

The following is a list of both regulatory and public capital improvement projects designed to carry out recommendations identified in the Vision Plan.

Capital Projects	Year	Estimate	Implementation Strategy/ Responsibility	Financing Methods
Character Areas				
Create design standards for individual areas	1-2	\$10,000/area	PDD	General Fund
Neighborhood Conservation Districts				
Develop Neighborhood Conservation program	0-1	\$10,000	PDD	General Fund
Allocate staff resources for public involvement facilitation and administrative review	1-10	\$25,000/year	PDD	General Fund
Neighborhood Action Plans				
Expand the Neighborhood Action Plan designation process	0-1	\$10,000	PDD	General Fund
Conduct up to 3 Neighborhood Action Plans	2	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	3	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	4	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	5	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	6	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	7	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	8	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	9	\$150,000/NAP	PDD	General Fund/Grants
Conduct up to 3 Neighborhood Action Plans	10	\$150,000/NAP	PDD	General Fund/Grants
Traditional Neighborhood Development				
Create a pattern book to illustrate the principles of traditional neighborhood design	2-3	\$50,000	PDD	General Fund
Green Infrastructure				
Complete a digital inventory of natural resources	2-3	ongoing	ongoing	ongoing
Make the database available as a public interactive website	4-5	\$50,000	PDD and other city agencies	General Fund

Capital Projects	Year	Estimate	Implementation Strategy/ Responsibility	Financing Methods
Branan Field-Chaffee/I-10/Beaver Town Center				
Market Analysis and Redevelopment Plan	4	\$30,000	PDD	General Fund/Grants
Public right-of-way infrastructure improvements	5-6	\$300/linear foot	PDD	General Fund/Grants
Edgewood Avenue Intown Neighborhood Center				
Market Analysis and Redevelopment Plan	1	\$20,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	2-3	\$300/linear foot	PDD/JEDC	General Fund/Grants
Edward Waters Intown Neighborhood Center				
Neighborhood Action Plan currently in progress				
Lem Turner Traditional Neighborhood Center				
Market Analysis	3	\$30,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	4	\$300/linear foot	PDD/JEDC	General Fund/Grants
Gateway Town Center				
Market Analysis and Redevelopment Plan	1-2	\$30,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	3-4	\$300/linear foot	PDD/JEDC	General Fund/Grants
Sherwood Town Center				
Market Analysis and Redevelopment Plan	3-4	\$30,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	5	\$300/linear foot	PDD/JEDC	General Fund/Grants
Tallulah Intown Neighborhood Center				
Market Analysis and Redevelopment Plan	3	\$200,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	4	\$300/linear foot	PDD/JEDC	General Fund/Grants
Farmer's Market Intown Neighborhood Center				
Market Analysis and Redevelopment Plan	1-2	\$30,000	PDD/JEDC	General Fund/Grants
Public right-of-way infrastructure improvements	3	\$300/linear foot	PDD/JEDC	General Fund/Grants
Transportation				
4 lane divided roadway along Chaffee Rd from 103rd St to I-10	5-6	\$11,200,00	PDD/MPO/FDOT	General Fund/Transportation
6 lanes along MLK, Jr Pkwy from I-95 to New Kings Rd	4	\$6,600,000	PDD/MPO/FDOT	General Fund/Transportation

10-Year Action Plan

Capital Projects	Year	Estimate	Implementation Strategy/ Responsibility	Financing Methods
Streetscape and Corridor Revitalization				
Prepare conceptual corridor improvement plan (access management, streetscape)	4-5	\$400,000/ corridor	PDD/MPO/FDOT	General Fund/Transportation
Phase 1 plans and specifications	5-7	TBD	PDD/MPO/FDOT	General Fund/Transportation
Phase 1 construction	7-10	TBD	PDD/MPO/FDOT	General Fund/Transportation
Airfield Compatibility				
Revise Part 10-Zoning Code	TBD	\$100,000 (funded)	PDD/Navy/DOD/JAA	OTTED (underway)

Legend:

PDD - City of Jacksonville Planning and Development Department

JEDC - Jacksonville Economic Development Commission

MPO - First Coast Metropolitan Planning Organization

FDOT - Florida Department of Transportation

DoD - US Department of Defense

JAA - Jacksonville Airport Authority

Notes: Estimate of public right-of-way improvements includes full pedestrian streetscaping with sidewalks, ornamental lighting, street furniture and landscaping.

The following actions reflect private investment projects associated with the activity center redevelopment concepts shown in the Vision Plan.

Capital Projects	Estimate	Financing Methods
Branan Field-Chaffee/I-10/Beaver Town Center		
Phase 1 Construction	TBD	Private
Westlake Town Center		
Phase 1 Construction	TBD	Private
Edgewood Avenue Intown Neighborhood Center		
Landscaping Plan	\$15,650	Grants/Private
Lamp Posts & Banners	\$21,500	Grants/Private
Parking Lot Paving	\$43,250	Grants/Private
Concrete/ Brick Paving	\$51,000	Grants/Private
Renovation of existing structures	\$1,400,000	Grants/Private
Construction of new retail & housing structures	\$2,200,000	Grants/Private
Lem Turner Traditional Neighborhood Center		
Landscaping Plan	\$72,000	Grants/Private
Lamp Posts & Banners	\$5,500	Grants/Private
Parking Lot Paving	\$138,750	Grants/Private
Concrete/ Brick Paving	\$32,000	Grants/Private
Renovation of existing structures	\$60,000	Grants/Private
Construction of new retail & housing structures	\$2,530,000	Grants/Private
Gateway Town Center		
Landscaping Plan	\$75,100	Grants/Private
Lamp Posts & Banners	\$51,000	Grants/Private
Parking Lot Paving	\$153,750	Grants/Private
Concrete/ Brick Paving	\$140,000	Grants/Private

10-Year Action Plan

Capital Projects	Estimate	Financing Methods
Renovation of existing structure	\$1,115,000	Grants/Private
Construction of new retail & housing structures	\$3,250,000	Grants/Private
Sherwood Town Center		
Landscaping Plan	\$40,000	Grants/Private
Parking Lot Paving	\$71,250	Grants/Private
Concrete/ Brick Paving	\$40,000	Grants/Private
Renovation of existing structure	\$175,000	Grants/Private
Construction of new retail & housing structures	\$5,280,000	Grants/Private
Tallulah Intown Neighborhood Center		
Landscaping Plan	\$29,500	Grants/Private
Lamp Posts & Banners	\$30,000	Grants/Private
Parking Lot Paving	\$28,000	Grants/Private
Concrete/ Brick Paving	\$38,000	Grants/Private
Renovation of existing structures	\$490,000	Grants/Private
Construction of new retail & housing structures	\$440,000	Grants/Private
Farmer's Market Intown Neighborhood Center		
Landscaping Plan	\$72,775	Grants/Private
Lamp Posts & Banners	\$18,900	Grants/Private
Parking Lot Paving	\$58,750	Grants/Private
Concrete/ Brick Paving	\$41,500	Grants/Private
Renovation of existing structure	\$1,750,000	Grants/Private
Construction of new retail & housing structures	\$1,650,000	Grants/Private

The Vision Plan proposes many options that entail significant improvements to the public realm, including the installation of water, storm water, and wastewater infrastructure, re-designed streets, new park spaces, and the addition of sidewalks and landscaping. The redevelopment concepts shown in the plan also reflect considerable private investment to rehabilitate deteriorating commercial structures and build compatible new “infill” development in designated activity centers.

Successful implementation of Vision Plan recommendations requires stable sources of revenue to finance needed improvements. The Financing Alternatives section identifies a series of funds available through local, state, and federal sources. The section focuses on revenue-generating means outside of the traditional local government mechanisms, such as property tax and sales tax. In many cases, the tools listed below can directly assist the City in funding public realm enhancements. Other mechanisms are geared toward leveraging the use of private funds to energize declining, older communities and increase

economic opportunities for individuals and local businesses.

Northwest Financial Alternatives Plan

A variety of federal, state and local tools are available to address the distressed economic conditions within areas of Northwest Jacksonville.

Enterprise Zone

Urbanized portions of the Northwest Jacksonville District fall within a State of Florida designated Enterprise Zone (see map). Qualified businesses within the 16.3 square mile area receive special state and local financial incentives to spur economic revitalization.

The Jacksonville Enterprise Zone Development Agency (JEZDA) oversees projects within the zone and seeks to increase opportunities for business development, expansion, and employment.



Financing Alternatives

Specific areas within the Enterprise Zone may be eligible for assistance with identifying, assessing, cleaning up, and redeveloping former industrial sites, referred to as “brownfields.” Available brownfield funds include:

State of Florida

- Brownfield Redevelopment Bonus Refund (Enterprise Florida/Office of Tourism, Trade and Economic Development – OTTED) – Applicant will receive refunds, of \$2,500 per job created, on the taxes it pays. Includes corporate income, sales, Ad Valorem, intangible personal property, insurance premium and certain other taxes.
- Exemption from Sales Tax for Building Materials in Redevelopment Projects (Dept. of Revenue) – Sales taxes paid on building material purchased on or after July 1, 2000, used in the construction of housing projects or mixed-use project located in an urban high-crime area, enterprise zone, empowerment zone, Front Porch Community, designated Brownfields area or urban infill area.
- Voluntary Cleanup Tax Credit (FDEP) – Applicant

can receive up to 35% of the costs of voluntary cleanup activity that is integral to site rehabilitation, not to exceed \$250,000 per site per year in tax credits.

- Brownfield Property Ownership Clearance Revolving Loan Trust Fund (OTTED) – Assists in helping to clear liens and address liability issues on potential brownfield redevelopment properties.
- Qualified Targeted Industry Tax Refund (OTTED/ City of Jacksonville)
- Qualified Defense Contractor Tax Refund (OTTED/ CoJ)

Federal Government

- Brownfields Tax Incentive (EPA) – Reduces the tax burden indirectly by lowering taxable income related to eligible cleanup cost.
- Environmental Cleanup Cost Deduction (EPA/ IRS)
- Community Development Block Grants [CDBG] (HUD)

Brownfields Legal Incentives

- Environmental Liability Releases for Lenders and Redevelopers who agree to Cleanup Sites

Empowerment Zone

The City of Jacksonville received a Round III Empowerment Zone Designation in 2002 with funding through 2009. Urbanized portions of the Northwest Jacksonville District fall within the designated Empowerment Zone (see map). The Empowerment Zone program establishes \$17 billion in special tax incentives for qualified businesses to stimulate private investment and create jobs within the community. The Jacksonville Economic Development Commission leads new business creation efforts, continued community involvement, and implementation of the tax incentive marketing strategies.

Eligible businesses and residents can receive a variety of tax breaks, such as a \$3,000 credit for every new employee who lives in an empowerment zone neighborhood or credits up to \$5,000 for hiring a

Financing Alternatives

Enterprise Zone and Empowerment Zone

welfare-to-work program participant. Other breaks include higher business expense write-off limits, tax deductions for pollution cleanup and tax-exempt bonds to secure low-cost expansion loans.



JEDC Empowerment Zone Map

Empowerment Zone Incentives

Type of Benefit	Description	Availability
Empowerment Zone Employment Credit (EZ Wage Credit)	Credit against Federal taxes up to \$3,000 for businesses for each year of EZ designation for every existing employee and new hire who lives and works in the Empowerment Zone.	Available beginning January 1, 2002, through December 31, 2009. Cannot count wages for both the WOTC and WtW credits and the EZ Wage
Work Opportunity Tax Credit (WOTC)	Credit up to \$2,400 against Federal taxes for businesses for each new hire from groups that have high unemployment rates or other special employment needs including youth ages 18 to 24 who live in an EZ and summer hires ages 16 to 17 who live in an EZ.	Expires for individuals who begin work after December 31, 2003. Business does not have to be in an EZ to qualify. Cannot be combined with WtW Credit. State Employment Services Agency must certify employee is in targeted group.
Welfare to Work (WtW) Wage Credit	Two-year credit against Federal taxes for businesses that hire long-term family assistance recipients. Credits up to \$3,500 for the first year, and \$5,000 for the second year for each new hire.	Expires for individuals who begin work after December 31, 2003. Business does not have to be in an EZ to qualify. Cannot be combined with WOTC. State Employment Services Agency must certify employee is in targeted group.
Increased Section 179 Deduction	Allows business to claim increased Section 179 deduction (up to \$20,000 in additional expensing increasing to \$35,000 for property acquired after December 31, 2001) if the businesses qualify as an Enterprise Zone Business or Renewal Community Business. Can be claimed on certain depreciable property such as equipment or machinery.	Cannot be used in developable sites until after December 31, 2001.

Financing Alternatives

Environmental Cleanup Cost Deduction (Brownfields)	Businesses can elect to deduct qualified cleanup costs of hazardous substances in certain areas (Brownfields) in the tax year the business pays or incurs the costs.	Property is located in an EZ. Need certification from State environmental agency. Includes costs paid or incurred prior to January 1, 2004.
Enterprise Zone Facility Bonds	State and local governments can issue Enterprise Zone Facility Bonds (a type of tax-exempt bond) to make loans at lower interest rates to Enterprise Zone Businesses to finance Qualified Zone Property.	\$130 million or \$230 million available in urban Round II EZs (\$60 million in rural Round II EZs) over designation period and for all EZs after December 31, 2001, including developable sites (no per-borrower limit and bonds are not subject to State volume cap) for EZ-based commercial, retail, or industrial property; 35 percent of employees must be EZ residents.
Qualified Zone Academy Bonds (QZABs)	State or local governments can issue bonds at zero-percent interest cost to them to finance public school programs with private business partnerships. Private businesses must contribute money, equipment, or services equal to ten percent of bond proceeds (which may qualify as a charitable contribution). The Federal Government pays interest in the form of tax credit to banks, insurance companies, and certain lending corporations that hold QZABs.	State education agency allocates credit to a Qualified Zone Academy to finance materials, teacher training, building renovation, or equipment for programs that prepare students for jobs or college. Schools must be located in an EZ or EC or have 35 percent of students eligible for free or reduced-cost lunch programs.

Financing Alternatives

Nonrecognition of Gain on Sale of Empowerment Zone Assets (EZA)	Capital gain on EZAs (stock, partnership interests, and business property) of an Enterprise Zone Business held for more than one year is not recognized (and is rolled over) if replacement EZA is acquired within 60 days. Businesses can elect to deduct qualified cleanup costs of hazardous substances in certain areas (Brownfields) in the tax year the business pays or incurs the costs.	Election by taxpayer for EZA acquired after December 21, 2000, and before January 1, 2010, for all EZs (not available in District of Columbia Enterprise Zone, Ecs, or RCs).
Partial Exclusion of Gain on Sale of Empowerment Zone Stock	Exclusion of 60 percent or the gain on sale of small business stock of a C Corporation that is an Enterprise Zone Business located in an EZ if the stock is held for at least five years.	Stock must be acquired after December 21, 2000, and before January 1, 2010, at original issuance in exchange for cash. Sixty-percent exclusion does not apply to gain after December 31, 2014. Business must be an Enterprise Zone Business in an EZ (other than the District of Columbia Enterprise Zone).
New Markets Tax Credit	Equity investors in qualified Community Development Entities (CDEs) can obtain a tax credit against Federal taxes of five to six percent of the amount invested for each of the years the investment is held, for up to seven years of the credit period.	Allocations of the credit will be made annually from 2001 to 2007 to qualified CDEs. Investors must purchase stock or partnership interest in a CDE for cash at original issuance. Credit available at time of purchase (one year) and six anniversary dates of acquisition of investment.
Low-Income Housing Tax Credit (LIHTC)	Ten-year credit against Federal taxes for owners of newly constructed or renovated rental housing who set aside a specified percentage of units for low-income persons for a minimum of 15 years. The credit varies for new construction and renovation.	Project must receive allocation of State's annual credit ceiling or use multifamily housing tax-exempt bonds that receive allocation of State's bond volume cap. Allocations are made on basis of State plan. The project does not have to be located in an EZ to qualify.

Financing Alternatives

Northwest Jacksonville Area Economic Development Fund

The Northwest Jacksonville Area Economic Development Fund (NWJEDF) seeks to stimulate growth and revitalization in the Northwest Jacksonville District through a series of grants and loans for infrastructure, public improvements, and project development. The Better Jacksonville Plan has also targeted \$25 million specifically for Northwest redevelopment. Qualifying businesses within the Northwest may be eligible for the following assistance from the NWJEDF:

- Business Infrastructure Grant or Loan (BIG)
- Small Business Initiative
- Facade Program

City of Jacksonville’s Town Center Program

The Town Center Initiative promotes revitalization in older neighborhoods through planning, design and infrastructure improvements to public spaces in key business areas and along corridors. The goals of this program are to:

Enhance both the visual appeal and physical infrastructure in older commercial areas and corridors;

Plan and design through a community visioning process;

Encourage public/private partnerships; and

Leverage public dollars by coordination with the Better Jacksonville improvements in the areas

Targeted areas are:

Commercial areas of neighborhoods which are 30 years or older and experiencing decline; or

Highway corridors (classified as a collector or higher roadway) with commercial areas that are 30 years or older and experiencing decline.

Eligible applicants: Neighborhood Associations, Business Associations, and Civic Associations, which are incorporated and recognized by the

City as registered business, civic or neighborhood organizations.

Available Funds:

Phase 1	Phase 2	Phase 3
Visioning	Design & Engineering	Implementation
\$25,000 maximum per grant At least 2 grants per Planning District	\$146,250 maximum per grant At least 2 grants per Planning District	\$828,750 maximum per grant At least 2 grants per Planning District
\$300,000 Program Total	\$1,755,000 Program Total	\$9,945,000 Program Total

Please contact Jennifer Hewett-Apperson, AICP, at 630-1606.

Public/Private Partnerships

This mechanism is a contractual agreement between a public agency and a private entity, where the private entity performs part of a government organization’s service delivery or administrative functions. The private entity also assumes associated risks for a significant period of time. In return, the private entity receives compensation according to predetermined performance criteria. Compensation may include revenues through user charges, revenue from the public agency, or a combination of the two.

Community Redevelopment Agency (CRA)

A Community Redevelopment Agency is set up by a government entity to carry out revitalization of a specific area. Revitalization can include physical, as well as economic development efforts. The CRA is typically funded through tax increment financing, which funds public investments and projects by collecting the anticipated increase in property tax for a portion of time. The agency is usually comprised of city council members, citizens, and business owners in the area. A CRA provides financial and technical assistance

through a variety of programs. Examples of programs established by existing CRAs include neighborhood improvement programs, business incentive programs, affordable housing programs and incentives, and code compliance programs.

The only CRA currently operating in the City of Jacksonville is the Jacksonville International Airport CRA in the North Planning District.

Development Impact Fees (DIF)

This funding mechanism allows for a one time charge to new developments either paid by developers or consumers. The DIF are used to fund the capital improvements that are necessary to support growth generated by new development.

Intermodal Transportation and Efficiency Act

This funding program, commonly called TEA-21, was authorized by the federal government in 1991. Funds are distributed through the state. There are several million dollars in enhancement revenues available for transportation related projects, including bicycle and

pedestrian trails, rail depot rehabilitation, landscaping, and beautification projects.

Financing Alternatives

Special Improvement District/Benefit District

Taxing districts provide funds for certain types of improvements that benefit a specific group of affected properties. Improvements may include landscaping, the erection of fountains, and acquisition of art, and supplemental services for improvement and promotion, including recreation and cultural enhancements.

General Obligation Bonds

Bonded indebtedness issued with the approval of the electorate for capital improvements and general public improvements.

Industrial Development Bonds

Specialized revenue bonds issued on behalf of publicly owned, self-supporting facilities.

Revenue Bonds

Bonds used for capital projects that will generate revenue for debt service where fees can be set aside to support repayment of the bond.

Bond Referendum

a referendum can be sought for expansive capital needs, such as renovation and design of new facilities, which benefit residents of the City. General obligation bonds generally are initiated through City Council approval and may require citizen vote.

Grants

A variety of special grants either currently exist through the federal and state governmental systems or can be established through the life of current and proposed facilities.

COMMUNITY REVITALIZATION

Community Contribution Tax Credit Program

Agency: Executive Office of the Governor

Purpose: To encourage private businesses to participate in the revitalization of distressed areas in Florida and in the provision of housing for low-income persons.

Available Funding: \$10 million in tax credits

annually; businesses limited to \$200,000 worth of tax credits each year

Eligible Project: Housing for low-income persons; new construction or rehabilitation of a public facility; public resource, commercial or industrial facility; entrepreneurial job development for low-income people. Also included are projects that increase access to high-speed broadband capability in rural areas with enterprise zones.

Contact: Mr. Burt Von Hoff , Executive Office of the Governor

Executive Office of the Governor, Office of Tourism, Trade and Economic Development (OTTED)

The Capitol, Suite 2001

Tallahassee, FL 32399-0001

Phone: (850) 487-2568

Fax: (850) 487-3014

www.myflorida.com/myflorida/government/governorinitiatives/otted/programs_list.html

Economic Adjustment (Title IX) Program (RLF)

Agency: U.S. Department of Commerce

Purpose: Provided to establish or expand revolving loan funds (RLF) in depressed areas. The program is designed to help areas overcome specific capital market gaps and to encourage greater private sector participation in economic development activities.

Available Funding: Amounts vary by Fiscal Year

Eligible Project: In concert with private lenders, RLF grantees make fixed asset and/or working capital loans to area businesses. RLF projects support such activities as small business development, including startups and expansions; business and job retention; redevelopment of blighted land and vacant facilities for productive use; and support for growth industries and high tech firms.

Contact: Willie Taylor
U.S. Department of Commerce, Economic Development Administration
401 W. Peachtree Street, NW, Suite 1820
Atlanta , Ga 30308-3510
Phone: (404) 730-3032
Fax: (404) 730-3025
Web Address: www.doc.gov/eda

Front Porch Communities

Agency: Office of Urban Opportunity Summary

Purpose: Establish Front Porch communities across Florida. These are specialized communities that will share a vision with all key players that make a healthy community. This unique relationship of residents, government, and service providers will learn new ways to resolve community improvement issues.

Available Funding: N/A

Contact: Alison Hewitt
Executive Office of the Governor
Office of Urban Opportunity
2555 Shumard Oak Boulevard
Suite 160
Tallahassee, Florida 32399
Phone: (850) 487-9556
Fax: (850) 487-9544

OPEN SPACE, WATERFRONT, AND RECREATION

Florida Greenways and Trails Program (DEP-OGT)

Agency: Florida Department of Environmental Protection

Purpose: Acquire lands to establish a statewide system of greenways and trails

Available Funding: Approximately \$4.5 million

Contact: Florida Dept. of Environmental Protection,
Office of Greenways and Trails
3900 Commonwealth Blvd., Mail Station 795
Tallahassee, Fl 32399-3000
Phone: (850) 245-2052 Suncom 205-2052
Fax: (850) 245-2082
Web Address: www.dep.state.fl.us/gwt

Financing Alternatives

ECONOMIC DEVELOPMENT

Florida Main Street

Agency: Department of State

Purpose: To encourage economic development and historic preservation in traditional and neighborhood commercial districts. The approach advocates local public/private partnerships in 4 areas: organization, promotion, design, and economic restructuring. Local programs are volunteer-based.

Available Funding: A one-time \$10,000 community start-up grant.

Contact: Laura Lee Corbett, Florida Main Street Coordinator
Bureau of Historic Preservation, R.A. Gray Bldg.
500 S. Bronough St., 4th Floor
Tallahassee, FL 32399-0250
Phone: (850) 245-6333 Toll Free (800) 847-7278
Fax: (850) 245-6437
Web Address: dhr.dos.state.fl.us/bhp/main_st/index.cfm

Business Retention And Expansion (BRE)

Agency: University of Florida

Purpose: The program promotes job growth by helping communities identify concerns and barriers to the survival and growth of local businesses. Studies have shown that 40 to 80 percent of new jobs come from existing businesses.

Available Funding: N/A

Contact: Hank Cothran
Dept. of Food and Resource Economics, University of Florida
P.O. Box 110240
Gainesville, FL 32611-0240
Phone: (352) 392-4972
Fax: (352) 392-3425
Web Address: commdev.ifas.ufl.edu/

State Workforce Development Board

Agency: Workforce Florida, Inc.

Purpose: Oversee the design of the Florida workforce development strategy to bring together business, labor, education, community and government leaders to develop a market-driven, placement-

based, community-managed, and customer- focused workforce development system, and promoting that systems implementation at the state and local level.

Available Funding: Federal and state funding

Eligible Project: Determined by grant applications, availability of federal and state funding, and responses to requests for proposals.

Contact: Mr. Curtis Austin, President
Workforce Florida, Inc.
1974 Commonwealth Lane
Tallahassee, FL 32303
Phone: (850) 921-1119
Fax: (850) 921-1101
Web Address: www.workforceflorida.com

Florida Enterprise Zone Program

Agency: Executive Office of the Governor (OTTED)

Purpose: Targets the most distressed areas in Florida for economic revitalization. Businesses located in these areas are eligible for financial incentives to encourage business expansion and employment of zone residents. Thirty-four Enterprise Zones have been designated in Florida.

Available Funding: N/A

Eligible Project: Varies from zone to zone

Contact: Mr. Burt Von Hoff, Executive Office of the Governor

Executive Office of the Governor, Office of Tourism, Trade and Economic Development (OTTED)

The Capitol, Suite 2001

Tallahassee, Fl 32399-0001

Phone: (850) 487-2568

Fax: (850) 487-3014

Web Address: www.eflorida.com

INFRASTRUCTURE

Public Works And Development Facilities Program

Agency: U.S. Department of Commerce

Available Funding: Varies by fiscal year

Eligible Project: Located within an EDA-designated RA or Economic Development Center or district if they benefit from an RA. Consistent with an approved overall Development Program

Contact: Willie Taylor

U.S. Department of Commerce, Economic Development Administration

401 W. Peachtree Street, NW , Suite 1820

Atlanta, Ga 30308-3510

State Pollution Control Bond Loan Program

Agency: Department of Environmental Protection (DEP)

Purpose: Provide loans to local governments to finance the construction of potable water and certain pollution control facilities.

Available Funding: \$300 million annually, no limit on amounts. Pledged revenue to equal 1.33 times debt service.

Eligible Project: Potable water, wastewater, storm water control; air pollution control/abatement; solid waste disposal facilities

Contact: Troy M. Mullis

DEP, Bureau of Water Facilities Funding

2600 Blair Stone Road, Mail Station 3505

Tallahassee, Fl 32399-2400

Phone: (850) 245-8368 Suncom 205-8368

Fax: (850) 245-8411

Web Address: www.dep.state.fl.us/water/wff/index.htm

Transportation Enhancements Program

Agency: Florida Department of Transportation

Purpose: Provide for the use of a portion of federal Surface Transportation Program (STP) funds for transportation enhancements as defined.

Available Funding: Approximately \$40 million annually statewide. Applications considered for addition in outer years of DOT five year work program.

Eligible Project: Bicycle and pedestrian facilities, scenic or historic site acquisition, scenic or historic highway programs, landscaping and beautification projects, historic preservation, rehabilitation and operation of historic transportation facilities, preservation of abandoned railroad corridors, control and removal of outdoor advertising, archaeological planning and research, and mitigation of water pollution due to highway runoff. Projects must relate to the intermodal transportation system on terms of function, proximity or impact.

Contact: Robert W. Crim, State Project Development

Engineer
Department of Transportation, MS 37
605 Suwannee Street
Tallahassee, FL 32399-0450
Phone: (850) 410-5891 Suncom 210-5891
Fax: (850) 922-7292
Web Address: www11.myflorida.com/emo/

Wastewater Management State Revolving Loan Fund

Agency: Department of Environmental Protection (DEP)
Purpose: Provide low-interest-rate loans to help local governments finance facilities to collect, transmit, treat and dispose of wastewater and stormwater
Available Funding: Approximately \$120 million annually
Eligible Project: Construction of wastewater collection, transmission, pumping, treatment, storage, reuse, and disposal facilities. Special consideration is given to small community projects. Construction of stormwater facilities for transmission, storage, treatment and disposal.

Contact: Troy M. Mullis
DEP, Bureau of Water Facilities Funding
2600 Blair Stone Road, Mail Station 3505
Tallahassee, FL 32399-2400
Phone: (850) 245-8368 Suncom 205-8368
Fax: (850) 245-8411
Web Address: www.dep.state.fl.us/water/wff/index.htm

HOUSING

Florida Housing Finance Corporation
Agency: Florida Housing Finance Corporation
Eligible Project: New construction of single family homes, including duplexes and townhouses
Contact: Bridget E. Warring, HAP Construction Loan Program
Florida Housing Finance Corporation
227 N. Bronough Street, Suite 5000
Tallahassee, FL 32301-1329
Phone: (850) 488-4197
Fax: (850) 488-9809
Web Address: www.floridahousing.org

Home Investment Partnership Program (HOME)
Agency: Florida Housing Finance Corporation
Purpose: Provide low interest rate financing to for-profit and non-profit developers for affordable multi- and single-family housing developments; provide HOME second mortgage loans to eligible home-buyers.
Available Funding: Averages \$20 million annually statewide
Eligible Project: New construction, rehabilitation, or acquisition/rehabilitation of multi- and single-family affordable housing units
Contact: Jessie Pitt & Laurie Lowery
Florida Housing Finance Corporation
227 N. Bronough Street, Suite 5000
Tallahassee, FL 32301-1329
Phone: (850) 488-4197
Fax: (850) 922-7253
Web Address: www.floridahousing.org

Single Family Mortgage Revenue Bonds

Agency: Florida Housing Finance Corporation

Purpose: Provide below-market interest loans and down payment and closing costs assistance to first-time buyers

Available Funding: Averages \$130 million annually statewide

Eligible Project: Single family homes

Contact: Keantha Belton, Single Family Bonds Manager

Florida Housing Finance Corp.

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State Housing Initiatives Partnership Program (SHIP)

Agency: Florida Housing Finance Corporation

Purpose: Provide stable and adequate funding for housing so that public/private partnerships can efficiently build, rehabilitate and preserve affordable housing.

Available Funding: Dependent upon population (\$350,000 minimum per county)

Eligible Project: Implement a Local Housing Assistance Program; supplement Florida Housing Finance Corporation programs; provide local match to obtain federal housing grants; and fund emergency repairs under weatherization programs.

Contact: Thomas Burt, Program Administrator
Florida Housing Finance Corp.

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