## JACKSONVILLE POLICE AND FIRE PENSION FUND BOARD OF TRUSTEES MEETING

DATE: February 20, 2015

TIME: 9:04 to 11:18 a.m.

PLACE: Jacksonville Police and Fire Pension Fund

One West Adams Street

Suite 100

Jacksonville, Florida 32202

## BOARD MEMBERS PRESENT:

Walter Bussells, Board Chair (via telephone) Nathaniel Glover, Jr., Board Secretary

Adam Herbert, Trustee

Larry Schmitt, Police Trustee Richard Tuten, III, Fire Trustee

## ALSO PRESENT:

John Keane, Executive Director-Administrator Robert D. Klausner, Board Counsel Paul Daragjati, Board Counsel Kevin Stork, Controller Dan Holmes, Summit Strategies Debbie Manning, Executive Assistant

PUBLIC SPEAKER: Curtis Lee

These agenda matters of the regular meeting of the JPFPF Board of Trustees came on to be heard at the time and place aforesaid, when and where the following proceedings were reported by:

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1	PROCEEDINGS
2	February 20, 2015 9:04 a.m.
3	
4	MR. KEANE: Mr. Chairman, it's 904. We're
5	ready to convene the meeting. The majority of
6	the trustees are present in person. Sheriff
7	Glover is in a community event at a local school
8	and he will join us when the event is over.
9	Are you ready to convene the meeting?
10	MR. TUTEN: Walt?
11	MS. MANNING: Walt, are you there?
12	CHAIRMAN BUSSELLS: Yes.
13	MR. KEANE: Did you hear the things I said,
14	Director?
15	CHAIRMAN BUSSELLS: Yes. We're ready to
16	convene the meeting.
17	MR. KEANE: If you'll call the meeting to
18	call, we'll start.
19	CHAIRMAN BUSSELLS: I call the meeting to
20	order. John.
21	MR. KEANE: All rise, please. Join as we
22	have a moment of silence for our following
23	deceased members who died since our last meeting.
24	Clarence Rodgers, a retired police sergeant;
25	Levi Starling, retired firefighter.

(Pause) 1 MR. KEANE: 2 Amen. 3 Please remain standing and join me as we 4 pledge allegiance to the flag of the United 5 States of America, and to the Republic for which 6 it stands, one nation, under God, indivisible, 7 with liberty and justice for all. Thank you very much. Please be seated. 8 CHAIRMAN BUSSELLS: John, I understand we 9 have one request for public speaking today. 10 11 Mr. Lee. MR. KEANE: All right, sir. Mr. Lee. 12 MR. LEE: All right. There's no podium so 13 I'll just stand here. 14 I read the summary of the --15 MR. KEANE: Come a little bit closer so the 16 17 court reporter can hear you, Mr. Lee. 18 MR. LEE: All right. I read the summary of 19 the last meeting, and there was discussion about 20 whether or not to hire Bobby Deal as the deputy 21 director. I would urge you not to do so. First, as a general matter, he approved and 22 23 endorsed or engaged in activities that proved to 24 be illegal, among those was the lawsuit that I 25 commenced. And he is in substantial part

responsible for the wasting of over \$355,000 in police and fire pension fund assets on that lawsuit.

He, as part of that suit, threatened me with legal fees right at the beginning. And I'll pass that out. I have one copy for each of the five trustees. I think I may have one or two extras.

Generally he has exhibited poor judgment as
Chairman of the Police and Fire Pension Fund
Board of Trustees. He engaged in significant and
excessive junketing while a member and chairman
of the Board of Trustees.

He engaged in the self-dealing with respect to the DROP, as has been reported in the Florida Times-Union. His education is inadequate for the position. And ultimately an outsider is needed to provide a fresh prospective as a deputy director and the presumed successor to Mr. Keane.

Thank you.

CHAIRMAN BUSSELLS: Thank you, Mr. Lee.

Are there any others requesting to speak today?

MS. MANNING: No, sir. That's all we have.

CHAIRMAN BUSSELLS: The public speaking

period is closed.

John, do you want to walk us through the 1 consent agenda? 2 3 MR. KEANE: Yes, sir. We have the consent 4 agenda, items 1 through 9. 5 MR. TUTEN: I'll make a motion we accept. 6 MR. HERBERT: Second. 7 CHAIRMAN BUSSELLS: All in favor, say "aye." (Responses of "aye.") 8 CHAIRMAN BUSSELLS: Opposed, like sign. 9 (No responses.) 10 CHAIRMAN BUSSELLS: I couldn't hear you-all. 11 Can you hear me? 12 MR. KEANE: Yes. No one voted no. They all 13 14 voted yes. CHAIRMAN BUSSELLS: All right. 15 It's unanimous. And just a 16 MR. KEANE: The next item is the budget review. 17 second. Kevin. 18 MR. STORK: Okay. We're under budget so far 19 20 for the fiscal year mainly due to the unfilled 21 position of the deputy executive director. 22 And then also the money manager's fees are 23 down primarily because investments for the first 24 quarter were down less than budgeted through 25 January, through the first quarter end in

January.

February has picked up significantly. So, you know, if things hold true, we'll be in better shape at the end of February. We'll be above budget then for that. But overall we're under budget.

And then just open it up to questions. The sheet before us is pretty self-explanatory.

CHAIRMAN BUSSELLS: Are there any questions of Kevin?

MR. KEANE: Mr. Chairman, we'll show it -CHAIRMAN BUSSELLS: Later on in the agenda
we do have the attorney general's opinion that we
had requested concerning the statutory authority
over the fund's budget. And so we'll come to
that later in the agenda today.

MR. KEANE: All right, sir.

CHAIRMAN BUSSELLS: But if there's no questions on Kevin's report, John, do you want to move on?

MR. KEANE: We'll show that received as information.

We going to skip over the actuary report temporarily because we're going to have to get Jarmon on the phone.

And we're now on the final audit. The audit was approved last month. The final copies are here, the letter to the Board. We have sent letters to the required city officials and notified them and sent them copies of the audit as well as to the state. And we would like to show that received as information.

MR. KLAUSNER: And it was a clean audit?

MR. KEANE: Clean audit.

CHAIRMAN BUSSELLS: Okay.

MR. KEANE: The next item is update on the temporary disability of Stephen Colvin.

Mr. Colvin is a Jacksonville firefighter who had previously been on temporary disability. It was denied -- his permanent application for disability was denied by the Board.

He has reapplied. He previously was extended to February 27. We have received a letter from his attorney who has reported yesterday afternoon that he is working diligently with the fire department to obtain relief for Mr. Colvin in a limited-duty position. And Attorney Sheppard has requested a one-month extension, until March 27, which I believe is in order and would recommend to the Board.

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CHAIRMAN BUSSELLS:
                                  John, we've done this
 1
         sort of thing before in similar cases, I
 2
         believe --
 3
              MR. KEANE: Yes, sir.
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              CHAIRMAN BUSSELLS: -- to provide every
         opportunity to work it out in a way that fits our
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 7
         rules and also is appropriate for the employee
         involved.
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              MR. KEANE: Yes, sir.
 9
              CHAIRMAN BUSSELLS: Correct?
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              MR. KEANE: Yes, sir. Correct. We need a
11
12
         motion.
              MR. TUTEN: I make a motion.
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              MR. KEANE: Motion by Tuten.
              DR. HERBERT: And I second it.
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16
              CHAIRMAN BUSSELLS: Any discussion or
         questions?
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              All in favor, say "aye."
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              (Responses of "aye.")
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              CHAIRMAN BUSSELLS: Opposed, like sign.
21
              (No responses.)
22
              CHAIRMAN BUSSELLS: Carries.
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              MR. KEANE: That was unanimous.
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              The next item, Mr. Chairman and Trustees,
         Personnel Committee.
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Dr. Herbert.

DR. HERBERT: Mr. Chairman, as you will recall, we discussed at the last meeting the process that we needed to pursue to begin the search for John's successor. And there's several things that we need to do today to follow up on that.

Let me tell you that the folks at City Hall have been very helpful to us as we tried to identify all the issues that need to be addressed.

As you know, we do have the position descriptions. We've shared that previously with members of the Board. And one of the things that we need to do in order to begin the process of advertising is deal with the creation of a defined contribution plan for the person who will be in that position. We need to deal with the contribution rate for the senior management employees who will be covered by that plan.

We have followed up on getting the salary survey and we'll ask our counsel to tell us a little bit about that. And so, John, I need your help on this.

Let's go through with regard to the defined

contribution plan. If you will recall, one of the things that we discussed was the need for a defined contribution plan that was comparable to what the city currently offers.

And, John, could you just report to the Board on that so everyone understands what we would be looking at?

MR. KEANE: Yes, sir.

As previously discussed at the meetings last fall, we have contacted Nationwide, one of the largest providers of defined contribution plans. They have many other public pension clients and public governmental units in Florida as clients.

We recommend a contribution rate at 8

percent from the employee matched by the

employer. It's a nationally recognized plan, as

I say. It's in effect in many other

jurisdictions.

The city plan permits vesting on a graduated scale of up to five years. It takes five years to vest. The Nationwide plan, you're vested at the first day. So we believe that would be a better fit for us and recommend that I be authorized to sign the appropriate documents setting the contribution rate.

CHAIRMAN BUSSELLS: What are the 1 contribution rates for the city's DC plan for the 2 3 executive-type participants? 4 MR. KEANE: 8 percent. 5 DR. HERBERT: It's 8 percent also, Mr. Chairman. 6 7 CHAIRMAN BUSSELLS: So the 8 percent, 8 percent on both sides is exactly what the --8 MR. KEANE: Yes, sir. Mirrors the city 9 plan. Yes, sir. 10 DR. HERBERT: And the only difference is the 11 vesting period. So that in order for us to be 12 competitive nationally, what we would do is have 13 that occurring -- the vesting would occur 14 automatically beginning year one. 15 16 CHAIRMAN BUSSELLS: Okay. 17 Why -- I know we've gone over this before, 18 but why is there a vesting period for a DC plan? 19 Just refresh my memory. I get it for DB plans, 20 but why DC vesting? 21 MR. KLAUSNER: I wrote the plan. I can tell 22 you. 23 MR. KEANE: Bob Klausner can answer. 24 MR. KLAUSNER: I actually wrote the current 25 provisions of the general plan. That was simply

part of their discussion process. They wanted to ensure that anybody who came to work here stayed in order to get something.

And as you know, the proposed pension agreement would require the city actually to amend the general employees plan to add the Police and Fire Pension Fund as a contributing employer, along with the other various independent agencies.

Now, the port and the airport will never participate because they're considered county agencies and are required by law to participate in the Florida Retirement System.

Why is there a vesting period? It was a policy decision made. Micky Miller, who was the Director of Finance at that time, insisted on it. He was the chairman of the working committee that brought that to the city council and that was his judgment and recommendation.

CHAIRMAN BUSSELLS: Okay. Bob, in your extensive experience, would it be quite very unusual to have a vesting period in a DC plan?

MR. KLAUSNER: Yes. Anything longer than a year would be surprising to me. Most DC plans either vest on the first day or vest upon the

completion of a year. Generally the only waiting period you see in a DC plan is you have to wait between six months and a year of employment to join the plan, but then you're allowed to make the contribution retroactively. And that's customarily solely for the purposes of passing some probationary period which most employers provide. It's very unusual.

CHAIRMAN BUSSELLS: Yeah. I thought so.

MR. KLAUSNER: It was not my recommendation.

CHAIRMAN BUSSELLS: Well, rather than immediate, what if we had a year so that if we, you know, brought someone in from the outside, they had to at least stick with us for a year and prove themselves?

MR. KLAUSNER: My recommendation would be that they join the plan after a year, but then if they complete the first year of service, that you would give them that year's contribution retroactively.

CHAIRMAN BUSSELLS: Okay. I see. Better idea, I think.

DR. HERBERT: Would they then have an obligation to come back and put their 8 percent in retroactive?

MR. KLAUSNER: Yes. 1 DR. HERBERT: For that one year. 2 3 CHAIRMAN BUSSELLS: I see. That's strikes me as a better idea. 4 5 DR. HERBERT: Mr. Chairman, I also just want to make clear that this would go into effect with 6 7 the hiring of the executive director. Yes. This would have no 8 CHAIRMAN BUSSELLS: impact on any current employee. This is just the 9 future hire. 10 MR. KEANE: 11 Correct. That's correct. So perhaps 12 DR. HERBERT: the thing to do is to go through each one of 13 these and make a decision on them. 14 Mr. Chairman, I would move that we adopt a 15 Nationwide defined contribution plan for the next 16 executive director, and that the contribution 17 18 rate be at 8 percent from the Board and 8 percent 19 from the employee, and that the first year the senior executive would not be eligible. 20 21 At the end of that first year, they would be eligible retroactively and we would make a 22 23 contribution consistent with what our counsel 24 just said. 25 Okay. We have a motion. CHAIRMAN BUSSELLS:

1	Is there a second?
2	MR. SCHMITT: Second.
3	CHAIRMAN BUSSELLS: Any further questions or
4	discussion?
5	MR. TUTEN: Yeah. As far as the DC plans
6	themselves well, I'll save it for something
7	else. Nevermind.
8	MR. SCHMITT: This would cover just the
9	executive director and the deputy executive
10	director; is that correct?
11	DR. HERBERT: The thing I'm trying to do is
12	focus first on the executive director so that
13	that's clear.
14	MR. TUTEN: Okay.
15	DR. HERBERT: And then we'll come back and
16	deal with it.
17	MR. TUTEN: I have a question, then.
18	On the Nationwide defined contribution
19	plan this goes to Bob are we required to do
20	any sort of search or RFP or anything like that
21	for something like this?
22	MR. KLAUSNER: No. The only thing you're
23	required to do a request for proposal or a search
24	statutorily is if you build a new building.
25	MR. TUTEN: Okay.

DR. HERBERT: And in that regard, I did ask 1 John to look take a look at a wider range of 2 3 plans, and this is what he's come up with as 4 being the best one, as he indicated earlier. 5 MR. TUTEN: Okay. Got you. MR. KLAUSNER: 6 They're the largest in this 7 space of the market, meaning largest number of 8 customers. DR. HERBERT: And greater security as a 9 10 consequence. CHAIRMAN BUSSELLS: Any other questions or 11 12 comments? All in favor, say "aye." 13 (Responses of "aye.") 14 CHAIRMAN BUSSELLS: Opposed, like sign. 15 16 (No responses.) CHAIRMAN BUSSELLS: I could not hear the 17 18 vote. Sorry. 19 MR. KEANE: It was unanimous. 20 CHAIRMAN BUSSELLS: Okay. Passes 21 unanimously. Next. DR. HERBERT: Mr. Chairman, the next issue 22 is benefits. And what I would recommend is that 23 24 all of the benefits that are currently available 25 to employees in comparable positions would apply in this case as well.

So that means holidays that are authorized and 116-601 annual leave, all of those items would be -- would apply to the position.

John, do you have anything that you would like to add to that?

MR. KEANE: Yes, sir.

Mr. Chairman and Trustees, I spoke with Chief Parr, who is the chief of compensation and employee benefits, concerning the wide array of benefits that the city offers to meet the diverse needs of its workforce, health insurance, vision, fitness programs, life insurance coverage, flexible spending accounts, the entire array of programs. He assured me that the new executive director would be eligible to be enrolled in all these programs.

The reason this is before the Board right now, in the original paperwork the Board approved was the job description. And normally at the bottom of that job description when they make an announcement seeking employees, they have these other items here, what the fringe benefits are and the pension and vacation, what have you.

So what we're doing at this stage of the

game is just catching the rest of the document 1 requirements up with the document that the Board 2 3 has previously approved. 4 CHAIRMAN BUSSELLS: And so, John, if I could 5 summarize to be sure I understand the 6 recommendation. 7 The same other benefits besides the retirement plan, which we're already enacted for 8 the next executive director, would be the same as 9 provided for city executives and managers? 10 MR. KEANE: And all other city employees. 11 Yes, sir. 12 CHAIRMAN BUSSELLS: And all city employees. 13 MR. KEANE: Yes, sir. Standard benefit 14 15 package. 16 DR. HERBERT: Mr. Chairman, I would move 17 that we approve the inclusion of all of the benefits available for other city employees, that 18 19 that be included in our position announcement. 20 CHAIRMAN BUSSELLS: I have a motion. Is 21 there a second? 22 MR. SCHMITT: Second. 23 CHAIRMAN BUSSELLS: Any further questions or discussions? 24 25 All in favor, say "aye."

(Responses of "aye.") 1 CHAIRMAN BUSSELLS: Opposed, like sign. 2 3 (No responses.) 4 MR. KEANE: That was unanimous. 5 CHAIRMAN BUSSELLS: I believe it carried 6 unanimously. 7 MR. KEANE: Okay. 8 DR. HERBERT: The next issue, Mr. Chairman, is the salary range for the next executive 9 director. 10 And, Bob, do you want to comment on that, 11 please? 12 Yes. 13 MR. KLAUSNER: I asked the Segal Company to update our salary survey that they did 14 for us in 2005, and I still do not have their 15 salary survey. I called again yesterday because 16 I knew I was coming here. 17 18 As I have reported, looking at -- we're working with some other pension funds around the 19 country of comparable size that are in the midst 20 21 of salary searches. And I thought that for a 22 fund of this size and the complexity and, quite 23 frankly, the difficult political circumstances, 24 that in order to attract someone, that you would 25 need a minimum salary of about \$200,000.

MR. TUTEN: Now, Bob, can I ask a quick 1 question? I know we haven't gotten to the deputy 2 3 director because we're down here on Number 6, but 4 is that part -- is the deputy director part of 5 the survey, or is it just the deputy director? I asked for what -- I asked 6 MR. KLAUSNER: 7 for -- you know, a lot of funds have multiple deputies --8 9 MR. TUTEN: Right. MR. KLAUSNER: -- like they might have, 10 like, a chief investment officer would be a 11 deputy or a chief benefits officer. I asked 12 Segal to just give me a rule of thumb on what the 13 deputy salary should be relative to the director. 14 You know, anecdotally they told me usually it's 15 about 2/3rds to 75 percent of the director's 16 17 salary. Well, I was just 18 MR. TUTEN: Gotcha. 19 curious because I didn't want to spend more money 20 on another salary search if we didn't have to. 21 Well, actually, I asked MR. KLAUSNER: No. Segal to do this because we're engaged in some 22 23 other work, and they do work for the city as -their actuarial side does the city general 24

employees plan. So I asked them to do this for

25

1 me as a courtesy. 2 MR. TUTEN: Very good. 3 MR. KLAUSNER: So we're not going to get a 4 bill on this one. 5 DR. HERBERT: Bob, I quess the key question then is, can we take action on establishing a 6 7 salary without having the results of that survey? MR. KLAUSNER: You could. I would rather 8 wait for it and do it at next month's meeting, 9 but you don't want to wait. 10 MR. KEANE: Why don't you take the action 11 based on -- if they was to call you Monday, you 12 know, we don't need to wait another month. 13 MR. KLAUSNER: Well, that's true. You could 14 approve it and we'll just insert the number, 15 16 based on the average within their report. Take 17 the mid point that they report and use that as your number. 18 CHAIRMAN BUSSELLS: Adam, what do you think 19 about that idea? I agree, it should be based on 20 21 a current survey. 22 DR. HERBERT: Yeah. 23 CHAIRMAN BUSSELLS: But if that's imminent, 24 even though we don't quite have it this morning, 25 we could --

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MR. KLAUSNER: It should be. We spoke about
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         it.
 2
              CHAIRMAN BUSSELLS: -- and then have to run
 3
         it by you and get your concurrence, Adam, as head
 4
 5
         of our personnel group. Would that make sense?
              DR. HERBERT: Counsel, let me ask this.
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 7
         What you're suggesting, then, is that we
         establish the salary, plus or minus and up to
 8
         $200,000?
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              MR. KLAUSNER: I wouldn't exceed that for
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         the advertisement purposes. I would say based on
11
         the salary survey, but not to exceed 200,000.
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              DR. HERBERT: That's my motion,
13
         Mr. Chairman.
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              MR. TUTEN: I'll second it.
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              CHAIRMAN BUSSELLS: Okay. I have a motion.
16
         Is there a second?
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18
              MR. TUTEN: Tuten second.
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              CHAIRMAN BUSSELLS: Any further questions or
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         comments?
              All in favor, say "aye."
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              (Responses of "aye.")
              CHAIRMAN BUSSELLS: Opposed, like sign.
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24
              (No responses.)
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              MR. KEANE: It's unanimous, Mr. Chairman.
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CHAIRMAN BUSSELLS: It sounded unanimous.

MR. KEANE: Yes, sir, it is.

CHAIRMAN BUSSELLS: Okay. Passes unanimously.

DR. HERBERT: Mr. Chairman, also in talking with the folks in human relations, what we have discussed, it is the regular posting of the position, but also with John's help, we have identified several organizations that do provide job announcement possibilities.

And, John, could you just briefly go over that so that we know? This would be our strategy rather than hiring an outside firm, which we question the need for. What we would do is pursue the strategy that John will now outline.

MR. KEANE: Mr. Chairman and Trustees, what I've spoken with the employee benefits coordinator over at the city is, in addition to the distribution of the announcement through the normal city channels, that we would send a copy to and have posted on the job boards as positions available at the International Foundation of Employee Benefits Plans, the National Conference on Public Employee Retirement Systems, the National Association of State Retirement

Administrators, the National Conference on
Teacher Retirement Systems, the Government
Finance Officers Association, and the Florida
Government Finance Officers Association.

We also -- we belong to two other trade groups that we will -- we're trying to determine if they have an active job board at this time.

But wherever we can get it posted, we're looking for the maximum circulation of the job announcement.

DR. HERBERT: So, Mr. Chairman, I don't think that that requires a vote. I just wanted the members of the Board to know what the strategy is about going forward. I think that those are the major issues.

Have I missed anything, John?

MR. KEANE: No, sir.

DR. HERBERT: So as soon as we have the information about the results of the salary study, we're ready to begin the announcement for the position.

The other matter before us, Mr. Chairman, is the deputy executive director, assistant administrator position. And we would recommend that we also get -- that we also begin that

search.

And, John, you might want to comment on what that takes. I think that the key thing is that we do need to take separate action on the availability of the Nationwide defined contribution plan for that deputy executive director.

We do have a position description that the Board as previously approved, and given our earlier conversation, the deputy executive director also would make contributions of up to 8 percent to be matched by the Board. And all the other benefits that we discussed a few moments ago for the executive director would be available for this person as well.

So I guess the only other question that remains, then, is the salary.

MR. KLAUSNER: I'll follow up on that.

DR. HERBERT: Okay. So as soon as counsel follows up on that, we will know.

So if the Board is in agreement with initiating that search consistent with the other elements that were included in the benefits for the executive director, we can proceed.

I just want to see if there are any

questions. If not, I'd like to move that we 1 begin the process of searching for an executive 2 3 director consistent with what I've just 4 described. 5 CHAIRMAN BUSSELLS: I have a motion. Is there a second? 6 7 MR. SCHMITT: Second. CHAIRMAN BUSSELLS: Any further questions or 8 discussion? 9 MR. TUTEN: Are we going to post these as 10 11 two separate? MR. KEANE: 12 Two separate things. DR. HERBERT: Definitely keep separate. 13 14 MR. KEANE: Two separate things. 15 DR. HERBERT: I should just note, 16 Mr. Chairman, that the only other question that 17 might come up is the initiative that you raised earlier about the -- I'm not sure how to say 18 this -- that the council took some actions with 19 20 regard to our being able to fill the position. 21 So I think it's just important that we have 22 some conversation about that at some point just 23 so that it's clear that we have the authority to 24 go forward on this. 25 CHAIRMAN BUSSELLS: Well, I believe the

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attorney general opinion that we will come to
 1
         later in the agenda is very explicit and
 2
 3
         unambiguous on that subject, but we'll come to
         that shortly, I think.
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              DR. HERBERT: So I do move that we proceed
 6
         with regard to filling this position.
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              CHAIRMAN BUSSELLS: So we have a motion.
         think I already had it second.
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              MR. KEANE: Yes, sir, you do.
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              CHAIRMAN BUSSELLS: Questions or discussion?
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              All in favor, say "aye."
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12
              (Responses of "aye.")
              CHAIRMAN BUSSELLS: Opposed, like sign.
13
14
              (No responses.)
              CHAIRMAN BUSSELLS: I believe it carried
15
16
         unanimously.
17
              MR. KEANE: Yes, sir.
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              DR. HERBERT:
                            I think that concludes my
19
         report. But were there any other items that I
         missed?
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21
              MR. KEANE: Yes, sir. Creating a 415(m),
         Excess Benefit Plan.
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              DR. HERBERT: Yes. Could you explain that,
24
         Counsel?
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              MR. KLAUSNER:
                             I can.
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Constitutionally, the public pension fund is required to pay all of the benefits that are owed. However, there are some restrictions within of the Internal Revenue Code about what can be paid directly out of a prefunded retirement plan.

The tax code was amended some years ago to add in a provision which says, if you -- if the amount owed exceeds the maximum permitted, then the employer can, on an annual basis, deposit that additional into the retirement plan and make the payment that way.

I know the City of Jacksonville does it because directors of the agencies like JEA or JTA, often their pensions, if they're long-term employees, exceed the number. The State of Florida has one. In fact, every city has one that I'm aware of.

The State of Florida hasn't addressed it, but the Supreme Court of Illinois says, if you owe the money, you owe the money, make a 415 plan.

And so what would happen is, is that Mr. Keane is right at the limit. So that what happens is if he was slightly over the limit,

then it would just be an additional part of the 1 budget. But the obligation that's been prefunded 2 3 in the senior staff plan, you get an actuarial 4 gain from. So the two essentially offset 5 themselves. And that number, that maximum number, is 6 7 indexed like the same way Social Security is indexed. And each time the IRS issues its annual 8 maximum number, then the amount of the excess 9 goes down and the amount the prefunded plan can 10 11 pay goes up. So it doesn't -- it doesn't create an 12 additional pension benefit. It's just a means 13 that the IRS requires for the funding of the 14 benefit. 15 16 MR. KEANE: The payment. 17 MR. KLAUSNER: Correct. 18 MR. SCHMITT: And what would happen if we did not establish a 415? 19 20 MR. KLAUSNER: Then you would have -- you'd 21 be in breach of your employment contract with your director. 22 And this is consistent with 23 DR. HERBERT: 24 the current city practices? 25 MR. KLAUSNER: I wrote the one over there.

MR. STORK: Yes, I can attest to that. 1 I was city comptroller, we paid out two or three 2 3 individuals that were over the pension limit and we made separate payments to them. And it 4 5 continues until the point where it -- sometimes 6 the index can catch up. 7 MR. KLAUSNER: But I did want to emphasize, it's not an increase in the benefit. It's simply 8 a different methodology of funding of benefit. 9 DR. HERBERT: Mr. Chairman --10 CHAIRMAN BUSSELLS: Bob, if someone else 11 will speak, I interrupted you, I'll stop. 12 having a hard time picking up some of you guys on 13 the speaker phone. 14 DR. HERBERT: Mr. Chairman, for discussion 15 purposes, I was just going to move that we 16 17 establish the 415(m) excess benefit plan. 18 CHAIRMAN BUSSELLS: Let ask some questions first, if I could. 19 So Bob and John, so, first, what is the 20 21 actuarial impact of acting on this on the fund? In other words, what is the projected additional 22 23 costs to the fund of approving this? 24 MR. KEANE: There's no additional cost --25 CHAIRMAN BUSSELLS: John, I'm going to stop

you right there. To my knowledge, this is not included in the actuarial studies currently; is that correct?

MR. KLAUSNER:

MR. STORK: I would say that would be correct. It's -- the incremental -- when he does that, the incremental above the limit would not be included and that would have to be separately budgeted each year as a pension contribution through the normal budgeting process, that excess. And that's how the city does it also.

I have no idea.

CHAIRMAN BUSSELLS: That was my understanding when we were talking about our obligation to fund the senior retirement plan, oh, a year or so ago, that if we were to do this, it would be an additional cost on the fund that would serve to increase the unfunded liability. And I'm curious to know approximately how much more this would increase the unfunded liability if it were approved.

MR. KLAUSNER: You're talking in the thousands as opposed to anything else. Because, John, as I understand --

CHAIRMAN BUSSELLS: Let's aggregate that so I can understand it, because I -- my knowledge

about this is now dated almost 11 years. So you need to bring me current, Bob. It's been a long time since I had any involvement with this sort of thing.

MR. STORK: Could I interject something before Bob starts? On the budgeting process and the actuary process, since we're covering the normal yearly budgeted expenses through a one-line item that doesn't affect the unfunded liability, I would say it doesn't affect the unfunded unfunded liability.

Those are paid current and collected current through the actuary process. And so there's no effect on the unfunded liability. Each year it's paid on its own.

CHAIRMAN BUSSELLS: Kevin, I disagree with you because I've had to spend far more time than I ever intended or desired with Jarmon over the last year in particular understanding the mechanics of the ins and outs and what we deduct and charge for the assumed operating budget and all the rest of it.

But if I understand what we're talking about, it would darn sure increase the unfunded liability. The question is, I think, how much?

So I would respectfully disagree.

MR. KLAUSNER: I'm not sure that it increases the unfunded liability, Walt. This is Bob. Because the unfunded liability is based on benefits that we paid to police officers and firefighters and their beneficiaries.

Anything you pay your staff is on your -- is part of the normal costs of the plan, which is funded separately as a part of your overall operating budget. So it would add a few thousands dollars. I don't know the exact amount because I don't know exactly how old John is and I don't know how much his pension benefits is going to be. Jarmon could answer that.

But the unfunded liability is related solely to the benefit obligations to our public safety folks. This is part of the annual budget that's paid in full each year. So it's not a carry-over item from year to year.

And it would be a decreasing sum over time because the amount of the maximum increases annually and, therefore, the amount of the excess decreases annually. And that, of course, is dependent on the rate of inflation and the Internal Revenue Service's published rates which

come out every December for the year ensuing.

So, I mean, as far as the actual math, Jarmon would have the answer.

CHAIRMAN BUSSELLS: And, Bob, my understanding is what you say is technically correct, but substantively not because the mechanics of the calculation of the unfunded liability on the one hand technically follows along what you just said.

But to figure out the amount available,
we -- I say "we" -- Jarmon, the actuary, first
deducts the projected operating budget costs over
time. And this will serve to increase that,
which will serve to increase the unfunded
liability mathematically. It's not precisely
legally as you just described.

MR. KLAUSNER: The senior management plan is fully funded. And so actually what's going to happen -- well, of course, when Mr. Keane retires, it's not going to -- the liability is fixed. And it's going to end up overfunded, and to the extent money couldn't --

CHAIRMAN BUSSELLS: Bob, I'm going to interrupt you because you touch on an important point, that if accurate, is at variance with what

John has said to me before on this point.

What I've been told consistently is that when we funded the senior retirement plan, oh, a year or so ago now, whenever that was, the actuarial calculations that Jarmon did and that we voted to contribute was limited by the projections of the IRS limits of what could be paid out of the actual retirement fund and did not include excess payments to be paid from another source.

MR. KLAUSNER: I wouldn't -- I don't know the mechanics of that.

CHAIRMAN BUSSELLS: John, what is the correct answer on that point?

MR. KEANE: The correct answer is the payment from the senior management plan goes down, and the amount it goes down is then picked up and paid on the excess side. It's the same amount of money. It's coming from two different sources.

For example, if my pension was \$100,000 but the IRS maximum was 95,000, I could only get paid 95,000 from the senior management plan, and 5,000 would come out of the excess benefit plan.

MR. SCHMITT: And that's my understanding of

how it works as well. Whatever the IRS says is the cap is all that can be paid out of the senior management plan.

Our employment contract requires to pay whatever that amount is. So if the total amount is over the IRS cap, we are still required to pay that. We're just, by IRS rules, are not allowed to pay that out of the senior retirement plan.

And that's why we would need to establish the 415 to pay that additional amount if there is an additional amount over the IRS cap.

CHAIRMAN BUSSELLS: Well, let's talk about -- let's lay that aside. We'll come back to that. Let's talk about the amounts.

Now, Bob, again, my knowledge is 11 years old now. So this may have changed with the IRS and everything since then.

But my understanding of the mechanics of the IRS limit is the IRS says the maximum base salary against which the percentage of pension can applied is X dollars.

MR. KLAUSNER: Correct.

CHAIRMAN BUSSELLS: Currently I think it might be 160-, 170,000.

MR. KLAUSNER: No. It's actually -- for

2015 it is -- I'm waiting on the IRS table to 1 load, which it is not. 2 It was 165- back in 1986. And that has been 3 updated, and while we're talking I've been 4 5 looking for -- here it is. IRS.gov. And it is 6 for 2015, the defined benefit limit is 210,000. 7 CHAIRMAN BUSSELLS: Okay. MR. KLAUSNER: Assuming you are at least age 8 62. John is 70 --9 CHAIRMAN BUSSELLS: If we could, if we could 10 just stay on the basic point and kind of get to 11 that and then get into other details. 12 13 MR. KLAUSNER: Yeah. 210. CHAIRMAN BUSSELLS: So if you wouldn't mind, 14 say that number again you just said. 15 210,000. And if you are MR. KLAUSNER: 16 17 older than age 62, it actually is a little higher, but it's an actuarial calculation for 18 19 each year, and I'm not on my math skills. So it's a little over -- 210,000 is a reliable 20 number to work with. 21 CHAIRMAN BUSSELLS: 22 Okay. 23 Now, John's salary currently, I think, I'm 24 going from memory, which I should not do, is 25 round about 300,000?

MR. KEANE: Correct.

CHAIRMAN BUSSELLS: And let's say just for my -- so I can understand what we're talking about, John's percent of his retirement base was 70 percent. And I'm just trying to make the arithmetic easy.

And what the IRS does is say, 70 percent times 210,000 is the maximum amount that could be paid to John out of the senior retirement plan; is that correct?

MR. KLAUSNER: No. They would say that he could receive a benefit from the senior staff plan not to exceed 210,000 a year, annually adjusted by whatever the increased percentage rate is. Sometimes it's 2 percent, sometimes 5 percent. They set it. Somebody at the Bureau of Labor Statistics comes up with some number.

But if your salary was 300,000 and your accrued benefit was 70 percent, then you would be right at the number. If your at -- if your number -- if your actual number, let's say, was 214,000 based on some additional months of credited service, then the excess plan would pay the 4,000. The senior staff plan would pay the 210.

CHAIRMAN BUSSELLS: Okay. And, Bob, I know 1 you're sure that's precisely correct; is that 2 3 right? 4 MR. KLAUSNER: I am sure that that is 5 precisely correct. I simply do not know what 6 John's precise calculation is. Only Jarmon would 7 know that. MR. TUTEN: Well, Bob, let me ask you a 8 This is pretty much standard 9 question, though. procedure for these types of compensation plans? 10 MR. KLAUSNER: 11 Yes. MR. TUTEN: Okay. And in order to attract 12 candidates that we're looking to attract, we 13 14 pretty much need to have this as part of the 15 plan? 16 As you know, the future MR. KLAUSNER: director will have the choice between a DC plan 17 18 or the city general employee's retirement plan. 19 If the person chooses a DC plan because it's portable --20 21 Right. MR. TUTEN: MR. KLAUSNER: -- then this will not be an 22 23 The only issue there is the amount that 24 could be contributed each year, which also is on 25 the -- that's the 415(c) table, which is a

different number.

If the person is in the city retirement plan, they would have a 415(m) excess plan automatically because the city already adopted it.

MR. TUTEN: Gotcha.

MR. KEANE: Mr. Chairman and Trustees, we have a long agenda. You want to defer this to another time? We don't need to resolve this today. And we're also going to be speaking with Jarmon later in the meeting.

CHAIRMAN BUSSELLS: That might be timely.

And I'll just advise, the other things of interest to me are when the senior plan was first enacted in 2000 and then amended in -- I think it was 2006, is what was in the audit report, in there somewhere, it's surprising to me, it's of interest to me, why this provision was not put in those plan creation documents or the plan amendment documents, you know, done some years after the establishment of the plan 15 years ago.

And, Bob, I'm not sure if your firm did the work to draw the documents or someone else did or a group of people did it, but --

MR. KLAUSNER: We did the original ones. We

didn't do the tax qualification work. I don't know who did. But I think the answer is, is that there was not an expectation at that time that the number was going to reach there.

But you've had a person of significant longevity in the position, and the structure of your employment contract which ties the executive director's salary to the median point of other independent agencies over whom you have no control of the budget, probably took the salary past that point.

And it was, as Mr. Keane was indicating a desire to retire, had he retired in 2012 when I think was the original plan, he wouldn't have been over the limit. Now is he because of the untimely death of Mr. Cohee, which was your original succession plan, and this fact that we have not been able to bring in a successor since then, Mr. Keane's salary has crept to the point — or his service has crept to the point where he now is slightly over the 415 limit.

CHAIRMAN BUSSELLS: I would just say the answer is not persuasive to me. I -- and because instead of John, insert Dick, if that's how things have processed, that this would be an

issue at some point. It's already an issue with 1 the city. And it's just -- it's just of concern 2 3 to me that this was not in either the original or 4 the amended documents. 5 MR. KLAUSNER: It wasn't available when the 6 original was adopted. It wasn't an approved 7 future. It came in in the Pension Reform Act of 2006. 8 CHAIRMAN BUSSELLS: You're saying in the 9 year 2000, that excess benefit plans were not 10 being done in the public sector? 11 MR. KLAUSNER: They were not as widely done 12 in the public sector as they were after the 2006 13 Pension Reform Act. 14 CHAIRMAN BUSSELLS: But they were being done 15 in the public sector in 2000? 16 MR. KLAUSNER: 17 There were some. I think you 18 needed to get the IRS's approval of the plan. And like I said, I wasn't --19 20 CHAIRMAN BUSSELLS: Again, I'm going from my 21 memory 11 years ago, which is dated now, but I have a different recollection of what was 22 23 explained to me in the '90s concerning another 24 public sector executive in Jacksonville's 25 retirement.

So I'll just say that concerns me. I just don't like that part of it, based on what I know -- based on what I know so far. And it would be important, I think, for us to make an informed decision to have the financial impact on the fund. If it's \$4,000 a year, that's one thing, decreasing from there to zero.

If it's 40,000 a year or a hundred thousand a year, you know, whatever, it's another thing and that seems to me to be something we should know.

And then on the earlier point that Larry expressed very well, the interaction of the employment agreement with this is an interesting subject because it seems to me when the current employment agreement was executed, what was it, three, three and a half, four years ago -- when did your current contract get executed, John?

MR. KEANE: Last time it was amended I believe it was about three years ago, maybe four.

CHAIRMAN BUSSELLS: Yeah, three or four years ago. Certainly this was known to the parties, and why this was not addressed at that date given the circumstances of his expected longevity of service and the ties to the

independent authorities, those points that Bob just made were certainly known then, I believe. And why this would not have been addressed then is of concern to me too.

So those would be the things that I think we should understand and discuss before taking a decision. But this symbolically and substantively concerns me, you know, just for those reasons.

So we need some more -- at least I need some more information and understanding of how this came to be and why we find ourselves in this position here in 2015 dealing with this. We'll do the right thing, but it concerns me. I don't like how this has progressed and is now before us, just as one trustee.

But we'll come back to it as early as next month, if that makes sense, John.

MR. KEANE: Yes, sir. We'll show that item deferred.

The next item under New Business is election of board officers.

DR. HERBERT: Mr. Chairman, I would like to make a proposal on this. We're in the midst of a number of important decisions, and the one thing

that strikes me is that you have really gone very deeply into all these issues.

And for purposes continuity, I would like to propose that we delay the election of officers, that we ask both you and Trustee Glover to remain in your current positions at least until we get through all of our discussions with city council and get the resolution of the need for pension reform.

So what I would like to recommend is that we either reelect our current officers for another year, or at least delay the election of new officers until June or July, just for discussion purposes.

CHAIRMAN BUSSELLS: Well, I'll just say from my point of view, I'm a big believer in rotation of officer roles on Boards like ours. And I had intended to serve a year, thinking that whatever was going to happen could have happened by now. But we're close, but we're not quite there yet.

So while I'm not interesting in serving another full year because I do believe in rotation, if it's a couple of more months while this thing comes to closure one way or the other, just speaking for myself, that would -- I'm

certainly willing to do that. 1 But I would probably have to decline another 2 3 full year commitment today; but, you know, a 4 month or two, whatever it takes for this to play 5 out would be okay with me if it's okay with Nat 6 as well. 7 MR. TUTEN: Yeah. I think I would like to wait until Sheriff Glover is here to vote or 8 express his opinion. That way we can make sure 9 of it. 10 CHAIRMAN BUSSELLS: That's a good point too. 11 Yeah, that's a great point, Rich. 12 DR. HERBERT: It's just not taking action 13 now so we have a chance to think through all that 14 and also see what is going to happen across the 15 16 street. 17 MR. SCHMITT: You're far more optimistic 18 than I am. CHAIRMAN BUSSELLS: And I've been 19 20 consistently wrong. MR. SCHMITT: What are our actual 21 requirements for electing Board members? 22 23 MR. KEANE: Annually. 24 MR. SCHMITT: Annually. So can we elect

them for less than a year?

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MR. KLAUSNER: They're supposed to be for a 1 2 year. 3 MR. KEANE: You're looking for a year, and 4 if they resign, then that's a way out. 5 MR. SCHMITT: So our requirement is to elect 6 Board members for a year? 7 MR. KEANE: Yes. DR. HERBERT: Of officers. 8 MR. SCHMITT: Of officers. 9 10 CHAIRMAN BUSSELLS: Larry raises a good point there. You know, you heard what I said. 11 would be reluctant to -- well, I would not accept 12 another year of commitment. I just don't think 13 that's the right way for us to proceed. And I 14 15 would not want to accept it knowing that I intend to resign as chairman or that to be what 16 17 transpired, you know, in two or three or four months or whatever. 18 19 But if it were possible to -- and I agree 20 that -- a year -- and we should all be involved 21 in this certainly. But for a time certain and 22 then have sort of a mid election or a special 23 election, so to speak, that would be okay with me 24 as well.

Maybe having a little bit more

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1	definitiveness in structure to it would be a good
2	thing rather than leaving it open ended, assuming
3	that our Robert Rules of Order or whatever
4	controls this sort of thing contemplates such an
5	action by the Board.
6	MR. TUTEN: John, you said Sheriff Glover is
7	on his way?
8	MR. KEANE: Yes. Maybe a little bit later
9	in the meeting.
10	MR. TUTEN: Okay. You want to just defer it
11	until he gets here?
12	MR. SCHMITT: Let's move it to the end.
13	CHAIRMAN BUSSELLS: Yeah, let's do that.
14	MR. KEANE: Okay.
15	CHAIRMAN BUSSELLS: Make sense, Everybody?
16	DR. HERBERT: Yes.
17	MR. KEANE: Okay. We're going to
18	temporarily pass this until the end of the
19	agenda.
20	We're now ready to take up Dan Holmes with
21	the Flash Report as well as the Fourth Quarter
22	Performance Review.
23	MR. HOLMES: Good morning. Can you hear me
24	okay?
25	CHAIRMAN BUSSELLS: Yes, I can, Dan. Thank

you.

MR. HOLMES: Okay. Great.

I've got a number of things on the agenda.

I'll hit the big take-aways, kind of at the

10,000-foot level, and then allow you to kind of
dig down and ask questions from there.

As John said, the first thing on the agenda is the Flash Report for January. The quick background for January was basically we saw continued strong economic data being released. Principally we saw the unemployment rate -- it actually went up 5.6 to 5.7 percent, but that was because more Americans joined the labor force, or I should say rejoined the labor force looking for jobs.

The job growth was strong with over 257,000 jobs for the month being created. In addition to that, we saw strengthening growth in the United States. It's one of the few global areas where there is actual economic growth.

We also saw the converse, which is 14 central banks around the world take actions to ease monetary conditions, whereas we've already moved through that. The United States stopped quantitative easing last October. You've got the

European Central Bank kind of entering into it and Japan having entered into it earlier.

And so the bottom line is that the US dollar is strengthening. Our economy looks stronger on the global basis relative to a lot of the other economies.

So that translates into performance as follows:

First of all, looking at the Flash Report at the end of March -- strike that -- January, we were slightly outside of policy. The real estate target is about 22 basis points below the policy, the policy weight. That's because equities went down during the month. They're ahead, and so far this month, my expectation is we'll be back within policy the end of February.

And so in total we were underweight relative to target for the real estate and real estate-related securities, and we were overweight in the area of the domestic equities.

For the month, the total fund fell by 1.18 percent. Call it 1.2 percent. That was about a half percent below the policy benchmark.

So far this fiscal year-to-date, the plan is up 73 basis points, and about 46 basis points, or

about a half percent, above the policy index.

Kind of breaking things down, what we see is, is that the US equity benchmarch -- or US equity deposit was down almost 4 percent during the month.

Domestic equities were negative for the month of January on concerns with regard to slowing economic growth here, and kind of on the backs of what it means for a stronger dollar, i.e., less exports. And also the continuation of the sell off in energy. And so the U.S. equity markets were reacting to those issues.

On a fiscal year-to-date basis, the equity benchmark, the US equity benchmark, is up 2 percent.

Kind of the converse is true for international equities. So far this year even up through the end of January, into November through last Friday, international equities were outperforming US equities despite the strengthening dollar.

There are lots of opportunities to be had looking at local currency opportunities. The problem is that strengthening of the dollar translates that back into a weaker US return.

So the international equity benchmark is up 50 basis points for the month of January. It was 63 basis points above the index, the index being negative.

So far this year on a relative basis -- the fiscal year, I should say -- on a relative basis, your manager, your international equity deposit, are up -- or, I'm sorry. Should say down less than the benchmark. The benchmark is down by about 4 percent and your portfolio is down about 2 percent.

Fixed income deposits up 2 percent so far for the month, and it's up almost 3 1/2 percent on the fiscal year-to-date basis.

Real assets continue to play a strong role.

Real estate has not been fully marked to market.

We only have one manager who has reported

returns. That represents that 63 basis points of

returns that came from principal during the

month.

So far on the fiscal year-to-date basis, the real estate portfolio is the strongest part of the portfolio returns, up 3.8 percent on the fiscal year. And, again, it's going to be up even more than that because not all managers have

reported market values yet.

And then, finally, the MLP portfolio. MLPs did very well for you last year, and by last year I mean calendar year. And that was because of the strong performance in the first three quarters of the year.

Everything energy-related, even MLPs, sold off fairly dramatically during the fourth quarter. And that was basically on a very large supply-demand imbalance: Lots of supply of oil and natural gas and a very, very weak global demand for oil.

And as a result, prices went down when OPEC decided not to cut the production. And so the bottom line is that continued into January, and we see that the MLP portfolio was down 3 percent during the month of January.

Our point is that we think this is temporary. MLPs were very, very rich in value. I recall discussing with you at the end of September, the MLPs were up over 30 percent on a calendar year-to-date basis through the end of September. We did reduce that weight. Took some of that money off the table before the decline, which was fortunate.

But we do think that energy prices, the price of oil per barrel, will recover and we will see a rebound in the MLP portfolio.

The bottom line is, they were expensive and we were reducing. Now we believe they are priced cheap, but we're being cautious on the reintroduction or rebalancing back to target there.

So that's the Flash Report for the month of January.

With regard to any individual managers, I won't bring any individual managers to your attention. I do want to have -- continue the conversation about replacing Eaton Vance in the bank-debt portfolio. And I do want to -- I do have a plan of action for this year that I'll touch on before we end.

Let me stop there and see if there's any questions on the Flash Report.

Walt, no questions?

CHAIRMAN BUSSELLS: No.

MR. HOLMES: Okay. Fair enough.

MR. KEANE: We show that received as information.

MR. HOLMES: The next agenda item is the

capital market review for the month of January.

I touched on the highlights. I won't go into really much detail from there other than to kind of point out that large cap stocks, small cap stocks were negative for the month of January.

MLPs were negative during the month of January.

So what was positive, basically international stocks were basically flat to slightly positive during the month of January. Bonds were positive, and because of declining rates again.

It should be noted that TIPS are relatively cheap these days. The market's pricing in slower growth, and by that, I mean slower economic growth, and it is also pricing in deflationary pressures.

So TIPS look very cheap relative to where they've been in quite some time. They were up over 3 percent, 3 1/2 percent for the month of January. So that small TIPS allocation in the portfolio proved to be helpful.

That's it on that second point with regard to the capital market update.

MR. KEANE: Any questions?

No questions, Director --

CHAIRMAN BUSSELLS: Dan, I don't have a question. I'll just make this quick observation.

I do have interest in a couple of companies that are effected by, in the US only, the price of natural gas and oil. I had the opportunity to spend time with and meet with people that have been in the oil and gas business in the US for a long time, through all the up-and-down cycles, who have done well, you know, up and down.

And what I consistently hear is that this drop in the price of oil over the last three months from 105 or 110 to the 40s and now the low 50s is an even bigger buying opportunity than 1986 when it went from 30 to 10 in the course of a month. I remember that when I was at the utility.

And they are backing up the trucks and buying everything they can. So I would just -- I would just suggest if our exposure to energy, the MLPs, is below our current asset allocation policy, I, for one, would suggest getting it back up to our current asset allocation policy amount because this appears to be an extraordinary -- of course, you described it as cheap, which I would agree with.

People other than me that have been in the 1 business would describe it as double, triple 2 3 cheap and the buying opportunity of a lifetime. 4 And so I would just maybe, rather than 5 caution, moving in a deliberative fashion to get 6 us up to the asset allocation policy amount. Ιt 7 looks like a pretty good buying opportunity. That's my two cents on that. 8 That would be moving from where 9 MR. HOLMES: we are in terms of 6.7 percent to 7 1/2 percent. 10 CHAIRMAN BUSSELLS: Yes. On the one hand 11 it's not a lot, but if that thing doubles over 12 the next 18 to 24 months, which a lot of smart 13 oil and gas people believe is extremely likely, 14 that's a nice plus for the fund overall. 15 16 MR. HOLMES: I would agree. I would agree. 17 CHAIRMAN BUSSELLS: All right. I'm done. 18 MR. HOLMES: In order to accomplish that, we 19 are overweight in domestic equity, especially in 20 the large cap area. And the natural source for 21 that rebalancing would come from the S&P Index Fund. 22 23 CHAIRMAN BUSSELLS: Great. 24 MR. KEANE: So, Mr. Chairman, we need a

motion from one of the trustees here to

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reallocate funds from the S&P 500 Index account in an amount necessary to bring the MLPs up to 7.5. Is that right, Dan?

MR. HOLMES: Yes.

MR. TUTEN: Dan, on that point, though, as far as investing the extra money, is it going to be just putting more money into what we have now, or are we actually going to be pursuing a newer company?

MR. HOLMES: For the purpose of the rebalancing, the answer is for what we have now, but that's an important distinction because that was going to be a point that I made to the Chairman's point or comment relative to his point; and that is, I would agree that there are a lot of energy and distressed credit companies that are raising capital to invest in multiple areas within the energy industry.

The point being that our economy has grown in the energy industry in multiple directions, and with the downturn in energy, there are going to be a lot of buying opportunities and also a lot of lending opportunities. Unfortunately a lot of those opportunities are accessed through private investments.

Right now we do not have the ability to
invest using private equity or private debt. The
only private investments this system is allowed

to invest in would be real estate investments.

To the extent that there was a new ordinance, and you, Bob, correct me if I'm wrong in terms of how this would go, a new ordinance would have to be enacted to permit a wider latitude and specifically permit private investments in order to access a lot of those opportunities.

MR. KLAUSNER: Yes. And that's part of what the revised settlement agreement or fourth amendment to the settlement agreement would do if it was enacted by the city council. This has been an issue that we've been pushing for for some for.

Originally the city said they wouldn't -the state originally was the impediment. We sued
the state and successfully got the authority, but
it still requires the city to enact an ordinance
to implement that broader authority, and that has
not been done, but it is on the table as part of
the overall settlement agreement.

MR. HOLMES: Okay. Great.

So, Mr. Chairman, the bottom line is we're 1 looking to -- looking for those opportunities as 2 3 well, and what we find, if appropriate, we'll 4 bring to your attention. 5 CHAIRMAN BUSSELLS: Okay. And so could I 6 get a motion to rebalance the portfolio 7 consistent with our existing asset -- investment asset allocation policy as we just discussed 8 concerning energy? 9 DR. HERBERT: I move it. 10 MR. TUTEN: I'll second. 11 CHAIRMAN BUSSELLS: I have a motion and a 12 second. Any further questions or comments? 13 All in favor, say "aye." 14 (Responses of "aye.") 15 16 CHAIRMAN BUSSELLS: Opposed, like sign. 17 (No responses.) 18 CHAIRMAN BUSSELLS: Passes unanimously. MR. KEANE: And for clarification, 19 20 Mr. Chairman and Trustees, we're going to take 21 that money and divide it equally among the two MLP managers. That was the intent? 22 23 MR. HOLMES: Yes. Between Tortoise and 24 Harvest. 25 CHAIRMAN BUSSELLS: Fine with me. Whatever

1 you-all think is the prudent thing to do. MR. KEANE: Okay. We'll get that taken care 2 3 of. We'll work on that this afternoon. 4 Dan. 5 MR. HOLMES: Okay. The last item I have is the Asset Allocation Review. 6 7 At the beginning of every year what I like to do is -- or I should say, at least 8 periodically, but I try to do it every year, is 9 touch base on our capital market assumptions, 10 especially if they've changed, and bring those 11 changes to your attention, and then look to see 12 whether or not the asset allocation for the plan 13 is on track to achieve its goals. 14 Again, I'll start kind of at the 10,000 foot 15 16 level and you let me know where we need to dig 17 deeper. 18 I will direct your attention to -- let's 19 see. Let me jump around here for a second. 20 Let's turn to page 7 in the presentation. 21 everyone have a copy of the presentation? 22 CHAIRMAN BUSSELLS: I do. 23 MR. HOLMES: The first thing I want to point 24 out is that as we talked about in the past: 25 expected returns for our capital market

assumptions are low. The expected return for large cap stocks, for example, is 5 percent.

For the year, the difference between last year and this year, almost all of our capital market assumptions have come down by about 50 basis points.

The only asset classes that went up was high yield and public bank loans, not private bank loans but public bank loans. They both went up about -- the assumed rate of return went up by about a percent, but everything else dropped by about 50 basis points.

The reason they dropped by about 50 basis points across the board is our inflation assumption has dropped. We use a building-block approach to create our capital market assumptions, and the first stone in that foundation or that building block is the assumed rate of inflation.

We derive our assumed rate of inflation by looking at what the Philadelphia fed produces as its expected return, and then also looking at the difference, what the market says the expected return is, and that's by looking at the difference between TIPS and nominal treasury

1 bonds for that difference.

And so those two are both right around 1.75 percent. So our assumed inflation return for the next ten years is 1.75 percent. Think about what that means.

MR. TUTEN: On fixed income?

MR. HOLMES: No. That's just inflation for -- you know, basically think of it as CPI.

Our expected return or expected inflation rate is 1.75 percent for the next ten years.

MR. TUTEN: Less than 2 percent?

MR. HOLMES: I'm sorry?

MR. TUTEN: Less than 2 percent?

MR. HOLMES: Less than 2 percent.

MR. TUTEN: Wow.

MR. HOLMES: That's what's being priced into the market right now. That's because the market is saying the economy is going to grow positively but slowly, and then at the same time it's not pricing in any really inflationary growth.

So because of that, all of our assumptions start with that. It's a lower basis to start off with, and then the rest of the expected returns have dropped accordingly.

The other thing I will point out, which is

on the prior page, page 7, is that if you look at our capital market assumptions and look at the line where we've dawn across at 7 percent, there are only a couple asset classes where we're expected to -- or the expected return is above 7 percent.

They include MLPs, private equity, non-core real estate and emerging markets. And non-core real estate is basically value added or opportunistic real estate. Statutorily, you are allowed to invest in that now. That should be on our agenda of things to talk about.

Value-added real estate is essentially managers buying properties that have some sort of flaw, fixing the flaw, and then selling that -- getting occupancy up, stabilizing rents, and then selling that property off to the core real estate managers like the ones you currently have in the portfolio.

So it's more of a capital appreciation opportunity. So that's something that we should talk about because it is -- the only way you can privately -- or the only way you can access private markets, and there is a premium to be paid for illiquidity risks right now.

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So if we look at the expected returns for the portfolio now, the expected return for the target allocation is 6.6 percent. There's multiple ways to get it close to 7 percent, but in order to do so we either have to significantly ration up risks, i.e., add a lot more to equities, which we would not recommend because at this point in time you get paid less for taking more risks. That's basically the relationship in the capital markets right now.

Or the other thing you can do is you can try to get access to private markets, private energy or private natural resources, and also private real estate and also private equity.

Using those at basically reducing public equity and reallocating those three on an expected basis would get you to 7 percent, and keep -- actually, what's interesting is keep volatility where it is now or perhaps even reduce volatility. In other words, make the portfolio more efficient.

Couple other comments real quick. We're not recommending any changes for now. I do want to concentrate on getting closer to the target allocation. That's Number 1.

Number 2. If we do get permission to use private investments, I will come back to you with recommended managers and a finalized asset allocation recommendation as soon as possible. I would use -- I've got another handout that we can use as an approximation for that.

The couple other points to note. The probability of exceeding 7 percent under one of those scenarios where private investment use goes up to above 50 percent or above 50 percent, that's some of the highest probability in these studies I've seen for quite some time.

So I will end with this kind of point. So if we're projected to fall short of 7 percent over the next ten years -- and please note, our assumptions are net of fees, net of volatility for a ten-year investment time of horizon. So why not make a change now or why not do something to get a little closer to that target?

Our investment time horizon is ten years. The actuary is looking at a 30-year time horizon. It would be foolish for us to try to go out that long simply because we can't use observable relationships between asset classes in the markets today to come up with a 30-year assumed

rate of return. Too many things change in the interim. Ten years, we think, is possible.

And so I point it out simply because if interest rates go up, then there's a higher probability of reaching that 7 percent. Our capital market assumptions would have to be changed.

So that's why I feel comfortable recommending no change in the target at this time, but there will be a change if you get -- I will recommend a change if you get permission to use private investments of any sort.

Let me stop there and see if there's any questions.

MR. TUTEN: I've got a question for you.

Dan, on your investment projections, how often do you guys go back in time and compare what you predicted versus what happened?

MR. HOLMES: Good question. I don't have it with me, but we updated -- we're now to the point where I think we're updating it annually. And so I don't -- unfortunately, I don't have it with me.

And in terms of the accuracy or -- I don't remember the percentage of time, but it's fairly

That's why we feel confident in the 1 close. building-block approach that we use to look at 2 3 capital market assumptions. But, unfortunately, I don't have it with me and I don't know actual 4 5 numbers. 6 MR. TUTEN: Why do you-all use the ten-year 7 mark? MR. HOLMES: 8 Because we can go and see observable information. For instance, looking at 9 where -- where the market is telling us ten-year 10 Treasury Bonds are going to yield over a 11 particular period of time, looking at other 12 macroeconomic information, ten years is about as 13 comfortable as we feel -- far out as we feel 14 comfortable. 15 16 MR. TUTEN: What's the shortest you guys do? 17 I mean, I know you do annual. 18 MR. HOLMES: We use a ten-year assumption in 19 all of our modeling. We also have other models 20 where it adjusts the assumed shift in the yield curve to adjust for shorter period of time. 21 We feel most comfortable in the five- to 22 23 ten-year time period, ten year probably being the 24 most. 25 But the model has the probability of looking

at the -- or has the ability, rather, of looking at dispersion of returns and giving you basically an assumption about what a worst case scenario would look like over a one-through-five ten-year time period.

So we tend to focus on the expected or the worst case scenario. We kind of ignore what the model says, would be the best case scenario. If it happens, great. It's icing on the cake.

But what we want to do is frame decisions in terms of what expected returns look like and what the worst case could look like. And I skipped over it, but that's buried in the presentation.

I shouldn't say "buried." Contained in the presentation.

MR. TUTEN: Hidden.

MR. HOLMES: We're not hiding anything.

And then in the back of the presentation there's a quick summary as to how we derived the capital market assumptions.

MR. TUTEN: Well, the reason I'm asking, ten years, I mean, today -- I mean, I know it's odd coming from a 30-year pension fund, but in the investment world, ten years just seemed to be so -- that's why I asked the question of how do

you go back and, like, compare what you predicted 1 versus what happened. 2 3 MR. HOLMES: Yeah. 4 MR. TUTEN: Because that's a lifetime and 5 then some, you know, in the capital markets. 6 MR. HOLMES: Yeah. And that's why trying to 7 do it over 30 years is almost ridiculous. 8 MR. TUTEN: Yeah. So, Dan, is the asset allocation 9 MR. KEANE: that you have in your document there, is that 10 your recommendation to the Board that they adopt 11 providing that the legislation passes that 12 authorizes private equity in real assets, which 13 shows a significant reduction in our fixed income 14 allocation as well as domestic equity? 15 16 MR. HOLMES: There's another pass-out. 17 think the -- thank you, John. Mr. Chairman, I apologize --18 CHAIRMAN BUSSELLS: Dan, I would -- you 19 20 know, we've discussed the single factor that has 21 the greatest impact on returns is asset allocation policy. The selection of which 22 23 manager for which fund or index versus active 24 management and all that play a role, but the

biggest determinative of how well you do is asset

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allocation policy.

So what we're talking about is the most important thing to the fund, I think. So, therefore, with your projections you just described to us, with which I personally generally agree the way things are going and appear to be going, it seems to me within our current investment authority that we should be in the not to distance future considering a change up and down in the asset classes to the extent we can within our current authority to reflect those ten-year projections you just made.

And it may well be, and I'm just forgetting it, that we're already maxed out by asset class, the ones we would increase based on the current look forward, and we just can't go any higher in real estate or energy or whatever. I just can't recall offhand.

MR. HOLMES: That is the case.

CHAIRMAN BUSSELLS: Okay. Never mind.

MR. HOLMES: And, Walt -- Mr. Chairman, the part of the issue is, is that we have not fully taken advantage of what we can in the way of looking at private real estate. We can't do private energy now. We can't do private equity

now. We can do private real estate. That has a different set of assumptions and is projected to pay a higher expected rate of return due to its illiquidity premium.

CHAIRMAN BUSSELLS: Well, you know, illiquidity doesn't bother us all that much.

It's one of the enormous investment advantages we have, I think, compared to others.

But that being the case, I would welcome a consideration of increasing that or doing that for the first time within what we're currently allowed to do as early as the March meeting, if that's possible.

MR. HOLMES: What I will do -- what I prefer to do is make an education presentation and make sure we're all on the same playing field, make sure we understand what the advantages and disadvantages are, and then from there if the Board is so inclined to move forward and look for a manager or managers to populate that position.

CHAIRMAN BUSSELLS: Okay. But just move it along timely if we could, because this subject, the asset allocation, is Number 1 in terms of returns. Nothing else is close. And so it's appropriate to -- you know, the Board's

involvement and engagement, which is what we're doing now, which is great. Yeah. So please do it as quickly as possible, would be my desire.

MR. HOLMES: Understood.

MR. KEANE: Mr. Chairman and Trustees, I've sent Summitt Strategies a copy of the proposed legislation so that they can develop a recommended asset allocation policy in line with the authorizations contained in the new pension reform ordinance so that could be brought before you-all quickly for consideration.

We have to notify the city 30 days in advance before they can be approved. As you have pointed out and others, we don't want any grass to grow under our feet once we get this new authorization.

CHAIRMAN BUSSELLS: Okay.

MR. KEANE: So we will show without objection, then, the discussion on the revisions to the asset allocation plan as discussed by Dan Holmes as received as information.

And if we could back up for just a minute, Mr. Chairman and Trustees, the Fourth Quarter Report, we need to show that received as information that Dan Holmes discussed a few

minutes ago. I'm just trying to cross the T's and dot the I's and get everything in the right order here.

CHAIRMAN BUSSELLS: Okay.

MR. HOLMES: Now, the only thing I will point out about that -- I apologize; I did skip over that -- the report is as of -- is the report for the quarter ending December 31st. The advantages it does have is it points out or it shows performance for the calendar year. And what I will point out is that this plan was one of my better performing clients.

Your return for the calendar year was up 7 1/4 percent. You ranked in the 35th percentile according to -- or compared to other public pension funds.

The overweight in US equities was helpful. The overweight in MLPs earlier in the year was helpful. Reducing the weight to MLPs before October was helpful. And so the bottom line is on an absolute basis and on a relative basis, it was a pretty decent year.

International equity composite was down, as
I had mentioned before, which continued into
January, but at least the managers outperformed

their respective benchmarks.

Acadian and Silchester -- Silchester was about flat, only slightly negative. But Acadian was actually -- the emergent markets manager had a positive 2 and change rate of return for the year.

And real estates and MLPs was the big winner for the year, up about 17 percent. Real estate was up about 12 percent in aggregate, and then US equity followed by bonds and then fixed income -- or by non-US equity, rather.

CHAIRMAN BUSSELLS: All right.

And, Dan, for the First Quarter Report for 2015, could you include as an appendix that information that Rich bought up that I thought was very helpful, very useful --

MR. HOLMES: Be happy to.

CHAIRMAN BUSSELLS: -- for looking at actually results versus forecasts these last several years? That would be useful to me as well. I like that idea.

MR. HOLMES: Okay. Will do.

MR. KEANE: All right. Mr. Chairman and Trustees, the next item under administrative -- CHAIRMAN BUSSELLS: John, just real quick, I

cannot see my colleagues' body language this 1 morning. Do we need to have a five-minute break? 2 3 MR. SCHMITT: I second. 4 CHAIRMAN BUSSELLS: I'll declare a 5 five-minute break. (A break was taken at 10:36; thereafter the 6 7 proceedings continued as follows:) It's 10:45 and we're resuming 8 MR. KEANE: the meeting. 9 The next item on the agenda, Mr. Chairman 10 and Trustees, establishment of a financial 11 services advisory committee. 12 You'll recall that the Scheu pension reform 13 commission recommended the establishment of this 14 committee. It's in the pension legislation, but 15 because of the delays in getting it, at the 16 chairman's direction, we went ahead and drafted a 17 rule to create one for the Board, and it's before 18 19 you. 20 If adopted we would send out the notice to 21 interested qualified parties. We already have a 22 very nice list of people that are interested and 23 willing to come and help, including an outline of 24 duties and responsibilities, the public filing

They have to file Form 1 annually.

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requirements.

The required ethics training. And it's a copy of 1 the Board rule that's attached. 2 3 We would recommend for adoption. 4 DR. HERBERT: I move to adopt. 5 MR. TUTEN: I'll second. 6 CHAIRMAN BUSSELLS: Any questions or 7 comments? All in favor, say "aye." 8 (Responses of "aye.") 9 CHAIRMAN BUSSELLS: Opposed, like sign. 10 (No responses.) 11 CHAIRMAN BUSSELLS: Passes unanimously. 12 13 MR. KEANE: Yes, sir. Next item, Ethics. The Form 9 Quarterly 14 Gift Disclosure for the period from October 1st 15 through December 31st, is due by the end of 16 March. 17 I just want to bring this to the Trustees' 18 19 attention. And if no one has received a gift 20 worth a hundred dollars or more during the period 21 October 1st through December 31st, you do not 22 have to file. But we would like you to tell us 23 that you did not get it so that when they call 24 and say where is the report, we say, We've talked 25 to them all, they didn't get it, or, Two got it

and here's the other reports, or whatever. 1 CHAIRMAN BUSSELLS: Okay. Received for 2 information. 3 4 MR. KEANE: Okay. 5 CHAIRMAN BUSSELLS: John. 6 MR. KEANE: Yes, sir. The next item is Old 7 Business. Review of the aspects of certain DROP. Bob. 8 I spoke with Lee Dehner 9 MR. KLAUSNER: Yes. earlier this week, expressed the Chair and the 10 Board's concern that this be a -- really a 11 board-driven issue rather than a staff-driven 12 13 one. I advised -- he wanted a copy of the DROP 14 packet. What I actually did is sent him the DROP 15 packet and I sent him with the name deleted one 16 of the DROP calculations with the facts at issue 17 18 so that he could see it graphically. I spoke to 19 him, I think, before he spoke to the Chair, if he 20 has, in fact, spoken to the Chair. I expressed 21 the need to do this quickly. 22 I've spoken with the accounting firm. 23 They're ready to move as soon as they get the 24 quidance from our outside legal advisor on this. 25 CHAIRMAN BUSSELLS: So, honestly, Bob, that

will be going pretty soon. And just as we do for 1 the independent accountants for the annual audit, 2 3 it's certainly appropriate for them to work 4 directly -- meet directly with or work directly 5 with the Board, just as you're doing. 6 MR. KLAUSNER: Yes. And I will stay on it. 7 I asked for a -- what's today, Friday? I spoke to Lee last on Tuesday and I asked 8 him to give me an -- and I immediately asked our 9 benefit services person, Chuck Hayes, to send --10 you know, to send the information by e-mail. 11 told Lee I would check in with him the beginning 12 of next week. 13 14 CHAIRMAN BUSSELLS: Very good. 15 MR. KLAUSNER: But I think the accounting people can't move until they know the legal 16 17 quidance that they're supposed to be looking for 18 to guide their audit. CHAIRMAN BUSSELLS: Yeah. And this will 19 really be agreed upon procedures, not to get too 20 21 technical. But that's perfect. That's very 22 good. 23 MR. KLAUSNER: Okay. Very good. 24 MR. KEANE: All right. We will show that

item received as information.

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The next item on the agenda, Mr. Chairman and Trustees, is the request for a legal opinion from the attorney general's office with the attachments.

Just to remind you that in August the Board directed that we write a letter to the council president to see if he was interested in joining with the Board in seeking an updated opinion from the attorney general concerning the city council's authority to reduce the Board's budget. We received some communications back and forth with the council president.

Ultimately we wrote a letter to the attorney general on January 16, a copy of which you have before you. We received a response from the attorney general dated January 26th of this year, in which the attorney general says -- let get the report -- his response is.

MR. KLAUSNER: Yes. As is customary, the attorney general assigned this to a deputy in the opinion section.

MR. KEANE: They say, "After reviewing the information you have submitted, it does not appear that this is a matter which this office my formally comment."

They then go on to talk about the pending litigation. He says, "However, in an effort to be of assistance, a search of the Florida attorney general database shows that both attorney general's opinions, 92-35 and 92-69, have been cited a number of times since they were issued. This office will continue to rely on those opinions until subsequent case law appears to the contrary or amendments are made to statutory law."

So finally the attorney general's office says the law is the law.

At the recent hearing before Representative Janet Atkins' Special Committee on Pensions that she had over at City Hall, one of the people testifying was Chris Kahn, who is the -- Greg Kahn, who is the legislative counsel for the Florida League of Cities.

And in their view one of the problems with the pensions, and he points out in a handout we're distributing to the Trustees right now, is that Boards operate without any budget oversight or accountability to plan sponsors. That was one of his complaints, which reinforces the position that the Board has long held that the city

ordinance that says that the Board submit a budget and the council approve it, the portion from the settlement agreement that says we submit them an approved budget over there for inclusion in their books and records is still the guiding principle.

So this touches back on what Dr. Herbert brought up earlier about the city council finance committee unilaterally reduced the salary in the budget for the deputy executive director.

CHAIRMAN BUSSELLS: Bob, do you have any observations from a purely legal standpoint about where we stand now, where we have a disagree with local counsel, you know, you and the city on this point?

MR. KLAUSNER: I think that one of the things that's important is under the legislation in the city code relating to the creation of the Office of General Counsel, it says that, if the attorney general has specifically opined on an issue, that that takes precedence over any opinion from the general counsel's office.

So this was specific -- these two opinions from 1992 were specifically requested by this Board on this issue, and there have been some

legislative changes in either our special act, which is Chapter 22 of the charter, nor in 112, 175 or 185, upon which that opinion was based.

So I think the AG opinion now stands as the controlling law, I think, beyond dispute. You know, others may have a different opinion, but that's mine. And I think it was a good idea to ask the AG to at least confirm that nothing has changed.

And I think it's also particularly important that the deputy general attorney pointed out that they have relied on this opinion with regard to other municipal governments on a number of occasions since the issuance of these two opinions in 1992.

CHAIRMAN BUSSELLS: Okay. We will provide a copy for information over to the city's general counsel and the city council auditor, both of whom had an interest in this subject during the council auditor's audit.

Would that make since?

MR. TUTEN: Yes.

MR. KLAUSNER: It does to me.

MR. SCHMITT: I would also recommend sending a copy of the PowerPoint from the League of

Florida Cities which says the same thing. 1 MR. KEANE: All right, sir. We'll take care 2 3 of that today, Mr. Chairman and Trustees. 4 will forward that over to them and show this item as received for information. 5 Okay. 6 CHAIRMAN BUSSELLS: MR. KEANE: Our next item for discussion is 7 there are a number of ordinances and resolutions 8 pending over before the city council, and I've 9 given you a copy of all of them just for 10 information so you could have that. 11 CHAIRMAN BUSSELLS: Okay. Received. 12 MR. KEANE: The next item is the new pension 13 plan, 2015-54. 14 Following the Board action -- and we're 15 16 going to have the record show that Trustee Glover 17 has joined the meeting. (Trustee Glover enters room.) 18 19 MR. KEANE: Following the Board action on 20 January 5th, we notified the city council and the 21 mayor of the Board's position on those pension reform issues. 22 23 Mayor Brown's office developed a new 24 ordinance which incorporates the changes 25 recommended by the Board on January 5th. That

ordinance is 2015-54. It's been heard before the finance committee, recreation, community health, public health and safety.

Both committees passed it out without any amendments. It was scheduled to be heard by the rules committee this morning, but that meeting was canceled because of the sudden death of the father of city council member Matt Schellenberg. It's unclear whether the ordinance 2015-54 is going to come up Tuesday night or will be in the next cycle.

But there are some -- we have copies of the ordinance. There's one error in there that they're going to correct under the authority of Section 14 or 15 in the back gives the Office of General Counsel authority to correct scrivener's errors. There's one place where they failed to make the change from ten years to five years. I think it's on page 18.

MR. SCHMITT: On mine it's on page 26, line 9, under Section 121.201(a).

MR. KEANE: Right. This was an amendment that the Board recommended that they meant to include. I spoke with the assistant general counsel who authored the ordinance and she admits

she missed that one, and they're going to correct it with the authority in the back of the ordinance there where they can make errors that are technical and what have you.

CHAIRMAN BUSSELLS: John, do you think we need to take some affirmative action that this represented what we approved earlier, receive it for information? What would you like us to do with this?

MR. KEANE: I think we should show it received as information. That way we can send an affirmative response to the city that the Board is aware of the introduction of this new ordinance by the mayor's office. Attempts to amend the ordinance in both committees were defeated. But it's not in its final form.

So I would recommend, Mr. Chairman, that we write them a letter and thank them for their courtesies of giving an expedited hearing, and waiting to hear from them when it's finalized.

MR. TUTEN: I mean, what's substantially different about this compared to what we approved at the last meeting, John?

MR. KEANE: This includes the changes that you-all recommended.

MR. TUTEN: 1 Okay. MR. KEANE: That's what this does. 2 3 CHAIRMAN BUSSELLS: So, John, if the rules 4 committee voted it out and the full council 5 approved it, then it's done. 6 MR. KEANE: Yes. 7 CHAIRMAN BUSSELLS: I mean, they have the funding plan they have to work out somehow, some 8 way in the future. 9 MR. KEANE: That's right. That's right. 10 CHAIRMAN BUSSELLS: That's still an open 11 issue we cannot control or influence. 12 13 MR. KEANE: That's right. CHAIRMAN BUSSELLS: But, otherwise, it would 14 15 be acceptable to us based on our meetings, special meetings; is that correct? 16 17 MR. KEANE: Yes, sir. 18 MR. GLOVER: Now, what I'm hearing is that 19 there were no substantive changes that would 20 cause us to have to deliberate over any issue; is 21 that correct? 22 MR. KEANE: That's correct. 23 MR. GLOVER: Okay. 24 MR. KEANE: As a result of the Board's 25 actions on January 5th, where some items were

approved, some items were amended, and some items 1 were rejected, that information was used to 2 3 create this new ordinance, 2015-54. 4 MR. GLOVER: All right. Works for me. 5 MR. KEANE: Received as information, Mr. Chairman? 6 CHAIRMAN BUSSELLS: 7 Okay. 8 MR. KEANE: Okay. And the next item is the Actuarial Impact 9 Statement for this ordinance. Received as 10 information? 11 12 CHAIRMAN BUSSELLS: Okay. MR. KEANE: The next item, every five years 13 we do an experience study where the actuary tests 14 the various actuarial assumptions that are used 15 to set the contribution rate. 16 The next one is due in 2016. And since 17 18 we're at this point, we wanted to bring it to the Board's attention that we -- it's a needed action 19 20 it needs to take. 21 Jarmon estimates the cost of \$25,000. not going to impact this year's budget, but we 22 23 wanted to bring it to the Board for approval so 24 that we can build it into next year's budget. 25 CHAIRMAN BUSSELLS: Can I get a motion?

I'll make a motion. MR. TUTEN: 1 DR. HERBERT: Second. 2 3 CHAIRMAN BUSSELLS: Any further questions or discussion? 4 All in favor, say "aye." 5 6 (Responses of "aye.") 7 CHAIRMAN BUSSELLS: Opposed, like sign. 8 (No responses.) It was unanimous. 9 MR. KEANE: CHAIRMAN BUSSELLS: Carries unanimously. 10 MR. KEANE: All right. Kevin, you got your 11 marching orders on that. 12 The Annual Report to the state. Kevin has 13 completed it. It's ready to be filed. It's due 14 on March 15th. This is the last Board meeting 15 before then. It's a very long and lengthy 16 17 report, 50-some odd pages. 18 MR. STORK: It has several attachments, five 19 major schedules. We do the first ten pages of the financial information in the form that they 20 wanted. And it's the same information that was 21 in the audit. 22 23 I do need -- from the copy that we gave it, 24 I do need to change one figure to a different 25 line and change the affected total, but the net

1 totals do not change. It's just where the state wants this one figure put. 2 3 I was reading my notes last night as a 4 double-check and I said, I want to move that up 5 to a line. So that's the only change I would 6 have. It's not a substantive change, but it is a 7 change from what we're handing out and I'll be making that before we send it out. 8 Requires a motion. 9 MR. KEANE: MR. TUTEN: I make a motion. 10 DR. HERBERT: 11 Second. 12 CHAIRMAN BUSSELLS: Any further questions or discussion? 13 All in favor, say "aye." 14 (Responses of "aye.") 15 16 CHAIRMAN BUSSELLS: Opposed, like sign. 17 (No responses.) 18 CHAIRMAN BUSSELLS: Carries unanimously. 19 MR. KEANE: Our next item of business, 20 Mr. Chairman and Trustees, is a letter from the 21 Department of Management Services. 22 This was the story that was in the 23 newspaper. This is -- that's the second one. 24 It's a letter from the Secretary of Department of 25 Management Services where he talks about the

funding level of the fund. It's come to their attention that we're funded less than 50 percent.

He makes some general admonishments that we should consider increasing contribution from the city, increasing contribution from the members, potentially reducing benefits, taking other steps, all of which already have been taken.

I spoke with the secretary last week, and he said he recognizes that Jacksonville Police and Fire has already taken all these steps, but because we were in the same boat with some other people, he sent us this same letter.

He did offer to provide technical assistance to the Board. And I called him and I said, Well, what kind of technical assistance can you offer? And he said, Just let us know what we can do.

They have written a letter to us that arrived yesterday. And this came from Keith Brickman, the chief of the bureau of local police and fire systems. And it talks about the Baldwin Amendment that was adopted in the legislature last year.

The city has never adopted the interlocal agreement. I spoke with Loree French in the general counsel's office. She sent me an e-mail

at 5:30 yesterday telling me that she brought it 1 to the attention of the mayor's office again and 2 3 they promised action within 30 days. 4 MR. SCHMITT: About how much money is that 5 per year? 6 MR. KEANE: It's unknown until they enact 7 the thing and we do it. But it could be as much as a hundred thousand a year. In the meantime, 8 we have told them that we've notified the state 9 that we expect the city to have the paperwork 10 finished in the next couple months. 11 They will then put the local -- interlocal 12 agreement into the database, which then notifies 13 the insurance companies to recode all of their 14 policies from unprotected to Jacksonville so that 15 16 we will start getting the money in 2016. 17 So in our response to the secretary's 18 letter, I'm going to tell him we received this 19 follow-up communication from Keith Brinkman and 20 quote the e-mail from Loree French in the general 21 counsel's office, and that will then form the 22 basis of our response to his letter. 23 CHAIRMAN BUSSELLS: Okay. Received for 24 information.

Yes, sir

MR. KEANE:

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The next item, there's a statutory 1 requirement that we notify the governor, the 2 3 house speaker and the senate president of any 4 request we receive during the preceding year for 5 people wanting a list with our Social Security 6 numbers and things like that. We don't give out 7 that information. We have sent them the standard response, None received. 8 CHAIRMAN BUSSELLS: Received for 9 information. 10 Yes, sir. 11 MR. KEANE: We have a memo on the JEA savings reflecting 12 the results of our energy efficiency program that 13 we started last year with a \$70,000 federal 14 15 pass-through grant to change the energy fixtures in the parking facility as well as the light 16 safety fixtures in the stairwells. 17 We've had a nice decrease in the electric 18 19 costs, and I commend Troy Scherbinski for finding 20 the information on that grant. We did it at no 21 cost to the fund because of the grant monies. 22 CHAIRMAN BUSSELLS: Very good. Received for information. 23 24 MR. KEANE: Yes, sir.

Why is the bill so low in 2010,

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MR. TUTEN:

John? We had vacancies or something in the 1 office? 2 MR. KEANE: 3 Second floor was empty. 4 MR. TUTEN: Okay. 5 MR. KEANE: The next item is a memo from the building manager concerning the maintenance 6 7 contract on the heating ventilation and air conditioning system. It's a Trane system. 8 recommends renewal of the maintenance agreement 9 with Trane, and we recommend. 10 MR. TUTEN: I'll make a motion. 11 CHAIRMAN BUSSELLS: This requires Board 12 action? 13 MR. KEANE: Yes, sir. 14 MR. TUTEN: I make a motion. 15 16 DR. HERBERT: I second. 17 MR. KEANE: But in our next year's budget plan, we will fix it so these things don't come 18 19 up to the Board level. We'll have some 20 wordsmithing in there that maintenance agreements 21 that are budgeted are authorized to be signed and 22 we don't have to bring these things up here. 23 CHAIRMAN BUSSELLS: I have a motion and a 24 second. Other questions or comments? 25 All in favor, say "aye."

(Responses of "aye.") 1 CHAIRMAN BUSSELLS: Opposed, like sign. 2 3 (No responses.) 4 CHAIRMAN BUSSELLS: Carries unanimously. 5 MR. KEANE: Okay. 6 We're now ready to get Jarmon Welch on the 7 telephone. This may or may not work, Mr. Chairman, with 8 you on there, but we're going to try this. 9 MR. KLAUSNER: Can I recommend before you do 10 that that you go back to the matter that you 11 deferred on the election of Board officers that 12 you were waiting for Sheriff Glover to return? 13 MR. KEANE: Mr. Chairman, did you hear that? 14 CHAIRMAN BUSSELLS: Talk about Board 15 officers now that Nat's here? 16 17 MR. KEANE: Yes, sir. Bob has recommended we that we revert to the deferred item on the 18 election of Board officers. 19 20 CHAIRMAN BUSSELLS: Yes. Adam, do you want to summarize our discussion on that earlier and 21 the work that's been done so far for Trustee 22 Glover's benefit? Then we'll see if we can take 23 24 action. 25 DR. HERBERT: Yes, sir.

As you know, we are required every year to elect officers for the year. And what I was suggesting was that we either delay the election or we alternatively make a decision to elect -- the proposal I was making was that you and the chairman be reelected for the year. And the reason for that is that we're getting very close to finalizing the agreement with the city for pension reform, and there still may be some issues.

And the reality is that the Chairman has been our leader in terms of getting all this done. And so my hope is that we would ask both of you to continue serving as we go through this period.

MR. GLOVER: I'm personally fine with it. What's the Chair's thoughts?

DR. HERBERT: He indicated that he was prepared to do it for a few months, that he didn't want -- he feels strongly that the chairmanship should rotate and that he was not inclined to do it for an entire year. But he would be open to doing it as we try to reach closure on these matters before us.

So the question was, is it possible to elect

for the next -- until June or July, something like that -- and, Mr. Chairman, you can speak for yourself about what your views on it are.

CHAIRMAN BUSSELLS: Well, that's right. I'm a big proponent of rotation of officers, especially on smaller Boards like ours where --well, everybody knows how ours works, and to pass it around, the work and the involvement and the roles.

And the pending legislation may or may not -- well, it's going to be a few more months at best. And so while I would not be interested in serving another full year in the Chair seat, I would be more than willing to serve for, you know, at least two or three or four months, and then we will see how things play out over in City Hall and we can make a decision then.

But I would not want us to just have an election without everyone knowing what I think we should do and what I'm interested in doing and then, you know, resign as Chairman or something part way through another year.

So if we may do it under whatever the prevailing rules are, have an election, say, through May or June, that would be fine with me.

1	Nat, of course, you're the other officer of
2	the Board as secretary. So whatever we do should
3	be both seats, I think, both roles. But that
4	would be my preference and what I would be
5	certainly willing to do given where we are today.
6	MR. KEANE: Mr. Chairman, why doesn't the
7	Board consider changing the annual elections from
8	January to June?
9	CHAIRMAN BUSSELLS: Well, that's a thought.
10	MR. KEANE: And maintain the new officers
11	until the new election cycle kicks it.
12	CHAIRMAN BUSSELLS: That's a thought. We
13	would be on the same cycle as the city council
14	officers.
15	MR. KEANE: We certainly would.
16	MR. KLAUSNER: That would be permissible.
17	CHAIRMAN BUSSELLS: That's a thought.
18	MR. TUTEN: I'll make a motion.
19	DR. HERBERT: I second.
20	CHAIRMAN BUSSELLS: I have a motion and a
21	second. Any further questions or comments?
22	All in favor, say "aye."
23	(Responses of "aye.")
24	CHAIRMAN BUSSELLS: Opposed, like sign.
25	(No responses.)

CHAIRMAN BUSSELLS: Motion carries 1 unanimously. 2 3 MR. TUTEN: Just for the record, John, read it back, what you're going to put. 4 5 MR. KEANE: We're going to move the election 6 of Board officers on the same cycle as the city 7 council officers' election. It will happen in May, and current officers continue. 8 Mr. Chairman, we're going to try to get the 9 actuary on here, and if we lose you, we'll dial 10 you right back. And if we're not able to get 11 both of you on here, we'll --12 13 CHAIRMAN BUSSELLS: Proceed without me. No 14 problems. This is for the adoption of the 15 MR. KEANE: actuarial report that we gave out last month. 16 17 The problem is, unless the MR. KLAUSNER: chairman can hear, he can't vote. 18 19 CHAIRMAN BUSSELLS: Let me ask you this, John and Bob. On the one hand, the hour is 20 21 getting late. If there's not some statutory or regulatory requirement that this be done in this 22 23 month, February, if we could do this -- take this 24 back up again at the regular March meeting when I 25 will darn sure be over my flu bug and everything

That might be better, all things 1 else. considered, if that's doable. 2 3 MR. KLAUSNER: I don't see any reason why 4 not. 5 MR. KEANE: Yes, sir, that could be doable. 6 We just may need to move the March meeting up a 7 week to comply with the state requirement. MR. KLAUSNER: You just have to have the 8 actuarial evaluation approved by March 15th so 9 that you can submit it with the state report. 10 MR. KEANE: Correct. 11 MR. KLAUSNER: And so a motion to defer 12 would be in order with the understanding that you 13 will have to convene, even if only for the sole 14 purpose of addressing the valuation, on a date 15 prior, on or before March 15th. 16 17 CHAIRMAN BUSSELLS: Thoughts on deferring it 18 and moving the March meeting up, or do you want 19 to keep grinding on for another 30 minutes or so and knock it out today? 20 21 MR. GLOVER: What would be the proposed date? 22 MR. KEANE: Well, we'll check everybody's 23 24 schedule and get a proposed date for moving the 25 meeting up, or if we can't move the meeting up,

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have a special meeting just for the -- a
 1
         half-hour meeting just to do the actuarial
 2
 3
         report.
 4
             DR. HERBERT:
                            It would have to be March
 5
         13th, if it's a Friday.
 6
             MR. KEANE: March the 13th. How does your
 7
         schedule look for that, Director?
              CHAIRMAN BUSSELLS:
                                  That works for me,
 8
         actually. That's a pretty good day for me,
 9
         actually.
10
             DR. HERBERT:
                            It works for me.
11
             MR. TUTEN: I'm sure it's fine for me.
12
             MR. KEANE: Everybody is checking their
13
         calendars right now.
14
15
              CHAIRMAN BUSSELLS: Okay.
16
              (Pause)
                          That's fine for me. I think
17
             MR. TUTEN:
18
         it's an A shift though, special assignment.
19
             MR. GLOVER:
                           I'm okay.
                          All right. Mr. Chairman, the
20
             MR. KEANE:
21
         trustees can uniformly meet on March 13th if we
22
         want to formally reschedule the meeting till 9:00
23
         in the morning on March 13th.
              CHAIRMAN BUSSELLS: Okay. Let's do it.
24
                                                       Do
25
         you need a motion?
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MR. KEANE: Yes, sir. 1 DR. HERBERT: Move it. 2 3 MR. GLOVER: Second. 4 CHAIRMAN BUSSELLS: I have a motion and a 5 second. Questions or comments? 6 All in favor, say "aye." 7 (Responses of "aye.") CHAIRMAN BUSSELLS: Opposed, like sign. 8 (No responses.) 9 CHAIRMAN BUSSELLS: Carries unanimously. 10 That concludes the regular 11 MR. KEANE: agenda items for today, Mr. Chairman and 12 13 Trustees. CHAIRMAN BUSSELLS: And I would suggest that 14 15 at the next regular meeting on March 13th we move the records retention policy update further up 16 17 the agenda so we can be sure to have a good -plenty of time for Peggy and others to present 18 19 where we are, what they're doing, what the status 20 is, the way of the path forward, and be aware of 21 what's going on. 22 And, then, you know, provide any support or 23 help or direction that may be required or useful 24 to you-all, John, you and the team, to get that 25 done timely.

1	MR. KEANE: All right, sir.
2	CHAIRMAN BUSSELLS: So that would be my
3	closing thought.
4	MR. KEANE: We'll put the actuarial
5	discussion with Jarmon Welch and the records
6	retention program as the first two items of
7	business.
8	CHAIRMAN BUSSELLS: Yes, let's do that.
9	That would make good sense, I think.
10	MR. KEANE: All right, sir.
11	CHAIRMAN BUSSELLS: All right.
12	MR. KEANE: That concludes the agenda.
13	CHAIRMAN BUSSELLS: Is there any further
14	business commanding our attention today?
15	Hearing none, we are adjourned. Thanks,
16	Everybody.
17	MR. TUTEN: Thanks. Feel better.
18	MR. KEANE: Thank you.
19	(The board meeting ends at 11:18 a.m.)
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22	
23	
24	
25	

1	CERTIFICATE OF REPORTER
2	
3	I, Denice C. Taylor, Florida Professional
4	Reporter, Notary Public, State of Florida at Large, do
5	hereby certify that I was authorized to and did
6	stenographically report the foregoing proceedings, and
7	that the transcript, pages 2 through 103, is a true
8	and correct computer-aided transcription of my
9	stenographic notes taken at the time and place
10	indicated herein.
11	DATED this 3rd day of March, 2015.
12	
13	
14	Denice C. Taylor, FPR Notary Public in and for the
15	State of Florida at Large
16	My Commission No. FF 184340 Expires: December 23, 2018
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