

THE JACKSONVILLE CHILDREN'S COMMISSION
1095 A. Philip Randolph Blvd.
Jacksonville, FL 32206

BOARD RETREAT MEETING MINUTES

Meeting Information: Date: April 12, 2011 Time: 5:30 PM – 8:30 PM	Board Members Attendance			
	X	Dr. Anne T. Egan	X	Dr. John Balog
	X	Ken Wilson	X	Dr. Bill Mason
	X	Gloriden Norris	X	Tom Majdanics
	X	Catrina T. Graham	X	Cathie Shimp
	X	Jill Smith	X	Elder Lee Harris
	X	Paul Saffell		

Also Present: **Advisory Members:** Roslyn Phillips, COJ; **JCC Staff:** Linda Lanier, Kathryn Tucker, Cynthia Nixon, John Kabat, Keri Corey, Dolly Dillin

Agenda Item	Outcome/Action
Call to Order	Board Chair, Dr. Anne Egan called the meeting to order at 5:45 PM.
Opening Presentation	<p>Linda Lanier and Dr. Egan opened the retreat by asking the members to participate in a "Fallout Shelter" exercise. The intent was for the members to have a better understanding of the decisions they were going to be making this evening.</p> <p>Linda provided the members with an overview of the Mapping Project conducted by the Kirwin Institute. The maps showed the areas of Duval County where the greatest concentration of opportunity is versus the greatest areas of need. Also presented were maps showing the areas where the Commission currently funds the most services.</p> <p>Linda and Dr. Bill Mason discussed the Commission Framework which shows where the Commission funds come from, what the Commission services are and how the funds are distributed to those service providers.</p> <p>Linda presented a PowerPoint that gave the board members criteria for their budget decisions. The board will need to determine where to make \$3.1 million in cuts to Commission funded programs. They were asked to consider specific criteria:</p> <ol style="list-style-type: none"> 1. Is it a flagship/core service 2. Is it part of a system of care 3. Is there leverage at the Commission or community level 4. Are there clear, measureable and understandable outcomes 5. Is there alternative funding opportunities or alternative ways to achieve goals 6. Is it related to crime prevention or drop out prevention 7. Is it stated in the City charter or the Commission's establishing ordinance <p>The board was presented with 3 options for achieving the cuts:</p> <ol style="list-style-type: none"> 1. Cut 15% across the board 2. Make strategic cuts based upon criteria and priorities 3. Make strategic cuts in low priority areas spread the rest of the reduction across the remaining programs

Board Discussion	The Board of Directors engaged in a thoughtful, considerate and difficult discussion of the services the Children's Commission funds. They painstakingly and methodically reviewed each service and determined the priorities with the assistance of the Commission staff. The board members then made the difficult decision regarding where and at what level cuts would be made. (see attached)
Adjourn	<p>Dr. Egan thanked the members for taking the time to attend this retreat, for their service to the Commission, children and citizens of Jacksonville and for their commitment to this very difficult task.</p> <p>She adjourned the meeting at 8:40PM.</p>

TYPE OF SERVICE	TOTAL FUNDING	CITY FUNDING	OTHER FUNDING	JJ FUNDING	PROPOSED CUTS	Comments
STABLE AND NUTURING FAMILIES						
HEALTHY FAMILIES	\$ 2,007,228	\$ 1,300,028	\$ 707,200			
KID CARE HEALTH INSURANCE	\$ 60,000	\$ 60,000				
CHILD CARE ASSISTANCE	\$ 28,513,854	\$ 625,000	\$ 27,888,854			
CHILD CARE / REFUGEES	\$ 291,171		\$ 291,171			
CHILD CARE / SPECIAL NEEDS FAMILIES	\$ 50,000	\$ 50,000				
NEW TOWN SUCCESS ZONE / EWC CONTRACT	\$ 90,000	\$ 90,000			\$ (30,000)	Edward Waters College
COMMUNITY OUTREACH / EVENTS	\$ 80,624	\$ 80,642			\$ (75,031)	Salaries/Benefits
TOTAL	\$ 31,092,877	\$ 2,205,670	\$ 28,887,225	\$ -	\$ (105,031)	
PREPARED FOR KINDERGARTEN						
CHILD CARE QUALITY	\$ 5,254,788	\$ 3,254,788		\$ 2,000,000	\$ (1,180,328)	Episcopal Childrens Services - \$1,037,379; Jax Children's Commission -\$142,949
BREWER CENTER	\$ 389,820	\$ 389,820			\$ (256,277)	
BOOK CLUB	\$ 307,316	\$ 307,316			\$ (248,600)	
HEAD START COACHING	\$ 200,000	\$ 200,000			\$ (200,000)	Urban League
BORN LEARNING PARENT EDUCATION	\$ 40,000	\$ 40,000			\$ (40,000)	United Way
TOTAL	\$ 6,191,924	\$ 4,191,924	\$ -	\$ 2,000,000	\$ (1,925,205)	
QUALITY OUT OF SCHOOL TIME						
AFTERSCHOOL PROGRAMS	\$ 9,724,070	\$ 6,775,888	\$ 1,460,138	\$ 1,488,044	\$ (80,000)	Boys & Girls Club-Bold
AFTERSCHOOL SNACKS / MEALS	\$ 1,565,844	\$ 255,713	\$ 1,310,131			
SUMMER CAMP	\$ 1,828,840	\$ 747,440		\$ 1,081,400	\$ (300,000)	
SUMMER LUNCH	\$ 1,400,000		\$ 1,400,000			
TOTAL	\$ 14,518,754	\$ 7,779,041	\$ 4,170,269	\$ 2,569,444	\$ (380,000)	
OTHER MISCELLANEOUS PROGRAMS						
HOMELESS SERVICES	\$ 94,360	\$ 94,360			\$ (50,000)	Communities in Schools
DANIEL HOUSING / FOSTER CARE	\$ 60,000	\$ 60,000				
MENTAL HEALTH	\$ 1,749,792	\$ 1,749,792				
MENTAL HEALTH SYSTEM OF CARE	\$ 1,375,184	\$ 145,184	\$ 1,230,000			
MENTORING	\$ 404,598	\$ 404,598			\$ (50,000)	Big Brothers/Sisters-BIGS
SPECIAL NEEDS	\$ 544,687	\$ 544,687				
YCC JUVENILE CRIME PREVENTION	\$ 321,600			\$ 321,600		
YCC RUNAWAY YOUTH	\$ 90,500	\$ 90,500			\$ (90,500)	Youth Crisis Center
CASE MANAGEMENT	\$ 355,000	\$ 355,000			\$ (230,000)	Bridge - \$125,000; Jax Housing Authority - \$105,000
PACE SCHOOL FOR GIRLS	\$ 203,974	\$ 203,974			\$ (101,987)	PACE Center for Girls
DCPS OUT OF SCHOOL SUSPENSION	\$ 1,067,423			\$ 1,067,423		
TAKE STOCK COLLEGE SCHOLARSHIPS	\$ 238,184	\$ 238,184			\$ (100,000)	Communities in Schools
TOTAL	\$ 6,505,302	\$ 3,886,279	\$ 1,230,000	\$ 1,389,023	\$ (622,487)	
OTHER OPERATING COSTS						
TRAINING, WORKFORCE DEVELOPMENT, MENTORING	\$ 381,726	\$ 377,726	\$ 4,000		\$ (54,916)	Salaries/Benefits
STATEWIDE CSC PARTICIPATION	\$ 35,000	\$ 35,000				
NEW TOWN SUCCESS ZONE ADMINISTRATION	\$ 87,660	\$ 87,660			\$ (65,674)	Salaries/Benefits
ADMINISTRATION, INCL. GRANTS ADMINISTRATION	\$ 2,480,681	\$ 2,561,305				
TOTAL	\$ 2,985,067	\$ 3,061,691	\$ 4,000	\$ -	\$ (120,590)	
GRAND TOTAL						
GRAND TOTAL	\$ 61,293,924	\$ 21,124,605	\$ 34,291,494	\$ 5,958,467	\$ (3,153,313)	