JEA

Central Service Type Activities

Recently, the Task Force has heard suggestions about consolidating central service type activities (legal, IT, procurement, fleet management, personnel, copy services, legal, janitorial, building maintenance, marketing, etc.). With that understanding, please advise the Task Force on the following questions.

Please discuss which of these services your organization has in house and why it is beneficial. Please go beyond simple preference to have it in house.

- 1. Is it to improve the quality of service, reduce cost, etc.?
- 2. What central services are you currently using? Why? Or why have you chosen not to utilize the service?

Specifics as to number of employees, budget size, etc do not need to be discussed but *should* be given to the Task Force as a hand out.

Unity of Purpose

- 1. What is the mission statement of JEA?
- 2. Do you feel there is a clear, consistent mission & goal for the City of Jacksonville?
 - a. What is it?
 - b. How does your authority fit in?
- 3. How could the City of Jacksonville have one clear, consistent mission & goal that ensures cooperation and focus between the city, independent authorities, and constitutional officers?

Budget Effects

The Task Force recognizes that JEA makes a substantial annual contribution to the City General Fund. Even so, net profit impacts JEA's ability to borrow and build for the future as well as its ability to contribute to the City. Net profit must be balanced against the cost of services.

- 1. How does JEA balance the rates charged, the expenditures it makes, and the City's need for funding?
- 2. Is the impact on City finances a factor in decision-making?

Sale of JEA

The topics of the potential sale of JEA and its market value have been revisited by the City several times.

- 1. Explain for the task force the most recent Auditor's recommendation and comment.
- 2. Besides its annual budget contribution, how does the City benefit from owning JEA?