

## **JEDC 2005 Public Investment Report**

The following spreadsheets contain detailed information on every one of the Jacksonville Economic Development Commission's (JEDC) projects involving public investment from 1994 to 2005. As part of the JEDC's fiduciary responsibility to the taxpayer, monitoring and compliance of these projects is of paramount importance and is an integral part of JEDC operations.

Projects are segmented into three categories: Operational and on the Property Tax Roll (Category 1); Operational, not yet on the Property Tax Roll (Category 2); and Not Operational (Category 3). Category 1 encompasses all the projects that have completed the construction or renovation of their facilities and have been placed on the Property Tax Roll. Some of these projects may still be working towards meeting their job creation obligations. The majority of the Category 1 projects are no longer receiving any City incentives. Category 2 encompasses projects that have completed the acquisition of new equipment and the renovation and construction of new buildings during 2005 but have not yet been placed on the Property Tax Rolls. These projects have also begun to hire new staff but have not yet met all their obligations in their agreements with the City. Category 3 encompasses those projects that are currently under construction, in the ramp up phases, and that were approved by the City in 2005. Most of these projects have not yet received any City incentives.

Of particular note within this report:

- The number of actual employment and private capital investment within Category 1 projects exceeded projections
- Employment projections in Categories 2 and 3 equal approximately 8,500 new jobs and 5,700 retained jobs
- Private capital investment in Category 2 has already exceeded expectations by 14 percent

**Jacksonville Economic Development Commission**  
**Project Status**  
**Category 1 - Operational and on the Property Tax Roll**

Company Name	Project date	Employment		Actual New Employment as of 12/31/05 (3)		Projected Retained Employment	Actual as of 12/31/05	Max. Incentive per Agreement					Actual Incentives as of Dec 31, 2005		
		Projected Employment (2)	Actual New Employment	Projected	Incentive Type			City \$	State \$	Total \$	City \$ to Date	State \$ to Date	Total Incentive \$ to Date		
Coach, Inc.	(5) Jul-94	650	320	0	\$33,800,000	\$29,021,387	HUD 108, NWJ	\$4,653,790	\$0	\$4,653,790	\$4,653,790	\$0	\$4,653,790	\$0	\$4,653,790
Sally Beauty	(5) Aug-95	120	153	0	\$10,256,000	\$13,079,482	HUD 108	\$1,065,000	\$0	\$1,065,000	\$1,065,000	\$0	\$1,065,000	\$0	\$1,065,000
Hampton Inn	(5) Jul-96	50	30	0	\$5,500,000	\$6,512,232	HUD 108, CW	\$700,000	\$0	\$700,000	\$700,000	\$0	\$700,000	\$0	\$700,000
Caribbean Cold Storage	(5) Oct-96	25	84	0	\$433,500	\$2,571,000	EZ	\$14,460	\$0	\$14,460	\$14,460	\$0	\$14,460	\$0	\$14,460
City Electric	(5) Oct-96	9	34	0	\$123,741	\$123,741	EZ	\$4,128	\$0	\$4,128	\$3,992	\$0	\$3,992	\$0	\$3,992
Swisher International, Inc.	(5) Nov-96	470	602	300	\$27,463,766	\$26,360,720	EZ	\$1,188,168	\$0	\$1,188,168	\$999,992	\$0	\$999,992	\$0	\$999,992
Amor Holdings, Inc.	(5) Dec-96	200	108	0	\$6,300,000	\$4,767,661	HUD 108	\$775,000	\$0	\$775,000	\$775,000	\$0	\$775,000	\$0	\$775,000
Bombardier Capital	(5) Feb-97	1,000	250	0	\$25,000,000	\$22,528,433	QTI	\$800,000	\$3,200,000	\$4,000,000	\$405,000	\$920,000	\$920,000	\$0	\$1,325,000
Interline Brands (fka Barnett, Inc.)	(5) Mar-97	273	232	100	\$13,110,000	\$5,800,000	HUD 108, QTI, Land, EZ	\$1,063,186	\$1,310,400	\$2,373,586	\$773,700	\$214,800	\$988,500	\$0	\$988,500
US Postal Service	(5) Mar-97	435	366	0	\$7,900,000	\$2,380,468	NWJ	\$650,000	\$0	\$650,000	\$641,340	\$0	\$641,340	\$0	\$641,340
Carpro, Inc	(5) Apr-97	6	6	0	\$150,000	unknown	CW	\$30,000	\$0	\$30,000	\$27,456	\$0	\$27,456	\$0	\$27,456
Visia Products, Inc	(5) Apr-97	42	90	0	\$1,250,000	\$1,416,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Exact, Inc	(5) Jun-97	50	50	0	\$1,700,000	unknown	CW	\$60,000	\$0	\$60,000	\$34,162	\$0	\$34,162	\$0	\$34,162
Anchor Glass	(5) Jun-97	0	0	360	\$0	\$0	Pub Ser Tax Exemp	\$1,500,000	\$0	\$1,500,000	\$699,000	\$0	\$699,000	\$0	\$699,000
Atlantic Dry Dock	(5) Jun-97	300	249	0	\$12,000,000	\$19,759,000	EDTF, QTI	\$228,000	\$2,912,000	\$3,140,000	\$106,590	\$2,483,360	\$2,483,360	\$0	\$2,589,950
MPS Group, Inc. (formerly Modis)	(5) Aug-97	100	229	0	\$7,630,000	\$20,264,421	QTI	\$106,000	\$424,000	\$530,000	\$106,000	\$424,000	\$424,000	\$0	\$530,000
JP Morgan Chase Bank	Sep-97	350	644	0	\$18,298,858	\$13,843,935	QTI,EDG	\$1,315,000	\$1,260,000	\$2,575,000	\$1,097,020	\$1,510,539	\$2,607,559	\$0	\$2,607,559
Gateway Center	(5) Sep-97	1,500	1,259	300	\$20,000,000	\$12,700,194	Bonds, EZ	\$4,900,122	\$0	\$4,900,122	\$4,643,517	\$0	\$4,643,517	\$0	\$4,643,517
Landstar Systems, Inc.	Sep-97	302	601	351	\$17,000,000	\$41,368,000	QTI	\$229,520	\$918,080	\$1,147,600	\$215,270	\$861,080	\$861,080	\$0	\$1,076,350
Medtronic Xomed Surgical Products, (5)	Oct-97	150	271	0	\$7,000,000	\$10,369,400	QTI	\$120,000	\$480,000	\$600,000	\$120,000	\$480,000	\$480,000	\$0	\$600,000
Wellspring Resources	Nov-97	605	567	0	\$6,100,000	unknown	QTI	\$453,750	\$1,815,000	\$2,268,750	\$376,360	\$1,451,662	\$1,828,022	\$0	\$1,828,022
Milcom Systems, Inc	Nov-97	20	20	0	\$315,000	\$279,849	QTI	\$21,000	\$84,000	\$105,000	\$18,638	\$76,550	\$95,188	\$0	\$95,188
Enkei Florida, Inc.	Nov-97	100	137	0	\$40,000,000	\$23,703,398	EDTF, EDG	\$800,000	\$191,380	\$991,380	\$342,875	\$191,380	\$534,255	\$0	\$534,255
Holmes Lumber (Builders First Sourr)	(5) Nov-97	22	22	0	\$479,681	\$479,681	EZ	\$16,780	\$0	\$16,780	\$13,147	\$0	\$13,147	\$0	\$13,147
Crown Plating	(5) Dec-97	12	12	0	\$12,502	\$12,502	EZ	\$437	\$0	\$437	\$351	\$0	\$351	\$0	\$351
Atlantic Mortgage, Inc.	(5) Dec-97	315	369	0	\$13,315,000	\$17,391,089	QTI	\$220,500	\$882,000	\$1,102,500	\$67,497	\$269,990	\$337,487	\$0	\$337,487
Crown Products Company, Inc	(5) Feb-98	22	45	0	\$1,500,000	\$2,500,689	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ryan Foods Company	(5) Mar-98	16	32	0	\$1,389,325	\$2,186,372	EZ	\$48,600	\$0	\$48,600	\$37,981	\$0	\$37,981	\$0	\$37,981
Humana	(5) Jun-98	584	0	1,000	\$50,000,000	\$46,700,000	EDG, CW, QTI	\$6,784,000	\$2,336,000	\$9,120,000	\$1,155,648	\$694,000	\$1,849,648	\$0	\$1,849,648
American Red Cross	(5) Jun-98	0	37	0	\$1,800,000	\$2,560,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Adam's Mark	(5) Jun-98	670	566	0	\$126,000,000	\$130,612,336	Land, Grant	\$22,000,000	\$0	\$22,000,000	\$21,750,000	\$0	\$21,750,000	\$0	\$21,750,000
Winn Dixie	Sep-98	850	665	700	\$82,408,334	\$117,241,406	QTI, NWJ, EDG	\$5,023,500	\$640,000	\$5,663,500	\$3,169,016	\$619,200	\$3,788,216	\$0	\$3,788,216
Modern Graphics	(5) Nov-98	10	10	0	\$605,252	\$880,000	EZ	\$20,874	\$0	\$20,874	\$14,931	\$0	\$14,931	\$0	\$14,931
Logistical Transportation Co.	Nov-98	10	0	0	\$500,000	\$1,150,000	NWJ	\$60,000	\$0	\$60,000	\$53,449	\$0	\$53,449	\$0	\$53,449
Household Corp	Nov-98	400	265	0	\$9,000,000	\$9,671,753	EDG	\$300,000	\$0	\$300,000	\$155,384	\$0	\$155,384	\$0	\$155,384
Premier Foods	(5) Nov-98	125	21	0	\$885,201	\$885,201	EZ	\$30,528	\$0	\$30,528	\$22,121	\$0	\$22,121	\$0	\$22,121
Park View Inn	(5) Nov-98	35	30	0	\$24,711	\$24,711	EZ	\$852	\$0	\$852	\$596	\$0	\$596	\$0	\$596
Florida Physicians	(5) Nov-98	7	7	0	\$864,282	\$864,282	EZ	\$29,805	\$0	\$29,805	\$21,633	\$0	\$21,633	\$0	\$21,633

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(4) Additional phase(s) to be constructed.  
(5) Project completed.

**Jacksonville Economic Development Commission**  
**Project Status**  
**Category 1 - Operational and on the Property Tax Roll**

Company Name	Project date	Employment		Actual New Employment as of 12/31/05 (3)	Projected Retained Employment	Private Capital Investment		Max. Incentive per Agreement					Actual Incentives as of Dec 31, 2005	
		Projected Employment (2)	Actual New Employment as of 12/31/05 (3)			Projected	Actual as of 12/31/05	Incentive Type	City \$	State \$	Total \$	City \$ to Date	State \$ to Date	Total Incentive \$ to Date
Southeast Toyota	Mar-99	50	79	400	\$37,200,000	\$52,930,000	EDG, CDBG,	\$8,500,000	\$2,000,000	\$10,500,000	\$2,953,021	\$1,824,262	\$4,777,283	
Elkins Constructors	Apr-99	60	62	70	\$3,100,000	\$3,271,849	EDG, NWB/TID	\$300,000	\$0	\$300,000	\$150,295	\$0	\$150,295	
The Parks at Cathedral	May-99	0	0	0	\$8,200,000	\$9,810,000	EDG, 2nd	\$3,409,000	\$0	\$3,409,000	\$2,621,879	\$0	\$2,621,879	
I-95 Interchange (Gran Central)	May-99	0	5,500	0	\$22,000,000	\$19,073,536	EDG	\$22,000,000	\$0	\$0	\$2,841,448	\$0	\$2,841,448	
Berkman Plaza (Phase 1)	Jun-99	0	30	0	\$36,800,000	\$56,450,000	Land, EDG, Infra, Const.	\$8,115,000	\$0	\$8,115,000	\$7,960,516	\$0	\$7,960,516	
Gateway Publix	Jun-99	150	75	0	\$2,500,000	unknown	NWJ, Bond Issue	\$194,450	\$0	\$194,450	\$194,450	\$0	\$194,450	
San Jose Episcopal Day School, Inc.	Jul-99	0	0	0	\$880,000	\$880,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
The Boiles School	Jul-99	0	0	0	\$7,400,000	\$7,165,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
Hartley Press	Aug-99	25	35	0	\$5,000,000	\$5,200,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
Rayonier, Inc.	Nov-99	85	75	0	\$3,600,000	\$4,269,000	CW, QTI	\$1,936,000	\$544,000	\$2,480,000	\$1,960,300	\$415,099	\$2,375,399	
Villas of St. Johns	Oct-99	0	6	0	\$24,900,000	\$25,282,612	EDG	\$860,000	\$0	\$860,000	\$408,469	\$0	\$408,469	
Community Rehab Center	Jan-00	25	26	0	\$530,000	\$288,150	NWJ	\$150,000	\$0	\$150,000	\$150,000	\$0	\$150,000	
N Jax Family Care Center	Jan-00	125	142	0	\$6,898,000	\$7,600,000	NWJ	\$252,000	\$0	\$252,000	\$252,000	\$0	\$252,000	
LB Jax Development	Jan-00	0	0	0	\$1,115,000	\$1,710,000	CW	\$300,000	\$0	\$300,000	\$238,216	\$0	\$238,216	
Kimm's Sports Arena Barber Shop	Mar-00	4	4	0	\$67,763	\$67,763	EZ	\$2,193	\$0	\$2,193	\$1,270	\$0	\$1,270	
Barnett, Inc. (Lenox Ave)	Mar-00	21	33	0	\$1,282,187	\$2,066,311	EZ	\$41,487	\$0	\$41,487	\$23,065	\$0	\$23,065	
First Coast Energy	Mar-00	5	5	0	\$879,619	\$879,619	EZ	\$28,464	\$0	\$28,464	\$16,599	\$0	\$16,599	
Intown Management	Mar-00	25	25	0	\$1,554,427	\$1,554,427	EZ	\$50,298	\$0	\$50,298	\$29,770	\$0	\$29,770	
Jacksonville Museum of Modern Art	Mar-00	23	22	0	\$5,000,000	\$6,300,000	CDBG, HPTF Grant	\$2,127,253	\$0	\$2,127,253	\$1,827,253	\$0	\$1,827,253	
Blount Island Command	Apr-00	0	0	700	\$4,000,000	\$3,900,000	EDTF	\$0	\$500,000	\$500,000	\$0	\$500,000	\$500,000	
Laney & Duke	May-00	110	75	110	\$12,800,000	\$11,317,987	EDG	\$675,000	\$0	\$675,000	\$204,152	\$0	\$204,152	
Tremton Jacksonville, L.C.	Sep-00	17	50	0	\$3,500,000	\$5,315,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
LaVilla Partners	Oct-00	70	106	0	\$4,600,000	\$4,885,000	NWJ	\$300,000	\$0	\$300,000	\$300,000	\$0	\$300,000	
KJB Specialties, Inc.	Nov-00	6	12	7	\$25,000	\$35,600	NWJ	\$35,600	\$0	\$35,600	\$35,600	\$0	\$35,600	
Weston's Mortuary	Nov-00	6	5	0	\$420,000	\$300,790	NWJ	\$68,000	\$0	\$68,000	\$3,100	\$0	\$3,100	
Trend Offset Printing	Nov-00	200	160	0	\$40,500,000	\$23,463,709	EDG, EDTF, QTI	\$1,588,800	\$495,200	\$2,084,000	\$419,123	\$385,427	\$804,550	
Cintas Corporation	Nov-00	60	107	40	\$7,000,000	\$8,025,000	JIA/CRA	\$370,000	\$0	\$370,000	\$296,449	\$0	\$296,449	
Blue Cross Blue Shield	Nov-00	0	305	1,500	\$36,000,000	unknown	EDG	\$1,100,000	\$0	\$1,100,000	\$116,837	\$0	\$116,837	
11E	Dec-00	0	4	0	\$24,100,000	\$23,518,796	Loan, CDBG Grant	\$19,816,000	\$0	\$19,816,000	\$19,816,000	\$0	\$19,816,000	
A Touch of Elegance	Jan-01	6	7	15	\$25,000	\$30,000	NWJ	\$25,300	\$0	\$25,300	\$25,300	\$0	\$25,300	
Lewis Siplin Enterprises, Inc.	Jan-01	30	15	0	\$573,025	\$790,000	NWJ	\$147,000	\$0	\$147,000	\$147,000	\$0	\$147,000	
Educational Community Credit Union	Feb-01	20	10	90	\$8,300,000	\$7,998,893	Land Sale	\$0	\$0	\$0	\$0	\$0	\$0	
Florida Coca-Cola Bottling	Feb-01	18	18	0	\$5,186,560	\$5,186,560	EZ	\$164,466	\$0	\$164,466	\$95,245	\$0	\$95,245	
Coffman, Coleman & Andrews	Feb-01	33	33	0	\$2,100,000	\$2,756,555	NWB/TID, Sale of LaVilla Land	\$125,000	\$0	\$125,000	\$125,000	\$0	\$125,000	
W.W. Grainger	Mar-01	120	147	0	\$23,000,000	\$23,130,942	EDG	\$550,000	\$0	\$550,000	\$144,639	\$0	\$144,639	

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(5) Project completed.

Jacksonville Economic Development Commission  
Project Status  
Category 1 - Operational and on the Property Tax Roll

Company Name	Project date	Employment		Actual New		Projected Retained Employment	Private Capital Investment		Max. Incentive per Agreement				Actual Incentives as of Dec 31, 2005	
		Projected Employment (2)	Actual New Employment as of 12/31/05 (3)	Projected Employment	Actual as of 12/31/05		Incentive Type	City \$	State \$	Total \$	City \$ to Date	State \$ to Date	Total Incentive \$ to Date	
Soap Bubbles Laundromats, Inc	Mar-01	22	31	0	\$1,000,000	NWJ, NWJ Loan	\$250,000	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0	\$250,000
Eastside Insurance Center	(5) May-01	6	9	3	\$339,000	NWJ	\$36,000	\$0	\$36,000	\$36,000	\$0	\$36,000	\$0	\$36,000
Fresh Ministries	(5) May-01	100	78	0	\$1,870,000	NWJ, Project Grant	\$570,000	\$0	\$570,000	\$429,659	\$0	\$429,659	\$0	\$429,659
Kings Road Amoco	May-01	2	0	6	\$40,000	NWJ, NWJ Loan	\$40,000	\$0	\$40,000	\$40,000	\$0	\$40,000	\$0	\$40,000
FCA Preschool & Daycare	(5) May-01	4	0	4	\$62,500	NWJ	\$48,000	\$0	\$48,000	\$48,000	\$0	\$48,000	\$0	\$48,000
United Optical Outlet	(5) May-01	0	0	12	\$151,500	NWJ, NWJ Loan	\$196,984	\$0	\$151,500	\$246,984	\$0	\$246,984	\$0	\$246,984
Mayo Clinic Jacksonville	(5) Jul-01	0	500	3,800	\$150,000,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SSGP of Florida (formerly Ocwen)	Jul-01	0	0	1,600	\$17,925,345	EDG	\$2,500,000	\$0	\$2,500,000	\$32,853	\$0	\$32,853	\$0	\$32,853
Community Connections	(5) Jul-01	2	unknown	13	\$1,200,000	Land	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Load King Manufacturing Company	(5) Aug-01	0	3	0	\$3,200,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Westside Marine	(5) Oct-01	1	1	2	\$25,000	NWJ, NWJ Loan	\$41,000	\$0	\$41,000	\$41,000	\$0	\$41,000	\$0	\$41,000
Getald & Sons	(5) Nov-01	7	8	0	\$789,291	NWJ Loan	\$54,000	\$0	\$54,000	\$46,589	\$0	\$46,589	\$0	\$46,589
H.O.P.E., Inc. of Jacksonville (Phase 4)	Nov-01	277	80	0	\$4,075,000	NWJ	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	\$3,000,000	\$0	\$3,000,000
Moncrief Plaza	Dec-01	60	86	0	\$3,592,483	NWJ, NWJ Loan	\$2,818,000	\$0	\$2,818,000	\$2,818,000	\$0	\$2,818,000	\$0	\$2,818,000
BJ's Wholesale Club	Dec-01	200	168	0	\$29,000,000	EDG, EDTF	\$1,324,000	\$2,000,000	\$3,324,000	\$1,324,000	\$2,000,000	\$3,324,000	\$2,000,000	\$3,324,000
St. Joe Company	Jan-02	0	129	84	\$24,000,000	EDG, Project Grant	\$1,063,000	\$0	\$1,063,000	\$0	\$0	\$0	\$0	\$0
One Metro North	(5) Jan-02	10	17	0	\$154,000	NWJ, NWJ Loan	\$250,000	\$0	\$250,000	\$250,000	\$0	\$250,000	\$0	\$250,000
US 1 Distribution Center	(5) Mar-02	6	15	0	\$483,765	NWJ	\$49,000	\$0	\$49,000	\$49,000	\$0	\$49,000	\$0	\$49,000
Berman Bros.	(5) Mar-02	10	6	0	\$394,053	EZ	\$12,255	\$0	\$12,255	\$12,255	\$0	\$12,255	\$0	\$12,255
Podiatry Associates	(5) Mar-02	2	3	0	\$288,507	EZ	\$8,973	\$0	\$8,973	\$8,973	\$0	\$8,973	\$0	\$8,973
Reliable Rubbish Removal	(5) Mar-02	20	20	0	\$55,637	EZ	\$1,731	\$0	\$1,731	\$1,731	\$0	\$1,731	\$0	\$1,731
Anchor Glass	(5) Mar-02	5	0	0	\$1,791,243	EZ	\$55,713	\$0	\$55,713	\$27,485	\$0	\$27,485	\$0	\$27,485
Clara White Mission	(5) Mar-02	0	12	13	\$370,401	Project Grant	\$350,000	\$0	\$350,000	\$350,000	\$0	\$350,000	\$0	\$350,000
Harmony Dental Lab	Mar-02	147	82	42	\$1,665,000	EDG, NWJ, Land Sale	\$300,000	\$0	\$300,000	\$264,112	\$0	\$264,112	\$0	\$264,112
Benco Dental	May-02	52	22	0	\$1,545,000	QTI	\$31,200	\$124,900	\$156,000	\$0	\$0	\$0	\$0	\$0
Owens Corning	May-02	25	44	66	\$10,000,000	EDG	\$310,000	\$0	\$310,000	\$129,674	\$0	\$129,674	\$0	\$129,674
Stein Mart, Inc.	May-02	0	77	300	\$9,000,000	Project Grant	\$2,000,000	\$0	\$2,000,000	\$1,200,000	\$0	\$1,200,000	\$0	\$1,200,000
American Cancer Society	(5) May-02	0	12	0	\$2,151,601	Project Grant	\$50,000	\$0	\$50,000	\$50,000	\$0	\$50,000	\$0	\$50,000
Bill's Shoes & Luggage Repair	(5) May-02	0	0	3	\$130,000	Project Grant	\$7,879	\$0	\$7,879	\$7,879	\$0	\$7,879	\$0	\$7,879
BMW	Jun-02	55	65	0	\$7,890,000	EDG, EDTF	\$325,000	\$250,000	\$575,000	\$0	\$0	\$0	\$0	\$0
Glasfloss Industries	Sep-02	90	67	0	\$2,662,500	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Hair Depot	Sep-02	4	4	0	\$68,500	NWJ Loan, Façade Gran	\$73,560	\$0	\$73,560	\$73,560	\$0	\$73,560	\$0	\$73,560
YMCA IRB	(5) Oct-02	6	unknown	0	\$1,600,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

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(5) Project completed.

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Project Status  
Category 1 - Operational and on the Property Tax Roll**

Company Name	Project date	Employment		Actual New Employment as of 12/31/05 (3)	Projected Retained Employment	Actual as of 12/31/05	Max. Incentive per Agreement				Actual Incentives as of Dec 31, 2005				
		Projected Employment (2)	Employment				City \$	State \$	Total \$	City \$ to Date	State \$ to Date	Total Incentive \$ to Date			
Episcopal High School IRB	(5) Oct-02	0	0	0	0	unknown	\$12,000,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Morningstar Foods	Nov-02	20	23	60	60	\$6,493,353	\$5,800,000	NWJ, QTI, REV	\$384,000	\$136,000	\$520,000	\$295,163	\$51,000	\$346,163	
Raven Transport	Nov-02	100	38	270	270	\$2,981,720	\$2,100,000	NWJ, QTI	\$410,000	\$440,000	\$850,000	\$322,000	\$88,000	\$410,000	
STI Jacksonville IRB	(5) Nov-02	12	unknown	0	0	unknown	\$7,350,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
Schur and Company (formerly S&H Macr	Nov-02	0	0	38	38	\$1,140,000	\$650,000	NWJ	\$200,000	\$0	\$0	\$200,000	\$0	\$200,000	
Symbiosis Investments	(5) Nov-02	10	unknown	0	0	unknown	\$414,530	NWJ Loan	\$250,000	\$0	\$0	\$250,000	\$0	\$250,000	
Advantus Corporation	Dec-02	105	107	18	18	\$4,656,883	\$5,300,000	EDG, NWJ, QTI	\$665,500	\$462,000	\$1,127,500	\$420,000	\$0	\$420,000	
Po Boyz Pizza	(5) Dec-02	5	4	0	0	\$55,000	\$31,050	NWJ	\$13,500	\$0	\$13,500	\$13,500	\$0	\$13,500	
TCs Bar-B-Que	Jan-03	6	6	0	0	\$22,380	\$2,300,000	NWJ, NWJ Loan	\$130,000	\$204,000	\$130,000	\$123,241	\$0	\$123,241	
Cain & Bullman, Inc.	Feb-03	30	0	87	87	\$2,506,535	\$838,000	NWJ, QTI	\$231,000	\$204,000	\$204,000	\$0	\$0	\$0	
Vulcan Steel	Feb-03	10	5	10	10	\$1,486,750	\$838,000	NWJ	\$250,000	\$0	\$250,000	\$250,000	\$0	\$250,000	
Sterling Classics	Mar-03	2	3	3	3	unknown	\$376,000	NWJ	\$49,986	\$0	\$0	\$49,986	\$0	\$49,986	
Dyeh-Upchurch Building	(5) Mar-03	0	unknown	0	0	unknown	\$1,782,000	HPTF	\$339,708	\$0	\$0	\$325,311	\$0	\$325,311	
Victory Land Day Care Center	Apr-03	15	15	7	7	\$351,278	\$311,000	NWJ Loan	\$240,000	\$0	\$240,000	\$240,000	\$0	\$240,000	
Goodwill Industries	(5) Apr-03	12	7	0	0	\$1,383,400	\$1,700,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
Kaman Aerospace Corporation	Apr-03	490	177	50	50	unknown	\$20,000,000	EDG, QTI	\$669,000	\$882,000	\$1,551,000	\$45,000	\$180,000	\$225,000	
Citicorp Credit Services, Inc.	(1) Apr-03	400	unknown	3,400	3,400	unknown	\$91,000,000	EDTF	\$0	\$2,000,000	\$2,000,000	\$0	\$0	\$0	
Schuman Casters & Equipment	Sep-03	4	0	0	0	\$56,946	\$35,000	NWJ, NWJ Loan	\$45,000	\$0	\$0	\$30,957	\$0	\$30,957	
Seven C's Shipping	Nov-03	7	4	4	4	unknown	\$343,000	NWJ, NWJ Loan	\$105,000	\$0	\$0	\$20,000	\$0	\$20,000	
Hutchinson-Suddath Building	Nov-03	0	0	0	0	\$1,547,567	\$923,050	HPTF Grant	\$365,950	\$0	\$0	\$357,057	\$0	\$357,057	
SMM Soffit & Siding	Nov-03	10	14	12	12	\$550,000	\$360,000	NWJ	\$75,000	\$0	\$75,000	\$75,000	\$0	\$75,000	
Material Handling Systems	Nov-03	15	2	4	4	unknown	\$108,750	NWJ Loan, QTI	\$265,000	\$102,000	\$367,500	\$240,000	\$0	\$240,000	
Belet's Millwork	Dec-03	10	6	10	10	\$636,226	\$353,500	NWJ, NWJ Loan	\$130,000	\$0	\$0	\$130,000	\$0	\$130,000	
Bodie Electrical Contractors	Mar-04	6	5	10	10	\$129,045	\$129,045	NWJ, NWJ Loan	\$76,000	\$0	\$0	\$76,000	\$0	\$76,000	
1104 West Adams Street	Jan-04	0	3	0	0	\$1,075,000	\$988,200	HPTF	\$150,000	\$0	\$150,000	\$150,000	\$0	\$150,000	
Shands IRB	(5) Jan-04	0	unknown	0	0	unknown	\$45,000,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
Holland Shellair IRB	(5) Nov-04	40	unknown	0	0	unknown	\$9,205,000	IRB	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Totals</b>		<b>13,551</b>	<b>17,514</b>	<b>15,992</b>	<b>15,992</b>	<b>\$1,140,765,168</b>	<b>\$1,375,367,160</b>		<b>\$149,245,250</b>	<b>\$26,592,860</b>	<b>\$152,000,482</b>	<b>\$101,978,729</b>	<b>\$15,640,350</b>	<b>\$117,619,078</b>	

(1) Company not required to return survey. Latest information available used.  
(2) Employment may be projected in phases.  
(3) Employment may be in ramp-up phase.  
(4) Additional phase(s) to be constructed.  
(5) Project completed.

Jacksonville Economic Development Commission  
 Project Status  
 Category 2 - Operational, not yet on the Property Tax Roll

Company Name	Project date	Projected Employment (2)	Actual New Employment as of 12/31/05 (3)	Projected Retained Employment	Projected	Actual as of 12/31/05	Incentive Type	City \$	State \$	Total \$	Actual Incentives as of Dec 31, 2005	
											Employment	Date
							Private Capital Investment	Max. Incentive per Agreement				
Sysco Food Services	Jul-02	125	0	518	\$18,750,000	\$19,000,000	EDG, NWJ, QTI	\$750,000	\$300,000	\$1,050,000	\$0	\$0
Trusted Hand Service	Nov-02	50	0	111	\$2,959,000	\$3,129,666	NWJ	\$250,000	\$0	\$250,000	\$250,000	\$0
Dupuy Storage & Forwarding Co.	Aug-03	46	27	0	\$26,300,000	\$30,000,000	QTI, EDG	\$944,600	\$110,400	\$1,055,000	\$6,900	\$27,600
Flightstar Aircraft Services	Nov-03	254	115	225	\$10,500,000	\$15,000,000	QTI	\$152,400	\$609,600	\$762,000	\$10,350	\$41,400
Treller Leasing Company	Dec-03	25	8	28	\$1,400,000	\$2,722,582	NWJ	\$250,000	\$0	\$250,000	\$250,000	\$0
Edgewood Center	May-04	20	13	25	\$870,000	\$893,481	NWJ	\$120,000	\$0	\$120,000	\$120,000	\$0
Thermal Conversion Technology	May-04	5	9	7	\$185,044	\$303,400	NWJ, NWJ Loan	\$50,000	\$0	\$50,000	\$40,000	\$0
Holzendorf Properties	Jul-04	30	23	30	\$1,390,416	unknown	NWJ, NWJ Loan	\$250,000	\$0	\$250,000	\$250,000	\$0
Gestalt, LLC	Jul-05	20	17	0	\$38,531	\$93,617	QTI	\$20,000	\$80,000	\$100,000	\$0	\$0
<b>Totals</b>		<b>575</b>	<b>212</b>	<b>944</b>	<b>\$62,392,991</b>	<b>\$71,142,747</b>		<b>\$2,787,000</b>	<b>\$1,100,000</b>	<b>\$3,887,000</b>	<b>\$927,250</b>	<b>\$69,000</b>
												<b>\$996,250</b>

(1) Company not required to return survey. Latest available information used.  
 (2) Employment may be projected in phases.  
 (3) Employment could still be in ramp-up phase  
 (4) Additional phase(s) to be constructed  
 (5) Project completed.

Jacksonville Economic Development Commission  
 Project Status  
 Category 3 - Not Operational

Company Name	Project Date	Type Incentive	New Employment	Retained Employment	Private Capital Investment	Projections Per Redevelopment Agreement			Total Incentive \$	City \$	Actual as of 12/31/05
						City \$ Incentive	State/Federal \$ Incentive	Incentive \$			
Berkman Plaza (Phase 2)	Jun-99	EDG	0	0	\$36,000,000	\$1,215,000	\$0	\$1,215,000	\$0	\$0	
Lee and Cates	Dec-99	EDG	0	65	\$2,393,879	\$127,559	\$0	\$127,559	\$0	\$0	
Humana Parking Structure	(5) Apr-01	Grant	0	0	\$14,200,000	\$3,520,000	\$0	\$3,520,000	\$0	\$0	
H.O.P.E., Inc. of Jacksonville (Phases 2-6)	Nov-01	NWJ	330	0	\$25,925,000	\$0	\$0	\$0	\$0	\$0	
The Strand at St. Johns Place	Jan-02	EDG, Project Grant	0	0	\$146,000,000	\$19,000,000	\$0	\$19,000,000	\$0	\$0	
Proton Beam	Aug-02	Project Loan, IRB	49	0	\$67,000,000	\$19,055,000	\$0	\$19,055,000	\$0	\$15,000,000	
Dialysis Clinic, Inc.	(5) Feb-03	Sale of LaVilla Land	9	36	\$3,845,000	\$50,000	\$0	\$50,000	\$0	\$0	
LaVilla Bistrot	Jun-03	EDG, Grant, NWJ Loan	100	0	\$442,000	\$2,063,000	\$0	\$2,063,000	\$0	\$228,120	
The Carlington	Jun-03	HPTF, Grant, Loan	0	0	\$1,200,000	\$21,500,000	\$0	\$21,500,000	\$0	\$0	
Fidelity National Financial, Inc.	Jun-03	EDTF, QTI, REV	750	0	\$53,750,000	\$4,225,000	\$8,300,000	\$12,525,000	\$0	\$186,375	
Edward Waters College, CDC	Jun-03	NWJ	45	0	\$2,733,062	\$550,000	\$0	\$550,000	\$0	\$0	
Drummond Press	Aug-03	NWJ, QTI	25	0	\$2,000,000	\$127,500	\$170,000	\$297,500	\$0	\$0	
The Hair Citadel of Susa	Aug-03	NWJ, NWJ Loan	8	0	\$81,725	\$85,000	\$0	\$85,000	\$0	\$0	
Bernard's Beauty Supply	Dec-03	NWJ	6	8	\$991,000	\$86,000	\$0	\$86,000	\$0	\$0	
752 West Adams	Feb-04	Sale of LaVilla Land	0	0	\$1,461,500	\$0	\$0	\$0	\$0	\$0	
Metropolitan Parking Solutions	Feb-04	Land Sale, Project Loan	0	0	\$53,000,000	\$20,000,000	\$0	\$20,000,000	\$0	\$0	
San Marco Place	Mar-04	REV	0	0	\$46,890,199	\$3,600,000	\$0	\$3,600,000	\$0	\$0	
River City Marketplace	Apr-04	REV	4,000	0	\$284,029,000	\$16,000,000	\$0	\$16,000,000	\$0	\$9,733,994	
Shaw's Southern Belle Frozen Foods	May-04	NWJ, REV	77	117	\$16,602,000	\$770,000	\$0	\$770,000	\$0	\$250,000	
Washington Mutual	Jul-04	QTI	700	2,100	\$1,268,500	\$420,000	\$1,680,000	\$2,100,000	\$0	\$0	
Maceo Elks Lodge	Sep-04	HPTF	0	0	\$269,416	\$89,020	\$0	\$89,020	\$0	\$0	
WMC Mortgage Corp.	Sep-04	QTI	105	0	\$1,558,000	\$84,000	\$336,000	\$420,000	\$0	\$0	
Lerner Shops Building	Oct-04	HPTF	0	0	\$6,356,787	\$400,000	\$0	\$400,000	\$0	\$0	
Option One Mortgage	Dec-04	QTI	164	347	\$2,067,123	\$131,200	\$524,800	\$656,000	\$0	\$0	
Ameristeel	Mar-05	REV	4	301	\$80,000,000	\$3,000,000	\$0	\$3,000,000	\$0	\$0	
Landmar	Mar-05	Grant, EDG	0	0	\$1,008,605,930	\$75,000,000	\$0	\$75,000,000	\$0	\$36,500,000	
PHH Mortgage Corporation	Apr-05	QTI	600	1,050	\$24,900,000	\$480,000	\$1,920,000	\$2,400,000	\$0	\$0	
PSS World Medical, Inc.	May-05	QTI	277	449	\$3,878,000	\$221,600	\$886,400	\$1,108,000	\$0	\$0	
Volvo Parts North America, LLC	Aug-05	QTI, REV	52	0	\$9,017,000	\$382,200	\$124,800	\$507,000	\$0	\$0	
Anchor Glass Container Corporation	Aug-05	Pub Ser Tax Exemp	0	205	\$0	\$550,000	\$0	\$550,000	\$0	\$0	
Fidelity National Information Services	Aug-05	QTI	600	0	\$0	\$1,140,000	\$4,560,000	\$5,700,000	\$0	\$0	
Sikorsky Support Services, Inc.	(1) Oct-05	QTI	60	62	\$2,115,000	\$122,000	\$488,000	\$610,000	\$0	\$0	
Macquarie Mortgages USA	(1) Nov-05	QTI	50	0	\$450,000	\$60,000	\$240,000	\$300,000	\$0	\$0	
<b>Totals</b>			<b>8,011</b>	<b>4,740</b>	<b>\$1,899,030,121</b>	<b>\$194,054,079</b>	<b>\$19,230,000</b>	<b>\$213,284,079</b>	<b>\$61,898,489</b>		

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