% |
| ■ Other Uses 5.9% | |

GENERAL FUND - GSD
SUBFUND -- 011

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	603,909,824	641,983,901	690,634,612	7.6%	48,650,711
Other Taxes	131,468,915	133,853,129	129,981,673	(2.9%)	(3,871,456)
Licenses and Permits	40,286,532	40,908,230	40,853,239	(0.1%)	(54,991)
Intergovernmental Revenue	852,157	709,089	640,163	(9.7%)	(68,926)
State Shared Revenue	168,342,750	177,033,092	181,808,809	2.7%	4,775,717
Charges for Services	55,183,647	55,213,292	52,267,296	(5.3%)	(2,945,996)
Fines and Forfeits	2,520,405	2,090,760	2,655,054	27.0%	564,294
Miscellaneous Revenue	21,259,137	15,894,934	19,825,214	24.7%	3,930,280
Other Sources	4,950,000	0	433,333		433,333
Transfers From Other Funds	16,797,102	9,127,690	12,711,604	39.3%	3,583,914
Transfers From Component Units	116,754,815	123,586,871	127,674,952	3.3%	4,088,081
Fund Balance Appropriation	28,631,833	10,796,900	8,496,148	(21.3%)	(2,300,752)
TOTAL REVENUE	1,190,957,118	1,211,197,888	1,267,982,097	4.7%	56,784,209

EXPENDITURES					
Personnel Expenses	595,880,295	652,145,053	718,175,632	10.1%	66,030,579
Operating Expenses	232,019,526	265,970,285	273,134,275	2.7%	7,163,990
Capital Outlay	13,381,145	4,474,188	9,400,653	110.1%	4,926,465
Debt Service	96,736,099	94,692,067	89,990,117	(5.0%)	(4,701,950)
Grants, Aids & Contributions	38,309,338	39,350,006	39,876,159	1.3%	526,153
Transfers to Other Funds	129,932,080	125,560,147	121,463,810	(3.3%)	(4,096,337)
Other Uses	7,664,531	29,006,142	15,941,451	(45.0%)	(13,064,691)
TOTAL EXPENDITURES	1,113,923,013	1,211,197,888	1,267,982,097	4.7%	56,784,209

AUTHORIZED POSITION CAP			
	FY 18-19	FY 19-20	Change
Authorized Positions	6,160	6,238	78
Part-Time Hours	1,575,345	1,486,049	(89,296)

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF REVENUES**

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	674,796,752	726,991,301	726,991,301
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(32,812,851)	(36,356,689)	(36,356,689)
NET AD VALOREM TAXES	641,983,901	690,634,612	690,634,612
COMMUNICATIONS SERVICES TAX	31,715,776	28,942,751	28,942,751
CONTRIBUTIONS FROM OTHER FUNDS	9,127,690	12,711,604	12,711,604
CONTRIBUTIONS FROM OTHER LOCAL UNITS	117,647,535	118,824,010	118,824,010
DISPOSITION OF FIXED ASSETS	100,000	100,000	100,000
FEDERAL GRANTS	252,018	150,585	185,092
FEDERAL PAYMENTS IN LIEU OF TAXES	24,500	22,500	22,500
FRANCHISE FEES	40,908,230	40,853,239	40,853,239
INTEREST, INCL PROFITS ON INVESTMENTS	2,613,749	4,831,434	4,831,434
LOCAL BUSINESS TAX	7,025,691	7,442,594	7,442,594
NON OPERATING SOURCES	10,796,900	8,496,148	8,496,148
OTHER CHARGES FOR SERVICES	14,123,777	12,269,346	12,269,346
OTHER FINES AND/OR FORFEITS	772,470	872,368	872,368
OTHER MISCELLANEOUS REVENUE	5,582,050	2,681,792	2,679,855
RENTS AND ROYALTIES	100,000		
SALES AND USE TAXES	1,276,571	1,225,442	1,225,442
STATE SHARED REVENUES	177,033,092	181,808,809	181,808,809
UTILITY SERVICE TAXES	93,835,091	92,370,886	92,370,886
VIOLATIONS OF LOCAL ORDINANCES	200	200	200
TOTAL NON-DEPARTMENTAL REVENUES	1,154,919,241	1,204,238,320	1,204,270,890
DEPARTMENTAL REVENUES			
ADVISORY BOARDS & COMMISSIONS	242,500	121,100	121,100
CITY COUNCIL	356,400	417,505	417,505
COURTS		433,333	433,333
DOWNTOWN INVESTMENT AUTHORITY	40,600	51,300	51,300
EMPLOYEE SERVICES	1,500	1,500	1,500
FINANCE AND ADMINISTRATION	90,982	83,064	83,064
FIRE AND RESCUE	32,524,096	30,508,617	33,886,499
HUMAN RIGHTS COMMISSION	39,250	39,100	39,100
MAYOR'S OFFICE	72,606		
MEDICAL EXAMINER	1,784,378	1,920,080	1,920,080
MILITARY AFFAIRS AND VETERANS	150	50	50
NEIGHBORHOODS	1,824,545	1,872,760	1,872,760
OFFICE OF ECONOMIC DEVELOPMENT	120	120	120
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	22,000	22,000	22,000
OFFICE OF INSPECTOR GENERAL	115,000	115,000	115,000
OFFICE OF THE SHERIFF	11,282,598	16,255,075	16,255,075
PARKS, RECREATION & COMMUNITY SVCS	807,433	881,175	881,175
PLANNING AND DEVELOPMENT	1,164,997	1,358,271	1,458,271
PUBLIC LIBRARIES	276,025	301,500	301,500
PUBLIC WORKS	5,633,466	5,836,775	5,836,775
SUPERVISOR OF ELECTIONS	1	15,000	15,000
TOTAL DEPARTMENTAL REVENUES	56,278,647	60,233,325	63,711,207
TOTAL GENERAL FUND - GSD REVENUES	1,211,197,888	1,264,471,645	1,267,982,097

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
VARIOUS REVENUE DETAIL

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
CONTRIBUTIONS FROM OTHER FUNDS			
TRF TO 011 GENFD GSD FR 181 NE TX I	200,095		
TRF TO 011 GENFD FR 441 SOLID WASTE DISP	3,058,842	8,597,621	8,597,621
TRF TO GSD FR 461 STORMWATER	2,324,997	478,900	478,900
LOAN REPAYMENT FR NE DOWNTOWN CRA	2,500		
TRANSFER FR DOWNTOWN SS CRA SF182	425,608		
TRANSFER FR DOWNTOWN NW CRA SF183	2,500		
TRANSFER FR JIA REDEVELOPMENT CRA SF185	2,500		
TRANSFER FR SOUTEL/KING CRA SF186	2,500		
TRF TO 011 GENFD GSD FR ARLINGTON CRA/TI	2,500		
TRANSFER FR DOWNTOWN NORTH CRA 18A		2,500	2,500
TRANSFER FR DOWNTOWN SOUTH CRA 18B		2,500	2,500
TRANSFER FR JIA AREA REDEV CRA 18C		2,500	2,500
TRANSFER FR KING/SOUTEL CROSS CRA 18D		2,500	2,500
TRANSFER FR ARLINGTON AREA CRA 18E		2,500	2,500
TRANSFER FR COMMUNITY DEV SF1A1	128,404	128,404	128,404
TRF TO 011 GENFD GSD FR HANNA PK IMPRMNT		82,037	82,037
LOAN REPAYMENT FR SF441 SOLID WASTE		190,800	190,800
TRANSFER FR PUBLIC BLDGS SF5A1 DEBT	2,977,244	3,221,342	3,221,342
TOTAL CONTRIBUTIONS FROM OTHER FUNDS	9,127,690	12,711,604	12,711,604
CONTRIBUTIONS FROM OTHER LOCAL UNITS			
CONTRIBUTION FROM INDEP AUTHORITY	92,941,553	93,870,968	93,870,968
CONTRIBUTION: JEA - WATER & SEWER	24,705,982	24,953,042	24,953,042
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	117,647,535	118,824,010	118,824,010
STATE SHARED REVENUE			
1/17 CIGARETTE TAX FS:210.02	349,945	329,670	329,670
ALCOHOLIC BEVERAGE LICENSE FS:561.342	768,453	806,315	806,315
CONSOLIDATED GOVT \$6.24 FS:218.23(2)	5,841,763	5,942,121	5,942,121
CONSTITUTIONAL FUEL TAX FS:206.41(1)A	4,783,461	4,815,393	4,815,393
COUNTY FUEL TAX FS:206.41(1)B	4,195,658	4,211,402	4,211,402
COUNTY SALES TAX FS:212.20(6)(D)4	25,348,043	26,416,152	26,416,152
FUEL TAX REFUNDS FS:206.41(4)	9,028	12,000	12,000
INSURANCE AGENTS LICENSES FS:624.501	117,865	200,161	200,161
LOCAL GVT 1/2 CENT SALES TAX FS218.61	102,512,110	104,438,303	104,438,303
MOBILE HOME LICENSES FS:320.08	205,740	222,280	222,280
MUNICIPAL FUEL TAX FS:206.41(1)C	7,679,360	7,844,498	7,844,498
MUNICIPAL SALES TAX FS:212.20(6)(D)5	25,219,118	26,566,758	26,566,758
SPECIAL FUEL & MOTOR FUEL USE TAX	2,548	3,756	3,756
TOTAL STATE SHARED REVENUE	177,033,092	181,808,809	181,808,809

**CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICE DISTRICT
SCHEDULE OF EXPENDITURES**

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	504,791	535,886	535,886
CITY COUNCIL	11,044,353	11,818,338	11,818,338
COURTS	3,680,911	4,378,675	4,378,675
DOWNTOWN INVESTMENT AUTHORITY	1,670,204	1,258,055	1,258,055
EMPLOYEE SERVICES	10,812,967	11,352,502	11,352,502
FINANCE AND ADMINISTRATION	13,068,725	13,652,843	13,652,843
FIRE AND RESCUE	234,254,649	263,884,617	267,051,738
HUMAN RIGHTS COMMISSION	958,554	787,303	787,303
MAYOR'S OFFICE	4,281,812	4,329,700	4,329,700
MEDICAL EXAMINER	5,199,054	5,387,461	5,387,461
MILITARY AFFAIRS AND VETERANS	1,277,916	1,319,415	1,319,415
NEIGHBORHOODS	21,632,957	22,309,743	22,309,743
OFFICE OF ECONOMIC DEVELOPMENT	1,682,776	1,782,413	1,782,413
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	373,072	415,505	415,505
OFFICE OF GENERAL COUNSEL	2,912,542	169,843	169,843
OFFICE OF INSPECTOR GENERAL	992,604	1,049,683	1,049,683
OFFICE OF THE SHERIFF	439,129,748	481,594,597	481,594,597
PARKS, RECREATION & COMMUNITY SVCS	47,503,978	48,945,827	48,945,827
PLANNING AND DEVELOPMENT	4,499,838	4,037,047	4,037,047
PUBLIC DEFENDER	2,183,686	2,420,643	2,420,643
PUBLIC HEALTH	1,016,806	1,146,142	1,146,142
PUBLIC LIBRARIES	35,707,594	35,339,434	35,327,434
PUBLIC WORKS	47,423,945	48,311,646	48,311,646
STATE ATTORNEY	1,735,658	1,998,414	1,998,414
SUPERVISOR OF ELECTIONS	8,989,075	8,463,744	8,454,002
TOTAL DEPARTMENTAL EXPENSES	902,538,215	976,689,476	979,834,855
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	108,663,268	107,514,990	107,487,404
CONTINGENCIES	20,933,719	9,071,091	9,449,414
DEBT FEES - BOND RELATED	59,175	59,175	59,175
DEBT SERVICE TRANSFERS - FISCAL AGENT	263,951	263,051	263,051
DEBT SERVICE TRANSFERS - INTEREST	19,294,574	18,452,079	18,452,079
DEBT SERVICE TRANSFERS - PRINCIPAL	31,183,986	29,291,334	29,291,334
INTER-LOCAL AGREEMENTS	2,477,962	2,517,812	2,517,812
SUBFUND LEVEL ACTIVITIES	4,228,347	2,263,519	2,263,519
TRANSFER OUT TO OTHER FUNDS	121,554,691	118,349,118	118,363,454
TOTAL NON-DEPARTMENTAL EXPENSES	308,659,673	287,782,169	288,147,242
TOTAL GENERAL FUND - GSD EXPENDITURES	1,211,197,888	1,264,471,645	1,267,982,097

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
CITYWIDE ACTIVITIES			
415 LIMIT PENSION COST	55,341	42,055	42,055
AGAPE COMMUNITY HEALTH CENTER	150,000	150,000	150,000
ALCOHOL REHABILITATION PROGRAM	399,989	399,989	399,989
ALLOCATIONS - VACANT BUILDINGS	463,904		
ANNUAL INDEPENDENT AUDIT	320,000	337,500	337,500
ART IN PUBLIC PLACES	4,197	7,977	7,977
BUSINESS IMPRV DISTRICT-DOWNTOWN VISION	456,775	461,884	461,884
CIP DEBT SERVICE REPAYMENT	36,110,304	34,518,492	34,518,492
CONSTITUTIONAL GAS TAX TO FISCAL AGENT	4,783,461	4,815,393	4,815,393
DEBT SERVICE - ED BALL BUILDING	1,293,725	1,457,524	1,457,524
DEBT SERVICE - HAVERTY BUILDING	1,683,519	1,763,818	1,763,818
ECON DEV TRAINING GRANT - GE	200,000		
ECONOMIC GRANT PROGRAM	5,315,000	5,121,000	5,121,000
FILING FEE LOCAL ORD-PUBLIC DEF FS27.54	18,000	14,000	14,000
FILING FEE LOCAL ORD-ST ATTORNEY FS27.34	52,000	52,000	52,000
FLORIDA / FLORIDA STATE BASEBALL		25,000	25,000
FLORIDA RECOVERY SCHOOL	100,000	100,000	100,000
GOODWILL			189,083
GREATER AGRICULTURAL FAIR		80,000	80,000
GROUNDWORK JACKSONVILLE	50,000	50,000	50,000
JACKSONVILLE LANDING	242,626	60,488	60,488
JUVENILE JUSTICE	3,750,656	3,194,758	3,194,758
LICENSE AGREEMENTS AND FEES	19,863	20,802	20,802
LOBBYIST FEES	150,000	150,000	150,000
MANATEE PROTECTION PLAN STUDY		90,000	90,000
MANATEE STUDY	90,000	90,000	90,000
MAYORAL TRANSITIONAL GOVT: 20.110G	75,000		
MEDICAID PROGRAM F.S. 409.915	15,885,000	16,453,000	16,453,000
MUNICIPAL DUES & AFFILIATION	14,942	14,960	14,960
MUNICIPAL DUES/AFFILIATION SEC 10.109	201,834	172,318	172,318
N. FL TPO (TRANSPORTATION PLANNING ORG)	234,203	238,215	238,215
NEW TOWN SUCCESS ZONE	161,300	161,300	161,300
NON DEPARTMENTAL IS ALLOCATIONS	702,570	694,188	694,188
NORTHEAST FL REGIONAL COUNCIL (NEFRC)	384,093	390,673	
OPERATION NEW HOPE	400,000	400,000	400,000
OPIOID EPIDEMIC PROGRAM	240,000	1,191,423	1,191,423
PRISONERS OF CHRIST	400,000	400,000	400,000
PSG - CULTURAL COUNCIL	2,846,580	3,048,965	3,048,965
PUBLIC AWARENESS - RETENTION PONDS			113,067
PUBLIC SAFETY DC PLAN ADMINISTRATION	1	1	1
QUALIFIED TARGET INDUSTRIES GRANTS	850,900	628,975	628,975
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	2,000	10,000	10,000
SHANDS JAX MEDICAL CENTER CONTRIBUTION	26,275,594	26,275,594	26,275,594
SMG - TAXSLAYER BOWL AMENDMT#3	839,970	846,029	846,029
STORMWATER 501C3/LOW INCOME SUBSIDY	1,570,182	1,578,312	1,578,312
SUBSIDIZED PENSION FUNDS	17,239	5,856	5,856
SULZBACHER CENTER	120,000	270,000	270,000
TAX DEED PURCHASES	300,000	300,000	300,000
UNITED WAY 211	150,000	150,000	150,000
VACANCY POOL FTES - ADMINISTRATION		1	1
VOLUNTEERS IN MEDICINE			60,937

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
ZOO CONTRACT	1,282,500	1,282,500	1,282,500
TOTAL CITYWIDE ACTIVITIES	108,663,268	107,514,990	107,487,404
CONTINGENCIES			
CONTINGENCY - COLL. BARGAINING REOPENER	2,000,000		
CONTINUATION GRANT MATCH(B1-B)	1,770,641	3,869,895	3,857,545
EXECUTIVE OP CONTINGENCY - COUNCIL	100,000	100,000	100,000
EXECUTIVE OP CONTINGENCY - MAYOR	100,000	100,000	100,000
F.I.N.D GRANT MATCH	1,736,000	1,410,000	1,410,000
FEDERAL MATCHING GRANT	250,000	250,000	250,000
PENSION REFORM RESERVES	12,052,882		
SP COUNCIL CONTINGENCY-BUDGET			390,673
SPECIAL COUNCIL CONT-CLARA WHITE		100,000	100,000
SPECIAL COUNCIL CONTING - JAX CHAMBER	300,000	400,000	400,000
SPECIAL COUNCIL CONTINGENCY-PSG	2,624,196	2,841,196	2,841,196
TOTAL CONTINGENCIES	20,933,719	9,071,091	9,449,414
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	59,175	59,175	59,175
TOTAL DEBT FEES - BOND RELATED	59,175	59,175	59,175
DEBT SERVICE TRANSFERS - FISCAL AGENT			
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	450		
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	259,683	259,683	259,683
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	900	450	450
TRF FR 011 GF TO 25F - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 4F6 - FISCAL AGENT FEES	1,568	1,568	1,568
TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT	263,951	263,051	263,051
DEBT SERVICE TRANSFERS - INTEREST			
TRF FR 011 GF TO 22H-06C ETR/CARLING	157,010		
TRF FR 011 GF TO 255-06C ETR	30,514		
TRF FR 011 GF TO 259-08 A&B (97'S&02)	2,413,144	2,799,243	2,799,243
TRF FR 011 GF TO 25A-09 AB&C	1,465,084	1,315,736	1,315,736
TRF FR 011 GF TO 25B-09C SPEC REV	207,670	138,987	138,987
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	677,164	618,341	618,341
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,809,770	1,767,025	1,767,025
TRF FR 011 GF TO 25F-2012C SPEC REV	5,741,601	5,346,347	5,346,347
TRF FR 011 GF TO 25G-2012D SPEC REV	276,943	225,796	225,796
TRF FR 011 GF TO 25H-2012E SPEC REV	297,692	146,767	146,767
TRF FR 011 GF TO 25I 2013A SPEC (INT)	1,374,792	1,374,792	1,374,792
TRF FR 011 GF TO 25K 2014 SPEC (INT)	2,407,566	2,403,156	2,403,156
TRF FR 011 GF TO 25L 2016A SPEC (INT)	2,292,634	2,217,605	2,217,605
TRF FR 011 GF TO 4F6 DEBT SVC	97,335	98,284	98,284
TRF FR 011 GF TO 561-ADAM'S MARK	45,655		
TOTAL DEBT SERVICE TRANSFERS - INTEREST	19,294,574	18,452,079	18,452,079

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
DEBT SERVICE TRANSFERS - PRINCIPAL			
TRF FR 011 GF TO 22H-06C CARLING	347,342		
TRF FR 011 GF TO 255-06C ETR	648,273		
TRF FR 011 GF TO 259-08A&B (97'S&02)	4,284,024	4,483,281	4,483,281
TRF FR 011 GF TO 25A-09AB&C ETR	3,545,000	1,345,000	1,345,000
TRF FR 011 GF TO 25B-09C SPEC REV	1,450,000	1,475,000	1,475,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,175,000	1,219,000	1,219,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	853,000	893,300	893,300
TRF FR 011 GF TO 25F-2012C SPEC REV	7,886,000	8,274,000	8,274,000
TRF FR 011 GF TO 25G-2012D SPEC REV	1,020,000	1,075,000	1,075,000
TRF FR 011 GF TO 4F6 DEBT SVC	15,977	87,720	87,720
TRF FR 011 GF TO 561-ADAM'S MARK	1,025,953		
TRF FR 011 TO GF TO 25H-2012E SPEC REV	7,450,000	7,865,000	7,865,000
TRF FR 011 TO GF TO 25K 2014 SPEC (PR)		882,000	882,000
TRF FR 011 TO GF TO 25L 2016A SPEC (PR)	1,483,417	1,692,033	1,692,033
TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL	31,183,986	29,291,334	29,291,334
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	296,036	304,917	304,917
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	236,138	243,222	243,222
BEACHES-SOLID WASTE DISPOSAL CHARGES	907,008	900,000	900,000
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	756,203	778,889	778,889
NEPTUNE BEACH INTERLOCAL AGREEMENT	273,577	281,784	281,784
TOTAL INTER-LOCAL AGREEMENTS	2,477,962	2,517,812	2,517,812
SUBFUND LEVEL ACTIVITIES			
DEBT SERVICE - ASH SETTLEMENT	3,379,680	2,602,422	2,602,422
JPA - CONTRIBUTIONS TO/FROM	2,561,851	1,637,561	1,637,561
JTA - CONTRIBUTIONS TO/FROM	1,443,605	1,462,795	1,462,795
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
SALARY & BENEFIT LAPSE	(3,186,789)	(3,469,259)	(3,469,259)
TOTAL SUBFUND LEVEL ACTIVITIES	4,228,347	2,263,519	2,263,519

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 18-19 COUNCIL APPROVED	FY 19-20 MAYOR'S PROPOSED	FY 19-20 COUNCIL APPROVED
TRANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD TRANSFER TO 15V TEEN COURT	55,000	55,000	55,000
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,274		
GEN FUND-GSD TRANSFER TO BCH EROSION LOC		500,000	500,000
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,219,734	1,267,467	1,267,467
GEN FUND-GSD TRANSFER TO CIP FUND 32E	16,272,787	20,000,000	20,000,000
GEN FUND-GSD TRANSFER TO CITY VENUES	14,314,968	16,422,853	16,419,973
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST	136,099	455,151	455,151
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	9,050,824	1,640,813	1,640,813
GEN FUND-GSD TRANSFER TO EMERG.INCIDENTS	8,000,000		
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	369,442	310,770	310,770
GEN FUND-GSD TRANSFER TO KHA	31,936,961	34,658,863	34,658,863
GEN FUND-GSD TRANSFER TO PROP APPRAISER	10,280,468	11,159,842	11,159,842
GEN FUND-GSD TRANSFER TO PUBLIC BLDGS	3,000,000		
GEN FUND-GSD TRANSFER TO SF 4F5 NFES		251,614	251,614
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	6,775,372	7,802,981	7,802,981
GEN FUND-GSD TRANSFER TO STORMWATER	478,900	2,895,775	2,895,775
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	6,557,576	7,580,315	7,580,315
TRF FR 011 GENFD GSD TO 1D2 HANNA PK IMP	846,320		
TRF FR 011 GENFD GSD TO 1S1 COURT COSTS	290,000		
TRF FR 011 GENFD GSD TO SF 646 KHA TRUST	300,000		
TRF FR 011 GENFD GSD TO SOLID WASTE DISP	8,597,621	12,760,064	12,760,064
TRF FR 011 GENFD TO 64N ART IN P/P TRUST	148,345	87,610	104,826
TRF FR 011 GENFD TO DOWNTOWN ECON DEV	2,500,000	500,000	500,000
TOTAL TRANSFER OUT TO OTHER FUNDS	121,554,691	118,349,118	118,363,454
TOTAL NON-DEPARTMENTAL EXPENDITURES	308,659,673	287,782,169	288,147,242

CITY OF JACKSONVILLE, FLORIDA
GENERAL FUND - GENERAL SERVICES DISTRICT
EMPLOYEE CAP BY DEPARTMENT

	FY 18-19 Council Approved	FY 19-20 Mayor's Proposed	FY 19-20 Council Approved	Change
FULL TIME EMPLOYEE POSITIONS				
ADVISORY BOARDS & COMMISSIONS	5	5	5	0
CITY COUNCIL	84	84	84	0
COURTS	2	3	3	1
DOWNTOWN INVESTMENT AUTHORITY	7	8	8	1
EMPLOYEE SERVICES	42	42	42	0
FINANCE AND ADMINISTRATION	105	109	109	4
FIRE AND RESCUE	1,434	1,503	1,503	69
HUMAN RIGHTS COMMISSION	7	7	7	0
MAYOR'S OFFICE	28	27	27	(1)
MEDICAL EXAMINER	31	31	31	0
MILITARY AFFAIRS AND VETERANS	14	14	14	0
NEIGHBORHOODS	210	210	210	0
OFFICE OF ECONOMIC DEVELOPMENT	12	13	13	1
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	1	0
OFFICE OF GENERAL COUNSEL	1	1	1	0
OFFICE OF INSPECTOR GENERAL	9	9	9	0
OFFICE OF THE SHERIFF	3,230	3,235	3,235	5
PARKS, RECREATION & COMMUNITY SVCS	264	263	263	(1)
PLANNING AND DEVELOPMENT	32	32	32	0
PUBLIC LIBRARIES	310	310	310	0
PUBLIC WORKS	301	300	300	(1)
SUPERVISOR OF ELECTIONS	31	31	31	0
TOTAL FULL TIME EMPLOYEE POSITIONS	<u>6,160</u>	<u>6,238</u>	<u>6,238</u>	<u>78</u>
GENERAL FUND - GENERAL SERVICES DISTRICT	<u>6,160</u>	<u>6,238</u>	<u>6,238</u>	<u>78</u>

GENERAL FUNDS - GSD

Departmental Budgets

- Advisory Boards and Commissions
- City Council
- Courts
- Downtown Investment Authority
- Employee Services
- Finance and Administration
- Fire and Rescue
- Human Rights Commission
- Mayor's Office
- Medical Examiner
- Military Affairs and Veterans
- Neighborhoods
- Office of Economic Development
- Office of Ethics, Compliance and Oversight
- Office of General Counsel
- Office of Inspector General
- Office of the Sheriff
- Parks, Recreation and Community Services
- Planning and Development
- Public Defender
- Public Health
- Public Libraries
- Public Works
- State Attorney
- Supervisor of Elections

ADVISORY BOARDS AND COMMISSIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	119,975	240,000	118,000	(50.8%)	(122,000)
Fines and Forfeits	0	0	500		500
Miscellaneous Revenue	2,940	2,500	2,600	4.0%	100
TOTAL REVENUE	122,915	242,500	121,100	(50.1%)	(121,400)
EXPENDITURES					
Personnel Expenses	322,400	353,415	377,590	6.8%	24,175
Operating Expenses	117,899	151,375	158,295	4.6%	6,920
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	440,299	504,791	535,886	6.2%	31,095

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		5	5	0
Part-Time Hours		1,248	1,248	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
CIVIL SERVICE BOARD	215,300	233,323	270,055	15.7%	36,732
CONST. TRADES QUALIFYING BOARD	224,277	270,476	264,658	(2.2%)	(5,818)
MAYOR'S COMMISSION ON STATUS OF WOMEN	722	992	1,173	18.2%	181
DEPARTMENT TOTAL	440,299	504,791	535,886	6.2%	31,095

ADVISORY BOARDS AND COMMISSIONS GENERAL FUND - GSD

BACKGROUND

This area includes the boards and commissions that are funded by the General Fund – GSD including; the Civil Service Board, the Construction Trades Qualifying Board (CTQB), and the Mayor’s Commission on the Status of Women.

REVENUE

Charges for Services

This category includes revenues generated by the Construction Trades Qualifying Board for contractor certification and renewal fees and examination fees. Contractor certifications are renewed every two years which is driving the decrease in FY 20.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 20 are primarily associated with the three-year collective bargaining agreements for each of the City’s employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category is made of various small items the largest of which are \$42,896 building maintenance costs, \$42,896 in computer system maintenance and security costs and \$47,474 in OGC legal charges.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

CITY COUNCIL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	65,880	55,000	55,000	0.0%	0
Miscellaneous Revenue	144,459	301,400	362,505	20.3%	61,105
TOTAL REVENUE	210,339	356,400	417,505	17.1%	61,105
EXPENDITURES					
Personnel Expenses	6,845,974	7,687,680	8,043,243	4.6%	355,563
Operating Expenses	2,893,236	3,356,671	3,610,643	7.6%	253,972
Capital Outlay	0	2	164,452	22,500.0%	164,450
TOTAL EXPENDITURES	9,739,211	11,044,353	11,818,338	7.0%	773,985

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		84	84	0
Part-Time Hours		7,160	7,160	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
COUNCIL AUDITOR	2,142,345	2,390,780	2,504,180	4.7%	113,400
COUNCIL PRESIDENT EXPENSE ACCOUNT	2,893	10,000	10,000	0.0%	0
COUNCIL STAFF SERVICES	5,428,491	6,153,029	6,587,040	7.1%	434,011
DIRECT EXPENDITURES	1,573,163	1,712,845	1,786,656	4.3%	73,811
VALUE ADJUSTMENT BOARD	592,319	777,699	930,462	19.6%	152,763
DEPARTMENT TOTAL	9,739,211	11,044,353	11,818,338	7.0%	773,985

CITY COUNCIL GENERAL FUND - GSD

BACKGROUND

This Department houses the operations and costs, including salary expenditures, for the Legislative Branch of the City of Jacksonville. The Legislative Branch is comprised of four areas: Council Direct Expenditures, The Council Secretary's Office, the Council Auditor's Office, and the Tourist Development Council. The Council Secretary also serves as the Council Director and the Clerk to the Value Adjustment Board.

REVENUE

Charges for Services

This amount represents the anticipated Value Adjustment Board protest fee revenue.

Miscellaneous Revenue

This category is made up primarily of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute. The change in this area is therefore driven by the change in the budgeted cost of the Value Adjustment Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees in this Department will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges totaling \$2.6 million and professional services totaling \$502,874. Internal Service charges include allocations from IT, fleet management and the Office of General Counsel, which makes up \$2.1 million of the budgeted amount in this category. The net increase in this category is also being driven by these internal service areas. The charge from the Office of General Counsel is increasing by \$124,697 and the IT charges are increasing by \$189,707 which is related to upgrades for Council chambers.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

COURTS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	0	433,333		433,333
TOTAL REVENUE	0	0	433,333		433,333
EXPENDITURES					
Personnel Expenses	223,107	203,890	247,515	21.4%	43,625
Operating Expenses	3,957,517	3,477,019	3,697,826	6.4%	220,807
Capital Outlay	19,901	2	433,334	66,600.0%	433,332
TOTAL EXPENDITURES	4,200,524	3,680,911	4,378,675	19.0%	697,764

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	2	3	1

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
CIRCUIT COURT	849,303	729,491	1,266,314	73.6%	536,823
COUNTY COURT	3,026,221	2,951,420	3,112,361	5.5%	160,941
COURTS - SPECIAL REVENUE FUNDS	325,000	0	0		0
DEPARTMENT TOTAL	4,200,524	3,680,911	4,378,675	19.0%	697,764

COURTS GENERAL FUND - GSD

BACKGROUND

The Courts' budget includes the Circuit and County Courts' expenses excluding the costs of Judges and other State employees. Certain costs associated with the operation of the Court Administrator's Office are also included in this budget. Per Florida Statute 29.008, the County is responsible for providing facilities, maintenance, utilities, security, communications, existing radio systems, and the existing Multi-Agency Criminal Justice Information System (CJIS) to the Courts.

REVENUES

Other Sources

This category represents debt funding for year one of a three-year project to replace the audio and visual equipment at the Courthouse Complex.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to costs associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Another factor that is driving the increase in this department is due to the transfer of one position from Court Costs \$65 Fee (SF 1S1).

Operating Expenses

This category is made of various small expenditures and several large expenditures including \$2,939,384 in facility costs for the Courthouse Complex, \$394,441 in IT computer system maintenance and security costs and \$156,020 in Ed Ball building maintenance costs. The change in this category is primarily driven by an increase of \$137,601 in Courthouse building costs due to a reallocation of costs from the Court Cost Courthouse Trust (SF 15T), as well as a \$130,410 increase in IT computer system maintenance and security costs related to the Cisco VOIP Phone System and Internet System.

Capital Outlay

Debt funding has been provided to begin replacing the audio and visual equipment at the Courthouse Complex.

AUTHORIZED POSITION CAP

One position was transferred from Court Costs \$65 Fee (SF 1S1).

DOWNTOWN INVESTMENT AUTHORITY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	46,408	40,600	51,300	26.4%	10,700
TOTAL REVENUE	46,408	40,600	51,300	26.4%	10,700
EXPENDITURES					
Personnel Expenses	652,470	766,680	818,530	6.8%	51,850
Operating Expenses	1,285,952	903,522	439,523	(51.4%)	(463,999)
Capital Outlay	0	2	2	0.0%	0
TOTAL EXPENDITURES	1,938,422	1,670,204	1,258,055	(24.7%)	(412,149)

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	7	8	1

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	1,938,422	1,670,204	1,258,055	(24.7%)	(412,149)
DEPARTMENT TOTAL	1,938,422	1,670,204	1,258,055	(24.7%)	(412,149)

DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

BACKGROUND

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing the three downtown community redevelopment area (CRA) resources to spur economic development. The agency has oversight of the Downtown Northbank CRA (SF 18A) and the Downtown Southbank CRA (SF 18B). The funding presented here is for the department's operating budget which resides in the General Fund – GSD.

REVENUE

Miscellaneous Revenue

This category includes revenue for the River City Brewing Company lease payment and fees for applications that are submitted to the Downtown Development Review Board.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to costs associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Another factor that is driving the increase in this department is the addition of a position to the personnel cap as detailed below.

Operating Expenses

This category is made of various small expenditures and several large items including \$530,000 in professional services for the downtown development of regional impact comp plan, \$652,003 in legal charges from the Office of General Counsel. Also included in this category is a \$909,862 supervision allocation from the DIA operating budget, which is housed in the General Fund – GSD, to the CRA's that they oversee. This amount is shown budgetarily as a negative amount. The net decrease is being driven by the addition of this supervision allocation which is offset somewhat by a \$326,771 increase in the OGC allocation.

AUTHORIZED POSITION CAP

A finance and compliance manager position was added as part of the budget process.

EMPLOYEE SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	2,173	1,500	1,500	0.0%	0
TOTAL REVENUE	2,173	1,500	1,500	0.0%	0
EXPENDITURES					
Personnel Expenses	3,275,117	3,665,102	3,824,035	4.3%	158,933
Operating Expenses	3,462,950	7,147,864	7,528,466	5.3%	380,602
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	6,738,067	10,812,967	11,352,502	5.0%	539,535

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		42	42	0
Part-Time Hours		2,644	2,644	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
EMPLOYEE & LABOR RELATIONS	1,167,777	1,331,850	1,251,215	(6.1%)	(80,635)
OFFICE OF DIRECTOR	472,269	491,571	501,754	2.1%	10,183
TALENT MANAGEMENT	5,098,022	8,989,546	9,599,533	6.8%	609,987
DEPARTMENT TOTAL	6,738,067	10,812,967	11,352,502	5.0%	539,535

EMPLOYEE SERVICES GENERAL FUND - GSD

BACKGROUND

The General Fund portion of the Employee Services Department includes Employee and Labor Relations, Office of the Director, and Talent Management. This department is responsible for personnel hiring and management. The department is responsible for updating rules and regulations and maintains personnel records, rosters and detailed job descriptions for each position. It administers employee development, training and retraining programs and analyzes compensation, benefits and other issues to help the city stay competitive. The department also administers labor relations and employee benefit programs and is responsible for procuring all employee benefit programs, such as health and life insurance.

REVENUES

Miscellaneous Revenue

This represents the expected revenue due to sale of books, maps and regulations for FY 20.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category includes various small expenditures and several large items including \$5,262,338 in IT computer system maintenance and security costs, \$876,948 in professional services for job posting costs, employee physicals and drug screenings, \$695,000 for the City's tuition reimbursement program, and \$239,892 in facility costs. The change in this category is primarily being driven by a \$375,167 increase in the IT computer system maintenance and security charge related to the implementation of the personnel side of the 1Cloud ERP system.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

FINANCE AND ADMINISTRATION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	66,096	66,096	0	(100.0%)	(66,096)
Miscellaneous Revenue	23,146	24,886	16,968	(31.8%)	(7,918)
Transfers From Component Units	0	0	66,096		66,096
TOTAL REVENUE	89,242	90,982	83,064	(8.7%)	(7,918)
EXPENDITURES					
Personnel Expenses	7,804,815	8,965,907	9,511,491	6.1%	545,584
Operating Expenses	3,934,473	4,002,816	4,041,349	1.0%	38,533
Capital Outlay	24,373	1	2	100.0%	1
Debt Service	80,549	100,000	100,000	0.0%	0
Grants, Aids & Contributions	334,052	1	1	0.0%	0
TOTAL EXPENDITURES	12,178,262	13,068,725	13,652,843	4.5%	584,118

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		105	109	4
Part-Time Hours		6,160	6,160	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
ACCOUNTING	4,248,245	4,314,970	4,871,517	12.9%	556,547
BUDGET OFFICE	1,018,858	1,268,585	1,342,093	5.8%	73,508
OFFICE OF THE DIRECTOR	2,940,879	3,146,004	3,091,701	(1.7%)	(54,303)
PROCUREMENT	2,869,766	3,189,032	3,201,185	0.4%	12,153
TREASURY	1,100,515	1,150,134	1,146,347	(0.3%)	(3,787)
DEPARTMENT TOTAL	12,178,262	13,068,725	13,652,843	4.5%	584,118

FINANCE AND ADMINISTRATION GENERAL FUND - GSD

BACKGROUND

The Finance and Administration Department houses the Office of the Director (which includes the Grants and Contract Compliance Office and the Gateway Customer Service Center), Accounting, the Budget Office, Treasury, and Procurement (including the Equal Business Opportunity Office and the Ombudsman).

REVENUE

Miscellaneous Revenue

This category includes accounting service charges and miscellaneous payroll fees including child support deductions, union/police charity fees, and Tourist Development Council fees.

Contributions From Local Units

This category includes revenue generated by the Equal Business Opportunity office for training it provides to other independent authorities. This revenue was moved from the Charges for Services category in FY 20.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. An additional factor driving the increase in this category is the addition of three funded positions as detailed below.

Operating Expenses

This category is made of various small expenditures and several large items including \$1,098,000 in professional and contractual services for arbitrage liability assessments, actuary and financial advisory services, full cost allocation study (indirect cost), and continuing education/mentoring programs for small and emerging businesses; \$999,198 in OGC Legal fees; and \$904,411 in computer system maintenance and security charges for the City's financial, procurement, and budget software. The change in this category is being driven by onetime increases in IT technology refresh funding for the replacement of office computers and monitors of \$58,749 and training and subscriptions costs of \$31,938 related to the implementation of the 1Cloud ERP system. These increases were somewhat offset by reductions in other expenses, including a \$29,364 reduction in OGC Legal fees and a \$17,375 reduction in professional and contractual services.

Debt Service

This category includes funding for banking service charges.

AUTHORIZED POSITION CAP

Four positions were added as part of the budget process including three funded positions to Accounting and one unfunded position to the Budget Office.

FIRE AND RESCUE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	26,858,096	26,006,098	24,578,033	(5.5%)	(1,428,065)
Fines and Forfeits	10,579	7,500	13,728	83.0%	6,228
Miscellaneous Revenue	5,843,391	708,162	646,892	(8.7%)	(61,270)
Other Sources	4,250,000	0	0		0
Transfers From Component Units	0	5,802,336	8,647,846	49.0%	2,845,510
TOTAL REVENUE	36,962,066	32,524,096	33,886,499	4.2%	1,362,403
EXPENDITURES					
Personnel Expenses	175,865,212	195,180,600	222,877,734	14.2%	27,697,134
Operating Expenses	33,061,013	37,576,631	41,873,898	11.4%	4,297,267
Capital Outlay	4,415,031	500,002	1,324,241	164.8%	824,239
Debt Service	737,374	997,416	975,865	(2.2%)	(21,551)
TOTAL EXPENDITURES	214,078,630	234,254,649	267,051,738	14.0%	32,797,089
AUTHORIZED POSITION CAP					
		FY 18-19 Adopted	FY 19-20 Approved	Change	
Authorized Positions		1,434	1,503	69	
Part-Time Hours		57,714	56,414	(1,300)	
EXPENDITURES BY DIVISION					
	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	10,052,485	7,095,418	8,822,979	24.3%	1,727,561
EMERGENCY PREPAREDNESS	2,559,460	2,655,792	3,561,027	34.1%	905,235
FIRE OPERATIONS	138,566,165	149,739,916	168,451,714	12.5%	18,711,798
FIRE PREVENTION	3,565,956	4,245,981	4,720,286	11.2%	474,305
FIRE TRAINING	3,035,821	3,275,348	4,065,835	24.1%	790,487
RESCUE	56,298,743	67,242,194	77,429,897	15.2%	10,187,703
DEPARTMENT TOTAL	214,078,630	234,254,649	267,051,738	14.0%	32,797,089

FIRE AND RESCUE GENERAL FUND - GSD

BACKGROUND

The Jacksonville Fire and Rescue Department or JFRD has several Divisions including; the Director or Administration, Emergency Preparedness, Fire Operations, Fire Prevention, Fire Training and Rescue. Along with fire and rescue response activities this department houses the function and costs for the City's emergency operations center (EOC), the JFRD side of 911 call taking / dispatch, the review of fire code compliance, the training of new recruits as well as continuing education requirements for existing employees.

REVENUE

Charges for Services

This category includes net ambulance transport revenues totaling \$21.2 million, net fire inspection fee revenue of \$1.9 million, overtime reimbursement from SMG of \$631,033 and other smaller items. The net decrease is being driven by a net decrease in anticipated ambulance transport revenue of \$1.9 million which is offset slightly by a \$495,888 increase in fire inspection fees. SMG is the private company that manages the City's sports and entertainment venues.

Fines and Forfeits

This category includes anticipated revenue for fire code violations found during inspections.

Miscellaneous Revenue

This category includes revenue from non-SMG overtime reimbursement and crash truck response for private entities, such as Boeing.

Transfers From Component Units

This category houses revenue for contract fire / rescue protection with the City of Atlantic Beach, the Town of Baldwin, Jacksonville International Airport and (new for FY20) the City of Jacksonville Beach. The increase is being driven by a new agreement with the City of Jacksonville Beach to take over its fire operations, approved by Council on ordinance 2019-474-E. The agreement approved the amount to be paid by Jacksonville Beach. Fiscal year 2020 revenue is \$2,220,000 to be increased each year after by 2.5% or CPI whichever is greater.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. The net increase in personnel expenses is due primarily to costs associated with the final year of the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18. The bulk of the employees, those in IAFF, will receive a 7.0% increase in base salary effective 10/1/19, which will result in increases in various line items such as Medicare, overtime, out of class pay, holiday buyback, shift differential and pension costs.

Outside of normal operating growth, JFRD also had significant service level increases across the City which impacted its personnel and operating costs. The first was discussed in the Transfers From Component Unit revenue section. The personnel costs associated with that change make up \$2.9 million of the increase from FY19. Another factor is the increase in the department cap of sixty-nine positions, as detailed below in the Authorized Position Cap section, directly impacts this category.

Operating Expenses

This category includes various small items and several large expenditures including fire hose / bunker gear of \$1.5 million, building maintenance / utilities of \$2.2 million, radio communication / equipment allocation of \$2.4 million, operating / medical supplies of \$2.5 million, IT computer system maintenance / security allocations of \$5.1 million, fleet vehicle service and fuel of \$7.7 million and vehicle replacement charges of \$13.6 million. The net increase is primarily due to a \$2.6 million increase in vehicle replacement charges and costs associated with the service level increases. This includes equipment, supplies, radios and mobile data terminals for the new apparatus and associated employees.

Capital Outlay

Capital funding has been provided to replace capital equipment and to equipment the three new rescue units at fire station 11, 12 and 41.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

The overall authorized full time position cap increased by sixty-nine positions and the part-time hours cap decreased by 1,300 hours.

- Eighteen positions were added for new fire station 65
- Twenty-one positions were added for rescue units at fire station 11, 12 and 41
- Thirty positions were added to assist with relief

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HUMAN RIGHTS COMMISSION
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	44,700	39,000	39,000	0.0%	0
Miscellaneous Revenue	367	250	100	(60.0%)	(150)
TOTAL REVENUE	45,067	39,250	39,100	(0.4%)	(150)
EXPENDITURES					
Personnel Expenses	506,790	581,008	547,948	(5.7%)	(33,060)
Operating Expenses	253,362	377,545	239,354	(36.6%)	(138,191)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	760,152	958,554	787,303	(17.9%)	(171,251)

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	7	7	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
JAX HUMAN RIGHTS COMMISSION	760,152	958,554	787,303	(17.9%)	(171,251)
DEPARTMENT TOTAL	760,152	958,554	787,303	(17.9%)	(171,251)

HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

BACKGROUND

The Human Rights Commission focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

REVENUES

Intergovernmental Revenue

This category includes reimbursements from a work-sharing agreement with the Equal Employment Opportunity Commission (EEOC) to investigate employment discrimination.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 20 are primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category is made of various small items and large expenditures, including \$74,910 in building costs, \$64,774 in computer system maintenance and security costs, \$35,300 in professional services and \$32,173 in OGC Legal fees. The net decrease in this category is primarily due to the elimination of \$90,000 in computer system development costs, as well as a \$45,729 reduction in computer system maintenance and security costs.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

MAYOR'S OFFICE
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	68,250	72,606	0	(100.0%)	(72,606)
TOTAL REVENUE	68,250	72,606	0	(100.0%)	(72,606)
EXPENDITURES					
Personnel Expenses	2,984,162	3,401,477	3,535,840	4.0%	134,363
Operating Expenses	823,204	880,334	793,859	(9.8%)	(86,475)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,807,366	4,281,812	4,329,700	1.1%	47,888

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		28	27	(1)
Part-Time Hours		3,250	3,250	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
ADMINISTRATION	2,900,727	3,281,152	3,300,835	0.6%	19,683
PUBLIC AFFAIRS	906,639	1,000,660	1,028,865	2.8%	28,205
DEPARTMENT TOTAL	3,807,366	4,281,812	4,329,700	1.1%	47,888

MAYOR'S OFFICE GENERAL FUND - GSD

BACKGROUND

This budget houses the personnel and operating costs of the Mayor's Office and the Public Affairs Office.

REVENUE

Miscellaneous Revenue

Fiscal year 18-19 was the final year of the agreement with Community Foundation of Northeast Florida, pursuant to city ordinance 2016-439-E, so this revenue funding has been removed.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Employees in this Department, except for the Mayor, will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including internal services charges of \$355,650 and an inter-departmental billing from the Office of the Sheriff for the Mayor's security totaling \$313,926. The net decrease from the prior year is also in these areas; internal service charges decreased \$48,419 and the inter-departmental billing from JSO decreased \$37,915.

AUTHORIZED POSITION CAP

The authorized position cap decreased by one in the Public Affairs Office as part of the FY 20 budget process.

MEDICAL EXAMINER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,846,226	1,784,378	1,920,080	7.6%	135,702
TOTAL REVENUE	1,846,226	1,784,378	1,920,080	7.6%	135,702
EXPENDITURES					
Personnel Expenses	3,090,989	3,431,749	3,594,914	4.8%	163,165
Operating Expenses	1,404,117	1,767,304	1,792,546	1.4%	25,242
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	4,495,106	5,199,054	5,387,461	3.6%	188,407

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	31	31	0
Part-Time Hours	2,080	2,080	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
MEDICAL EXAMINER	4,495,106	5,199,054	5,387,461	3.6%	188,407
DEPARTMENT TOTAL	4,495,106	5,199,054	5,387,461	3.6%	188,407

MEDICAL EXAMINER GENERAL FUND - GSD

BACKGROUND

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, the Department of Corrections of Union County (District IV), and parts of District III, which includes service to Columbia and Hamilton Counties.

REVENUE

Charges for Services

This revenue category includes fees charged for out of County autopsy services, cremation approvals, and consultations with the Medical Examiner. The net increase in this category is primarily attributable to expected increases in cremation approvals and services provided to District IV.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. An additional factor driving the increase in this category is increased salary costs associated with the new District Chief Medical Examiner, who began in July 2019.

Operating Expenses

This category is made of various small expenditures and several large items including \$791,150 in professional and contractual services for medical services, tests and consultants and cremation; \$205,838 in computer system development costs; \$194,166 in computer system maintenance and security costs; \$146,780 in various supplies; and \$141,383 in building maintenance costs. The change in this category is primarily driven by increases of \$151,349 in computer system development costs and \$86,510 in building maintenance costs. However, these increases are mostly offset by reductions in other areas, including a \$147,479 decrease in professional services costs.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

MILITARY AFFAIRS AND VETERANS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	150	50	(66.7%)	(100)
TOTAL REVENUE	0	150	50	(66.7%)	(100)
EXPENDITURES					
Personnel Expenses	1,004,134	1,060,869	1,111,097	4.7%	50,228
Operating Expenses	183,103	212,246	205,917	(3.0%)	(6,329)
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	0	4,800	2,400	(50.0%)	(2,400)
TOTAL EXPENDITURES	1,187,237	1,277,916	1,319,415	3.2%	41,499

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	14	14	0
Part-Time Hours	1,040	1,040	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,187,237	1,277,916	1,319,415	3.2%	41,499
DEPARTMENT TOTAL	1,187,237	1,277,916	1,319,415	3.2%	41,499

MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD

BACKGROUND

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and Veterans and works closely with the military, corporate partners, the Jacksonville Jaguars Foundation, social services agencies and government leadership to deliver extensive services and support securing Jacksonville as the most military-friendly city in the United States. The department manages several million dollars in state and federal grants that support the local military bases, homeless Veterans and financial support for at-risk Veterans and transitioning military members. Also, the department oversees and maintains the Jobs-For-Vets website, an initiative designed to connect job seeking Veterans to over 400 Veteran-Friendly employers in the Jacksonville region along with other career support services.

REVENUE

Miscellaneous Revenue

This category includes revenue from the sale of a proprietary software program that manages client appointments and information. The program is sold directly to county veterans' service offices throughout the state.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. An additional factor driving the increase in this category is the addition of \$12,000 in part-time salaries.

Operating Expenses

This category includes various small expenditures, the largest which are \$66,761 in computer system maintenance and security costs and \$44,073 in facility costs. The change in this category is primarily driven by the elimination of \$24,077 in technology refresh funding for the replacement of office computers and monitors that was funded in FY 19. This decrease has been offset by various smaller increases, the largest of which is a \$13,061 increase in computer system maintenance and security costs.

Grants, Aids, & Contributions

This category includes the funding for the active Military Combat Duty Grant Program, which provides assistance for the families and homes of qualified military personnel that have served in combat duty.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

NEIGHBORHOODS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,619,713	1,679,825	1,682,420	0.2%	2,595
Fines and Forfeits	138,121	84,670	103,787	22.6%	19,117
Miscellaneous Revenue	78,738	60,050	86,553	44.1%	26,503
Fund Balance Appropriation	800,000	0	0		0
TOTAL REVENUE	2,636,572	1,824,545	1,872,760	2.6%	48,215
EXPENDITURES					
Personnel Expenses	12,173,974	13,542,647	13,932,770	2.9%	390,123
Operating Expenses	6,545,137	7,690,308	7,976,971	3.7%	286,663
Capital Outlay	889,709	2	2	0.0%	0
Grants, Aids & Contributions	388,000	400,000	400,000	0.0%	0
TOTAL EXPENDITURES	19,996,820	21,632,957	22,309,743	3.1%	676,786
AUTHORIZED POSITION CAP					
		FY 18-19 Adopted	FY 19-20 Approved	Change	
Authorized Positions		210	210	0	
Part-Time Hours		25,975	27,275	1,300	
EXPENDITURES BY DIVISION					
	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
ANIMAL CARE & PROTECTIVE SERVICES	3,998,709	4,367,294	4,595,478	5.2%	228,184
ENVIRONMENTAL QUALITY	2,999,578	3,254,381	3,294,227	1.2%	39,846
HOUSING & COMMUNITY DEVELOPMENT	0	71,966	68,373	(5.0%)	(3,593)
MOSQUITO CONTROL	2,842,808	2,030,469	2,082,097	2.5%	51,628
MUNICIPAL CODE COMPLIANCE	5,969,175	6,445,796	6,895,568	7.0%	449,772
OFFICE OF DIRECTOR	4,186,550	5,463,051	5,374,000	(1.6%)	(89,051)
DEPARTMENT TOTAL	19,996,820	21,632,957	22,309,743	3.1%	676,786

NEIGHBORHOODS GENERAL FUND - GSD

BACKGROUND

The Neighborhoods Department includes the Animal Care and Protective Services, Municipal Code Compliance, Housing & Community Development, Environmental Quality, Mosquito Control and Office of the Director Divisions. Within the Office of the Director, activities include the Call Center (630-CITY), Fight Blight Awareness Campaign and the Office of Neighborhood Services.

REVENUE

Charges for Services

The category includes charges for animal licenses and permits, siltation inspections, water conservation well permits, water and air maintenance fees, application review fees, air pollution application fees and other miscellaneous fees. The net increase is being driven by increased costs in siltation inspections.

Fines and Forfeits

This category includes animal care and control civil penalties and civil fines. The increase is being driven by increased costs in animal care and control civil penalties in the Animal Care and Protective Services Division.

Miscellaneous Revenue

This category includes miscellaneous sales and charges in the Municipal Code Compliance Division for re-inspection fees and public records requests for case file copy fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. The impact of the increase is being offset somewhat by a reduction of \$103,078 in workers compensation costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$2,700,887 in IT computer system maintenance and security, \$1,641,744 in facility costs, \$925,753 in fleet services, \$517,769 in professional / contractual services for the maintenance, demolition and board-ups of nuisance properties, and \$460,502 in legal charges from the Office of General Counsel. The net increase is being driven by a \$245,483 increase in IT computer system maintenance and security costs.

Grants, Aids, & Contributions

This category includes funding to the Local Initiatives Support Corporation or LISC. The funding is focused on reducing crime havens through real estate development, community building and community engagement efforts.

AUTHORIZED POSITION CAP

1,300 part-time hours were added to the Call Center (630-CITY) as part of the budget process.

OFFICE OF ECONOMIC DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	10	120	120	0.0%	0
TOTAL REVENUE	10	120	120	0.0%	0
EXPENDITURES					
Personnel Expenses	1,281,862	1,391,485	1,545,724	11.1%	154,239
Operating Expenses	160,089	183,289	128,687	(29.8%)	(54,602)
Capital Outlay	0	2	2	0.0%	0
Grants, Aids & Contributions	108,000	108,000	108,000	0.0%	0
TOTAL EXPENDITURES	1,549,951	1,682,776	1,782,413	5.9%	99,637

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	12	13	1
Part-Time Hours	1,300	1,300	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT	1,549,951	1,682,776	1,782,413	5.9%	99,637
DEPARTMENT TOTAL	1,549,951	1,682,776	1,782,413	5.9%	99,637

OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

The Office of Economic Development (OED) serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating a broader tax base for the community. The office also oversees the administration of local and state incentives, redevelopment at the Cecil Commerce Center and provides staff support to the three Community Redevelopment Areas (CRAs) outside of the Downtown core. The CRAs include the Jacksonville International Airport Area Redevelopment CRA Trust (SF 18C), King / Soutel Crossing Redevelopment CRA Trust (SF 18D) and the Arlington Area CRA Trust (SF 18E).

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Employees in this Department will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare and pension costs.

Operating Expenses

This category is made of various small items and several larger items including \$185,467 in charges from the Office of General Counsel, \$94,000 in professional services as well as a negative budget expense line of \$368,670 for supervision allocation for administrative costs that are allocated to the Cecil Field Trust Fund (SF 1DE) and three Community Redevelopment Areas (CRA) funds in which the department provides staff support. The net decrease is being driven by an increase in that supervision allocation of \$73,775.

Grants, Aids & Contributions

This represents a grant provided to the University of North Florida's Small Business Development Center.

AUTHORIZED POSITION CAP

As part of ordinance 2019-395-E, which changed the City's sports and entertainment function from a Department to an Office within Parks, Recreation and Community Services Department also moved the film and television position into OED. This change accounts for the cap increase shown in FY 20.

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Component Units	20,000	22,000	22,000	0.0%	0
TOTAL REVENUE	20,000	22,000	22,000	0.0%	0
EXPENDITURES					
Personnel Expenses	266,900	315,403	350,123	11.0%	34,720
Operating Expenses	55,473	57,668	65,381	13.4%	7,713
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	322,374	373,072	415,505	11.4%	42,433

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		1	1	0
Part-Time Hours		3,406	3,640	234

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	322,374	373,072	415,505	11.4%	42,433
DEPARTMENT TOTAL	322,374	373,072	415,505	11.4%	42,433

OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD

BACKGROUND

The Office of Ethics Compliance and Oversight addresses citywide ethics, compliance, and oversight challenges.

REVENUE

Transfers From Component Units

This amount represents revenue from various Independent Authorities, including JEA, JAA, JPA and JTA, for ethics training provided by the office.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 20 are primarily associated with the three-year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 19, which will result in an increase in other personnel expenses such as Medicare, part time salaries, and pension costs. An additional factor driving the change in this category is an increase of \$27,998 in part-time salaries associated with increased part time hours as detailed below.

Operating Expenses

This category is made of various small items, the largest of which is \$32,853 in OGC Legal fees. The change in this category is primarily attributable to an increase OGC Legal fees associated with an increased usage.

AUTHORIZED POSITION CAP

234 part-time hours were added as part of the budget process.

OFFICE OF GENERAL COUNSEL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Personnel Expenses	97,155	52,558	59,630	13.5%	7,072
Operating Expenses	708,602	2,859,983	110,212	(96.1%)	(2,749,771)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	805,756	2,912,542	169,843	(94.2%)	(2,742,699)

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	1	1	0
Part-Time Hours	0	240	240

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	57,061	62,542	69,843	11.7%	7,301
OFFICE OF GENERAL COUNSEL	748,696	2,850,000	100,000	(96.5%)	(2,750,000)
DEPARTMENT TOTAL	805,756	2,912,542	169,843	(94.2%)	(2,742,699)

OFFICE OF GENERAL COUNSEL GENERAL FUND - GSD

BACKGROUND

The General Fund portion of the Office of General Counsel consists of operating funding for the Duval Legislative Delegation and as well as annual funding set aside for judgments, claims, and losses.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. An additional factor driving the increase in this category is an increase of \$4,800 in part-time salaries associated with the addition of 240 part-time hours as detailed below.

Operating Expenses

This category includes various small expenditures for the Duval Legislative Delegation totaling \$10,212, as well as \$100,000 for judgments, claims, and losses. The change in this category is primarily due to the elimination of \$2.75 million in funding that was added in FY 19 for a required settlement with IAFF pursuant to ordinance 2018-263-E.

AUTHORIZED POSITION CAP

240 part-time hours were added as part of the budget process.

OFFICE OF INSPECTOR GENERAL
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Component Units	115,000	115,000	115,000	0.0%	0
TOTAL REVENUE	115,000	115,000	115,000	0.0%	0
EXPENDITURES					
Personnel Expenses	768,674	852,517	890,280	4.4%	37,763
Operating Expenses	132,272	140,086	159,402	13.8%	19,316
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	900,946	992,604	1,049,683	5.8%	57,079

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions	9	9	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
OFFICE OF INSPECTOR GENERAL	900,946	992,604	1,049,683	5.8%	57,079
DEPARTMENT TOTAL	900,946	992,604	1,049,683	5.8%	57,079

OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

BACKGROUND

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded the authority of this office to include the City Constitutional Offices and Independent Authorities.

REVENUE

Transfers From Component Units

This amount represents contributions to the Office of Inspector General from independent authorities, including JEA, JAA, JPA and JTA.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items the largest of which are \$57,376 in building allocation costs, \$47,589 in IT computer system maintenance and security costs and \$27,186 in travel and training. The net increase in this category is primarily attributable to a \$21,217 increase in IT computer system maintenance allocation associated with scheduled phone system upgrades.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

OFFICE OF THE SHERIFF
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	9,275,739	9,536,691	9,673,711	1.4%	137,020
Fines and Forfeits	1,458,936	1,219,749	1,658,300	36.0%	438,551
Miscellaneous Revenue	615,438	526,158	4,923,064	835.7%	4,396,906
Other Sources	700,000	0	0		0
Fund Balance Appropriation	26,200	0	0		0
TOTAL REVENUE	12,076,313	11,282,598	16,255,075	44.1%	4,972,477
EXPENDITURES					
Personnel Expenses	324,740,302	350,776,557	386,140,600	10.1%	35,364,043
Operating Expenses	76,638,140	88,269,489	91,983,725	4.2%	3,714,236
Capital Outlay	4,464,922	1	3,208,320	31,900.0%	3,208,319
Debt Service	10,291	83,701	261,952	213.0%	178,251
TOTAL EXPENDITURES	405,853,656	439,129,748	481,594,597	9.7%	42,464,849
AUTHORIZED POSITION CAP					
		FY 18-19 Adopted	FY 19-20 Approved	Change	
Authorized Positions		3,230	3,235	5	
Part-Time Hours		669,222	669,004	(218)	
EXPENDITURES BY DIVISION					
	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
CORRECTIONS	106,048,064	115,553,813	122,562,382	6.1%	7,008,569
INVESTIGATION&HOMELAND SECURITY	61,121,527	64,784,912	72,944,283	12.6%	8,159,371
PATROL AND ENFORCEMENT	170,683,868	186,213,393	202,507,147	8.8%	16,293,754
PERSONNEL & PROFESSIONAL STANDARDS	28,678,004	20,548,783	23,757,144	15.6%	3,208,361
POLICE SERVICES	30,943,249	44,467,907	53,207,895	19.7%	8,739,988
SHERIFF-ADMINISTRATION	8,378,944	7,560,940	6,615,746	(12.5%)	(945,194)
DEPARTMENT TOTAL	405,853,656	439,129,748	481,594,597	9.7%	42,464,849

OFFICE OF THE SHERIFF GENERAL FUND - GSD

BACKGROUND

The Office of the Sheriff's mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

REVENUE

Charges for Services

This category includes a variety of different revenues the largest of which include SMG overtime reimbursement of \$3,072,312, reimbursement for call taker salaries from the 911 Emergency User Fee (SF 171) of \$1,438,974, off duty reimbursement of \$1,737,603 and civil income individuals revenue of \$1,030,345.

Fines and Forfeits

This category includes revenues from the Sheriff's fines and estreatures, criminal justice education and alarm citations. The increase is being driven by a \$380,851 increase in alarm citation revenue.

Miscellaneous Revenue

This category includes revenue for overtime reimbursement not related to SMG (City events at the various City Venues) and Social Security Administration incentive payments. The net increase is primarily due to an increase of \$3,670,604 in overtime reimbursement from the Duval County School Board for police officers assigned to schools under the School Guardian Program which is associated with the Marjory Stoneman Douglas High School Public Safety Act.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, employer-provided benefits and workers compensation. The net increase in personnel expenses is due primarily to costs associated with the final year of the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18. The bulk of the employees, those in Fraternal Order of Police, will receive a 7.0% increase for police officers or a 9.5% increase for correction officers in base salary effective 10/1/19, which will result in increases in various line items such as Medicare, overtime, out of class pay, shift differential and pension costs.

Outside of normal operating growth, there is an increase in overtime of \$7.5 million for the School Guardian Program which is associated with the Marjory Stoneman Douglas High School Public Safety Act. Another factor is the increase in the department cap of five positions, as detailed below in the Authorized Position Cap section.

Operating Expenses

This category is comprised of a variety of expenditures. The largest of which include; \$25.5 million in professional and contractual services, which include the inmate health care contract (\$14.4 million); security / guard service at the courthouse and other facilities (\$5.1 million); and food service contract at the jail (\$4.7 million), \$24.1 million for vehicle costs including vehicle replacements, fuel, repairs and maintenance, \$8.0 million for computer equipment, development, security, licensing and maintenance, \$6.8 million for facility costs including maintenance and utilities, \$4.8 million for radio communications and equipment, \$3.6 million for general liability and miscellaneous insurance, \$4.8 million for clothing, cleaning and safety equipment, \$2.2 million for repairs and maintenance on equipment, \$1.4 million for employee travel and training and \$1.4 million for data lines and telephones including wireless. The increase is primarily due to a \$1.7 million increase to expand the body camera program.

Capital Outlay

Funding has been provided to replace the record management system as well as end of life computer and network equipment.

Debt Service

This amount represents the interest and principal debt repayment for capital items purchased with borrowed funds.

AUTHORIZED POSITION CAP

As part of the budget process, five positions were added for the Real Time Crime Center and the part-time hours cap was reduced by 218 hours.

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PARKS, RECREATION AND COMMUNITY SERVICES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	355,306	307,933	348,500	13.2%	40,567
Miscellaneous Revenue	585,376	499,500	532,675	6.6%	33,175
TOTAL REVENUE	940,682	807,433	881,175	9.1%	73,742
EXPENDITURES					
Personnel Expenses	17,761,904	19,380,117	19,968,187	3.0%	588,070
Operating Expenses	23,671,801	24,936,858	25,919,505	3.9%	982,647
Capital Outlay	34,132	175,003	3	(100.0%)	(175,000)
Grants, Aids & Contributions	0	3,012,000	3,058,132	1.5%	46,132
TOTAL EXPENDITURES	41,467,837	47,503,978	48,945,827	3.0%	1,441,849

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		264	263	(1)
Part-Time Hours		298,390	300,990	2,600

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
DISABLED SERVICES	612,364	666,213	678,997	1.9%	12,784
NATURAL AND MARINE RESOURCES	1,802,707	1,787,959	1,804,516	0.9%	16,557
OFFICE OF DIRECTOR	2,868,839	3,013,860	3,129,091	3.8%	115,231
REC & COMMUNITY PROGRAMMING	23,264,207	25,223,003	26,248,050	4.1%	1,025,047
SENIOR SERVICES	2,767,641	5,983,826	6,242,424	4.3%	258,598
SOCIAL SERVICES	9,385,561	9,824,061	10,049,380	2.3%	225,319
SPORTS AND ENTERTAINMENT	766,518	1,005,056	793,369	(21.1%)	(211,687)
DEPARTMENT TOTAL	41,467,837	47,503,978	48,945,827	3.0%	1,441,849

PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD

BACKGROUND

The Parks, Recreation and Community Services Department consists of the Office of the Director and six other Divisions: Senior Services, Social Services, Recreation and Community Programming, Disabled Services, Natural and Marine Resources and Sports and Entertainment. The Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

Pursuant to Ordinance 2019-395-E, the Office of Sports and Entertainment was moved into the Department of Parks, Recreation and Community Services creating a Sports and Entertainment Division responsible for sports, entertainment and special event functions within the City of Jacksonville.

REVENUE

Charges for Services

This category includes revenue for summer camp programming, organized event charges, tennis lessons and docking fees. The increase in this category is primarily driven by an increase of \$29,000 in organized event charges based on actual revenues.

Miscellaneous Revenue

This category includes revenue for overtime reimbursement charges, rental of city facilities and other commissions. The increase is primarily driven by an increase in overtime reimbursement charges for the rental of park facilities.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. The impact of the increase is being offset somewhat by a reduction of \$233,593 in workers compensation costs.

Operating Expenses

This category is comprised of a variety of expenses. Roughly \$9.1 million is allocated to professional and contractual services for programs including: adult residential / transitional housing, in-patient / out-patient substance abuse education, intervention and treatment, indigent burial, homeless outreach and services, mental health and vocational services, the sexual assault response center, funding for the cooperative extension agreement with the University of Florida, janitorial cleaning services at city parks and community/senior centers, park field maintenance, security and guard services, the operation and management of Hemming Park and the operations and maintenance of the Brentwood Golf Course.

Roughly \$9.3 million is allocated to internal service charges of which \$5.6 million is for building maintenance, security services and utilities, \$1.6 million for IT computer system maintenance and security costs, and \$1.6 million for fleet vehicle charges.

The remaining \$7.8 million includes funding for rent / mortgage / utility subsidy programs of \$1.4 million, non-capital repairs and maintenance of \$1.3 million, Baker Act inquiries of \$1.2 million, insurance costs of \$1 million and chemicals / drugs for city pools of \$524,000.

Grants, Aids and Contributions

This is the City's match for the Senior Service Program grant. The grant provides activities and programs at 19 senior centers that promote healthy living for citizens of Duval County 60 years of age and over.

AUTHORIZED POSITION CAP

The authorized position cap decreased by one position, as part of Ordinance 2019-395-E, which moved the film and television position that was in the sports and entertainment activity to the Office of Economic Development. Additionally, 2,600 part-time hours, related to the Florida Yards and Neighborhoods program, were moved from into this fund from the Stormwater Services subfund (SF 461) as part of the budget process.

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PLANNING AND DEVELOPMENT
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	975,758	781,201	1,032,000	32.1%	250,799
Fines and Forfeits	8,870	6,171	6,171	0.0%	0
Miscellaneous Revenue	447,162	377,625	420,100	11.2%	42,475
TOTAL REVENUE	1,431,790	1,164,997	1,458,271	25.2%	293,274
EXPENDITURES					
Personnel Expenses	2,562,940	2,795,249	2,925,157	4.6%	129,908
Operating Expenses	1,435,603	1,704,588	1,111,889	(34.8%)	(592,699)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	3,998,543	4,499,838	4,037,047	(10.3%)	(462,791)

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		32	32	0
Part-Time Hours		5,257	5,257	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
COMMUNITY PLANNING	1,160,809	1,307,142	1,430,305	9.4%	123,163
CURRENT PLANNING	1,107,757	1,156,701	1,250,386	8.1%	93,685
DEVELOPMENT SERVICES	528,162	621,664	670,310	7.8%	48,646
OFFICE OF THE DIRECTOR	697,189	788,888	100	(100.0%)	(788,788)
TRANSPORTATION PLANNING	504,627	625,443	685,946	9.7%	60,503
DEPARTMENT TOTAL	3,998,543	4,499,838	4,037,047	(10.3%)	(462,791)

PLANNING AND DEVELOPMENT GENERAL FUND - GSD

BACKGROUND

Planning and Development department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections, and building codes fall within the purview of this department. The General Fund – GSD portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, Development Services Division and Transportation Planning Division.

REVENUE

Charges for Services

This category includes fees received for zoning exceptions, rezoning and amendments to the comprehensive plan. The net increase is being driven by a \$153,153 increase in comprehensive amendment fee revenue.

Fines and Forfeits

This category includes anticipated revenue from civil fines and penalties.

Miscellaneous Revenue

This category includes anticipated revenue from right-of-way filing fees.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. Increases in personnel expenses for FY 20 are primarily associated with the three-year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category includes various small expenditures and several large items including \$354,854 in professional services used for court reporters, traffic counts and the mobility plan, \$275,600 in legal charges from OGC, \$269,648 in building cost allocation, and \$164,843 in IT computer system maintenance and security costs. The net decrease is being driven by a onetime correction to the supervision allocation calculation which increased the amount of costs allocated from this fund to the other subfunds which this department oversees by \$572,895. The supervision allocation method was corrected to exclude various indirect cost elements.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

PUBLIC DEFENDER
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	2,146,089	2,183,685	2,374,517	8.7%	190,832
Capital Outlay	0	1	46,126	12,500.0%	46,125
TOTAL EXPENDITURES	2,146,089	2,183,686	2,420,643	10.9%	236,957

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC DEFENDER	2,146,089	2,183,686	2,420,643	10.9%	236,957
DEPARTMENT TOTAL	2,146,089	2,183,686	2,420,643	10.9%	236,957

PUBLIC DEFENDER GENERAL FUND - GSD

BACKGROUND

The Public Defender is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires that the Public Defender be provided with office space, utilities, maintenance, security, transportation, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category includes various small expenditures and several large items including \$2,089,603 for facility costs and \$192,699 in IT computer system maintenance and security costs. The net increase is being driven by a \$124,911 increase in facility costs and a \$96,932 increase in IT computer system maintenance and security costs.

Capital Outlay

Capital funding has been provided to replacement end of life computer equipment.

PUBLIC HEALTH
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	417,050	461,271	390,607	(15.3%)	(70,664)
Grants, Aids & Contributions	705,535	555,535	755,535	36.0%	200,000
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TOTAL EXPENDITURES	1,122,585	1,016,806	1,146,142	12.7%	129,336

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change
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EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
PUBLIC HEALTH UNIT	1,122,585	1,016,806	1,146,142	12.7%	129,336
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DEPARTMENT TOTAL	1,122,585	1,016,806	1,146,142	12.7%	129,336

PUBLIC HEALTH GENERAL FUND - GSD

BACKGROUND

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care, and environmental health.

EXPENDITURES

Operating Expenses

This category is made of various small items the largest of which are \$227,219 in building maintenance costs and \$76,484 in security and guard service. The net decrease is being driven by a reduction in building maintenance costs of \$68,157.

Grants, Aids and Contributions

This category includes City funding for the following programs:

- S.T.D Program: \$147,000 to provide comprehensive health education, free condoms, STD/HIV pregnancy screening, STD treatment, and referrals for related services to prevent and reduce STD/HIV morbidity.
- Hospital Emergency Room Alternate Program: \$350,243 to provide improved health outcomes for uninsured, underinsured, and low income residents through connections with preventive health services
- Immunization Program: \$258,292 to provide over 1,000 vaccinations for children.

The increase in this category is due to the funding of new program within HERAP to reduce HIV transmission.

PUBLIC LIBRARIES
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	293,052	275,025	300,000	9.1%	24,975
Miscellaneous Revenue	1,338	1,000	1,500	50.0%	500
TOTAL REVENUE	294,390	276,025	301,500	9.2%	25,475
EXPENDITURES					
Personnel Expenses	17,772,828	19,912,677	20,785,893	4.4%	873,216
Operating Expenses	7,988,417	8,706,799	8,865,741	1.8%	158,942
Capital Outlay	3,516,687	3,799,156	3,999,156	5.3%	200,000
Other Uses	3,084,435	3,288,962	1,676,644	(49.0%)	(1,612,318)
TOTAL EXPENDITURES	32,362,367	35,707,594	35,327,434	(1.1%)	(380,160)

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		310	310	0
Part-Time Hours		190,499	190,499	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
JACKSONVILLE PUBLIC LIBRARIES	32,362,367	35,707,594	35,327,434	(1.1%)	(380,160)
DEPARTMENT TOTAL	32,362,367	35,707,594	35,327,434	(1.1%)	(380,160)

PUBLIC LIBRARIES GENERAL FUND - GSD

BACKGROUND

The Jacksonville Public Library system consists of the main library in Downtown and twenty regional, community, and neighborhood branch libraries. The system services the needs of Duval County, as well as neighboring areas of Baker, Clay, Nassau and St. Johns Counties.

REVENUE

Charges for Services

This category includes library fees for internet printing, public library fees and bad check fees. The net increase is being driven by a \$25,000 increase in the estimated internet printing revenue.

Miscellaneous Revenue:

This category includes the use of library copiers fee.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category includes various small expenditures and several large items including \$3.3 million in facility costs including building maintenance and utilities, \$1.67 million in professional / contractual services for security / guard service, janitorial and material distribution contracts, \$1,128,216 in IT computer system maintenance and security costs, \$707,810 for hardware / software licensing and maintenance, and \$592,468 in insurance costs. The net increase in this category is being driven by increases in facility costs of \$312,966 and hardware / software licensing and maintenance of \$138,676.

Capital Outlay

This category contains the FY 20 funding for new library materials.

Other Uses

This category includes a \$1,676,644 charge for the City's indirect cost recovery study. The decrease is due to depreciation being removed from this study.

AUTHORIZED POSITION CAP

The authorized position and part-time hours cap is unchanged from the prior year.

PUBLIC WORKS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	393,571	393,571	393,571	0.0%	0
Charges for Services	92,946	61,381	89,396	45.6%	28,015
Miscellaneous Revenue	5,031,392	5,178,514	5,353,808	3.4%	175,294
TOTAL REVENUE	5,517,909	5,633,466	5,836,775	3.6%	203,309
EXPENDITURES					
Personnel Expenses	12,881,488	15,188,050	15,558,353	2.4%	370,303
Operating Expenses	29,140,327	32,235,892	32,553,291	1.0%	317,399
Capital Outlay	16,389	3	200,002	66,633.3%	199,999
TOTAL EXPENDITURES	42,038,204	47,423,945	48,311,646	1.9%	887,701

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		301	300	(1)
Part-Time Hours		2,600	2,600	0

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
ENGINEERING & CONSTRUCTION MGMT	2,653,292	3,063,913	3,264,827	6.6%	200,914
MOWING AND LANDSCAPE MAINTENANCE	12,139,305	12,663,718	12,820,395	1.2%	156,677
OFFICE OF THE DIRECTOR	2,492,978	2,638,085	2,769,390	5.0%	131,305
PUBLIC BUILDINGS	16,389	0	0		0
REAL ESTATE	866,804	1,118,370	888,255	(20.6%)	(230,115)
R-O-W AND STORMWATER MAINT.	7,482,660	9,196,707	9,554,177	3.9%	357,470
SOLID WASTE	1,212,200	1,494,932	1,455,801	(2.6%)	(39,131)
TRAFFIC ENGINEERING	15,174,575	17,248,220	17,558,801	1.8%	310,581
DEPARTMENT TOTAL	42,038,204	47,423,945	48,311,646	1.9%	887,701

PUBLIC WORKS GENERAL FUND - GSD

BACKGROUND

The Public Works Department consists of the Office of the Director and seven other Divisions: Engineering and Construction Management, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Right of Way and Stormwater Maintenance, Solid Waste and Traffic Engineering. The primary responsibility of Engineering and Construction Management division is to plan, design and manage public works capital projects. Mowing & Landscape Maintenance division maintains the landscape, including grass, trees, other vegetation and irrigation, on various city-owned assets while managing all City-wide mowing contracts for both public assets and private property. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. Right-of-Way & Stormwater Maintenance division plans, builds and maintains streets, highways and drainage facilities and their landscapes. The General Fund - GSD funds operations of the Solid Waste division to monitor and collect litter and illegal dumping along streets and public rights-of-way. Traffic Engineering division installs, maintains and regulates all street markings, signs, signals and other traffic control devices on city-owned roadways.

REVENUE

Intergovernmental Revenue

This category is comprised of funding from the Florida Department of Transportation (FDOT) for mowing, litter removal and tree trimming on public rights-of-ways on State roads.

Charges for Services

This category includes various small revenue sources including \$34,282 in road or street closure fees and \$15,292 in engineering services revenue.

Miscellaneous Revenue

This category includes the reimbursement from the FDOT for the maintenance of traffic signals and streetlights on State roads totaling \$5,292,066.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. The impact of the increase is being offset somewhat by a reduction of \$211,170 in workers compensation costs.

Operating Expenses

This category consists of various small and large expenditures including \$11 million in electricity for street lights, \$10.7 million in contractual services for mowing, landscaping and tree maintenance, \$2.7 million for fleet services, \$2.4 million for general liability insurance and \$1.2 million for IT computer system maintenance and security. The net increase is mainly due to a \$490,647 increase in general liability costs in the R-O-W and Stormwater Maintenance Division based on claims history.

Capital Outlay

Funding has been provided for the purchase and installation of street lighting infrastructure.

AUTHORIZED POSITION CAP

A position was moved out of this subfund to the Public Buildings Allocations subfund (SF 5A1) as part of the budget process.

STATE ATTORNEY
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
EXPENDITURES					
Operating Expenses	1,735,124	1,735,658	1,973,414	13.7%	237,756
Capital Outlay	0	0	25,000		25,000
TOTAL EXPENDITURES	1,735,124	1,735,658	1,998,414	15.1%	262,756

AUTHORIZED POSITION CAP	FY 18-19 Adopted	FY 19-20 Approved	Change

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
STATE ATTORNEY	1,735,124	1,735,658	1,998,414	15.1%	262,756
DEPARTMENT TOTAL	1,735,124	1,735,658	1,998,414	15.1%	262,756

STATE ATTORNEY GENERAL FUND - GSD

BACKGROUND

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the State Attorney with office space, utility, maintenance, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

EXPENDITURES

Operating Expenses

This category is made of various small expenditures and several large items including \$1,572,909 for facility costs and \$387,905 for IT computer system maintenance and security. The net increase is being driven by a \$168,414 increase in IT computer system maintenance and security costs.

Capital Outlay

Capital funding has been provided to purchase audio / visual equipment.

SUPERVISOR OF ELECTIONS
GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	30,313	1	15,000	.99,900.0%	14,999
TOTAL REVENUE	30,313	1	15,000	.99,900.0%	14,999
EXPENDITURES					
Personnel Expenses	2,997,095	5,826,205	4,998,236	(14.2%)	(827,969)
Operating Expenses	1,908,194	2,920,833	3,211,360	9.9%	290,527
Capital Outlay	0	1	1	0.0%	0
Debt Service	247,348	242,036	244,405	1.0%	2,369
TOTAL EXPENDITURES	5,152,637	8,989,075	8,454,002	(6.0%)	(535,073)

AUTHORIZED POSITION CAP		FY 18-19 Adopted	FY 19-20 Approved	Change
Authorized Positions		31	31	0
Part-Time Hours		276,600	184,448	(92,152)

EXPENDITURES BY DIVISION	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
ELECTIONS	1,882,222	5,472,378	4,528,710	(17.2%)	(943,668)
REGISTRATION	3,270,415	3,516,697	3,925,292	11.6%	408,595
DEPARTMENT TOTAL	5,152,637	8,989,075	8,454,002	(6.0%)	(535,073)

SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

BACKGROUND

The Supervisor of Elections registers all voters in Duval County, educates voters on state and local laws and how to vote, staffs early voting sites and the call center, processes absentee ballots, and conducts state and local elections in Duval County in accordance with the elections laws of Florida.

During FY 19 there were three county wide elections (1 General and 2 Local Duval County Elections). In FY 20 there will be two county wide elections (1 Presidential Primary and 1 Primary election). The decrease in the number of elections has a direct impact on the expense budget for this area.

REVENUES

Miscellaneous Revenue

This category includes fees charged to political candidates and the public for reports, studies, and copies, and conducting elections. In the past this revenue was received but not budgeted. The budget includes an estimated amount for FY 20.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, poll worker salaries, overtime, pension costs, workers compensation and employer-provided benefits. The net decrease in this category is primarily attributable to decreases of \$836,565 in part time salaries and \$68,041 in overtime salaries due to fewer elections taking place in FY 20. The decrease is somewhat offset by increases in permanent and probationary salaries associated with the three-year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and end in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20 which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category includes various small expenditures and several large items including \$628,527 for hardware and software licenses to upgrade maintenance plans for voter assistance terminals, \$422,903 in IT computer system maintenance and security costs, \$398,151 for other operating supplies, \$318,566 for postage, \$314,758 in building rental and \$210,000 for outside printing and binding. The net increase in this category is being driven by increases in outside printing and binding of \$100,000 to provide election materials in Spanish, IT equipment refresh of \$134,223, and IT computer system maintenance and security costs of \$192,915. These increases are somewhat offset by normal decreases related to the decreased number of elections in FY 20.

Debt Service

This amount represents the interest and principal debt repayment for the purchase of electronic voter ID equipment. The debt service will be repaid in FY 21.

AUTHORIZED POSITION CAP

Because the number of elections dropped from three to two, the part-time hours cap has been reduced by 92,152 hours.

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GENERAL FUNDS

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

01A Special Events

MOSQUITO CONTROL - STATE 1
 SUBFUND -- 012

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	52,567	50,900	50,900	0.0%	0
Miscellaneous Revenue	11,333	2,222	2,222	0.0%	0
Fund Balance Appropriation	121,500	0	0		0
TOTAL REVENUE	185,400	53,122	53,122	0.0%	0
EXPENDITURES					
Operating Expenses	87,550	53,121	53,121	0.0%	0
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	87,550	53,122	53,122	0.0%	0

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

**MOSQUITO CONTROL - STATE 1
SUBFUND 012**

BACKGROUND

Florida Statute 388.261 mandates that this City administer mosquito control activities within the county. The FY 20 funding will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

REVENUE

Intergovernmental Revenue

This category represents the FY 20 estimated revenue from the Florida Department of Agriculture and Consumer Services.

Miscellaneous Revenue

This category includes the FY 20 anticipated interest earnings.

EXPENDITURES

Operating Expenses

This category is made of various small items the largest of which are repair and maintenance supplies of \$13,463 and other operating supplies of \$12,682.

PROPERTY APPRAISER
SUBFUND -- 015

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	367,965	378,283	394,226	4.2%	15,943
Miscellaneous Revenue	5,804	15,750	2,500	(84.1%)	(13,250)
Transfers From Other Funds	9,622,651	10,280,468	11,359,842	10.5%	1,079,374
Fund Balance Appropriation	0	128,559	171,528	33.4%	42,969
TOTAL REVENUE	9,996,420	10,803,060	11,928,096	10.4%	1,125,036
EXPENDITURES					
Personnel Expenses	8,108,471	8,691,727	8,841,265	1.7%	149,538
Operating Expenses	1,807,952	1,939,803	2,935,904	51.4%	996,101
Capital Outlay	0	2	1	(50.0%)	(1)
Other Uses	0	171,528	150,926	(12.0%)	(20,602)
TOTAL EXPENDITURES	9,916,424	10,803,060	11,928,096	10.4%	1,125,036

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	115	114	(1)
Part-Time Hours	5,408	5,408	0

PROPERTY APPRAISER SUBFUND 015

BACKGROUND

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office (PAO) is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis.

REVENUE

Charges for Services

This category includes the FY 20 revenue for fees from the Community Development District, St. Johns River Water Management District and Florida Inland Navigation District.

Miscellaneous Revenue

This category includes miscellaneous sales and charges. The decrease is being driven by the removal of any anticipated investment pool earnings.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) necessary to balance the fund, as well as a transfer of \$200,000 from the Stormwater operating fund (SF 461) to fund enhanced aerial photography needed to automate review of impervious surfaces.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$150,926 placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remaining \$20,602 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. These increases are somewhat offset by a \$103,500 reduction in the defined benefit pension costs as new employees transition to the defined contribution pension plan.

Operating Expenses

This category includes funding for various items, the largest of which are \$753,559 in computer system maintenance and security costs, \$568,190 in professional services for the annual aerial photography, \$291,252 in hardware/software maintenance costs, \$274,346 in facility costs, and \$237,125 in postage. The change in this category is driven by a number of factors, including increases of \$396,200 in computer system maintenance and security costs, \$388,185 in professional services funding for aerial photography, \$131,379 in technology refresh funding for the replacement of office computers and monitors that is being funded in FY 20, and \$80,000 in software hosting services funding for workflow software.

Other Uses

This category houses a \$150,926 operating contingency set aside for future appropriation.

AUTHORIZED POSITION CAP

One position was eliminated as part of the budget process.

CLERK OF THE COURT
SUBFUND -- 016

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,693,979	4,502,553	4,593,000	2.0%	90,447
Miscellaneous Revenue	39,372	29,159	45,045	54.5%	15,886
Fund Balance Appropriation	780,017	219,001	674,675	208.1%	455,674
TOTAL REVENUE	5,513,369	4,750,713	5,312,720	11.8%	562,007
EXPENDITURES					
Personnel Expenses	1,519,275	1,760,046	1,920,069	9.1%	160,023
Operating Expenses	2,468,217	2,792,413	3,200,955	14.6%	408,542
Capital Outlay	141,785	2	4	100.0%	2
Other Uses	160,696	198,252	191,692	(3.3%)	(6,560)
TOTAL EXPENDITURES	4,289,973	4,750,713	5,312,720	11.8%	562,007

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	35	36	1
Part-Time Hours	7,800	7,800	0

CLERK OF THE COURT SUBFUND 016

BACKGROUND

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments included deeds, marriage licenses, and documentary stamps. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk, housed in this subfund, receives \$5.00 for the first page and \$4.00 for each additional page. The rest of the fee is placed within various other accounts. This subfund includes Clerk County operations and Clerk Court-related costs that are a County obligation.

REVENUE

Charges for Services

This category includes the various fees collected by the Clerk of the Court, the largest of which are \$3,040,000 in court costs and fees, \$524,000 in document stamps revenue, \$376,000 in passport application fees, \$285,000 in fees remitted to county from county clerk, and \$220,000 in marriage license fees.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$152,189 of funding placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remaining \$522,486 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Another factor driving the increase is the addition of a position in this subfund as detailed below.

Operating Expenses

This category includes funding for various items such as legal services, security, copier and printing costs, the lease agreement for the Clerk's Beaches Branch, postage and supplies. The largest of these costs include \$1,124,221 in facility costs associated with the courthouse complex, \$936,636 in IT computer system maintenance and security costs and \$467,125 in supervision allocation costs from the State side of the Clerk of the Court function. The net increase is being driven by the addition of \$194,000 in software maintenance costs for the tax deed system and the passport / marriage license system as well as an increase of \$104,686 in the supervision allocation.

Other Uses

This category includes a \$39,503 charge for the City's indirect cost recovery study and a \$152,189 for the operating contingency.

AUTHORIZED POSITION CAP

An additional court operations supervisor position was added as part of the budget process.

TAX COLLECTOR
SUBFUND -- 017

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	11,424,725	11,004,095	11,182,345	1.6%	178,250
Miscellaneous Revenue	51,943	28,763	37,940	31.9%	9,177
Transfers From Other Funds	6,699,259	6,557,576	7,580,315	15.6%	1,022,739
Fund Balance Appropriation	773,229	903,668	1,149,899	27.2%	246,231
TOTAL REVENUE	18,949,156	18,494,102	19,950,499	7.9%	1,456,397
EXPENDITURES					
Personnel Expenses	12,215,631	13,187,937	14,103,607	6.9%	915,670
Operating Expenses	3,934,508	4,156,265	4,726,992	13.7%	570,727
Capital Outlay	182,769	1	1	0.0%	0
Other Uses	0	1,149,899	1,119,899	(2.6%)	(30,000)
TOTAL EXPENDITURES	16,332,907	18,494,102	19,950,499	7.9%	1,456,397

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	228	231	3
Part-Time Hours	70,122	70,122	0

TAX COLLECTOR SUBFUND 017

BACKGROUND

The Tax Collector is an independent elected county official and special agent of the state of Florida. The tax collector collects, invests and distributes monies for various state, regional and local governmental agencies and taxing authorities. The Tax Collector has three divisions: Branch Agencies, Current and Delinquent Taxes and Supervision and General Collections and nine branches and one satellite office.

REVENUE

Charges for Services

This category includes a variety of taxes and fees. The largest of which include \$2.89 million in driver's license renewal fees, \$2.83 million in form 100 / tag registrations, and \$1.8 million in tax redemption fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20 and several small miscellaneous revenues.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$1,119,899 of funding placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remaining funding to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Another factor driving the increase is the addition of three positions in this subfund as detailed below.

Operating Expenses

This category is made of various small items and several large expenditures including \$1,487,051 in IT computer system / maintenance / security costs, \$1,082,812 in building rental costs, \$595,000 in postage costs, and \$290,000 in contractual services. The net increase is being driven by a \$384,127 increase in the IT computer system / maintenance / security cost allocation.

Other Uses

This category houses a \$1,119,899 operating contingency set aside for future appropriation.

AUTHORIZED POSITION CAP

The authorized position cap was increased by three Revenue Collector Senior positions as part of the budget process.

EMERGENCY CONTINGENCY
SUBFUND -- 018

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	885,046	677,659	1,030,195	52.0%	352,536
Transfers From Other Funds	5,368,097	0	0		0
Fund Balance Appropriation	54,889,177	61,191,055	62,540,325	2.2%	1,349,270
TOTAL REVENUE	61,142,320	61,868,714	63,570,520	2.8%	1,701,806
EXPENDITURES					
Other Uses	0	61,868,714	63,570,520	2.8%	1,701,806
TOTAL EXPENDITURES	0	61,868,714	63,570,520	2.8%	1,701,806

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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EMERGENCY CONTINGENCY SUBFUND 018

BACKGROUND

Municipal ordinance code section 106.107 established a separate fund to account for the City's emergency reserves. The emergency reserve can be used to address unanticipated non-reimbursed expenditures arising out of a hurricane, tornado, other major weather related events, and/or other massive infrastructure failures or other disasters, whether man made or caused by nature that exceed the operating reserve.

REVENUE

Miscellaneous Revenue

This category includes the FY 20 anticipated interest earnings.

Fund Balance Appropriation

This amount is the estimated FY 19 ending cash balance.

EXPENDITURES

Other Uses

This is a budgetary representation of the estimated FY 20 ending cash balance based on the revenue items discussed above.

SPECIAL EVENTS
SUBFUND -- 01A

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	73,560	70,000	76,000	8.6%	6,000
Miscellaneous Revenue	307,829	323,853	358,021	10.6%	34,168
Transfers From Other Funds	6,133,226	6,775,372	7,802,981	15.2%	1,027,609
Fund Balance Appropriation	0	74,154	101,314	36.6%	27,160
TOTAL REVENUE	6,514,615	7,243,379	8,338,316	15.1%	1,094,937
EXPENDITURES					
Personnel Expenses	1,178,795	1,344,402	1,389,570	3.4%	45,168
Operating Expenses	4,720,408	4,908,140	5,912,799	20.5%	1,004,659
Capital Outlay	1,229	1	1	0.0%	0
Grants, Aids & Contributions	454,046	889,522	934,632	5.1%	45,110
Other Uses	0	101,314	101,314	0.0%	0
TOTAL EXPENDITURES	6,354,478	7,243,379	8,338,316	15.1%	1,094,937

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	14	14	0
Part-Time Hours	4,160	4,160	0

SPECIAL EVENTS SUBFUND 01A

BACKGROUND

Special Events is an activity within the Sports and Entertainment Division of the Department of Parks, Recreation and Community Services. Special Events subfund (SF 01A) is supported by the General Fund – GSD (SF 011).

REVENUE

Charges for Services

This amount includes the anticipated revenue from the sale of 1,000 tickets for the Florida / Georgia game that the City is contractually obligated to purchase.

Miscellaneous Revenue

This category includes \$309,544 in revenue from the Jacksonville Jaguars, LLC for the cost of club risers for temporary seating related to the Annual Florida / Georgia game, \$34,477 in anticipated investment pool earnings and several other small revenue items.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Other Operating Expenses

This category is made of various small items and several large expenditures including \$2,729,116 in equipment rental costs for City events and to ensure the contractual seating capacity during the Florida / Georgia game, \$1,527,780 in miscellaneous services and charges to support city sponsored special events, \$610,000 in event contribution costs related to the annual Florida / Georgia game and \$200,500 in security and guard service costs. The net increase is primarily driven by an increase of \$441,900 in miscellaneous services and charges and \$278,639 in equipment rental costs for the annual Florida/Georgia game events.

Grants, Aids & Contributions

This category includes funding of \$470,000 in contractual expenses for the annual Florida / Georgia game, \$84,875 contribution for the annual Bob Hayes Invitational track meet and a payment of \$379,757 to the Jaguars to cover anticipated lost revenue due to timing conflicts with the Florida / Georgia game.

Other Uses

This category houses a \$101,314 operating contingency set aside for future appropriation.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

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SPECIAL REVENUE FUNDS

Summary of Subfunds

Graphs

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- 114 Fair Share Sectors - Transportation Improvement
- 117 Mobility Fee System
- 121 Air Pollution Tag Fee
- 132 Tourist Development Council
- 136 Tourist Development Special Revenue
- 141 Streets and Highways Five-Year Road Program
- 142 Local Option 1/2 Cent Transportation
- 143 Local Option Gas Tax
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- 159 Building Inspection
- 15D Animal Care and Protective Services
- 15F Tree Protection
- 15G Veterinary Services
- 15T Court Cost Courthouse Trust
- 15U Recording Fees Technology
- 15V Teen Court Programs Trust
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- 171 9-1-1 Emergency User Fee
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- 184 Jacksonville Beach Tax Increment District
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- 18E Arlington Area CRA Trust
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- 1D1 Huguenot Park
- 1D2 Kathryn A. Hanna Park
- 1D8 Florida Boater Improvement Program
- 1D9 Miscellaneous Park Revenue and Maintenance
- 1DA Cecil Field Commerce Center
- 1DE Cecil Field Trust
- 1F4 Beach Erosion - Local
- 1H2 Spay and Neuter Rebate Trust
- 1HA Driver Education Safety Trust
- 1I1 Better Jacksonville Debt Service
- 1L1 Special Assessment Fund
- 1S1 Court Costs \$65 Fee

SPECIAL REVENUE FUNDS

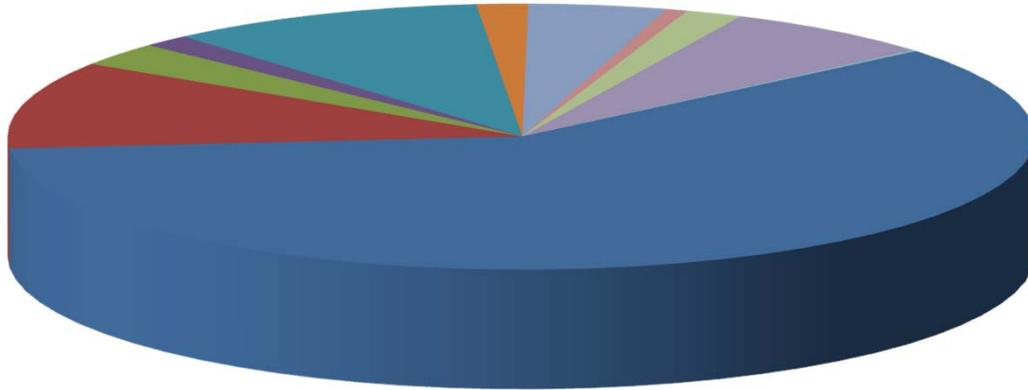
Summary of Subfunds

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
112	Concurrency Management System	495,460	154,758		1			159,879	810,098
114	Fair Share Sectors - Transportation				190,700				190,700
117	Mobility Fee System				4,108,609				4,108,609
121	Air Pollution Tag Fee	416,191	75,143		167,489			80,889	739,712
132	Tourist Development Council	233,526	6,958,124				1,340,000	75,933	8,607,583
136	Tourist Development Special Revenue		140,000					1,200,000	1,340,000
141	Streets and Highways 5Yr Road Program				5,012,755	4,815,393			9,828,148
142	Local Option 1/2 Cent Transportation					100,391,264			100,391,264
143	Local Option Gas Tax				5,549,106	33,294,635			38,843,741
154	Hazardous Waste Program	294,173	115,159					101,183	510,515
159	Building Inspection	13,456,883	9,450,912		21,164			998,880	23,927,839
15D	Animal Care and Protective Services		30,000						30,000
15F	Tree Protection	69,305	320,119						389,424
15G	Veterinary Services	-	136,263						136,263
15T	Court Cost Courthouse Trust		721,750	2,625,766					3,347,516
15U	Recording Fees Technology		1,404,122		253,510				1,657,632
15V	Teen Court Programs Trust	322,361	73,660						396,021
15W	Library Conference Facility Trust	187,995	146,885						334,880
171	9-1-1 Emergency User Fee	368,226	4,392,560					39,197	4,799,983
172	9-1-1 Capital Equipment Replacement				36,720				36,720
173	E-9-1-1 Emergency Wireless User Fee				603,437				603,437
174	E-9-1-1 Wireless Capital Equip Replacement				118,347				118,347
184	Jacksonville Beach Tax Increment District					7,679,940			7,679,940
18A	Downtown Northbank CRA Trust		8,529,110			307,242	77,500	950,000	9,863,852
18B	Downtown Southbank CRA Trust		4,385,899	319,294			2,500		4,707,693

SF	Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
18C	JIA Area Redevelopment CRA Trust		9,432,017	1,252,905	2,378,034		2,500		13,065,456
18D	King / Soutel Crossing Redev CRA Trust		822,082				2,500		824,582
18E	Arlington Area CRA Trust		1,314,400				2,500		1,316,900
191	Kids Hope Alliance	4,597,876	1,537,051	447,904	1		250,000	28,278,554	35,111,386
1D1	Huguenot Park	543,910	311,174		2			83,899	938,985
1D2	Kathryn A. Hanna Park	926,729	865,548		2		336,130	199,957	2,328,366
1D8	Florida Boater Improvement Program		130,050						130,050
1D9	Misc. Park Revenue and Maintenance				104,972				104,972
1DA	Cecil Field Commerce Center	597,289	700,138		2			141,411	1,438,840
1DE	Cecil Field Trust		1,728,619		(178,479)			68,834	1,618,974
1F4	Beach Erosion - Local							500,000	500,000
1H2	Spay and Neuter Rebate Trust	104,197	651,269						755,466
1HA	Driver Education Safety Trust					260,000			260,000
111	Better Jacksonville Debt Service			76,956,241					76,956,241
1L1	Special Assessment Fund						2,920,132		2,920,132
1S1	Court Costs \$65 Fee	499,612	394,589		51,407			65,656	1,011,264
Total Special Revenue Funds		23,113,733	54,921,401	81,602,110	18,417,779	146,748,474	4,933,762	32,944,272	362,681,531

SPECIAL REVENUE FUNDS

REVENUE BY CATEGORY



- | | |
|--|--|
| <ul style="list-style-type: none"> ■ Other Taxes 59.7% ■ Transfers From Component Units 2.9% ■ Property Taxes 10.0% ■ Licenses and Permits 4.3% ■ Fund Balance Appropriation 1.8% | <ul style="list-style-type: none"> ■ Transfers From Other Funds 10.6% ■ State Shared Revenue 1.5% ■ Miscellaneous Revenue 1.6% ■ Intergovernmental Revenue 0.7% ■ Charges for Services 6.7% |
|--|--|

EXPENDITURES BY CATEGORY



- | | |
|--|--|
| <ul style="list-style-type: none"> ■ Personnel Expenses 6.4% ■ Debt Service 22.4% ■ Grants, Aids and Contributions 40.5% ■ Other Uses 9.1% | <ul style="list-style-type: none"> ■ Operating Expenses 15.1% ■ Capital Outlay 5.1% ■ Transfers to Other Funds 1.4% |
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CONCURRENCY MANAGEMENT SYSTEM
 SUBFUND -- 112

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	459,390	458,911	457,000	(0.4%)	(1,911)
Miscellaneous Revenue	29,996	22,536	29,136	29.3%	6,600
Transfers From Other Funds	150,000	0	0		0
Fund Balance Appropriation	560,607	541,209	323,962	(40.1%)	(217,247)
TOTAL REVENUE	1,199,993	1,022,656	810,098	(20.8%)	(212,558)
EXPENDITURES					
Personnel Expenses	443,371	482,060	495,460	2.8%	13,400
Operating Expenses	186,118	190,112	154,758	(18.6%)	(35,354)
Capital Outlay	0	1	1	0.0%	0
Other Uses	249,401	350,483	159,879	(54.4%)	(190,604)
TOTAL EXPENDITURES	878,890	1,022,656	810,098	(20.8%)	(212,558)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	6	6	0

CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

BACKGROUND

This fund ensures the availability of public facilities (except traffic circulation and mass transit), the adequacy of those facilities at adopted levels of service concurrent with the impacts of development. This fund also provides funding for traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. The Concurrency Management System provides the local structure for administering Chapter 163, Part II, of Florida Statutes. This is implemented through the Concurrency and Mobility Management System (CMMS), which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities (except traffic circulation and mass transit) and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan (as established in the 2030 Comprehensive Plan) when an application for a final development order or final development permit is submitted.

REVENUE

Charges for Services

The category represents fees collected including concurrency management fees, mobility plan management fees, and Duval County School Board fees.

Miscellaneous Revenue

This category represents anticipated interest income for FY 20.

Fund Balance Appropriation

Available fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items the largest of which are a supervision allocation of \$29,414 and internal service charges of \$109,435. The net decrease is being driven by a \$49,864 reduction in the supervision allocation.

Other Uses

This category houses the FY 20 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

FAIR SHARE SECTORS - TRANSPORTATION IMPROVEMENT
 SUBFUND -- 114

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	491,786	0	0		0
Miscellaneous Revenue	325,359	540,137	190,700	(64.7%)	(349,437)
Transfers From Other Funds	489,705	0	0		0
TOTAL REVENUE	1,306,850	540,137	190,700	(64.7%)	(349,437)
EXPENDITURES					
Operating Expenses	385	0	0		0
Capital Outlay	3,133,121	942,145	190,700	(79.8%)	(751,445)
Other Uses	0	(402,008)	0	(100.0%)	402,008
TOTAL EXPENDITURES	3,133,506	540,137	190,700	(64.7%)	(349,437)

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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**FAIR SHARE SECTORS - TRANSPORTATION IMPROVEMENT
SUBFUND 114**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 20 Capital Improvement Plan (CIP) projects.

REVENUE

Miscellaneous Revenue

This amount represents available interest income that is being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan projects. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

190,700

Project Title	FY 20 Approved
Children's Way and Nira Street Pedestrian Improvements	1,700
Clyde Drive Sidewalks	11,000
St. Johns Bluff Road Sidewalks	178,000

MOBILITY FEE SYSTEM
SUBFUND -- 117

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	6,028,455	817,529	4,108,609	402.6%	3,291,080
Miscellaneous Revenue	272,626	0	0		0
TOTAL REVENUE	6,301,081	817,529	4,108,609	402.6%	3,291,080
EXPENDITURES					
Capital Outlay	0	817,529	4,108,609	402.6%	3,291,080
TOTAL EXPENDITURES	0	817,529	4,108,609	402.6%	3,291,080

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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**MOBILITY FEE SYSTEM
SUBFUND 117**

BACKGROUND

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 20 Capital Improvement Plan (CIP) project(s) in specific Mobility Zones and are projects adopted in the Mobility Plan.

REVENUE

Charges for Services

This amount represents available revenue received from mobility plan payments associated with development throughout Duval County. This revenue is segregated for specific projects adopted in the Mobility Plan.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan projects. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

4,108,609

Project Title	FY 20 Approved
Lenox Avenue Sidewalks	48,650
Arlington Road Bicycle Improvements	92,026
Gilmore Heights Sidewalks	147,840
Ramona Boulevard Sidewalks	147,840
Biscayne Boulevard Sidewalks	282,100
Loretto Road Sidewalks	295,680
Live Oak Drive Sidewalks	337,920
New Berlin Road - Cedar Point to Pulsky	2,756,553

AIR POLLUTION TAG FEE
SUBFUND -- 121

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	643,468	619,433	633,302	2.2%	13,869
Miscellaneous Revenue	10,790	10,262	10,840	5.6%	578
Fund Balance Appropriation	269,241	114,001	95,570	(16.2%)	(18,431)
TOTAL REVENUE	923,498	743,696	739,712	(0.5%)	(3,984)
EXPENDITURES					
Personnel Expenses	381,169	415,774	416,191	0.1%	417
Operating Expenses	103,191	81,134	75,143	(7.4%)	(5,991)
Capital Outlay	151,400	86,199	167,489	94.3%	81,290
Other Uses	88,932	160,589	80,889	(49.6%)	(79,700)
TOTAL EXPENDITURES	724,692	743,696	739,712	(0.5%)	(3,984)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0

AIR POLLUTION TAG FEE SUBFUND 121

BACKGROUND

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources and citizen complaints.

REVENUE

State Shared Revenue

This amount represents anticipated revenue from auto license air pollution control fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items the largest of which are other operating supplies of \$21,220 and internal services charges of \$33,746.

Capital Outlay

Capital funding has been provided to purchase dilution gas calibrators.

Other Uses

This category houses the FY 20 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

TOURIST DEVELOPMENT COUNCIL
SUBFUND -- 132

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	8,568,533	9,000,000	8,568,533	(4.8%)	(431,467)
Miscellaneous Revenue	265,542	19,796	39,050	97.3%	19,254
Fund Balance Appropriation	1,057,938	0	0		0
TOTAL REVENUE	9,892,012	9,019,796	8,607,583	(4.6%)	(412,213)
EXPENDITURES					
Personnel Expenses	92,503	237,718	233,526	(1.8%)	(4,192)
Operating Expenses	6,484,170	7,375,129	6,958,124	(5.7%)	(417,005)
Transfers to Other Funds	2,457,938	1,400,000	1,340,000	(4.3%)	(60,000)
Other Uses	7,931	6,949	75,933	992.7%	68,984
TOTAL EXPENDITURES	9,042,541	9,019,796	8,607,583	(4.6%)	(412,213)

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
Authorized Positions	2	2	0
Part-Time Hours	1,600	1,600	0

TOURIST DEVELOPMENT COUNCIL SUBFUND 132

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

REVENUE

Tourist Development Tax

This category includes the estimated FY 20 revenue for the two cent tax levy on lodging provided by the TDC.

Miscellaneous Revenue

This category includes the FY 20 anticipated interest earnings.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The FY 20 budget includes increases due to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. The increases due to collective bargaining are offset by a decrease of \$18,360 for the removal defined benefit pension costs now that both of the employees in this subfund are in the defined contribution pension plan.

Operating Expenses

This category is made of various small operating items as well as \$6,876,138 in trust fund authorized expenditures. Of that total; \$3.1 million is for marketing, \$2.11 million is for convention sales, \$800,000 is for special events grants, \$500,000 is for the tourist bureau, \$296,138 is for operations, \$50,000 for planning and \$20,000 for the Equestrian Center. The net decrease is due to a reduction of \$300,832 in funding to operational trust fund authorized expenditures.

Transfers to Other Funds

The FY 20 budget includes a transfer, approved by the TDC, to the tourist development special revenue fund (SF 136).

Other Uses

This category houses the FY 20 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

TOURIST DEVELOPMENT SPECIAL REVENUE
SUBFUND -- 136

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	1,400,000	1,340,000	(4.3%)	(60,000)
TOTAL REVENUE	0	1,400,000	1,340,000	(4.3%)	(60,000)
EXPENDITURES					
Operating Expenses	0	0	140,000		140,000
Other Uses	0	1,400,000	1,200,000	(14.3%)	(200,000)
TOTAL EXPENDITURES	0	1,400,000	1,340,000	(4.3%)	(60,000)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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TOURIST DEVELOPMENT SPECIAL REVENUE SUBFUND 136

BACKGROUND

Municipal Code Section 111.600 Florida Statutes 125.104

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. This is an all-years subfund used by the TDC and should not house annual operating revenue or expenditures.

REVENUE

Transfers From Other Funds

The FY 20 budget includes a transfer, approved by the TDC, from the tourist development's annual operating fund (SF 132).

EXPENDITURES

Operating Expenses

This category houses trust fund authorized expenditures for TDC convention grants.

Other Uses

This category contains the funding placed in two contingencies for future appropriation by Council.

- \$600,000 TDC Development
- \$600,000 TDC Contingency

STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM
 SUBFUND -- 141

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	4,612,585	4,783,461	4,815,393	0.7%	31,932
Miscellaneous Revenue	287,648	69,698	197,362	183.2%	127,664
Transfers From Component Units	4,782,769	4,783,461	4,815,393	0.7%	31,932
TOTAL REVENUE	9,683,003	9,636,620	9,828,148	2.0%	191,528
EXPENDITURES					
Capital Outlay	8,770,772	4,853,159	5,012,755	3.3%	159,596
Grants, Aids & Contributions	4,680,096	4,783,461	4,815,393	0.7%	31,932
TOTAL EXPENDITURES	13,450,869	9,636,620	9,828,148	2.0%	191,528

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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STREETS AND HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND 141

BACKGROUND

Funding budgeted in the Streets and Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). Effective September 1, 2016 an extension of the Local Option Gas Tax approved the 50/50 split of the 5th and 6th cent gas tax between the City and JTA.

REVENUE

State Shared Revenue

This represents 50% of the 5th and 6th Cent Gas Tax revenues.

Miscellaneous Revenue

This is the amount of earned accumulated interest to be used in FY 20 to fund capital projects.

Transfers From Component Units

This amount represents tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the Jacksonville Transit Authority. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan projects. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

5,012,755

Project Title	FY 20 Approved
Railroad Crossings	1,125,000
Citywide Bridges	1,137,755
Jork Road Canal Restoration	1,250,000
Cedar Point Road Bridge(s)	1,500,000

Grants, Aids & Contributions

This is a pass through of intergovernmental revenue based upon 50% of the 5th and 6th Cent Gas tax revenues in accordance of the Better Jacksonville Plan Interlocal agreement between the City and the Jacksonville Transit Authority. Funds are transferred to a fiscal agent for the payment of debt service.

LOCAL OPTION 1/2 CENT TRANSPORTATION
SUBFUND -- 142

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	92,372,734	97,300,757	100,391,264	3.2%	3,090,507
Miscellaneous Revenue	96,942	0	0		0
TOTAL REVENUE	92,469,676	97,300,757	100,391,264	3.2%	3,090,507
EXPENDITURES					
Grants, Aids & Contributions	84,699,408	97,300,757	100,391,264	3.2%	3,090,507
TOTAL EXPENDITURES	84,699,408	97,300,757	100,391,264	3.2%	3,090,507

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

BACKGROUND

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

REVENUE

Other Taxes

The category includes the FY 20 estimated revenues to be generated from the local option half-cent sales tax.

EXPENDITURES

Grants, Aids & Contributions

This category houses the pass-through of the local option half-cent sales tax for transportation to the JTA. The funding will be used to make debt service payments and support mass transit operations.

LOCAL OPTION GAS TAX
SUBFUND -- 143

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	31,601,443	32,257,947	33,294,635	3.2%	1,036,688
Miscellaneous Revenue	109,310	0	0		0
Transfers From Component Units	5,125,478	6,277,490	5,549,106	(11.6%)	(728,384)
TOTAL REVENUE	36,836,232	38,535,437	38,843,741	0.8%	308,304
EXPENDITURES					
Capital Outlay	1,935,908	6,277,490	5,549,106	(11.6%)	(728,384)
Grants, Aids & Contributions	28,669,668	32,257,947	33,294,635	3.2%	1,036,688
TOTAL EXPENDITURES	30,605,576	38,535,437	38,843,741	0.8%	308,304

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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LOCAL OPTION GAS TAX SUBFUND 143

BACKGROUND

Code Section 111.515: The Local Option Gas Tax is the City's share of the six-cent local option gas tax collected on every gallon of motor fuel sold in Duval County. Ordinance 2013-820-E amended the interlocal agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, five-cents of the gas tax revenue recorded will be transferred to JTA as a mass-transit subsidy with the remaining one-cent to be retained by the City. Eligible uses of the funding include pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation and debt service for transportation capital projects.

REVENUE

Other Taxes

This represents the FY 20 estimated revenue to be received from the local option six-cent gas tax.

Transfers From Component Units

This amount represents the tax revenue that is received by the City and sent to a fiscal agent per the Interlocal agreement with the JTA. Those funds are redistributed back to the City and are used to fund capital projects.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan projects. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Project Title	FY 20 Approved
Signalization Enhancements	50,000
Tiger Hole Road Sidewalks	100,800
Roadway Safety Program Pedestrian Crossings	228,771
Gate Parkway Traffic Calming	250,000
Lenox Avenue Sidewalks	251,350
School Zone Flasher Clocks	500,000
Biscayne Boulevard Sidewalks	528,900
Pavement Markings	750,000
Roadway Widening and Resurfacing	889,285
Deerwood Park Boulevard Bridge	2,000,000
	5,549,106

Grants Aids & Contributions

These funds are strictly a pass-through to the JTA pursuant to the Interlocal agreement described above.

HAZARDOUS WASTE PROGRAM
SUBFUND -- 154

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	405,866	406,700	418,045	2.8%	11,345
Miscellaneous Revenue	9,659	7,504	9,950	32.6%	2,446
Fund Balance Appropriation	23,298	33,680	82,520	145.0%	48,840
TOTAL REVENUE	438,822	447,884	510,515	14.0%	62,631
EXPENDITURES					
Personnel Expenses	251,265	275,150	294,173	6.9%	19,023
Operating Expenses	88,755	113,170	115,159	1.8%	1,989
Other Uses	68,023	59,564	101,183	69.9%	41,619
TOTAL EXPENDITURES	408,043	447,884	510,515	14.0%	62,631

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0

HAZARDOUS WASTE PROGRAM SUBFUND 154

BACKGROUND

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated.

REVENUE

Charges for Services

This amount represents anticipated revenue from hazardous waste fees collections.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding of \$24,247 that was placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remainder going to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items the largest of which are a travel / training of \$21,000, internal service charges of \$38,035 and supervision allocation of \$42,993.

Other Uses

This category includes a \$76,936 charge for the City's indirect cost recovery study and a \$24,247 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

BUILDING INSPECTION
SUBFUND -- 159

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	17,244,185	15,193,400	15,753,400	3.7%	560,000
Charges for Services	1,973,144	2,612,544	2,429,966	(7.0%)	(182,578)
Fines and Forfeits	283,907	269,982	245,370	(9.1%)	(24,612)
Miscellaneous Revenue	347,706	257,772	420,003	62.9%	162,231
Fund Balance Appropriation	804,177	2,661,192	5,079,100	90.9%	2,417,908
TOTAL REVENUE	20,653,118	20,994,890	23,927,839	14.0%	2,932,949
EXPENDITURES					
Personnel Expenses	10,455,705	12,047,269	13,456,883	11.7%	1,409,614
Operating Expenses	3,493,763	6,755,594	9,450,912	39.9%	2,695,318
Capital Outlay	0	58,544	21,164	(63.8%)	(37,380)
Other Uses	1,480,765	2,133,483	998,880	(53.2%)	(1,134,603)
TOTAL EXPENDITURES	15,430,233	20,994,890	23,927,839	14.0%	2,932,949

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	163	163	0
Part-Time Hours	5,200	6,500	1,300

BUILDING INSPECTION SUBFUND 159

BACKGROUND

The Building Inspection fund houses the finances of the Building and Inspection Division within Planning and Development, the activity within Fire and Rescue which deals with new construction fire plans review and the portion of the Developmental Services Division within Planning and Development that supports new construction. The activities within this fund are responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. Their primary role is to ensure the safety of buildings and related landscapes by performing inspections and enforcing fire, building, electrical, plumbing, mechanical, and other related city codes. In addition, the activities perform reviews of various permit applications and plans examination.

REVENUE

Licenses and Permits

This category houses the various inspection fees collected by this fund. These include fees for building inspections, building permit review, electrical inspection, plumbing inspection and mechanical inspections. The net increase is reflective of the current growth trend within the construction industry.

Charges for Services

This category houses the various non-inspection fees collected by this fund such as fire plans review fees, plat fees, zoning and rezoning fees, re-inspection fees and site development review fees.

Fines and Forfeits

This category includes fines issued for various reinstatement fees and code violations.

Miscellaneous Revenue

This category includes revenues from the anticipated interest earnings for FY 20 and the sales of printed materials such as books, maps, and regulations.

Transfers from Fund Balance

Fund balance is being appropriated to fund one-time costs associated with the new Enterprise Permit/Land Use Management System.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. An additional factor driving the increase in this category is the addition of \$90,090 in part-time salaries for the 1,300 additional part-time hours added as part of the budget process.

Operating Expenses

This category is made of various small items and several large expenditures including \$414,062 in facility costs, \$482,179 fleet vehicle costs, \$865,001 in professional services which is primarily for document scanning and retention, \$3,148,833 in computer system maintenance / security costs, and \$3,802,400 in IT system development costs for the new enterprise permit/land use management system. The net is being driven by a \$1,456,925 increase in the IT system development costs and an increase of \$696,896 in the computer system maintenance / security costs both associated with the new enterprise permit/land use management project.

Capital Outlay

Capital funding has been provided to purchase equipment that will be used to scan site plans and other documents.

AUTHORIZED POSITION CAP

Fire and Rescue

The authorized position cap is unchanged from the prior year.

Planning and Development

1,300 part-time hours were added during the budget process to re-hire, as a part-time employee, the retiring Building Inspection division chief.

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Tables For Those Using Non-Electronic
Versions of This Document

ANIMAL CARE AND PROTECTIVE SERVICES
SUBFUND -- 15D

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	265	342	750	119.3%	408
Fines and Forfeits	3,461	(7,145)	50	(100.7%)	7,195
Miscellaneous Revenue	26,792	20,874	29,200	39.9%	8,326
TOTAL REVENUE	30,518	14,071	30,000	113.2%	15,929
EXPENDITURES					
Operating Expenses	5,013	19,048	30,000	57.5%	10,952
Other Uses	0	(4,977)	0	(100.0%)	4,977
TOTAL EXPENDITURES	5,013	14,071	30,000	113.2%	15,929

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 15D

BACKGROUND

Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Animal Care Training and Cruelty Prevention Trust. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes available dangerous dog permit revenue.

Miscellaneous Revenue

This category includes available revenue in contributions from private sources and class fees.

EXPENDITURES

Operating Expenses

The available funding within this subfund has been appropriated to travel and training for recertification and licensing.

TREE PROTECTION
SUBFUND -- 15F

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	614,361	0	0		0
Miscellaneous Revenue	2,152,452	387,894	389,424	0.4%	1,530
TOTAL REVENUE	2,766,813	387,894	389,424	0.4%	1,530
EXPENDITURES					
Personnel Expenses	58,330	67,911	69,305	2.1%	1,394
Operating Expenses	521,768	319,983	320,119	0.0%	136
Capital Outlay	26,129	0	0		0
TOTAL EXPENDITURES	606,228	387,894	389,424	0.4%	1,530

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	1	1	0

TREE PROTECTION SUBFUND 15F

BACKGROUND

The City of Jacksonville's Tree Protection and Related Expenditures Trust Fund provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the Fund. All monetary contributions are to be used exclusively for the planting trees, incidental landscaping and maintaining trees along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760, the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty-five percent of the budgeted amount for tree maintenance within the Public Works Department. This is an "all-years" subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUES

Miscellaneous Revenue

This amount represents an appropriation of available interest earnings to cover FY 20 tree protection expenditures.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare and pension costs.

Operating Expenses

This category is made of various small items and one large expenditure in trust fund authorized expense which represents the value of 25% of the budgeted tree maintenance funding within Public Works activities, as discussed above in the background section.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

VETERINARY SERVICES
SUBFUND -- 15G

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	189,098	184,506	184,506	0.0%	0
Fines and Forfeits	10	0	0		0
Miscellaneous Revenue	(13,822)	0	(48,243)		(48,243)
TOTAL REVENUE	175,286	184,506	136,263	(26.1%)	(48,243)
EXPENDITURES					
Personnel Expenses	1	0	0		0
Operating Expenses	225,869	184,506	136,263	(26.1%)	(48,243)
TOTAL EXPENDITURES	225,870	184,506	136,263	(26.1%)	(48,243)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

VETERINARY SERVICES SUBFUND 15G

BACKGROUND

Code section 111.455: Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from a portion of animal licenses and permits to support impounded and distressed animals. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available revenue from animal licenses and permits and animal control medical fees.

Miscellaneous Revenue

This negative amount is the de-appropriation of previously approved revenue budget which was not received.

EXPENDITURES

Operating Expenses

This category is made of various small items the largest of which is chemicals and drugs of \$121,757.

COURT COST COURTHOUSE TRUST
SUBFUND -- 15T

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,042,899	3,349,962	2,887,000	(13.8%)	(462,962)
Miscellaneous Revenue	1,499	0	5,365		5,365
Transfers From Other Funds	526,056	136,099	455,151	234.4%	319,052
TOTAL REVENUE	3,570,454	3,486,061	3,347,516	(4.0%)	(138,545)
EXPENDITURES					
Operating Expenses	700,000	837,491	721,750	(13.8%)	(115,741)
Debt Service	2,610,133	2,648,570	2,625,766	(0.9%)	(22,804)
TOTAL EXPENDITURES	3,310,133	3,486,061	3,347,516	(4.0%)	(138,545)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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COURT COST COURTHOUSE TRUST SUBFUND 15T

BACKGROUND

Municipal Code Section 111.380 authorizes The Court Cost Courthouse Trust. As a result of Ordinance 2010-561, the State Court facilities surcharge was increased from \$15 to \$30. This surcharge is levied on non-criminal traffic violations and the criminal violations listed in Florida Statutes Section 318.17 to be used exclusively to fund maintenance and capital improvements associated with court facilities. Municipal Code Section 634.102 states, no less than 25% of the \$30 fee shall be spent on maintenance. This is an "all-years" subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available and FY 20 anticipated court facilities surcharge revenue.

Miscellaneous Revenue

This category includes estimated interest earnings for FY 20.

Transfers from Other Funds

The revenue in the fund is insufficient to pay the FY 20 expenditures, therefore the General Fund – GSD (SF 011) subsidizes the fund via an interfund transfer.

EXPENDITURES

Operating Expenses

This amount represents the required building maintenance expense of 25% of budgeted revenues, as detailed above. The costs for maintaining the courthouse complex reside in the public buildings internal service fund and are allocated to this fund via an internal service charge.

Debt Service

This is the required FY 20 debt service costs associated with the Courthouse bond issue.

RECORDING FEES TECHNOLOGY
SUBFUND -- 15U

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,477,938	1,475,000	1,495,000	1.4%	20,000
Miscellaneous Revenue	9,332	7,547	9,306	23.3%	1,759
Fund Balance Appropriation	183,955	396,875	153,326	(61.4%)	(243,549)
TOTAL REVENUE	1,671,225	1,879,422	1,657,632	(11.8%)	(221,790)
EXPENDITURES					
Operating Expenses	1,405,093	1,675,762	1,404,122	(16.2%)	(271,640)
Capital Outlay	224,869	203,660	253,510	24.5%	49,850
TOTAL EXPENDITURES	1,629,962	1,879,422	1,657,632	(11.8%)	(221,790)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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RECORDING FEES TECHNOLOGY SUBFUND 15U

BACKGROUND

Code Section 111.388:

Pursuant to Florida Statute 28.24(12)(e)(1), this fund receives \$2 for each page recorded by the Clerk of the Court into the Official Record. These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1)(f)(2). Funds are disbursed once the three parties mutually agree with the distribution of the funds.

REVENUE

Charges for Services

This category represents the estimated FY 20 technology recording fee tied to the recording of deeds and mortgages.

Miscellaneous Revenue

This category includes anticipated interest earnings for FY 20.

Fund Balance Appropriation

This category represents a fund balance appropriation to fund the capital outlay below and to balance the fund.

EXPENDITURES

Operating Expenses

The table below details the operating budget for each of the three parties.

	\$447,802	\$436,720	\$519,600	\$1,404,122
Expenditure	Courts	Public Defender	State Attorney	Total
Professional Services	\$65,858	\$0	\$49,221	\$115,079
IT Internal Service	\$235,927	\$73,977	\$441,266	\$751,170
Other Repairs and Maintenance	\$72,858	\$297,277	\$0	\$370,135
Software / Hardware Licenses and Maint.	\$9,255	\$41,016	\$500	\$50,771
Other Operating Items	\$63,904	\$24,450	\$28,613	\$116,967

Capital Outlay

This category includes funding of \$110,910 within the State Attorney and \$152,600 within the Courts.

TEEN COURT PROGRAMS TRUST
SUBFUND -- 15V

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	315,815	313,000	264,500	(15.5%)	(48,500)
Miscellaneous Revenue	5,669	4,552	6,514	43.1%	1,962
Transfers From Other Funds	55,000	55,000	55,000	0.0%	0
Fund Balance Appropriation	57,125	27,441	70,007	155.1%	42,566
TOTAL REVENUE	433,610	399,993	396,021	(1.0%)	(3,972)
EXPENDITURES					
Personnel Expenses	291,063	297,102	322,361	8.5%	25,259
Operating Expenses	68,823	73,057	73,660	0.8%	603
Other Uses	0	29,834	0	(100.0%)	(29,834)
TOTAL EXPENDITURES	359,887	399,993	396,021	(1.0%)	(3,972)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0
Part-Time Hours	0	2,290	2,290

TEEN COURT PROGRAMS TRUST SUBFUND 15V

BACKGROUND

Code Section 111.375: The Teen Court Programs Trust provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students and the judicial system. In addition, the Teen Court Truancy Program has been developed to reduce truancy. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court Programs. As a result of Ordinance 2006-1066-E, the Teen Court Trust Program and the Teen Court Truancy Program are administered by the Courts.

REVENUE

Fines and Forfeits

This category includes the estimated FY 20 revenues received from the \$3 fee charged pursuant to Florida Statute 938.19.

Miscellaneous Revenue

This category represents anticipated interest earnings for FY 20

Transfers from Other Funds

This is a transfer from the General Fund – GSD (SF 011) for the Neighborhood Accountability Board.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily due to the costs associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an overall increase in other personnel expenses such as Medicare, overtime, and pension costs. An additional factor driving the increase in this category is the addition of \$15,615 in part-time salaries for the 2,290 additional part-time hours added to this fund as detailed below in the authorized position cap section.

Operating Expenses

This category includes various small expenditures the largest of which is \$55,000 in professional services for the Neighborhood Accountability Board.

AUTHORIZED POSITION CAP

2,290 part-time hours were transferred from Court Costs \$65 Fee fund (SF 1S1).

LIBRARY CONFERENCE FACILITY TRUST
SUBFUND -- 15W

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	300		300
Miscellaneous Revenue	188,323	334,437	334,580	0.0%	143
TOTAL REVENUE	188,323	334,437	334,880	0.1%	443
EXPENDITURES					
Personnel Expenses	207,308	205,492	187,995	(8.5%)	(17,497)
Operating Expenses	91,553	100,779	146,885	45.7%	46,106
Capital Outlay	22,036	24,347	0	(100.0%)	(24,347)
Other Uses	0	3,819	0	(100.0%)	(3,819)
TOTAL EXPENDITURES	320,897	334,437	334,880	0.1%	443

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	3	3	0
Part-Time Hours	3,328	3,328	0

LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W

BACKGROUND

The Library Conference Facility Trust was established per Ordinance 2006-237-E and is governed by Municipal Section 111.830. The Main Library charges a fee for the use of the conference facilities in order to cover the cost associated with operating and leasing conference facilities for business, recreational and social purposes. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing. During the budget process, the amounts budgeted may include de-appropriating unused balances in both expense and revenue from the prior fiscal year. The clean-up of an all-years fund, as part of the annual budget, may cause negative totals. The upcoming fiscal year budget needs are netted against the all year’s balances to determine the proposed change to the all year’s appropriation.

REVENUE

Charges for Services

This category includes bad check fees.

Miscellaneous Revenue

This category includes the appropriation of available interest income and the anticipated facility rental for the conference facility.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The FY 20 budget includes increases due to costs associated with the three-year collective bargaining agreements for each of the City’s employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. The increases due to collective bargaining are offset by a decrease of \$41,737 in defined benefit pension costs. The three employees in this fund are in the defined contribution pension plan.

Operating Expenses

This category is made of various small items the largest of which are \$17,500 in repairs and maintenance, \$17,729 in contractual services, \$24,000 in security/guard services, and \$51,500 in non-capital furniture and equipment.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

9-1-1 EMERGENCY USER FEE
SUBFUND -- 171

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,331,961	4,399,310	4,621,918	5.1%	222,608
Miscellaneous Revenue	78,725	47,037	91,987	95.6%	44,950
Fund Balance Appropriation	0	1,039,197	86,078	(91.7%)	(953,119)
TOTAL REVENUE	4,410,686	5,485,544	4,799,983	(12.5%)	(685,561)
EXPENDITURES					
Personnel Expenses	276,688	319,618	368,226	15.2%	48,608
Operating Expenses	3,702,611	4,186,729	4,392,560	4.9%	205,831
Capital Outlay	0	940,000	0	(100.0%)	(940,000)
Other Uses	0	39,197	39,197	0.0%	0
TOTAL EXPENDITURES	3,979,300	5,485,544	4,799,983	(12.5%)	(685,561)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0

9-1-1 EMERGENCY USER FEE SUBFUND 171

BACKGROUND

Municipal Code Section 111.320 and F.S 365.171: The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section."

REVENUE

Charges for Services

This category houses the FY 20 anticipated revenue for the landline fee of \$0.44 paid each month and a monthly wireless fee and a prepaid cellphone fee of \$0.40.

Miscellaneous Revenue

This category includes estimated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding of \$39,197 that was placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remainder to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to two positions being reclassified at a higher rate and due to the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.73 million to reimburse JSO and JFRD for a portion of call taker costs, \$860,900 for telephone and data lines, \$758,501 for hardware/software maintenance and licenses, \$460,700 for repairs and maintenance, and \$448,491 for miscellaneous services and charges. The net increase is being driven by a \$412,307 increase in hardware/software maintenance and licenses to install new Solacom equipment and add a new recorder at the Cecil backup center.

Other Uses

This category houses a \$39,197 operating contingency set aside for future appropriation.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

9-1-1 CAPITAL EQUIPMENT REPLACEMENT
 SUBFUND -- 172

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	36,720		36,720
TOTAL REVENUE	0	0	36,720		36,720
EXPENDITURES					
Capital Outlay	0	0	36,720		36,720
TOTAL EXPENDITURES	0	0	36,720		36,720

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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9-1-1 CAPITAL EQUIPMENT REPLACEMENT SUBFUND 172

BACKGROUND

Code Section 111.322:

Fund was created to house the budget related to the expansion or replacement of 9-1-1 Public Safety Answering Point (PSAP) equipment or service features of the 9-1-1 Emergency Telephone System.

REVENUE

Miscellaneous Revenue

This category includes a portion of the available investment pool earnings in this all-years fund.

EXPENDITURES

Capital Outlay

Capital funding has been provided for the annual replacement of aging equipment and the remaining will be combined with other funds to purchase an integrated mapping solution for Solacom phone system.

E-9-1-1 EMERGENCY WIRELESS USER FEE
 SUBFUND -- 173

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	597,873	0	(100.0%)	(597,873)
Miscellaneous Revenue	39,347	587,127	603,437	2.8%	16,310
TOTAL REVENUE	39,347	1,185,000	603,437	(49.1%)	(581,563)
EXPENDITURES					
Capital Outlay	77,687	1,185,000	603,437	(49.1%)	(581,563)
TOTAL EXPENDITURES	77,687	1,185,000	603,437	(49.1%)	(581,563)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

E-9-1-1 EMERGENCY WIRELESS USER FEE SUBFUND 173

BACKGROUND

This all-years fund previously housed wireless 9-1-1 fees prior to FY 08-09. In FY 08-09 those revenues began posting to the 9-1-1 Emergency User Fee fund (SF 171). The revenue that remained in this fund continued to accumulate interest and is now being used for capital purchases.

REVENUE

Miscellaneous Revenue

This category includes a portion of the available investment pool earnings in this all-years fund.

EXPENDITURES

Capital Outlay

Capital funding has been provided for the replacement of phone equipment at JSO and JFRD Primary PSAP's and the remaining will be combined with other funds to purchase an integrated mapping solution for Solacom phone system.

E-9-1-1 WIRELESS CAPITAL EQUIPMENT REPLACEMENT
 SUBFUND -- 174

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,782	0	118,347		118,347
TOTAL REVENUE	1,782	0	118,347		118,347
EXPENDITURES					
Capital Outlay	0	0	118,347		118,347
TOTAL EXPENDITURES	0	0	118,347		118,347

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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E-9-1-1 WIRELESS CAPITAL EQUIPMENT REPLACEMENT SUBFUND 174

BACKGROUND

This all-years fund is used to assist with expansion or replacement of 911 Public Safety Answering Point (PSAP) equipment or service features of the 911 Emergency Telephone System. The funds in this subfund are used for capital purchases.

REVENUE

Miscellaneous Revenue

This category includes a portion of the available investment pool earnings in this all-years fund.

EXPENDITURES

Capital Outlay

Capital funding has been provided to be combined with other funds to purchase an integrated mapping solution for Solacom phone system.

JACKSONVILLE BEACH TAX INCREMENT DISTRICT
 SUBFUND -- 184

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	6,919,381	7,340,189	7,679,940	4.6%	339,751
TOTAL REVENUE	6,919,381	7,340,189	7,679,940	4.6%	339,751
EXPENDITURES					
Grants, Aids & Contributions	6,919,381	7,340,189	7,679,940	4.6%	339,751
TOTAL EXPENDITURES	6,919,381	7,340,189	7,679,940	4.6%	339,751

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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JACKSONVILLE BEACH TAX INCREMENT DISTRICT SUBFUND 184

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment Districts, including USD2 A and USD2 B, receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues are collected and passed back to the beaches communities per the interlocal agreement.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district. Per the interlocal agreement, Jacksonville Beach's millage rate shall be 3.2907 mills less than the General Service District rate. The USD2 levy is 71.24% of the 11.4419 mill rate levied county-wide.

EXPENDITURES

Grants, Aids and Contributions

These are the estimated values of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district which are passed back to the beaches communities.

- o \$4,586,314 Jacksonville Beach USD2 A
- o \$3,093,626 Jacksonville Beach USD2 B

DOWNTOWN NORTHBANK CRA TRUST
 SUBFUND -- 18A

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	0	8,762,118		8,762,118
Miscellaneous Revenue	0	0	1,101,734		1,101,734
TOTAL REVENUE	0	0	9,863,852		9,863,852
EXPENDITURES					
Operating Expenses	0	0	8,529,110		8,529,110
Grants, Aids & Contributions	0	0	307,242		307,242
Transfers to Other Funds	0	0	77,500		77,500
Other Uses	0	0	950,000		950,000
TOTAL EXPENDITURES	0	0	9,863,852		9,863,852

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

DOWNTOWN NORTHBANK CRA TRUST SUBFUND 18A

BACKGROUND

Northwest USD1 B Tax Increment District and Northeast USD1 C Tax Increment District:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Downtown Northbank Community Redevelopment Areas (CRA) receive tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRAs.

Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA. Fiscal year 2019-2020 is the first budget year for these new subfunds so there is no prior year budget or historical actuals.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment districts.

- Northwest USD1 B \$5,619,545
- Northeast USD1 C \$3,142,573

Miscellaneous Revenue

This represents scheduled repayments for previously approved economic development loans within the tax increment district including 11E of \$595,247 and Carling of \$506,487.

EXPENDITURES

Operating Expenses

This category includes: \$5,000 to fund the GSP Community Revitalization Program, \$13,494 for the JTA / Fidelity parking lease, \$200,000 for the downtown master plan, \$336,700 for the Pope & Land / Brooklyn recapture enhancement value grant (2012-703-A / 2013-288-A), \$372,960 for the Hallmark / 220 Riverside recapture enhancement value grant (2012-270-A), \$500,000 for waterfront activation, \$585,845 for administrative expenditures, \$800,000 for the Vestcor loan payment to the City's Self-Insurance fund (SF 561) for the Lynch building / 11E redevelopment project, \$1,515,111 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board, and \$4,200,000 to fund the subsidy paid to MPS for the downtown garages,

Grants, Aids and Contributions

This category houses funding for the retail enhancement program.

Transfers to Other Funds

This category includes a \$75,000 transfer to the Community Development fund (SF 1A1) for repayment of a CDBG loan for the Museum of Contemporary Art and \$2,500 transfer to the General Fund – GSD (SF 011) to pay for the CRA annual independent audit.

Other Uses

This category houses the FY 20 funding for Downtown development loans.

DOWNTOWN SOUTHBANK CRA TRUST
 SUBFUND -- 18B

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	0	4,707,693		4,707,693
TOTAL REVENUE	0	0	4,707,693		4,707,693
EXPENDITURES					
Operating Expenses	0	0	4,385,899		4,385,899
Debt Service	0	0	319,294		319,294
Transfers to Other Funds	0	0	2,500		2,500
TOTAL EXPENDITURES	0	0	4,707,693		4,707,693

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

DOWNTOWN SOUTHBANK CRA TRUST SUBFUND 18B

BACKGROUND

Southside USD1 A Tax Increment District

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Downtown Southbank Community Redevelopment Area (CRA) receive tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA.

Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA. Fiscal year 2019-2020 is the first budget year for these new subfunds so there is no prior year budget or historical actuals.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes; \$8,288 for the Sunguard recapture enhancement value grant payment, \$100,000 for the One Call Commercial revitalization incentive, \$166,111 for waterfront activation, \$411,955 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board, \$420,815 administrative expenditures, \$440,300 for the Strand recapture enhancement value grant payment, \$647,500 for the Peninsula recapture enhancement value grant payment, and \$2,190,930 for the JEA Southside Generating Station Public Infrastructure.

Debt Service

This is the debt service paid from the TID for the 2006 bond issue for the Strand.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 011) to pay for the CRA annual independent audit.

JIA AREA REDEVELOPMENT CRA TRUST
 SUBFUND -- 18C

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	0	13,065,456		13,065,456
TOTAL REVENUE	0	0	13,065,456		13,065,456
EXPENDITURES					
Operating Expenses	0	0	9,432,017		9,432,017
Capital Outlay	0	0	2,378,034		2,378,034
Debt Service	0	0	1,252,905		1,252,905
Transfers to Other Funds	0	0	2,500		2,500
TOTAL EXPENDITURES	0	0	13,065,456		13,065,456

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

JIA AREA REDEVELOPMENT CRA TRUST SUBFUND 18C

BACKGROUND

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Jacksonville International Airport (JIA) Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA.

Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA. Fiscal year 2019-2020 is the first budget year for these new subfunds so there is no prior year budget or historical actuals.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various administrative expenditures of \$101,172 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising. Also included are the following CRA plan items: \$94,800 in qualified target industry (QTI) grants for Safariland (\$3,600), Mercedes Benz (\$16,200) and Amazon (\$75,000), \$2,535,000 in recaptured enhanced value (REV) grants for Ecolab (\$50,000), Uptown / River City Crossing (\$240,000), RAMCO (\$745,000) and Amazon (\$1,500,000) as well as \$6,701,045 in unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Capital Outlay

Funding has been set aside within the CRA for the capital projects below:

- Ranch Road Sidewalks: Duval Road to Tradeport Drive \$195,000
- Duval Road Resurfacing: Airport Road to Biscayne Blvd. \$658,284
- Duval Road Sidewalks: Airport Road to Biscayne Blvd. \$1,524,750

Debt Service

This is the debt service paid from the TID for the 2014 bond refunding for RAMCO.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 011) to pay for the CRA annual independent audit.

KING / SOUDEL CROSSING REDEVELOPMENT CRA TRUST
 SUBFUND -- 18D

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	0	824,582		824,582
TOTAL REVENUE	0	0	824,582		824,582
EXPENDITURES					
Operating Expenses	0	0	822,082		822,082
Transfers to Other Funds	0	0	2,500		2,500
TOTAL EXPENDITURES	0	0	824,582		824,582

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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KING / SOUTEL CROSSING REDEVELOPMENT CRA TRUST SUBFUND 18D

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The King / Soutel Crossing Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA.

Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA. Fiscal year 2019-2020 is the first budget year for these new subfunds so there is no prior year budget or historical actuals.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various administrative expenditures of \$87,774 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising as well as \$734,308 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD (SF 011) to pay for the CRA annual independent audit.

ARLINGTON AREA CRA TRUST
 SUBFUND -- 18E

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Property Taxes	0	0	1,316,900		1,316,900
TOTAL REVENUE	0	0	1,316,900		1,316,900
EXPENDITURES					
Operating Expenses	0	0	1,314,400		1,314,400
Transfers to Other Funds	0	0	2,500		2,500
TOTAL EXPENDITURES	0	0	1,316,900		1,316,900

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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ARLINGTON AREA CRA TRUST SUBFUND 18E

BACKGROUND:

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district (TID) created under Chapter 163 must be paid to the TID by the city and/or county government that is the taxing body which contains the TID. The Arlington Area Community Redevelopment Area (CRA) receives tax monies from the City of Jacksonville and these revenues may only be used for projects and/or programs contained in the CRA's community redevelopment plan and lie within the boundaries of the CRA.

Ordinance 2018-555-E amended the City municipal code related to its CRAs. This legislation created new all-years subfunds to house both the operations and capital projects for each CRA. Fiscal year 2019-2020 is the first budget year for these new subfunds so there is no prior year budget or historical actuals.

REVENUE

Property Taxes

This is the estimated value of 95% of the ad valorem tax revenue to be received on properties within the boundaries of the tax increment district.

EXPENDITURES

Operating Expenses

This category includes various administrative expenditures of \$82,387 which includes a supervision allocation from the Office of Economic Development, legal internal service costs related to the CRA, professional services, travel, training, dues and advertising as well as \$1,232,013 unallocated plan authorized expenditures which is set aside for future appropriation by the CRA board.

Transfers to Other Funds

This category houses a \$2,500 transfer to the General Fund – GSD for the cost of the annual independent financial audit of the CRA.

KIDS HOPE ALLIANCE
SUBFUND -- 191

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	206,141	159,717	137,139	(14.1%)	(22,578)
Transfers From Other Funds	30,524,897	31,936,961	34,658,863	8.5%	2,721,902
Fund Balance Appropriation	1,832	247,870	315,384	27.2%	67,514
TOTAL REVENUE	30,732,870	32,344,548	35,111,386	8.6%	2,766,838
EXPENDITURES					
Personnel Expenses	2,935,673	3,583,925	4,597,876	28.3%	1,013,951
Operating Expenses	1,195,421	1,401,539	1,537,051	9.7%	135,512
Capital Outlay	0	1	1	0.0%	0
Debt Service	440,750	447,385	447,904	0.1%	519
Grants, Aids & Contributions	23,469,656	26,555,520	0	(100.0%)	(26,555,520)
Transfers to Other Funds	1,445,012	40,794	250,000	512.8%	209,206
Other Uses	0	315,384	28,278,554	8,866.4%	27,963,170
TOTAL EXPENDITURES	29,486,512	32,344,548	35,111,386	8.6%	2,766,838

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	39	41	2
Part-Time Hours	44,500	107,100	62,600

KIDS HOPE ALLIANCE SUBFUND 191

BACKGROUND

Ordinance 2017-563-E pursuant to Chapter 77 of the City's Ordinance Code, established the Kids Hope Alliance (KHA) to be responsible for comprehensively developing, overseeing, managing and implementing an Essential Services Plan for Kids ("Plan"). KHA is to primarily implement and manage the children and youth programs, services, and activities permitted under the Plan through third party service providers and other City agencies and may only perform limited services in-house as specified in the Chapter. KHA is also responsible for improving the lives of children and youth in the City by working to ensure the safety, health, employability, and self-value of the children and youth and a more secure future for the children and youth.

Chapter 77 also identifies five essential service categories that identify the types of programs, services, and activities that are to be included in the plan and are comprised of 1) Early Learning, Literacy and School Readiness, 2) Juvenile Justice Prevention and Intervention Programming, 3) Out-of-School Programming, 4) Pre-teen and Teen Programming, 5) Special Needs, including but not limited to Mental Health, Behavioral Health, Emotional Health, and Physical Disabilities Programming.

REVENUE

Miscellaneous Revenue

This category includes tenant revenue related to the Don Brewer Center of \$40,920 and anticipated FY 20 interest income of \$77,877.

Transfer from Other Funds

This amount represents the transfer from the General Fund – GSD (SF 011) required to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase is driven by various factors:

- The three year collective bargaining agreement reached with each of the City's employee unions that went into effect in FY18 and ends in FY 20. Most employees will receive a 4.5% increase in base pay for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs.
- Employee turnover including the reclassification of positions.
- Two positions were moved from KHA grant subfund.
- Increase in part-time salaries primarily resulting from the addition of 62,600 part-time hours for the Essential Services Program.

Operating Expenses

This category is made of various small and several large expenditures including \$342,558 in professional and contractual services, \$418,997 in IT computer system maintenance and security costs, \$120,691 in utilities, \$117,819 in facility costs, \$112,991 in legal costs to the Office of General Counsel, and \$65,951 in guard services and security system monitoring.

Debt Service

This category includes the required debt service payment for the Don Brewer Center.

Transfers to Other Funds

This amount represents a combination of a transfer of \$200,000 to the KHA Trust Fund for the Stop the Violence Program and a transfer of \$50,000 to the Youth Travel Trust to fund the annual appropriation for the Youth Travel Trust Fund.

Other Uses

This category includes two separate contingencies; \$28,044,770 totaling KHA's FY 20 grants and aids budget which was removed from the budget legislation due to a Council member conflict of interest and \$233,784 operating contingency. The grants and aids budget was approved on separate legislation.

AUTHORIZED POSITION CAP

As part of the budget process, two positions were moved from KHA grant fund (SF 192) and 62,600 part time hours were added for the Essential Services Program.

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Tables For Those Using Non-Electronic
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HUGUENOT PARK
SUBFUND -- 1D1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	446,309	546,749	583,000	6.6%	36,251
Miscellaneous Revenue	(1,876)	11,039	4,500	(59.2%)	(6,539)
Transfers From Other Funds	469,712	369,442	310,770	(15.9%)	(58,672)
Fund Balance Appropriation	0	31,357	40,715	29.8%	9,358
TOTAL REVENUE	914,145	958,587	938,985	(2.0%)	(19,602)
EXPENDITURES					
Personnel Expenses	492,474	514,111	543,910	5.8%	29,799
Operating Expenses	309,646	317,013	311,174	(1.8%)	(5,839)
Capital Outlay	0	2	2	0.0%	0
Other Uses	103,937	127,461	83,899	(34.2%)	(43,562)
TOTAL EXPENDITURES	906,057	958,587	938,985	(2.0%)	(19,602)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	10	10	0
Part-Time Hours	1,529	1,529	0

HUGUENOT PARK SUBFUND 1D1

BACKGROUND

Code Section 111.126: The Huguenot Memorial Park Maintenance and Improvements and Lifeguard Services Trust Fund is funded by revenues generated from entrance fees, annual pass fees, camper rentals, miscellaneous sales and charges, concession commissions, as well as, a subsidy from the General Fund – GSD (SF 011). The code states that expenditures from the trust fund shall be for park maintenance, capital improvements and lifeguard services and to offset operating expenses associated with the park.

REVENUE

Charges for Services

This category includes estimated revenue for entrance fees, camper rentals and annual passes. The increase in this category is primarily attributable to an increase in anticipated camper rentals revenue as more campsites become operational since the impact of Hurricane Matthew and Hurricane Irma.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund – GSD (SF 011) subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items the largest of which are building maintenance costs of \$32,966, security / guard service of \$63,292, and fleet vehicle costs of \$89,485.

Other Uses

This category houses the FY 20 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

KATHRYN A. HANNA PARK
SUBFUND -- 1D2

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,069,509	1,918,307	2,167,182	13.0%	248,875
Miscellaneous Revenue	76,438	89,985	95,364	6.0%	5,379
Transfers From Other Funds	0	846,320	0	(100.0%)	(846,320)
Fund Balance Appropriation	24,525	51,874	65,820	26.9%	13,946
TOTAL REVENUE	2,170,472	2,906,486	2,328,366	(19.9%)	(578,120)
EXPENDITURES					
Personnel Expenses	696,396	855,694	926,729	8.3%	71,035
Operating Expenses	773,021	831,094	865,548	4.1%	34,454
Capital Outlay	4,837	2	2	0.0%	0
Transfers to Other Funds	0	1,020,000	336,130	(67.0%)	(683,870)
Other Uses	159,382	199,696	199,957	0.1%	261
TOTAL EXPENDITURES	1,633,636	2,906,486	2,328,366	(19.9%)	(578,120)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	16	17	1
Part-Time Hours	3,918	3,918	0

KATHRYN A. HANNA PARK SUBFUND 1D2

BACKGROUND

Code Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvements and Lifeguard Services Trust Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of facilities and other funds from activities and events occurring at Hanna Park.

REVENUE

Charges for Services

This category includes estimated revenue for camper rentals, entrance fees and annual passes. The increase is mainly due to an increase of \$234,475 in camper rentals based on actual revenues.

Miscellaneous Revenue

This category includes estimated revenue of various small items, the largest of which are \$58,000 in rental of city facilities.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding of \$65,820 that was placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Another factor that is driving the increase in this department is the addition of one position as detailed below.

Operating Expenses

This category is made of various small items the largest of which are \$65,937 for repairs / maintenance including upgrades of trail safety signage, \$71,237 in fleet vehicle charges, \$110,192 in security / guard services, and \$316,461 in utilities charges.

Transfers to Other Funds

This amount represents a transfer of \$254,093 to the Authorized Capital Project fund (SF 32E) to fund boardwalk construction costs and other capital projects as well as a \$82,037 transfer to the General Fund – GSD to repay a one time loan.

Other Uses

This category includes a \$134,137 charge for the City's indirect cost recovery study and a \$65,820 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap was increased by one Park Ranger position as part of the budget process.

FLORIDA BOATER IMPROVEMENT PROGRAM
SUBFUND -- 1D8

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	124,193	120,000	120,000	0.0%	0
Miscellaneous Revenue	5,239	20,000	10,050	(49.8%)	(9,950)
Transfers From Other Funds	190,354	0	0		0
TOTAL REVENUE	319,786	140,000	130,050	(7.1%)	(9,950)
EXPENDITURES					
Operating Expenses	161,500	140,000	130,050	(7.1%)	(9,950)
Capital Outlay	8,035	0	0		0
Transfers to Other Funds	415,869	0	0		0
TOTAL EXPENDITURES	585,405	140,000	130,050	(7.1%)	(9,950)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

**FLORIDA BOATER IMPROVEMENT PROGRAM
SUBFUND 1D8**

BACKGROUND

Code Section 110.413 and Florida Statute 328.72: The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804-E to provide boat-related activities (including recreational channel marking and public launching facilities); removal of floating structures deemed a hazard to public safety and health and manatee and marine mammal protection. This is an “all-years” subfund, which means that once funds are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This amount represents the anticipated revenue for boat registration fees in FY 20.

Miscellaneous Revenue

This amount represents an appropriation of available interest earnings within this all-years fund.

EXPENDITURES

Operating Expenses

The budgeted funding of \$130,050 will be utilized for repairs of city-owned boat ramps, docks, etc.

MISC. PARKS REVENUE AND MAINTENANCE
 SUBFUND -- 1D9

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	107,000	102,352	(4.3%)	(4,648)
Miscellaneous Revenue	0	2,251	2,620	16.4%	369
TOTAL REVENUE	0	109,251	104,972	(3.9%)	(4,279)
EXPENDITURES					
Capital Outlay	0	109,251	104,972	(3.9%)	(4,279)
TOTAL EXPENDITURES	0	109,251	104,972	(3.9%)	(4,279)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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**MISCELLANEOUS PARKS REVENUE AND MAINTENANCE
SUBFUND 1D9**

BACKGROUND

This fund currently houses available recreation and open space fees and interest income to help fund project(s) in the FY 20 Capital Improvement Plan (CIP) projects.

REVENUE

Charges for Services

This represents the available plat fee revenue being appropriated to pay for the CIP project(s) in the table below.

Miscellaneous Revenue

This represents the available interest income being appropriated to pay for the CIP project(s) in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan projects. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

104,972

Project Title	FY 20 Approved
103rd Street Sports Complex Renovations	98
Sheffield Park Soccer Fields	256
St. Johns River Park	9,577
Blue Cypress Pool Demo and Replacement	12,195
Carville Park and Pool	39,391
9A / Baymeadows Park	43,455

CECIL FIELD COMMERCE CENTER
SUBFUND -- 1DA

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	126,029	154,345	131,000	(15.1%)	(23,345)
Miscellaneous Revenue	12,834	11,310	9,000	(20.4%)	(2,310)
Transfers From Other Funds	1,144,279	1,219,734	1,267,467	3.9%	47,733
Fund Balance Appropriation	0	24,709	31,373	27.0%	6,664
TOTAL REVENUE	1,283,142	1,410,098	1,438,840	2.0%	28,742
EXPENDITURES					
Personnel Expenses	536,807	557,220	597,289	7.2%	40,069
Operating Expenses	667,261	690,027	700,138	1.5%	10,111
Capital Outlay	0	2	2	0.0%	0
Other Uses	71,388	162,849	141,411	(13.2%)	(21,438)
TOTAL EXPENDITURES	1,275,456	1,410,098	1,438,840	2.0%	28,742

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	6	6	0
Part-Time Hours	24,000	24,000	0

CECIL FIELD COMMERCE CENTER SUBFUND 1DA

BACKGROUND

The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

REVENUE

Charges for Services

The category represents estimated revenue for organized event charges, summer camp programming and entrance fees.

Miscellaneous Revenue

The category represents miscellaneous sales and charges related to aquatic activities and overtime reimbursement charges.

Transfers from Other Funds

This amount represents the transfer from the General Fund - GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund – GSD (SF 011) subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and one large expenditure of \$614,810 in contractual services for the maintenance at Cecil Field Commerce Center and Taye Brown Regional Park.

Other Uses

This category houses the FY 20 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

CECIL FIELD TRUST
SUBFUND -- 1DE

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,230	1,350	1,250	(7.4%)	(100)
Miscellaneous Revenue	2,488,599	1,095,677	1,617,724	47.6%	522,047
TOTAL REVENUE	2,489,829	1,097,027	1,618,974	47.6%	521,947
EXPENDITURES					
Personnel Expenses	110	0	0		0
Operating Expenses	2,287,129	1,087,486	1,728,619	59.0%	641,133
Capital Outlay	0	0	(178,479)		(178,479)
Other Uses	67,437	9,541	68,834	621.5%	59,293
TOTAL EXPENDITURES	2,354,676	1,097,027	1,618,974	47.6%	521,947

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

CECIL FIELD TRUST SUBFUND 1DE

BACKGROUND

Code Section 111.625:

This all-years fund was established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund. The funds are used for the improvements, repairs, or maintenance costs of City facilities at Cecil Commerce Center or other costs of undertaking City obligations or goals. The Office of Economic Development manages most of the activities within this fund and the Parks, Recreation and Community Services Department oversee a small portion of forestry activities in the activity.

REVENUE

Charges for Services

This category includes the FY 20 estimated hunting, fishing and archery fee revenue.

Miscellaneous Revenue

This category includes the estimated investment pool income, rental revenue from City facilities at Cecil Commerce Center and the appropriation of available revenue from the sale of real property. The increase is being driven by the appropriation of \$306,952 in available gain on sale of property at the Cecil Commerce Center.

EXPENDITURES

Operating Expenses

This category includes \$1.58 million in professional services for the building and property maintenance contract for the Cecil Commerce Center and forestry management services by the Florida Department of Agriculture. Additional expenses include a supervision allocation from the Office of Economic Development of \$137,886 and miscellaneous insurance costs associated with the facility of \$124,757. There is also a negative all-years adjustment in miscellaneous services and charges of \$118,293 which adjusts the all-years balance. The increase is due to the removal of a FY 19 onetime adjustment.

Capital Outlay

This category houses the de-appropriation of available budgetary balances in this all-years subfund. The adjustment will be removed in FY 21.

Other Uses

This category houses the charge for the City's indirect cost recovery study.

BEACH EROSION - LOCAL
SUBFUND -- 1F4

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Intergovernmental Revenue	(1)	0	0		0
Miscellaneous Revenue	33,243	0	0		0
Transfers From Other Funds	108,252	0	500,000		500,000
TOTAL REVENUE	141,494	0	500,000		500,000
EXPENDITURES					
Operating Expenses	(91,484)	0	0		0
Other Uses	0	0	500,000		500,000
TOTAL EXPENDITURES	(91,484)	0	500,000		500,000

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

BEACH EROSION – LOCAL SUBFUND 1F4

BACKGROUND

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Army Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement, but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

REVENUE

Transfers From Other Funds

This amount represents a transfer from the General Fund – GSD (SF 011) as part of the local share obligations.

EXPENDITURES

Other Uses

This amount represents the City building up reserves to cover future beach renourishment costs.

SPAY AND NEUTER REBATE TRUST
SUBFUND -- 1H2

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	695,073	718,719	718,719	0.0%	0
Fines and Forfeits	39,052	3,000	36,000	1,100.0%	33,000
Miscellaneous Revenue	22,499	15,000	747	(95.0%)	(14,253)
TOTAL REVENUE	756,624	736,719	755,466	2.5%	18,747
EXPENDITURES					
Personnel Expenses	148,368	100,359	104,197	3.8%	3,838
Operating Expenses	828,845	633,938	651,269	2.7%	17,331
Other Uses	0	2,422	0	(100.0%)	(2,422)
TOTAL EXPENDITURES	977,213	736,719	755,466	2.5%	18,747

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	1	1	0
Part-Time Hours	5,850	5,850	0

SPAY AND NEUTER REBATE TRUST SUBFUND 1H2

BACKGROUND

Section 111.450: Ordinance 2010-527-E grants the Animal Care and Protective Services Division (ACPS) authority to oversee the Spay and Neuter Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an all-years subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Charges for Services

This category includes the appropriation of available revenue in animal licenses and permits and animal adoption fees.

Fines and Forfeits

This amount represents spay and neuter forfeited deposits in FY 20. The increase is primarily due to the cleanup of prior year budget in this all-years subfund.

Miscellaneous Revenue

This category includes anticipated revenue in contributions from private sources.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and one large expenditure of \$644,300 in contractual services for the Jacksonville Humane Society and First Coast No More Homeless Pets.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

DRIVER EDUCATION SAFETY TRUST
 SUBFUND -- 1HA

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	300,093	300,000	260,000	(13.3%)	(40,000)
Miscellaneous Revenue	10,506	0	0		0
TOTAL REVENUE	310,599	300,000	260,000	(13.3%)	(40,000)
EXPENDITURES					
Grants, Aids & Contributions	253,050	300,000	260,000	(13.3%)	(40,000)
TOTAL EXPENDITURES	253,050	300,000	260,000	(13.3%)	(40,000)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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DRIVER EDUCATION SAFETY TRUST SUBFUND 1HA

BACKGROUND

Code Section 111.390:

The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Pursuant F.S. 318.1215, funding is provided via an additional \$3 levy on each civil traffic penalty. Funding is used for driver education safety programs in public and non-public schools. Florida Statute requires a minimum of 30 percent of a student's time in the program be behind-the-wheel training. Expenditures budgeted are managed by the Duval County School System. This is an all years' subfund.

REVENUE

Charges for Services

This category represents anticipated fines received for traffic court criminal and civil service charges in FY 20.

EXPENDITURES

Grants, Aids & Contributions

This is a pass-through of 100% of the revenue to the Duval County School System.

BETTER JACKSONVILLE DEBT SERVICE
 SUBFUND -- 111

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	90,042,674	74,828,374	74,093,637	(1.0%)	(734,737)
Intergovernmental Revenue	1,144,263	980,097	2,500,000	155.1%	1,519,903
Miscellaneous Revenue	150,208	0	362,604		362,604
TOTAL REVENUE	91,337,145	75,808,471	76,956,241	1.5%	1,147,770
EXPENDITURES					
Debt Service	74,674,828	75,808,471	76,956,241	1.5%	1,147,770
Transfers to Other Funds	12,199,631	0	0		0
TOTAL EXPENDITURES	86,874,460	75,808,471	76,956,241	1.5%	1,147,770

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

BETTER JACKSONVILLE DEBT SERVICE SUBFUND 111

BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

REVENUE

Other Taxes

This represents the portion of the FY 20 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

Intergovernmental Revenue

This amount represents estimated IRS BABs subsidy funding.

Miscellaneous Revenue

This represents the available investment pool earnings in this all-years subfund.

EXPENDITURES

Debt Service

This is the anticipated debt service payments required for bond issuances related to BJP.

SPECIAL ASSESSMENT FUND
 SUBFUND -- 1L1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	0	2,920,132		2,920,132
TOTAL REVENUE	0	0	2,920,132		2,920,132
EXPENDITURES					
Transfers to Other Funds	0	0	2,920,132		2,920,132
TOTAL EXPENDITURES	0	0	2,920,132		2,920,132

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

SPECIAL ASSESSMENT FUND SUBFUND 1L1

BACKGROUND

This fund was set up on ordinance 2002-651-E to house Council approved special assessments. The terms of each special assessment vary and are established as part of the legislation. In most cases the City provides the upfront funding and the property owners are assessed for the cost and repay over time. The funding included in the FY 20 budget relates to ordinance 2011-724-E for Isle of Palm Special District set up to pay for dredging.

REVENUE

Charges for Services

This represents available Isle of Palm Special District assessment revenue that is being appropriated and transferred to a capital project fund.

EXPENDITURES

Transfer to Other Funds

The available funding is being transferred to a capital project fund to fund the Isle of Palm dredging pursuant to 2011-724-E.

COURT COSTS \$65 FEE
SUBFUND -- 1S1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	937,198	906,472	871,520	(3.9%)	(34,952)
Miscellaneous Revenue	41,294	37,065	43,987	18.7%	6,922
Transfers From Other Funds	64,740	290,000	0	(100.0%)	(290,000)
Fund Balance Appropriation	522,903	88,437	95,757	8.3%	7,320
TOTAL REVENUE	1,566,134	1,321,974	1,011,264	(23.5%)	(310,710)
EXPENDITURES					
Personnel Expenses	610,778	660,747	499,612	(24.4%)	(161,135)
Operating Expenses	585,583	608,025	394,589	(35.1%)	(213,436)
Capital Outlay	86,967	53,202	51,407	(3.4%)	(1,795)
Other Uses	0	0	65,656		65,656
TOTAL EXPENDITURES	1,283,329	1,321,974	1,011,264	(23.5%)	(310,710)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	10	9	(1)
Part-Time Hours	2,290	0	(2,290)

COURT COSTS \$65 FEE SUBFUND 1S1

BACKGROUND

Code Section 111.385 and the Florida Statute Section 939.185 authorize a \$65 fee on felony, misdemeanor, or criminal traffic offenses. This revenue is split into four separate activities which receive 25% of the total revenue: Legal Aid, Duval County Law Library, Juvenile Drug Court, and Judicial Support. Pursuant to Florida Statute, any remaining funding at year end will be transferred into the Judicial Support activity.

REVENUE

Charges for Services

This category represents estimated FY 20 revenue to be received related to Florida Statute 939.185. The funding will be shared equally among the four activities.

Miscellaneous Revenue

This category represents additional revenue received by the Duval County Law Library for copier services for the public, Continuing Learning Education seminars for lawyers, and estimated FY 20 interest earnings.

Fund Balance Appropriation

Fund balance is being appropriated to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in personnel expenses is due to the unfunding of two positions, the elimination of a position and the removal of \$14,000 in part-time salaries as part of the budget process.

Operating Expenses

This category includes various small and several large expenditures including \$125,000 in professional / contractual services and \$217,880 in pass-through funding for the Legal Aid activity. The decrease is mainly due to the elimination of the one-time contribution provided by the General Fund - GSD (SF 011).

Capital Outlay

The amount represents the funding provided for library materials in the Duval County Law Library.

Other Uses

This amount represents cash carryover which is the excess of proposed revenues over expenses.

AUTHORIZED POSITION CAP

Judicial Support activity had several authorized position cap changes:

- One position was transferred to the General Fund – GSD (SF 011)
- 2,290 part-time hours were transferred to the Teen Court Programs Trust (SF 15V)

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Tables For Those Using Non-Electronic
Versions of This Document

ENTERPRISE FUNDS

Summary of Subfunds

Graphs

- 412 Public Parking
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 44i Solid Waste – Tye Brown
- 44K Solid Waste General Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services - Capital Projects
- 4F5 Equestrian Center – Northeast Florida Equestrian Society
- 4G1 Sports Complex Capital Maintenance
- 4K1 City Venues - City
- 4K2 City Venues – SMG
- 4K3 Capital Projects – City Venues Surcharge
- 4K6 City Venues – Debt Service

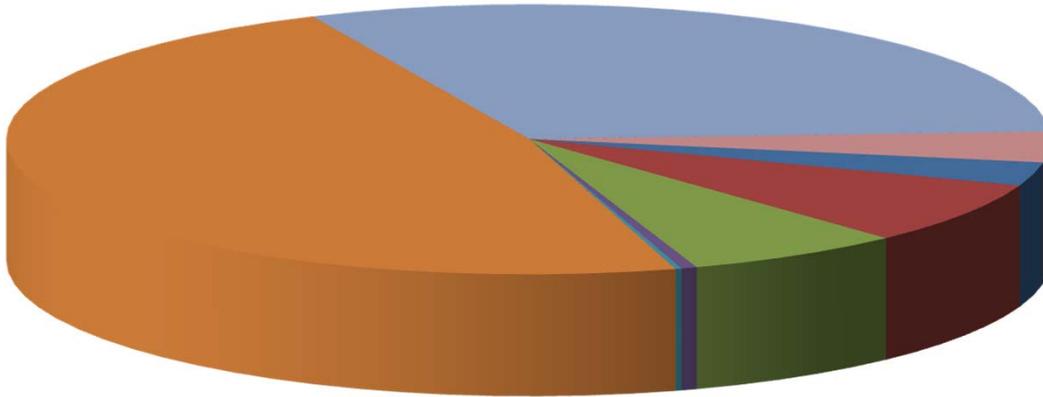
ENTERPRISE FUNDS

Summary of Subfunds

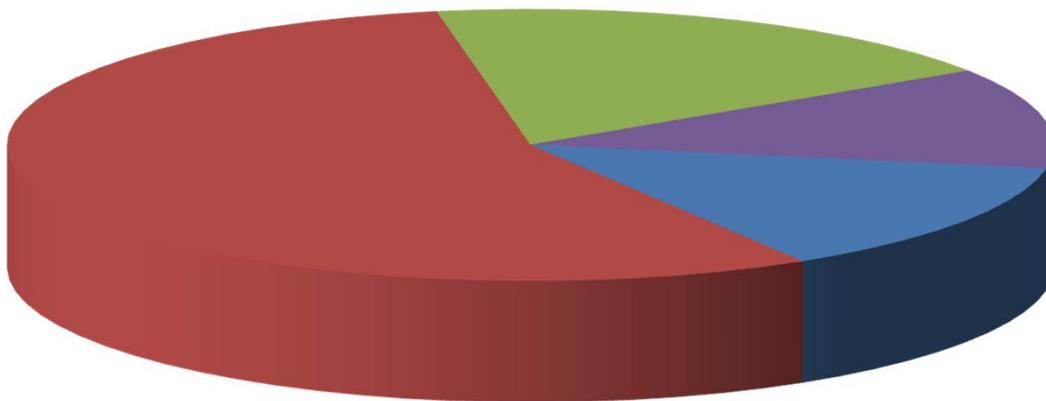
SF Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
412 Public Parking	2,049,497	1,588,166		214,696			487,068	4,339,427
431 Motor Vehicle Inspection	299,224	60,909		1			61,004	421,138
441 Solid Waste Disposal	7,626,449	67,587,705	1,764,999	1		8,788,421	2,045,744	87,813,319
442 Contamination Assessment		233,113					44,527	277,640
443 Landfill Closure	318,992	1,907,144		2			62,142	2,288,280
445 Solid Waste Facilities Mitigation							212,112	212,112
446 Solid Waste Class III Mitigation							188,678	188,678
44i Solid Waste - Teye Brown						241,625		241,625
44K Solid Waste General Capital Projects				7,022,360				7,022,360
461 Stormwater Services	8,399,660	11,685,380	2,368,472	2		11,287,062	688,382	34,428,958
462 Stormwater Svcs-Capital Projects				10,608,162				10,608,162
4F5 Equestrian Center - NEFLES		493,239						493,239
4G1 Sports Complex Capital Maint.			3,209,810	2,888,672		2,123,025		8,221,507
4K1 City Venues - City		8,027,159	10,450,264	590,898		13,604,036		32,672,357
4K2 City Venues - SMG	9,619,342	25,259,936						34,879,278
4K3 Capital - City Venues Surcharge				3,745,045				3,745,045
4K6 City Venues - Debt Service			21,306,750					21,306,750
Total Enterprise Funds	28,313,164	116,842,751	39,100,295	25,069,839	0	36,044,169	3,789,657	249,159,875

ENTERPRISE FUNDS

REVENUE BY CATEGORY



EXPENDITURES BY CATEGORY



PUBLIC PARKING
SUBFUND -- 412

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	3,431,568	3,557,013	3,600,008	1.2%	42,995
Fines and Forfeits	554,241	620,861	463,382	(25.4%)	(157,479)
Miscellaneous Revenue	96,196	87,816	99,243	13.0%	11,427
Transfers From Other Funds	22,453	0	0		0
Fund Balance Appropriation	734,231	626,597	176,794	(71.8%)	(449,803)
TOTAL REVENUE	4,838,688	4,892,287	4,339,427	(11.3%)	(552,860)
EXPENDITURES					
Personnel Expenses	1,868,480	2,000,314	2,049,497	2.5%	49,183
Operating Expenses	1,230,383	1,549,170	1,588,166	2.5%	38,996
Capital Outlay	101,344	849,722	214,696	(74.7%)	(635,026)
Transfers to Other Funds	250,000	0	0		0
Other Uses	268,965	493,081	487,068	(1.2%)	(6,013)
TOTAL EXPENDITURES	3,719,172	4,892,287	4,339,427	(11.3%)	(552,860)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	36	36	0
Part-Time Hours	4,780	4,780	0

PUBLIC PARKING SUBFUND 412

BACKGROUND

This enterprise fund houses the revenue and costs associated with the Office of Public Parking. The Office of Public Parking manages city owned parking lots and garages. Revenues are generated through daily and monthly parking fees, as well as, other fines and forfeitures.

REVENUE

Charges for Services

This category includes monthly, daily and special events parking fees, late fees, collection fees and wrecker and towing fees.

Fines and Forfeits

This category includes parking fines, the police and fire pension fund contribution-contra revenue, disabled trust fund contribution-contra revenue and vehicle immobilization. The net decrease is being driven by a \$200,741 decrease in estimated parking fines revenue.

Miscellaneous Revenue

This category includes estimated interest earnings and tenant revenue for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding of \$176,794 that was placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. This is being somewhat offset by a \$14,066 reduction in workers compensation costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$118,298 in guard services and security system monitoring, \$127,735 in credit card fees, \$219,420 in computer system maintenance / security costs, \$242,764 in hardware/software maintenance and licenses, and \$269,213 in repairs and maintenance.

Capital Outlay

Capital funding has been provided to purchase additional security cameras at the Main Library and Yates Building garages.

Other Uses

This category includes a \$264,040 charge for the City's indirect cost recovery study, a \$176,794 operating contingency and \$46,234 in cash carryover.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

MOTOR VEHICLE INSPECTION
SUBFUND -- 431

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	432,772	415,500	375,600	(9.6%)	(39,900)
Miscellaneous Revenue	3,254	2,284	4,196	83.7%	1,912
Fund Balance Appropriation	78,371	85,092	41,342	(51.4%)	(43,750)
TOTAL REVENUE	514,396	502,876	421,138	(16.3%)	(81,738)
EXPENDITURES					
Personnel Expenses	279,397	337,877	299,224	(11.4%)	(38,653)
Operating Expenses	47,912	57,609	60,909	5.7%	3,300
Capital Outlay	0	1	1	0.0%	0
Other Uses	38,567	107,389	61,004	(43.2%)	(46,385)
TOTAL EXPENDITURES	365,876	502,876	421,138	(16.3%)	(81,738)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	7	6	(1)
Part-Time Hours	3,616	3,616	0

MOTOR VEHICLE INSPECTION SUBFUND 431

BACKGROUND

Code Section 110.407: The Fleet Management Division manages the motor vehicle inspection activity for the City that is required in the City's ordinance code section 680. During 2018 the Florida Legislature's preempted regulation of transportation network companies (i.e. Uber and Lyft) to the state and in response the Jacksonville City Council filed and approved ordinance 2019-183-E which replaced municipal code chapter 220 Vehicles for Hire. The new chapter 220 revised the City's taxi regulations to mirror the state's transportation network company regulations. It eliminated the taxi medallion / medallion renewal requirement and the vehicle inspection. This change removed any fees previously received for the inspection for vehicles for hire. The historical actuals and FY 20 budget do not reflect the full impact of this change because the budget was previously reduced to account for the removal of this revenue due to a moratorium placed on the vehicle for hire inspection fee by City Council in FY 14-15.

REVENUE

Charges for Services

This category includes revenues from inspection of school buses and wrecker application fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to balance up the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net decrease in personnel expenses is due primarily to the elimination of one position as part of the budget process.

Operating Expenses

This category is made of various small items, the largest of which is internal service charges totaling \$46,751.

Other Uses

This category houses the indirect cost recovery allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

AUTHORIZED POSITION CAP

In an effort to reduce costs in response to the official removal of the vehicle for hire inspection revenue, one position was eliminated from this activity as part of the budget process.

SOLID WASTE DISPOSAL
SUBFUND -- 441

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Licenses and Permits	8,927,747	8,665,494	9,142,822	5.5%	477,328
Charges for Services	64,493,594	63,614,851	63,474,559	(0.2%)	(140,292)
Fines and Forfeits	3,426	2,000	2,500	25.0%	500
Miscellaneous Revenue	1,600,573	1,746,207	1,822,926	4.4%	76,719
Transfers From Other Funds	12,058,842	8,597,621	12,760,064	48.4%	4,162,443
Fund Balance Appropriation	0	472,977	610,448	29.1%	137,471
TOTAL REVENUE	87,084,182	83,099,150	87,813,319	5.7%	4,714,169
EXPENDITURES					
Personnel Expenses	7,402,529	7,621,978	7,626,449	0.1%	4,471
Operating Expenses	61,279,777	65,726,781	67,587,705	2.8%	1,860,924
Capital Outlay	58,825	1	1	0.0%	0
Debt Service	2,849,779	3,877,617	1,764,999	(54.5%)	(2,112,618)
Transfers to Other Funds	9,000,000	3,058,842	8,788,421	187.3%	5,729,579
Other Uses	1,925,504	2,813,931	2,045,744	(27.3%)	(768,187)
TOTAL EXPENDITURES	82,516,414	83,099,150	87,813,319	5.7%	4,714,169

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	116	116	0
Part-Time Hours	1,300	1,300	0

SOLID WASTE DISPOSAL SUBFUND 441

BACKGROUND

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including the collection of household and commercial waste, yard debris, recyclables and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include Collection Administration, Downtown Collection, Residential Collection and Disposal Operations. The fund also provides oversight for the Public Works activity of sanitation service for litter pick-up and large debris-illegal dumping within the General Fund – GSD (SF 011).

REVENUE

Licenses and Permits

This category represents funding for non-residential solid waste franchise fees.

Charges for Services

This category includes various fees and charges, the largest of which are \$42 million in residential solid waste user fees, \$10 million in commercial tipping fees, \$6 million in residential tipping fees and \$4 million in internal host fees.

Miscellaneous Revenue

This category includes funding for the sale of recyclable products and miscellaneous sales and charges.

Transfers From Other Funds

This amount represents a loan from the General Fund – GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund – GSD loan.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. This is being somewhat offset by a \$190,093 reduction in workers compensation costs.

Operating Expenses

This category represents the majority of the fund's expenses. Roughly, \$51.4 million is allocated to professional and contractual services of which: \$37.5 million represents garbage hauling services; \$11 million represents costs for the operation of Trail Ridge Landfill and \$2.7 million is for the processing and sale of residential recycling. Roughly, \$5.1 million is allocated to internal services charges of which \$4.5 million represents fleet services charges. The remaining \$11 million includes funding of \$9.7 million in landfill charges and \$1.3 million in miscellaneous services and charges for the treatment of landfill leachate. The net increase is due to CPI adjustments and increased contract rates primarily in the garbage and recycling contract of \$1,794,706 and landfill disposal charges of \$446,478. These increases are somewhat offset by a decrease in projected tonnage of \$387,783.

Debt Service

This category represents principal and interest payments for previously funded capital projects.

Transfers to Other Funds

This amount represents a loan repayment to the General Fund – GSD (SF 011) pursuant to Ordinance 2018-458-E.

Other Uses

This category includes a \$2,045,744 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

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CONTAMINATION ASSESSMENT
SUBFUND -- 442

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	254,959	244,800	277,640	13.4%	32,840
Miscellaneous Revenue	45,192	15,540	0	(100.0%)	(15,540)
Fund Balance Appropriation	68,123	0	0		0
TOTAL REVENUE	368,274	260,340	277,640	6.6%	17,300
EXPENDITURES					
Operating Expenses	174,226	260,340	233,113	(10.5%)	(27,227)
Other Uses	0	0	44,527		44,527
TOTAL EXPENDITURES	174,226	260,340	277,640	6.6%	17,300

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

CONTAMINATION ASSESSMENT SUBFUND 442

BACKGROUND

The Solid Waste Division charges a Resource Recovery Fee (Internal and External Host fees). Internal Host Fees are applied to each Class I ton deposited at the Trail Ridge (City-owned) landfill and External Host Fees are applied to each Class III ton deposited at the Old Kings Road (private) landfill. Host fees are assessed at the rate of \$0.24 per ton and are used to examine, evaluate and remedy closed contaminated landfill and dump sites within the City.

REVENUE

Charges for Services

This amount represents internal and external host fees driven by the amount of tonnage received at Trail Ridge Landfill.

EXPENDITURES

Operating Expenses

This category includes expenditures in professional services for semi-annual groundwater sampling, contamination assessment reports and other required reports for the Florida Department of Environmental Protection.

Other Uses

The FY 20 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for containment assessment activities.

LANDFILL CLOSURE
SUBFUND -- 443

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,103,183	2,019,600	2,288,280	13.3%	268,680
Miscellaneous Revenue	155,790	0	0		0
Transfers From Other Funds	9,000,000	0	0		0
TOTAL REVENUE	11,258,973	2,019,600	2,288,280	13.3%	268,680
EXPENDITURES					
Personnel Expenses	207,437	319,332	318,992	(0.1%)	(340)
Operating Expenses	1,122,619	1,700,266	1,907,144	12.2%	206,878
Capital Outlay	12,719	2	2	0.0%	0
Other Uses	0	0	62,142		62,142
TOTAL EXPENDITURES	1,342,775	2,019,600	2,288,280	13.3%	268,680

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

LANDFILL CLOSURE SUBFUND 443

BACKGROUND

The Landfill Closure subfund was established to provide for the closure and post closure costs of the North, East and Trail Ridge landfills. A Resource Recovery Fee (Internal and External Host fees) provides funding for this purpose at the rate of \$1.98 per each Class I tons deposited at the Trail Ridge (City-owned) landfill and each Class III tons deposited at the Old Kings Road (private) landfill.

REVENUE

Charges for Services

This amount represents internal and external host fees driven by the amount of tonnage received at Trail Ridge Landfill.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. This is being somewhat offset by a \$11,338 reduction in workers compensation costs.

Operating Expenses

This category consists of various expenditures, the largest of which are miscellaneous services and charges of \$1,677,889 for post-closure activities.

Other Uses

The FY 20 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for landfill closure activities.

SW FACILITIES MITIGATION
SUBFUND -- 445

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	196,561	201,250	197,750	(1.7%)	(3,500)
Miscellaneous Revenue	10,420	7,916	14,362	81.4%	6,446
Transfers From Other Funds	221,052	0	0		0
TOTAL REVENUE	428,033	209,166	212,112	1.4%	2,946
EXPENDITURES					
Transfers to Other Funds	173,025	0	0		0
Other Uses	0	209,166	212,112	1.4%	2,946
TOTAL EXPENDITURES	173,025	209,166	212,112	1.4%	2,946

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

SOLID WASTE FACILITIES MITIGATION SUBFUND 445

BACKGROUND

The Solid Waste Facilities Mitigation subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739-E authorized a 50/50 sharing of the Internal Host Fee between Class I mitigation activities and the Taye Brown Regional Park Improvement District. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, Chapter 380, Part 4.

REVENUE

Charges for Services

This amount represents internal host fees driven by the amount of tonnage received at Trail Ridge Landfill.

Miscellaneous Revenue

This category represents the anticipated interest earnings for FY 20.

EXPENDITURES

Other Uses

The FY 20 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for mitigation activities.

SOLID WASTE CLASS III MITIGATION
SUBFUND -- 446

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	137,986	107,500	182,500	69.8%	75,000
Miscellaneous Revenue	4,226	2,816	6,178	119.4%	3,362
Transfers From Other Funds	13,812	0	0		0
TOTAL REVENUE	156,023	110,316	188,678	71.0%	78,362
EXPENDITURES					
Other Uses	0	110,316	188,678	71.0%	78,362
TOTAL EXPENDITURES	0	110,316	188,678	71.0%	78,362

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

SOLID WASTE CLASS III MITIGATION SUBFUND 446

BACKGROUND

This subfund was established to mitigate concerns in areas surrounding Class III Disposal Sites (private construction and demolition debris landfills). External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Class III ton processed at the private landfills. Mitigation projects are determined pursuant to the City of Jacksonville's Municipal Code, chapter 380, Part 4, and then funding is approved by Council.

REVENUE

Charges for Services

This amount represents external host fees driven by the amount of tonnage received at private facilities/landfills (Class III) and a new fee for construction and demolition permits pursuant to Ordinance 2019-55-E.

Miscellaneous Revenue

This category represents the anticipated interest earnings for FY 20.

EXPENDITURES

Other Uses

The FY 20 estimated revenues over expenses are being placed in a cash carryover, pending future Council approved appropriations for mitigation activities.

SOLID WASTE - TAYE BROWN
SUBFUND -- 44I

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	196,561	345,508	197,750	(42.8%)	(147,758)
Miscellaneous Revenue	9,711	120,000	43,875	(63.4%)	(76,125)
Transfers From Other Funds	173,025	0	0		0
TOTAL REVENUE	379,297	465,508	241,625	(48.1%)	(223,883)
EXPENDITURES					
Capital Outlay	45,636	0	0		0
Transfers to Other Funds	455,126	465,508	241,625	(48.1%)	(223,883)
TOTAL EXPENDITURES	500,762	465,508	241,625	(48.1%)	(223,883)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

SOLID WASTE – TAYE BROWN SUBFUND 44I

BACKGROUND

This all-years subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, on-going trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

REVENUE

Charges for Services

This category houses the FY 20 estimated internal host fee revenue.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

EXPENDITURES

Transfers to Other Funds

The available revenue in this fund is being transferred to the Equestrian Center – Northeast Florida Equestrian Society fund (SF 4F5) to help cover the FY 20 revenue shortfall for the operations at the Equestrian Center.

SOLID WASTE GENERAL CAPITAL PROJECTS
 SUBFUND -- 44K

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Sources	0	4,804,000	7,022,360	46.2%	2,218,360
TOTAL REVENUE	0	4,804,000	7,022,360	46.2%	2,218,360
EXPENDITURES					
Capital Outlay	0	4,804,000	7,022,360	46.2%	2,218,360
TOTAL EXPENDITURES	0	4,804,000	7,022,360	46.2%	2,218,360

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 44K

BACKGROUND

This fund currently houses the FY 20 Solid Waste Capital Improvement Projects (CIP) related to the solid waste activity and does not contain capital improvement projects related to mitigation.

REVENUE

Other Sources

This category houses the FY 20 borrowing amount authorized to fund the capital projects in the table below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan. Additional information on these project(s) can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

7,022,360

Project Title	FY 20 Approved
Trail Ridge Landfill Expansion	424,360
Landfill Gas Fueled Leachate Evaporator	6,598,000

STORMWATER SERVICES
SUBFUND -- 461

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	30,688,963	30,156,506	30,721,082	1.9%	564,576
Miscellaneous Revenue	545,065	0	431,767		431,767
Transfers From Other Funds	2,326,377	478,900	2,895,775	504.7%	2,416,875
Fund Balance Appropriation	0	214,522	380,334	77.3%	165,812
TOTAL REVENUE	33,560,405	30,849,928	34,428,958	11.6%	3,579,030
EXPENDITURES					
Personnel Expenses	8,007,982	8,212,410	8,399,660	2.3%	187,250
Operating Expenses	10,984,330	11,038,986	11,685,380	5.9%	646,394
Capital Outlay	6,864	2	2	0.0%	0
Debt Service	2,347,547	2,357,428	2,368,472	0.5%	11,044
Transfers to Other Funds	10,000,000	8,324,997	11,287,062	35.6%	2,962,065
Other Uses	576,130	916,105	688,382	(24.9%)	(227,723)
TOTAL EXPENDITURES	31,922,853	30,849,928	34,428,958	11.6%	3,579,030

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	53	53	0
Part-Time Hours	2,600	0	(2,600)

STORMWATER SERVICES SUBFUND 461

BACKGROUND

This fund houses stormwater fee revenue, pursuant to section 754.110, as well as the associated operating costs for stormwater activities. The Environmental Quality Division is responsible for inspections of illicit connections to drainage systems, inspections of high priority industries and surface water quality monitoring. The Public Works Department is responsible for completing various flood and drainage mitigation projects, cleaning canals and ditches, addressing stormwater treatment issues, maintaining collection and pumping systems and stormwater treatment facilities and ponds.

REVENUE

Charges for Services

This category represents the anticipated Stormwater user fees, discounts, uncollectibles and late fees.

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

Transfers From Other Funds

This amount represents a subsidy from the General Fund – GSD (SF 011) to balance the subfund.

Fund Balance Appropriation

Fund balance is being appropriated to help offset the General Fund – GSD subsidy.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. This is being somewhat offset by a \$165,679 reduction in workers compensation costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$7 million in professional and contractual services for debris removal from canals and ditches, maintenance of collection / pumping systems and treatment facilities / ponds as well as \$3.8 million in fleet vehicle costs. The net increase is being driven by a \$639,645 increase in fleet vehicle replacement costs.

Debt Service

This category represents debt payments for previously approved Stormwater capital projects that were funded with debt.

Transfers to Other Funds

This category includes a \$10,608,162 transfer to the Stormwater Services - Capital Projects (SF 462) to fund various Stormwater capital projects and drainage system rehabilitation as well as a onetime transfer of \$200,000 to the Property Appraiser (SF 015) for aerial photography to better assess stormwater fees.

Other Uses

This category includes a \$688,382 charge for the City's indirect cost recovery study.

AUTHORIZED POSITION CAP

2,600 part-time hours were moved into the Department of Parks, Recreation and Community Services General Fund – GSD (SF 011) related to the Florida Yards and Neighborhoods Program.

STORMWATER SERVICES - CAPITAL PROJECTS
 SUBFUND -- 462

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	269,102	0	0		0
Miscellaneous Revenue	316,113	0	0		0
Other Sources	0	0	0		0
Transfers From Other Funds	10,637,603	6,000,000	10,608,162	76.8%	4,608,162
TOTAL REVENUE	11,222,818	6,000,000	10,608,162	76.8%	4,608,162
EXPENDITURES					
Operating Expenses	2,439	0	0		0
Capital Outlay	8,514,490	6,000,000	10,608,162	76.8%	4,608,162
TOTAL EXPENDITURES	8,516,929	6,000,000	10,608,162	76.8%	4,608,162

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

BACKGROUND

The Stormwater Services – Capital Projects Subfund houses the funding for capital projects financed by stormwater user fees, excess retained earnings and investment earnings.

REVENUE

Transfers from Other Funds

This amount includes the transfer from the Stormwater Services operating fund (SF 461) to fund the FY 20 Stormwater Capital Improvement Plan.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 Capital Improvement Plan. Additional information on these project(s) can be found in the FY 20-24 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

10,608,162

Project Title	FY 20 Approved
DSR - Spring Street	100,000
Stormwater Pump Stations	150,000
DSR - Cedar Forest	150,000
DSR - Gaskin Road	350,000
DSR - Lakeshore Drive	600,000
DSR - Via Valencia	604,250
La Salle Street Outfall	3,850,000
Drainage System Rehabilitation (DSR)	4,803,912

EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCITY
 SUBFUND -- 4F5

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,325	0	0		0
Transfers From Other Funds	455,126	465,508	493,239	6.0%	27,731
TOTAL REVENUE	456,451	465,508	493,239	6.0%	27,731
EXPENDITURES					
Operating Expenses	461,607	465,508	493,239	6.0%	27,731
TOTAL EXPENDITURES	461,607	465,508	493,239	6.0%	27,731

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change

EQUESTRIAN CENTER – NEFL EQUESTRIAN SOCIETY SUBFUND 4F5

BACKGROUND

Ordinance 2014-331-E transferred the management of the Equestrian Center to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. Ordinance 2015-620-E amended and restated the contract with NFES. The City transfers funding into this fund each year to cover the revenue shortfall for the operations at the Equestrian Center.

REVENUE

Transfers From Other Funds

This amount includes transfers from the Tye Brown Regional Trust Fund (SF 441) of \$241,625 and the General Fund – GSD (SF 011) of \$251,614 to pay the City's subsidy to the NEFL Equestrian Society.

EXPENDITURES

Operating Expenses

This category represents the contractual services to be paid to the Northeast Florida Equestrian Society to cover the gap between their FY 20 estimated revenues and expenditures.

SPORTS COMPLEX CAPITAL MAINTENANCE
SUBFUND -- 4G1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	7,980,744	8,600,000	8,083,129	(6.0%)	(516,871)
Miscellaneous Revenue	48,223,515	42,764	138,378	223.6%	95,614
TOTAL REVENUE	56,204,259	8,642,764	8,221,507	(4.9%)	(421,257)
EXPENDITURES					
Capital Outlay	52,965,353	3,333,843	2,888,672	(13.4%)	(445,171)
Debt Service	2,426,046	3,126,993	3,209,810	2.6%	82,817
Transfers to Other Funds	2,001,365	2,181,928	2,123,025	(2.7%)	(58,903)
TOTAL EXPENDITURES	57,392,764	8,642,764	8,221,507	(4.9%)	(421,257)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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SPORTS COMPLEX CAPITAL MAINTENANCE SUBFUND 4G1

BACKGROUND

Municipal Section 111.136 mandates that the Convention Development Tax collected pursuant to Chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for this purpose. These funds are to be used to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex and/or pay the debt service on borrowed funds used for that same purpose. The Sports Complex includes the Municipal Stadium, Veterans Memorial Arena the Jacksonville Baseball Stadium.

REVENUE

Other Taxes

This category includes the estimated 2 Cent Tourist Development Tax collections for FY 20.

Miscellaneous Revenue

This amount represents estimated interest income that is being appropriated to pay for capital maintenance.

EXPENDITURES

Capital Outlay

This amount represents the available funding to be used for capital maintenance after paying for the FY 20 required debt services.

Debt Service

This amount represents the transfer out to the debt service fund to pay for the FY 20 interest and principal costs on stadium improvements projects.

Transfers to Other Funds

This amount represents a transfer to the City Venues – Debt Service fund (SF 4K6) to pay the debt service related to the amphitheater / flex field.

CITY VENUES - CITY
SUBFUND -- 4K1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Other Taxes	10,401,869	11,000,004	10,568,537	(3.9%)	(431,467)
Charges for Services	235,493	218,964	223,581	2.1%	4,617
Miscellaneous Revenue	5,104,975	4,873,034	5,460,266	12.1%	587,232
Transfers From Other Funds	15,131,545	14,514,968	16,419,973	13.1%	1,905,005
Fund Balance Appropriation	106,589	0	0		0
TOTAL REVENUE	30,980,472	30,606,970	32,672,357	6.7%	2,065,387
EXPENDITURES					
Operating Expenses	7,019,250	8,238,500	8,027,159	(2.6%)	(211,341)
Capital Outlay	473,159	265,001	590,898	123.0%	325,897
Debt Service	7,708,860	10,494,902	10,450,264	(0.4%)	(44,638)
Transfers to Other Funds	11,573,073	11,608,567	13,604,036	17.2%	1,995,469
TOTAL EXPENDITURES	26,774,342	30,606,970	32,672,357	6.7%	2,065,387

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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CITY VENUES - CITY SUBFUND 4K1

BACKGROUND

SMG was hired by the City to manage six public entertainment facilities which include TIAA Field, VyStar Veterans Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, Prime Osborn Convention Center and Ritz Theater and Museum. The Office of Sports and Entertainment serves as a liaison for SMG. This subfund houses the City's costs related to these venues.

REVENUE

Other Taxes

This category includes the estimated 2 Cent Tourist Development of \$8,568,533 and state sales tax rebate of \$2,000,004.

Charges for Services

This category includes the estimated daily parking fee revenue to be collected during events across the City's venues.

Miscellaneous Revenue

This category includes rental of city facility revenue of \$197,760, the VyStar naming proceeds of \$540,750, anticipated interest income of \$20,000 and the Jacksonville Jaguar supplemental rent payment of \$4,701,756, per Amendment 8 of the lease.

Transfers From Other Funds

This category houses the annual subsidy from the General Fund – GSD (SF 011) to balance the fund.

EXPENDITURES:

Operating Expenses

This category includes the City's annual costs at the Venues including utility costs of \$5.4 million, miscellaneous insurance of \$1.5 million, internal service charges of \$524,754 and contractual services for the SMG management and incentive fees pursuant to Ordinance 2017-0375-E of \$225,221. The decrease is being driven by the removal of \$385,000 in contribution costs for the FY 19 Florida State vs. Boise State football game which will not occur in FY 20.

Capital Outlay

Capital funding has been provided for capital maintenance at each of the venues. The bulk of the VyStar naming rights revenue, mentioned above, is being used for capital maintenance at that specific venue which accounts for the increase in this category.

Debt Service

This represents debt service payments for capital improvements at the municipal stadium.

Transfers to Other Funds

This category includes a \$12,633,963 transfer to the City Venues – SMG subfund (SF 4K2) to balance that fund, a \$916,000 loan repayment to the General Capital Projects subfund (SF 322) and a \$54,075 transfer to the Veterans Memorial Arena trust (SF 645) which represents 10% of the annual naming rights revenue as required by the agreement with VyStar.

CITY VENUES - SMG
SUBFUND -- 4K2

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	19,041,306	14,047,175	13,587,265	(3.3%)	(459,910)
Miscellaneous Revenue	9,364,002	8,978,768	8,658,052	(3.6%)	(320,716)
Transfers From Other Funds	10,625,073	10,676,567	12,633,961	18.3%	1,957,394
TOTAL REVENUE	39,030,381	33,702,510	34,879,278	3.5%	1,176,768
EXPENDITURES					
Personnel Expenses	7,453,388	8,687,178	9,619,342	10.7%	932,164
Operating Expenses	31,702,771	25,015,332	25,259,936	1.0%	244,604
TOTAL EXPENDITURES	39,156,159	33,702,510	34,879,278	3.5%	1,176,768

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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CITY VENUES - SMG SUBFUND 4K2

BACKGROUND

A contract between the City and SMG to manage six public entertainment facilities including; TIAA Bank Field, VyStar Veterans Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, Prime Osborn Convention Center and the Ritz Theater and Museum was approved by ordinance 2017-375-E. The contract has a term of April 1, 2017 to March 31, 2022 with two additional one-year renewal periods. This subfund houses SMG's costs related to these venues.

REVENUE

Charges for Services

This category includes \$8,278,546 in contractual service revenue for events, \$3,661,285 in ticket surcharge revenue and \$1,647,434 in parking fees.

Miscellaneous Revenue

This category houses a variety of revenues which are collected by SMG, the largest of which are \$1,035,000 in advertising fees, \$2,901,623 in rental of city facilities and \$3,574,821 in concession sales.

Transfers From Other Funds

This represents the subsidy from the City Venues – City (SF 4K1) to balance up this fund.

EXPENDITURES:

Personnel Expenses

This category includes personnel expenses for the SMG employees who operate the City's venues. The increase is primarily driven by a 4.5% salary increase effective October 1st – similar to what City of Jacksonville personnel received because of collective bargaining agreements as well as an increase in \$415,903 in SMG's health / workers compensation insurance costs.

Operating Expenses

This category includes a variety of expenditures of which the largest is \$17,607,113 in professional and contractual services. This includes costs for event contractual obligations, payment of overtime for public safety personnel to staff various events within the City's venues, and cleaning services. Other major expenses include \$4,125,976 in repairs and maintenance, \$865,401 in event contributions and \$695,156 in SMG insurance expenses. The net increase is due to a \$237,763 increase in repairs and maintenance funding for FY 20.

CAPITAL PROJECTS - CITY VENUES SURCHARGE
 SUBFUND -- 4K3

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	4,040,493	3,648,744	3,695,605	1.3%	46,861
Miscellaneous Revenue	(9,110)	0	49,440		49,440
TOTAL REVENUE	4,031,383	3,648,744	3,745,045	2.6%	96,301
EXPENDITURES					
Capital Outlay	2,080,407	3,648,744	3,745,045	2.6%	96,301
TOTAL EXPENDITURES	2,080,407	3,648,744	3,745,045	2.6%	96,301

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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CAPITAL PROJECTS – CITY VENUES SURCHARGE SUBFUND 4K3

BACKGROUND

Municipal Section 123.102(e) 1-3 authorizes user fees charged on each ticket sold for events at the Veterans Memorial Arena, Times Union Performing Arts Center and Baseball Stadium to be expended for capital expenditures at each respective venue. User fees from events at the Municipal Stadium may be utilized for capital expenditures or game day expenses.

REVENUE

Charges for Services

This category includes the estimated ticket surcharges fees collected at the Municipal Stadium, the Veterans Memorial Arena and the Baseball Grounds. The increase is due to a larger number of events hosted at City venues which results in increased ticket surcharge revenues.

Miscellaneous Revenue

This category houses 20% of the annual rental fee for the Baseball stadium pursuant to ordinance 2018-574-E.

EXPENDITURES

Capital Outlay

The amount includes the capital funding supported by the user fee at the various venues as listed below:

- Baseball Stadium \$143,023
- Municipal Stadium \$1,956,125
- Convention Center \$552,415
- Arena \$1,093,482

CITY VENUES - DEBT SERVICE
 SUBFUND -- 4K6

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	122,408	66,880	67,643	1.1%	763
Transfers From Other Funds	19,442,931	21,258,373	21,239,107	(0.1%)	(19,266)
TOTAL REVENUE	19,565,339	21,325,253	21,306,750	(0.1%)	(18,503)
EXPENDITURES					
Debt Service	19,137,963	21,325,253	21,306,750	(0.1%)	(18,503)
TOTAL EXPENDITURES	19,137,963	21,325,253	21,306,750	(0.1%)	(18,503)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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CITY VENUES – DEBT SERVICE SUBFUND 4K6

BACKGROUND

This subfund receives various transfers from other subfunds which, along with any accumulated interest in the subfund, will be used to pay the debt service related to the various bond issuances for the City's venues. This includes the costs for principal, interest and fiscal agent fees.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20 which will be used to pay a portion of the debt service costs for FY 20.

Transfers From Other Funds

This amount represents transfers from other funds to pay the anticipated FY 20 debt service for capital projects at the city's venues.

- Better Jacksonville Debt Service fund (SF 1i1) \$5,712,258
- Sports Complex Capital Maintenance fund (SF 4G1) \$5,332,835
- City Venue – City fund (SF 4K1) \$10,194,014

EXPENDITURES

Debt Service

This category houses both the FY 20 principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and any fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

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INTERNAL SERVICE FUNDS

Summary of Subfunds

Graphs

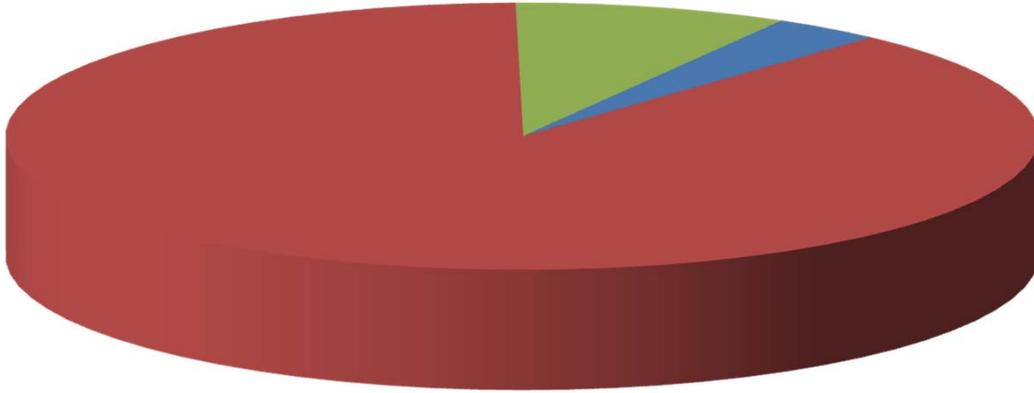
- 511 Fleet Management - Operations
- 512 Fleet Management – Vehicle Replacement
- 513 Fleet Management – Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 538 Radio Equipment Refresh
- 53A IT System Development Fund
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Debt Management Fund
- 5A1 Public Buildings Allocations

INTERNAL SERVICE FUNDS
Summary of Subfunds

SF Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
511 Fleet Management - Operations	7,084,730	25,541,089		2			1,540,090	34,165,911
512 Fleet - Vehicle Replacement	247,520	569,736	8,289,750	1		25,481,850	175,575	34,764,432
513 Fleet - Direct Replacement		-		27,313,358				27,313,358
521 Copy Center / Central Mailroom	274,883	2,374,904		1			232,401	2,882,189
531 ITD Operations	13,155,113	20,987,673		1	19,868		2,229,051	36,391,706
534 Radio Communications	831,268	1,563,525	1,629,520	505,935	236,530		235,343	5,002,121
536 Technology System Development			213,037					213,037
537 Technology Equipment Refresh		1,493,039		810,677			156,614	2,460,330
538 Radio Equipment Refresh				3,497,782			12,573	3,510,355
53A IT System Development Fund			5,466,556	19,240,458			9,810,902	34,517,916
551 Office of General Counsel	9,629,285	2,016,147		1			1,279,865	12,925,298
561 Self Insurance	1,722,902	42,284,734		2			687,683	44,695,321
571 Group Health	886,632	106,029,549		1			247,670	107,163,852
581 Insured Programs	747,014	8,437,293		3			149,831	9,334,141
592 Debt Management Fund			63,936,087				132,960,465	196,896,552
5A1 Public Buildings Allocations	4,688,727	37,664,616		20,002		3,221,342	1,416,956	47,011,643
Total Internal Service Funds	39,268,074	248,962,305	79,534,950	51,388,224	256,398	28,703,192	151,135,019	599,248,162

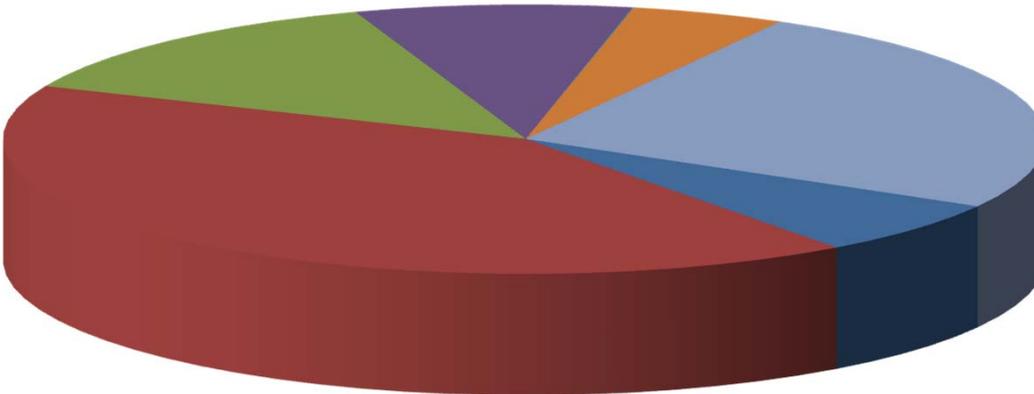
INTERNAL SERVICE FUNDS

REVENUE BY CATEGORY



■ Miscellaneous Revenue 1.0% ■ Other Sources 24.7% ■ Fund Balance Appropriation 2.4%

EXPENDITURES BY CATEGORY



■ Personnel Expenses 6.6% ■ Operating Expenses 41.5%
■ Debt Service 13.3% ■ Capital Outlay 8.6%
■ Grants, Aids and Contributions 0.0% ■ Transfers to Other Funds 4.8%
■ Other Uses 25.2%

FLEET MGMT - OPERATIONS
SUBFUND -- 511

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	28,276,894	31,708,893	33,073,708	4.3%	1,364,815
Miscellaneous Revenue	545,273	521,000	471,000	(9.6%)	(50,000)
Fund Balance Appropriation	0	492,591	621,203	26.1%	128,612
TOTAL REVENUE	28,822,166	32,722,484	34,165,911	4.4%	1,443,427
EXPENDITURES					
Personnel Expenses	5,772,292	6,854,499	7,084,730	3.4%	230,231
Operating Expenses	23,374,219	24,297,139	25,541,089	5.1%	1,243,950
Capital Outlay	158,052	2	2	0.0%	0
Other Uses	736,142	1,570,844	1,540,090	(2.0%)	(30,754)
TOTAL EXPENDITURES	30,040,705	32,722,484	34,165,911	4.4%	1,443,427

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	108	108	0
Part-Time Hours	9,802	9,802	0

FLEET MANAGEMENT – OPERATIONS SUBFUND 511

BACKGROUND

This internal service fund accumulates and allocates the costs of the operation of the City's fleet management / motor pool activity. This fund, as with other internal service funds, recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities and the Duval County School Board. Fleet Management performs most of the warranty work on City vehicles but has outsourced many of the smaller repairs and maintenance items.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for warranty work, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$14.4 million for fuel, \$4.5 million for parts / tires and \$3.9 million sublet repairs (vehicle repairs by outside vendors). The increase is being driven by increased sublet repair costs of \$613,575 and fuel costs of \$377,865.

Other Uses

This category includes a \$918,887 charge for the City's indirect cost recovery study and a \$621,203 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

FLEET MGMT - VEHICLE REPLACEMENT
 SUBFUND -- 512

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	24,614,264	29,709,934	32,900,470	10.7%	3,190,536
Miscellaneous Revenue	1,880,473	1,832,283	1,842,491	0.6%	10,208
Other Sources	12,047,638	0	0		0
Fund Balance Appropriation	2,140,011	11,342	21,471	89.3%	10,129
TOTAL REVENUE	40,682,386	31,553,559	34,764,432	10.2%	3,210,873
EXPENDITURES					
Personnel Expenses	221,083	241,338	247,520	2.6%	6,182
Operating Expenses	71,756	985,470	569,736	(42.2%)	(415,734)
Capital Outlay	6,143,363	1	1	0.0%	0
Debt Service	5,874,117	8,419,400	8,289,750	(1.5%)	(129,650)
Transfers to Other Funds	21,376,239	21,811,138	25,481,850	16.8%	3,670,712
Other Uses	46,015	96,212	175,575	82.5%	79,363
TOTAL EXPENDITURES	33,732,574	31,553,559	34,764,432	10.2%	3,210,873

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	3	3	0

FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512

BACKGROUND

This internal service fund accumulates and allocates the costs for the replacement of City owned vehicles. The fund also houses the operating costs and debt service associated with vehicle replacement.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to current and previously approved vehicle replacements as well as the budgeted operating expenditures in this fund.

Miscellaneous Revenue

This category includes estimated interest income, revenue for surplus vehicle sales, and contribution-loss deductible revenue.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items, the largest of which are external vehicle leases of \$440,830. External vehicle leases were first entered into in FY 19 and were found to be much more expensive than purchasing vehicles outright so the program is being discontinued. FY 20 includes a partial year of funding to exit all external vehicle leases and accounts for the net decrease in this category.

Debt Service

This amount represents the interest and principal debt repayment for vehicles previously purchased with borrowed funds. The debt service for vehicles previously purchased with borrowed funds will remain fairly flat through FY 21 then begin to drop off in FY 22 and FY 23.

Transfers to Other Funds

This is the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 20 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

Other Uses

This category includes a \$154,104 charge for the City's indirect cost recovery study and a \$21,471 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

FLEET MGMT - DIRECT REPLACEMENT
SUBFUND -- 513

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	160,970	138,310	190,695	37.9%	52,385
Transfers From Other Funds	21,676,239	30,861,962	27,122,663	(12.1%)	(3,739,299)
Fund Balance Appropriation	2,899,773	200,000	0	(100.0%)	(200,000)
TOTAL REVENUE	24,736,982	31,200,272	27,313,358	(12.5%)	(3,886,914)
EXPENDITURES					
Operating Expenses	487,877	0	0		0
Capital Outlay	19,031,719	31,200,272	27,313,358	(12.5%)	(3,886,914)
TOTAL EXPENDITURES	19,519,596	31,200,272	27,313,358	(12.5%)	(3,886,914)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513

BACKGROUND

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through borrowing.

REVENUE

Miscellaneous Revenue

This category includes the anticipated interest earnings for FY 20.

Transfers From Other Funds

This amount includes a transfer from the General Fund – GSD (SF 011) of \$1,640,813 and the Vehicle Replacement fund (SF 512) of \$25,481,850 to fund the FY 20 vehicle replacements.

EXPENDITURES

Capital Outlay

This is the total capital requirement for the FY 20 vehicle replacement that will be purchased with cash. The budget ordinance 2019-504-E schedule B4c contains a complete list of all vehicles proposed to be replaced / purchased in FY 20.

COPY CENTER / CENTRAL MAILROOM
 SUBFUND -- 521

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	2,669,544	2,606,946	2,850,180	9.3%	243,234
Miscellaneous Revenue	5,378	5,527	8,551	54.7%	3,024
Fund Balance Appropriation	0	18,594	23,458	26.2%	4,864
TOTAL REVENUE	2,674,922	2,631,067	2,882,189	9.5%	251,122
EXPENDITURES					
Personnel Expenses	238,593	259,380	274,883	6.0%	15,503
Operating Expenses	2,043,971	2,239,285	2,374,904	6.1%	135,619
Capital Outlay	4,012	1	1	0.0%	0
Other Uses	105,595	132,401	232,401	75.5%	100,000
TOTAL EXPENDITURES	2,392,171	2,631,067	2,882,189	9.5%	251,122

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0

COPY CENTER / CENTRAL MAILROOM SUBFUND 521

BACKGROUND

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category represents anticipated interest income for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$1.4 million for the city's consolidated copier contract, \$550,000 for citywide postage and \$247,985 for external printing. The increase is being driven by a \$46,400 increase in citywide postage and \$80,000 increase in the external printing.

Other Uses

This category includes a \$208,943 charge for the City's indirect cost recovery study and a \$23,458 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

ITD OPERATIONS
SUBFUND -- 531

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	25,160,040	32,971,972	35,067,869	6.4%	2,095,897
Miscellaneous Revenue	42,429	36,526	47,553	30.2%	11,027
Fund Balance Appropriation	2,705	1,017,931	1,276,284	25.4%	258,353
TOTAL REVENUE	25,205,174	34,026,429	36,391,706	7.0%	2,365,277
EXPENDITURES					
Personnel Expenses	10,977,542	12,426,613	13,155,113	5.9%	728,500
Operating Expenses	10,860,632	19,069,050	20,987,673	10.1%	1,918,623
Capital Outlay	190,347	1	1	0.0%	0
Grants, Aids & Contributions	0	0	19,868		19,868
Other Uses	885,123	2,530,765	2,229,051	(11.9%)	(301,714)
TOTAL EXPENDITURES	22,913,644	34,026,429	36,391,706	7.0%	2,365,277

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	121	121	0
Part-Time Hours	14,660	14,660	0

ITD OPERATIONS SUBFUND 531

BACKGROUND

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes FY 20 estimated interest income and a small amount of miscellaneous sales / charges.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$1,191,898 of funding placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remaining \$84,386 to balance the fund.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category is made of various small items and several large expenditures including \$6.2 million for professional / contractual services, \$5.1 million for system development charges, \$3.3 million for phone / data lines and \$4.1 million hardware / software maintenance and licenses. The net increase is being driven by a \$1.27 million increase in system development charges related to the financial enterprise solution (1Cloud).

Other Uses

This category includes a \$1,037,153 charge for the City's indirect cost recovery study and a \$1,191,898 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

RADIO COMMUNICATIONS
SUBFUND -- 534

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	5,761,923	4,603,297	4,892,822	6.3%	289,525
Miscellaneous Revenue	17,374	12,312	29,901	142.9%	17,589
Other Sources	60,000	0	0		0
Fund Balance Appropriation	0	63,531	79,398	25.0%	15,867
TOTAL REVENUE	5,839,297	4,679,140	5,002,121	6.9%	322,981
EXPENDITURES					
Personnel Expenses	767,378	827,242	831,268	0.5%	4,026
Operating Expenses	1,606,110	1,634,902	1,563,525	(4.4%)	(71,377)
Capital Outlay	1,025,198	440,550	505,935	14.8%	65,385
Debt Service	1,255,572	1,305,208	1,629,520	24.8%	324,312
Grants, Aids & Contributions	222,828	236,530	236,530	0.0%	0
Transfers to Other Funds	91,980	0	0		0
Other Uses	106,811	234,708	235,343	0.3%	635
TOTAL EXPENDITURES	5,075,877	4,679,140	5,002,121	6.9%	322,981

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	10	10	0

RADIO COMMUNICATIONS SUBFUND 534

BACKGROUND

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

REVENUE

Charges for Services

This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This category includes the estimated interest income for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover FY 19 funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is primarily associated with the three year collective bargaining agreements for each of the City's employee unions that went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime, and pension costs. Another factor that is driving the increase in this department is the addition of one position in FY 20.

Operating Expenses

This category is made of various small items and several large expenditures including \$232,500 for repairs and maintenance and a \$637,659 agreement with Motorola for the city's radio hardware / software.

Capital Outlay

Funding has been provided to purchase required equipment for new rescue units at fire stations 11, 12 and 41 as well as other additional positions within JFRD.

Debt Service

The budgeted amount includes estimated debt repayment for the fire station paging project and for the buyout from JEA of the previous radio system. A full year of debt repayment for the fire station paging project is driving the net increase.

Grants, Aids & Contributions

This category includes the estimated payment to JEA for the estimated JEA operating costs at the JEA owned tower sites.

Other Uses

This category includes a \$155,945 charge for the City's indirect cost recovery study and a \$79,398 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

TECHNOLOGY SYSTEM DEVELOPMENT
SUBFUND -- 536

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	0	2,232,336	0	(100.0%)	(2,232,336)
Miscellaneous Revenue	44,514	0	0		0
Transfers From Other Funds	0	291,619	0	(100.0%)	(291,619)
Fund Balance Appropriation	1,923,123	0	213,037		213,037
TOTAL REVENUE	1,967,637	2,523,955	213,037	(91.6%)	(2,310,918)
EXPENDITURES					
Capital Outlay	485,523	0	0		0
Debt Service	1,312,297	961,024	213,037	(77.8%)	(747,987)
Other Uses	0	1,562,931	0	(100.0%)	(1,562,931)
TOTAL EXPENDITURES	1,797,820	2,523,955	213,037	(91.6%)	(2,310,918)

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

BACKGROUND

In prior years, this internal service fund housed IT system development projects. Projects in the IT 5 year plan cross fiscal years so as part of FY 18, this fund is being replaced with an all-years fund (SF 53A). This fund will continue to pay the debt payments for loans issued prior to FY 18. Once the debt service has been repaid this subfund will be closed.

REVENUE

Charges for Services

The FY 19 budget amount was for the final billing to customers for all remaining project spending in this subfund.

Fund Balance Appropriation

Fund balance is being appropriated to pay the FY 20 debt service payments for loans issued prior to FY 18.

EXPENDITURES

Debt Service

This amount represents the estimated FY 20 interest and principal payback for loans issued prior to FY 18 that were paid out of this fund.

TECHNOLOGY EQUIPMENT REFRESH
SUBFUND -- 537

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,610,472	2,245,602	2,454,330	9.3%	208,728
Miscellaneous Revenue	5,670	0	6,000		6,000
Transfers From Other Funds	91,980	0	0		0
TOTAL REVENUE	1,708,123	2,245,602	2,460,330	9.6%	214,728
EXPENDITURES					
Operating Expenses	689,709	1,784,466	1,493,039	(16.3%)	(291,427)
Capital Outlay	931,453	399,685	810,677	102.8%	410,992
Other Uses	0	61,451	156,614	154.9%	95,163
TOTAL EXPENDITURES	1,621,162	2,245,602	2,460,330	9.6%	214,728

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

REVENUE

Charges for Services

This amount represents the customer billings for both the FY 20 approved and previously approved equipment replacement.

Miscellaneous Revenue

This category represents anticipated interest income for FY 20.

EXPENDITURES

Operating Expenses

This category includes the contractual services cost for deploying equipment as well as any equipment costs for computer, telecommunication, server and network equipment that do not met the \$1,000 capital threshold.

- o Network equipment \$33,527
- o Deployment Costs \$165,770
- o Desktops / Laptops \$1,293,742

Capital Outlay

This category includes equipment costs for various computer, telecommunication, servers and network equipment that meet the \$1,000 capital threshold.

- o Mobil Data Terminals for JFRD apparatus \$13,860
- o PC / Laptop \$240,515
- o Servers \$250,000
- o Network equipment \$306,302

Other Uses

Due to timing issues between capital spending and billing, any billing revenue over budgeted expense is placed in a cash carryover.

RADIO EQUIPMENT REFRESH
SUBFUND -- 538

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,194,538	3,496,409	3,510,355	0.4%	13,946
Miscellaneous Revenue	3,512	0	0		0
Fund Balance Appropriation	5,930	218	0	(100.0%)	(218)
TOTAL REVENUE	1,203,980	3,496,627	3,510,355	0.4%	13,728
EXPENDITURES					
Capital Outlay	1,198,588	3,496,627	3,497,782	0.0%	1,155
Other Uses	0	0	12,573		12,573
TOTAL EXPENDITURES	1,198,588	3,496,627	3,510,355	0.4%	13,728

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

RADIO EQUIPMENT REFRESH SUBFUND 538

BACKGROUND

This internal service fund accounts for the refresh and replacement of the City's radio equipment.

REVENUE

Charges for Services

This amount represents the FY 20 customer billings

EXPENDITURES

Capital Outlay

FY 20 includes funding of \$1,172,941 the mobile radio refresh program and \$2,324,841 for the portable radio refresh program. Additional information can be found in the Capital Projects section as part of the Five-Year IT System Development Plan.

Other Uses

Due to timing issues between capital spending and billing, any billing revenue over budgeted expense is placed in a cash carryover.

IT SYSTEM DEVELOPMENT FUND
SUBFUND -- 53A

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	1,523,195	6,785,886	19,240,458	183.5%	12,454,572
Miscellaneous Revenue	22,086	0	0		0
Other Sources	4,747,657	14,196,502	15,277,458	7.6%	1,080,956
TOTAL REVENUE	6,292,938	20,982,388	34,517,916	64.5%	13,535,528
EXPENDITURES					
Operating Expenses	0	(89,998)	0	(100.0%)	89,998
Capital Outlay	6,732,748	17,498,402	19,240,458	10.0%	1,742,056
Debt Service	0	1,485,203	5,466,556	268.1%	3,981,353
Transfers to Other Funds	0	291,619	0	(100.0%)	(291,619)
Other Uses	0	1,797,162	9,810,902	445.9%	8,013,740
TOTAL EXPENDITURES	6,732,748	20,982,388	34,517,916	64.5%	13,535,528

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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IT SYSTEM DEVELOPMENT SUBFUND 53A

BACKGROUND

This all-year internal service fund was created in FY 19 and will house the IT system development projects for FY 18 and onward. This fund is also project driven which will allow multi-year tracking, transparency and accountability related to IT projects. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

REVENUE

Charges for Services

This revenue consists of internal service revenues from charges billed to other departments and agencies for FY 20 projects and previously approved projects on the five-year IT system development plan.

Other Sources

This represents the amount of borrowed funds for FY 20. The detail by project can be found in the Capital Projects section of this document.

EXPENDITURES

Capital Outlay

This amount represents the capital funding for the FY 20 projects. The detail by project, including operating costs, can be found in the Capital Projects section of this document.

Project Name	FY 20 Approved
Disaster Recovery / Data Redundancy	35,000
City Council Chamber Upgrade	48,000
PBX Telecommunications Upgrade	756,700
Enterprise Permit / Land Use Management	3,880,000
Enterprise Financial / Resource Mgmt Solution (1Cloud)	14,520,758

19,240,458

Debt Service

This amount represents the estimated FY 20 interest and principal payback for loans issued for projects included in this fund. The increase is being driven by increased debt service costs for the enterprise financial / resource management solution (1Cloud).

Other Uses

The FY 20 estimated revenues over expenses is being placed in a cash carryover due to the timing between the capital outlay expenditure and the debt repayment charges.

OFFICE OF GENERAL COUNSEL
SUBFUND -- 551

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	10,791,274	11,340,923	11,942,689	5.3%	601,766
Miscellaneous Revenue	78,795	32,062	43,580	35.9%	11,518
Fund Balance Appropriation	196,871	745,313	939,029	26.0%	193,716
TOTAL REVENUE	11,066,940	12,118,298	12,925,298	6.7%	807,000
EXPENDITURES					
Personnel Expenses	8,149,779	8,971,916	9,629,285	7.3%	657,369
Operating Expenses	1,280,271	1,923,817	2,016,147	4.8%	92,330
Capital Outlay	0	1	1	0.0%	0
Other Uses	273,184	1,222,564	1,279,865	4.7%	57,301
TOTAL EXPENDITURES	9,703,234	12,118,298	12,925,298	6.7%	807,000

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	69	73	4
Part-Time Hours	2,600	2,600	0

**OFFICE OF GENERAL COUNSEL
SUBFUND 551**

BACKGROUND

This internal service fund accumulates and allocates the cost of the Office of the General Counsel and recovers its costs via charges to its users / customers which include the City, independent authorities and boards/commissions of the government.

REVENUE

Charges for Services

This category houses the internal service fund billings to its customers, including City departments and government agencies, and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents anticipated interest earnings for FY 20 and miscellaneous sales and charges.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Another contributing factor is the addition of four positions to the authorized cap.

Operating Expenses

This category includes various expenditures, the largest of which is \$829,338 in professional services that includes funding for outside legal counsel, expert witnesses, mediators, and a special counsel pursuant to municipal code section 108.505(b). The change in this category is primarily due to a \$94,780 increase in IT technology refresh funding for the replacement of office computers and monitors that is being funded in FY 20. This increase was somewhat offset by small reductions in other expenses.

Other Uses

This category includes a \$340,836 charge for the City's indirect cost recovery study and a \$939,029 operating contingency.

AUTHORIZED POSITION CAP

Four positions were added as part of the budget process; two positions were added for JEA and two were added to handle additional work for JSO.

SELF INSURANCE
SUBFUND -- 561

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	39,669,224	42,300,291	42,574,848	0.6%	274,557
Miscellaneous Revenue	373,413	982,069	1,849,180	88.3%	867,111
Transfers From Other Funds	1,071,609	1,071,608	0	(100.0%)	(1,071,608)
Fund Balance Appropriation	0	0	271,293		271,293
TOTAL REVENUE	41,114,246	44,353,968	44,695,321	0.8%	341,353
EXPENDITURES					
Personnel Expenses	1,433,000	1,555,037	1,722,902	10.8%	167,865
Operating Expenses	39,029,250	41,745,166	42,284,734	1.3%	539,568
Capital Outlay	5,424	2	2	0.0%	0
Transfers to Other Funds	1,299,249	0	0		0
Other Uses	762,989	1,053,763	687,683	(34.7%)	(366,080)
TOTAL EXPENDITURES	42,529,913	44,353,968	44,695,321	0.8%	341,353

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	22	23	1
Part-Time Hours	2,600	2,600	0

SELF INSURANCE SUBFUND 561

BACKGROUND

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2nd injury worker's compensation claims.

REVENUE

Charges for Services

The bulk of this revenue is from billings to using agencies, including independent authorities, for premiums paid from this fund.

Miscellaneous Revenue

This amount includes the FY 20 estimates for investment pool earnings and earnings from escrow deposits which are up from FY 19 budget but consistent to FY 19 actuals.

Transfers From Other Funds

The FY 19 amount was the final debt service payment from the General Fund – GSD (SF 011) for Adam's Mark loan.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$105,742 placed into an operating contingency that will drop into fund balance at FY 19 year-end with the remaining to cover potential FY 20 costs for the ergonomic assessment program.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Another factor impacting personnel costs is the addition of a position in this fund.

Operating Expenses

This category contains various small operating costs as well as the actuarial estimated costs and premiums for the City's general liability, auto liability and workers compensation programs, which makes up \$34.9 million of the total budget and also accounts for the increase from the prior year.

Other Uses

This category includes a \$604,787 charge for the City's indirect cost recovery study and \$105,742 in an operating contingency.

AUTHORIZED POSITION CAP

One position was added to this fund as part of the budget process.

GROUP HEALTH
SUBFUND -- 571

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	76,437,525	94,222,246	96,412,705	2.3%	2,190,459
Miscellaneous Revenue	622,099	544,830	658,872	20.9%	114,042
Fund Balance Appropriation	17,765,818	6,000,133	10,092,275	68.2%	4,092,142
TOTAL REVENUE	94,825,441	100,767,209	107,163,852	6.3%	6,396,643
EXPENDITURES					
Personnel Expenses	765,308	873,798	886,632	1.5%	12,834
Operating Expenses	87,643,752	99,630,479	106,029,549	6.4%	6,399,070
Capital Outlay	0	1	1	0.0%	0
Other Uses	73,073	262,931	247,670	(5.8%)	(15,261)
TOTAL EXPENDITURES	88,482,133	100,767,209	107,163,852	6.3%	6,396,643

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	9	9	0
Part-Time Hours	3,440	3,440	0

GROUP HEALTH SUBFUND 571

BACKGROUND

This internal service fund administers the City's group health plans including group health, life insurance and other types of insurances. On January 1, 2015, the City of Jacksonville moved to a self-insurance plan, pursuant to Ordinance 2014-546-E.

REVENUE

Charges for Services

This category includes revenue from billings to using agencies for premiums paid from this fund. The change in this category is primarily due to increases in employers' and employees' health insurance premium costs.

Miscellaneous Revenue

This category represents anticipated interest income for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated to carryover \$68,802 placed into an operating contingency that will drop into fund balance at FY 19 year-end, to provide \$255,800 of additional funding for the GO365 program with the remaining amount being used to offset the actuarial increase in health insurance reserves.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

Of the \$106 million in this category, \$105.2 million is funding to pay for various insurance costs including health, dental, vision and life insurance premiums as well as group health claims. The remainder includes various expenses such as internal service charges and professional services. The change in this category is primarily driven by a \$5,626,124 increase in the actuary estimated group health amount. It should be noted that the actuarial amount for health insurance is not indicative of the City's actual health insurance claims paid.

Other Uses

This category includes a \$178,868 charge for the City's indirect cost recovery study and a \$68,802 operating contingency.

AUTHORIZED POSITION CAP

The authorized position cap is unchanged from the prior year.

INSURED PROGRAMS
SUBFUND -- 581

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	7,589,311	8,292,841	8,930,430	7.7%	637,589
Miscellaneous Revenue	107,029	93,377	130,101	39.3%	36,724
Fund Balance Appropriation	1,142,844	545,921	273,610	(49.9%)	(272,311)
TOTAL REVENUE	8,839,184	8,932,139	9,334,141	4.5%	402,002
EXPENDITURES					
Personnel Expenses	635,963	705,647	747,014	5.9%	41,367
Operating Expenses	7,642,797	8,074,231	8,437,293	4.5%	363,062
Capital Outlay	0	3	3	0.0%	0
Other Uses	168,276	152,258	149,831	(1.6%)	(2,427)
TOTAL EXPENDITURES	8,447,036	8,932,139	9,334,141	4.5%	402,002

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	7	7	0
Part-Time Hours	1,110	1,110	0

INSURED PROGRAMS SUBFUND 581

BACKGROUND

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

REVENUE

Charges for Services

The bulk of this revenue is from billings to the various using agencies for premiums paid from this fund. The increase is due to a FY 20 onetime billing to a City agency for insurance deductible and repair costs paid by this fund in FY 19 for a fire damage claim at the Florida Times Union Center for the Arts.

Miscellaneous Revenue

This category is made up of the anticipated interest earnings for FY 20.

Fund Balance Appropriation

Fund balance is being appropriated and set aside to pay the City's deductible(s) for any FY 20 incidents that require the City to pay a deductible to its insurance provider, net of any FY 20 revenue generated from billings related to FY 19 incidents as well as to carryover \$59,821 FY 19 funding which was placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs.

Operating Expenses

This category contains various small operating costs as well as the cost for the City's various insurance premiums which makes up nearly all of cost. The largest of these is the property insurance premium of \$5.1 million and excess GL / workers compensation of \$1.1 million.

Other Uses

This category includes a \$90,010 charge for the City's indirect cost recovery study and a \$59,821 operating contingency.

AUTHORIZED POSITION CAP

The authorized cap in this fund is unchanged from the prior year.

DEBT MANAGEMENT FUND
SUBFUND -- 592

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	48,327,214	64,635,897	63,936,087	(1.1%)	(699,810)
Miscellaneous Revenue	267,290	0	0		0
Other Sources	89,027,922	120,001,037	132,960,465	10.8%	12,959,428
TOTAL REVENUE	137,622,426	184,636,934	196,896,552	6.6%	12,259,618
EXPENDITURES					
Debt Service	50,570,240	64,635,897	63,936,087	(1.1%)	(699,810)
Transfers to Other Funds	7,700,751	0	0		0
Other Uses	0	120,001,037	132,960,465	10.8%	12,959,428
TOTAL EXPENDITURES	58,270,991	184,636,934	196,896,552	6.6%	12,259,618

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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DEBT MANAGEMENT FUND SUBFUND 592

BACKGROUND

The City routinely accesses the capital markets to facilitate the purchase of capital assets and to build, improve, and maintain public capital infrastructure. This fund houses that activity including the authorized borrowing amount and the anticipated debt service repayments from the various City departments and funds.

REVENUE

Charges for Services

This category houses the revenue received from user departments for debt service due during FY 20.

Other Sources

This category houses the FY 20 authorized new borrowing net of any de-authorization of prior year capacity.

EXPENDITURES

Debt Service

This category includes the estimated cost of administering the fund for FY 20 and the estimated payments to various financial institutions and debt service funds for the cost of borrowed funds.

Other Uses

This category includes the FY 20 new loan amounts to be borrowed net of any de-authorization of prior year capacity.

PUBLIC BUILDING ALLOCATIONS
SUBFUND -- 5A1

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	45,707,046	46,500,776	45,921,654	(1.2%)	(579,122)
Miscellaneous Revenue	445,623	423,763	465,404	9.8%	41,641
Transfers From Other Funds	0	3,000,000	0	(100.0%)	(3,000,000)
Fund Balance Appropriation	303,357	542,339	624,585	15.2%	82,246
TOTAL REVENUE	46,456,026	50,466,878	47,011,643	(6.8%)	(3,455,235)
EXPENDITURES					
Personnel Expenses	3,849,585	4,466,400	4,688,727	5.0%	222,327
Operating Expenses	35,559,353	38,466,143	37,664,616	(2.1%)	(801,527)
Capital Outlay	34,355	20,002	20,002	0.0%	0
Transfers to Other Funds	2,966,257	2,977,244	3,221,342	8.2%	244,098
Other Uses	1,466,205	4,537,089	1,416,956	(68.8%)	(3,120,133)
TOTAL EXPENDITURES	43,875,754	50,466,878	47,011,643	(6.8%)	(3,455,235)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	61	62	1
Part-Time Hours	1,146	1,146	0

PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

BACKGROUND

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

REVENUE

Charges for Services

This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

Miscellaneous Revenue

This amount represents the tenant revenue for non-City occupants of city buildings and anticipated interest earnings for FY 20.

Transfers From Other Funds

The onetime transfer in FY 19 from the General Fund-GSD (011) to be used for the city-wide maintenance, upgrade, and replacement of cameras has been removed.

Fund Balance Appropriation

Fund balance is being appropriated for two uses: \$250,000 is for the re-establishment of an "emergency fund" to address unanticipated repairs, requests, or emergency issues as they arise throughout the fiscal year (funding used from these funds will be billed in the following fiscal year to recoup costs) and \$374,585 is to carryover funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three-year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Another factor impacting personnel costs is the transfer of a position into this fund from the General Fund – GSD (SF 011).

Operating Expenses

This category is made of various small items and several large expenditures used for City buildings including \$16.1 million in utility costs, \$9.8 million for internal service charges, \$6.9 million for professional / contractual services (building maintenance, security, janitorial and cleaning), \$2.2 million for repairs / maintenance and \$1.5 million for miscellaneous insurance costs. The net decrease is being driven by a reduction in estimated utility costs of \$695,823.

Capital Outlay

Capital funding has been provided to purchase automated external defibrillators at various city buildings.

Transfers to Other Funds

This represents a transfer from this fund to the General Fund – GSD to pay the debt service costs for the Ed Ball and the Haverty's buildings.

Other Uses

This category includes a \$1,042,371 charge for the City's indirect cost recovery study and \$374,585 in an operating contingency.

AUTHORIZED POSITION CAP

One position was transferred into this fund from the General Fund – GSD (SF 011) as part of the budget process.

OTHER FUNDS

Summary of Subfunds Graphs

Capital Project Funds

- 322 General Capital Projects
- 32E Authorized Capital Projects
- 363 2004 Excise Tax Revenue Bonds

Trust and Agency Funds

- 611 General Employees' Pension
- 613 Correctional Officers Pension
- 645 Veterans Memorial Arena Trust
- 646 KHA Trust Section 111.850 Part A
- 64F General Trust and Agency Funds
- 64H City Wellness and Fitness
- 64M KHA – Youth Travel Trust
- 64N Art In Public Places Trust
- 655 Art In Public Places 111.160(b)

Component Units

- 75B Downtown Economic Development Fund

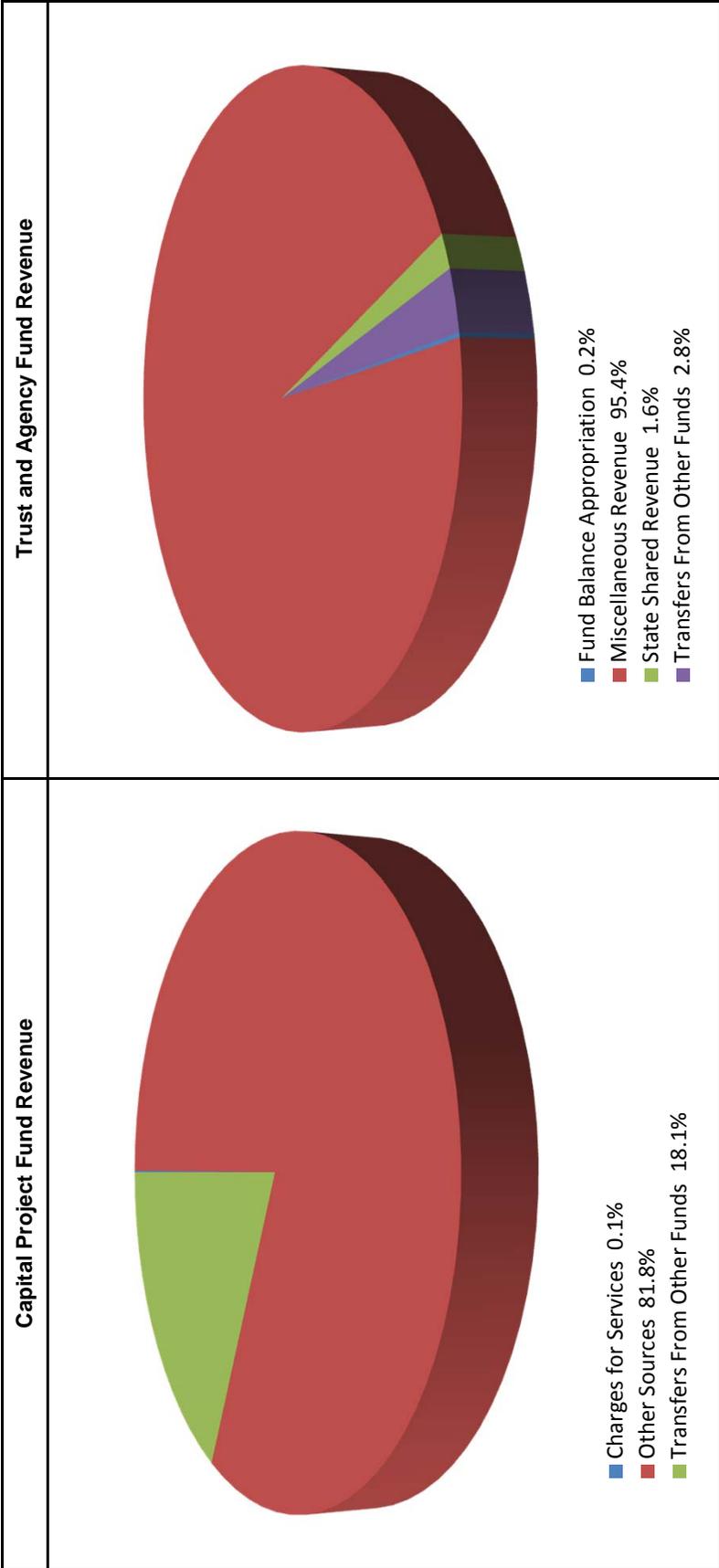
OTHER FUNDS
Summary of Subfunds

Capital Project Funds										
SF Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget		
322 General Capital Projects				1,057,588			(15,804)	1,041,784		
32E Authorized Capital Projects				130,774,063				130,774,063		
363 2004 Excise Tax Revenue Bonds				2,920,132				2,920,132		
Total Capital Project Funds	0	0	0	134,751,783	0	0	(15,804)	134,735,979		
Trust and Agency Funds										
SF Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget		
611 General Employees' Pension	449,542	13,864,071		1			609,176	14,922,790		
613 Correctional Officers Pension		1,687,880					9,858	1,697,738		
645 Veterans Memorial Arena Trust							54,075	54,075		
646 KHA Trust Section 111.850 Part A					200,000			200,000		
64F General Trust and Agency Fund					82,532	292,656	142,721	517,909		
64H City Wellness and Fitness		200,000						200,000		
64M KHA - Youth Travel Trust				83,860				50,000		
64N Art In Public Places Trust		113,446						197,306		
655 Art In Public Places 111.160(b)						92,480		92,480		
Total Trust and Agency Funds	449,542	15,865,397	0	83,861	332,532	385,136	815,830	17,932,298		
Component Units										
SF Description	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget		
75B Downtown Economic Development							500,000	500,000		
Total Component Units	0	0	0	0	0	0	500,000	500,000		

OTHER FUNDS

Summary of Funds

	Personnel Expenses	Operating Expenses	Debt Service	Capital Outlay	Grants, Aids & Contrib.	Transfers to Other Funds	Other Uses	Approved Budget
Capital Project Funds	0	0	0	134,751,783	0	0	(15,804)	134,735,979
Trust and Agency Funds	449,542	15,865,397	0	83,861	332,532	385,136	815,830	17,932,298
Component Units	0	0	0	0	0	0	500,000	500,000
Total	449,542	15,865,397	0	134,835,644	332,532	385,136	1,300,026	153,168,277



GENERAL CAPITAL PROJECTS
SUBFUND -- 322

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Charges for Services	43,607	10,547	125,784	1,092.6%	115,237
Miscellaneous Revenue	510,836	0	0		0
Other Sources	(265,550)	0	0		0
Transfers From Other Funds	953,122	932,000	916,000	(1.7%)	(16,000)
TOTAL REVENUE	1,242,016	942,547	1,041,784	10.5%	99,237
EXPENDITURES					
Operating Expenses	418,792	0	0		0
Capital Outlay	856,847	754,692	1,057,588	40.1%	302,896
Transfers to Other Funds	593,414	200,000	0	(100.0%)	(200,000)
Other Uses	0	(12,145)	(15,804)	30.1%	(3,659)
TOTAL EXPENDITURES	1,869,053	942,547	1,041,784	10.5%	99,237

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

GENERAL CAPITAL PROJECTS SUBFUND 322

BACKGROUND

This fund houses appropriated pay-go as well as borrowed funds prior to FY 09. This fund, for the fiscal year being budgeted, would include the annual revenue received for sidewalk maintenance / construction per ordinance 2015-212-E, the annual revenue for the Jacksonville Beach pier lease agreement and the annual loan repayment from the Venues – City Side fund (SF 4K1). The fund may also include the appropriation of any available revenue with the corresponding expense authority and/or any budgetary transfer of prior year appropriations to fund project(s) in the FY 20 Capital Improvement Plan.

REVENUE

Charges for Services

This amount is the FY 20 side walk fund revenue pursuant to 2015-212-E which will be used to fund sidewalk maintenance / construction.

Transfers From Other Funds

This amount represents the transfer from the Venues – City Side fund (SF 4K1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued.

EXPENDITURES

Capital Outlay

This amount includes \$577,588 to be used to fund various project(s) in the FY 20 approved Capital Improvement Plan as well as \$480,000 for capital equipment purchases at the Ritz Theater and Museum and Prime Osborn Convention Center. Additional information on the FY 20 Capital Improvement Plan and its projects, including the total project cost and the impact on operating expenses, can be found in the FY 20-24 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

Other Uses

This represents the de-appropriation of funds returned from closed completed projects and/or placed in a contingency that is being used to fund projects in the FY 20 CIP detailed above.

AUTHORIZED CAPITAL PROJECTS
SUBFUND -- 32E

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	161,963	112,779	0	(100.0%)	(112,779)
Other Sources	34,658,859	101,000,535	110,227,314	9.1%	9,226,779
Transfers From Other Funds	24,364,171	17,765,038	20,546,749	15.7%	2,781,711
Transfers From Component Units	134,431	0	0		0
TOTAL REVENUE	59,319,424	118,878,352	130,774,063	10.0%	11,895,711
EXPENDITURES					
Operating Expenses	(1,242)	0	0		0
Capital Outlay	42,955,075	118,878,352	130,774,063	10.0%	11,895,711
TOTAL EXPENDITURES	42,953,833	118,878,352	130,774,063	10.0%	11,895,711

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

**AUTHORIZED CAPITAL PROJECTS
SUBFUND 32E**

BACKGROUND

This fund currently houses the FY 20 Capital Improvement Plan - General Capital Improvement Projects. Projects can be funded with pay-go sources, such as interest income and transfers from other funds as well as with debt. Other funds with revenue use restrictions may also contribute funding to the Capital Improvement Plan, however the bulk of the project funding resides within this fund. A complete list of projects by funding source can be found in the Capital Projects section of this document.

REVENUE

Other Sources

This category houses the total amount of debt required to fund the adopted FY 20 Capital Improvement Plan – General Capital Improvement Projects.

Transfers From Other Funds

This amount represents the various transfers from other funds, as detailed below, which will be used to fund a portion of the FY 20 general capital improvement projects.

- o General Fund – GSD (SF 011) \$20,000,000
- o Kathryn A. Hanna Park (SF 1D2) \$254,093
- o General Trust & Agency Fund (SF 64F) \$292,656

EXPENDITURES

Capital Outlay

All available funding, both pay-go and debt, are being used to fund the adopted FY 20 Capital Improvement Plan – General Capital Improvement Projects. Additional information on the FY 20 Capital Improvement Plan and its projects, including the total project cost and the impact on operating expenses, can be found in the FY 20-24 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

2004 EXCISE TAX REV BOND
SUBFUND -- 363

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	116,695	0	(100.0%)	(116,695)
Transfers From Other Funds	0	0	2,920,132		2,920,132
TOTAL REVENUE	0	116,695	2,920,132	2,402.4%	2,803,437
EXPENDITURES					
Capital Outlay	0	427,587	2,920,132	582.9%	2,492,545
Other Uses	0	(310,892)	0	(100.0%)	310,892
TOTAL EXPENDITURES	0	116,695	2,920,132	2,402.4%	2,803,437

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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**2004 EXCISE TAX REVENUE BONDS
SUBFUND 363**

BACKGROUND

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 20 Capital Improvement Plan (CIP) projects.

REVENUE

Transfers From Other Funds

This amount represents a transfer from the Special Assessment fund (SF 1L1) which will be used to fund the project(s) listed below.

EXPENDITURES

Capital Outlay

This is the available funding for the FY 20 approved Capital Improvement Plan which is being used to fund a portion of the roadway widening and resurfacing project. Additional information on these project(s), including the total project cost and the impact on operating expenses, can be found in the FY 2020-2024 Capital Improvement Plan – Approved PDF located online at <http://www.coj.net/departments/finance/budget.aspx>

GENERAL EMPLOYEES PENSION
SUBFUND -- 611

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	255,180,012	14,198,822	14,883,942	4.8%	685,120
Transfers From Other Funds	11,355,738	0	0		0
Fund Balance Appropriation	0	31,228	38,848	24.4%	7,620
TOTAL REVENUE	266,535,751	14,230,050	14,922,790	4.9%	692,740
EXPENDITURES					
Personnel Expenses	368,904	398,240	449,542	12.9%	51,302
Operating Expenses	184,066,897	13,312,341	13,864,071	4.1%	551,730
Capital Outlay	0	1	1	0.0%	0
Other Uses	16,838,257	519,468	609,176	17.3%	89,708
TOTAL EXPENDITURES	201,274,058	14,230,050	14,922,790	4.9%	692,740

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
Authorized Positions	5	5	0
Part-Time Hours	0	1,300	1,300

GENERAL EMPLOYEES PENSION SUBFUND 611

BACKGROUND

The General Employees' Pension Fund is the City's defined benefit pension fund for general employees which closed to new employees effective October 1, 2017. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. In addition to the City's general employees, this plan covers employees at various independent agencies such as the Jacksonville Housing Authority and JEA. This plan also includes state funded employees at Clerk of the Courts.

The employees' contribution rate is 10% with 0.3% being distributed to the disability plan. All new employees are required to enroll in the General Employees' Defined Contribution plan.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Pension Fund Contributions

This amount represents the revenue needed to balance the fund.

Fund Balance Appropriation

Fund balance is being appropriated to carryover funding placed into an operating contingency that will drop into fund balance at FY 19 year-end.

EXPENDITURES

Personnel Expenses

This category includes funding for salaries, pension costs, workers compensation and employer-provided benefits. The net increase in personnel expenses is due primarily to costs associated with the three year collective bargaining agreements for each of the City's employee unions which went into effect in FY 18 and ends in FY 20. Most employees will receive a 4.5% increase in base salary for FY 20, which will result in an increase in other personnel expenses such as Medicare, overtime and pension costs. Another factor that is driving the increase in this department is an increase in part-time salaries due to the addition of 1,300 part-time hours as detailed below.

Operating Expenses

This category contains various small operating costs as well as \$13.6 million in professional services to pay the City's money manager fees, portfolio consultants, actuary fees and pension counsel. The net increase is being driven by \$365,503 increase in professional services.

Other Uses

This category includes a \$570,328 charge for the City's indirect cost recovery study and a \$38,848 operating contingency.

AUTHORIZED POSITION CAP

1,300 additional part-time hours were added to the authorized cap as part of the budget process.

CORRECTIONAL OFFICERS PENSION
SUBFUND -- 613

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Fines and Forfeits	324,573	300,000	0	(100.0%)	(300,000)
Miscellaneous Revenue	37,075,172	1,880,651	1,697,738	(9.7%)	(182,913)
TOTAL REVENUE	37,399,744	2,180,651	1,697,738	(22.1%)	(482,913)
EXPENDITURES					
Operating Expenses	14,307,614	2,173,418	1,687,880	(22.3%)	(485,538)
Other Uses	6,644,587	7,233	9,858	36.3%	2,625
TOTAL EXPENDITURES	20,952,200	2,180,651	1,697,738	(22.1%)	(482,913)

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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CORRECTIONAL OFFICERS PENSION SUBFUND 613

BACKGROUND

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. In prior years, the Correctional Officers' Pension Fund was partially funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities. As part of collective bargaining, this revenue is now being sent to the Fraternal Order of Police.

The annual budget reviews and authorizes the ongoing costs of the fund and does not include the revenue and expense contributions that will be made by the employer and employee.

REVENUE

Fines and Forfeits

This revenue is no longer being received by the City, as mentioned above. Previously this amount represented the administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

Miscellaneous Revenue

This amount represents the revenue needed to balance the fund.

EXPENDITURES

Operating Expenses

This category includes \$1,545,197 in professional services to pay costs and fees to various money managers to manage the Correctional Officers' pension fund investments, as well as \$142,683 in supervision allocation from the General Employees' Pension fund (SF 611).

Other Uses

This category includes a charge for the City's indirect cost recovery study.

VETERANS MEMORIAL ARENA TRUST
 SUBFUND -- 645

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	0	54,075		54,075
TOTAL REVENUE	0	0	54,075		54,075
EXPENDITURES					
Other Uses	0	0	54,075		54,075
TOTAL EXPENDITURES	0	0	54,075		54,075

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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VETERANS MEMORIAL ARENA TRUST SUBFUND 645

BACKGROUND

Ordinance 2019-095-E approved an agreement between the City and VyStar Credit Union for Naming Rights of the Jacksonville Veterans Memorial Arena, as part of that agreement 10% of the annual naming rights revenue received by the City must be placed in this fund to be used to support veterans programs and initiatives. A newly created Veterans Council of Duval County was established to evaluate eligible programs and initiatives and make recommendations for funding. By April 1 of each year, the Veterans Council of Duval County is required to provide to the City a list of veterans programs and dollar amounts to be included in the annual budget.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the City Venues – City fund (SF 4K1) required by the VyStar naming rights agreement. The amount is the required 10% of the annual naming rights revenue per the agreement with VyStar.

EXPENDITURES

Other Uses

The revenue received is being placed into a contingency for future appropriation by Council. The Veterans Council of Duval County had not provided funding requests before the FY 20 budget was adopted by City Council.

KHA TRUST SEC 111.850 PART A
 SUBFUND -- 646

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	300,000	200,000	(33.3%)	(100,000)
TOTAL REVENUE	0	300,000	200,000	(33.3%)	(100,000)
EXPENDITURES					
Grants, Aids & Contributions	0	300,000	200,000	(33.3%)	(100,000)
TOTAL EXPENDITURES	0	300,000	200,000	(33.3%)	(100,000)

AUTHORIZED POSITION CAP	FY 18-19	FY 19-20	Change
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KHA TRUST SEC 111.850 PART A SUBFUND 646

BACKGROUND

Code Section: 111.850 Part A

This trust fund houses donations and contributions of money, including gifts and grants, received for use toward achieving the purposes, functions and goals set forth in the Essential Services Plan and Chapter 77 of the City's Ordinance Code. This fund also provides funding for the Board's mini-grant program of up to \$5,000 awarded to organizations that provide programs for children and youth in the Jacksonville community that are within the services, programs and activities identified in the Essential Services Plan for Kids.

This is an "all years" subfund, which means once dollars are appropriated, the appropriation stays in place from year to year rather than lapsing.

REVENUE

Transfer From Other Funds

This amount represents a transfer from the Kids Hope Alliance operating fund (SF 191) to provide funding for the Stop the Violence Grant Program.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for the Stop the Violence community mini-grants received from eligible organizations based on applications submitted to the Kid's Hope Alliance.

GENERAL TRUST AND AGENCY FUNDS
SUBFUND -- 64F

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
State Shared Revenue	0	229,783	292,656	27.4%	62,873
Miscellaneous Revenue	0	225,253	225,253	0.0%	0
TOTAL REVENUE	0	455,036	517,909	13.8%	62,873
EXPENDITURES					
Grants, Aids & Contributions	0	82,532	82,532	0.0%	0
Transfers to Other Funds	0	435,966	292,656	(32.9%)	(143,310)
Other Uses	0	(63,462)	142,721	(324.9%)	206,183
TOTAL EXPENDITURES	0	455,036	517,909	13.8%	62,873

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

GENERAL TRUST AND AGENCY FUND SUBFUND 64F

BACKGROUND

This fund houses various revenue sources including the litter trust fund, cardroom taxes, hurricane public shelter fees and the Mission Springs Apartments payment in lieu of taxes.

REVENUE

State Shared Revenue

This amount includes the available cardroom tax revenue that is being appropriated and transferred to the Authorized Capital Project fund (SF 32E) to help pay for project(s) on the FY 20 Capital Improvement Plan.

Miscellaneous Revenue

This amount represents the available Mission Springs Apartments payment in lieu of taxes revenue.

EXPENDITURES

Grants, Aids and Contributions

This category contains a portion of the Mission Springs Apartments payment in lieu of taxes revenue.

Transfers to Other Funds

This is the available funding, from State Shared Revenue, that is being transferred to the Authorized Capital Project fund (SF 32E) to help fund project(s) on the FY 20 Capital Improvement Plan.

Other Uses

This category contains the remaining portion of the Mission Springs Apartments payment in lieu of taxes revenue which is being placed in a contingency for future Council appropriation.

CITY WELLNESS AND FITNESS
SUBFUND -- 64H

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	200,578	200,000	200,000	0.0%	0
TOTAL REVENUE	200,578	200,000	200,000	0.0%	0
EXPENDITURES					
Operating Expenses	454,664	200,000	200,000	0.0%	0
TOTAL EXPENDITURES	454,664	200,000	200,000	0.0%	0

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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CITY WELLNESS AND FITNESS SUBFUND 64H

BACKGROUND

Code Section: 111.471

This subfund was established by Ordinance 2016-008-E to replace the City Wellness and Fitness Program (SF 1H9), which previously housed annual contributions to this fund. Pursuant to Municipal Code Section 111.471, the funding can be used for fitness activities, wellness programs, equipment, biometric testing services, rewards programs and all other products and services deemed necessary, including the services of an independent contractor to manage the programs.

REVENUE

Miscellaneous Revenue

This amount represents the contribution from Florida Blue for the city wellness and fitness program pursuant to the City's health insurance contract.

EXPENDITURES

Operating Expenses

This amount represents funding that is being appropriated to fund the City's GO365 wellness and fitness program.

KHA - YOUTH TRAVEL TRUST
 SUBFUND -- 64M

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	718	0	0		0
Transfers From Other Funds	40,794	40,794	50,000	22.6%	9,206
TOTAL REVENUE	41,512	40,794	50,000	22.6%	9,206
EXPENDITURES					
Grants, Aids & Contributions	0	40,794	50,000	22.6%	9,206
TOTAL EXPENDITURES	0	40,794	50,000	22.6%	9,206

AUTHORIZED POSITION CAP

	FY 18-19	FY 19-20	Change
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KHA - YOUTH TRAVEL TRUST SUBFUND 64M

BACKGROUND

Code Section 111.850 Part B:

This all-years fund was created to house donations and contributions of money, including gifts and grants, received for use toward youth travel.

REVENUE

Transfer From Other Funds

This amount represents a transfer from Kids Hope Alliance operating fund (SF 191) and for the annual appropriation for the Youth Travel Grant Program.

EXPENDITURES

Grants, Aids & Contributions

This category includes funding for youth travel support for eligible organization based on applications submitted to the Kid's Hope Alliance.

ART IN PUBLIC PLACES TRUST
SUBFUND -- 64N

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	1,404,000	0	0		0
Transfers From Other Funds	15,000	148,345	197,306	33.0%	48,961
TOTAL REVENUE	1,419,000	148,345	197,306	33.0%	48,961
EXPENDITURES					
Operating Expenses	0	148,345	113,446	(23.5%)	(34,899)
Capital Outlay	0	0	83,860		83,860
Grants, Aids & Contributions	1,404,000	0	0		0
TOTAL EXPENDITURES	1,404,000	148,345	197,306	33.0%	48,961

AUTHORIZED POSITION CAP

FY 18-19 FY 19-20 Change

ART IN PUBLIC PLACES TRUST SUBFUND 64N

BACKGROUND

Section 126.9 of the ordinance code establishes the guidelines, definitions and funding requirements for this trust fund. A percentage of the budgeted cost for vertical construction is appropriated to the Art in Public Places Trust Fund.

- 80% for public art
- 10% for public art maintenance
- 10% for administration and community education

Beginning in FY 19 the funding requirement will no longer be part of the capital project cost but instead will be a transfer from the General Fund – GSD. The change is being made for bond / debt reasons as well as to accurately reflect the capital project cost. Section 126.904 uses the capital project cost(s) as a basis for the funding calculation, however, the funding provided to the Art in Public Places Trust fund are not required to be spent on those specific capital projects.

REVENUE

Transfers from Other Funds

This amount represents a \$104,826 transfer from the General Fund – GSD for the FY 20 applicable capital projects and a \$92,480 transfer from the Art In Public Places permanent fund (SF 655).

EXPENDITURES

Other Operating Expenses

This represents the funding provided to the fund as detailed above.

Capital Outlay

This amount represents the funding set aside to purchase public art.

ART IN PUBLIC PLACES
SUBFUND -- 655

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Miscellaneous Revenue	0	0	92,480		92,480
TOTAL REVENUE	0	0	92,480		92,480
EXPENDITURES					
Transfers to Other Funds	0	0	92,480		92,480
TOTAL EXPENDITURES	0	0	92,480		92,480

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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ART IN PUBLIC PLACES SUBFUND 655

BACKGROUND

Ordinance 2018-193-E created code section 111.160 (b) which established this fund to house 50% of the art auction sales proceeds derived from the Joan Mitchell Artwork pursuant to ordinance 2018-193-E. The annual interest earnings on the sale amount shall be appropriated each year and transferred to the Art in Public Places trust for the maintenance of the City's public art.

REVENUE

Miscellaneous Revenue

This category includes the available interest that has been earned on the revenue generated from the sale of the Joan Mitchell artwork.

EXPENDITURES

Transfers to Other Funds

The available interest is being transferred to the Art in Public Places trust fund (SF 64N) for the maintenance of the City's public art.

DOWNTOWN ECONOMIC DEVELOPMENT FUND
 SUBFUND -- 75B

	FY 17-18 Actuals	FY 18-19 Adopted	FY 19-20 Approved	Change From Prior Year	
				Percent	Dollar
REVENUE					
Transfers From Other Funds	0	2,500,000	500,000	(80.0%)	(2,000,000)
TOTAL REVENUE	0	2,500,000	500,000	(80.0%)	(2,000,000)
EXPENDITURES					
Grants, Aids & Contributions	0	1,000,000	0	(100.0%)	(1,000,000)
Other Uses	0	1,500,000	500,000	(66.7%)	(1,000,000)
TOTAL EXPENDITURES	0	2,500,000	500,000	(80.0%)	(2,000,000)

AUTHORIZED POSITION CAP

FY 18-19	FY 19-20	Change
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**DOWNTOWN ECONOMIC DEVELOPMENT FUND
SUBFUND 75B**

BACKGROUND

This trust fund was created on ordinance 2000-1079-E and is utilized for redevelopment projects in the City's Downtown Community Redevelopment Areas.

REVENUE

Transfers From Other Funds

This represents a transfer from the General Fund – GSD (SF 011) to fund future downtown development projects approved by the Downtown Investment Authority.

EXPENDITURES

Other Uses

The available funding is being placed in a contingency for future appropriation by Council.

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For Easier Viewing of Data and
Tables For Those Using Non-Electronic
Versions of This Document

CAPITAL PROJECTS

Five-Year Capital Improvement Plan

- Introduction

- Process

- Adopted Five-Year CIP

- Capital Projects Operating Impact

- Funding

General Capital Improvement Projects

- FY 2019-2020 Capital Improvement Plan – All Funding Sources

- FY 2020-2024 Capital Improvement Plan

Stormwater Capital Improvement Projects

- FY 2019-2020 Capital Improvement Plan – All Funding Sources

- FY 2020-2024 Capital Improvement Plan

Solid Waste Capital Improvement Projects

- FY 2019-2020 Capital Improvement Plan – All Funding Sources

- FY 2020-2024 Capital Improvement Plan

Five-Year IT System Development Plan

- FY 2020-2024 IT System Development Projects by Funding Source

- FY 2020-2024 IT Project Detail Sheets

FIVE-YEAR CAPITAL IMPROVEMENT PLAN

INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructure, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a “Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project”. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The Adopted Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2019 through the fiscal year ending September 30, 2024 includes location, funding and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an “all years” basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the “pay-as-you-grow system” took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between “currently available”, or “committed” and “planned” funding sources.

PROCESS

Chapter 122 of the Jacksonville Municipal Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from various City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

Design and Engineering: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

Land Acquisition and Site Preparation: These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Capital Equipment: This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

Furniture, Fixtures and Equipment: This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Per Chapter 122, Part 6, Ordinance Code:

(a) **Capital Improvement Project.** Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area (CRA) Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit.

To constitute a capital improvement project, the project must:

- 1) Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2) Be a one-time outlay, which is non-recurring in nature.
- 3) Add to, enhance the value of, or extend the life of the City's physical assets.
- 4) Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- I. City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- II. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- III. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- IV. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

(b) **Capital Improvement Plan.** The Capital Improvement Plan (CIP) is a comprehensive five-year plan of Adopted capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

(c) **Capital Improvement Plan Budget.** Capital Improvement Plan Budget shall be submitted annually with the City Annual Budget and is the first year of the Capital Improvement Plan. The required elements of the Capital Improvement Plan Budget are set forth in Section 122.603(b), Ordinance Code.

ADOPTED FIVE-YEAR CIP

The CIP contains 220 updated and/or new projects at \$1,459,182,096 for the next five years and beyond. This reflects a continued investment to provide for the health, safety and quality of life for our citizens.

To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following “Program Areas.”

Drainage - Project that improves drainage conditions and reduces flooding

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants)

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project

Public Facilities – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park

Public Safety - Project relating to public safety including facilities

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City’s budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. The estimated operating costs, including any required staffing, for projects in the out years are on the various project detail sheets and are incorporated into the five-year forecast that accompanies the Budget. The individual project sheets are can be found on the Budget Office website in the documents and resources section. www.coj.net/departments/finance/budget.aspx

FUNDING

The CIP is the city's financially feasible plan of capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The adopted FY 2019-2020 Capital Improvement Plan (CIP) totals more than \$169.7 million dollars for 127 projects. In an effort to reduce the City's overall debt obligations, the FY 2020-2024 adopted Capital Improvement Plan focuses efforts on repair and maintenance of city facilities while funding projects with as much pay-go (current revenue) as possible. In total, more than \$52.5 million is to fund projects with current available cash/grants while the \$117.2 million remaining is debt funded and will be used for compliance under the Americans with Disabilities Act for sidewalks, public buildings, park improvements, improvements associated with UF Health, McCoys Creek, the Jacksonville Zoo, new and renovated Fire Stations as well as various other projects.

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2019-2020 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Funding Source	FY19-20	Budget by Subfund
Debt Funding	\$110,227,314	SF 114 Fair Share Sector - Transportation
Interest Earnings	\$390,682	SF 117 Mobility Fee System
Pay-Go Funding	\$38,807,273	SF 141 5 Year Road Program
Transfer Between Projects	\$1,000,000	SF 143 Local Option Gas Tax
Grant and/or Trust Fund	\$292,656	SF 1D9 Misc Park Revenue and Maint.
Total Per Year	\$150,717,925	SF 322 General Capital Projects
		SF 32E Authorized Capital Projects
		SF 363 2004 ETR Bonds
		Transfers From Previously Approved Project(s)
		\$1,000,000
		\$150,717,925

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Fire and Rescue	Fire Station #56 Renovation	\$180,000	\$0	\$0	\$180,000	\$0	\$0
	Fire Station #20	\$200,000	\$200,000	\$0	\$0	\$0	\$0
	Fire Station #61	\$870,000	\$46,022	\$0	\$823,978	\$0	\$0
	Fire Station #10 Renovation	\$950,000	\$0	\$0	\$950,000	\$0	\$0
	Fire Station Capital Maintenance	\$1,000,000	\$0	\$0	\$1,000,000	\$0	\$0
	Fire Station #63 (new)	\$2,650,000	\$0	\$0	\$2,650,000	\$0	\$0
	Fire Station #65 (new)	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0
Public Works	Traffic Signalization - Enhancements	\$50,000	\$0	\$0	\$50,000	\$0	\$0
	Yates Building - Maintenance and Upgrades	\$70,000	\$70,000	\$0	\$0	\$0	\$0
	Traffic Street Lights (mast arm paint)	\$75,000	\$0	\$0	\$75,000	\$0	\$0
	Arlington Road Bicycle Improvements	\$92,026	\$0	\$0	\$92,026	\$0	\$0

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Public Works	Emergency Operations Center - HVAC Repairs	\$100,000	\$100,000	\$0	\$0	\$0	\$0
	Tiger Hole Road Sidewalk	\$100,800	\$0	\$0	\$100,800	\$0	\$0
	Gilmore Heights Rd - Sidewalk	\$147,840	\$0	\$0	\$147,840	\$0	\$0
	Ramona Blvd - Sidewalk	\$147,840	\$0	\$0	\$147,840	\$0	\$0
	Traffic Calming	\$150,000	\$150,000	\$0	\$0	\$0	\$0
	Duval County Health Dept. - Maint. and Upgrades	\$151,229	\$151,229	\$0	\$0	\$0	\$0
	Penman Road RRFB's	\$183,000	\$183,000	\$0	\$0	\$0	\$0
	ARC Jacksonville, Inc. - Roof Replacement	\$187,544	\$187,544	\$0	\$0	\$0	\$0
	Myrtle Avenue Stormwater Pump Replacement	\$200,000	\$200,000	\$0	\$0	\$0	\$0
	Hillside Cemetery Assessment/Restoration	\$200,000	\$200,000	\$0	\$0	\$0	\$0
	Roadway Safety Project - Pedestrian Crossings	\$250,000	\$21,229	\$228,771	\$0	\$0	\$0
	Gate Parkway Traffic Calming	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0
	Downtown Network Switches Replacement	\$250,000	\$250,000	\$0	\$0	\$0	\$0
	Riverfront Plaza	\$250,000	\$250,000	\$0	\$0	\$0	\$0
	Fleet Management - Fuel Storage/Asphalt Repair	\$250,000	\$0	\$250,000	\$0	\$250,000	\$0
	Police Memorial Bldg - Maint & Upgrades	\$275,000	\$275,000	\$0	\$0	\$0	\$0
	Loretto Road - Sidewalk	\$295,680	\$0	\$295,680	\$0	\$295,680	\$0
	Lenox Avenue Sidewalk	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0
	Moncrief Road Beautification (34th St to 45th St)	\$300,000	\$300,000	\$0	\$0	\$0	\$0
	Comm Transition Cntr - Maintenance & Upgrades	\$311,900	\$311,900	\$0	\$0	\$0	\$0
Live Oak Drive - Sidewalk	\$337,920	\$0	\$337,920	\$0	\$337,920	\$0	
Traffic Signalization - Countywide	\$350,000	\$350,000	\$350,000	\$0	\$0	\$0	
Broward Road Improvements	\$350,000	\$350,000	\$350,000	\$0	\$0	\$0	

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Public Works	Moncrief Community Center	\$360,000	\$0	\$0	\$360,000	\$0	\$0
	Public Buildings - Roofing	\$400,000	\$400,000	\$0	\$0	\$0	\$0
	St. Johns Bluff Rd - New Sidewalk WS	\$461,000	\$447,000	\$14,000	\$0	\$0	\$0
	Flasher Clocks for School Zones	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Downtown Landscaping and Lighting Enhancements	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Countywide Bulkhead - Assess/Repair/Replacement	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Underdrain Replacements	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Resiliency & Hardening	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Facilities Cap Maint Gov't - Assess & Remediation	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Sibbald Road Sidewalk	\$580,000	\$454,216	\$0	\$125,784	\$0	\$0
	Fleet Management - Maintenance and Upgrades	\$600,000	\$600,000	\$0	\$0	\$0	\$0
	Cntywd Intersection Imp/Bridge Rehab-Intersections	\$680,000	\$680,000	\$0	\$0	\$0	\$0
	Mary Singleton Senior Center	\$730,000	\$730,000	\$0	\$0	\$0	\$0
	Pavement Markings	\$750,000	\$0	\$0	\$750,000	\$0	\$0
	Biscayne Blvd Sidewalk	\$811,000	\$0	\$0	\$811,000	\$0	\$0
	Five Points Project - Improvements	\$820,000	\$820,000	\$0	\$0	\$0	\$0
	Children's Way/Nira St Ped Improvements	\$860,000	\$858,300	\$1,700	\$0	\$0	\$0
	St. Johns Bluff Road - New Sidewalk ES	\$915,000	\$751,000	\$164,000	\$0	\$0	\$0
	Hardscape - Countywide	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	Edgewood Ave (US17 to Cassat)	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
Old City Cemetery Assessment/Restoration	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	
Florida Theatre Facility Improvements	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	
Facilities Capital Maintenance - Gov't	\$1,100,000	\$1,100,000	\$0	\$0	\$0	\$0	

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Public Works	Rogero Road - Roundabout	\$1,137,000	\$1,137,000	\$0	\$0	\$0	\$0
	Jork Road Bridge	\$1,250,000	\$0	\$0	\$1,250,000	\$0	\$0
	Roadway Sign Stripe and Signal	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0
	Burke Street Pond	\$1,250,000	\$1,250,000	\$0	\$0	\$0	\$0
	Clyde Drive Sidewalk - New	\$1,265,000	\$1,254,000	\$11,000	\$0	\$0	\$0
	Mayport Dock Redevelopment	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
	Cedar Point Road Bridges	\$1,500,000	\$0	\$197,362	\$1,302,638	\$0	\$0
	Railroad Crossings	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0
	McCoys Creek Outfall Improvements with Riverwalk	\$1,500,000	\$1,500,000	\$0	\$0	\$0	\$0
	Pretrial Detention Facility - Maint & Upgrades	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0
	Pretrial Detention Facility - Cell Door System	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0
	Sidewalk/Curb Construction and Repair	\$1,970,000	\$1,970,000	\$0	\$0	\$0	\$0
	Liberty St / Coastline Dr / Parking Decks	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0
	Deerwood Park Blvd Bridge	\$2,000,000	\$0	\$0	\$2,000,000	\$0	\$0
	ADA Compliance - Public Buildings	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0
	Palm Avenue Improvements	\$2,210,000	\$2,210,000	\$0	\$0	\$0	\$0
	Brooklyn Area Drainage & Safety Improvements	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0
	Memorial Cemetery Assessment/Restoration	\$2,616,500	\$2,616,500	\$0	\$0	\$0	\$0
	New Berlin Rd - Staratt / Pulaski Rd Int.	\$2,756,553	\$0	\$0	\$2,756,553	\$0	\$0
	Cntywd Intersection Imp/Bridge Rehab - Bridges	\$3,000,000	\$1,862,245	\$0	\$0	\$1,137,755	\$0
Medical Examiner Facility	\$3,000,000	\$3,000,000	\$0	\$0	\$0	\$0	
Ed Ball Building Power Upgrades Phase 1	\$3,600,000	\$3,600,000	\$0	\$0	\$0	\$0	
ADA Compliance - Curb Ramps and Sidewalks	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0	

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Public Works	Northbank Bulkhead	\$4,000,000	\$4,000,000	\$0	\$0	\$0	\$0
	JAX Ash Site Pollution Remediation	\$4,250,000	\$4,250,000	\$0	\$0	\$0	\$0
	Roadway Resurfacing	\$10,430,000	\$0	\$0	\$10,430,000	\$0	\$0
	UF Health Capital Improvements	\$20,000,000	\$20,000,000	\$0	\$0	\$0	\$0
JPL	Oceanway Branch Library Replacement	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0
City Venues	Ritz Theatre & Museum Security Improvements	\$80,000	\$0	\$0	\$80,000	\$0	\$0
	Convention Center Security Improvements	\$140,000	\$0	\$0	\$140,000	\$0	\$0
	Convention Center Interior Finishes	\$300,000	\$0	\$0	\$300,000	\$0	\$0
	Ritz Theatre & Museum Building Systems	\$490,000	\$94,000	\$0	\$396,000	\$0	\$0
Parks and Recreation	Hanna Park Improvements	\$14,093	\$0	\$0	\$14,093	\$0	\$0
	Arlington Boat Ramp - Lighting for Parking Lot	\$144,000	\$0	\$0	\$0	\$0	\$144,000
	Carvill Park & Pool	\$150,000	\$0	\$726	\$149,274	\$0	\$0
	Hanna Park Boardwalks	\$240,000	\$0	\$0	\$240,000	\$0	\$0
	Southbank Floating Dock	\$400,000	\$400,000	\$0	\$0	\$0	\$0
	Countywide Pool Maintenance & Upgrades	\$500,000	\$0	\$0	\$500,000	\$0	\$0
	Jackson Street Floating Dock	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Post Street Floating Dock	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Seaton Creek Historic Preserve	\$550,000	\$550,000	\$0	\$0	\$0	\$0
	Baker Skinner Park	\$600,000	\$0	\$0	\$600,000	\$0	\$0
	103rd Street Sports Complex Renovations	\$707,000	\$0	\$98	\$706,902	\$0	\$0
	Blue Cypress Pool Demo & Replacement	\$1,000,000	\$0	\$445	\$999,555	\$0	\$0
	Riverplace Tower Finger Piers	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	Southside Senior Center	\$1,000,000	\$851,344	\$0	\$0	\$0	\$148,656

Dept.	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Parks and Recreation	Norman Studios	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0
	Sheffield Park - Soccer Fields	\$1,000,000	\$999,744	\$256	\$0	\$0	\$0
	St. Johns River Park	\$1,600,000	\$1,590,423	\$77	\$9,500	\$0	\$0
	Winton Drive Recreation Facility	\$2,050,000	\$2,050,000	\$0	\$0	\$0	\$0
	9A/Baymeadows Park	\$2,225,000	\$2,165,741	\$1,018	\$58,241	\$0	\$0
	Countywide Parks - Upgrades, Maint. and Repairs	\$3,000,000	\$2,250,000	\$0	\$750,000	\$0	\$0
	Southbank Riverwalk Extension & Enhancements	\$3,300,000	\$3,300,000	\$0	\$0	\$0	\$0
	Friendship Fountain Repairs and Nodes	\$4,200,000	\$4,139,877	\$0	\$60,123	\$0	\$0
	Jacksonville Zoo Capital Improvements	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0

**GENERAL CAPITAL IMPROVEMENT PROJECTS
FY 2020-2024 CAPITAL IMPROVEMENT PLAN**

FY 19-20 Budget		FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Debt Funding		\$110,227,314	\$132,066,679	\$108,753,717	\$112,252,250	\$86,220,000	\$546,946,354
Interest Earnings		\$390,682	\$0	\$0	\$0	\$0	\$0
Pay-Go Funding		\$38,807,273	\$41,753,824	\$42,208,682	\$33,744,633	\$23,958,000	\$24,555,000
Transfer Between Projects		\$1,000,000	\$0	\$0	\$0	\$0	\$0
Grant and/or Trust Fund		\$292,656	\$375,000	\$0	\$0	\$0	\$500,000
FY 2019-2020 Capital Improvement Plan - All Funding Sources:		\$150,717,925	\$174,195,503	\$150,962,399	\$145,996,883	\$110,178,000	\$572,001,354

FY 20 F.I.N.D Project Appropriations
 F.I.N.D Grant Pay-Go \$1,175,000
 F.I.N.D Grant City Match \$1,410,000
FY 19-20 Year-End Capital Improvement Plan: \$153,302,925

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Environmental / Quality of Life	Median Beautification	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
	Hillside Cemetery Assessment/Restoration	\$230,000	\$30,000	\$200,000	\$0	\$0	\$0	\$0	\$0
	Downtown Pocket Parks	\$474,000	\$0	\$0	\$0	\$0	\$0	\$0	\$474,000
	Corridors of Significance	\$1,009,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,009,000
	Old City Cemetery Assessment/Restoration	\$1,150,000	\$150,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Burke Street Pond	\$1,250,000	\$0	\$1,250,000	\$0	\$0	\$0	\$0	\$0
	8th Street - I-95 to Blvd Landscaping/Tree Planting	\$1,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
	Sunset Cemetery Assessment/Restoration	\$1,550,000	\$250,000	\$0	\$0	\$1,300,000	\$0	\$0	\$0
	JAX ASH - McCoys Creek Buffer to Creek Bank	\$2,500,000	\$1,000,000	\$0	\$1,500,000	\$0	\$0	\$0	\$0
	Memorial Cemetery Assessment/Restoration	\$3,005,900	\$389,400	\$2,616,500	\$0	\$0	\$0	\$0	\$0
	JAX ASH - McCoys Creek Standard Remediation	\$3,500,000	\$1,400,000	\$0	\$2,100,000	\$0	\$0	\$0	\$0
	Mt Olive Cemetery Assessment/Restoration	\$3,634,000	\$474,000	\$0	\$3,160,000	\$0	\$0	\$0	\$0
	JAX Ash Site Pollution Remediation	\$191,642,425	\$173,292,425	\$4,250,000	\$4,850,000	\$1,750,000	\$2,250,000	\$4,250,000	\$1,000,000
	Parks / Preservation Land / Wetland	Hanna Park Improvements	\$14,093	\$0	\$14,093	\$0	\$0	\$0	\$0
Arlington Boat Ramp - Lighting for Parking Lot		\$144,000	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0
Northbank Riverwalk Wayfinding Signs		\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
Hanna Park - Amphitheatre		\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Adolph Wurm Park		\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Murray Hill Playground		\$225,000	\$0	\$0	\$0	\$0	\$225,000	\$0	\$0
Hanna Park Boardwalks		\$240,000	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0
Exchange Club Park		\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
McCoys Creek Kayak Launch Sites		\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
Baker Skinner Park		\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0
103rd Street Sports Complex Renovations	\$707,000	\$0	\$707,000	\$0	\$0	\$0	\$0	\$0	

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Parks / Preservation Land / Wetland	Mandarin Park Dock & Kayak Launch (F.I.N.D)	\$825,000	\$0	\$825,000	\$0	\$0	\$0	\$0	\$0
	Post Street Floating Dock	\$900,000	\$400,000	\$500,000	\$0	\$0	\$0	\$0	\$0
	Jackson Street Floating Dock	\$1,000,000	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$0
	Pine Forest Elementary Park	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
	Seaton Creek Historic Preserve	\$1,100,000	\$550,000	\$550,000	\$0	\$0	\$0	\$0	\$0
	Riverplace Tower Finger Piers	\$1,300,000	\$300,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Johnston Island Acquisition	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0
	Oak Harbor Boat Ramp Dredge (F.I.N.D)	\$1,851,602	\$91,602	\$1,760,000	\$0	\$0	\$0	\$0	\$0
	Jacksonville Baldwin Rail Trail - Repave Trail	\$1,992,500	\$0	\$0	\$1,992,500	\$0	\$0	\$0	\$0
	Hogan's Creek Greenway	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Alamacani Park Boat Ramp	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Mayport Road Park	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Riverside Park - Duckpond	\$2,035,869	\$35,869	\$0	\$0	\$0	\$0	\$250,000	\$1,750,000
	Palmetto Leaves Regional Park - Sports Fields	\$2,075,000	\$75,000	\$0	\$2,000,000	\$0	\$0	\$0	\$0
	9A/Baymeadows Park	\$2,225,000	\$0	\$2,225,000	\$0	\$0	\$0	\$0	\$0
	Cecil Conserv Corridor - Trail Ext Pope Duval Park	\$2,400,000	\$0	\$0	\$0	\$0	\$0	\$2,400,000	\$0
	St. Johns River Park	\$2,550,000	\$950,000	\$1,600,000	\$0	\$0	\$0	\$0	\$0
	Countywide Pool Maintenance & Upgrades	\$3,000,000	\$0	\$500,000	\$500,000	\$0	\$500,000	\$0	\$0
	Blue Cypress Pool Demo & Replacement	\$3,650,000	\$2,650,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Sheffield Park - Soccer Fields	\$4,000,000	\$0	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0
	Winton Drive Recreation Facility	\$4,600,000	\$500,000	\$2,050,000	\$2,050,000	\$0	\$0	\$0	\$0
	Timucuan Trail Extension	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
	Archie Dickinson Park	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Friendship Fountain Repairs and Nodes	\$5,500,000	\$1,300,000	\$4,200,000	\$0	\$0	\$0	\$2,500,000	\$0
	Ivey Road Park	\$7,000,000	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
	McCoy's Creek Greenway	\$7,977,000	\$2,377,000	\$0	\$3,267,000	\$2,333,000	\$0	\$0	\$0
	Southbank Riverwalk Extension & Enhancements	\$10,500,000	\$4,200,000	\$3,300,000	\$3,000,000	\$0	\$0	\$0	\$0
Cecil Field Master Plan - Phase II	\$10,750,000	\$750,000	\$0	\$0	\$0	\$0	\$500,000	\$9,500,000	
Countywide Parks - Upgrades, Maint. and Repairs	\$39,386,633	\$21,386,633	\$3,000,000	\$3,000,000	\$0	\$0	\$3,000,000	\$3,000,000	
Public Facilities	Carvill Park & Pool	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
	Duval County Health Dept. - Maint. and Upgrades	\$151,229	\$0	\$151,229	\$0	\$0	\$0	\$0	\$0
	Highlands Library Roof Replacement	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000	\$0
	ARC Jacksonville, Inc. - Roof Replacement	\$187,544	\$0	\$187,544	\$0	\$0	\$0	\$0	\$0
	Don Brewer Center - Roof Replacement	\$210,000	\$0	\$0	\$0	\$0	\$0	\$210,000	\$0
	Wayne B Stevens Boat Ramp	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
	Ritz Theatre & Museum Security Improvements	\$270,000	\$95,000	\$80,000	\$95,000	\$0	\$0	\$0	\$0
	Duval County Health Dept - Elevator Replacement	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0	\$275,000
	Webb Wesconnett Library Improvements - AHU's	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000	\$0
	Comm Transition Cntr - Maintenance & Upgrades	\$311,900	\$0	\$311,900	\$0	\$0	\$0	\$0	\$0

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Public Facilities	Beaches Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0
	Mandarin Branch Library Improvements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0
	Moncrief Community Center	\$360,000	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0
	Emergency Operations Center - HVAC Repairs	\$380,000	\$280,000	\$100,000	\$0	\$0	\$0	\$0	\$0
	Jax Re-Entry Center - Roof Replacement	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0
	Southbank Floating Dock	\$500,000	\$100,000	\$400,000	\$0	\$0	\$0	\$0	\$0
	Landscape Renovations at Jax Public Library	\$543,000	\$0	\$0	\$0	\$0	\$0	\$543,000	\$0
	Mary Singleton Senior Center	\$730,000	\$0	\$730,000	\$0	\$0	\$0	\$0	\$0
	Convention Center Security Improvements	\$795,000	\$655,000	\$140,000	\$0	\$0	\$0	\$0	\$0
	Norman Studios	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Academy Firing Range storage lease building	\$1,185,000	\$0	\$0	\$1,185,000	\$0	\$0	\$0	\$0
	Fleet Management - Fuel Storage / Asphalt Repair	\$1,200,000	\$950,000	\$250,000	\$0	\$0	\$0	\$0	\$0
	Fleet Management - Maintenance and Upgrades	\$1,217,347	\$0	\$600,000	\$617,347	\$0	\$0	\$0	\$0
	Yates Building - Maintenance and Upgrades	\$1,291,500	\$666,500	\$70,000	\$555,000	\$0	\$0	\$0	\$0
	Convention Center Waterproofing/Roof Replacement	\$1,850,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$850,000
	Police Memorial Bldg - Maint & Upgrades	\$2,200,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000
	Renovation of Beaches Branch Library	\$2,386,176	\$0	\$0	\$592,310	\$596,894	\$0	\$0	\$0
	Convention Center Interior Finishes	\$2,450,000	\$100,000	\$300,000	\$0	\$0	\$500,000	\$550,000	\$500,000
	Homeland Security Narcotics & Vice Building	\$2,500,000	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0
	Facilities Cap Maint Gov't - Assess & Remediation	\$3,089,546	\$89,546	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
	Water Street Parking Garage Renovation	\$3,099,485	\$1,699,485	\$0	\$0	\$0	\$0	\$0	\$1,400,000
	Ritz Theatre & Museum Building Systems	\$3,230,000	\$510,000	\$490,000	\$0	\$500,000	\$500,000	\$980,000	\$750,000
	Ed Ball Building Power Upgrades Phase 1	\$3,600,000	\$0	\$3,600,000	\$0	\$0	\$0	\$0	\$0
	Southside Senior Center	\$3,600,000	\$2,600,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Pretrial Detention Facility - Maint & Upgrades	\$4,292,000	\$1,752,000	\$1,500,000	\$390,000	\$650,000	\$0	\$0	\$0
	Public Buildings - Roofing	\$4,859,895	\$2,059,895	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000	\$600,000
	Florida Theatre Facility Improvements	\$5,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
	Fire Station Capital Maintenance	\$5,617,587	\$617,587	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
	Purchase Load King Warehouse	\$6,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Brentwood Branch Replacement	\$8,188,976	\$0	\$0	\$0	\$0	\$0	\$0	\$8,188,976
Building Systems - Prime Osborn Convention Center	\$11,790,000	\$1,045,000	\$0	\$1,045,000	\$4,250,000	\$0	\$3,200,000	\$2,250,000	
Pretrial Detention Facility - Cell Door System	\$12,150,000	\$2,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	
ADA Compliance - Public Buildings	\$12,575,045	\$6,575,045	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0	
Oceanway Branch Library Replacement	\$13,100,190	\$2,750,000	\$1,000,000	\$6,000,000	\$3,350,190	\$0	\$0	\$0	
First Coast Aquatic Center	\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	
Medical Examiner Facility	\$24,500,000	\$500,000	\$3,000,000	\$0	\$10,000,000	\$11,000,000	\$11,000,000	\$0	
Facilities Capital Maintenance - Gov't	\$39,556,161	\$31,756,161	\$1,100,000	\$1,100,000	\$1,100,000	\$1,500,000	\$1,500,000	\$1,500,000	
500 Bed Detention Facility/Short Term Holding	\$40,766,460	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Jacksonville Zoo Capital Improvements	\$49,033,278	\$29,033,278	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0	

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Public Safety	Police Memorial Building	\$96,261,382	\$0	\$0	\$0	\$0	\$0	\$0	\$96,261,382
	UF Health Capital Improvements	\$120,000,000	\$15,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$25,000,000	\$0
	Pretrial Detention Facility Replacement	\$244,598,764	\$0	\$0	\$0	\$0	\$0	\$0	\$244,598,764
	Fire Station #20	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
	Fire Station #56 Renovation	\$530,000	\$350,000	\$180,000	\$0	\$0	\$0	\$0	\$0
	Fire Station #4	\$750,000	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
	Fire Station #10 Renovation	\$1,808,000	\$0	\$950,000	\$858,000	\$0	\$0	\$0	\$0
	Fire Station #61	\$4,755,385	\$3,885,385	\$870,000	\$0	\$0	\$0	\$0	\$0
	Fire Station #36 Replacement	\$6,015,000	\$515,000	\$0	\$0	\$0	\$0	\$0	\$5,500,000
	Fire Station #63 (new)	\$7,090,385	\$4,440,385	\$2,650,000	\$0	\$0	\$0	\$0	\$0
	Fire Station #65 (new)	\$7,500,000	\$2,500,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0
	Fire Station #74	\$7,500,000	\$0	\$0	\$2,000,000	\$500,000	\$5,000,000	\$0	\$0
	Fire Station #64 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Fire Station #47 (new)	\$7,500,000	\$0	\$0	\$7,500,000	\$0	\$0	\$0	\$0
	Fire Station #66 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$7,500,000	\$0	\$0
Fire Station #67 (new)	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fire Station #17 Replacement	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000	
Fire Station #45 Relocation	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000	
Fire Station #12 Replacement	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000	
Fire Station #25 Replacement	\$7,577,678	\$77,678	\$0	\$0	\$0	\$0	\$0	\$7,500,000	
Maine Fire Station (new)	\$9,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$9,500,000	
Roads / Infrastructure / Transportation	Gilmore Heights Rd - Sidewalk	\$147,840	\$0	\$147,840	\$0	\$0	\$0	\$0	\$0
	Ramona Blvd - Sidewalk	\$147,840	\$0	\$147,840	\$0	\$0	\$0	\$0	\$0
	Penman Road RRFB's	\$183,000	\$0	\$183,000	\$0	\$0	\$0	\$0	\$0
	Myrtle Avenue Stormwater Pump Replacement	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
	4th Avenue Sidewalk	\$240,000	\$0	\$0	\$240,000	\$0	\$0	\$0	\$0
	Downtown Network Switches Replacement	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
	Loretto Road - Sidewalk	\$295,680	\$0	\$295,680	\$0	\$0	\$0	\$0	\$0
	Dancy Street Curb & Gutter	\$310,000	\$0	\$0	\$0	\$0	\$75,000	\$235,000	\$0
	Live Oak Drive - Sidewalk	\$337,920	\$0	\$337,920	\$0	\$0	\$0	\$0	\$0
	Broward Road Improvements	\$350,000	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
	Apache Ave Curb & Gutter	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Arlington Road Bicycle Improvements	\$443,583	\$77,645	\$92,026	\$91,014	\$111,665	\$71,233	\$0	\$0
	McCoy's Creek New Pedestrian Bridge	\$500,000	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
	Downtown Landscaping and Lighting Enhancements	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
	Resiliency & Hardening	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
	Tiger Hole Road Sidewalk	\$550,800	\$450,000	\$100,800	\$0	\$0	\$0	\$0	\$0
	Merrill Rd - Townsend Blvd Intersection Improv.	\$575,000	\$0	\$0	\$575,000	\$0	\$0	\$0	\$0
	San Mateo Elementary School Sidewalk	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Roads / Infrastructure / Transportation	Lenox Avenue Sidewalk	\$747,565	\$447,565	\$300,000	\$0	\$0	\$0	\$0	\$0
	St. Johns Bluff Rd - New Sidewalk WS	\$946,068	\$485,068	\$461,000	\$0	\$0	\$0	\$0	\$0
	Sycamore Street- New Sidewalk	\$1,000,000	\$500,000	\$0	\$500,000	\$0	\$0	\$0	\$0
	Edgewood Ave (US17 to Cassat)	\$1,000,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
	Underdrain Replacements	\$1,000,000	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0
	Firestone Rd - Wheat Rd Intersection Improvements	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0
	Sibbald Road Sidewalk	\$1,028,465	\$448,465	\$580,000	\$0	\$0	\$0	\$0	\$0
	5th Street Bridge Replacement	\$1,150,000	\$400,000	\$0	\$0	\$750,000	\$0	\$0	\$0
	Traffic Calming	\$1,200,000	\$300,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
	Biscayne Blvd Sidewalk	\$1,222,000	\$411,000	\$811,000	\$0	\$0	\$0	\$0	\$0
	Children's Way/Nira St Ped Improvements	\$1,285,000	\$425,000	\$860,000	\$0	\$0	\$0	\$0	\$0
	Traffic Signalization - Fiber Optic	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0
	Superior Street Fueling Station	\$1,550,800	\$0	\$0	\$0	\$0	\$0	\$0	\$1,550,800
	Gate Parkway Traffic Calming	\$1,600,000	\$0	\$250,000	\$1,350,000	\$0	\$0	\$0	\$0
	Clyde Drive Sidewalk - New	\$1,648,040	\$383,040	\$1,265,000	\$0	\$0	\$0	\$0	\$0
	Moncrief Road Beautification (34th St to 45th St)	\$1,700,000	\$0	\$300,000	\$1,400,000	\$0	\$0	\$0	\$0
	Jork Road Bridge	\$1,779,391	\$529,391	\$1,250,000	\$0	\$0	\$0	\$0	\$0
	Cedar Point Road Bridges	\$1,950,000	\$450,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
	Deerwood Park Blvd Bridge	\$2,000,000	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0
	St. Johns Bluff Road - New Sidewalk ES	\$2,015,000	\$1,100,000	\$915,000	\$0	\$0	\$0	\$0	\$0
	Hogan's Creek - S-Line Connector	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100,000
	Hogan's Creek - Hogan Street Connector	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$0	\$0	\$0
	Riverfront Plaza	\$2,250,000	\$0	\$250,000	\$1,000,000	\$1,000,000	\$0	\$0	\$0
Rogero Road - Roundabout	\$2,337,000	\$1,200,000	\$1,137,000	\$0	\$0	\$0	\$0	\$0	
Brooklyn Area Drainage & Safety Improvements	\$2,500,000	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	
Traffic Signalization - Countywide	\$2,700,000	\$0	\$350,000	\$350,000	\$350,000	\$550,000	\$550,000	\$550,000	
New Berlin Rd - Staratt / Pulaski Rd Int.	\$2,756,553	\$0	\$2,756,553	\$0	\$0	\$0	\$0	\$0	
Hogan's Creek - Hogan's Creek to Riverwalk	\$2,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	
Roadway Safety Project - Pedestrian Crossings	\$2,895,000	\$1,145,000	\$250,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	
McCoy's Creek Bank Bulkhead Restoration	\$3,000,000	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$0	
Traffic Street Lights (mast arm paint)	\$3,301,263	\$2,751,263	\$75,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	
Countywide Bulkhead - Assess/Repair/Replacement	\$3,390,085	\$390,085	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	
Traffic Signalization - Enhancements	\$3,620,000	\$3,200,000	\$50,000	\$50,000	\$80,000	\$80,000	\$80,000	\$80,000	
Ortega Hills Secondary Ingress/Egress	\$3,678,932	\$1,400,000	\$0	\$2,278,932	\$0	\$0	\$0	\$0	
Hogan's Creek - Southwest Connector	\$3,800,000	\$0	\$0	\$0	\$0	\$3,800,000	\$0	\$0	
Orange Picker / Brady Road	\$3,845,000	\$345,000	\$0	\$3,500,000	\$0	\$0	\$0	\$0	
Flasher Clocks for School Zones	\$4,000,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	
Hogan's Creek - Eastside Connector	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,200,000	
Hogan's Creek - S Line to Stonewall St Improv.	\$4,245,863	\$345,863	\$0	\$3,900,000	\$0	\$0	\$0	\$0	

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Roads / Infrastructure / Transportation	Hogan's Creek - Northwest Connector	\$4,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,800,000
	Palm Avenue Improvements	\$4,900,000	\$480,000	\$2,210,000	\$2,210,000	\$0	\$0	\$0	\$0
	Five Points Project - Improvements	\$4,919,802	\$849,802	\$820,000	\$0	\$0	\$0	\$0	\$3,250,000
	McCoy's Creek Rebuild & Raise Bridge - Stockton	\$5,000,000	\$500,000	\$0	\$3,000,000	\$1,500,000	\$0	\$0	\$0
	McCoy's Creek Rebuild & Raise Bridge - King	\$5,000,000	\$500,000	\$0	\$3,000,000	\$1,500,000	\$0	\$0	\$0
	Sidewalk Construction - New	\$5,359,562	\$2,859,562	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
	Hardscape - Countywide	\$5,500,000	\$2,000,000	\$1,000,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
	Mayport Dock Redevelopment	\$6,000,000	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$0	\$0
	Hogan's Creek - Westside Connector	\$6,200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$6,200,000
	Pavement Markings	\$7,100,000	\$2,100,000	\$750,000	\$750,000	\$750,000	\$750,000	\$1,000,000	\$1,000,000
	Railroad Crossings	\$7,436,616	\$3,361,616	\$1,500,000	\$200,000	\$200,000	\$225,000	\$225,000	\$1,725,000
	Cntywd Intersection Imp/Bridge Rehab-Intersections	\$8,630,604	\$1,450,604	\$680,000	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000
	Soutel Drive Road Diet	\$10,004,500	\$3,360,000	\$0	\$0	\$3,322,250	\$3,322,250	\$0	\$0
	St. Johns River Bulkhead, Assess/Restore	\$11,564,019	\$4,064,019	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
	McCoy's Creek Channel Improvements/Restoration	\$15,000,000	\$1,500,000	\$0	\$6,750,000	\$6,750,000	\$0	\$0	\$0
	McCoy's Creek Outfall Improvements with Riverwalk	\$15,000,000	\$0	\$1,500,000	\$6,750,000	\$6,750,000	\$0	\$0	\$0
	Cntywd Intersection Imp/Bridge Rehab - Bridges	\$22,789,777	\$4,789,777	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
	Roadway Sign Stripe and Signal	\$23,782,474	\$16,082,474	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,350,000
	Liberty St / Coastline Dr / Parking Decks	\$33,000,000	\$31,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0
	Chaffee Road	\$38,101,646	\$7,901,646	\$0	\$0	\$10,500,000	\$10,500,000	\$10,700,000	\$9,000,000
	Sidewalk/Curb Construction and Repair	\$40,195,216	\$23,225,216	\$1,970,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
	Northbank Bulkhead	\$43,136,584	\$3,236,584	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$19,900,000
	Water/Wastewater System Fund	\$45,911,094	\$30,911,094	\$0	\$5,000,000	\$5,000,000	\$5,000,000	\$5,000,000	\$0
ADA Compliance - Curb Ramps and Sidewalks	\$57,631,292	\$29,676,092	\$4,000,000	\$10,318,400	\$9,318,400	\$4,318,400	\$4,318,400	\$0	
Roadway Resurfacing	\$219,988,321	\$131,558,321	\$10,430,000	\$12,000,000	\$12,000,000	\$18,000,000	\$18,000,000	\$18,000,000	

STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2019-2020 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES

Funding Source	FY19-20
Debt Funding	\$0
Interest Earnings	\$0
Pay-Go Funding	\$10,608,162
Transfer Between Projects	\$0
Grant and/or Trust Fund	\$0
Total Per Year	\$10,608,162

Budget by Subfund	FY19-20
SF 462 Stormwater Services Capital Projects	\$10,608,162
Transfers From Previously Approved Project(s)	\$0
	\$10,608,162

Area	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Stormwater	Spring Street Drainage System Rehabilitation	\$100,000	\$0	\$0	\$100,000	\$0	\$0
	Cedar Forest Drainage System Rehabilitation	\$150,000	\$0	\$0	\$150,000	\$0	\$0
	Stormwater Pump Stations Maintenance	\$150,000	\$0	\$0	\$150,000	\$0	\$0
	Gaskin Road Drainage System Rehabilitation	\$350,000	\$0	\$0	\$350,000	\$0	\$0
	Lakeshore Drainage System Rehabilitation	\$600,000	\$0	\$0	\$600,000	\$0	\$0
	Countywide DSR Capital Improvements	\$603,912	\$0	\$0	\$603,912	\$0	\$0
	Via Valencia Drainage System Rehabilitation	\$604,250	\$0	\$0	\$604,250	\$0	\$0
	LaSalle Street Outfall	\$3,850,000	\$0	\$0	\$3,850,000	\$0	\$0
	Countywide DSR Capital Maintenance	\$4,200,000	\$0	\$0	\$4,200,000	\$0	\$0
			\$10,608,162	\$0	\$0	\$10,608,162	\$0

Terminology: (DSR) - Drainage System Rehabilitation

**STORMWATER CAPITAL IMPROVEMENT PROJECTS
FY 2020-2024 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Debt Funding	\$0	\$0	\$0	\$0	\$0	\$0
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Pay-Go Funding	\$10,608,162	\$10,000,000	\$10,000,000	\$10,400,000	\$10,400,000	\$43,139,247
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant and/or Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
FY 2019-2020 Capital Improvement Plan - All Funding Sources:	\$10,608,162	\$10,000,000	\$10,000,000	\$10,400,000	\$10,400,000	\$43,139,247

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Drainage	Cedar Forest Drainage System Rehabilitation	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
	Spring Street Drainage System Rehabilitation	\$330,000	\$230,000	\$100,000	\$0	\$0	\$0	\$0	\$0
	Gaskin Road Drainage System Rehabilitation	\$350,000	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0
	Wills Branch Maintenance Dredge	\$565,000	\$0	\$0	\$0	\$0	\$0	\$0	\$565,000
	Lakeshore Drainage System Rehabilitation	\$860,000	\$260,000	\$600,000	\$0	\$0	\$0	\$0	\$0
	Stormwater Pump Stations Maintenance	\$900,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
	Via Valencia Drainage System Rehabilitation	\$1,099,250	\$495,000	\$604,250	\$0	\$0	\$0	\$0	\$0
	Stormwater Project Development / Feasibility Studies	\$1,250,000	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
	Arlington/Pottsburg (Bowden & Belfort) Pond	\$1,930,850	\$0	\$0	\$0	\$0	\$0	\$0	\$1,930,850
	Arlington/Pottsburg (Beach & Southside) Pond	\$5,681,000	\$0	\$0	\$0	\$0	\$437,603	\$4,000,000	\$1,243,397
	Dunn / Caney (Sapp Road Wet Detention)	\$7,636,849	\$0	\$0	\$474,452	\$3,600,000	\$3,562,397	\$0	\$0
	LaSalle Street Outfall	\$8,820,458	\$1,844,910	\$3,850,000	\$3,125,548	\$0	\$0	\$0	\$0
	Hogan's Creek Stormwater Improvements	\$33,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$33,000,000
	Countywide DSR Capital Improvements	\$134,498,793	\$124,894,881	\$603,912	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000
	Countywide DSR Capital Maintenance	\$150,094,881	\$124,894,881	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000	\$4,200,000

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2019-2020 CAPITAL IMPROVEMENT PLAN - ALL FUNDING SOURCES**

Funding Source	FY19-20	Budget by Subfund
Debt Funding	\$7,022,360	
Interest Earnings	\$0	
Pay-Go Funding	\$0	
Transfer Between Projects	\$0	
Grant and/or Trust Fund	\$0	
Total Per Year	\$7,022,360	\$7,022,360
		SF 44K Solid Waste General Capital Projects \$7,022,360
		Transfers From Previously Approved Project(s) \$0

		\$7,022,360	\$7,022,360	\$0	\$0	\$0	\$0
Area	Project Name	FY 19-20	Debt Funding	Interest Earnings	Pay-Go Funding	Transfer Between Projects	Grant and/or Trust Fund
Solid Waste	Landfill Gas Fueled Leachate Evaporator	\$6,598,000	\$6,598,000	\$0	\$0	\$0	\$0
	Trail Ridge Landfill Expansion	\$424,360	\$424,360	\$0	\$0	\$0	\$0

**SOLID WASTE CAPITAL IMPROVEMENT PROJECTS
FY 2020-2024 CAPITAL IMPROVEMENT PLAN**

Funding Source	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Debt Funding	\$7,022,360	\$17,626,323	\$12,396,650	\$2,089,000	\$0	\$16,219,278
Interest Earnings	\$0	\$0	\$0	\$0	\$0	\$0
Pay-Go Funding	\$0	\$0	\$0	\$0	\$0	\$0
Transfer Between Projects	\$0	\$0	\$0	\$0	\$0	\$0
Grant and/or Trust Fund	\$0	\$0	\$0	\$0	\$0	\$0
FY 2019-2020 Capital Improvement Plan - All Funding Sources:	\$7,022,360	\$18,636,323	\$14,896,650	\$2,089,000	\$1,000,000	\$16,219,278

Program Area	Project Name	Total Cost	Previous Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Beyond 5
Environmental and Quality of Life	Landfill Gas Fueled Leachate Evaporator	\$8,798,000	\$1,200,000	\$6,598,000	\$0	\$0	\$0	\$0	\$1,000,000
	Environmental Compliance - Countywide	\$27,450,000	\$12,450,000	\$0	\$4,500,000	\$3,500,000	\$1,000,000	\$1,000,000	\$5,000,000
	Trail Ridge Landfill Expansion	\$76,255,611	\$39,000,000	\$424,360	\$14,126,323	\$11,396,650	\$1,089,000	\$0	\$10,219,278

FISCAL YEAR 2020 - 2024 IT SYSTEM DEVELOPMENT PROJECTS

Projects by Funding Source

	Prior Years	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Debt Management Funds	22,338,282	15,277,458	17,872,532	3,917,227	7,452,777	6,408,927
Pay-Go: Equipment/Radio Refresh	11,783,715	5,621,868	5,532,025	3,997,768	4,682,934	2,840,245
Increase in On-Going Operating Cost		798,781	3,008,868	220,237	619,709	622,854
Pay-Go: Other	3,908,748	4,101,688	2,714,654	1,055,610	-	-
Total Per Year	38,030,745	25,799,795	29,128,079	9,190,842	12,755,420	9,872,026

Functional Area	Program Area	Project Title	Previous Capital Appropriation	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Citywide	Application - Citywide	Microsoft Office 365	-	238,925	-	-	-	-
City Council	Application - Department Specific	City Council Chamber Upgrade	566,900	48,000	362,660	5,250	5,513	5,750
Code Compliance	Application - Department Specific	Lien Tracking System	-	-	360,000	-	-	-
Fleet Mgmt	Application - Department Specific	Fleet Management System - Replacement	-	-	650,000	77,000	-	-
JHRC	Application - Department Specific	Case Management System - JHRC	90,000	-	388,200	24,049	422	434
Real Estate	Application - Department Specific	Real Estate Management System	185,000	-	400,000	-	-	-
ITD	Backup and Recovery	Disaster Recovery / Data Redundancy	110,000	35,000	35,000	1,000,000	-	-
Citywide	Enterprise Solution	Enterprise Financial / Resource Mgmt Solution	18,905,427	14,762,442	13,288,686	1,360,000	5,428,333	5,071,066
Citywide	Enterprise Solution	Enterprise Permit / Land Use Management	3,356,748	3,985,877	1,713,460	-	-	-
Citywide	Infrastructure / Equipment	Computer, Laptop and Tablet Equipment Refresh	2,449,700	1,700,027	1,700,027	-	-	-
ITD	Infrastructure / Equipment	Network Equipment Refresh	1,548,047	339,829	340,000	340,000	340,000	340,000
ITD	Infrastructure / Equipment	PBX: Telecommunications Upgrade	1,915,104	777,725	764,772	-	-	-
ITD	Infrastructure / Equipment	Security Upgrades - Technology / ITD	390,000	-	270,000	-	225,000	-
ITD	Infrastructure / Equipment	Server Equipment Refresh	708,155	275,500	130,000	130,000	130,000	130,000
Citywide	Radio System	P25 Radio - Radio Site Expansion	-	-	1,908,927	1,954,291	1,954,368	1,954,531
Citywide	Radio System	Radio - Microwave Network Radio Sites	167,000	138,688	154,654	55,610	-	-
Citywide	Radio System	Radio - Mobile Radio Refresh	4,741,122	1,172,941	1,157,523	1,157,523	1,842,689	-
Citywide	Radio System	Radio - Portable Radio Refresh	2,298,542	2,324,841	2,370,245	2,370,245	2,370,245	2,370,245
Citywide	Radio System	Radio - Redundant Backup System	-	-	2,539,835	668,574	-	-
JFRD	Public Safety	JFRD Mobile Data Terminal Replacements	599,000	-	594,090	48,300	458,850	-

PROJECT TITLE:
Microsoft Office 365

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Application - Citywide

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 19-20

FUNDING SOURCE-CAPITALIZED COST:
IT Operating Costs

Project Description:

Cloud-based Microsoft Office 365 includes online versions of Outlook, Word, Excel, PowerPoint, OneNote, Skype for Business and SharePoint. Supports use on mobile platforms like iPad and Android devices. Enterprise-class security and reliability, unlimited Email archiving and compliance capabilities. Disaster Recovery(DR) for Email. Reduction of local Storage Area Network SAN disk space and local system engineer support. System is kept up to date without additional charges for updates or local costs to perform upgrades.

Level of Service Impact:

(1) ensures efficient response to email and other support needs. (2) Reduce costs of labor and lost productivity due to experts on call. (3) Enhances application performance and system stability. (4) Provides true Disaster Recovery / Business Continuity. Estimated cost savings account for the absence of maintenance agreements supporting anti-spam appliances which would not be needed in connection with Microsoft Office 365.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	238,925				
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ 238,925	\$ -	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint	(57,316)				
	\$ (57,316)	\$ -	\$ -	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

PROJECT TITLE:
City Council Chamber Upgrade

FUNCTIONAL AREA / AGENCY:
City Council

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$566,900

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

Upgrade the existing Audio Visual (AV) Equipment and Broadcast System in the City Council Chambers to include the replacement of failing hardware that has reached useful end-of-life. Installation of new equipment facilitates the broadcast of public meetings, enhances the display of digital images such as presentations and maps, and allows for integration with legislative management software for off-site closed captioning and customizable content. FY 20-21 funding to upgrade the Lynwood Roberts Room, Committee and Conference Rooms A & B and the City Council Studio. All rooms require network and video equipment along with cabling hardware and installation / labor.

Level of Service Impact:

1) Supports public access to online viewing of legislative meetings. 2) Ensures ADA compliance for live streaming and archived meeting video. 3) Enables meeting attendees to clearly view presentations and displayed meeting documents. 4) Enhances legislative access through indexing of meeting discussion by subject matter. 5) Assists with records management and retention

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ 46,900	46,900					
Hardware	\$ 710,660	400,000	48,000	262,660			
Professional Svcs	\$ 120,000	120,000					
	<u>\$ 877,560</u>	<u>\$ 566,900</u>	<u>\$ 48,000</u>	<u>\$ 262,660</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)		100,000	5,250	5,513	5,750
	<u>\$ -</u>	<u>\$ 100,000</u>	<u>\$ 5,250</u>	<u>\$ 5,513</u>	<u>\$ 5,750</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs		(21,600)			
SW/HW Maint					
	<u>\$ -</u>	<u>\$ (21,600)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Benefits to the Public:

Ensure continued broadcasting of public meetings and improve access to legislative proceedings through closed captioning and legislative management software.

PROJECT TITLE:
Lien Tracking System

FUNCTIONAL AREA / AGENCY:
Code Compliance

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of the project is to replace the current Microsoft Access Lien Tracking system with a new purchased solution that will satisfy the business needs by providing the following functionality: Lien tracking, customer invoicing, interest accrual, reporting and payment accounting functions. In addition, the solution will interface with the following systems: Real Estate, Enterprise Permitting, Oracle ERP, Tax Collector, and Clerk of Court.

Level of Service Impact:

Ensures that the Accounting Division and Municipal Code Compliance is able to properly track liens and ensure that funds are collected and accounted for in a timely manner and according to the City Ordinance.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ 300,000			300,000			
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs		60,000			
SW/HW License Maint (annual increase)					
	\$ -	\$ 60,000	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The system will support adherence to all applicable City Ordinances in Lien tracking, customer invoicing, interest accrual, reporting and payment accounting functions. In addition, the system will provide a mechanism to track and manage customer accounts, promptly resolve unpaid balances and reduce outstanding balances.

PROJECT TITLE:
Fleet Management System - Replacement

FUNCTIONAL AREA / AGENCY:
Fleet Mgmt

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The purpose of this project is to replace the current Tivoli Fleet Management System with a purchased solution that will allow the Fleet Management Division to satisfy their business needs by providing a Fleet specific applicaiton with the following functionality: Vehicle Services and Repairs, Equipment and Inventory, Fuel Usage and Milage Tracking, Invoice and Billing, and Surplus and Disposal.

Level of Service Impact:

Provide Fleet focused functionality, eliminate manual billing processes, eliminate in-house customizations and improve reporting and analytics.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yr. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ 400,000			400,000			
Hardware	\$ 150,000			150,000			
Professional Svcs	\$ 100,000			100,000			
	\$ 650,000	\$ -	\$ -	\$ 650,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs			37,000		
SW/HW License Maint (annual increase)			40,000		
	\$ -	\$ -	\$ 77,000	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This product will support and service all City vehicles including JSO and JFRD.

PROJECT TITLE:
Case Management System - JHRC

FUNCTIONAL AREA / AGENCY:
JHRC

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$90,000

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

The purpose of this project is to replace the current ITD-developed JHRC Case Management system with a new purchased solution that will allow JHRC to satisfy their business needs by providing the following functionality: Case Management, Tracking Case Information, producing letters, emails/notifications, reports, forms and other documentation related to Human Rights cases.

Level of Service Impact:

Ensures that the JHRC is able to provide services to the residents of Jacksonville / Duval County related to reported matters of discrimination such as employment, public accommodation, HUD, etc... in a timely manner and according to regulatory requirements such as the Equal Employment Opportunity Commission (EEOC).

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 400,000	90,000		310,000			
	\$ 400,000	\$ 90,000	\$ -	\$ 310,000	\$ -	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs		10,000	10,000		
SW/HW License Maint (annual increase)		68,200	14,049	422	434
	\$ -	\$ 78,200	\$ 24,049	\$ 422	\$ 434

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

The system will support adherence to applicable laws and oversight agencies in investigating, reporting, resolving, referring or dismissing cases of reported discrimination.

PROJECT TITLE:
Real Estate Management System

FUNCTIONAL AREA / AGENCY:
Real Estate

PROGRAM AREA:
Application - Department Specific

PREVIOUS CAPITAL FUNDING:
\$185,000

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

Level of Service Impact:

Acquire a SaaS software solution to serve as a single, unified database for managing the disposition of surplus property and tracking land acquisitions for temporary and permanent easements. In addition, the solution will serve as a single authoritative database for tracking all covenants and restrictions of City-owned properties.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 420,000	185,000		235,000			
	<u>\$ 420,000</u>	<u>\$ 185,000</u>	<u>\$ -</u>	<u>\$ 235,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)		165,000			
Operating Costs					
SW/HW License Maint (annual increase)					
	<u>\$ -</u>	<u>\$ 165,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

Improve the management of surplus properties and land acquisitions and provide for greater efficiencies in tracking covenants and restrictions for City-owned properties.

PROJECT TITLE:
 Disaster Recovery / Data
 Redundancy

FUNCTIONAL AREA / AGENCY:
 ITD

PROGRAM AREA:
 Backup and Recovery

PREVIOUS CAPITAL FUNDING:
 \$110,000

PROJECT COMPLETION DATE:
 FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
 Pay-Go: Departmental Billings

Project Description:

To provide a comprehensive Disaster Recovery (DR) and business continuity solution to ensure uninterrupted public access to core city operations and services. Systems to be replicated for DR will be phased in. DR solution will consist of rack space, contracted from an external provider and hosted managed services of Hardware / Software for DR systems. Microsoft licenses to allow DR mobility will be needed each year. Capital outlay provided additional storage capacity to the Storage Area Network (SAN) and Data Domains infrastructure in FY2019. A second addition to SAN storage capacity is budgeted for FY2021. Data Domain replacement is projected in FY2022 due to servers at the end-of-service as well as a complete SAN replacement in FY2024.

Level of Service Impact:

Ensure continuation of mission critical operations and services following disruptive events.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ 1,180,000	110,000	35,000	35,000	1,000,000		
Professional Svcs	\$ -						
	\$ 1,180,000	\$ 110,000	\$ 35,000	\$ 35,000	\$ 1,000,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to City of Jacksonville services.

PROJECT TITLE:
Enterprise Financial / Resource
Mgmt Solution

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$18,905,427

PROJECT COMPLETION DATE:
FY 23-24

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management, JaxPro and Fixed Assets) into one integrated, hosted solution that is designed for consistency and completeness of business roles and will reduce duplicate functions and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP/1Cloud will assist with optimization of core finance and operational functions. In FY20+, additional modules are planned to replace the existing JaxPension-General and Police Fire Pension systems, automate Tangible Personal Property process, provide a Cloud Access Security Broker, management of Enterprise Contracts, Enterprise Data and Talent Management along with gathering requirements for replacing RMS, EIS and Enterprise Asset Management.

Level of Service Impact:

This project will potentially reduce software maintenance and support when implementing industry best practices even while increasing the volume of processing business transactions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -	0					
Capital Internal Svc	\$ 10,711,031	2,950,695	1,847,186	1,913,150	1,000,000	1,500,000	1,500,000
Professional Svcs	\$ 44,340,824	15,954,732	12,673,572	8,992,520	360,000	3,360,000	3,000,000
	\$ 55,051,855	\$ 18,905,427	\$ 14,520,758	\$ 10,905,670	\$ 1,360,000	\$ 4,860,000	\$ 4,500,000

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	178,664	2,383,016		568,333	571,066
Operating Costs	63,020				
SW/HW License Maint (annual increase)	\$ 241,684	\$ 2,383,016	\$ -	\$ 568,333	\$ 571,066

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs			(724,932)		
SW/HW Maint					
	\$ -	\$ -	\$ (724,932)	\$ -	\$ -

Benefits to the Public:

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:
Enterprise Permit / Land Use Management

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Enterprise Solution

PREVIOUS CAPITAL FUNDING:
\$3,356,748

PROJECT COMPLETION DATE:
FY 20-21

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

An Enterprise Permit Management/Land Use Solution will provide a vendor product that will be able to replace multiple systems within departments such as Public Works, Planning and Development, Jacksonville Fire and Rescue, and Neighborhoods. Major functions of the enterprise solution include: permitting, design review, inspections, violation and citation processing and tracking. The commercial software is intended to replace the following existing systems: Building Inspection System, Fire Prevention Inspections (FPI) System, Development Services Civil Plans and Plat Reviews System, Concurrency and Mobility Management System, Zoning Management System, Land Use and Zoning Application (LUZAP) System, Wellhead Permitting System, Construction Trades Qualifying Board (Business Licensing) System, and Special Events Permitting System.

Level of Service Impact:

The existing systems were developed in-house and require significant enhancements and maintenance. The new project/solution will reduce maintenance costs and provide faster turn-around time to the public and contractor/builders for permitting, design review, and inspection functions.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ 244,818		244,818				
Professional Svcs	\$ 8,671,930	3,356,748	3,635,182	1,680,000			
	<u>\$ 8,916,748</u>	<u>\$ 3,356,748</u>	<u>\$ 3,880,000</u>	<u>\$ 1,680,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)	105,877	33,460			
Operating Costs					
SW/HW License Maint (annual increase)					
	<u>\$ 105,877</u>	<u>\$ 33,460</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE:
Computer, Laptop and Tablet
Equipment Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$2,449,700

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

All COJ computers are currently running the 2010 version of Microsoft Office Suite which goes to end of life in January 2020. At that time, the software will no longer be supported by Microsoft and will be unprotected from software vulnerabilities. Microsoft Office 2016 is the latest version of the Office suite and offers a large number of enhancements and integration features not available in Office 2010.

Level of Service Impact:

There are currently approximately 3,500 computers that are over five years old in operation throughout the City which equates to an increasing volume of hardware related issues and failures.

<u>Equipment Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Over \$1,000	\$ 821,110	340,080	240,515	240,515			
Under \$1,000	\$ 4,697,104	2,109,620	1,293,742	1,293,742			
	<u>\$ 5,518,214</u>	<u>\$ 2,449,700</u>	<u>\$ 1,534,257</u>	<u>\$ 1,534,257</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs	165,770	165,770			
SW/HW License Maintenance					
	<u>\$ 165,770</u>	<u>\$ 165,770</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

COJ employees will operate with a higher degree of technologically advanced, reliable and security enabled computers.

PROJECT TITLE:
Network Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS EQUIP FUNDING:
\$1,548,047

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every eight (8) years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

- 1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment.
- 2) Eliminate unnecessary equipment expenditures due to unsupported devices.
- 3) Create an ongoing equipment refresh cycle.

<u>Equipment Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
	\$ -						
Over \$1,000	\$ 2,485,469	1,299,167	306,302	220,000	220,000	220,000	220,000
Under \$1,000	\$ 762,407	248,880	33,527	120,000	120,000	120,000	120,000
	<u>\$ 3,247,876</u>	<u>\$ 1,548,047</u>	<u>\$ 339,829</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	<u>\$ -</u>				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

PROJECT TITLE:
PBX: Telecommunications
Upgrade

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$1,915,104

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The intent of this project is upgrade the software and hardware of the four Legacy Nortel Telephone PBX systems which operate approximately 6,400 desktop phones and seven Call Centers across the City of Jacksonville. ITD has been notified of Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version, which ended in June 2015. Although the system continues to operate, the age of the existing equipment causes significant challenges in finding parts for repair given the ending of support for the existing version of hardware and software (the hardware and software are linked). This project includes refreshing all desktop phones and seven call centers, one of them being 630- CITY.

Level of Service Impact:

The existing hardware and software on the aging PBX systems reached its end of support in June 2015. The state of the PBX systems puts into jeopardy the ability to repair systems due to the difficulty finding parts for repair which has a direct bearing on public safety.

Capitalized Costs	Total Est.	Prior Yrs.	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
	Cost	Funding					
Software	\$ -						
Hardware	\$ 2,674,760	1,441,760	520,000	713,000			
Professional Svcs	\$ 738,394	473,344	236,700	28,350			
	\$ 3,413,154	\$ 1,915,104	\$ 756,700	\$ 741,350	\$ -	\$ -	\$ -

Annual Operational Costs:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)	21,025	23,422			
	\$ 21,025	\$ 23,422	\$ -	\$ -	\$ -

Estimated Savings and/or Offsets:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Operating Costs					
SW/HW Maint			(164,776)		
	\$ -	\$ -	\$ (164,776)	\$ -	\$ -

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
Security Upgrades - Technology / ITD
ITD

FUNCTIONAL AREA / AGENCY:
ITD

PROJECT COMPLETION DATE:
Ongoing

PROGRAM AREA:
Infrastructure / Equipment

FUNDING SOURCE-CAPITALIZED COST:
Borrowing

Project Description:

This project is focused on continuing critical protection with a fortified security perimeter defense to defend ingress network traffic for the COJ enterprise. This ITD security project includes technology security upgrades for perimeter Firewall and Intrusion Detection Systems as well as a Administrative Rights Removal Software Support tool. New technology threats executed by hackers occur daily; and to ensure business continuity, the city's IT Security appliances must be refreshed as well as tools used to mitigate risks against downloading of unauthorized and unintended software.

Level of Service Impact:

Prevents loss of confidentiality, maintains integrity ,and insures availability of COJ IT assets and services.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ 885,000	390,000		270,000		225,000	
Professional Svcs	\$ -						
	\$ 885,000	\$ 390,000	\$ -	\$ 270,000	\$ -	\$ 225,000	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	\$ -				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net).

PROJECT TITLE:
Server Equipment Refresh

FUNCTIONAL AREA / AGENCY:
ITD

PROGRAM AREA:
Infrastructure / Equipment

PREVIOUS CAPITAL FUNDING:
\$708,155

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go - Equipment Refresh

Project Description:

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the existing inventory of those physical servers that fall into the category of Information Technologies Division recommended five year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

Level of Service Impact:

1) Ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and “crashes.” 3) Enhance application performance and system stability.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ 1,626	1,626					
Hardware	\$ 1,476,529	706,529	250,000	130,000	130,000	130,000	130,000
Professional Svcs	\$ -						
	\$ 1,478,155	\$ 708,155	\$ 250,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance	25,500				
	\$ 25,500	\$ -	\$ -	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

City services are maintained and kept available to citizens by proactively ensuring systems continuity and preventing risks to public safety.

PROJECT TITLE:
P25 Radio - Radio Site Expansion

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 24-25

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

The previous Radio Communications System was limited to 10 sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. The project scope is to add five simulcast radio sites to the P25 system; Montgomery Correctional Institute/PFARM, Bayview, Mayport Substation, Crystal Springs and Community Hall.

Level of Service Impact:

Completion of this project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Software	\$ -						
Hardware	\$ 6,201,600			1,240,320	1,240,320	1,240,320	1,240,320
Professional Svcs	\$ 3,343,035			668,607	668,607	668,607	668,607
	\$ 9,544,635	\$ -	\$ -	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927	\$ 1,908,927

Annual Operational Costs:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)			45,364	45,441	45,604
	\$ -	\$ -	\$ 45,364	\$ 45,441	\$ 45,604

Estimated Savings and/or Offsets:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

This project will enhance and improve the in-building communication coverage for Duval County and surrounding areas on the current radio system which will minimize public safety radio outages and utilize the full capabilities of the radio system.

PROJECT TITLE:
Radio - Microwave Network Radio Sites

FUNCTIONAL AREA / AGENCY:
Citywide

PROJECT COMPLETION DATE:
FY 21-22

PROGRAM AREA:
Radio System

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Departmental Billings

Project Description:

Replace Microwave Indoor Radio Units installed in 12 City of Jacksonville's two-way radio Microwave Network Towers. The existing Microwave Indoor Units were discontinued for purchase in 2013 by the Manufacturer and are considered End of Life (EOL).

Level of Service Impact:

Tower Locations are: Community Hall, Crystal Springs, Firestone, Lloyd Road, First Street, Garden City, Greenland Road, Hogan Road, City of Jacksonville Beach, JEA Plaza, JEA Systems Operation Control Center(SOCC), Kernan Road, JEA St. Johns Power Park and Yellow Water Road.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ 515,952	167,000	138,688	154,654	55,610		
Professional Svcs	\$ -						
	<u>\$ 515,952</u>	<u>\$ 167,000</u>	<u>\$ 138,688</u>	<u>\$ 154,654</u>	<u>\$ 55,610</u>	<u>\$ -</u>	<u>\$ -</u>

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)					
	<u>\$ -</u>				

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	<u>\$ -</u>				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System. The Microwave Indoor Radio Units provides a mechanism for utilizing the full capabilities of the P25 Radio System.

PROJECT TITLE:
Radio - Mobile Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$4,741,122

PROJECT COMPLETION DATE:
FY 22-23

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all mobile radios for JSO, JFRD as well as consollette and specialty mobile radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY22-23.

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Software	\$ -						
Hardware	\$ 11,270,246	4,741,122	1,172,941	1,157,523	1,157,523	1,842,689	
Professional Svcs	\$ -						
	\$ 11,270,246	\$ 4,741,122	\$ 1,172,941	\$ 1,157,523	\$ 1,157,523	\$ 1,842,689	\$ -

Annual Operational Costs:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Portable Radio Refresh

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$2,298,542

PROJECT COMPLETION DATE:
FY 25-26

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go: Radio Refresh

Project Description:

Funding to replace all portable radios for JSO, JFRD as well as non-public safety portable radios. Total estimated cost is reflective of an eight year refresh project to be completed in FY 25-26.

Level of Service Impact:

Two-way mobile radios allow Law Enforcement, Fire Rescue, Emergency Management, Education/campus security, Utility Company and General City agencies radio communication capabilities throughout Duval and surrounding counties.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Software	\$ -						
Hardware	\$ 18,881,705	2,298,542	2,324,841	2,370,245	2,370,245	2,370,245	2,370,245
Professional Svcs	\$ -						
	\$ 18,881,705	\$ 2,298,542	\$ 2,324,841	\$ 2,370,245	\$ 2,370,245	\$ 2,370,245	\$ 2,370,245

Annual Operational Costs:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Updates technological capabilities and reduces the possibility of radio equipment failure and delayed emergency responsiveness.

PROJECT TITLE:
Radio - Redundant Backup System

FUNCTIONAL AREA / AGENCY:
Citywide

PROGRAM AREA:
Radio System

PREVIOUS CAPITAL FUNDING:
\$0

PROJECT COMPLETION DATE:
FY 21-22

FUNDING SOURCE-CAPITALIZED COST:
Pay-Go

Project Description:

To provide radio system redundancy for the P25 Radio System and establish a redundant master and GEO prime radio system and site.

Level of Service Impact:

The Redundant Master Site and GEO-Redundant Prime Site allows for greater flexibility, enhances radio system redundancy capabilities and allows continuous two-way radio communication for radio subscribers in the event of system failure or maintenance repair to the P25 Prime Master Site.

<u>Capitalized Costs</u>	<u>Total Est. Cost</u>	<u>Prior Yrs. Funding</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
Software	\$ -						
Hardware	\$ 1,530,655			1,317,655	213,000		
Professional Svcs	\$ 1,609,180			1,222,180	387,000		
	\$ 3,139,835	\$ -	\$ -	\$ 2,539,835	\$ 600,000	\$ -	\$ -

<u>Annual Operational Costs:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Salary / Benefits					
Software Hosting (annual increase)					
Operating Costs					
SW/HW License Maint (annual increase)			68,574		
	\$ -	\$ -	\$ 68,574	\$ -	\$ -

<u>Estimated Savings and/or Offsets:</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>	<u>FY 23-24</u>
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Minimize Public Safety two-way radio communication outages in an effort to prevent adverse impacts to the ability to maintain a continuously operational City P25 Radio System.

PROJECT TITLE:
JFRD Mobile Data Terminal
Replacements

FUNCTIONAL AREA / AGENCY:
JFRD

PROGRAM AREA:
Public Safety

PREVIOUS CAPITAL FUNDING:
\$599,000

PROJECT COMPLETION DATE:
On-Going

FUNDING SOURCE-CAPITALIZED COST:
Borrowed Funds

Project Description:

JFRD operates with a minimum of 215 ruggedized computers that are used in rescue and Fire Chief vehicles, brush trucks, tankers including deployments at Fire Stations. The funding requested in the three ensuing fiscal years is intended to replace devices coming off warranty.

Level of Service Impact:

Due to the environment in which these computers are used, they tend to experience higher breakage rates and failures in comparison to computers used in standard office environments and historically start malfunctioning after four years. Once the warranty expires, after five years, the repairs are usually not cost-effective with many devices being in an un-repairable state.

Capitalized Costs	Total Est. Cost	Prior Yrs. Funding	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Software	\$ -						
Hardware	\$ 1,700,240	599,000		594,090	48,300	458,850	
Professional Svcs	\$ -						
	\$ 1,700,240	\$ 599,000	\$ -	\$ 594,090	\$ 48,300	\$ 458,850	\$ -

Annual Operational Costs:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Salary / Benefits					
Software Hosting					
Operating Costs					
SW/HW License Maintenance					
	\$ -				

Estimated Savings and/or Offsets:	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
FTEs					
Operating Costs					
SW/HW Maint					
	\$ -				

Benefits to the Public:

Properly functioning devices are essential to ensure public safety as they are used by JFRD rescue personnel in various external environments that include citizen residences and hospitals.

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For Easier Viewing of Data and
Tables For Those Using Non-Electronic
Versions of This Document

APPENDIX

Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Demographic Information
Glossary

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years (in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43
2016	55,206,960	4,868,934	178,167	60,254,061	91,770,264	65.66
2017	59,047,907	5,073,909	198,385	64,320,201	96,836,374	66.42
2018	63,312,488	5,626,691	206,244	69,145,423	102,450,478	67.49
2019	68,554,764	6,063,138	209,167	74,827,069	103,064,907	72.60

- (1) Prior to 1981, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For 1981, the homestead exemption was increased to \$15,000; for 1982, it was increased to \$20,000; and for 1983 through 2007, it was increased to \$25,000. Commencing with 2008, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	F.I.N.D (Note 2)	
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	USD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2017	GSD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
	USD	11.4419	0.0000	11.4419	6.8020	0.2885	0.0320	18.5644
2018	GSD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
	USD	11.4419	0.0000	11.4419	6.4850	0.2724	0.0320	18.2313
2019	GSD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231
	USD	11.4419	0.0000	11.4419	6.2930	0.2562	0.0320	18.0231
2020	GSD	11.4419	0.0000	11.4419	6.1500	0.2414	0.0320	17.8653
	USD	11.4419	0.0000	11.4419	6.1500	0.2414	0.0320	17.8653

(1) The City of Jacksonville has a total of six taxing districts within its jurisdiction. The most prevalent rates are the

(2) Florida Inland Navigational District (F.I.N.D)

Source: Duval County Property Appraiser's Office

CONSTRUCTION ACTIVITY

**Last Fifteen Fiscal Years
(Dollars in Thousands)**

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2005	1,909,429	432,980	1,311,678	3,654,087	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,763	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916
2016	730,312	285,318	548,741	1,564,371	166	4,900
2017	1,323,177	1,201,740	251,263	2,776,179	224	6,664
2018	898,123	671,356	299,089	1,868,568	213	5,763
2019	1,290,683	1,207,351	325,237	2,823,271	300	8,364

Source: City of Jacksonville Building Inspection Division

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA*

Source: Florida Research and Economic Database (FRED)
As of September 30th:

Year	Civilian Labor Force	Employment	Unemployment	Rate
2005	623,026	600,127	22,899	3.68%
2006	642,770	620,959	21,811	3.39%
2007	661,353	635,666	25,687	3.88%
2008	676,906	634,030	42,876	6.33%
2009	689,650	617,276	72,374	10.49%
2010	690,752	611,308	79,444	11.50%
2011	687,829	610,913	76,916	11.18%
2012	692,529	622,835	69,694	10.06%
2013	696,351	638,800	57,551	8.26%
2014	721,258	676,792	44,467	6.17%
2015	721,643	685,175	36,468	5.05%
2016	757,948	722,792	35,156	4.64%
2017	762,465	731,004	31,461	4.13%
2018	795,705	772,781	22,924	2.88%
2019	795,705	772,781	22,924	2.88%

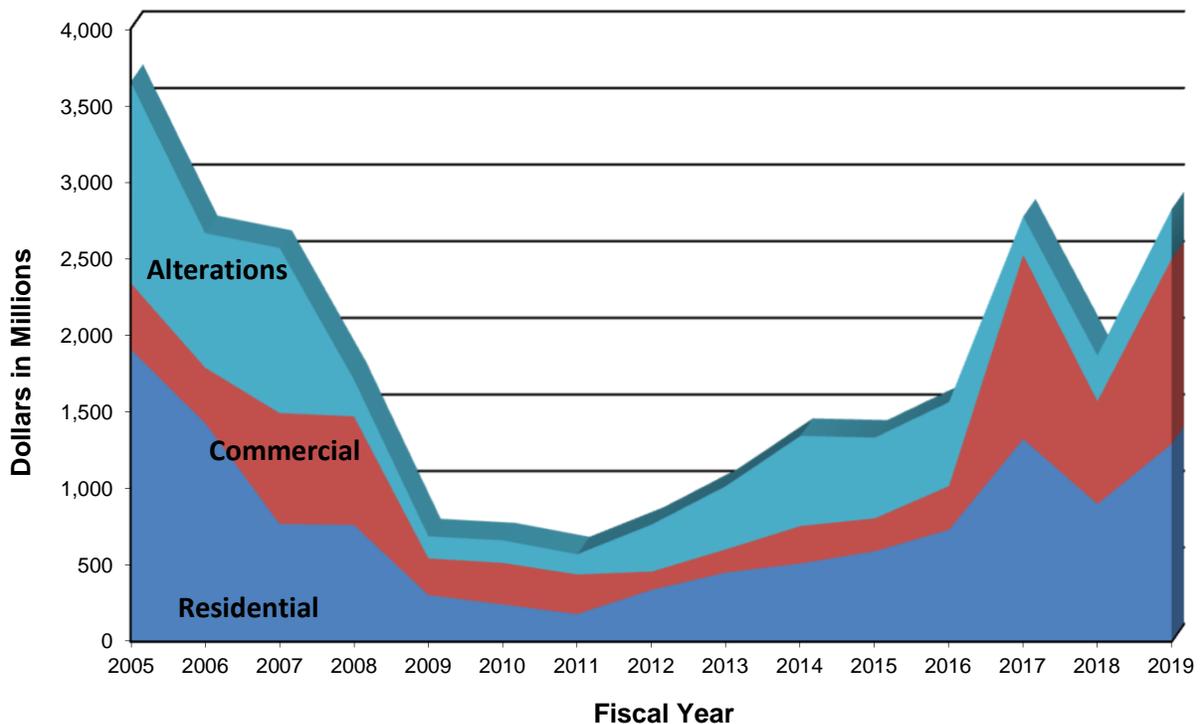
* The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

Source: Florida Department of Economic Opportunity website

VALUE OF BUILDING PERMITS ISSUED

The table below details the change from the prior year by dollar figure and percentage for the value of building permits issued in millions of dollars. The line graph below shows the trend over a fifteen year period, for the same data, by type of permit.

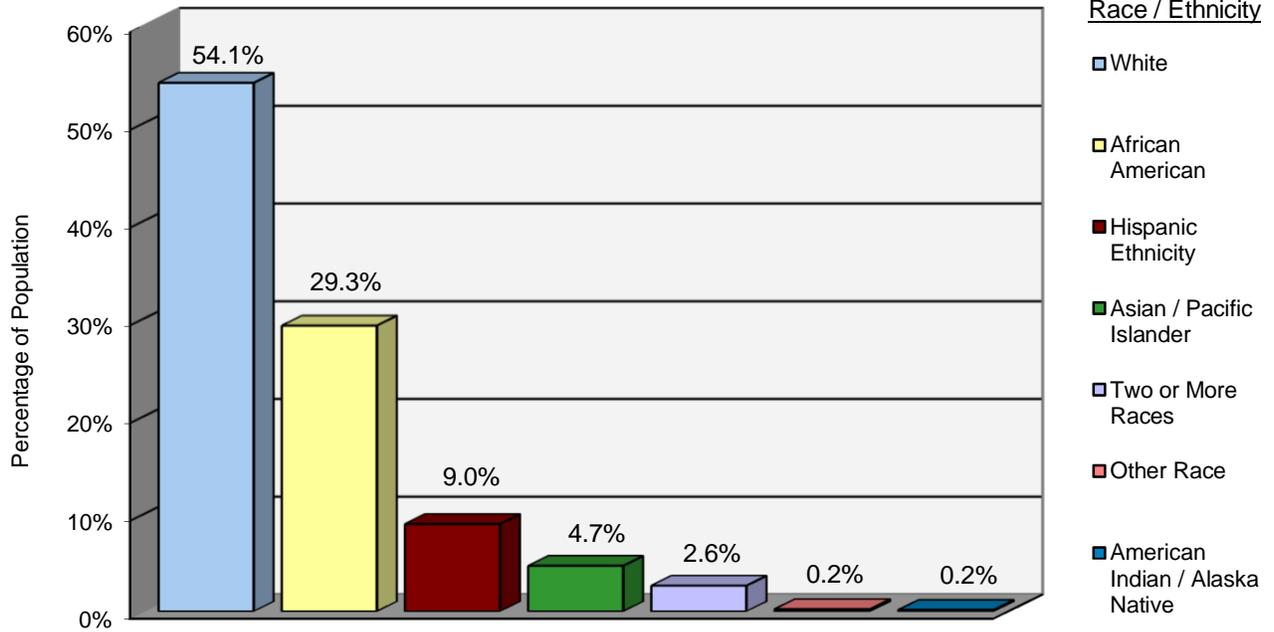
Category of Construction	Fiscal Year Total		Change from Prior Year	
	FY 2018	FY 2019	Dollars	Percentage
New Residential Construction	\$898 Million	\$1,291 Million	\$393 Million	43.7% (a)
New Commercial Construction	\$671 Million	\$1,207 Million	\$536 Million	79.8% (b)
Alterations	\$299 Million	\$325 Million	\$26 Million	8.7% (c)
Total	\$1,869 Million	\$2,823 Million	\$955 Million	51.1%



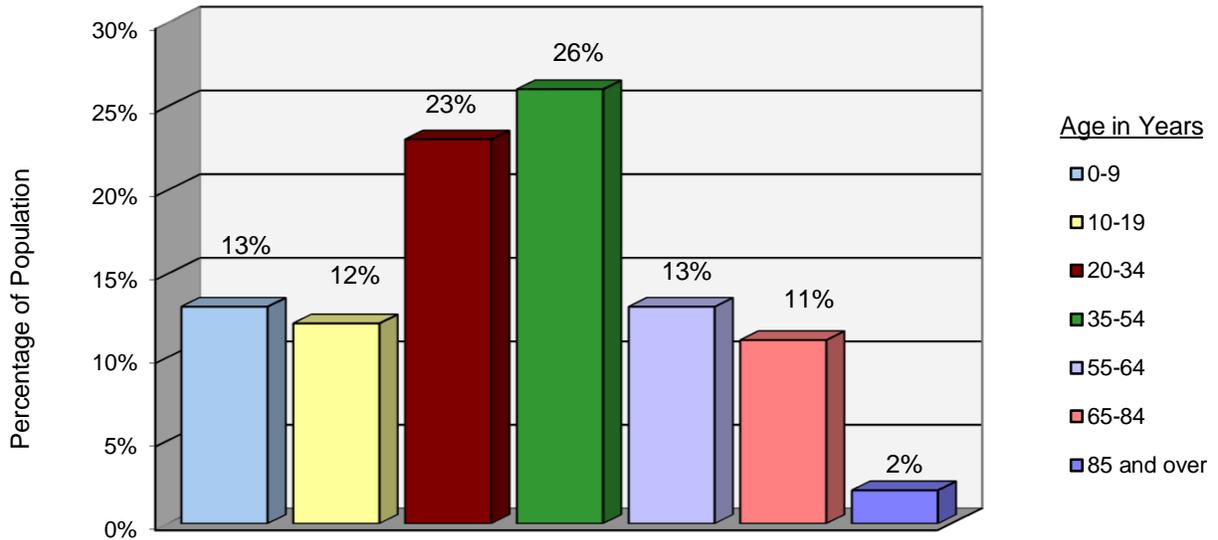
- (a) The increase in residential new construction is mainly due to an increase of \$259 million in new apartment construction compared to the previous year, along with smaller increases in most other categories. These increases were slightly offset by a decrease of \$14 million in new single family construction.
- (b) The increase in commercial new construction appeared in most categories, with significant increases totaling \$173 million in the Hospital/Institutional, Parking Garages, Banks, and Hotels categories compared to the previous year. The increases were slightly offset by some small decreases, including a \$10 million decrease compared to the previous year in the schools category.
- (c) The increase in alterations is due to a general emphasis of investing in alterations and repairs of existing properties compared to the previous year.

DEMOGRAPHIC INFORMATION

ESTIMATED POPULATION BY RACE - DUVAL COUNTY



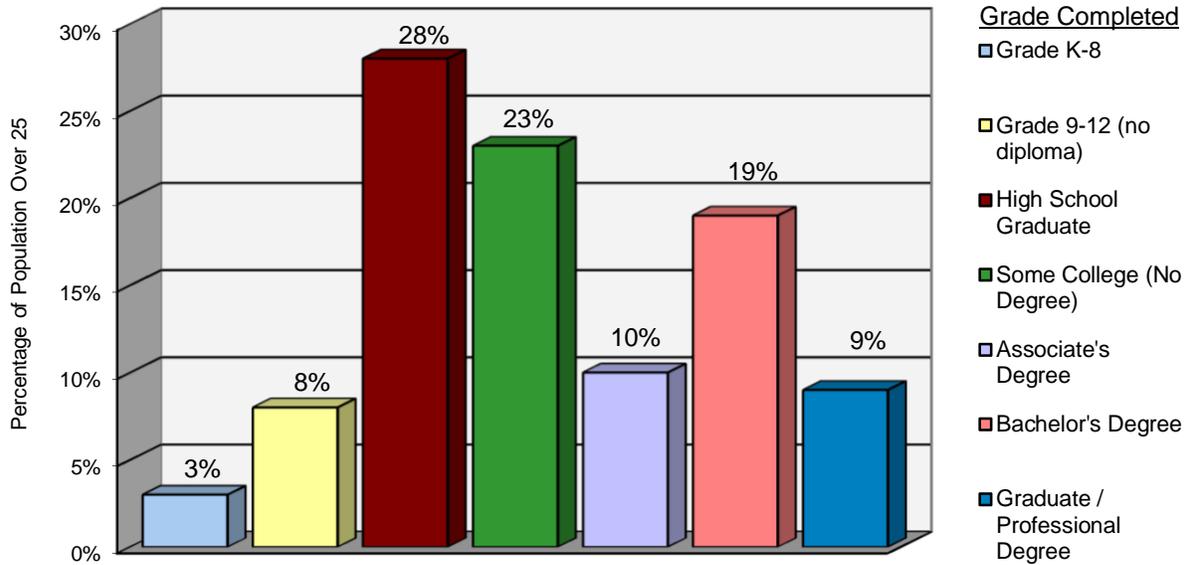
ESTIMATED POPULATION BY AGE - DUVAL COUNTY



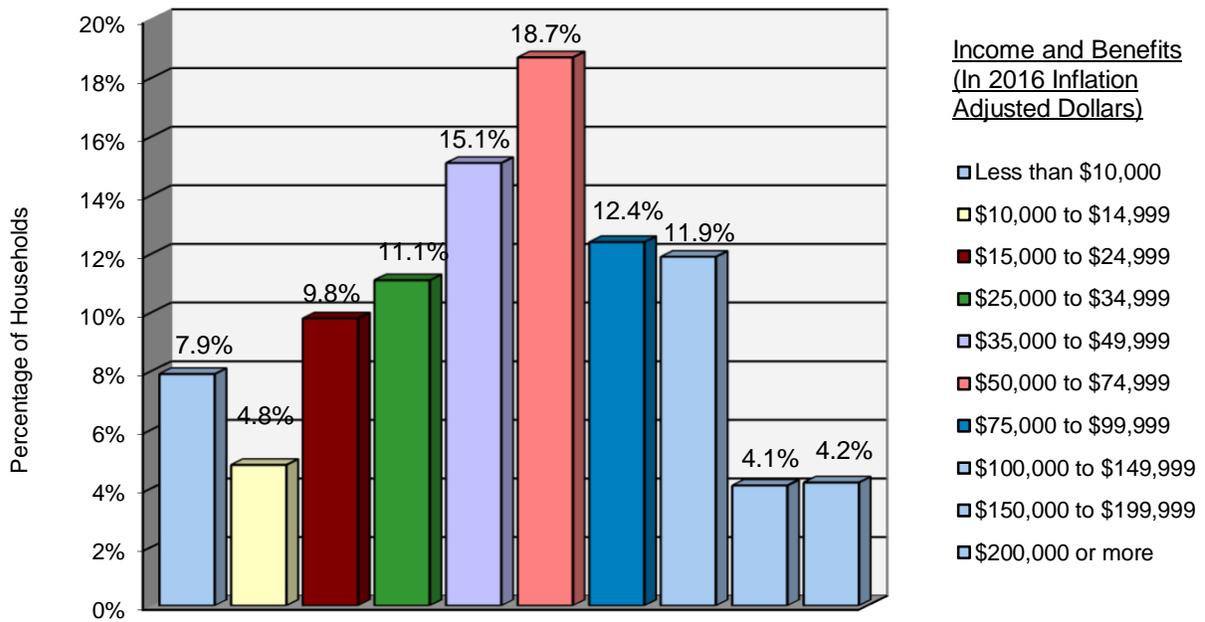
Source: <https://factfinder.census.gov>

DEMOGRAPHIC INFORMATION

EDUCATIONAL ATTAINMENT - AGE 25 AND OVER



ANNUAL INCOME (IN 2016 INFLATION - ADJUSTED DOLLARS) - DUVAL COUNTY



Source: <https://factfinder.census.gov>

GLOSSARY

1Cloud. This term refers to the coined title of the City's Enterprise Financial and Resource Mgmt Solution that is part of the IT 5 year plan.

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ACCRUAL. Relating to or being a method of accounting that recognizes income when earned and expenses when incurred regardless of when cash is received or disbursed.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

AFSCME. American Federation of State, County and Municipal Employees.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

AUDIT. The examination of an entity's accounting records, as well as the physical inspection of its assets. If performed by a certified public accountant (CPA), the CPA can express an opinion on the fairness of the entity's financial statements.

BALANCED BUDGET. Per code section 106.106(a): A budget in which recurring expenditures are balanced against recurring revenues.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAD. Computer Aided Dispatch. Software specifically designed and engineered to assist emergency responders with dispatching of equipment / apparatus.

CAFR. Comprehensive Annual Financial Report.

CAMA. Computer Assisted Mass Appraisal.

CPAC. Citizen Planning Advisory Committee.

CAPITAL IMPROVEMENT PROJECT. A planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets.

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

CIP. Capital Improvement Plan.

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CMSO. Concurrency Management System Office.

COLA. Cost of Living Adjustment.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CRA. Community Redevelopment Area

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

CWA. Communication Workers of America.

DCSB. Duval County School Board.

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DEPRECIATION. An accounting method of allocating the cost of a tangible asset over its useful life. Businesses depreciate long-term assets for both tax and accounting purposes.

DEPT. Department.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

DIA. Downtown Investment Authority.

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for

activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

F.I.N.D. Florida Inland Navigation District

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

FOP. Fraternal Order of Police.

FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIFTS System. Grants client management software.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

GSD. General Services District.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS.

HUD. US Department of Housing and Urban Development.

IG. Inspector General.

IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Those costs not readily identified with a specific project or organizational activity but incurred for the joint benefit of both projects and other activities. Indirect costs are usually grouped into common pools and charged to benefiting objectives through an allocation process established in the City's indirect cost study.

INF. Information Reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non-internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

IT. Information Technology.

IAFF. International Association of Firefighters.

JAA. Jacksonville Aviation Authority.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSA. Jacksonville Supervisors Association.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

KHA. Kids Hope Alliance.

KIDS HOPE ALLIANCE BOARD. Autonomous board established to plan and implement all programs related to children's services.

“LAID ON THE TABLE.” The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LIUNA. Northeast Florida Public Employees’ Local 630, Laborers’ International Union of North America.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MAYOR’S BUDGET REVIEW COMMITTEE (MBRC). A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor’s Budget Review Committee.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NON-DEPARTMENTAL. Functions and accounts that are not directly related to a department’s primary service activities or are separate from departmental operations for control purposes.

NON-REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund’s primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OED. Office of Economic Development.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PRC. Property Record Cards.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

REDLINED. Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REV GRANT. Recapture enhanced value grant

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED / SUPERVISION ALLOCATION. Allocation of charges to an activity or fund based upon direct costs that are incurred outside of that activity or fund. An example would be the salary and benefit costs of an employee who splits their time between to activities and/or funds.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

TAX INCREMENT FINANCE DISTRICT. Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax Increment Districts or Tax Increment Finance Districts.

TIF. Tax Increment Finance Districts or Tax Increment Districts.

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TPP. Tangible Personal Property

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The **TR**uth In **M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UAAL. Unfunded Actuarial Accrued Liability.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPS. Uninterruptible power supply or uninterruptible power source. Provides emergency power during the time between power disruption and switch over to alternate power source such as a generator .

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

USPS. United States Postage Service.

VACANCY POOL. Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



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DEPARTMENT OF FINANCE
117 W. DUVAL ST., SUITE 325 JACKSONVILLE, FL 32202
WWW.COJ.NET | (904) 630-CITY
