
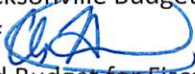




MEMORANDUM

To: City Council Members
From: Glenn Hansen, City of Jacksonville Budget Officer 
Through: Chris Hand, Chief of Staff 
Re: Preliminary General Fund Budget for Fiscal Year 2013-2014
Date: June 3, 2013

Today, as required by law, Mayor Brown has filed preliminary budget legislation with City Council for Fiscal Year 2013-2014. At Council's request, we have submitted two forms of the preliminary budget. One version reflects public safety pension costs if retirement reform (2013-366) is approved. The other reflects public safety pension costs if retirement reform is not approved.

While the ultimate size of the operating deficit will depend on the resolution of police and fire pension costs, the City of Jacksonville budget picture shows some signs of improvement from last year's final budget. Projected revenues are slightly up from \$947 million to \$950 million. The projected deficit is approximately \$64 million without retirement reform and \$18 million with retirement reform.

This preliminary budget maintains ad valorem taxes at exactly the same rate as in FY 2012-2013. As was the case in the last two years, Mayor Brown's proposed budget does not increase taxes.

Please be mindful that this is a preliminary filing. As is always the case, we will make final decisions for the budget due on or before July 15, 2013, after additional review of revenues and expenses and consultation with necessary elected officials, department heads, and employees.

I. Expenditures¹

With retirement reform, in which the City's Fiscal Year 2013-2014 police and fire pension costs would total \$103 million, we estimate an operating deficit of \$18.9 million to maintain current service levels. Utilizing an across-the-board approach, City departments, constitutional officeholders and non-executive agencies would each reduce controllable costs by 4.09% to close that deficit.

Without retirement reform, in which the City's police and fire pension costs would total \$148.1 million, we estimate an operating deficit of \$64 million to maintain current service levels. Utilizing an across-the-board approach, City departments, constitutional officeholders and non-executive agencies would each reduce controllable operating costs by 13.88% to close that deficit.

¹ At this time, we have submitted reductions based on an across-the-board approach in which every department, constitutional office and non-executive agency shoulders the same responsibility on budget reductions. The final proposed budget submitted on or before July 15, 2013 and the final budget ultimately enacted by the City Council may take different approaches.

II. Revenues

From a revenue standpoint, this budget reflects a modest rise in overall revenue from \$947.9 million in Fiscal Year 2012-2013 to approximately \$950 million for Fiscal Year 2013-2014. However, ad valorem (property tax) revenues are projected to shrink from approximately \$432 million in Fiscal Year 2012-2013 to approximately \$423 million in Fiscal Year 2013-2014.

Property Appraiser Jim Overton will provide his final version of estimated ad valorem revenues on or before July 1, 2013. We also anticipate having at that time updated information on other revenue sources, such as state shared revenue.

III. Data Presentation

Each version of the preliminary budget has several columns of data. We wanted to be sure you were clear as to what appeared in each column of data.

- The first column, "FY 2013 Council Approved Budget," reflects the Council approved budget for the current fiscal year starting on October 1, 2012.
- The second column, "FY 2014 Current Services Budget," reflects the amount needed to maintain current levels of services in each of the different departments. Enhancements are not included.
- The third column, "Estimated Departmental Reduction," reflects the departmental reductions needed to reduce the operating deficit to zero for Fiscal Year 2013-14.
- The fourth column, "FY2014 Tentative," is the preliminary budgeted amount for Fiscal Year 2013-2014 required to achieve budget balance.

As to the second column, please note that some departments, agencies, and offices submitted preliminary budgets that included proposed enhancements. This preliminary budget does not include enhancements over Fiscal Year 2012-2013 service levels.

However, for those constitutional offices and other governmental branches over which the Mayor's Office does not have jurisdiction, we are also providing the budget number (including proposed enhancements) that they requested.² All proposed enhancements will be evaluated during the period between the filing of this preliminary budget and the filing of the final proposed budget.

The administration looks forward to working over the next six weeks to update these projections in consultation with necessary elected officials, department heads, and employees and file a final proposed budget no later than Monday, July 15, 2013.

² Please see attached comparison of submitted preliminary budgets (with enhancements) and the same budgets without enhancements. As stated above, this is a preliminary budget and all enhancements will be evaluated again between June 3, 2013 and July 15, 2013.

Department	FY14 Tentative	Enhancements Requested	FY14 Budget with Enhancements	
CITY COUNCIL	8,531,524	220,987	8,752,511	
COURTS	3,036,253	2,500	3,038,753	(b)
MEDICAL EXAMINER	2,886,846	787,216	3,674,062	
OFFICE OF ETHICS, COMPLIANCE & OVERSIGHT	122,367	46,800	169,167	
OFFICE OF THE SHERIFF	389,870,036	3,735,224	393,605,260	
PUBLIC DEFENDER	1,590,539		1,590,539	(b)
PUBLIC HEALTH	1,426,507		1,426,507	
PUBLIC LIBRARIES	32,791,428	12,000	32,803,428	
STATE ATTORNEY	1,690,401		1,690,401	(b)
SUPERVISOR OF ELECTIONS	6,322,386	1,525,200	7,847,586	(a)

(a) Amount shown reflects the borrowed capital amount for electronic check in voter system

(b) Enhancement amounts do not include requests related to the Courts Technology Fund (SF 15U)

Courts	74,560
Public Defender	144,440
State Attorney	569,000
	<hr/>
	788,000

1 Introduced by the Council President at the request of the Mayor:
2
3

4 **RESOLUTION 2013-**

5 A RESOLUTION CONCERNING THE TENTATIVE PROPOSED
6 ANNUAL BUDGET; PROVIDING FOR A TENTATIVE ANNUAL
7 OPERATING BUDGET; PROVIDING A TENTATIVE PROPOSED
8 AD VALOREM TAX MILLAGE RATE FOR THE 2013 TAX
9 YEAR; PROVIDING FOR A PRELIMINARY ESTIMATED
10 ROLLED-BACK MILLAGE RATE; PROVIDING FOR A
11 TENTATIVE PROPOSED CAPITAL BUDGET; PROVIDING AN
12 EFFECTIVE DATE.
13

14 **WHEREAS**, Section 106.200 of the Jacksonville Municipal Code
15 requires that the Mayor submit a tentative annual operating budget
16 proposal no later than May 1 unless the City Council by resolution
17 fixes another date for such submission; and

18 **WHEREAS**, Resolution 2013-283-A fixed the date of such submission
19 to City Council as June 3, 2013; and

20 **WHEREAS**, the tentative annual budget reflects budget submissions
21 that are still in the process of being reviewed and revised; and

22 **WHEREAS**, the tentative annual budget shall include an
23 anticipated ad valorem millage rate; and

24 **WHEREAS**, the anticipated ad valorem millage rate and the
25 estimated rolled-back rate are not based upon an official tax roll
26 estimate from the property appraiser and the anticipated ad valorem
27 millage rate will change at least two times prior to the submission
28 of the proposed annual budget as official estimates are received from
29 the property appraiser; and

30 **WHEREAS**, the tentative annual budget shall include a tentative
31 proposed capital budget; now, therefore

1 **BE IT RESOLVED** by the Council of the City of Jacksonville:

2 **Section 1.** Based upon preliminary budget data provided by
3 the departments and constitutional officers of the City, the Mayor
4 has submitted a tentative proposed budget for the City as indicated
5 in **Exhibit 1**, attached hereto and incorporated herein by this
6 reference. In response to requests by Council members, **Exhibit 1**
7 contains two alternative proposed budgets, one that assumes passage
8 of retirement reform (Ordinance 2013-366), and one that assumes
9 passage does not occur.

10 **Section 2.** Based upon preliminary budget data and
11 preliminary estimated taxable values from the Budget Office, the
12 tentative proposed millage rates are: 10.0353 mills, or \$10.0353 per
13 \$1,000 assessed taxable value, for the General Services District,
14 excepting USD's 2 through 5 (the Beaches and Baldwin); 6.7446 mills,
15 or \$6.7446 per \$1,000 assessed taxable value, for the General
16 Services District, including only USD's 2 through 4 (the Beaches);
17 and 8.4472 mills, or \$8.4472 per \$1,000 assessed taxable value, for
18 the General Services District, including only USD 5 (Baldwin).

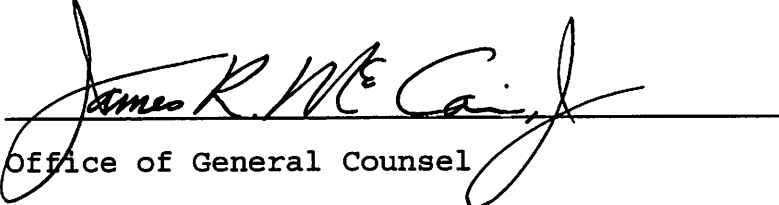
19 **Section 3.** Based upon preliminary estimated taxable values
20 from the Budget Office, the rolled-back rates, as defined under s.
21 200.065(1), Florida Statutes, are estimated to be: 10.2844 mills, or
22 \$10.2844 per \$1,000 assessed taxable value, for the General Services
23 District, excepting USD's 2 through 5 (the Beaches and Baldwin);
24 6.7713 mills, or \$6.7713 per \$1,000 assessed taxable value, for the
25 General Services District, including only USD's 2 through 4 (the
26 Beaches); and 8.6569 mills, or \$8.6569 per \$1,000 assessed taxable
27 value, for the General Services District, including only USD 5
28 (Baldwin).

29 **Section 4.** The tentative proposed capital budget is attached
30 hereto as **Exhibit 2** and incorporated herein by this reference. The
31 tentative proposed capital budget reflects a complete list of

1 projects submitted by the various departments and agencies. Projects
2 are currently being evaluated and scored by the CIP Scoring Committee
3 based on pre-determined criteria. The Mayor's proposed budget will
4 include: mandated projects as required by a federal, state, or local
5 law or a legal settlement; new and continuation projects evaluated by
6 a scoring committee; stormwater projects submitted by the Public
7 Works Department; Downtown Investment Authority projects; and,
8 Community Redevelopment Area projects.

9 **Section 5.** This resolution shall become effective upon
10 signature by the Mayor or upon becoming effective without the Mayor's
11 signature.

12
13 Form Approved:

14 
15
16 Office of General Counsel

17 Legislation prepared by: James R. McCain, Jr.

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EXHIBIT 1
GENERAL FUND - GSD
TENTATIVE BUDGET - REVENUE AND EXPENDITURE
WITHOUT RETIREMENT REFORM
FY 2013 - 2014

	FY 2013 Council Approved Budget	FY14 Current Services Budget	Estimated Departmental Reduction (b)	FY 2014 Tentative
REVENUES				
Property Taxes - Net	431,959,085	423,175,178		423,175,178
Utility Service Taxes	130,427,321	130,870,723		130,870,723
Other Taxes	1,002,119	8,564,659		8,564,659
Franchise Fees	42,531,812	41,884,931		41,884,931
Licenses and Permits	7,600,000	0		0
JEA Contributions	107,100,056	109,187,538		109,187,538
Half-Cent Sales Tax	75,163,717	77,959,130		77,959,130
City Revenue Sharing	22,155,823	22,788,337		22,788,337
County Revenue Sharing	23,724,033	24,281,676		24,281,676
Other Revenue Sharing	7,249,494	7,475,581		7,475,581
Ambulance Fees - Net	21,232,184	21,232,184		21,232,184
Other Charges for Services	13,481,833	12,680,198		12,680,198
Fines and Forfeits	2,544,387	2,273,108		2,273,108
Interest Income	4,990,999	2,204,200		2,204,200
Miscellaneous Revenue	16,477,537	16,533,711		16,533,711
Indirect Cost Recovery	17,453,641	9,929,416		9,929,416
Internal Allocations (includes Public Works)	5,390,978	37,252,102		37,252,102
Transfers from Other Funds	6,373,330	1,727,622		1,727,622
Fund Balance Transfer	11,058,883	0		0
TOTAL REVENUES	947,917,232	950,020,294		950,020,294
EXPENDITURES				
Advisory Boards	380,583	402,041	(30,987)	371,054
City Council	8,050,826	8,531,524	(752,876)	7,778,648
Courts	575,103	3,036,253	(20,992)	3,015,261
Employee Services	5,712,289	6,262,289	(464,935)	5,797,354
Finance	6,285,015	6,717,150	(524,080)	6,193,090
Fire & Rescue	173,844,478	193,417,132	(12,207,337)	181,209,795
General Counsel	226,492	234,340	(27,269)	207,071
Human Rights Commission	899,974	974,093	(73,130)	900,963
Intra-Governmental Services	4,708,890	4,758,116	(339,709)	4,416,407
Jacksonville City-Wide Activities	18,537,808	20,610,848		20,610,848
Approx Impact of 13.88% reduction in Internal Service Funds	0	0	(4,200,150)	(4,200,150)
Medicaid	16,288,850	16,288,850		16,288,850
Shands Contribution	23,775,594	23,775,594		23,775,594
Mayor's Office	3,224,811	4,105,750	(376,546)	3,729,204
Medical Examiner	2,658,454	2,886,846	(275,342)	2,611,504
Military Affairs, Veteran & Disabled Svcs	1,162,067	1,492,322	(145,117)	1,347,205
Neighborhoods	13,551,447	15,050,804	(1,139,540)	13,911,264
Office of Economic Development	4,092,245	4,428,670	(688,473)	3,742,197
Office of Ethics, Compliance & Oversight	121,872	122,367	(10,783)	111,584
Office of the Sheriff	366,768,040	389,870,036	(29,151,940)	360,718,096
Parks & Recreation	20,037,035	27,008,427	(2,188,672)	24,819,755
Planning & Development	5,347,937	5,979,820	(493,221)	5,486,599
Public Defender	1,468,615	1,590,539	0	1,590,539
Public Health	977,648	1,426,507	(555)	1,425,952
Public Libraries	34,316,851	32,791,428	(2,378,858)	30,412,570
Public Works	57,299,725	71,583,548	(3,363,002)	68,220,546
Special Services	15,013,375	15,681,221	(1,433,808)	14,247,413
State Attorney	131,058	1,690,401	(666)	1,689,735
Supervisor of Elections	5,741,920	6,322,386	(587,604)	5,734,782
Transfers to Other Funds				
Transfer to Children's Commission	16,804,385	18,608,362	(390,509)	18,217,853
Transfer to Journey	8,320,915	8,320,915	0	8,320,915
Transfer to Clerk of Court	129,257	0	0	0
Transfer to State Technology	861,883	67,664	0	67,664
Transfer to Property Appraiser	8,609,432	8,066,840	(806,346)	7,260,494
Transfer to Tax Collector	3,891,977	4,942,626	(1,258,739)	3,683,887
Transfer to Venues	7,894,945	6,350,169		6,350,169
Transfers to Various Funds	16,859,132	18,350,742	(642,729)	17,708,013
Debt Service	93,346,304	82,247,569		82,247,569
TOTAL EXPENDITURES	947,917,232	1,013,992,189	(63,971,895)	950,020,294
SURPLUS/ (DEFICIT)	0			0

(a) One time transfer for FY12 fund balance to FY13.

(b) To balance the budget Departmental expenditure totals includes a 13.88% reduction of controllable costs totaling \$63.97 million.

13.88% Estimated Departmental Reduction General Fund

<u>Executive Departments</u>	<u>13.88% Value</u>
Advisory Boards & Commissions	30,987
Employee Services	464,935
Finance	524,060
Fire and Rescue	12,207,337
Human Rights Commission	73,130
Intra-Governmental Services	339,709
Mayor's Office	376,546
Medical Examiner	275,342
Military Affairs, Veterans & Disabled Services	145,117
Neighborhoods	1,139,540
Office of Economic Development	686,473
Office of General Counsel	27,269
Parks & Recreation	2,188,672
Planning and Development	493,221
Public Libraries	2,378,858
Public Works	3,363,002
Special Services	1,433,808
	<u>26,148,006</u>

<u>Constitutionals / Non Executive</u>	<u>13.88% Value</u>
City Council	752,876
Clerk of the Court	0 No General Fund Subsidy in FY14
Courts	20,992
Office of Ethics, Compliance & Oversight	10,783
Property Appraiser	806,346
Public Defender	0
Public Health	555
State Attorney	666
Supervisor of Elections	587,604
Tax Collector	1,258,739
Office of the Sheriff	29,151,940
	<u>32,590,501</u>

Other Funds

<u>Fund Title</u>	<u>Department</u>	<u>13.88% Value</u>	<u>Approx General Fund Impact</u>
Children's Commission	Children's Commission	390,509	390,509
Group Health	Employee Services	131,867	65,934
Self Insurance	Finance	292,903	146,452
Insured Programs	Finance	164,460	82,230
Fleet Management - Operations	Intra-Governmental Services	1,894,077	1,395,948
Copy Center	Intra-Governmental Services	338,880	203,328
ITD Operations	Intra-Governmental Services	2,213,049	1,659,787
Radio Communications	Intra-Governmental Services	244,960	146,976
Cecil Field Trust	Office of Economic Development	273,147	273,147
Office of General Counsel	Office of General Counsel	832,494	499,496
Florida Boater Improvement Program	Parks & Recreation	22,208	22,208
Cecil Field Commerce Center	Parks & Recreation	74,227	74,227
Cecil Field Trust	Parks & Recreation	273,147	273,147
		<u>7,145,928</u>	<u>5,233,388</u>

EXHIBIT 1
GENERAL FUND - GSD
TENTATIVE BUDGET - REVENUE AND EXPENDITURE
WITH RETIREMENT REFORM
FY 2013 - 2014

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REVENUES				
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Utility Service Taxes	130,427,321	130,870,723		130,870,723
Other Taxes	1,002,119	8,564,659		8,564,659
Franchise Fees	42,531,812	41,884,931		41,884,931
Licenses and Permits	7,600,000	0		0
JEA Contributions	107,100,056	109,187,538		109,187,538
Half-Cent Sales Tax	75,163,717	77,959,130		77,959,130
City Revenue Sharing	22,155,823	22,788,337		22,788,337
County Revenue Sharing	23,724,033	24,281,676		24,281,676
Other Revenue Sharing	7,249,494	7,475,581		7,475,581
Ambulance Fees - Net	21,232,184	21,232,184		21,232,184
Other Charges for Services	13,481,833	12,680,198		12,680,198
Fines and Forfeits	2,544,387	2,273,108		2,273,108
Interest Income	4,990,999	2,204,200		2,204,200
Miscellaneous Revenue	16,477,537	16,533,711		16,533,711
Indirect Cost Recovery	17,453,641	9,929,416		9,929,416
Internal Allocations (includes Public Works)	5,390,978	37,252,102		37,252,102
Transfers from Other Funds	6,373,330	1,727,622		1,727,622
Fund Balance Transfer	11,058,883 (a)	0		0
TOTAL REVENUES	947,917,232	950,020,294		950,020,294
EXPENDITURES				
Advisory Boards	380,583	402,041	(9,131)	392,910
City Council	8,050,826	8,531,524	(221,849)	8,309,675
Courts	575,103	3,036,253	(6,186)	3,030,067
Employee Services	5,712,289	6,262,289	(137,002)	6,125,287
Finance	6,285,015	6,717,150	(154,424)	6,562,726
Fire & Rescue	173,844,478	193,417,132	(3,597,119)	189,820,013
General Counsel	226,492	234,340	(8,035)	226,305
Human Rights Commission	899,974	974,093	(21,549)	952,544
Intra-Governmental Services	4,708,890	4,756,116	(100,101)	4,656,015
Jacksonville City-Wide Activities	18,537,808	20,610,848		20,610,848
Approx Impact of 4.09% reduction in Internal Service Funds	0	0	(1,250,735)	(1,250,735)
PFFP Retirement Reform Savings (contra-expense)		(45,108,302)		(45,108,302)
Medicaid	16,288,850	16,288,850		16,288,850
Shands Contribution	23,775,594	23,775,594		23,775,594
Mayor's Office	3,224,811	4,105,750	(110,956)	3,994,794
Medical Examiner	2,658,454	2,886,846	(81,135)	2,805,711
Military Affairs, Veteran & Disabled Svcs	1,162,067	1,492,322	(42,761)	1,449,561
Neighborhoods	13,551,447	15,050,804	(335,787)	14,715,017
Office of Economic Development	4,092,245	4,428,670	(202,282)	4,226,388
Office of Ethics, Compliance & Oversight	121,872	122,367	(3,178)	119,189
Office of the Sheriff	366,768,040	389,870,036	(8,590,161)	381,279,875
Parks & Recreation	20,037,035	27,008,427	(644,933)	26,363,494
Planning & Development	5,347,937	5,979,820	(145,337)	5,834,483
Public Defender	1,468,615	1,590,539	0	1,590,539
Public Health	977,648	1,426,507	(164)	1,426,343
Public Libraries	34,316,851	32,791,428	(700,975)	32,090,453
Public Works	57,299,725	71,583,548	(990,971)	70,592,577
Special Services	15,013,375	15,681,221	(422,498)	15,258,723
State Attorney	131,058	1,690,401	(196)	1,690,205
Supervisor of Elections	5,741,920	6,322,386	(173,149)	6,149,237
Transfers to Other Funds				
Transfer to Children's Commission	16,804,385	18,608,362	(115,071)	18,493,291
Transfer to Journey	8,320,915	8,320,915	0	8,320,915
Transfer to Clerk of Court	129,257	0	0	0
Transfer to State Technology	861,883	67,664	0	67,664
Transfer to Property Appraiser	8,609,432	8,066,840	(237,605)	7,829,235
Transfer to Tax Collector	3,891,977	4,942,626	(370,911)	4,571,715
Transfer to Venues	7,894,945	6,350,169	0	6,350,169
Transfers to Various Funds	16,859,132	18,350,742	(189,392)	18,161,350
Debt Service	93,346,304	82,247,569		82,247,569
TOTAL EXPENDITURES	947,917,232	968,883,887	(18,863,593)	950,020,294
SURPLUS/ (DEFICIT)	0			0

(a) One time transfer for FY12 fund balance to FY13

(b) To balance the budget Departmental expenditure totals includes a 4.09% reduction of controllable costs totaling \$18.9 million.

4.09% Estimated Departmental Reduction General Fund

<u>Executive Departments</u>	<u>4.09% Value</u>
Advisory Boards & Commissions	9,131
Employee Services	137,002
Finance	154,424
Fire and Rescue	3,597,119
Human Rights Commission	21,549
Intra-Governmental Services	100,101
Mayor's Office	110,956
Medical Examiner	81,135
Military Affairs, Veterans & Disabled Services	42,761
Neighborhoods	335,787
Office of Economic Development	202,282
Office of General Counsel	8,035
Parks & Recreation	644,933
Planning and Development	145,337
Public Libraries	700,975
Public Works	990,971
Special Services	422,498
	<u>7,704,996</u>

<u>Constitutionals / Non Executive</u>	<u>4.09% Value</u>
City Council	221,849
Clerk of the Court	0 No General Fund Subsidy in FY14
Courts	6,186
Office of Ethics, Compliance & Oversight	3,178
Property Appraiser	237,605
Public Defender	0
Public Health	164
State Attorney	196
Supervisor of Elections	173,149
Tax Collector	370,911
Office of the Sheriff	8,590,161
	<u>9,603,399</u>

Other Funds

<u>Fund Title</u>	<u>Department</u>	<u>4.09% Value</u>	<u>Approx General Fund Impact</u>
Children's Commission	Children's Commission	115,071	115,071
Group Health	Employee Services	38,857	19,429
Self Insurance	Finance	86,309	43,155
Insured Programs	Finance	48,461	24,231
Fleet Management - Operations	Intra-Governmental Services	558,125	424,425
Copy Center	Intra-Governmental Services	99,857	59,914
ITD Operations	Intra-Governmental Services	652,116	489,087
Radio Communications	Intra-Governmental Services	72,182	43,309
Cecil Field Trust	Office of Economic Development	80,488	80,488
Office of General Counsel	Office of General Counsel	245,310	147,186
Florida Boater Improvement Program	Parks & Recreation	6,544	6,544
Cecil Field Commerce Center	Parks & Recreation	21,872	21,872
Cecil Field Trust	Parks & Recreation	80,488	80,488
		<u>2,105,680</u>	<u>1,555,198</u>

Exhibit 2

FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Banking Fund Proceeds	84,094,804	83,580,180	77,920,000	45,700,000	38,200,000
Internal & Revenue Appropriations	856,970	910,300	600,000	600,000	600,000
Grant / Trust Fund	1,156,970	910,300	600,000	600,000	600,000
Total Per Year	86,108,744	85,400,780	79,120,000	46,900,000	37,400,000

	Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	ER	Environmental/ Quality of Life	JAX Ash Sites		12,328,000	10,000,000	5,500,000	5,500,000	1,500,000
2	ER	Environmental/ Quality of Life	Southside Incinerator Site		1,500,000	2,350,000	750,000	250,000	150,000
3	ER	Environmental/ Quality of Life	Environmental Compliance - County Wide	6,500,000	7,500,000	1,250,000	1,500,000		
4	JE	Government Facilities	OED Space Build Out	300,000					
5	QP	Government Facilities	Fleet Management - Emergency Diesel Generator	568,630					
6	PL	Public Facilities	Automated Return and Sorting System	750,000	750,000				
7	PL	Public Facilities	Oceanway Branch Library	1,000,000	1,500,000	9,600,000			
8	PL	Public Facilities	Remodel Circulation and Reference Desks	500,000	500,000				
9	PL	Public Facilities	Collaborative Spaces	250,000	250,000				
10	PL	Public Facilities	Children Centers	250,000	250,000				
11	PL	Public Facilities	Security Cameras Installation	100,000					
12	PL	Public Facilities	Automated Dispensers & Lockers - 24hr Accessibility	1,300,000					
13	PL	Public Facilities	ADA Compliance - Jax Public Libraries	100,000					
14	RP	Parks	Countywide Parks- Upgrades and Repairs		2,050,000	2,050,000	2,050,000	2,050,000	2,050,000
15	RP	Parks	ADA Compliance With Parks/Upgrade Parks	750,000	500,000	500,000	500,000	500,000	
16	RP	Parks	Betz Tiger Point	75,000	277,180				
17	RP	Parks	Alamacan Park	50,000	175,000				
18	RP	Parks	Hanna Park Splash Pad	60,000	300,000				
19	RP	Parks	Huguenot Memorial Park	150,000	250,000				
20	RP	Parks	Mike McCue Boat Ramp Bulkhead	248,920					
21	RP	Parks	Pelican Plaza	245,540					
22	RP	Parks	Locco Regional Park	150,000					
23	RP	Parks	Metropolitan Park Improvements	125,000	2,000,000				
24	RP	Parks	Adolph Wurm Park	225,000					
25	RP	Parks	Saratoga Lake Park Dredge	225,000					
26	RP	Parks	Forest Street Park	75,000	250,000				
27	RP	Parks	Florida Inland Navigation District (FIND) Projects		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
28	RP	Parks	Fishing Creek Dredge	450,000					
29	RP	Parks	Half Moon Island Boat Ramp	90,200	560,000				
30	RP	Parks	Sisters ICW Dock Redesign	70,760	152,700				
31	RP	Parks	Ortega Channel Markings	33,600					
32	RP	Parks	County Road Boat Ramp	92,520	175,000				
33	RP	Parks	Northbank Riverwalk Bridge	295,000					
34	RP	Parks	Northshore Kayak Launch	56,700	179,000				
35	RP	Parks	Lighting at 2 Boat Ramps	267,660					
36	RP	Parks	Arlington Lions Club	80,640	211,500				
37	RP	Parks	Charles Reese BR - Dock	88,500	172,400				
38	RP	Parks	Half Moon Island Boat Ramp	50,200	170,000				
39	RP	Parks	Exchange Island	115,760	200,000				
40	PW	Environmental/ Quality of Life	St. Johns River Bulkhead Assessment & Restoration - Countywide		1,000,000	3,000,000	2,000,000	2,000,000	15,000,000
41	PW	Environmental/ Quality of Life	Storm Debris Temporary Site Improvements	100,000	100,000	100,000	100,000	100,000	100,000
42	PW	Environmental/ Quality of Life	Beach Renourishment Program			2,700,000			
43	PW	Government Facilities	Public Buildings Roofing - Assessment	425,000					
44	PW	Government Facilities	Facilities Capital Maintenance- Gov't	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
45	PW	Government Facilities	Public Buildings Roofing Replacement and Major Repair	700,000	700,000	700,000	700,000	700,000	
46	PW	Public Facilities	Central Health - Chiller Replacement	170,000					
47	PW	Government Facilities	Ed Ball- Air Handler Renovations	240,000					
48	PW	Public Facilities	Riverview Senior Center - Renovations	280,000					
49	PW	Public Facilities	Wallace Small Senior Center - Renovations	300,000					
50	PW	Public Facilities	Charlie Joseph Senior Center - Renovations	390,000					
51	PW	Government Facilities	Police Memorial Bldg. - Chiller Replacement	250,000					
52	PW	Government Facilities	Ed Ball Building - Elevator Renovations			750,000			
53	PW	Government Facilities	East Landfill - CNG Conversion	1,400,000					
54	PW	Government Facilities	North Landfill - CNG Conversion	3,200,000					
55	PW	Government Facilities	Solid Waste Yard - Slow & Fast Fill CNG Station	7,463,000					
56	PW	Government Facilities	Ed Ball Building - Chillers, Cooling Tower and Water Tank Replacement				1,500,000		
57	PW	Government Facilities	St. James - Front Entrance/ ADA	450,000					
58	PW	Government Facilities	PW West Area Maint. Yard - Restroom ADA Renovations	150,000					
59	PW	Government Facilities	Trail Ridge Landfill Expansion		17,000,000	20,000,000	6,000,000		
60	PW	Public Facilities	Community Transition Center - ADA Renovations	391,714					
61	PW	Public Facilities	Fire Museum - Repair Structure Damage and Water Intrusion	600,000					

Exhibit 2

62	PW	Government Facilities	St. James - Misc. Bldg. Replacements			120,000				
63	PW	Government Facilities	Pre-Trial Detention Facility - Re-pipe Sanitary & Domestic Water	1,450,000						
64	PW	Government Facilities	ADA Compliance - Public Buildings	1,900,000	2,500,000					
65	PW	Government Facilities	Fleet Management - Mill and Resurface Lot	700,000						
66	PW	Government Facilities	Central Health- Mill and Resurface Parking Lot	175,000						
67	PW	Government Facilities	Pre-Trial Detention Facility - Fire Alarm Repair	300,000						
68	PW	Government Facilities	Police Memorial Building - Fire Alarm Repair	125,000						
69	PW	Parks	Northbank Riverwalk and Bulthead Repair	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000		21,500,000
70	PW	Environmental/ Quality of Life	Big Fishwater Creek ACOE	500,000	1,400,000					
71	PW	Roads/Infrastructure/ Transportation	8th Street - 195 to Boulevard Landscaping/Tree Planting		1,300,000					
72	PW	Roads/Infrastructure/ Transportation	Intersection Improvements, Bridge, Miscellaneous Construction	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000		2,000,000
73	PW	Roads/Infrastructure/ Transportation	Roadway Resurfacing	12,550,000	17,000,000	15,000,000	15,000,000	15,000,000		15,000,000
74	PW	Roads/Infrastructure/ Transportation	Sidewalk Construction and Repair	2,000,000	2,500,000	2,500,000	3,000,000	3,000,000		1,500,000
75	PW	Roads/Infrastructure/ Transportation	Signalization/ITS Enhancements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000		3,750,000
76	PW	Roads/Infrastructure/ Transportation	New World Avenue Extension to Chaffee	300,000						3,000,000
77	PW	Roads/Infrastructure/ Transportation	Water Street Garage Enhancements		1,400,000					
78	SH	Public Safety	Community Transition Center - Replacement of Fire Suppression System	100,000						
79	SH	Public Safety	Consolidated Releasing Center	150,000						
80	SH	Public Safety	Range Office/Training Building	3,100,000						
81	SH	Public Safety	Warehouse - Specialty Units	3,120,000						
				65,808,744	85,400,780	79,120,000	48,900,000	37,400,000		67,650,000

Exhibit 2

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
STORMWATER PROJECTS**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Stormwater - Paygo	6,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Banking Fund Proceeds	1,726,000	11,200,000	15,176,000	9,000,000	6,500,000
Project Transfers	2,000,000				
Total Per Year	9,726,000	16,200,000	20,176,000	14,000,000	11,500,000

Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	PW	Drainage	Country Creek Drainage	(500,000)	500,000	3,400,000		
2	PW	Drainage	County Wide Drainage System Rehab	4,940,000	6,000,000	6,000,000	6,000,000	6,000,000
3	PW	Drainage	Bulls Bay Highway Drainage Improvement	150,000				
4	PW	Drainage	Renne Drive Culvert Upgrade	195,000				
5	PW	Drainage	Oscoole St Stormdrain Replacement	375,000				
6	PW	Drainage	Paris St Drainage Improvements	190,000				
7	PW	Drainage	Duval Station Road Drainage Improvements	150,000				
8	PW	Drainage	Crystal Springs Area Drainage		2,700,000			
9	PW	Drainage	Hamilton/Jersey	500,000				
10	PW	Drainage	Lower Eastside Drainage- Phase II	(500,000)	500,000	726,000		
11	PW	Drainage	Messer Area Drainage	(500,000)	500,000	1,800,000		
12	PW	Drainage	Miruelo Circle	(500,000)	500,000			
13	PW	Drainage	Norwood/Lambing	226,000				
14	PW	Drainage	Old Plank Road Outfall	2,000,000				
15	PW	Drainage	TMDL Initiative/River Accord (includes trading)					167,036,272
16	PW	Drainage	Septic Tank Phase Out	3,000,000	3,000,000	3,000,000	3,000,000	
17	PW	Drainage	New Stormwater Improvements		2,500,000	5,000,000	5,000,000	2,500,000
18	PW	Drainage	Stormwater Project Development & Feasibility Studies			250,000		
			9,726,000	16,200,000	20,176,000	14,000,000	11,500,000	173,036,272

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
COMMUNITY REDEVELOPMENT AREAS (CRA)**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Tax Increment Districts - Paygo	3,141,982	3,400,000	3,400,000	3,400,000	3,400,000
Total Per Year	3,141,982	3,400,000	3,400,000	3,400,000	3,400,000

Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	CC	Roads/Infrastructure/Transportation	Duval Road Expansion (JIA CRA)	3,141,982				
2	CC	Roads/Infrastructure/Transportation	Future North Access Road (JIA CRA)		3,400,000	3,400,000	3,400,000	
			3,141,982	3,400,000	3,400,000	3,400,000	-	-

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
DOWNTOWN INVESTMENT AUTHORITY (DIA)**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Grant / Trust Fund	1,000,000	1,000,000	1,500,000		
Total Per Year	1,000,000	1,000,000	1,500,000	-	-

Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	DIA	Parke	Hemming Plaza Improvements (DIA)	500,000				
2	DIA	Roads/Infrastructure/Transportation	Two Way Streets (DIA)	1,000,000	1,000,000	1,500,000		
			1,500,000	1,000,000	1,500,000	-	-	-

Exhibit 2

FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Banking Fund Proceeds	64,094,804	83,580,180	77,920,000	45,700,000	38,200,000
Interest & Revenue Appropriations	858,970	910,300	600,000	600,000	600,000
Grant / Trust Fund	1,158,970	910,300	600,000	600,000	600,000
Total Per Year	66,108,744	85,400,780	79,120,000	46,900,000	37,400,000

	Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 8th
1	ER	Environmental/ Quality of Life	JAX Ash Sites		12,328,000	10,000,000	5,500,000	5,500,000	1,500,000
2	ER	Environmental/ Quality of Life	Southside Incinerator Site		1,500,000	2,350,000	750,000	250,000	150,000
3	ER	Environmental/ Quality of Life	Environmental Compliance - County Wide	6,500,000	7,500,000	1,250,000	1,500,000		
4	JE	Government Facilities	OED Space Build Out	300,000					
5	OP	Government Facilities	Fleet Management - Emergency Diesel Generator	568,830					
6	PL	Public Facilities	Automated Return and Sorting System	750,000	750,000				
7	PL	Public Facilities	Oceanway Branch Library	1,000,000	1,500,000	9,800,000			
8	PL	Public Facilities	Remodel Circulation and Reference Desks	500,000	500,000				
9	PL	Public Facilities	Collaborative Spaces	250,000	250,000				
10	PL	Public Facilities	Children Centers	250,000	250,000				
11	PL	Public Facilities	Security Cameras Installation	100,000					
12	PL	Public Facilities	Automated Dispensers & Lockers - 24hr Accessibility	1,300,000					
13	PL	Public Facilities	ADA Compliance - Jax Public Libraries	100,000					
14	RP	Parks	Countywide Parks- Upgrades and Repairs		2,050,000	2,050,000	2,050,000	2,050,000	2,050,000
15	RP	Parks	ADA Compliance With Parks/Upgrade Parks	750,000	500,000	500,000	500,000	500,000	
16	RP	Parks	Betz Tiger Point	75,000	277,180				
17	RP	Parks	Alimacani Park	50,000	175,000				
18	RP	Parks	Hanna Park Splash Pad	60,000	300,000				
19	RP	Parks	Huguenot Memorial Park	150,000	250,000				
20	RP	Parks	Mike McCue Boat Ramp Bulkhead	248,920					
21	RP	Parks	Pelican Plaza	245,540					
22	RP	Parks	Lesco Regional Park	150,000					
23	RP	Parks	Metropolitan Park Improvements	125,000	2,000,000				
24	RP	Parks	Adolph Wum Park	225,000					
25	RP	Parks	Saratoga Lake Park Dredge	225,000					
26	RP	Parks	Forest Street Park	75,000	250,000				
27	RP	Parks	Florida Inland Navigation District (FIND) Projects		1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
28	RP	Parks	Fishing Creek Dredge	450,000					
29	RP	Parks	Half Moon Island Boat Ramp	90,200	580,000				
30	RP	Parks	Sisters ICW Dock Redesign	70,780	152,700				
31	RP	Parks	Ortega Channel Markings	33,600					
32	RP	Parks	County Road Boat Ramp	92,520	175,000				
33	RP	Parks	Northbank Riverwalk Bridge	295,000					
34	RP	Parks	Northshore Kayak Launch	58,700	179,000				
35	RP	Parks	Lighting at 2 Boat Ramps	287,860					
36	RP	Parks	Arlington Lions Club	80,840	211,500				
37	RP	Parks	Charles Reese BR - Dock	88,500	172,400				
38	RP	Parks	Half Moon Island Boat Ramp	50,200	170,000				
39	RP	Parks	Exchange Island	115,780	200,000				
40	PW	Environmental/ Quality of Life	St. Johns River Bulkhead Assessment & Restoration - Countywide		1,000,000	3,000,000	2,000,000	2,000,000	15,000,000
41	PW	Environmental/ Quality of Life	Storm Debris Temporary Site Improvements	100,000	100,000	100,000	100,000	100,000	100,000
42	PW	Environmental/ Quality of Life	Beach Renourishment Program			2,700,000			
43	PW	Government Facilities	Public Buildings Roofing - Assessment	425,000					
44	PW	Government Facilities	Facilities Capital Maintenance- Govt	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
45	PW	Government Facilities	Public Buildings Roofing - Replacement and Major Repair	700,000	700,000	700,000	700,000	700,000	
46	PW	Public Facilities	Central Health - Chiller Replacement	170,000					
47	PW	Government Facilities	Ed Ball- Air Handler Renovations	240,000					
48	PW	Public Facilities	Riverview Senior Center - Renovations	280,000					
49	PW	Public Facilities	Wallace Small Senior Center - Renovations	300,000					
50	PW	Public Facilities	Charlie Joseph Senior Center - Renovations	380,000					
51	PW	Government Facilities	Police Memorial Bldg. - Chiller Replacement	250,000					
52	PW	Government Facilities	Ed Ball Building - Elevator Renovations			750,000			
53	PW	Government Facilities	East Landfill - CNG Conversion	1,400,000					
54	PW	Government Facilities	North Landfill - CNG Conversion	3,200,000					
55	PW	Government Facilities	Solid Waste Yard - Slow & Fast Fill CNG Station	7,483,000					
56	PW	Government Facilities	Ed Ball Building - Chillers, Cooling Tower and Water Tank Replacement				1,500,000		
57	PW	Government Facilities	St. James - Front Entrance/ ADA	450,000					
58	PW	Government Facilities	PW West Area Maint. Yard - Restroom ADA Renovations	150,000					
59	PW	Government Facilities	Trail Ridge Landfill Expansion		17,000,000	20,000,000	6,000,000		
60	PW	Public Facilities	Community Transition Center - ADA Renovations	391,714					
61	PW	Public Facilities	Fire Museum - Repair Structure Damage and Water Intrusion	600,000					

Exhibit 2

62	PW	Government Facilities	St. James - Misc. Bldg. Replacements			120,000			
63	PW	Government Facilities	Pre-Trial Detention Facility - Re-pipe Sanitary & Domestic Water	1,450,000					
64	PW	Government Facilities	ADA Compliance - Public Buildings	1,900,000	2,500,000				
65	PW	Government Facilities	Fleet Management - Mill and Resurface Lot	700,000					
66	PW	Government Facilities	Central Health- Mill and Resurface Parking Lot	175,000					
67	PW	Government Facilities	Pre-Trial Detention Facility - Fire Alarm Repair	300,000					
68	PW	Government Facilities	Police Memorial Building - Fire Alarm Repair	125,000					
69	PW	Parks	Northbank Riverwalk and Bulkhead Repair	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	21,500,000
70	PW	Environmental/ Quality of Life	Big Fishweir Creek ACOE	500,000	1,400,000				
71	PW	Roads/Infrastructure/ Transportation	8th Street - 195 to Boulevard Landscaping/Tree Planting		1,300,000				
72	PW	Roads/Infrastructure/ Transportation	Intersection Improvements, Bridge, Miscellaneous Construction	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
73	PW	Roads/Infrastructure/ Transportation	Roadway Resurfacing	12,550,000	17,000,000	15,000,000	15,000,000	15,000,000	15,000,000
74	PW	Roads/Infrastructure/ Transportation	Sidewalk Construction and Repair	2,000,000	2,500,000	2,500,000	3,000,000	3,000,000	1,500,000
75	PW	Roads/Infrastructure/ Transportation	Signalization/ITS Enhancements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	3,750,000
76	PW	Roads/Infrastructure/ Transportation	New World Avenue Extension to Chaffee	300,000					3,000,000
77	PW	Roads/Infrastructure/ Transportation	Water Street Garage Enhancements		1,400,000				
78	SH	Public Safety	Community Transition Center - Replacement of Fire Suppression System	100,000					
79	SH	Public Safety	Consolidated Releasing Center	150,000					
80	SH	Public Safety	Range Office/Training Building	3,100,000					
81	SH	Public Safety	Warehouse - Specialty Units	3,120,000					
				65,808,744	85,400,780	79,120,000	46,900,000	37,400,000	67,850,000

Exhibit 2

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
STORMWATER PROJECTS**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Stormwater- Paygo	6,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Banking Fund Proceeds	1,726,000	11,200,000	15,176,000	9,000,000	6,500,000
Project Transfers	2,000,000				
Total Per Year	9,726,000	16,200,000	20,176,000	14,000,000	11,500,000

	Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	PW	Drainage	Country Creek Drainage	(500,000)	500,000	3,400,000			
2	PW	Drainage	County Wide Drainage System Rehab	4,940,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
3	PW	Drainage	Bulls Bay Highway Drainage Improvement	150,000					
4	PW	Drainage	Renne Drive Culvert Upgrade	195,000					
5	PW	Drainage	Osceola St. Stormdrain Replacement	375,000					
6	PW	Drainage	Park St. Drainage Improvements	190,000					
7	PW	Drainage	Duval Station Road Drainage Improvements	150,000					
8	PW	Drainage	Crystal Springs Area Drainage		2,700,000				
9	PW	Drainage	Hamilton/Jersey	500,000					
10	PW	Drainage	Lower Eastside Drainage- Phase III	(500,000)	500,000	726,000			
11	PW	Drainage	Messer Area Drainage	(500,000)	500,000	1,800,000			
12	PW	Drainage	Miruelo Circle	(500,000)	500,000				
13	PW	Drainage	Norced/Lambing	228,000					
14	PW	Drainage	Old Plank Road Outfall	2,000,000					
15	PW	Drainage	TMDL Initiative/River Accord (includes trading)						167,036,272
16	PW	Drainage	Septic Tank Phase Out	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	
17	PW	Drainage	New Stormwater Improvements		2,500,000	5,000,000	5,000,000	2,500,000	
18	PW	Drainage	Stormwater Project Development & Feasibility Studies			250,000			
				9,726,000	16,200,000	20,176,000	14,000,000	11,500,000	173,036,272

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
COMMUNITY REDEVELOPMENT AREAS (CRA)**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Tax Increment Districts - Paygo	3,141,982	3,400,000	3,400,000	3,400,000	3,400,000
Total Per Year	3,141,982	3,400,000	3,400,000	3,400,000	3,400,000

	Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	CC	Roads/Infrastructure/Transportation	Duval Road Expansion (JIA CRA)	3,141,982					
2	CC	Roads/Infrastructure/Transportation	Future North Access Road (JIA CRA)		3,400,000	3,400,000	3,400,000		
				3,141,982	3,400,000	3,400,000	3,400,000	-	-

**FY 14 - 18 TENTATIVE CAPITAL IMPROVEMENT PROJECTS
DOWNTOWN INVESTMENT AUTHORITY (DIA)**

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Grant / Trust Fund	1,000,000	1,000,000	1,500,000		
Total Per Year	1,000,000	1,000,000	1,500,000	-	-

	Dept	Program Area	Project Name	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Beyond 5th
1	DIA	Parks	Hemming Plaza Improvements (DIA)	500,000					
2	DIA	Roads/Infrastructure/Transportation	Two Way Streets (DIA)	1,000,000	1,000,000	1,500,000			
				1,500,000	1,000,000	1,500,000	-	-	-