# Jacksonville Port Authority (JAXPORT)

### **Central Service Type Activities**

Recently, the Task Force has heard suggestions about consolidating central service type activities (legal, IT, procurement, fleet management, personnel, copy services, legal, janitorial, building maintenance, marketing, etc.). With that understanding, please advise the Task Force on the following questions.

Please discuss which of these services your organization has in house and why it is beneficial. Please go beyond simple preference to have it in house.

- 1. Is it to improve the quality of service, reduce cost, etc.?
- 2. What central services are you currently using? And why? Or why have you chosen not to utilize the service?

Specifics as to number of employees, budget size, etc do not need to be discussed but *should* be given to the Task Force as a hand out.

#### **Financial Impact**

The Task Force recognizes that JAXPORT receives budget subsidies from the City of Jacksonville's General Fund. With that understanding, please advise the Task Force on the following questions.

1. How are the financial decisions of JAXPORT evaluated for their impact on the City of Jacksonville's General Fund?

#### **Consolidated Authorities**

At one time in Jacksonville's history, the Jacksonville Port Authority and the Jacksonville Aviation Authority were one authority. With that understanding, please advise the Task Force on the following questions.

- 1. Why were these two authorities historically combined as one authority? Why were they separated?
- 2. What are the pros and cons of having separate authorities?
- 3. What would be the pros and cons of the two authorities being merged again?

## **Unity of Purpose**

- 1. What is the stated mission of your authority?
- 2. Do you feel there is a clear, consistent mission & goal for the City of Jacksonville?
  - a. What is it?
  - b. How does your authority fit in?
- 3. How could the City of Jacksonville have one clear, consistent mission & goal that ensures cooperation and focus between the city, independent authorities, and constitutional officers?