

JACKSONVILLE POLICE AND FIRE PENSION FUND
SPECIAL MEETING OF THE BOARD OF TRUSTEES

DATE: April 17, 2017
TIME: 1:35 p.m. to 4:00 p.m.
PLACE: Jacksonville Police and Fire Pension Fund
One West Adams Street
Suite 100
Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Richard Tuten, III, Board Chair
Richard Patsy, Board Secretary
William Scheu, Trustee
Willard Payne, Trustee
Chris Brown, Trustee

STAFF PRESENT:

Timothy Johnson, Executive Director,
Plan Administrator
Stephen Lundy, Pension Benefits Specialist
Robert Sugarman, Board Counsel (via Webex)
Jeffrey Amrose, Fund Actuary (via Webex)

CITY REPRESENTATIVES PRESENT:

Steve Durden, Office of General Counsel
Lawsikia Hodges, Office of General Counsel
Anna Brosche, City Council Liaison
Joey Greive, Fund Treasurer
Brian Parks, City Auditor's Office

GUEST: Randy Wyse, Jacksonville Association of
Firefighters

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SPECIAL MEETING

April 17, 2017

1:35 p.m.

- - -

CHAIRMAN TUTEN: All right. Call the meeting to order.

First we have the public speaking.

MR. SUGARMAN: Can you see me?

DIRECTOR JOHNSON: Yeah, we can see you.

MR. SUGARMAN: Good.

CHAIRMAN TUTEN: Can you see us, Bob?

MR. SUGARMAN: Yes.

MR. SCHEU: Steve, the other day at the meeting, it never appeared as a big --

MR. LUNDY: I played around with it today. I still haven't been able to -- I've got to talk to the city and find out how we make these bigger.

It only picks a random person to put on the big screen.

MR. SCHEU: Okay.

CHAIRMAN TUTEN: All righty. We're called it to order. We have a public speaker. Mr. -- how do you pronounce this, Gasset?

(Laughter)

MR. GASSETT: Thank you for the kind

1 introduction.

2 And believe it or not, I was not going to
3 speak until I read, I think, a very fine
4 publication by the Chairman of the Board. And
5 also Bill's comments about whether you thought
6 you had the moral authority or whatever to speak
7 before the City Council on this issue. And I
8 want to say I think you do. You have the
9 gravitas and views fair minded. My only
10 suggestion might be don't go too heavy on the
11 defensive with 2015.

12 But the three points I wanted to make are
13 quite simple. First of all, for you to respond
14 in a manner that I think will add more sharpness
15 to your blade is that the actuarial table needs
16 to have three more 15 percent pull-backs in the
17 market to make it an honest assessment.

18 We ran some tough numbers on there, and what
19 we find on the chart on page 7 of 15 where he
20 projected a minus 2.3 billion, we came in at 3
21 million under because of the failure to put that
22 kind of analysis into the data.

23 My our own separate analysis, the mayor's
24 possibility of achieving his postponement and
25 half cent sales tax coming in in 2031 is doable,

1 but if and only if the 4.25 percent target is
2 actually hit.

3 Thirdly, what is missing -- and I've been a
4 big advocate the whole time. What this doesn't
5 show in the analysis is that there's actually a
6 seepage of 45- to \$50 million a year make-up that
7 you have to make because with the current
8 retirees, you've got to make 10 percent and
9 you're only averaging 7, 7.1, and that somehow is
10 getting underneath the radar.

11 So, you know, let's say that you kind of
12 average the 45 million a year you need to bring
13 up, City Council. In ten years that 450 million
14 bucks. That's if you did nothing else.

15 So those are my three points. Gosh, good
16 luck in this difficulty you're facing.

17 MR. BROWN: Thanks, Bill.

18 CHAIRMAN TUTEN: Thank you, Bill. No more
19 speakers.

20 Director Johnson.

21 DIRECTOR JOHNSON: Good afternoon,
22 everybody. If you would turn to page 2 of your
23 agenda. This is the document you have in front
24 of you. You know our purpose here today is to
25 comment on the two proposed pension reform

1 ordinances, which is 257 and 259.

2 Stephen's done a great job of sending these
3 out to you in advance. So they're attached to
4 the agenda and they were also sent out to you in
5 advance.

6 In the week since we were last together,
7 I've worked with Pete Strong, our actuary, and
8 Bob Sugarman, our attorney, to put together a
9 preliminary draft of a response.

10 We asked members of the Board to send us
11 directly feedback that they might have so we
12 didn't have to reinvent this thing right here
13 today, that we might be able to incorporate your
14 comments into a document. So I hope you've had
15 time to review it.

16 And since the final draft of it was done by
17 our attorney, I'm going to ask Bob, if you
18 wouldn't mind, Bob, taking the Board through
19 what's contained in this draft response.

20 MR. SUGARMAN: Sure. Thank you.

21 And I'm assuming that you-all have read it,
22 so I'll just highlight what's in each paragraph,
23 and just stop me if you want any revisions.

24 This is marked a "Draft." It's just a
25 draft. This is our joint work together, so

1 please feel free to change anything that's in
2 here. I was just giving my best shot at what the
3 appropriate tone should be and the appropriate
4 comment. And if you want to tone it up or tone
5 it down, we can do it all.

6 In the first paragraph, I'm pointing out the
7 requirements that any new pension legislation be
8 submitted to us for our review and comment, and
9 also to recommendations and comments from the
10 State Division of Retirement.

11 The second paragraph acknowledges that the
12 council is not bound by our comments and
13 recommendations, but nevertheless we've taken
14 this seriously and that this is not just -- I use
15 the words "hard work and good faith." We're just
16 not here trying to pick something apart. We're
17 trying to work together to give our best faith
18 comments that we can.

19 The third paragraph points out that our
20 comments are focused solely on the effectiveness
21 of our participants and beneficiaries. The
22 entire pension reform package, as you know,
23 requires a balancing of the interests of the
24 workers, the participants and beneficiaries, the
25 unions, the taxpayers, and the city

1 administration.

2 It's not our job to do that balance. The
3 law tells us that we look solely to the interests
4 of the participants and beneficiaries, and that's
5 the purpose of our comments here.

6 So now skipping down to the first heading,
7 and that is "The Overall Pension Reform
8 Arrangement."

9 And the first paragraph says that by doing
10 away with the 2015 Pension Reform Agreement, we
11 are going to lose additional payments of \$350
12 million over the next 30 years, and that we would
13 have been fully funded in 18 years with a gradual
14 decrease in our unfunded liability.

15 Switching to the next page, the proposed
16 ordinance flips that around. It makes clear that
17 the 2015 anticipated payments and -- will be
18 replaced by a portion of the surtax, but not
19 until 2030.

20 And so what that does is rather than our
21 unfunded liability going down, it goes up and it
22 goes up every year. Remember, we thought we were
23 going to be 100 percent funded in 2035. Now
24 we're going to have our unfunded liability
25 increase until 2032, or 15 years of increase; and

1 then, according to the actuary, it will begin
2 then to fall rather than under the 2015
3 arrangement falling immediately, and we will
4 not -- we will reach 100 percent funding in 2060.

5 This is a 25-year postponement of full
6 funding. Under 2015, we would be full funded 18
7 years from. Now it will be 43 years from now.

8 The next paragraph is -- you know, you can
9 pay me now or pay me later, recognizing that the
10 2015 agreement would have fully funded -- if the
11 plan was closed now but we stuck with the 2015
12 income, we would be fully funded by the time most
13 of our members had retired.

14 Now, by pushing it out 25 more years, we
15 will be not fully funded until all of our members
16 have been retired probably for years. And, of
17 course, the longer that you push out the fully
18 funding, as I put in the last sentence, the
19 increased uncertainty and risk of achieving a
20 fully funded plan by then, obviously the longer
21 we go out the higher the risk.

22 And, remember, our purpose here is one of
23 warning and one of advice. We -- the City
24 Council can listen to us or can ignore us, but
25 the idea is that we don't want somebody coming

1 back in future years and saying, you didn't tell
2 me. So that's the idea. It's disclosure.

3 The next paragraph, third paragraph, we
4 acknowledge that the pension reform brings higher
5 benefits to a substantial number of our
6 participants, those who are in Group II.

7 And, of course, had that been done, that
8 would have added more liability anyway, more
9 liability than was anticipated in the 2015
10 agreement.

11 And then I said, while the current pension
12 reform proposal may take longer to pay off those
13 liabilities than we'd prefer, we recognize that
14 the city has given us a plan and a revenue stream
15 to pay our debts to our members and our retirees.

16 Then there's also a mention here, next
17 paragraph, about acknowledging the closure of our
18 defined benefit plan.

19 As your actuary warned you, we will have to
20 become more conservative in our investment
21 assumptions as the years progress, as we move
22 towards the fact that we have no new members.

23 When our assumed -- when our risk level goes
24 down, because the time will come that we will be
25 able to see the end of our plan and we will see

1 that we will not be able to rise and fall during
2 market cycles because we will not have time to
3 get more money or to make up what we lose, we'll
4 become more conservative.

5 And this sounds very familiar to whose of
6 you who are at the table who are in this same age
7 group that myself and some others are, because
8 when you got closer to retirement or you get
9 older, you become more conservative in your
10 investments.

11 Well, that's going to happen to us. And
12 when our assumed rate of investment return goes
13 down, or even when our mix of assets, we lower
14 our risk of achieving that amount so that we can
15 increase the certainty that we're going to get to
16 and lower our risk of loss, the cost to the city
17 is going to go up. You know that from what your
18 consultant and actuary have taught you.

19 So, again, I wanted to have that on record
20 because the actuary told us last week that there
21 had been no acknowledgment in any of the
22 calculations that have been presented either by
23 him or by the city of the fact that our risk
24 tolerance is going to go down, our investment
25 return's going to go down, and additional city

1 contributions will be required. This is not
2 unique to you. Happens to every closed pension
3 plan.

4 And then, finally, I'm telling them that
5 we're ready, willing and able to administer this
6 plan, both the trustees and your professionals,
7 that we're no longer in the pension benefits
8 design business. Whatever they enact, we're
9 going to administer, but we would like their help
10 in making some changes to the program.

11 So before we go into the individual
12 ordinances, is there anything more you wanted to
13 do there?

14 Because, Bill, I know you had written to me
15 about some calculation of the added costs.
16 Remember, over all, this is going to cost more
17 because as the unfunded liability goes up, that
18 is being carried at interest.

19 Okay. I'm done.

20 CHAIRMAN TUTEN: Hey, Bob, can you see my
21 hand?

22 MR. SUGARMAN: Yeah.

23 CHAIRMAN TUTEN: I'm sorry, buddy. Bill,
24 you had a comment?

25 MR. SCHEU: Yeah.

1 Bob, in that last paragraph -- by the way,
2 you did an excellent job on this letter.

3 MR. BROWN: Yes.

4 MR. SCHEU: And it's just very thorough, and
5 the tone that you were striving for, you just did
6 a great job.

7 MR. SUGARMAN: Thank you.

8 MR. SCHEU: A question though. I don't
9 remember reading anywhere as to who is going to
10 manage the 401(k)s. Do we know that? Does that
11 come to us or is that some new -- how does
12 that --

13 MR. BROWN: We will have nothing to do with
14 those. It's a whole new retirement plan. It
15 will not be under the purview of our
16 administration.

17 MR. SCHEU: So that the 175, 185 don't come
18 into play here?

19 CHAIRMAN TUTEN: That's going to be under
20 the unions.

21 MR. WYSE: Absolutely.

22 MR. SCHEU: So the 401(k)s, you-all would
23 administer?

24 MR. WYSE: 401(a). No. There's an RFP
25 right now for -- to do it separately.

1 MR. SCHEU: So we don't --

2 MR. WYSE: It's a 401(a), for the record.

3 401(a).

4 MR. SCHEU: Yeah, whatever. Right. Okay.

5 Thanks.

6 MR. SUGARMAN: So any changes we want to do
7 here, because Bill had mentioned, what are the
8 overall costs? And I wrote to Pete this morning,
9 but he's at another meeting. You know, how would
10 you compare the overall costs to the taxpayers of
11 the 2015 pension reform to this one?

12 Because we know that in the short term --
13 well, as our unfunded liability rises, it's going
14 to be added interest costs that we wouldn't have
15 had otherwise.

16 MR. SCHEU: What we might want to say since
17 we don't have the number, we ought to maybe just
18 call it to the attention of council, because
19 they're aware of it too, that there are
20 significant increases in costs.

21 CHAIRMAN TUTEN: Has the council auditor --
22 are they done with their report or are they still
23 figuring it out?

24 MS. BROSCHE: I think they're still in the
25 process of questions and answers. We should hear

1 from them on Wednesday, I believe.

2 MR. SCHEU: Joey probably knows the
3 additional costs, but he's not going to tell us.

4 (Laughter)

5 DIRECTOR JOHNSON: He's here, by the way. I
6 don't know if you noticed.

7 MR. SCHEU: So, Bob, maybe a sentence that
8 just says, we also call to your attention that
9 it's been reported that -- and you should be
10 aware of this substantially increased costs that
11 will arise under this program.

12 MR. SUGARMAN: We don't have that --

13 MR. PATSY: Or something to the effect that
14 the current numbers that are being projected may
15 understate the ultimate costs.

16 MR. SCHEU: That's the way to put it. Yeah.

17 MR. SUGARMAN: Bill, the problem is that we
18 don't have the backup for that yet because there
19 are some savings being realized by putting the
20 people into the DC plan, I would assume. I don't
21 know that, because I asked the actuary what the
22 normal cost is.

23 MR. SCHEU: Well, couldn't we say, though,
24 it's been reported in the press, because I
25 thought Bauerlein's article talked about the

1 increased costs. So we don't necessarily have to
2 rely on the actuary.

3 We could just say, we call to your attention
4 that the press has reported that there may be a
5 significant understatement of the costs to the
6 city arising from the plan.

7 MR. SUGARMAN: Maybe I'll put, the council
8 should also be aware of the added long-term costs
9 in delaying -- in increasing our unfunded
10 liability and delaying our fully funded target.
11 How's that?

12 MR. SCHEU: Sure.

13 MR. AMROSE: Bob, this is Jeff.

14 I think that's safe to say just, you know,
15 in general, we're extending the period that we're
16 going to pay the unfunded off over. So it's fine
17 to say that there will be more interest payments
18 on the unfunded accrued liability than there
19 would have been if we stayed with the 2015 plan.

20 MR. SUGARMAN: Okay. "Council should also
21 be aware of added long-term costs increase our
22 unfunded liability and extending our date of full
23 funding by 25 years."

24 Is that good?

25 MR. SCHEU: Sure. It's really not our

1 purpose to get into the increased employee
2 payroll costs and the 25 percent contributions
3 and all that.

4 MR. SUGARMAN: Right. Next --

5 MR. SCHEU: Anna, the Chairwoman of the
6 Financial Committee knows that.

7 DIRECTOR JOHNSON: Hey, Bob, could I ask you
8 a question before you move on?

9 MR. SUGARMAN: Sure.

10 CHAIRMAN TUTEN: To kind of piggyback on
11 what we talked about earlier today, and Jeff
12 you're on the line as well, my recollection is
13 that Pete performed a 30-year projection on two
14 of the assumption scenarios that were put forth,
15 but the final one that he ended up doing the
16 Saturday before the Board met, he wasn't able to
17 do a 30-year projection on that. Is that right,
18 Jeff?

19 MR. AMROSE: That's right, Tim. Yeah, the
20 4.25 and 1.25 percent, we haven't. I think it's
21 on our plate to do, but we haven't yet done it.

22 DIRECTOR JOHNSON: So recognizing that, I'm
23 going from recollection that the 30-year
24 projection associated with the 4.25 and 1.5
25 assumptions had the solvency of the plan reducing

1 down to 40 percent over that 30-year period.

2 So in other words, we drop from about 43
3 percent, where we are now. It's projected to go
4 as low as 40.

5 CHAIRMAN TUTEN: Tim, is this a copy --

6 DIRECTOR JOHNSON: Is this it here? That's
7 right. So it's projected to go as low as 40 in
8 2032.

9 So my question, Jeff, is whether or not we
10 can add a recommendation to this initial comment
11 related to sustaining that minimum solvency.

12 In other words, we don't know what's going
13 to happen over the next 30 years. And it's
14 possible that the solvency of the plan could
15 become less than 40 percent if conditions change.
16 We're hoping it's not going to get any worse --

17 (Simultaneous speech.)

18 MR. AMROSE: -- have to wait and see with
19 our stress test --

20 DIRECTOR JOHNSON: I beg your pardon?

21 MR. BROWN: Yeah. The stress test, I think,
22 indicated that.

23 MR. AMROSE: Yeah. You can see that in our
24 stress test on the next page. I think you're
25 probably on 6 of 15. If you go to 7 of 15,

1 you'll see, you know, just from that one year of
2 minus -- I forgot what we did, minus 15 percent.

3 We have one really bad investment here, and
4 you can see now the lowest funded ratio is in the
5 low 30 percent range.

6 DIRECTOR JOHNSON: I'm with you. I am with
7 you.

8 MR. AMROSE: So certainly, Tim, you can add
9 another level, you know, between the liquidity
10 ratio, the \$110 million minimum contribution.
11 You can add another one of funded ratio, and we'd
12 certainly support that.

13 DIRECTOR JOHNSON: Is there -- is there a
14 recommendation you could give us relative to
15 solvency that we could add to this letter so that
16 they're --

17 MR. SUGARMAN: I think we should add it on
18 page 4 when we get to minimum payment.

19 DIRECTOR JOHNSON: All right.

20 MR. SUGARMAN: And we'll let Jeff think
21 about it between now and then.

22 DIRECTOR JOHNSON: All right. I'm fine with
23 that.

24 MR. AMROSE: Sounds good.

25 MR. SUGARMAN: Okay. "Pension Surtax." So

1 now we'll get -- there's two ordinances. One is
2 the surtax ordinance.

3 Jeff, are we amortizing the present value of
4 the surtax over 30 years too?

5 MR. AMROSE: Correct.

6 MR. SUGARMAN: Okay. Good.

7 So at the bottom of the page it talks about
8 the surtax and how it permits the city to reduce
9 its annual contribution. Now we're on -- at
10 least as I printed out the next page.

11 So we explain that we accepted the
12 determination that the surtax would revenue --
13 revenue would grow by 4.25 percent, and that you
14 did that based upon the opinion of the general
15 counsel, that you're obligated to accept and
16 apply the city's determination of the surtax
17 growth rate.

18 Then I show that when we determined it, we
19 used Dr. Pertner, and he came in 3.34. But based
20 on the general counsel's opinion, the Board chose
21 to accept the city's projection of 4.25.

22 Next paragraph. We were uncomfortable with
23 the difference between Dr. Pertner and the city's
24 projections, but I remember you taking comfort in
25 the assurances from both the finance director and

1 the general counsel that the city's projection
2 would be reviewed annually.

3 Now, the ordinance as it's written now
4 permits an annual review but does not require it.
5 And so the recommendation would be to require an
6 annual review.

7 The second thing is, it doesn't say what
8 method they're going to use to determine it. Is
9 it what it was the last seven years, the last
10 three years, last year?

11 So what I did is I just picked ten years.
12 And I picked ten years because when we look back
13 at payroll growth, the state statute says we look
14 at ten years. I figured, well, if it's good
15 enough to payroll growth, it's good enough for
16 this. I just borrowed it from the state statute.

17 If anybody has a better number or a better
18 reason for using that number -- but there should
19 be a number. It should be based on something.

20 And then, secondly, I took a look at our
21 city charter that governs us, and we're required
22 to use consistency in methods. You know, our
23 actuarial evaluation has to use the same method
24 every year. We can't shuffle the numbers or
25 methods every year. And I thought that the city

1 should be bound by the same thing.

2 Whatever the method is, it should be used on
3 an annual -- the same thing should be used every
4 year. So I recommended adding, as you'll see the
5 underlying language there, that -- see, before,
6 without the language I crossed out, that's 4.25
7 unless the City Council modifies. So somebody on
8 the City Council has to bring it up. Somebody
9 has to make a motion to modify. If that doesn't
10 pass, you're just stuck with 4.25, whether that's
11 the right number or not.

12 So here what I did is what the finance
13 director said they were going to do, that
14 somebody was going to look at it each year. And
15 I suggested it be reviewed and set by City
16 Council each year, an affirmative act of
17 following consistent methods, whatever method
18 they chose. We can't tell them the method.

19 But, Tim, you may want to talk about
20 suggesting an appropriate method and basing it on
21 the past ten years.

22 And if it's not ten years and it's seven or
23 if it's five, whatever the number is should be
24 consistent. The same average should be used each
25 year.

1 So those are my ideas. And then I pointed
2 out that the proposed change doesn't require the
3 council to change the projection, only to review
4 it. So they've got to take some affirmative
5 action each year to look at it, where previously
6 the language just said they could change it if
7 they wanted to.

8 So I guess the question is -- there's
9 several questions. Do you agree that they should
10 be mandated to review it each -- and set it each
11 year?

12 Is there -- do we want to just say, use a
13 consistent method, or do we want to propose a
14 method? And what number do you like for growth
15 and surtax? Ten years, seven, anything you like.

16 MR. SCHEU: I thought you did it well, and
17 they're taking our advice. It's our advice that
18 they are required to -- Mike and Sam have said
19 repeatedly that they're going to do it. So why
20 not put some teeth with it?

21 Anna, you-all are going to consider it, and
22 that might be something to take back to Sam.

23 CHAIRMAN TUTEN: And Stephen is at the
24 stand.

25 DIRECTOR JOHNSON: So how will that work,

1 Bill? Is it that the council has to propose a
2 change in the rate, or is it the city that
3 suggests or recommends a change in the rate?

4 MR. SCHEU: Well, remember, that came up and
5 Mike said that that didn't come from the
6 administration, that that was going to go to the
7 council auditor, that council was going to have
8 the duty to look at it each year.

9 I'm sure the mayor -- the administration
10 would get involved, but the way I remember Mike
11 stating it on the -- whenever our meeting was,
12 was that that was something within the bosom of
13 the council.

14 MR. BROWN: And it wouldn't -- yeah, that's
15 right. He said specifically that the City
16 Council auditor would be responsible for that
17 every year, as they do reviews of everything that
18 they have to look into --

19 MR. SCHEU: That's exactly right.

20 MR. BROWN: And that the mayor's staff
21 wouldn't play a role. They could be consulted
22 with or provide input.

23 DIRECTOR JOHNSON: That the council auditor
24 would review the rate and then make a
25 recommendation to council?

1 MR. BROWN: He used very broad language,
2 saying, the City Council auditor, in the course
3 of doing their job, this would be one of those
4 things that they would look at because it
5 obviously would influence, you know, costs and
6 things such as that.

7 I think by including a specific provision
8 that requires them to at least just look at it
9 every year and making sure that it is something
10 that is written in on a checklist that he has to
11 do every year, as opposed to just being something
12 that would be in the, you know, general scope of
13 his duties.

14 MR. SCHEU: Right, right.

15 DIRECTOR JOHNSON: Brian Parks is here.
16 He's from the council auditor's office, and
17 Stephen Durden is here and he's at the podium.

18 You've got something to add?

19 MR. DURDEN: Yes, sir.

20 Just to clarify, this sort of thing would
21 be, at best, even for the council, aspirational.
22 As you may guess, just as if you had created a
23 rule for the Board to say every year we're going
24 to do A, B or C, the next Board could change the
25 Board rules anytime. You could waive a rule,

1 which you sometimes do.

2 City Council cannot be -- cannot force
3 another City Council to adopt legislation or
4 enact legislation or even review legislation. It
5 doesn't -- nothing wrong with the aspirational
6 part of this. I don't mean it that way.

7 But another sort of more practical side of
8 it is, suppose based on this language the City
9 Council does say, shall review and set this new
10 year -- this amount every year. Suppose the City
11 Council didn't review and didn't set. You then
12 would have to come up with what happens then.

13 Does the same rate stay in place? And if
14 that's the answer, then you see you haven't done
15 anything, would you say, then, the tax is void?
16 I don't think so. I mean, I'm just -- I'm trying
17 to get a practical side.

18 Suppose the City Council doesn't do what you
19 tell them that they tell themselves they have to
20 do?

21 MR. BROWN: Then let me ask another
22 question.

23 MR. DURDEN: Yes.

24 MR. BROWN: And perhaps the representative
25 of the City Council auditor could answer this.

1 Is this, in fact, something that would
2 automatically come up in their annual duties? I
3 mean, is this something that would be so obvious
4 that it would be visited every year and it would
5 be looked at?

6 MR. DURDEN: I -- I -- I don't know enough
7 about what the office does -- what the council
8 auditor does on a regular basis, but certainly
9 not only -- yes. I mean, I don't even know if we
10 can get an answer to that.

11 They do review everything. I mean, there's
12 no telling what the council auditor might review
13 on a particular case, what the council auditor
14 might say, hey, by the way, did you see this?

15 I mean, they -- they review an incredible
16 number of things. They make recommendations on a
17 regular basis. It would be -- let's suppose to
18 switch something around, my guess is, if this
19 Board, let's say, in -- something dramatic
20 happened one way or the other with sales taxes.

21 The Board might say, hey, we're going to do
22 a resolution to the council auditor, to the city,
23 to please review the sales tax because it's gone
24 up so high. Almost certainly something -- I
25 mean, I can't make people do stuff. You guys

1 can't make people do stuff.

2 But my guess is if you raised a serious
3 question -- this happens with the council
4 auditor. I think it's fair to say, if someone in
5 the city raises serious and significant questions
6 of finance, the auditor is likely to take a look
7 at it. They may dismiss it because it doesn't
8 look like there's any merit to it, or if they
9 think there's merit to it, they're likely to
10 bring it to the council president or whoever else
11 is appropriate.

12 But I think any financials belong within the
13 bailiwick of the council auditors. They
14 regularly review stuff, both continuing expenses,
15 continuing taxes. They -- they might second
16 guess a variety -- they do second guess a variety
17 of different things.

18 CHAIRMAN TUTEN: Whoever, jump in.

19 DIRECTOR JOHNSON: I don't mind deferring to
20 Rick.

21 MR. PATSY: I think you make a good point,
22 Steve, but the key that's going to make this plan
23 work is continued actuarial soundness of the
24 plan.

25 MR. DURDEN: Sure.

1 MR. PATSY: And the sales tax revenue
2 projection as well as the actual sales tax
3 revenue when it comes in is probably the most
4 important aspect of keeping this -- excuse me --
5 this train on the tracks. Okay?

6 MR. GASSETT: For 80 million bucks, it
7 better stay on track.

8 MR. PATSY: Sorry. Couldn't help it.

9 So being disciplined, whether it's the
10 current City Council or future City Councils, is
11 probably going to be the most important aspect of
12 this. Whether they're going to adhere to this or
13 not, that's important to the soundness of our
14 plan.

15 MR. DURDEN: I certainly understand that.

16 MR. PATSY: So by putting this in here, they
17 don't have to adopt it if they don't want to --

18 MR. BROWN: It makes a big statement.

19 MR. PATSY: -- but at least we're putting it
20 on record that, hey, this is an important issue
21 and it's important to the soundness -- long-term
22 soundness of the plan.

23 MR. DURDEN: Yes, sir. And I -- from what I
24 understand, this is a message to the council of
25 what is important to you, and I can't fault that

1 by any stretch of the imagination.

2 That is what you're supposed to be doing,
3 say, this is what matters to us. And I'm not
4 saying you shouldn't say these things. I'm just
5 telling you what the legal effect would be even
6 if adopted of this language.

7 MR. SCHEU: I think Steve had a great idea.
8 Could we add a sentence that says, we recommend
9 that the job responsibilities of the council
10 auditor be -- that this responsibility, annual
11 responsibility, be added to the duties of the
12 council auditor as a place for the initiation of
13 the review.

14 And that way you're getting it lodged in a
15 place and you're keeping it in the council and
16 you're not having to bind future council,
17 although they can change the job description. I
18 understand that. But we're saying where that
19 should go, and that's from a process perspective.

20 MR. PARKS: Brian Parks, council auditor's
21 office --

22 MR. SUGARMAN: So if you take a look at the
23 underlying language, to implement what Bill
24 talked about, it shall be reviewed by the council
25 auditor and set by council.

1 So that -- you know, I understand Steve's
2 saying they may not want to bind a future council
3 and maybe they're not bound by it, but I do
4 agree, it's aspirational. If all it is is
5 aspirational, this is a worthwhile aspiration.

6 DIRECTOR JOHNSON: Hey, Bob, we've got
7 Brian Parks here. I don't know if you can see
8 him, but he's at the podium. I think he's got a
9 comment as representative of the council auditor.

10 MR. SUGARMAN: Okay.

11 MR. PARKS: From our office, we would always
12 have to be very careful. What you're kind of
13 creating is a job requirement --

14 MR. SUGARMAN: Could you get near the podium
15 or closer to the mic, or put Brian at the table.

16 DIRECTOR JOHNSON: Speak up, Brian, so he
17 can hear you.

18 MR. PARKS: I'm sorry.

19 So the issue is that we have is we have --
20 our main function throughout the city is
21 performing audits. And to do those we have to
22 have independence and stuff of that nature. We
23 are typically a review function.

24 Like a bill, this bill in particular, once
25 it's filed, our office reviews and provides many

1 comments and everything else like that.

2 But to state that we're going to be the
3 initiator of this and everything else would
4 create a problem most likely from a standard that
5 we wouldn't be independent, and it might impair
6 us from doing certain audits in the future. We
7 always would have to be very, very, very careful
8 of that.

9 MR. SCHEU: So that's exactly opposite of
10 what Mike said.

11 MR. PARKS: I think what Mike -- and I'm
12 not -- you know, I was listening that day as
13 well. I think it could be initiated by
14 everybody.

15 Whether or not it's this Board, you know,
16 did a resolution that requested the council do
17 something, whether or not it's the council
18 auditor during the budget process where we
19 provide feedback and say, hey, this appears to be
20 lower, you know what I mean, than maybe this
21 upcoming year, or whether or not it's the
22 administration going through its normal process,
23 I think it could be all of those because it would
24 be a piece of legislation that at the end of the
25 day would be approved by council.

1 MR. SCHEU: Well, I'm just thrashing about
2 here, trying to get it started somewhere, because
3 now we've got a despaired view.

4 And knowing you can't bind council -- and,
5 Anna, probably this would go -- would it be
6 appropriate to suggest -- we're not -- to suggest
7 that the City Council Finance Committee, as part
8 of its responsibilities, consider the annual --
9 review it annually so that the process can get
10 started? I mean, how -- those are the rules of
11 the council. How does that work?

12 MS. BROSCHE: I think the suggestion that's
13 here in terms of "shall be reviewed" is fine and
14 saying the council is fine because financial
15 matters get referred to the Finance Committee --

16 MR. SCHEU: Okay.

17 MS. BROSCHE: -- and the council auditor's
18 office, through the budget process, reviews all
19 of the ordinances that are, you know, applicable
20 and make sure that they're covering all the
21 different pieces that they need to.

22 And so I think what you have here is fine in
23 terms of referring it to the council. And I see
24 that you're strengthening it from the way that
25 it's written now, that it shall be 4.25 unless

1 it's changed. You're suggesting that it shall
2 be, and then the council can take that up in its
3 work going forward.

4 DIRECTOR JOHNSON: So there were two other
5 parts of the matter that Bob brought up. One was
6 the method, and I think for some of the members
7 of the Board there's a concern around solvency,
8 that this rate, as the basis for determining the
9 present value of this asset, as it rises, it will
10 indirectly reduce the solvency of the plan.

11 In other words, the higher this surtax
12 percentage is, the less money the city has to put
13 into the plan today that affects solvency. So
14 there's an awkward consequence of putting this
15 into the hands of council. I say it with
16 respect.

17 But if council's budget isn't balanced and
18 they need to come up with \$2 million, one way to
19 do that is just notching up this rate a little
20 bit because it will create savings from what they
21 have to put into the pension fund. It's a way of
22 generating revenue without raising taxes.

23 So in other words, without a method, it's
24 kind of left up to the discretion of the
25 individuals and the circumstances at the time,

1 and ultimately it's the solvency of the plan that
2 suffers.

3 So maybe there's a way that we can introduce
4 a method so that there isn't this rate creep as a
5 way to generate revenue.

6 CHAIRMAN TUTEN: And I know it was just a
7 week ago and it's shocking (indiscernible).

8 Joey or anybody, remind me, what is the
9 trigger -- what's the city's ability to change
10 that assumption from the 4.25?

11 DIRECTOR JOHNSON: My read of it is that
12 council has the discretion, but I'm no attorney.

13 Stephen, what's -- who has the right to
14 change the 4.25?

15 MR. SUGARMAN: The answer is the council.

16 MR. DURDEN: It's the city, the council
17 being the legislative body, but the city has the
18 right to do that. It's the city is the one who
19 determines the rate in order to determine the
20 value for all three funds.

21 CHAIRMAN TUTEN: So they have -- Steve, so
22 there's nothing to stop them fiscal October 1 of
23 2019 to say, the last year the first -- you know,
24 last year, the Better Jacksonville Plan, we made
25 7 percent over the last three years. Let's just

1 go ahead and raise that assumption to 7 percent?
2 Is that what I'm hearing?

3 MR. DURDEN: Okay. Perhaps. I don't know
4 enough about -- let me put it in these terms.

5 There is a range of reasonable. To use the
6 absurd to help understand the statute, if the
7 council -- the Florida Statute requires this fair
8 market -- this market value, whatever the exact
9 words are, that can't be completely made up, as
10 in the council can't say, you know, we've been
11 going up in our pension sales tax 700 percent
12 every year and, therefore, we're going to value
13 this at \$40 billion tomorrow, or something like
14 that.

15 There's -- there's a range, and you can't go
16 down to, like, oh, no, we think based on -- we've
17 decided because we want to do this, that or the
18 other, we're going to reduce it to 20 percent
19 loss on an average.

20 In other words, there's a certain range of
21 reasonableness. Like any agency, they have the
22 right to affect the council. The city is
23 effectively an agency interpreting the statute.
24 As you often interpret the ordinance code as you
25 apply it, there will be a range of reasonable. I

1 can't give you a top and a bottom. I realize
2 that.

3 But you can't -- it's not -- pulling a
4 number out of a hat won't be sufficient. There
5 will always have to be a study of some sort. But
6 don't get me wrong. I understand, based on
7 watching two different people value the tax, that
8 there are assumptions that are made one way or
9 the other and I understand that. But all of that
10 goes into the reasonable -- reasonable standards.
11 Like so many areas of law are, is it reasonable?

12 So it's not anything, but I understand your
13 concern that it may look like, well, we're just
14 going to do this. And I don't know, for example,
15 if anybody -- I wouldn't know this for certain,
16 but if the city had said, you know, we're going
17 to make this an 8 percent assumed growth, I think
18 that based on what I've seen from all of the
19 experts, your expert and the city's expert, that
20 someone might say, well, you know, that's just
21 out of control. You can't possibly make that
22 assumption.

23 MR. PATSY: Steve, there's no question if
24 they selected a rate that was unreasonable or
25 appeared to be unreasonable that there would be

1 decent amount of outcry.

2 But my experience in another pension fund
3 that I sat on the board on, they -- they take a
4 fixed number of years, and take the average of
5 those years to get their rate.

6 And that's -- I don't remember what number
7 of years Mike used to come up with the 4.25,
8 whether it was seven or nine or whatever, but
9 fixing the number of years to come up with your
10 average is a disciplined approach because you're
11 taking hard numbers, you're averaging those hard
12 numbers over a predetermined time period, and
13 you're living with the consequences.

14 So just supposing, you know, using Rich's
15 example, one year it pops up to 7 percent, and a
16 future City Council, not the current City
17 Council, but a future City Council determines
18 arbitrarily that, hey, that's a sweet rate, we
19 want that --

20 MR. DURDEN: Sure.

21 MR. PATSY: -- you know, there's nothing in
22 the law that says they can't do that.

23 MR. DURDEN: Correct. As far as I can tell,
24 I mean, not in the literal sense. No.

25 MR. PATSY: And the ultimate, you know,

1 soundness of the plan for one year may be fine,
2 but, you know, it may not be fine after that.

3 But picking a fixed number of years -- and
4 I'm suggesting that because I don't know if we
5 have the wherewithal to do that.

6 MR. DURDEN: And I don't -- just real quick,
7 I just -- I want to answer this, but I forget to
8 mention, there's likely to be a tweak in the
9 language in this ordinance regarding this
10 specific requirement. We're trying to -- this is
11 where we work with the auditors and other people
12 to make sure that the language says what the
13 contract says.

14 I wanted to let you know so that you're not
15 surprised. It's intended to do what you guys
16 think this is doing, and people were a little bit
17 afraid of the way it was written. But I know --
18 I'm working on it, and I know the absolute
19 purpose is to do what you guys think it's doing.
20 And I didn't want you to be surprised by it.

21 It wouldn't change your concerns. It
22 wouldn't change your advice. It doesn't change
23 your aspirational or whatever else you want to
24 say, but I just wanted to let you know there
25 might be some -- you'll notice some small amount

1 of change in the language to get it to do what
2 you guys think it's doing. And I just didn't
3 want you guys to be surprised by that.

4 DIRECTOR JOHNSON: So we have a method on
5 the table. Bill's recommended -- I'm sorry.
6 Bob's recommended a ten-year average based on the
7 compound average growth rate method that Pertner
8 used.

9 I don't think you said that specifically,
10 Bob, but Pertner did use a compound average
11 growth rate to calculate the 3.34.

12 I think that's reasonable that the rate be
13 4.25 and the only way to raise it would be if the
14 ten-year average growth rate justified making it
15 higher.

16 MR. SCHEU: I don't think we're going to be
17 able to mandate to City Council. I think we
18 just -- as I listen to this, I don't think so.

19 So I'm running the risk of sounding like a
20 transactional lawyer trying to negotiate a lease
21 and trying to get the language where it's
22 liveable by both parties.

23 So what if -- picking up on what Rick said,
24 what if we just said, using disciplined,
25 reasonable and consistent methods? I mean,

1 that's about all we're going -- and the ten-years
2 would be fine. But I don't -- I'm not sure that
3 we can --

4 CHAIRMAN TUTEN: We can't, Bill. If that
5 was the intent of the mayor to put those
6 safeguards in here, Mr. Mousa and Mr. Weinstein
7 are plenty smart enough to put that in here.

8 In other words, I'll argue a point. I'll
9 argue for leaving it as it is. And this is going
10 to be a strange one. For this -- for that very
11 reason we've been talking about.

12 The 4.25 at least put sort of a cap on the
13 craziness from what Tim was saying, because if
14 anyone does not think that a future mayor or
15 council, not Ms. Anna, of course, is not going to
16 exploit this right here in order to save money to
17 contribute to the pension fund, but here's the
18 problem, like you said.

19 They've got a 13-year window before anything
20 really hit -- before they have to count that
21 money. So in the next 13 years, three years from
22 now they go, hey, we've averaged, you know, 6
23 1/2, 7, 8 percent, guys. I mean, it's not
24 unreasonable. That word "unreasonable" is
25 starting to go with unsustainable. It's starting

1 to get on my nerves, because reasonable to you,
2 hey, man --

3 MR. SCHEU: But that's in the statute,
4 though.

5 Bob, isn't that in the statute that the --
6 that these assumptions, the state, whatever
7 committee that is, has to -- it has to be
8 reasonable?

9 MR. SUGARMAN: Well, as Steve was saying,
10 everything has to be reasonable. But the courts
11 will give deference to the City Council's view of
12 reasonableness.

13 I would prefer to say -- I don't want to
14 hold them to anything more than we're held to.
15 So we're held to using a ten-year average when we
16 figure out pay increases. So that's why I
17 borrowed the ten years.

18 If they come back and say it's seven years,
19 eight years, five years, that's okay, as long as
20 they don't keep changing it from year to year.
21 That's the same reason for using consistent
22 methods --

23 CHAIRMAN TUTEN: I mean, we're spinning our
24 wheels here because how are we going to enforce
25 them with it? How are we going to --

1 MR. SCHEU: Every year we'll write them a
2 letter if they don't do it.

3 CHAIRMAN TUTEN: The mayor has already -- I
4 don't mind putting this in and we can send it to
5 them. But, honestly, fellas, if anybody is
6 holding their breath that they think the council
7 and future mayor are going to stick by this,
8 it's -- it's --

9 MR. BROWN: Doesn't matter. This is
10 reasonable. It doesn't matter what we think the
11 future council and mayor are going to do.

12 This is reasonable. And every year it is
13 our job as a Board of Trustees, if we feel that
14 there is something happening, that we can notify
15 the City Council they need to look at this and
16 explore revising it because of a change in the
17 sales tax growth, honestly. That's our job, is
18 to bring attention to matters that affect our
19 membership.

20 But I think, like you said, there's so many
21 limitations as to what City Council in the future
22 can be bound by, this is a very reasonable
23 statement, and I think that that's the best case.

24 DIRECTOR JOHNSON: All right. So, Bob,
25 before we move off this, where are we at?

1 MR. SUGARMAN: I think we're where we are
2 now unless you want to add the words where you
3 said growth and "surtax compound average" before
4 the word "growth."

5 "Compound average growth and surtax."
6 That's what had you suggested, Tim.

7 DIRECTOR JOHNSON: That's what I suggested.

8 CHAIRMAN TUTEN: Yeah. I like that. At
9 least there's some parameter.

10 MR. SCHEU: Can I ask a question before we
11 leave this?

12 DIRECTOR JOHNSON: Yes, sir.

13 MR. SCHEU: This is an accounting question
14 and I just don't know the answer. So at the
15 bottom of page 2, it says that the city will
16 reduce its annual contribution to the pension by
17 a 30-year amortization of the present value of
18 the surtax.

19 So help me understand. That means that
20 every year, to simplify it, 1/30th of the present
21 value goes on the books as the asset, or whatever
22 we call it. Is that what that means?

23 MR. AMROSE: I think eventually right now we
24 would take the present value of the pension
25 liability surtax, using the 4.25 percent growth

1 rate, present value that, and reduce the unfunded
2 by that amount.

3 Right now the unfunded is going to be paid
4 off over 30 years. So that's how the calculation
5 mathematically would work.

6 MR. SCHEU: Well, is this correct, though?
7 Because we're not going to have a 30-year
8 amortization of the present value of the surtax.
9 What you just said, I think, was that it will be
10 reduced by the present value of the surtax.

11 MR. SUGARMAN: Yeah, I left those words out
12 by somebody added them. Are those -- are we
13 amortizing the surtax by 30 years?

14 MR. AMROSE: Essentially, yes.

15 MR. SUGARMAN: I thought we were just
16 amortizing the added liability.

17 MR. AMROSE: No. You're reducing the
18 unfunded by the present value of the surtax, and
19 then you're amortizing the net amount over 30
20 year. So it's essentially the same thing as
21 amortizing the present value of the pension
22 liability surtax over 30 years.

23 MR. SCHEU: Okay. I get that. That's
24 the -- because it's a -- that's an algebraic
25 formula. Okay.

1 MR. AMROSE: Yeah.

2 MR. SCHEU: So what happens when you get to
3 2035? So you've got on your balance sheet
4 whatever this is. But now you've started getting
5 the cash in.

6 MR. AMROSE: Yes.

7 MR. SCHEU: How do you account -- what is
8 the accounting treatment of the cash you're
9 receiving? Do you still show on your books that
10 reduction by the present value, or do you then
11 switch to a cash basis? And I don't know the
12 answer. That's an accounting question. How
13 would you treat that?

14 DIRECTOR JOHNSON: You want to talk about
15 it?

16 MR. GREIVE: Well, you've got Jeff on the
17 phone.

18 DIRECTOR JOHNSON: But it's an accounting
19 treatment.

20 MR. GREIVE: No. Jeff will answer that.
21 He's an actuary.

22 MR. SUGARMAN: But, Jeff, how are you going
23 to treat it? Once the money starts rolling in,
24 are you going to use that dollar for dollar to
25 offset the city's contribution, or are you still

1 going to be doing a projected value based on the
2 future growth? I think that's the question
3 you're asking.

4 MR. PATSY: Yeah.

5 MR. SCHEU: Right.

6 MR. SUGARMAN: Once the dollar starts coming
7 is, that's today's dollars. Is that the offset?

8 (Simultaneous speech.)

9 DIRECTOR JOHNSON: Slow down, guys. We have
10 a reporter here.

11 MR. SUGARMAN: Okay. Let me ask the
12 question again.

13 The money now starts coming in. I'll just
14 make up the number. Let's say it's 10 million.
15 And -- but we see that the projected average in
16 the future is 11 million. So do we give the city
17 credit for the ten that we're really going to
18 get, or do we give it for the 11?

19 CHAIRMAN TUTEN: I've talked to Tim about
20 this and I won't keep on. But explain to me real
21 quick -- and maybe, Anna, you know -- how the
22 city is -- because I'm worried the most about
23 liquidity rates. That's what's gotten me the
24 most jittery, is that fact that we're not going
25 to have enough money. Okay.

1 Besides all the fancy accounting tricks,
2 will someone please explain to me -- and maybe,
3 Jeff, on the line, you could do it.

4 They're taking the present value of that
5 future money. Okay. I understand that part of
6 it, and they're knocking the bill down. It
7 lowers their annual payment, et cetera.

8 MR. AMROSE: Right.

9 CHAIRMAN TUTEN: Now, when they start
10 collecting that actual real dollar, they're
11 counting that dollar too towards the bill at that
12 time, or are they saying, we've already spent
13 this dollar 20, 30 years early and we're just
14 going to give it to the pension fund?

15 MR. SCHEU: That's exactly the question.
16 Are you getting to count it twice? What happens
17 with it -- I mean, like --

18 CHAIRMAN TUTEN: Are they double -- are they
19 counting it twice, is what I'm trying to get at.

20 MR. SCHEU: I mean, we appreciate the
21 building over time, and then they get the cash in
22 and --

23 MR. BROWN: Bill, they reduce that future
24 amount to a present day value. Once we get to
25 the day that we're actually receiving it, it is

1 now the -- the value of that asset is the money
2 that's coming in.

3 MR. AMROSE: That's right. So -- at least
4 in my opinion, it would be the actual amount
5 that's coming in. And as much as that deviates
6 from the amount that was expected to be coming
7 in, that will generate a gain or a loss.

8 So, you know, the numbers in 2030 may be --
9 but we're expecting \$100 million to come in.
10 Now, this is where the rubber hits the road,
11 because if those assumptions were too aggressive,
12 i.e., the 4.25 percent, and the fund only gets
13 \$60 million coming in, well, there's a \$40
14 million shortfall and that will create an
15 actuarial loss.

16 MR. SUGARMAN: And it could be amortized or
17 it has to be paid that year?

18 MR. SCHEU: And so that would be charged to
19 the city? Is that --

20 (Simultaneous speech.)

21 MR. AMROSE: The loss will be amortized over
22 a period of time not to exceed 30 years.

23 MR. SCHEU: Okay. All right.

24 CHAIRMAN TUTEN: Jeff, can I ask another
25 question real quick?

1 MR. AMROSE: Sure.

2 CHAIRMAN TUTEN: Would that \$40 million
3 hypothetical loss, because you've injected that
4 expected income over the last whatever years
5 before you actually received it, and once it
6 turns out to be a loss, whatever it may be, how
7 much does that impact the pension fund?

8 In other words, is it a one-to-one or is
9 that, because you counted not just the one year
10 as an actual loss, but now you've had that money
11 for 20 years as an actual loss, does that skew it
12 or does it make it worse or doesn't really
13 matter?

14 Do you understand what I'm trying to ask
15 you?

16 MR. AMROSE: I think so. But, I mean,
17 essentially what's going to happen is when that
18 money starts coming in annually, we're going
19 to -- you know, there's going to be gains or
20 losses. It can go either way obviously depending
21 on that actual amount that came in versus the
22 projected amounts.

23 And it's not going to start until -- I think
24 it's 2030 or '31, whenever that money actually
25 comes in, and that's why the assumption of the

1 4.25 percent is extremely important, because if
2 we were never going to reflect the actual amount
3 that came in, then it really doesn't matter what
4 assumption you use.

5 So it is a very important assumption and
6 that's going to start mattering when that money
7 actually comes in and seeing the difference
8 between that and the expectation.

9 MR. BROWN: Which is why it's important to
10 convey this to the council why every year it's
11 important to revisit that and make sure it's not
12 too optimistic --

13 MR. AMROSE: Right.

14 MR. BROWN: -- so that we don't get so
15 surprised in 2031.

16 MR. SCHEU: So, again, I'm just trying to --
17 accounting is not my -- so should we add a
18 sentence maybe in that same paragraph beginning
19 at the bottom of 2, that says the 30-year
20 amortization -- until the actual receipts are
21 made, in which possible -- potential gains and
22 losses will adjust? I don't know how to say
23 it --

24 MR. BROWN: I don't think we need to add it
25 because I think that goes without saying.

1 MR. PATSY: But, see, that's part of the
2 actuarial process.

3 MR. SCHEU: Okay. All right.

4 MR. PATSY: And, Jeff, correct me if I'm
5 wrong, this is a rolling 30-year amortization.
6 So we get to 2031, we're going to calculate it.
7 We're going to calculate our funded status.
8 We're going to calculate what the city owes us.
9 2030 -- what did I say, 2031? In 2032 we do it
10 all over again.

11 MR. AMROSE: Yeah. Each year you're going
12 to generate gains or losses for this which is
13 paid off over a period of time up to 30 years.
14 So, yes, it's rolling. The first year would be
15 paid off over 30.

16 You'll still have that first payment or
17 credit, depending on if it's a gain or loss in
18 the second year, but you'll generate a new
19 payment or credit.

20 MR. SCHEU: So you won't adjust it -- like
21 let's say that there's a \$1 million loss, that
22 the proceeds were \$1 million less.

23 MR. AMROSE: Okay.

24 MR. SCHEU: So that year, does that increase
25 the city's contribution by a year, or does 1/30th

1 of that million dollars --

2 MR. AMROSE: It will be a 30-year
3 amortization of the million dollars. That's how
4 much the -- the increase in the required city
5 contribution would be --

6 MR. SUGARMAN: In a closed plan?

7 MR. AMROSE: -- and the following year --
8 I'm sorry.

9 MR. SUGARMAN: In a closed plan?

10 CHAIRMAN TUTEN: Okay. Jeff, I think I've
11 got a way to explain it.

12 In other words, what you just said, what
13 Bill just said, it's kind of like the money
14 supply with the multiplier effect.

15 In other words, is there a negative effect,
16 because we've said for the last 30 years we've
17 counted this dollar as a dollar. Now we get to
18 the year where it actually comes in and, oh,
19 crap, it's worth 60 cents.

20 Do we have to go back and adjust all our
21 calculations in the past to account for that?

22 MR. AMROSE: No. No. You don't go back to
23 adjust anything. It's done at that time when the
24 money is coming in.

25 To Bob's question, in a closed plan you

1 would do that. No, I mean, that's why I'm
2 saying, over a period of time not to exceed 30
3 years. Our recommendation would certainly be to
4 pay that off sooner than 30 years, but that's why
5 I was careful with my words, you know, that it
6 would be paid off over a period of time not to
7 exceed 30 years.

8 MR. SCHEU: All right. Well, let's say
9 there's a loss -- let's say it's 4.25, and let's
10 say there's a million-dollar loss that gets
11 spread over a 30-year amortization starting in
12 2031.

13 That loss keeps getting out. So in 2060,
14 the sales tax runs out and you've still got a
15 portion of that amortization still hanging out
16 there.

17 MR. AMROSE: Sure.

18 MR. SCHEU: Am I missing something? So
19 you're not --

20 MR. AMROSE: No --

21 CHAIRMAN TUTEN: So you never pay it off.

22 MR. SCHEU: You never pay it off, assuming
23 that.

24 MR. PATSY: Well, at some juncture, because
25 it's a closed plan, the fund will continue to be

1 depleted because participants will retire and
2 retirees will pass. So the population pool will
3 continue to shrink.

4 MR. SCHEU: Right.

5 MR. PATSY: So the assets needed to pay the
6 benefits will go down. So the city's
7 contribution could still stay large and could
8 conceivably get larger depending on if our assets
9 shrink at a much higher rate than the retiree
10 population pool shrinks. So it's -- there's a
11 lot -- there's a lot of ways this thing can go
12 awry.

13 CHAIRMAN TUTEN: Well, you're right. You
14 have -- normal circumstances, you'd have --
15 biggest concern is market returns.

16 Now, you not only compound that, but you've
17 got returns with an unknown, which is the surtax
18 rate, because if that doesn't come even close,
19 you know -- and in fairness to the city, 4.25,
20 well, that's not -- you know, 3.34, margin of
21 error. Let's just call it that.

22 Anything higher than that and we start
23 getting wonky, not because if they're right, but
24 because if they're wrong.

25 MR. SCHEU: Right.

1 CHAIRMAN TUTEN: And now we've got two sets
2 of things we've got to keep an eye on to make
3 sure.

4 And I was going to ask Jeff, at what year,
5 if you could tell me, or spit-ball it, what year
6 do we start -- or stop using that 30-year
7 amortization?

8 In other words, is it going to be, you know,
9 when we've got -- everybody on the job's got 15
10 years or more? I mean, 2042? How does that
11 work?

12 MR. AMROSE: Yeah. I mean, certainly we
13 will be having conversations with the Board
14 about, you know, reducing that amortization
15 period.

16 In other words, the initial unfunded accrued
17 liability must be paid off over 30 years. But
18 any new basis, any gains or losses or assumption
19 changes, anything that we create in the future in
20 a closed plan, to Bob's point, we would certainly
21 recommend paying that off over a period less than
22 30 years.

23 MR. SCHEU: But do we have the discretion to
24 do that with the statutory change, Bob? Because
25 that requires a 30-year amortization.

1 MR. SUGARMAN: Of the projected current tax,
2 not of actuarial shortages.

3 MR. AMROSE: Right.

4 MR. SUGARMAN: He's talking about an
5 actuarial loss that would arise if the actual
6 dollars didn't meet the surtax projections.

7 MR. BROWN: And in that case, use the
8 standard increase in the city's payment because
9 it's an actuarial loss. It's outside of this,
10 this special treatment of the surtax.

11 (Simultaneous speech.)

12 MR. SUGARMAN: It could be paid off that
13 year or it could be amortized, but Jeff said not
14 more than 30 years in a closed plan. It's his
15 expertise, but we probably would find it a lower
16 number.

17 CHAIRMAN TUTEN: All right. Where we at?
18 Tim, you got anything further?

19 DIRECTOR JOHNSON: I have nothing more to
20 add. Just remember, we've got a stenographer who
21 is taking notes, so let's not talk over one
22 another.

23 MR. SUGARMAN: The conclusion was to add the
24 words "compound average" before the word "growth"
25 upon the recommendation of our executive

1 director.

2 DIRECTOR JOHNSON: That's right. So we're
3 moving -- Bob, I was just going to say, we're
4 moving on to your next topic, which is the
5 "Actuarial Disclosures."

6 MR. SUGARMAN: Yes, sir.

7 And when I got this multi-page actuarial
8 impact statement, I'd never seen one like that
9 before. And when I talked to Jeff and Pete, they
10 said that's because of all the disclosures that
11 we have to make.

12 So I want to make clear to the council that
13 there are a lot of disclosures here that normally
14 do not apply that -- our actuary is the largest
15 governmental actuarial firm in the country, is
16 putting them in there, and that the reason that
17 we can accept this actuarial -- accept this
18 actuarial impact statement even with those
19 disclosures is because, according to the general
20 counsel, each one of those is required by a
21 provision of state law.

22 And, therefore, the state law which says --
23 and the city charter in that last paragraph say,
24 the plan has to be maintained on a sound
25 actuarial basis. And Steve and I have had these

1 discussions, and it's his position that it's
2 sound actuarial practice to follow the state law.
3 And, of course, the city charter, which
4 prescribes certain actuarial practices and
5 assumptions.

6 But I think we're just disclosing the reason
7 for these comments and the reason for these
8 disclosures by your actuary, and that they're
9 justified by the laws that are -- that mandate
10 them.

11 So then on the top of the next page I just
12 wanted to make clear that when they see the
13 numbers in the valuation and they see that -- in
14 the actuarial impact statement and our
15 valuations, that those will be probably different
16 than GASB disclosures and their CAFR because
17 there's different standards involved and
18 different laws involved, and we were told that
19 last week when we met very specifically.

20 So that ends the -- and, again, these are
21 just disclosures. You know, we're the experts in
22 the field and we want the council to know what's
23 coming.

24 I would propose since we've been at this
25 over an hour a short break before we go on to the

1 next ordinance.

2 MR. SCHEU: Since the Chairman has already
3 broken.

4 MR. SUGARMAN: Oh. I'm about to also. I'll
5 be back in a couple of minutes.

6 (A break was taken; thereafter, the meeting
7 continued as follows:)

8 MR. SUGARMAN: Okay. Mr. Chairman, are we
9 ready to go on to page -- to the next ordinance,
10 Number 259?

11 DIRECTOR JOHNSON: I think we are.

12 MR. BROWN: Just one minor note, Bob. The
13 headings -- and obviously this is a draft. If
14 you could just bold the actual headings for the
15 ordinances to make it a little clearer for the
16 members of City Counsel to see it. I don't know
17 if you noticed it, but the first heading wasn't
18 bolded on what we have. Yours may be.

19 MR. SCHEU: It's just not consistent.
20 Right.

21 MR. SUGARMAN: Yeah. Actually, this is
22 going to wind up on your letterhead. Oh, I see.
23 The one that says "Overall," put that in bold. I
24 got it.

25 MR. SCHEU: Well, it's just that the

1 hearings need to be consistently bolded or not
2 bolded. Some of them are bolded and some of them
3 are not.

4 MR. SUGARMAN: Yeah. That's because the
5 headings on the three different topics, the form.
6 Overall, the two ordinances and the conclusion,
7 those are in bold. And then these are like
8 subheadings, the ones that are not in bold.

9 MR. SCHEU: "Overall" is not in bold.

10 MR. SUGARMAN: Anything we can -- yes,
11 "Overall" needs to be put in bold. Yes. I wrote
12 that down on page 1. Okay.

13 We're on page 4, Ordinance 259. It just
14 again reflects what happens. And so now going to
15 the details, the "Liquidity Payment." And this
16 points out that our assets and funding level are
17 going to decrease while the payments to retirees
18 will increase.

19 This is what happens when you close the
20 plan. They've cut off our new money, and so
21 we're going to have more money going out because
22 we don't have new workers to replace the source
23 of income for those who are coming in. And
24 then -- so that's one stress on our liquidity.

25 The second stress could be adverse market

1 events as shown by the stress test. And if you
2 remember, last week we were having a discussion
3 about how there could even be, you know,
4 three-figure numbers, in the millions, which I
5 guess would be nine-figure numbers, a hundred
6 million or more, to maintain our liquidity.

7 And we received a warning that over the next
8 43 years, it's anticipated it will be
9 full-funded, that there will be recessions and
10 market downturns.

11 So there is a proposal in the ordinance that
12 says there will be a liquidity ratio and that --
13 the copy I was given didn't have a number in it,
14 but what I'm proposing is that we define what
15 that means. And that is the net market value of
16 assets in the pension fund -- does the DROP --
17 actually, I believe this was proposed by
18 executive director or by Pete -- net of the
19 accounts other than reserve accounts divided by
20 the total benefit payments.

21 So we all have to know what liquidity means.
22 Now the question -- and I turn this over to
23 Tim -- is, what is the appropriate liquidity
24 ratio? This has to do with operating our pension
25 plan day-to-day, year-to-year, just as the

1 chairman was talking about. Are we going to have
2 the cash we need each and every year?

3 Let me just tell you the consequences of
4 what happens if we don't have the cash. If we
5 miss a pension payment because we don't have the
6 money, or if the city doesn't give us a pension
7 payment that they owe us, not to suggest that
8 they ever have, that is grounds for the state
9 taking over the control of city finances. We
10 know all about that down here in Miami. It's
11 happened a couple of times. So this is serious
12 stuff for everybody.

13 So I'm going to turn this over to Tim. This
14 is pure operational. He's got to have money in
15 the bank to pay our bills.

16 DIRECTOR JOHNSON: Yeah, Bob, you're right.

17 So when you look at the last actuarial
18 report, you'll see that -- and it was also
19 included in the actuarial impact statement, we
20 had benefit payments of about \$153 million.

21 So, in theory, five times liquidity is five
22 times the \$150 million. I'm not sure based on
23 this formula when our liquidity ratio falls below
24 that how the money will actually be placed back
25 into the fund, whether the city is actually just

1 going to write us a check, it gets us to where we
2 need to be, or whether there's going to be some
3 procedure or formula or mechanism to get that
4 accomplished.

5 So that's the first reason why I'm nervous
6 about the five, because I don't know how the
7 money is going to get paid in if we drop below
8 five.

9 Joey, I hate to put you on the spot, but
10 give me a little understanding of how you think
11 the city is going to pay the additional
12 contributions to get our solvency up to that five
13 times ratio.

14 MR. GREIVE: I'll have to defer to Counselor
15 Durden as to what the language says.

16 What does the language require?

17 MR. SUGARMAN: Could Joey get closer to the
18 mic?

19 MR. GREIVE: Sure. I'm kicking it over to
20 Counselor Durden to explain how the language
21 reads.

22 MR. DURDEN: As you noted in your memo, it's
23 in Section 121.113(b), which is the city's
24 contribution -- annual contribution section.

25 So as -- because it is within here, I would

1 suggest that it's -- that we now call it, I
2 guess, ADEC versus ARC, but anyway, the ARC
3 payment, the ADEC payment, is determined and then
4 shall also contribute. And then so my assuming
5 that -- I don't know the finances of who writes
6 the check for the ARC payment or the ADEC payment
7 when it's made. But assumably, if this is
8 followed, it would be part of that payment in
9 that sense. It would be there.

10 MR. BROWN: So it's not financed or anything
11 like that?

12 MR. DURDEN: It's -- it's part -- it would
13 be part of the budget, if that's what you mean.
14 Wherever the city decides to take the money from,
15 they would have the lawful authority, I mean,
16 assuming there's some lawful authority, to take
17 it from that general fund, wherever the city gets
18 money from.

19 MR. SUGARMAN: Jeff?

20 DIRECTOR JOHNSON: So hold on, Bob. I want
21 to make sure we're all clear on what Stephen
22 said.

23 MR. SUGARMAN: Yeah. Could you repeat it?

24 DIRECTOR JOHNSON: So what you're saying is
25 that the next payment of the actuarially

1 determined contribution would be sufficient to
2 bring that ratio in compliance?

3 MR. DURDEN: No, no, no, no. I'm saying if
4 there's a need to bring it up, it would be the
5 ADEC plus whatever else is necessary.

6 DIRECTOR JOHNSON: All right. But I'm
7 asking you when it's going to get paid.

8 MR. DURDEN: Well, whenever the ADEC is
9 paid.

10 DIRECTOR JOHNSON: All right. That's what I
11 said.

12 MR. DURDEN: I'm sorry. I misunderstood.

13 DIRECTOR JOHNSON: All right. So it would
14 be paid with the ADEC?

15 MR. DURDEN: With the ADEC, yes.

16 DIRECTOR JOHNSON: Gotcha.

17 Bob, do you want to jump in now?

18 MR. SUGARMAN: Yeah. My question is for
19 Jeff.

20 Jeff, whatever this number is, 5 or 7 or any
21 other number, are you going to be able to test
22 that in each year's valuation so the city knows
23 it's coming?

24 MR. AMROSE: Sure, sure. We can include
25 that in the valuation report, say what this ratio

1 is and they can -- you know, I think now it's
2 about 7.8. So they could see when they're
3 getting closer to the threshold. That wouldn't
4 be a problem.

5 MR. SUGARMAN: That matches what Steve just
6 said, because the actuarial valuation is going to
7 determine the ADEC. So if this additional
8 liquidity payment was required, we would be doing
9 our own calculations through our actuary, which
10 we do a year in advance, right, Steve? The
11 October 1, 2016 valuation determines contribution
12 for 10/1/17; is that right?

13 MR. DURDEN: I -- I believe so.

14 MR. SUGARMAN: I mean, not Steve. I mean
15 Jeff.

16 MR. AMROSE: Yeah. That's correct.

17 MR. SUGARMAN: Okay. So, yeah. So the city
18 will have fair warning. We're just not going to
19 have to say, hey, we need some money, give it to
20 us.

21 MR. AMROSE: Exactly.

22 MR. SUGARMAN: So the answer to your
23 question, Tim, is it would be like any other
24 money the city owes us. Now the question is,
25 what's the number?

1 MR. AMROSE: Right. So we would show what
2 the ADEC is, and then we'd have beneath that --
3 if the ratio, for example, went to 4.9 and we had
4 to get to 5, we would show now there's an
5 additional \$10 million or whatever the number is
6 due. So we would add those two numbers, show
7 what the required contribution is on the first of
8 the next October.

9 MR. SUGARMAN: So who has recommendations as
10 to numbers?

11 DIRECTOR JOHNSON: Well, I do. I've got a
12 recommendation. I wanted to ask one more
13 question, though, before I got to that
14 recommendation because the answer affects my
15 recommendation.

16 Stephen, with regard to the language that
17 says -- I believe it's in the ordinance that says
18 that it's subject to the city's ability to pay,
19 is the ADEC subject to the city's ability to pay,
20 or is that language in the ordinance that puts
21 the condition that the city has to have the money
22 in order to pay it?

23 MR. DURDEN: The city is required to pay the
24 ADEC, period.

25 DIRECTOR JOHNSON: Okay. So in this

1 language it says it's subject to the ability to
2 pay.

3 MR. DURDEN: Subject to annual
4 appropriation. Yes.

5 DIRECTOR JOHNSON: What does that mean?

6 MR. DURDEN: Well, it means that this is --
7 if the city chooses to make the payment, it makes
8 the payment. This is where you can't bind future
9 councils.

10 It's subject to annual appropriation is the
11 minimum, if you have the minimum four of the five
12 times, whatever, or the 110 or whatever those
13 numbers are --

14 DIRECTOR JOHNSON: Right.

15 MR. DURDEN: -- that the council will see
16 that as part of the ordinance and choose whether
17 or not to appropriate the money.

18 DIRECTOR JOHNSON: Councilman Brosche?

19 MS. BROSCHÉ: I was just going to say, I
20 interpret that to me that the council needs to
21 approve it so . . .

22 MR. DURDEN: Essentially annually -- what
23 it's getting at is, if this happens in the year
24 2022, that council does get to have the
25 opportunity to make its financial judgment on

1 whether to make that payment.

2 DIRECTOR JOHNSON: So the payment sounds
3 discretionary.

4 MR. DURDEN: It is. I mean, it's mandatory,
5 but, I mean, it's -- I mean, it's subject to
6 annual appropriation.

7 This is, as I told you in the 2015
8 agreement, the \$32 million a year is subject to
9 annual appropriation. We've made it clear that
10 you can't make the council -- bind a future
11 council on just a mere -- on a payment.

12 It doesn't mean it's not going to be made,
13 but it is subject to annual appropriation.

14 DIRECTOR JOHNSON: So I want to make sure my
15 take-away is clear. The ADEC is not
16 discretionary.

17 MR. DURDEN: No.

18 DIRECTOR JOHNSON: But this promise is
19 discretionary.

20 MR. DURDEN: You can call it that if you'd
21 like.

22 MR. SCHEU: Is the ADEC also subject to
23 annual appropriation?

24 DIRECTOR JOHNSON: Not by what Stephen just
25 said.

1 MR. SCHEU: I thought that's what he said.

2 MR. BROWN: No.

3 MR. DURDEN: No, I did not say that.

4 MR. SCHEU: The ADEC is not. Okay. All
5 right.

6 MR. BROWN: That's required by law.

7 MR. DURDEN: That's required by law. I
8 mean, let's put it this way.

9 A council could refuse to make any -- to
10 make any payment and they'd be sued for it. But,
11 I mean --

12 MR. SCHEU: That's when as somebody said,
13 Bob said, that's when they come in and take over
14 the city's finances.

15 MR. DURDEN: Sure. I mean --

16 MR. SCHEU: But it's still subject to annual
17 appropriation.

18 MR. DURDEN: Anything -- yes. In theory,
19 anything is subject to annual appropriations, but
20 some people have -- some things are by statute or
21 constitution or otherwise.

22 I mean, the Supreme Court recently discussed
23 the contractual rights of people as well as
24 saying, you know, the right to contract is a very
25 important right, even for government employees,

1 and the government just can't renege on
2 contracts.

3 I mean, there's no -- there's no question
4 that so far as I understand, every dollar
5 promised to every pensioner, every retiree, the
6 City Council is responsible for. One day or
7 another, whether there's a sale tax or anything
8 else, it's a contract. It's a collective
9 bargaining agreement. There's -- if it's
10 required -- whatever it might require, they're
11 bound by it. Those are promises made, like
12 paying for a building.

13 DIRECTOR JOHNSON: I'm sorry, Chairman. The
14 council member wants to speak.

15 MR. SUGARMAN: Mr. Chairman?

16 DIRECTOR JOHNSON: Hold on, Bob. We've got
17 another question here.

18 MS. BROSCHE: Does the council appropriate
19 the ADEC?

20 MR. DURDEN: Yes.

21 MS. BROSCHE: Okay. Thank you.

22 MR. SUGARMAN: All right. If I might.

23 Steve's comments kind of combined a
24 liquidity payment and the minimum payment and the
25 subject to annual appropriation. We still have

1 to come back with the right number.

2 DIRECTOR JOHNSON: Well, Bob, I think the
3 right number is seven, based on the two answers
4 to the questions that I asked.

5 My concern is that we're at seven times
6 annual payout now, which is a ratio I think we
7 should maintain. Under this scenario, the city
8 would pump more money in if it drops below five.

9 It would be discretionary as to whether the
10 city would actually do it, and I'm concerned that
11 the cause of it would be that the economy is not
12 good. So we're in a position where the city is
13 having trouble making revenues at a time where
14 they need to put more money into the plan.

15 Maybe the way to protect that is to require
16 a bigger multiple so that they're putting money
17 in earlier, not when things get desperate in the
18 future.

19 So that's my reasoning. Why have the
20 multiple any lower than it is right now, which is
21 already woefully low, and why put the city in a
22 position where, at a time when it's challenged to
23 put money in, it may not be able to in part due
24 to because it doesn't have it and also because it
25 has discretion? It doesn't have to do it.

1 MR. PATSY: But inherently you're suggesting
2 a range, because if you keep it at 7, you know,
3 and we get additional funds into the plan and the
4 economy goes through a downturn and we go through
5 the same scenario you just outlined --

6 DIRECTOR JOHNSON: Yeah.

7 MR. PATSY: -- the city would still be in a
8 position where they would have to come up with
9 additional dollars because we would fall before
10 floor. So there's just a function of how high do
11 you want to make that floor and how onerous do
12 you want to make the situation for the City
13 Council or the city if we get into a downturn?

14 DIRECTOR JOHNSON: I'm thinking that it
15 would be easier to maintain the higher multiple
16 than it would be to fix it after it got bad.

17 MR. PATSY: Right. But it does give them a
18 discretion -- if you word it appropriately, it
19 gives them the discretion to go below that, but
20 no lower than some level.

21 DIRECTOR JOHNSON: Yes. I'm with you.

22 CHAIRMAN TUTEN: Well, which set of books
23 are we talking about, Tim? The real books or
24 the -- I'm trying to be nice -- surtax books?
25 Because one is going to show that we're 65

1 percent funded overnight. It's a miracle.

2 The other one is going to be reality, which
3 is 43 percent. Well, which -- who --

4 DIRECTOR JOHNSON: Well, in this case
5 they're using the actual market value of assets
6 and the actual benefit payment number.

7 CHAIRMAN TUTEN: So that's the real book.

8 DIRECTOR JOHNSON: So it's the real book.
9 These are real numbers.

10 MR. SCHEU: So are you saying that we ought
11 to change the 5 to 7?

12 DIRECTOR JOHNSON: I'm saying we change the
13 5 to 7.

14 MR. SCHEU: If we did that, then Bob would
15 need to, it seems to me, lay a case for that. We
16 need to say, this is what we're doing now and
17 these are the reasons why we think that's
18 appropriate.

19 But that's -- I'm willing to rely on
20 whatever the executive director says.

21 DIRECTOR JOHNSON: Well, at this point it's
22 not costing the city any more.

23 MR. SCHEU: Right.

24 DIRECTOR JOHNSON: At this point. So I'm
25 not sure why not at least maintain the liquidity

1 that we have now, which already is not good
2 liquidity.

3 CHAIRMAN TUTEN: We're at what now, 7?

4 DIRECTOR JOHNSON: We're at 7.

5 CHAIRMAN TUTEN: And we're 43 percent
6 funded?

7 DIRECTOR JOHNSON: Yeah, right.

8 CHAIRMAN TUTEN: So, I mean, if we get any
9 lower, if we get down to 5, what are we going to
10 be, like 30-something percent funded? That's
11 going to cost the city more every year just in
12 their annual contribution, unless, of course,
13 they offset that with the surtax.

14 MR. SCHEU: So where does the 5 come from?
15 Is that coming from the administration?

16 DIRECTOR JOHNSON: I don't know. It came
17 from the administration. Where did the 5 come
18 from, Joey?

19 MR. GREIVE: The administration.

20 MR. SCHEU: And did they have a reason for
21 that or did they just picked the number out of
22 the air?

23 DIRECTOR JOHNSON: Give me something.

24 MR. SCHEU: Joey, you sat in those meetings.
25 You can tell us. You're our treasurer.

1 MR. GREIVE: Mike and Sam, I think Mike
2 commented on it. You know, we can look at the
3 minutes from last meeting.

4 DIRECTOR JOHNSON: Right.

5 MR. GREIVE: As to what he said.

6 DIRECTOR JOHNSON: Do you agree at this
7 point it doesn't cost the city any more to
8 promise to keep us at 7 than it would to take us
9 to 5?

10 MR. BROWN: He's not going to be able to
11 answer that.

12 DIRECTOR JOHNSON: Well, he doesn't -- you
13 don't have to put any more money in. It's just
14 a -- it's a promise.

15 MR. GREIVE: The question that I have for
16 you on this is regarding the net of DROP
17 accounts. Is your 7 net or gross?

18 DIRECTOR JOHNSON: It's the -- yeah --

19 MR. GREIVE: Where are you seeing the 7 that
20 you're at now?

21 DIRECTOR JOHNSON: Oh, you mean in terms of
22 where we go forward or where we are now?

23 MR. GREIVE: Which report are you referring
24 to when you're referencing the 7 that you're at
25 now?

1 DIRECTOR JOHNSON: And, I'm sorry. So --

2 MR. GREIVE: I haven't looked at that.

3 DIRECTOR JOHNSON: Is that Jeff?

4 MR. AMROSE: Yeah. I may be able to help
5 with that, if I can.

6 DIRECTOR JOHNSON: Yeah. It's in the impact
7 statement, I believe.

8 MR. GREIVE: Okay.

9 MR. AMROSE: Yes. Well, the liquidity ratio
10 is in the projections on page 6 of the
11 projection, if everyone has that, and the net
12 asset value after taking out around 300 million
13 for drop-outs is \$1.2 billion.

14 The benefit payments are about 153 million,
15 so the liquidity ratio is 7.84, as of October 1,
16 2016, and you'll see that in the third column
17 from the right on page 6.

18 MR. GREIVE: In which scenario, the one you
19 haven't given to the Board yet?

20 MR. AMROSE: I'm sorry. Scenario two.

21 MR. SCHEU: It's on page 6?

22 MR. GREIVE: Okay. Scenario two is not the
23 one the Board adopted, correct?

24 MS. BROSCHE: Right.

25 MR. AMROSE: Right. We don't have that one

1 run as a projection, but liquidity ratio won't
2 change depending on a payroll growth assumption
3 or a surtax amount, because, again, someone asked
4 before, is this the real assets or reflecting the
5 pension liability surtax, and this is real
6 assets.

7 So if you look at any of the exhibits, in
8 fact, you'll see a liquidity ratio of 7.84
9 because it reflects the real assets in the fund,
10 net of DROP accounts, and the benefit payments of
11 about 153 million.

12 MR. GREIVE: You're saying it won't impact
13 the first year, but it will impact the
14 projections, correct? Using a 1.25 instead of a
15 1.5?

16 MR. AMROSE: The projection, yes. Those
17 will be impacted, yes.

18 MR. GREIVE: So I look forward to receiving
19 the 4.25 and 1.25 --

20 MR. AMROSE: If you used a 5 instead of a 7,
21 yes, on a projected basis, you're projected to go
22 below 7, but not really projected to go below 5.

23 So maybe that was your point, that on a
24 projected basis, that threshold would come into
25 play, or could come into play, I should say.

1 DIRECTOR JOHNSON: So your point is you want
2 to see the 30-year projection on the 1.25 --

3 MR. GREIVE: Yes. Because all of these
4 numbers will change --

5 DIRECTOR JOHNSON: -- and then see the
6 impact that it's going to have on liquidity?

7 MR. GREIVE: Yes. Liquidity, contributions,
8 the assets in the plan, all of these numbers are
9 going to change. And the purpose of this
10 liquidity ratio --

11 MR. SUGARMAN: And we need to come up with a
12 comment today, and the person who best knows
13 about our internal finances is our executive
14 director. He's the one who has to come up with
15 the money to pay the bills.

16 DIRECTOR JOHNSON: All right. So that's
17 fair. And I'm sure -- Jeff, how quickly can you
18 do one of those for us?

19 MR. AMROSE: So just the projection with the
20 1.25 percent payroll growth and 4.25 surtax
21 growth?

22 DIRECTOR JOHNSON: That's right.

23 MR. AMROSE: Definitely in the next couple
24 days, but I don't want to speak for Pete because
25 he's really immersed in this, but I know that he

1 will obviously make this a very high priority.
2 He's away at a meeting today, but I think we can
3 get it done tomorrow, but it may be the following
4 day, worst case scenario.

5 DIRECTOR JOHNSON: Let's shoot for tomorrow,
6 if we can. We've got a deadline with council.

7 MR. AMROSE: Sure. Yes.

8 MR. SUGARMAN: So at the moment, is the
9 consensus to go with 7, as recommended by Tim?

10 DIRECTOR JOHNSON: Well, I -- I'm no actuary
11 and I can't speak to how that ratio is going to
12 be affected by the new projection.

13 Maybe -- Jeff, if you could give a little
14 color on that, it might help for the Board
15 members to make a decision whether to go to 7.

16 MR. AMROSE: Yeah. Essentially, when we're
17 using the 1.25 -- so if you're looking at page 6,
18 everything is going to stay the same as that
19 except we're going to use the 1.25 percent
20 payroll growth assumption.

21 So more -- a little bit -- it's not going to
22 be a huge difference, but the contributions are
23 going to be a little bit higher, so the assets
24 will go up a little bit more, and thus the
25 liquidity ratio will increase.

1 They're not going to be huge changes from
2 what you're seeing on page 6. So you can see
3 that liquidity ratio starts at 7.84 and goes down
4 to -- you know, in the fives, the general pattern
5 is not going to change. It's not like we're
6 going to go -- you know, we won't dip below 7
7 now. It's going to be a modest change, if that.

8 MR. SUGARMAN: A modest change to the good.
9 It will be a little higher, Jeff?

10 MR. AMROSE: It will be higher, yeah, Bob.

11 MR. SUGARMAN: Okay. So it will be a change
12 to the good.

13 MR. PATSY: Tim, this has to go before
14 Wednesday?

15 DIRECTOR JOHNSON: Correct.

16 MR. PATSY: Okay.

17 DIRECTOR JOHNSON: That's why I'm asking him
18 to get it to us quicker.

19 All right, Bob. Well, it's on the table.
20 I've recommended 7. The Board members, I don't
21 know whether anybody supports it or whether they
22 want to leave it where it is or somewhere in the
23 middle.

24 CHAIRMAN TUTEN: I support it. I think it
25 ought to be at least close to where we're at now,

1 we have been. Let's face it, we've been 40
2 percent funded now for how long? Ten years, it
3 seems like. So we're kind of stuck at that level
4 until there's a huge influx of cash, which
5 there's not going to be. So, yeah, that's where
6 we're at, where we've been at, why not stay
7 there?

8 I mean, it's only a recommendation, you
9 know. That's all it is.

10 MR. SUGARMAN: Okay.

11 The next two are "Minimum Payment" and the
12 "Subject to Annual Appropriation," because Steve
13 just spoke to those. Let me talk about those.

14 I respect and understand what Steve said,
15 that we -- this council can't bind a future
16 council. But what we've done, the pension reform
17 depends on all of its pieces, because we're
18 stretching out -- because we're going to be
19 increasing our unfunded liability, we have a
20 concern about liquidity. Because we're giving up
21 an anticipated flow of revenue under the 2015
22 agreement, albeit, a contingent one, a minimum
23 payment has been offered to us.

24 And so the words "subject to annual
25 appropriation," again just indicates that this is

1 aspirational and can't bind future council.

2 So my recommendation is that we leave out
3 the words "subject to annual appropriation,"
4 knowing that it may not bind the future council,
5 but maybe the future council will be more
6 compelled to make this contribution, make these
7 two contributions, because they understand that
8 the entire deal -- if you pull any one part of
9 this deal, the whole thing falls apart, and that
10 they'll understand that this "subject to annual
11 appropriation" is an important part of the deal,
12 and if they can find a way legally not to do it,
13 that's their risk and, I guess, their right.

14 But I think it should be, if we're
15 commenting on this and putting out our full
16 funding by a quarter of a century and want to
17 make sure that we have our money to pay our
18 bills, that should be more than optional or
19 aspirational.

20 And that's also why I've later on
21 recommended that the 2015 contract between our
22 Board and the city be amended to provide for
23 this, and I'll get to that, so that maybe we can
24 enforce it under the right to contract.

25 But, anyway, that's -- if this was an

1 important part of the deal, and we're giving up a
2 lot as part of this deal, I know you're -- a lot
3 of comfort by the trustees and a lot of personal
4 liability by the trustees, then we should at
5 least cement as much of this as we can.

6 So now we're at the minimum payment, and
7 this minimum payment is to improve our funding
8 and partially offset the last, and to make sure
9 that the -- our payment will not go down below a
10 certain amount.

11 So the number recommended was 110 million.
12 It's good that the city is offering us an
13 additional payment. The question is, what's the
14 number that you want?

15 I believe the city proposal is 110. I have
16 no comment on what it should be. Again, we look
17 to the actuary and the executive director.

18 MR. SCHEU: You know, he makes a good point.
19 From our recommendations, we ought to take that
20 out. And the general counsel is probably going
21 to say it's subject to annual appropriation, but
22 from our perspective, we should at least go on
23 record that we think it should be absolute.

24 Then when it doesn't work 25 years from now
25 when everybody is pointing fingers at each other,

1 we've said what it should be.

2 MR. BROWN: Yeah. And that speaks to the
3 whole purpose of this thing in general anyway.

4 MR. SCHEU: Yeah.

5 MR. BROWN: Regardless of what the changes
6 are going to be, realize, we're making a comment
7 and giving warning.

8 MR. SCHEU: So I move that from our
9 perspective we take out "subject to annual
10 appropriation" wherever it appears, knowing that
11 the general counsel will probably say that that
12 needs to go in there.

13 But at least then Jason -- when David
14 Bauerlein, just before he retires, writes the
15 article on what went wrong, that's one of the
16 things that gets pointed to.

17 DIRECTOR JOHNSON: I agree.

18 MR. BROWN: I agree.

19 MR. SCHEU: So I'd move that we take that
20 out wherever it appears.

21 CHAIRMAN TUTEN: I agree.

22 MR. SUGARMAN: I mean, the words I used in
23 there are that these payments are vital and
24 crucial to our continuing operation and
25 soundness. And unless somebody can tell us that

1 they're not, then we should at least try to make
2 them mandatory or aspirational.

3 But what should the minimum payment be?

4 DIRECTOR JOHNSON: Stephen, I've got a
5 couple of questions for you. I appreciate you
6 being here.

7 MR. DURDEN: Sure.

8 DIRECTOR JOHNSON: I've heard the minimum
9 payment described as a safety net, and I've also
10 heard that the actuarially determined
11 contribution is mandated. It's not
12 discretionary, that the city's got to make it.

13 And so I don't know whether or not when
14 the -- when this minimum is described, it's
15 described as on top of the ARC, the actuarially
16 determined contribution, or whether it replaces
17 it, whether the city is saying, no matter how bad
18 things get, you can depend on 110 million.

19 So is it the ADC plus 110, or could the 110
20 become the payment?

21 MR. DURDEN: The way I understand it is, to
22 use an example, I don't know if this is -- the
23 current one uses 110, but if the 110 were in
24 there, if the ADEC for that year was 100, the
25 city would pay 110, not 210.

1 MR. SUGARMAN: Oh, okay. I read it
2 differently, but that's okay. We need to correct
3 it.

4 MR. PATSY: That's a highly unlikely
5 scenario.

6 MR. SCHEU: That's the way I understood it
7 when they explained it earlier in the week. It's
8 not 110 plus the ADEC. It's the higher of the
9 ADEC or the 110.

10 DIRECTOR JOHNSON: So out of respect for
11 Joey, you know, we don't have a 30-year
12 projection. But if we did have a 30-year
13 projection, it would show that the required city
14 contribution never drops to 110 million, because
15 under this scenario, the city -- under our next
16 scenario, the city would be putting more in. So
17 it would never get this low. The lowest it gets
18 here is \$125 million.

19 MR. GREIVE: Yes. So to Rick's point, this
20 is a protection on the good side.

21 DIRECTOR JOHNSON: Right.

22 MR. GREIVE: If things go very well.

23 DIRECTOR JOHNSON: So why wouldn't the
24 protection on the good side be at least as much
25 as the minimum?

1 MR. GREIVE: Say that again.

2 DIRECTOR JOHNSON: In other words, if it's
3 never going to get worse than 125 million, then
4 why not guarantee 125 million? It's just like
5 the five times liquidity. Why not go with the
6 projection --

7 MR. GREIVE: You're free to make your
8 comments to City Council. This is your comment
9 session.

10 DIRECTOR JOHNSON: I realize that.

11 MR. BROWN: So, Tim, whenever we get the
12 amended chart with 1.25 and 4.25, what about
13 making this minimal annual payment the lowest
14 projected amount, whatever that is?

15 DIRECTOR JOHNSON: Whatever that is. It's
16 going to be somewhere north of 125 million. It
17 ain't going to be a lot bigger than that, but
18 it's going to be somewhere north of it.

19 MR. SCHEU: Well, I'm losing something here,
20 because isn't the city -- aren't they required to
21 do this anyway? Isn't that the ADEC?

22 DIRECTOR JOHNSON: This is the ADEC.

23 MR. SUGARMAN: But the question is, what if
24 the ADEC goes below that?

25 DIRECTOR JOHNSON: Right.

1 MR. SCHEU: Right.

2 MR. BROWN: If things go south and it drops
3 below that, then if that minimum payment were
4 required, then they would make up that
5 difference.

6 MR. PATSY: Then 110 million, though, in the
7 unlikely scenario where we get five or seven
8 years at 20 percent returns out of the fund and
9 tax revenue comes in at 10 percent, when we're
10 actually collecting funds, you could see the
11 revised numbers go below that 110 figure.

12 So if it's 125 or -- the 110 would
13 accelerate the pay-down of the unfunded
14 liability. So if our ARC fell to 50, they would
15 be obligated to pay 110 or 125.

16 MR. SCHEU: I don't have a strong feeling
17 about this.

18 MS. BROSCHE: But that would be because --
19 that would be because things were going really
20 well.

21 MR. PATSY: Right.

22 MR. SCHEU: Right.

23 MR. PATSY: That's not how we're
24 forecasting.

25 MS. BROSCHE: So -- but I'm just saying if

1 the ARC goes below --

2 MR. PATSY: That's not a bad thing. That's
3 not a bad thing, but it's just, you know --

4 CHAIRMAN TUTEN: You plan on a lot of people
5 dying between now and then, Rick?

6 MR. PATSY: Well, you've got a floor that
7 you would never, ever, ever probably need. Feel
8 good, but useless.

9 DIRECTOR JOHNSON: I'll tell you what, we've
10 got to get on track.

11 So one of the issues, guys, I guess where
12 I'm coming from, is that over the next 30 years a
13 lot of things are going to happen, and there's
14 nothing in the ordinance that kind of looks at it
15 in the whole to make sure that the wheels aren't
16 falling off. Do you follow me?

17 We're making repairs to liquidity and we're
18 making repairs to the unfunded level and we're
19 making repairs to the minimum.

20 But Mike made the point many times, you
21 know, that this ordinance is kind of, you know,
22 interconnected in a way that if you change any
23 one thing, it changes everything else.

24 Well, that's going to happen over 30 years.
25 There's going to be changes over 30 years. And

1 I'm not confident that I understand five years
2 from now or ten years from now whether this fund
3 is as secure as it was intended to be when the
4 ordinance was passed.

5 Follow me?

6 MR. BROWN: Uh-huh.

7 DIRECTOR JOHNSON: It's this effect you were
8 talking about a minute ago. You just don't know
9 unless there's some annual review of this deal to
10 make sure that we're no worse off than we were
11 before.

12 The only other recourse we have is
13 commenting on parts of it and hopeful that, by
14 commenting on parts of it, that we'll be able to
15 shore up any threat or risk or weakness that's in
16 it.

17 But that's my big worry, that down the road
18 there's going to be unintended consequences that
19 are going to jeopardize the plan. And at this
20 point the only thing we have is the ability to
21 comment on the law.

22 I'd be much pleased -- more pleased if
23 council could devise a way of looking at this
24 thing on an annual basis to ensure that it
25 continues to do what it was intended to do.

1 CHAIRMAN TUTEN: Well, like I said before,
2 Tim, they have an automatic out for the next 13,
3 14 years. Until the sales tax revenue kicks in
4 and that starts counting, those discounts are
5 built in. The mayor showed it, even with the
6 gigantic raises, and I'm not against those by a
7 stretch, but they've got a cushion built in for
8 the next 13 years.

9 We all know none of these people that are
10 involved in this process today, including
11 probably most of us at this table, are not going
12 to be here in 13 years to deal with the fallout.

13 The problem is, what if it's worse than
14 expected? Then what? You cooked the books for
15 13 years. You don't have a real number, and then
16 all of a sudden, oh, oh, we've got to come back.
17 And liquidity ratios, nothing in the mayor's
18 proposal puts any sort of back-stop, safety net,
19 anything, or even a compulsion for future
20 councils to act or do anything other than what it
21 says, what it says on paper, and I can probably
22 defer to our lawyer here. If it don't say it on
23 there, it ain't in the contract, period. Verbal
24 agreements don't mean much.

25 So if they can assure us today -- but may I

1 remind everybody, I mean, I'm all for this.
2 Don't get me wrong. And if I seem a little
3 subdued, probably because maybe I've just beat my
4 head against the wall enough for one lifetime.
5 But trust me, fellas, they're not going to keep
6 their word about anything of this.

7 They didn't -- it's been two short years.
8 And the next council, the next mayor that doesn't
9 like Mr. Curry's plan or doesn't like those
10 assumptions or doesn't like that five times
11 liquidity ratio, whatever it may be, to get them
12 out of whatever situation they're in, they're
13 going to do it. And there's nothing in any of
14 this that stops them, that holds their feet to
15 the fire. There's not. That's the way
16 politicians work.

17 DIRECTOR JOHNSON: Well, I'm -- all right.
18 I'm back to where I was.

19 And, Chris, you stated it. I would say we
20 redo the projections and we propose a minimum
21 that doesn't fall below whatever.

22 MR. SCHEU: Whatever that minimum is.

23 DIRECTOR JOHNSON: Whatever that minimum is.

24 MR. SCHEU: I'm happy with that.

25 MR. BROWN: Sure.

1 DIRECTOR JOHNSON: All right.

2 MR. SUGARMAN: What's the number --

3 MR. SCHEU: But saying -- but get a
4 framework for that, too, that that's been our
5 course of conduct and what the projection is.

6 DIRECTOR JOHNSON: That's right. And I
7 think it's 125 million. Just follow in your own
8 minds that before the ordinance, the city owed us
9 \$205 million. After the ordinance, that number
10 went down to \$137 million.

11 You follow where I'm going?

12 MR. BROWN: And we're just asking for
13 protection in the form of 125 million.

14 DIRECTOR JOHNSON: Right. Our costs are at
15 153. I'm just saying, promise me something
16 that's a little closer to reality.

17 MR. BROWN: Right. Sure.

18 DIRECTOR JOHNSON: 110, relative to those
19 other three numbers, that's not realistic.

20 MR. BROWN: Sure. Sure.

21 MR. SCHEU: And Anna's going to be able to
22 articulate this to her fellow council people.

23 DIRECTOR JOHNSON: Oh, yeah.

24 MR. SCHEU: Bob, you did get it that we
25 wanted to strike out "subject to annual

1 appropriation," whatever that is.

2 MR. SUGARMAN: Oh, yeah, that's coming.

3 But the second sentence that I wrote here is
4 wrong. So here's what I propose. And, Jeff,
5 could you listen to this.

6 MR. AMROSE: Sure.

7 MR. SUGARMAN: Remember, minimum payment is
8 only going to kick in -- mostly is going to kick
9 in during good times. Is that right, Jeff, when
10 we have actuarial gains?

11 MR. AMROSE: Not only just good times.
12 After the 30 years is over, that's when it's more
13 likely to kick in because you're going to have
14 that unfunded accrued liability that's
15 established now being paid off in 30 years from
16 now.

17 So after the 30-year period is over, you'll
18 see a reduction in that ADEC, which, you know,
19 depending on what's going on at the time, could
20 very well be below 110 or 125, certainly.

21 MR. SCHEU: Which does mean why you have to
22 have a minimum payment, because at the end of the
23 30 years, there's no sales tax and you've still
24 got liabilities. So you've got to fund that, is
25 what I'm saying.

1 DIRECTOR JOHNSON: But, Jeff, through
2 actuarial changes, this number could be
3 manipulated. If it can be manipulated to 137
4 million from 205, it can be manipulated lower
5 today.

6 MR. AMROSE: Certainly. Yes, that's right.

7 DIRECTOR JOHNSON: See, that's my point.

8 MR. SCHEU: Sure.

9 MR. AMROSE: Agreed.

10 DIRECTOR JOHNSON: Okay.

11 Bob, it's back to you.

12 MR. SUGARMAN: How does this sentence sound
13 as a replacement for an incorrect second
14 sentence, "Minimum Payment."

15 "This minimum payment will use extraordinary
16 actuarial gains to accelerate the payment of our
17 unfunded liability as well as to provide minimum
18 income when the surtax expires."

19 Jeff, is that correct? It "will use
20 extraordinary actuarial gains" -- in other words,
21 it's got to be pretty good times to bring it all
22 the way down below 125.

23 " -- to accelerate the payment of our
24 unfunded liability as well as to provide minimum
25 income when the surtax expires." Or "after the

1 surtax expires."

2 MR. AMROSE: Yes.

3 MR. SCHEU: You might just add the words "if
4 necessary" in that latter part.

5 MR. SUGARMAN: "As well as to provide
6 minimum income, if needed, after the surtax
7 expires."

8 MR. SCHEU: Yeah. That's a little kinder,
9 I think.

10 MR. SUGARMAN: Yeah. Okay. Got it.

11 And then we're going to keep the sentence,
12 "Any amounts paid by the city to maintain
13 liquidity will be credited towards this payment."

14 All right. Now we're down to "Subject to
15 Annual Appropriation," which we've already
16 discussed. We're recommending deleting that
17 wherever it appears.

18 And now we're down to the middle of page 5,
19 "Determination of Use of State Premium Tax Rebate
20 Income for Additional Benefits."

21 So what happened here is the union and the
22 city have taken control of the 175 and 185 money
23 that we have, a certain amount of it that we have
24 in reserve and the amount that's going to come
25 in. And that's good because that's what the

1 state law says is going to happen, should happen.
2 It should be decided upon by mutual consent.

3 But what they said is it will be made for
4 the legal use to the firefighter and police
5 officer members as determined by their unions.

6 And my job is to make your job easy. And we
7 don't want to get involved in reviewing what the
8 union picks because we're now out of the plan
9 design business and we're out of collective
10 bargaining.

11 So what I've said -- so rather than the
12 union coming up with a plan, giving it to us, and
13 then us somehow approving it or disapproving it
14 or enacting it, what I propose is the unions come
15 up with their plan, they come to us and we'll
16 tell them how much money is available for their
17 plan and what their proposals are going to cost
18 and whether we can administer it, and put a word
19 here, a word there to make it easier, and then
20 they take that plan to the City Council and the
21 City Council adopts an ordinance, and then we
22 follow the ordinance, because that's what we do
23 now and we've been doing that since 2015.

24 The City Council gives us an ordinance and
25 we administer it. We don't get involved in

1 designing plan benefits anymore.

2 So that's my recommendation, and that would
3 be adding certain minutes in line with what was
4 agreed to in 2015, and all we're adding is, after
5 the words "as determined by legally recognized
6 bargaining unit and thereafter adopted by
7 ordinance by the City Council."

8 I don't want us to have to look into a
9 system. By the way, what will happen if we get
10 involved in this, anytime you talk about the use
11 of 175, 185 money, you have to draw a line as to
12 who gets it and who gets how much, and the people
13 who are on the negative side of that line become
14 unhappy, and they're going to come to you.

15 I have such a case going on right now where
16 my client made a good faith effort to design a
17 benefit for the use of the share money, and it
18 blew up in their face when there was internal
19 dissension.

20 We can't pick one participant or beneficiary
21 over another. The unions can. That's the unions
22 job, is to mediate the competing needs of their
23 members and they're subject to their own duty.
24 It's called duty of fair representation.

25 So that's my recommendation here, that they

1 work out their plan, we'll let them know what it
2 costs and how much money there is, they give it
3 to the council, and council adopts and ordinance
4 and we put it into effect.

5 CHAIRMAN TUTEN: We have Steve, Bob.

6 MR. DURDEN: Just a quick point.

7 The agreement doesn't have the language
8 "thereafter adopted by ordinance by the City
9 Council."

10 I don't know that we can recommend that the
11 language be different than the collective
12 bargaining agreement or the tentative agreements.
13 That's the language that was negotiated.

14 I think our recommendation will likely be
15 that if it's in the language of the agreements,
16 that's the language that should be used.

17 To make it clear, neither the City Council
18 nor you would be -- ever be in the business of
19 setting these benefits. That is up to the
20 unions.

21 I know Mr. Klausner -- Sugarman, sorry.
22 Mr. Sugarman is concerned about you-all being
23 involved in setting of benefits. That's not your
24 role. That's not what this says. You can't
25 approve or disapprove what the unions come up

1 with. I don't believe the City Council can
2 approve or disapprove what the unions come up
3 with.

4 MR. SCHEU: Why is that? Because isn't that
5 part of the collective bargaining? Wouldn't they
6 have to do that? And then how -- what would the
7 Board rely on?

8 As Bob as said, we follow the ordinance.
9 What would be the document that -- upon which we
10 would base our administration of whatever it is
11 that's agreed upon?

12 MR. DURDEN: The plan, if you want to call
13 it that --

14 MR. SCHEU: So Randy would give us --

15 MR. WYSE: The CBA would.

16 MR. DURDEN: The agreed -- whatever the
17 union comes up with, will come up with a plan of
18 some sort, whatever that is, as long as it's
19 lawful, they bring it to you. You-all may need
20 to do some rules for administration, how it
21 works, just to be -- to clarify. But it's not --
22 you're not involved in negotiating the benefits.
23 You don't approve, you don't disapprove. They
24 come up with them. They bring them to you.

25 Now, whether they want to ask us later to

1 approve them -- not approve them but to put them
2 in the ordinance code to make it -- I mean, they
3 could certainly ask. I don't -- and that might
4 make everybody happier. I understand that that
5 gives people more comfort, but at the moment it
6 belongs to the unions for their legal use.

7 MR. SCHEU: So we -- okay. So would we get
8 an opinion from the union's counsel that that is
9 a legally --

10 MR. DURDEN: You could certainly ask our
11 office if you thought it was a legal use. We
12 represent you, and if they come up with you and
13 said, hey, we want to rent a cruise to the
14 Caribbean, we'd probably say that's probably not
15 lawful unless they're taking their lawyers with
16 them.

17 (Laughter)

18 MR. DURDEN: I mean, your lawyers, not their
19 lawyers.

20 But in all seriousness, that's what we're
21 here for, and certainly Mr. Sugarman is here.
22 You get legal advice. I don't think the
23 unions -- I mean, they have, as Mr. Sugarman
24 says, they have their own legal requirements, and
25 I'm by no means an expert in union legal

1 requirements.

2 But they certainly have restrictions on
3 their rights as a union as to the people they
4 represent. Whatever those are, they do exist.
5 They can't do anything they want with that money.
6 There are legal uses --

7 MR. WYSE: Those restrictions are laid out
8 in Chapter 175, 185. We're talking about chapter
9 monies, and those legal requirements are
10 specified in 175, 185.

11 MR. SCHEU: So I hate to beat this to death,
12 but it's just like a church dispute. If you've
13 got 40 members of the church that want to do this
14 and 60 members -- does this require the head --
15 the president or does it require a vote of the
16 union or what --

17 MR. DURDEN: I -- I don't know enough about
18 the internal --

19 MR. WYSE: Vote of the membership.

20 MR. SCHEU: So they would have a vote of the
21 membership every year as to the use of those
22 chapter funds; is that right?

23 MR. WYSE: I wouldn't say every year. I
24 would say we would have what we're going to do
25 with those chapter funds unless that changes.

1 MR. SCHEU: Right. I get that part. Sure.

2 MR. WYSE: Not annually.

3 MR. DURDEN: For example, if there's a new
4 version of a share plan created, just imagine
5 that. They vote for it. They approve it. The
6 union approves it through their appropriate
7 methodology. It's brought to you. It's set up.

8 And then it stays in place until the union
9 later says, you know what? We want to do
10 something else. We want to change the way the
11 share plans operates. Or whatever else they may
12 want to say.

13 MR. SCHEU: So we probably don't need to
14 make that change then.

15 MR. SUGARMAN: Here's the problem, and this
16 is getting pretty far into the weeds.

17 But the collective bargaining agreement and
18 the proposed ordinance says that the unions will
19 use this money for the benefit of the police
20 officer and firefighter members as determined by
21 the legally recognized bargaining unit.

22 The big fight when you talk about dividing
23 up 175 and 185 money is, is any of the money
24 going to go to the retirees? Every time you
25 approve a retirement, that person is a retiree

1 and unions don't represent retirees. They're not
2 in the bargaining unit, nor do they have a duty
3 of fair representation to their retirees.

4 MR. WYSE: That's not true.

5 MR. SUGARMAN: So the longer the union waits
6 to divide up the money, the fewer people could
7 get it if you're literally using the term
8 "members." But we may view members as including
9 retirees.

10 So what will happen -- this happened in
11 Broward County -- is we had the money in a closed
12 plan, and the -- there were several unions and
13 they didn't get involved.

14 So the police and fire pension plan gets the
15 police officers together, the active and those in
16 the DROP, and we come up with what kind of plan
17 you want, we write it, they approve it.

18 Then people start popping up, wait a minute,
19 I didn't get to vote on this. Who's the proper
20 vote? Why is any money going to retirees?
21 They're not members.

22 And this is going on and on for months until
23 my client, based on my advice, threw its hands up
24 and said, we're out of the plan design business.
25 We're not going to mediate this dispute. There's

1 three unions involved here. Unions, city, get in
2 the same room, figure it out, and we'll
3 administer whatever you give us once it's an
4 ordinance.

5 So the problem that will arise here is that
6 when the union comes up with a plan that cuts the
7 first person out of a benefit, that person is
8 going to show up and say, you're supposed to
9 administer this for the use of our members and
10 I'm a member and the union cut me out.

11 And we're going to say, well, no, you're not
12 a member because you're a retiree. And they're
13 going to say, but I was a member when the money
14 came in, because the money comes in a year late.
15 So I was the guy who helped bring that money in,
16 because the money for the firefighters is a
17 percentage of salary limitation.

18 This is something that I want to protect you
19 from. We do not want to get involved in this.

20 And even the question that Steve us, for us
21 to determine whether the union's plan is legal,
22 because he said, if the plan is legal, or the
23 city -- if the OGC wants to get involved in that.
24 It's just looking for trouble.

25 If we get an ordinance, we can stand behind

1 an ordinance and say, we administer the
2 ordinance, that's what it says, and if you're not
3 happy with it, go after the people who adopted
4 the ordinance or recommended it. So that's why
5 my advice is we'll wait for an ordinance.

6 By the way, this is going to happen. All
7 right? I'm telling you, this is going to happen.
8 And if -- if they don't like the way the current
9 union administration divided up the money, maybe
10 they will replace it with another one.

11 What are they going to do, divide up the
12 money up again? We're going to have a whole
13 different plan? What if the money was used to
14 buy a defined benefit? What do you do then? So,
15 anyhow, my advice is don't get involved.

16 MR. SCHEU: Well, again, we're given
17 recommendations and so maybe we ought to do what
18 Bob says.

19 But, again, I would think it would be
20 helpful for the council to understand why that is
21 an issue. As Steve said, you know, maybe they
22 won't do it, but if we can justify the reason,
23 because it will -- in our opinion, it will
24 promote litigation between possible beneficiaries
25 of the plan, something like that, as a foundation

1 for why we would want to recommend that.

2 CHAIRMAN TUTEN: Well, the retirees up until
3 this point have not really been entitled to any
4 of the chapter money outside of the fact that the
5 Board has voted to give them a Christmas bonus.

6 Outside of the irony that I'm about to be
7 retired and not get this bonus, from being on the
8 Board for 14 years, it's a little sad.

9 But the truth of the matter is the Board has
10 always given them a 2 or 3 percent bonus out of
11 that state chapter money. That's really the only
12 thing the retirees have been entitled to. The
13 rest of the time it went to enhanced benefit
14 account, yadda, yadda.

15 MR. SCHEU: Well, there may be an issue that
16 they're not entitled to it.

17 CHAIRMAN TUTEN: Well, that's what I'm
18 saying. In other words, they've never really
19 been entitled to it other than the fact that this
20 Board gave it to them as a Christmas gift,
21 essentially.

22 MR. SUGARMAN: How many years did they get
23 it, Mr. Chairman?

24 CHAIRMAN TUTEN: Right. So they're not
25 really entitled --

1 MR. BROWN: Rich, he asked how many years
2 have those bonus been given out?

3 CHAIRMAN TUTEN: Oh, gosh. As long as I've
4 been on the Board, maybe before.

5 MR. SUGARMAN: Did they get it last year?

6 MR. WYSE: Yes. Peyton did it.

7 MR. BROWN: Yes.

8 CHAIRMAN TUTEN: Well, we changed them from
9 3 percent to 2 percent.

10 MR. SUGARMAN: So if the unions tell us it's
11 over, we want to take the 175 and 185 money,
12 divide it up equally among our active members and
13 the retirees get nothing?

14 CHAIRMAN TUTEN: Well, that's -- see, Bob,
15 instead of it being the Board, that's going to be
16 the union guys. They'll decide, okay, look, do
17 we continue to give some of that money every year
18 to the retired guys? I don't know that they
19 can --

20 MR. BROWN: It's their job now, not ours.

21 CHAIRMAN TUTEN: Yeah. It's not our job at
22 all. We've only given it to the retirees,
23 really, out of the goodness of our hearts because
24 we're sweet people over here on the Board.

25 Okay. Moving on --

1 MR. SCHEU: What did we do?

2 MR. SUGARMAN: Are we going to leave that in
3 there, that we prefer an ordinance? If they
4 don't give us one, we'll figure out what to do
5 then.

6 MR. SCHEU: Yeah. I'm happy with that if
7 you put that explanatory language in there.

8 MR. SUGARMAN: Okay.

9 MR. BROWN: Yes.

10 DIRECTOR JOHNSON: All right, Bob. You got
11 that?

12 MR. SUGARMAN: I got it.

13 DIRECTOR JOHNSON: All right.

14 MR. SUGARMAN: Now we get to the big issue
15 here, and that is there's the 2015 Pension Reform
16 Agreement and Consent Degree that reads
17 differently than this 2017 arrangement.

18 And I understand our opinion is that this is
19 an asset of the plan. We understand and respect
20 the OGC's opinion that these are optional
21 payments that have -- but there are consequences
22 for not making the payments, and even those
23 consequences could be served as an asset of the
24 plan.

25 So if we're -- I just don't think we can

1 ignore it. I think they need to be -- and we
2 have to report annually to the federal court. I
3 just don't think we can say to the federal court
4 annually, well, we didn't get this money because
5 they promised us something else and, okay, court,
6 that's okay with us without saying this is okay
7 with you.

8 And the same thing with our agreement. I
9 think they need to be amended, and they need to
10 be amended to reflect the new pension reform
11 arrangement. And with some, again, consequence,
12 which is that if these payments wind up being
13 optional and the payments are not going to be
14 made, that there's a consequence.

15 And the consequence would go back to the
16 2015 agreement, because at least there the
17 optional payments gave us something if the city
18 didn't make the payment.

19 Here, if those words "subject to
20 appropriations" stay in, we don't get anything.
21 So my opinion is that the -- whatever the parties
22 agree to in collective bargaining, they cannot
23 trump our entire 2015 Pension Reform Agreement or
24 our Consent Degree, because those were
25 big-package deals, they had a lot of things

1 involved, and that they should be amended to
2 include nothing more than what the city is
3 proposing here, by the way.

4 I'm not looking for any advantage or any
5 more money. I'm just looking to try to make
6 these vital parts of our package less optional.
7 One is by putting them in a contract, and two is
8 by putting them in a consent degree.

9 MR. BROWN: So it sounds like what you want
10 to do is take the intent of the city and put it
11 into writing so that in the future, when there
12 are different administrations, that our intent is
13 clearly known.

14 Is that what you're trying to do, Bob?

15 MR. SUGARMAN: Yes. I want promises rather
16 than aspirations, because we are giving something
17 up. We do have some rights under the consent
18 degree and the 2015 agreement, maybe not to the
19 full 350 million that we anticipated. But we do
20 have some rights that we're giving up if we're
21 trading that for the new proposal.

22 MR. SCHEU: I don't think there's any -- any
23 chance at all that paragraph two would go
24 anywhere. That's sort of like tilting at
25 windmills because that's -- but I do think it

1 would be appropriate to recommend that the
2 agreements and the decree be amended, because
3 that puts it in the form of an agreement and
4 tells the judge what has happened.

5 But I don't see number two as a fail-safe.
6 I don't see that happening in a million years.
7 So I think --

8 DIRECTOR JOHNSON: Which number two are you
9 talking about, Bill? I want to make sure I'm
10 clear.

11 MR. SCHEU: Page 6.

12 DIRECTOR JOHNSON: Page 6, paragraph 2.

13 MR. SUGARMAN: That's where I proposed that
14 if the city -- all right. If the city doesn't
15 make the payments, that we go back to the 2015
16 agreement.

17 MR. SCHEU: I don't think that's -- isn't
18 that something that would be collective
19 bargaining?

20 MR. SUGARMAN: No. There's other things in
21 there that deal with the unfunded liability
22 accounts and things of that sort. And I
23 understand the opinion of Jim Linn saying that
24 they are inextricably tied to benefits.

25 I believe that they were inextricably tied

1 to reducing our unfunded liability, and that's
2 something -- the unfunded liability is the
3 Board's concern and how quickly we get that paid
4 off.

5 MR. BROWN: But those unfunded liability
6 accounts, all of that was our part of the terms
7 of collective bargaining.

8 And what gets messy, Bob, is that, of
9 course, even though this agreement took place in
10 2015, it was recognized then and has since been,
11 you know, recognized multiple times, that this
12 Board should have had no role in collective
13 bargaining at all, you know, negotiating benefits
14 and all that. That's where I think you're going
15 to have an issue getting this adopted. We can
16 certainly --

17 MR. SUGARMAN: Well, it doesn't really state
18 it. It just gives us --

19 MR. PATSY: I don't see any reason in doing
20 this.

21 MR. SCHEU: I think one was okay.

22 MR. SUGARMAN: -- and I don't mind if you
23 leave number two out, as long we get number one
24 in there. There should be a consequence. I
25 guess we could worry about what the consequence

1 is if they don't pay when we get there.

2 MR. SCHEU: Well, we've already acceded to
3 the notion that it's ultimately aspirational.

4 CHAIRMAN TUTEN: Well, Bob, we've got to go
5 back to the original problem, though. It's been
6 touched on, but they sent Jason over here with
7 the company line.

8 We had it -- I'm still -- get me around the
9 whole idea of a contract between two parties
10 being voided by another contract with one of the
11 parties.

12 Because essentially the 2015 agreement was a
13 contract between the council, the city, the
14 board. And now all of a sudden the city says,
15 no, we don't need your -- because we're
16 substituting that with the 2017 agreement.

17 Okay. Well, that contract still had
18 financial clauses in it, the extra 35 million,
19 yadda, yadda. Well, they're not doing any of
20 that. If they would have said, look, we're going
21 to replace this but we're going to keep this part
22 of the deal to keep you guys happy, that's one
23 thing.

24 But they haven't -- they basically replaced
25 the entire agreement. I mean, we're sort of

1 saying, well, as long as you guys will put this
2 in the new one, we'll go ahead and let you get
3 away with it. But I think it's a bad precedent
4 when you let someone break a contract.

5 Now, if they go back before the judge and he
6 says, look, they're entitled to do this, just
7 like Jason and everybody said, that's just the
8 way the law works. But I don't believe that.

9 I believe that somebody besides the city
10 needs to tell me that the deal is or is not
11 valid. I mean --

12 MR. SCHEU: Well, Jason's opinion wasn't
13 that it was a contract. Jason's opinion was that
14 those were -- those dollars were inextricably
15 connected to benefits, and for that reason, we
16 have no role to play. It's collective
17 bargaining. And Jim Linn agrees with that.

18 Now, Bob says he disagrees, but we relied on
19 the opinion of the general counsel with Bob's
20 advice that that would limit our liability. So I
21 think we're sort of stuck with that.

22 CHAIRMAN TUTEN: I know, Bill. But I'm not
23 worried about liability, trust me. They can have
24 whatever I've got. I don't give a crap.

25 What I'm worried about is the pension fund

1 and fiduciary and solvency and bankruptcy and
2 keeping your damn word when you make a contract
3 with somebody, and they won't keep it.

4 And all I'm simply asking Tim and Bob, just
5 do me a favor. Run it by a third-party lawyer or
6 maybe run it by the actual judge that signed off
7 on the thing and say, look, man, all we want you
8 to do is comment. Is this legal what's going on
9 here?

10 Because I don't want to have to explain it
11 to all the members, et cetera, et cetera, why we
12 let the city do something that was illegal,
13 because we haven't even challenged them. And I
14 don't care what the general counsel says --

15 MR. PATSY: Well, Rich, correct me if I'm
16 wrong. We negotiated the 2015 agreement --

17 CHAIRMAN TUTEN: Right.

18 MR. PATSY: -- on their behalf.

19 CHAIRMAN TUTEN: On whose behalf?

20 MR. PATSY: When this agreement was codified
21 and put into law, that all subsequent
22 responsibility for negotiating those benefits
23 were taken away from us or given away by us or
24 whatever you want to call it --

25 MR. SCHEU: Well, actually, the unions

1 negotiated that.

2 MR. PATSY: -- is that correct?

3 MR. BROWN: Right. You can't say -- you
4 can't tell the unions now that, hey, it's your
5 responsibility, but you're bound by collective
6 bargaining that was --

7 CHAIRMAN TUTEN: Because that contract
8 wasn't about collective bargaining. It was about
9 pension reform, gentlemen. It was about solving
10 the pension crisis. They put in extra money.
11 They formed a committee, the Financial Advisory
12 Committee, et cetera, et cetera. It's not just
13 about who gets to bargain benefits.

14 MR. SCHEU: Just to move us along, because I
15 think we've now gotten into philosophical issues,
16 I'd like to move that we accept Recommendation 1,
17 but not accept Recommendation 2.

18 MR. SUGARMAN: And that answers your
19 question, Mr. Chairman, of how you get around
20 this. And that is that I agree that the
21 collective bargaining agreement, to the extent
22 that it involved the use of the 175 and 185 money
23 and moving that into an account in which the
24 benefit will be designed by the union, and taking
25 us out of the plan design business that happened

1 in 2015, that the unions decided that is -- that
2 that is proper, that that should not be
3 challenged. That's the way collective bargaining
4 on 175 and 185 money is supposed to work.

5 But I agree with you also that the 2015
6 package had a lot of other things in it, and that
7 we should not get involved in collective
8 bargaining. We do need to get involved in
9 funding.

10 So the way -- and I also agree with you, and
11 I'm still puzzled as to how a federal court
12 consent decree -- oh, I just lost you.

13 Can you still hear me? Oh, there we go.

14 CHAIRMAN TUTEN: Yeah.

15 MR. SUGARMAN: That the federal court
16 consent decree can somehow be altered by only one
17 of those parties to that agreement making an
18 agreement with another.

19 And I understand there's the idea that we
20 were somehow at one point an agent or
21 representative of the union, but that still -- I
22 don't think we can explain that.

23 So I concur with what Bill says. And that,
24 Mr. Chairman, tells us how we get around that.
25 We go to the federal judge. And the city says,

1 this is the ordinance that we passed to replace
2 the 2015 -- the funding provisions and benefit
3 provisions of the 2015 agreement, and explains --
4 and asks that the consent decree be amended
5 accordingly, not the entire consent decree,
6 because the things dealing with the advisory
7 committee and the Board not being involved in
8 collective bargaining and all that should still
9 be in effect.

10 MR. SCHEU: And they say they do remain in
11 effect.

12 CHAIRMAN TUTEN: But how are they still in
13 effect, though? Is that the new ordinance?

14 MR. SCHEU: The governance stuff, they've --
15 I haven't checked it in the ordinance, but
16 they've assured us numerous times that none of
17 that is affected by us.

18 Steve, that's right, is it not?

19 CHAIRMAN TUTEN: Is it written in the
20 ordinance, Steve?

21 MR. SUGARMAN: Yeah. Governance is in the
22 ordinance and the consent decree. We're going to
23 stick with that. We're just talking about
24 funding issues here, not benefits, funding.

25 As the mayor said, we now have a new source

1 of funding. It's not going to be those payments,
2 the 13 years of payments. It's going to be --
3 the 350 billion, it's going to be the surtax.

4 So the city makes a proposal to amend the
5 consent decree. You're also a party to that
6 lawsuit. At that lawsuit you had an adverse
7 position to the city. So then you'll decide
8 whether or not you want to say, okay, remain
9 silent, whether you want to agree with the city,
10 or whether you want to take issue with the city.

11 A lot of that, I think, will depend on what
12 the final ordinance looks like that's going to be
13 taken. And I'm not advising you one way or the
14 other on that right now. I don't think you need
15 to decide that right now.

16 But I think what you need to decide is that
17 you should recommend to the City Council that you
18 can't have a consent decree and a contract that
19 say one thing and an ordinance that says another.

20 They need to be brought into compliance, and
21 the first step is for them to pass an ordinance,
22 and the second step is to amend the agreements
23 and the consent decree.

24 And if the Office of General Counsel wants
25 to flip the order of those around, that's fine

1 with me. But they all need to be brought into
2 conformance so they all say the same thing, the
3 way they do right now before this amendment.

4 And I'm fine with leaving out number two.

5 MR. SCHEU: But the governance stuff, that's
6 not affected.

7 MR. DURDEN: No. It's in the ordinance
8 code. If there were a proposal to change, it
9 would be out, but my understanding is
10 Mr. Gabriel's opinion suggested that that remain
11 in the agreement.

12 CHAIRMAN TUTEN: Is part of the 2015
13 agreement --

14 MR. SCHEU: They're not amending the whole
15 2015 agreement.

16 CHAIRMAN TUTEN: And so it's all gone.

17 MR. SCHEU: No, it's not all gone. They've
18 said the governance parts are not gone.

19 CHAIRMAN TUTEN: Where -- is that written in
20 the ordinance?

21 MR. SCHEU: Yes. That's what Steve said.

22 MR. DURDEN: No, no, no, no. It's in the
23 ordinance code now. There's no statement that it
24 hasn't changed. There's nothing in the ordinance
25 code that says nothing's changed.

1 But by implication, it's in the ordinance
2 code --

3 MR. SCHEU: And it's not changed --

4 MR. DURDEN: -- it's not changed in the
5 ordinance code. Therefore, it continues in
6 existence.

7 MR. SCHEU: Right, it's not changed.
8 There's not a blanket statement that says it's
9 over --

10 CHAIRMAN TUTEN: What part of the 2015
11 agreement has been replaced in the ordinance
12 that's before the council, just the finding,
13 correct? Just the numbers?

14 MR. SUGARMAN: The funding.

15 MR. DURDEN: Well, the funding and the
16 benefits. Yes, both. The 2015 agreement had
17 funding and benefits. So obviously the benefits
18 have changed, the funding has changed. Those
19 things are different.

20 MR. SCHEU: All right. And we've been
21 assured the governance -- Bob, has a practical
22 matter, wouldn't the city general counsel go over
23 on behalf of the city and the fund and say, we're
24 advising the court that here's what happened, and
25 the decree should be modified to reflect these

1 changes? Is that really what's going to happen?

2 MR. DURDEN: Well, to be honest, we have not
3 gotten to that point. I think we're going to --
4 we do have an annual -- an annual report to the
5 judge and we would make that annual report.

6 And, clearly, Mr. Sugarman and our office
7 disagree on some of these, but one of the things
8 that I think does get a little lost in this,
9 while our agreement did mention you're out of the
10 benefit business, the agreement also, with very
11 clear language, says, the agreement shall never
12 be construed to -- maybe not never -- shall not
13 be construed to interfere with collective
14 bargaining.

15 It's broader than not doing benefit changes.
16 It says it will not be used to interfere with
17 collective bargaining.

18 So the only way that we would not be in
19 compliance with this agreement, 2015 agreement,
20 is if what's in these agreements was not proper
21 collective bargaining, all of it.

22 In other words, if it's part of collective
23 bargaining, if it's -- if it's lawful under
24 collective bargaining, then it's consistent with
25 the agreement which says the unions can now

1 collective bargaining -- bargain, and that would
2 be everything, besides the other things that have
3 been mentioned to you about that agreement, among
4 a number of other things.

5 MR. SUGARMAN: Bill, my answer to your
6 question is that I got a -- it hasn't come before
7 the Board yet. I've got a substitution of
8 counsel form from the Klausner firm who had
9 represented you in the consent decree case.

10 In the consent decree case, the city and the
11 pension board were opposing parties.

12 MR. SCHEU: Okay.

13 MR. SUGARMAN: And so the question is, would
14 now the Office of General Counsel be representing
15 previously opposing parties, or would we enter an
16 appearance and follow your -- in this one
17 particular case and follow your direction as to
18 what to tell the Court, which could very well be
19 in agreement with the general counsel, amend the
20 pension -- amend the consent decree to conform
21 with the new ordinance.

22 MR. SCHEU: Sure. We just leave that to
23 another day.

24 MR. SUGARMAN: We have to leave that to
25 another day because we don't know what the new

1 ordinance is going to look like.

2 MR. SCHEU: Right. Okay. Thank you.

3 MR. SUGARMAN: But I believe our advice is
4 not to have -- my advice is not to have a
5 contract and a consent decree and an ordinance
6 that differ from each other, and not have to
7 explain to the court that we've interpreted the
8 collective bargaining agreements to nullify part
9 of the consent decree, rather to just change the
10 consent decree to what the new ordinance says.

11 And then we can report every year to the
12 judge that there's been, hopefully, compliance
13 with the consent decree, or maybe -- you know,
14 limit the reporting requirement for a certain
15 number of years.

16 Steve and I talked about this. We don't
17 anticipate 43 years of reporting to the Court.
18 I'm sure we'll come up with a number.

19 So, anyway, that's where I left it. So
20 we'll leave out number two and just leave number
21 one, if that's the will of the Board.

22 And unless there's anything more you want to
23 conclude, it's just a conclusion, essentially
24 repeating what we said before.

25 We need the money to administer our plan

1 because you've pushed our full funding out for a
2 quarter of a century. And the final sentence is,
3 with our six recommendations above, we seek only
4 assurances from the council that they are
5 committed to providing us with the contributions
6 we need to keep things going until the surtax
7 revenue begins to flow, which is when our
8 progress towards full funding will resume.

9 CHAIRMAN TUTEN: All righty then.

10 MR. BROWN: Do we need a motion to --

11 MR. SCHEU: We should. As amended, yeah.

12 MR. BROWN: I make a motion to adopt this
13 letter with the amendments that we have obviously
14 outlined today.

15 MR. PATSY: Second.

16 CHAIRMAN TUTEN: All right. We have a
17 motion and a second to accept the recommendation
18 from Bob and its language and the amendments
19 therein. Any comments, questions?

20 (No responses.)

21 CHAIRMAN TUTEN: All in favor?

22 (Responses of "aye.")

23 CHAIRMAN TUTEN: Any opposed?

24 (No responses.)

25 CHAIRMAN TUTEN: No.

1 MR. SCHEU: I just have one little maybe
2 addition to say.

3 We have spent two and a half hours on this.
4 We spent however long we spent, five hours on
5 Monday, and that we would urge the council to
6 consider these carefully and not rush to judgment
7 on the proposal.

8 MR. BROWN: So you want that --

9 MR. SCHEU: Sort of as part of the
10 conclusion. Would you-all be comfortable with
11 that? I don't want to throw sticks at anybody,
12 but I do think it is important and, in fact,
13 needs to be said, you know, that this requires
14 careful consideration. As the mayor himself has
15 said, this is the most important decision for the
16 city since consolidation.

17 Well, I don't know if I agree with that or
18 not, but that's what he said. So I do think that
19 it's important for us to call to the attention of
20 the council that these are very important
21 considerations and that we hope that they will
22 spend sufficient time to fully articulate them
23 and deliberate them before making their decision.

24 And I say that, really, as a citizen of the
25 community, that I hope you-all don't rush -- and

1 I know several of you don't want to rush to
2 judgment, but some people do.

3 Bob, is that okay with you?

4 MR. SUGARMAN: Yes, yes. You said it was
5 over six hours of meeting time or did we hit
6 seven yet?

7 MR. BROWN: Oh, we've hit seven.

8 MR. SCHEU: We've hit seven. Five and a
9 half and two and a half.

10 MR. SUGARMAN: Got it. Yeah, well, I have
11 what you need.

12 MR. SCHEU: Thank you-all for consenting to
13 that.

14 CHAIRMAN TUTEN: Meeting adjourned.

15 (The special meeting concluded at 4:00 p.m.)

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CERTIFICATE OF REPORTER

I, Denice C. Taylor, Florida
Professional Reporter, Notary Public, State of Florida
at Large, the undersigned authority, do hereby certify
that I was authorized to and did stenographically
report the foregoing proceedings, pages 3 through 130,
and that the transcript is a true and correct
computer-aided transcription of my stenographic notes
taken at the time and place indicated herein.

DATED this 17th day of May, 2017.

Denice C. Taylor, FPR
Notary Public in and for the
State of Florida at Large

My Commission No. FF 184340
Expires: December 23, 2018