Parks & Recreation Department

Budget Overview FY 2012-2013

Table of Contents

Department Roll Up	3
Office of Director	4
Recreation Programming Division	5
Waterfront Management Division	9
Ritz Theatre	12
Grant Compliance	14
Cooperative Extension	16

I. Parks and Recreation/Department Roll Up

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General Fund	9	8	208	14	203,370=97.75 FTE
Currently filled	7	8	198	13	111.97
*Non-General Funded Positions	2	0	29	0	14.22
Total	11	8	237	14	111.97
Budget	1	1	1	1	

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
Total Budget	\$22,781,486	\$14,827,988	\$22,467,198
Reduction %		-4.9	53.5*
Reduction Amount		-\$1,120,134	\$7,936,339*
Grants		\$2,314,304	\$3,062,946*
Total General Fund & Grants Budget		\$17,142,292	\$25,530,144*

*Increase due to transfer of Park Maintenance Activity

III. Departmental Metrics – See attached by Division

- IV. <u>Revenues</u> See attached by Division
- V. <u>Expenditures</u> See attached by Division
- VI. <u>Reductions</u> See attached by Division

Parks and Recreation/Office of the Director RPOD011

I. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General Fund	3	1	6	1	5346 hrs = 2.57
Currently filled	3	1	3	*1	2.57
*Non-General Funded Positions	0	0	0	0	0
Total	3	1	6	1	2.57

Note: 3 Vacancies: Admin Aide, Community Relations Specialist, Parks Dev & Natural Resources Supervisor ** Contract position is the City Dock Master

II. Budget

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
Total Budget	\$8,123.150*	\$1,289,786*	\$967,873
Reduction %			
Reduction Amount			\$24,754
Grants			
Total General Fund & Grants Budget		\$1,289,786*	\$967,873

* Budget for former Recreation and Community Services Department Office of the Director

- **III. Revenues** FY13 \$20,000 estimated revenue for "other rent" income from Bent Creek Golf Course.
- **IV. Expenditures** FY13 budget utilized for management and oversight of entire Parks and Recreation Department including community outreach, park planning, CIP management, and financial and administrative functions.
- V. Reductions FY13 proposed budget is a new budget split from the former Recreation and Community Services Department. Reductions from portion of budget moved from RC to RP include \$24,754 professional services reduction and a public communications officer civil service position budgeted at \$53,900 plus benefits.

I. <u>Parks and Recreation/Playgrounds and Centers</u> <u>RPCM011PG – Community Centers & Athletics</u> <u>RPCM011AQ - Aquatics</u> <u>RPCM1DACF – Cecil Field</u>

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
					PG 2 SPE
Budgeted General	PG 3	PG 4	PG 185	PG 0	PG 68,490/2080 = 32.92
Fund	AQ 0	AQ 0	AQ 2	AQ 0	AQ 117,477/2080 = 56.48
	1DACF 0	1DACF 0	1DACF 0	1DACF 0	1DACF 0
					PG2 SPE
Currently filled	PG 0	PG 4	PG158	PG 0	PG 32.92**
Currently filled	AQ 0	AQ 0	AQ 1	AQ 0	AQ 56.48 **
	1DACF 0	1DACF 0	1DACF 5	1DACF 0	1DACF 10.98**
*Non Conservat Friendard	PG 0	PG 0	PG 0	PG 0	PG 0
*Non-General Funded	AQ 0	AQ 0	AQ 0	AQ 0	AQ 0
Positions	1DACF 0	1DACF 0	1DACF 7	1DACF 0	1DACF 22,844/10.98
					PG 2 SPE
Tatal	PG 3	PG 4	PG 185	PG 0	PG 32.92
Total	AQ 0	AQ 0	AQ 2	AQ 0	AQ 56.48
	1DACF 0	1DACF 0	1DACF 7	1DACF 0	1DACF 10.98

**Temp hours are seasonal hours

III.<u>Budget</u>

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
	PG \$5,554,874	PG \$5,154,796	PG \$13,112,747*
Total Budget	AQ \$1,149,178 1DACF\$1,992,843	AQ \$1,040,946 1DACF \$1,966,235	AQ \$1,036,332 1DACF \$1,718,077
		PG 7.2%	Increase PG 154%**
Reduction %		AQ 9.4%	AQ .44%
		1DACF 1.33%	1DACF 12.6%
		PG \$400,078	Increase PG \$7,957,951**
Reduction Amount		AQ \$108,232	AQ \$4,614
		1DACF \$26,608	1DACF \$248,158
		PG 0	PG 0
Grants		AQ 0	AQ 0
		1DACF 0	1DACF 0
Total General Fund & Grants		PG \$5,154,796	Increase PG \$13,112,747**
		AQ \$1,040,946	AQ \$1,036,332
Budget		1DACF \$1,966,235	1DACF \$1,718,077

**Increase due to transfer in of Park Maintenance Activity

Division - Recreation & Community	FY 10 Historical	FY 11 Historical	FY 12 Projected	FY 13 Projected
Programming				
Community Centers and Athletics				
Inputs				
\$ amount of budget	\$ 5,510,773	\$ 5,575,449	\$ 5,154,796	\$ 5,075,956
# of FTE	80	78	74	73
Workload/Demand				
# of staffed community centers	23	22	19	19
# of people attending community				
centers annually	539,000	545,000	450,000	465,000
# of children enrolled in M3Zone				
(including partnership sites)	907	1,000	900	925
# of non-employee accidents at				
recreation programs per 100,000				
recreation program attendees	3	3	3	3
# of partnership Centers		14	16	16
# of new contracts for partnerships				
with Centers	2	3	6	3
# of customers served by league				
athletic programs	59,782	87,990	90,000	90,000
# Summer Night Lights participants	17,330	25,000	25,000	25,000
# participants served by Therapeutic				
Recreation programs		850	1,000	1,250
# volunteer hours annually		477,202	500,000	505,000
Efficiency				
% of available community center				
hours programmed by contract classes				
or program partners			25%	25%
% of baseball diamonds utilized	95%	9 5%	95%	95%
% of soccer fields utilized	95%	95%	95%	95%
% of football fields utilized	95%	95%	95%	95%
% of cost recovery by programs which				
charge user fees		35%	35%	35%
% of cost recovery for Legends Center				
by memberships and user fees		50%	50%	50%
Effectiveness				
Average customer satisfaction score				
per year (based on a 5.0 Likert scale)				
for M3Zone & Day Camp	4.54	4.75	4.75	4.75
Average customer satisfaction score				
per season (based on a 5.0 Likert				
scale) for Athletics	4.5	4.5	4.75	4.75

% of Recreation CARE issues					
responded to within 3 days	86%	90%		90%	90%
# of partnership agreements managed		104		150	150
by RCP	075	134		150 975	150
# field permits issued by RCP	975	975		975	975
% reduction in crime over previous year at SNL sites combined	28%	25%		25%	25%
% improvement in fitness scores of	2070	2370		2370	2370
M3Zone participants		10%		10%	10%
Value of volunteer hours in FTE		238		250	252
		230		230	252
Aquatics					
Inputs					
\$ amount of budget	\$ 1,376,276	\$ 1,149,570	\$	1,040,946	\$ 1,045,946
# of FTE	2	2		2	· · ·
Workload/Demand					
# of pools	33	33		32	32
# of pool hours accessible by the					
public	13,530	14,000		16,000	16,000
# of people utilizing	411,354	435,211		440,000	440,000
# customers served with swimming					
lessons	1,624	1,700		2,000	2,000
Efficiency		-			
% of pool hours utilized	95%	95%		95%	95%
% of cost recovery of swimming					
lesson through fees charged		50%		65%	65%
Effectiveness					
Average customer satisfaction score					
(based on a 5.0 Likert scale) for					
Swimming Lessons	4.9	4.95		4.95	4.95
Cecil Field					
Inputs					
\$ amount of budget	\$ 1,885,672	\$ 1,994,229	\$	1,955,577	
# of FTE	8	8		8	
Workload/Demand					
# annual community center					
attendance (visits)	169,507	178,500		178,500	178500
# of pool hours accessible by the					
public	3340	3340		3600	3600
annual pool attendance (visits)	152,999	159,000		135,000	137700
# aquatic memberships sold		100		65	65
# gym memberships sold	398	435		480	485
Efficiency					
% of pool hours utilized	95%	98%		98%	98%
% of cost recovery through			-		
memberships, user fees, and aquatic					
programs		35%		45%	50%
% of cost recovery through gym					
memberships		65%		65%	65%

Effectiveness				
Average customer satisfaction score				
for Cecil Aquatics (based on 5.0 Likert				
scale)	4.65	4.75	4.75	4.75
Average customer satisfaction score				
for Cecil Programs (based on 5.0				
Likert scale)	4.5	4.75	4.75	4.75

V. <u>Revenues</u>

The Department of Parks and Recreation Playgrounds and Centers generates revenue through daily facility use fees (e.g. use of the gym at Legends Center), reservation of pavilions and community centers, special program participation fees (e.g. summer camp, swim lessons, etc.), and contracted concessions (e.g. Zumba and art classes).

VI. Expenditures

The expenditures of Department of Parks and Recreation Playgrounds and Centers are required for the daily operation and maintenance of the facilities. The expenditures go towards:

- staffing the facilities
- repairing and replacing damaged equipment
- supplies and services for recreational programming (e.g. summer camps, swim lessons, after school programs and tennis, etc.)
- safety supplies
- administrative office supplies
- awareness materials (e.g. quarterly program guides)

VII. <u>Reductions</u>

The majority of the reductions (approx. \$500,000) were taken from the dollars that would have been transferred to the Department of Parks and Recreation with the transfer of maintenance from Public Works. Those reductions consisted of eliminations in staffing at all levels of the organization (i.e. both supervisory and rank and file staff). Other reductions included reduced expenditures on office supplies (approx. \$5,850) as well as the elimination of funding for Pop Warner Officials (approx. \$46,000). Internal Service charges were also reduced by approximately \$258,000)

I. <u>Parks & Recreation / Waterfront Management Division</u> <u>RPWF011 – Waterfront Management and Programming</u> <u>RPWF1D1 – Huguenot Park</u> <u>RPWF1D2 – Hanna Park</u>

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General	011 1	011 2	011 4	011 0	$011 \ 2924/2080 = 1.4$
Fund	1D1 0 1D2 0	1D1 0 1D2 0	1D1 0 1D2 0	1D1 0 1D2 0	1D1 0 1D2 0
	011 1	011 2	011 4	011 0	011 1.4
Currently filled	1D1 1	1D1 0	1D1 7	1D1 0	1D1 .73
	1D2 1	1D2 0	1D2 10	1D2 0	1D2 1.88
*Non-General Funded	011 0	011 0	011 0	011 0	011 0
Positions	1D1 1	1D1 0	1D1 8	1D1 0	1D1 1529/2080 = .73
POSITIONS	1D2 1	1D2 0	1D2 14	1D2 0	1D2 3918/2080 = 1.88
	011 1	011 2	011 4	011 0	011 1.4
Tatal	1D1 1	1D1 0	1D1 8	1D1 0	1D1 .73
Total	1D2 1	1D2 0	1D2 14	1D2 0	1D2 1.88
	3	2	26	0	4.01

III.<u>Budget</u>

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
	011 \$1,566,751	011 \$1,269,555	011 \$1,197,124
Total Budget	1D1 \$696,563	1D1 \$702,507	1D1 \$802,149
	1D2 \$1,203,739	1D2 \$1,035,415	1D2 \$1,503,775
		011 18.9%	011 5.7%
Reduction %		1D1 .81% Increase	1D1 14.1% Increase**
		1D2 13.9%	1D2 45% Increase**
		011 \$297,196	011 \$72,431
Reduction Amount		1D1 \$5,944 Increase	1D1 \$99,642 Increase
		1D2 \$168,324	1D2 \$468,360 Increase
		011 0	011 0
Grants		1D1 0	1D1 0
		1D2 0	1D2 0
Total Constal Fund & Cranta		011 \$1,269,555	011 \$1,197,124
Total General Fund & Grants		1D1 \$702,507	1D1 \$802,149
Budget		1D2 \$1,035,415	1D2 \$1,503,775

** Increase due to Park Maintenance Activity moving from Public Works

	FY 10	FY 11	FY 12	FY 13
SERVICES/MEASURES	Historical	Historical	Projected	Projected

ivision - Waterfront Management								
Inputs	¢	1 500 700	¢	1 5// 751	¢	1 2/0 555	¢ .	1 220 500
\$ amount of budget	\$	1,522,720	\$	1,566,751	\$	1,269,555	≯	1,229,500
# of FTE		1		7		/		
Workload/Demand								
# of prescribed burns with MOU Burn		F		2		2		
Team		<u> </u>		<u> </u>		3 400		3
# of environmental education programs# of trail miles maintained in		448		400		400		400
Preservation Parks		82		90		94		100
# of preserves designed, developed or improved for resource-based or water								
access	-	15		8		6		e
# of acres of exotic species treated on		0.47				50		-
Preservation parks		217		75		50		50
# CARE issues received		18		11		11		11
Efficiency								
\$ per acre of preserve designed,		\$	¢	F 001	ተ	2 75/		2 5 4 1
developed or improved		2,428	\$	5,021	\$	3,756		3,545
Effectiveness								
% CARE Issues closed with due date		F00/		(70)		700/		720
threshold		50%		67%		72%		72%
uguenot & Hanna Park								
Inputs								
\$ amount of budget	\$	1,695,728	\$	1,900,302	\$	1,737,922	\$	1,720,500
# of FTE		15		15		14		14
Workload/Demand				-				
# Campsites rented at K.A. Hanna Park		20,500		21,000		19,500		20,000
# Days Dolphin Plaza Rented at K.A.								
Hanna Park		60		48		48		48
# Campsites rented at Huguenot								
Memorial Park		6,353		6,500		6,500		6,500
# Day-use visitors at K.A. Hanna Park		360,500		360,500		361,000		364,000
# Day-use visitors at Huguenot								
Memorial Park		356,032		359,231		360,000		360,000
# CARE Issues received- K.A. Hanna								
Park		6		6		6		8
# CARE Issues received- Huguenot								
Memorial Park		4		6		6		8
Efficiency								
% campsites rented per year- K.A.								
Hanna Park	-	19%		19%		23%		23%
% campsites rented per year- Huguenot								
Memorial Park	-	25%		25%		25%		25%
% Dolphin Plaza rented per year	<u> </u>	16%		13%		13%		13%
\$ Revenue per day-use visitor at K.A.							-	
Hanna Park	\$	1.10	\$	0.99	\$	1.01	\$	1.00
\$ Revenue per day-use visitor at Huguenot Memorial Park					\$	0.94	\$	
	\$	0.87	\$	0.84	r.		C C	0.92

V. <u>Revenues</u>

The Department of Parks and Recreation Waterfront Management Division generates revenue though daily facility entrance fees and annual passes; reservation of pavilions, boat slips, camp sites, and other facilities (e.g. Dolphin Plaza); contracted concessions; timber sales. All revenues generated by this division are deposited into trust funds.

VI. Expenditures

All proposed expenditures are necessary for the daily operation and maintenance of the facilities.

- The expenditures go towards:
 - staffing the facilities
 - repairing and replacing damaged equipment
 - supplies and services for recreational programming
 - safety supplies
 - administrative office supplies
 - awareness and educational materials
 - management of invasive species
 - wildfire prevention and control
 - trash removal
 - facility mowing

VII. <u>Reductions</u>

Proposed reductions include

- elimination of contract guard service at the South bank museum area which has been determined unnecessary (\$48,720)
- realignment of staff salaries (i.e. Hanna Park Manager salary is being reduced by approximately \$9,000 plus benefits to bring the salary in alignment with that of a single park manager. When the position was filled and salary negotiated originally, the intent was for the manager to oversee both Hanna and Huguenot Parks which did not come to fruition and is no longer the intended direction the Division).
- Consolidating required educational programming which will reduce local mileage costs
- Reducing the guard service required at Huguenot Memorial Park through the installation of an automatic gate for access by campers after hours.
- Reductions in internal service and general government costs

I. Parks and Recreation/Ritz Theatre RPOD011RT

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General Fund	1	1	3	0	4400 hrs = 2.11
Currently filled	0	1	2	0	2.11
*Non-General Funded Positions	0	0	0	0	0
Total	1	1	3	0	2.11

**2 Vacancies: Executive Director, Executive Secretary – filling vacancies pending RFP results for COJ event management.

III. <u>Budget</u>

	FY 10/11	FY 11/12	FY 12/13
	Adopted	Adopted	Proposed
Total Budget	\$1,015,841	\$950,743	\$863,153
Reduction %		6.4%	9.2%
Reduction Amount		\$65,098	\$87,590
Grants		0	0
Total General Fund & Grants Budget		\$950,743	\$863,153

SERVICES/MEASURES	FY 10 storical	FY 11 storical	P	FY 12 rojected	FY 13 ojected
Ritz Theater					
Inputs					
\$ amount of budget	\$ 859,002	\$ 940,644	\$	950,743	\$ 854,163
# of FTE	7	7		7	5
Workload/Demand					
# of annual community outreach					
programs				25*	10
# of monthly Ritz Theater events	8	5		5	5
# of staff hours used to produce monthly					
Ritz Theater events		3,623		3,623	3,623
# of Annual ticketed Ritz Theater events	40	38		38	38
# of new facility rental leases obtained					
annually at Ritz Theater	15	16		18	24
# of school related fields trips per month					
to Ritz Theater	35	2		4	4

Efficiency				
% increase of attendees to art, cultural & heritage events at Ritz Theater	95%	10%	10%	20
% increase of attendees to enrichment & self awareness programs at Ritz Theater	85%	20%	20%	30
% increase of attendees to monthly literary events at Ritz Theater	25%	15%	30%	50
% increase of patrons to ticketed events Ritz Theater	20%	10%	10%	25
Total # of public/private dollars leveraged annually for Ritz Theater	\$ 250,000	\$ 25,982	\$ 30,000	30,000
* - This is a new measure for FY12				

- V. <u>Revenues</u> The requested \$170,500 in revenue will be derived through a combination of museum entrance fees, ticketed events and facility rentals.
- VI. <u>Expenditures</u> The requested expenditure amount of \$854,163 will fund the same events and programs as FY 11/12. Fund will be used to produce, 40+ ticketed events along with various educational and community programs.
- VII. <u>Reductions</u> For the 2012-2013 fiscal year there is an \$87,590 budget reduction. This budget decrease is a result of a staff reduction of two FTEs.

I. Parks and Recreation/Grants Compliance RPOD011GC

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General Fund	1	0	3	0	0 hrs = 0
Currently filled	1	0	3	0	0
*Non-General Funded Positions	0	0	0	0	0
Total	1	0	3	0	0

III.<u>Budget</u>

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
Total Budget	\$470,956	\$376,895	\$345,961
Reduction %		20%	8.2%
Reduction Amount		\$94,061	\$30,934
Grants		\$ 1,688,036	\$2,494,740
Total General Fund & Grants Budget		\$2,064,931	\$2,840,701

IV. <u>Revenues</u> – \$0.00 revenue projected for FY13.

V. Expenditures – Federal/State/Foundation Grants Proposed (\$ 2,494,740):

FY 12 Dept of Labor Youthbuild Grant (pending) - \$1,096,098 FY 12 Corporation of National Services Americorps (awarded) - \$29,000 FY 12 Dept. of Justice JAG grant (awarded) - \$457,142 FY 12 CDBG grants (awarded) - \$62,500 (Youthbuild), \$200,000 (Economic Development-Downtown Façade program), \$650,000 (Economic Development-Revolving Loan Program) TOTALCDBG =\$912,400 Please note there should be more grant awards throughout the year.

Trust Funds Managed FY 13 Proposed (\$ 895,499):

Alcohol Trust - \$360,499 Drivers Ed Trust - \$265,000 Legal Aid Trust- \$270,000

Public Service Grants FY 13 Proposed (\$6,459,716):

Public Service Grants- \$2,327,216 Jacksonville Zoo- \$1,282,500 Jacksonville Cultural Council- \$ 2,850,000

Jacksonville Journey Contracts FY 13 Proposed (\$ 2,154,746):

Jacksonville Commitment Scholarship Program - \$ 814,307 Jacksonville Ex-Offenders Employment - \$ 410,039 JAC (co-managed by JSO) - \$321,600 JJ Ex-Offender Training - \$608,800

NOTE I did not add in all contractual funding managed in the budget because they are not all technically considered grants. The proposed FY 13 breakdown is as follows:

FY 13 GF budget: \$345,961 FY 13 Grant budget: \$ 2,494,740 FY 13 PSG budget: \$6,459,716 FY 13 Trust Fund Budget: \$895,499 FY 13 JJ Budget: \$2,154,746

TOTAL Proposed FY 13 Budget managed \$ 12,350,662

VI. <u>Reductions</u> – One position, (AMIO-Grants Manager), was eliminated from the budget). However, this was offset by the addition of the expense for the annual maintenance of the GIFTS grants management software.

I. Parks and Recreation/County Extension Office RPOD011CEXT

II. Personnel Data

	Appointed Managers	Other Appointed Positions	Civil Service Positions	Contract Positions	Temporary / SPE Positions (FTE) 2,080 hrs. = 1 FTE
Budgeted General Fund	0	0	5	13	4733/2080=2.27
Currently filled	0	0	5	12	2.9
*Non-General Funded Positions	0	0	0	0	**1300/2080=.63
Total	0	0	5	13	2.9

**Non-General funding is for Florida Yards Program as required by COJ Storm Water permit

III.<u>Budget</u>

	FY 10/11 Adopted	FY 11/12 Adopted	FY 12/13 Proposed
Total Budget	\$1,007,591	\$1,041,110	\$919,977
Reduction %		Increase 3.3%	13.2%
Reduction Amount		Increase \$33,519	\$121,133
Grants – MOU with UF		**\$626,268	**\$568,206
Total General Fund & Grants Budget		\$1,667,378	\$1,488,183

**Funding provided by UF (UF pays 60% of contract employees COJ pays 40%)

SERVICES/MEASURES	FY 10 storical		FY 11 Historical		FY 12 Projected				FY 13 ojected
Inputs									
\$ amount of budget	\$ 991,291	\$	1,007,591	\$	1,041,110	\$	987,829		
# of FTE	7		5		6		5		
Workload/Demand									
# of Education Contact by Agents # of Education programs held annually	<u>58,963</u> 1,389		56,673 1,516		61,000 1,450		62,000 1,500		
# of Success Stories and Achievements	110		101		96		90		
# of Volunteer Hours Donated	36,243		35,804		36,500		37,000		
# of Education Contacts by Volunteers	164,268		186,900		180,000		180,000		
\$ Value of Volunteer Hours donated	\$ 755,666	\$	764,773	\$	779,640		790,320		
Effectiveness									

% of Participants Surveyed showing an increase of: knowledge, skills, attitudes,				
or practice change	92%	92%	92%	92%

- V. <u>Revenues</u> FY13 \$5,000 estimated revenue for canning center fees charged to users.
- VI. <u>Expenditures</u> Expenditure projections remain constant with prior year actuals. Non-paid Volunteers are being utilized to operate the canning center and where appropriate in other areas of the business unit.
- VII. <u>Reductions</u> FY13 projected reductions include elimination of the COJ Admin Aide position with a savings of \$37,485 plus benefits. Internal Service Charges have been reduced by \$56,900 due to several factors including the installation of voice/ip phones and a reduction in printing. An additional \$3903 has been reduced from Other Operating expenses including office supplies and operating materials. Professional Services has been reduced by \$38,708 with the elimination of a professional Extension Agent position which will result in a loss of an additional \$58,062 in matching funds from the University of Florida.