

# CONSOLIDATED CITY - COUNTY Duval County City of Jacksonville, Florida Annual Budget

FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2016



# Lenny Curry MAYOR

# Sam Mousa CHIEF ADMINISTRATIVE OFFICER

# **CITY COUNCIL MEMBERS**

Greg Anderson, President Group 4 At-Large

Joyce Morgan, District 1
Al Ferraro, District 2
Aaron L. Bowman, District 3
Scott Wilson, District 4
Lori N. Boyer, District 5
Matt Schellenberg, District 6
Reggie Gaffney, District 7
Katrina Brown, District 8
Garrett L. Dennis, District 9
Reginald L. Brown, District 10
Danny Becton, District 11
Doyle Carter, District 12
Bill Gulliford, District 13
Jim Love, District 14

Anna Lopez Brosche, Group 1 At-Large John R. Crescimbeni, Group 2 At-Large Tommy Hazouri, Group 3 At-Large Samuel Newby, Group 5 At-Large

Michael Weinstein
CHIEF FINANCIAL OFFICER

# **BUDGET OFFICE**

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Robyn Lawrence	Assistant Budget Officer
Deborah LeCount	Budget Analyst Senior
Teresa Eichner	Capital Improvement Plan Administrator
Julio Lacayo, Jr	Management and Budget Analyst Senior
Kathleen Tyson	Management and Budget Analyst
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<u>Searchable PDF of this document can be found at:</u> www.coj.net/departments/finance/budget.aspx

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- Supervisor of Elections
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# OFFICE OF THE MAYOR

LENNY CURRY MAYOR

Dear Citizens:



With tremendous support, leadership, and feedback from citizens, employees, City Council members, elected officials and community leaders, I present the Fiscal Year 2015-2016 budget for the City of Jacksonville. Together, our collaborative efforts, supported by a shared vision and spirit of partnership, represent the 'One City. One Jacksonville' we are destined to build.

Since taking office, I have had the opportunity to meet hundreds of people throughout every corner of this city. The people's priorities are my priorities, committing me to lead this city in a way that demonstrates the utmost respect and appreciation for the hard work of our taxpayers.

Upon your review of this budget, you will discover that we have made tough choices. Yet, these choices show that our priorities are aligned with resources to make Jacksonville a great place to start a business, grow a business, and achieve success in the workplace.

- ✓ Ensuring public safety
- ✓ Creating jobs and economic opportunities
- ✓ Improving neighborhoods

- ✓ Enriching youth
- ✓ Building healthy and active communities
- ✓ Providing leadership and accountability

I am confident that we will make great progress in each of these areas and look forward to continued leadership and collaboration with all stakeholders.

Lenny C Mayor



Fellow Citizens,

I am pleased to present your city budget for the fiscal year 2016. The City's budget for the General Services District is \$1,058,536,581. It is important to note that the budget was balanced without an increase in taxes. In addition, it provides significant investment in our community priorities of public safety, infrastructure, and quality of life.

Presenting a balanced budget involves countless hours of dedicated work by the Council Finance Committee, Council Auditor's Office, the Mayor's Office and staff members throughout the city government. I'd like to congratulate Chairman Bill Gulliford and the entire Finance Committee on a job well done.

The budget includes increased investment in our infrastructure. As one example, it provides a final solution to the failing bridges along our beautiful river at Coastline Drive and Liberty Street. It increases funding for our public safety by adding new Police and Community Service Officers. The budget invests in our quality of life. Your Council added new operating hours at our public libraries and provided increased funding for cultural and public service programs.

The budget improves our overall financial condition by increasing Pay-Go and reducing borrowing. We appreciate the great partnership with Mayor Curry. On behalf of my colleagues on the City Council and the thousands of dedicated city employees who work on your behalf, thank you for allowing us to serve you.

Sincerely-

Greg Anderson President

Jacksonville City Council



# **OUR MISSION**

Serving you, meeting today's challenges, focusing on the future.

# **OUR VISION**

To make Jacksonville's local government the most responsible and effective city government in America, and Jacksonville the best place in the nation to live, work and raise a family.

# **GUIDING PRINCIPALS**

- Value all the contributions of our culturally-diverse workforce
- Practice long-term planning
- Inform and educate customers openly and effectively
- Treat each other with courtesy and respect
- Demonstrate honesty and integrity in all actions
- Encourage and support innovation
- Provide training to support the mission through innovative means
- Achieve the mission through team work
- Treat customers as you want to be treated
- Fix the problem, not the blame
- Exercise sound judgment in meeting community and customer needs

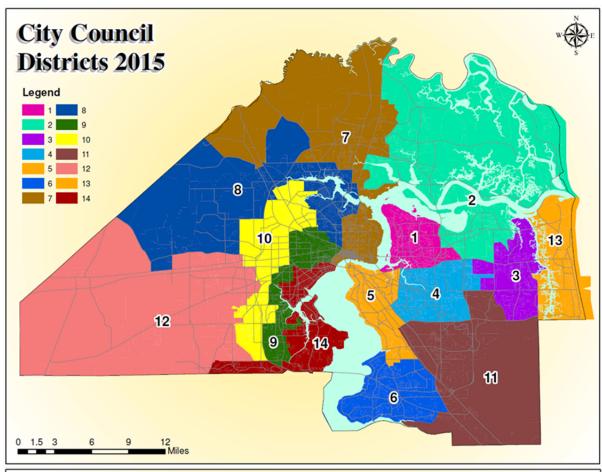


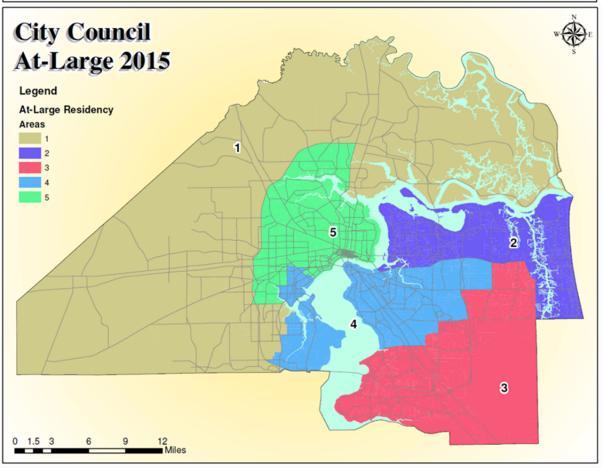
# **DISTINGUISHED BUDGET PRESENTATION AWARD**

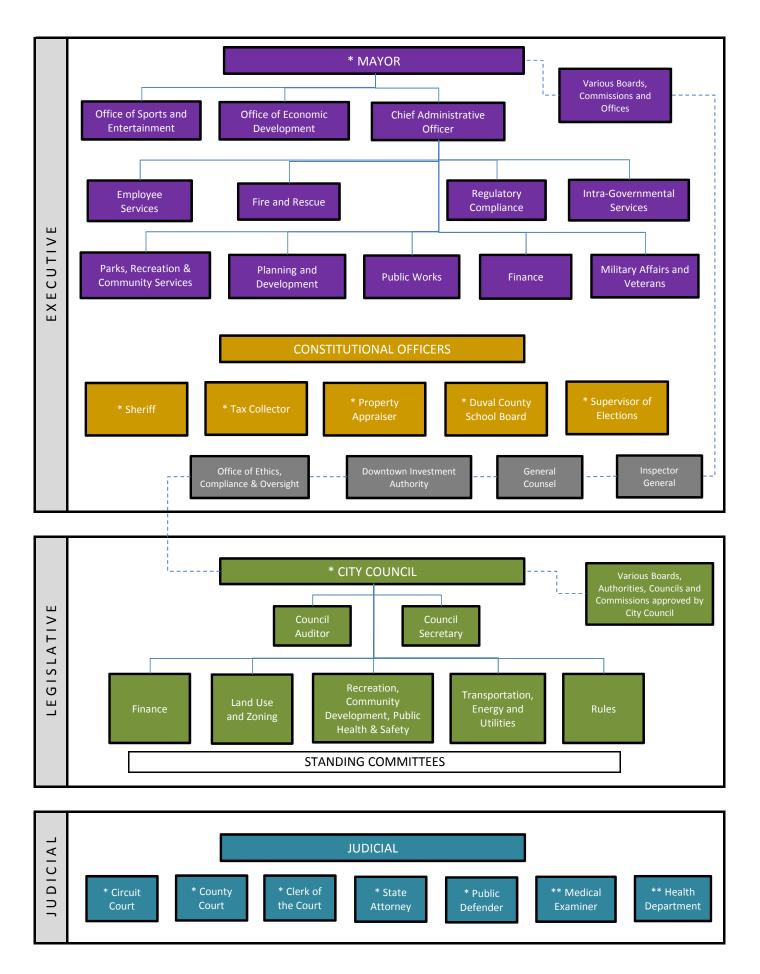
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2013. This is the twenty-eighth year in a row that the city has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.







#### ADVISORY BOARDS AND COMMISSIONS

#### **MAYOR'S ASIAN COMMISSION**

The commission serves as a liaison between the Asian community and city government. Through forums, leadership workshops and the awarding of scholarships for academic excellence to young Asian scholars, they support diversity, obtain and share information, provide guidance in addition to identifying and addressing concerns on behalf of the City's Asian community.

#### **CIVIL SERVICE BOARD**

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

#### **CONSTRUCTION TRADES QUALIFIYING BOARD**

The board administers regulations in Chapters 62 and 342 of the Ordinance Code as well as Chapter 489 of the Florida Statutes. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

#### MAYOR'S COMMISSION ON STATUS OF WOMEN

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed; to encourage women to become actively involved in matters pertaining to the community and to work toward the utilization of capable women in roles of leadership.

# **MAYOR'S ASIAN COMMISSION**

#### **FUNCTION:**

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

#### **HIGHLIGHTS:**

- The Mayor's Asian American Advisory Board (MAAAB) has been successful in networking efforts, educating the community and participating in various community functions. Celebration of the "Asian American and Pacific Inslander Heritage Month" is held each May, which includes academic scholarship awards to several deserving Jacksonville students and high profile speakers who motivate and inspire the Asian community.
- The MAAAB sponsors quarterly Local Asian Leaders' Summits that have included topics such as
  partnering with local Asian groups in compiling a database of translators to assist Asian senior
  citizens, promoting an opportunity for Asians to participate in the 2010 Census as well as providing
  information from JSO on crime prevention.

#### **CIVIL SERVICE BOARD**

#### **FUNCTION:**

The Civil Service Board affords permanent Civil Service employees, who choose to appeal a disciplinary action, the right of a hearing. In addition, the board functions to hear grievances relating to promotion and hiring of Civil Service employees and prospective employees when Human Resources cannot resolve the issue to the grievant's satisfaction. The Board also functions to hear non-promotion related grievances subject to a four step process as outlined in the Civil Service Board Rules, Addendum No 1.

#### **HIGHLIGHTS:**

 The Civil Service Board was named as the appropriate City agency to hear Whistleblower Complaints of Retailiation in Ordinance 2013-283-E. As a result, a new Addendum No. 4 was created and added to the Civil Service and Personnel Rules and Regulations. The new addendum establishes the Designated Whistleblower Complaint of Retaliation Hearing Procedure.

#### **CONSTRUCTION TRADE QUALIFICATION BOARD**

#### **FUNCTION:**

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code, as well as Chapter 489 F.S. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, low voltage, awning, apartment maintenance, above ground pools, stucco, window and door specialty, marine specialty, demolition and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades. Further the CTQB regulates and protects the citizens of Duval County by disciplining unscrupulous contractors.

#### **HIGHLIGHTS:**

- CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources.
- CTQB is working update its' data collection system with the assistance of Information Technology
  Department. This will create efficiencies by reducing processing time and resources necessary to
  provide accurate reporting information.
- CTQB is working update notification system to create checks and balances with the assistance of Information Technology Department. This will increase revenue by guaranteeing that all of the licenses are up to date, create efficiencies by reducing processing time and resources necessary to provide accurate reporting information.
- CTQB as a result of changes to Ch. 489, developed and implemented the demolition specialty contractor category, with a grandfather option for individuals already engaged in the field. This will increase the licensee base and increase revenue.

# MAYOR'S COMMISSION ON THE STATUS OF WOMEN

#### **FUNCTION:**

The Commission's purpose is to develop a public consciousness of the talents of women, with special emphasis on the utilization of those talents as equal partners in the private, business, governmental and civic community; encourage women to become actively involved in matters pertaining to the government and community; work toward utilization of capable women in roles of leadership; act as a source of information for women including, but not limited to, employment opportunities, education, harassment, and discrimination against women; and focus attention on the needs of underserved women and/or women with special needs.

# HIGHLIGHTS:

- In collaboration with the University of North Florida, hosted the Women's History Month reception in celebration of Poster Honorees.
- Updated the Directory of Women's Organizations and Services.
- Supported the Equal Pay Day Luncheon in collaboration with FSCJ.
- Promoted partnerships through interaction with local women's organizations at MCSW meetings.

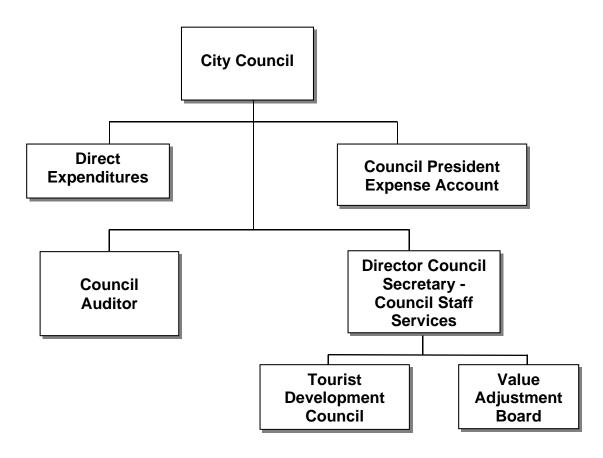
#### CITY COUNCIL

#### **DEPARTMENT MISSION:**

The core mission of the Jacksonville City Council is to perform the legislative functions of the Consolidated City of Jacksonville. The City Council has two departments Council Staff Services - Director/Council Secretary and the Council Auditor's Office. The Director/Council Secretary who is responsible for the divisions and functions of the department and exercises direct control and supervision over all department staff, including the Division Chiefs and Assistant Chiefs, Tourist Development Council, Value Adjustment Board, and Records Management Retention. Exercise direct control and supervision over all department staff, including the division chiefs (but excluding Executive Council Assistants – for whom administrative assistance only is provided within the limitations under the Municipal Code). Develop, provide and maintain budget preparation for the Council Staff Services and Value Adjustment Board Budget.

The Council Staff Services provides each member of the Council with the necessary clerical support, provides for the administrative affairs of the Council, and provides all staff support for the legislative functions for the Jacksonville City Council. The Value Adjustment Board reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials, agricultural (greenbelt) classification denials, and portability appeals, among others. The Tourist Development Council administers the Local Option Tourist Development Tax.

The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.



#### **DIRECT EXPENDITURES**

#### **FUNCTION:**

The Direct Expenditures division houses the budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the five standing committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet on various days the first and third week of each month.

#### **COUNCIL PRESIDENT EXPENSE ACCOUNT**

#### **FUNCTION:**

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on an annual appropriation by the Council of up to \$10,000 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

#### **COUNCIL AUDITOR**

#### **FUNCTION:**

To improve the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville.

#### HIGHLIGHTS:

- Review financial legislation, including the Mayor's Annual Budget, and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and provide support as requested to various Council committees.

#### **DIRECTOR/COUNCIL SECRETARY - COUNCIL STAFF SERVICES**

#### **FUNCTION:**

The Council Staff Services is made up of the Director's Office and three separate sections – Administrative Services, Legislative Services and Council Research.

# Office of Director- Council Secretary

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. The Director/Council Secretary is responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. This staff position is responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support.

#### Administrative Services

The Administrative Services is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions.

#### Legislative Services

The Legislative Services is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. Staff maintains all historical and legislative records for the Consolidated City of Jacksonville. Additionally, staff is responsible for updating the Jacksonville Municipal Code via a process called "Codification".

#### Council Research

The Council Research provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence.

#### **VALUE ADJUSTMENT BOARD**

#### **FUNCTION:**

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2015 VAB has received more than 3,500 petitions and has scheduled approximately 1,250 hearings to date. The number of hearings for the 2015 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasijudicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

#### TOURIST DEVELOPMENT COUNCIL

#### **FUNCTION:**

The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes. The TDC is composed of nine members appointed by the Jacksonville City Council: the Council President (who serves as Chair); two elected officials from the City of Jacksonville, the Beaches cities and Baldwin; three representatives of the accommodations industry subject to the tourist development tax (motels, hotels, RV parks, and the like); and three other persons involved in the tourism industry and tourism promotion (representing restaurants, museums, attractions, and other similar establishments).

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium, and the other two percent is dedicated to tourism promotion. The TDC uses 70 percent of the money dedicated to tourism promotion to fund a contract with *Visit Jacksonville* to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

# **CLERK OF THE COURT**

#### **DEPARTMENT VISION:**

The Clerk of the Circuit Court of Duval County will accurately maintain, safeguard and store all court documents as well as collect and disperse all monies as directed by all applicable legal authorities. The Clerk will perform its duties with integrity, efficiency and 100% accuracy. The Clerk will maintain the highest ethical standards in its service to the people of Duval County and the State of Florida.

#### **DEPARTMENT MISSION:**

The Duval County Clerk of Courts is dedicated to providing quality, efficient, courteous and professional services to the public, the court system and related agencies. Clerk services include processing civil and criminal cases, maintaining records, assembling juries, disseminating information on the activities of the Court, and providing other administrative and management support to the court and its affiliates.

# **CLERK OF THE COURT-County Functions**

The Clerk of the Court's Office has two separate budgets: A county budget that is approved by the Jacksonville City Council and a state budget that is approved by the Florida Legislature. The functions and highlights listed below are related to the County functions, which are Marriage License, Recording and Tax Deeds.

#### **FUNCTIONS:**

The county functions of the Clerk's Office include the following:

- Conduct online tax deed sales pursuant to Chapter 197 of the Florida Statutes
- Issuance of tax deed pursuant to Chapter 197 of the Florida Statutes
- Official Recorder of instruments pursuant to Chapter 28 of the Florida Statutes
- Official Records Custodian
- Process Marriage Licenses
- Process passport applications and forward to the U.S. Department of State

#### HIGHLIGHTS:

Highlights of the Clerk of Court county functions include the following:

- Customer queuing system installed and is fully operational in all county departments to better serve each customer and assist management with staffing levels.
- The Clerk's Office began processing passport applications in November 2015, which will be a great convenience for Duval County residents and those outside the county that need a passport.
- A new tax deed management system was procured and should be operational in the first quarter of 2016. This will greatly increase the efficiency of this process and allow faster processing of tax deed applications when fully functional.

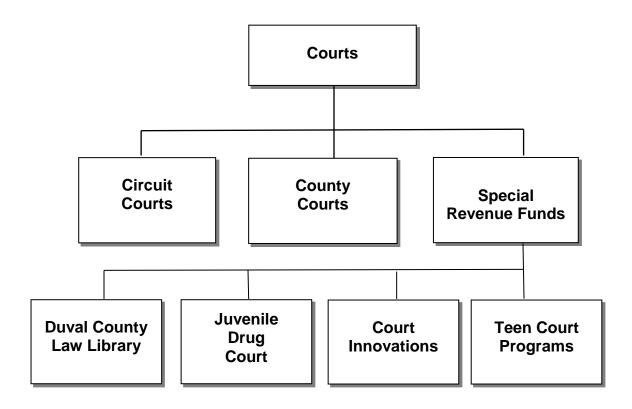
# **COURTS**

#### **DEPARTMENT VISION:**

The Fourth Judicial Circuit will be known as a model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanor, Violation of Municipal Codes and Traffic Infractions.

#### **DEPARTMENT MISSION:**

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established by the Constitution of the State of Florida, Article 5, and Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law. There are currently 35 Circuit Court Judges, 20 County Court Judges and 8 Senior Judges.



#### **CIRCUIT COURTS**

#### **FUNCTION:**

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as, civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

# **HIGHLIGHTS:**

"New" Courthouse facility located at 501 West Adams Street – Opened June, 2012.

#### **COUNTY COURTS**

#### **FUNCTION:**

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

#### **HIGHLIGHTS:**

"New" Courthouse facility located at 501 West Adams Street – Opened June, 2012.

#### **SPECIAL REVENUE FUNDS**

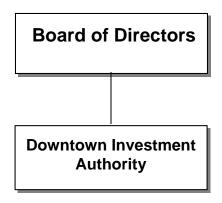
#### **FUNCTION:**

 As a result of Article 5 Revision 7, the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Programs, Court Innovations, Legal Aid, Courthouse Trust Fund, and Recording Fees - Technology and Teen Court.

# DOWNTOWN INVESTMENT AUTHORITY

#### **DEPARTMENT MISSION:**

The Downtown Investment Authority (DIA) has been designated by the City of Jacksonville as the Community Redevelopment Agency (CRA) for community redevelopment areas within the boundaries of Downtown pursuant to Chapter 55, Section 3, of the City of Jacksonville Ordinance Code. It is the desire of the City of Jacksonville to create a vibrant and dynamic downtown, so the DIA is charged with envisioning and formulating a community redevelopment area plan for downtown; which shall conform to the City's comprehensive plan and be sufficiently complete to indicate any proposed land acquisition, demolition, affordable housing, redevelopment, improvements and rehabilitation that is appropriate for the revitalization of downtown.



#### DOWNTOWN INVESTMENT AUTHORITY

#### **FUNCTION:**

The Downtown Investment Authority is responsible for the revitalization and economic development of Downtown Jacksonville. The DIA's projects are guided by a nine-member board.

#### HIGHLIGHTS:

- During FY 14-15, the DIA finalized and approved the Community Redevelopment Area Plan, Ordinance 2014-560-E.
- Work to reinforce Downtown as the City's unique epicenter showcasing it history, culture, and entertainment offerings, with opportunities for retail, commercial, and educational industries to ensure a thriving business environment.
- Attract and leverage capital to develop rental and owner-occupied housing Downtown targeting key demographic groups seeking an urban lifestyle.
- Orchestrate necessary funding, community support and cross-administrative and agency coordination to prioritize and implement initiatives.
- Improve, maintain and program connectivity with the St. Johns River through interconnected network of streets, pedestrian and bike-friendly infrastructure, public open spaces, adjacent neighborhoods and promoted events.
- Celebrate and leverage the St. Johns River as a Downtown's most vital public asset by providing a unified Riverfront framework that ensures a unique experience and sense of place.
- Maintain a clean and safe 24-7 Downtown for residents, worker and visitors.
- Facilitate and advocate for healthy design-oriented development through planning and economic development policies.
- Rolled out the Downtown Retail Enhancement Program, which provides forgivable loans to assist with tenant improvement costs for retail businesses.

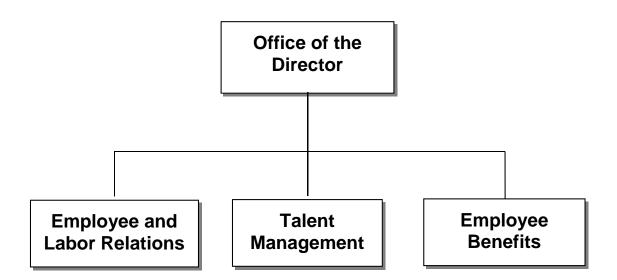
# **EMPLOYEE SERVICES**

#### **DEPARTMENT VISION:**

The Vision of the Employee Services Department is a fully engaged, highly productive workforce relentlessly dedicated to achieving the City's goals and objectives.

# **DEPARTMENT MISSION:**

To partner with City departments and constitutional agencies to attract, develop and retain the best and brightest workforce for the City of Jacksonville.



#### **EMPLOYEE BENEFITS DIVISION**

#### **FUNCTION:**

The Employee Benefits Division develops and manages programs and services to support employees, their families and City retirees, including health, life, dental and vision insurance, FSA's and deferred compensation.

#### **HIGHLIGHTS:**

- Wellness Program
- COBRA administration outsourcing
- Dental Insurance Renewal and RFP
- Partnership with UF Health
- Implement Pharmacy cost savings options
- Review potential cost savings options on the health plan
- Continue C & B staff training and cross training
- Gallagher to conduct mock HIPAA/Privacy Audit
- Maintain excellent customer service scores
- Work with Treasurer to consolidate deferred compensation plans

# **EMPLOYEE AND LABOR RELATIONS**

#### **FUNCTION:**

The Employee and Labor Relations Division provides proactive and strategic leadership in all aspects of workforce management to promote stable and harmonious employee and labor relations. This Division also houses HR Systems, including oracle and time and attendance or TAS, and Analytics and coordinates the city's medical desk function.

#### **HIGHLIGHTS:**

- Maximize TAS utilization for departments reporting to the Mayor and Constitutional offices.
- Continue TAS/FMLA/ELR citywide training.
- Review and streamline internal processes.
- Plan and prepare for collective bargaining for successor agreements.

#### **TALENT MANAGEMENT**

# **FUNCTION:**

The Talent Management Division provides strategic workforce services for human resource activities that employees, supervisors, managers and executives engage in on a daily basis. Key activities include the recruitment, examination, retention and development of the most talented and superior employees available in the job market.

# **HIGHLIGHTS**:

The Talent Management Division plans to implement as much of the classification study as possible depending upon the fiscal environment. This division will have an active role in the ERP and will be spending much time planning for that. In addition, the division will continue to make process improvements which includes the continuation of updating directives, processes, and procedures. Another goal is to fully implement a Rewards and Recognition program for the City's employees.

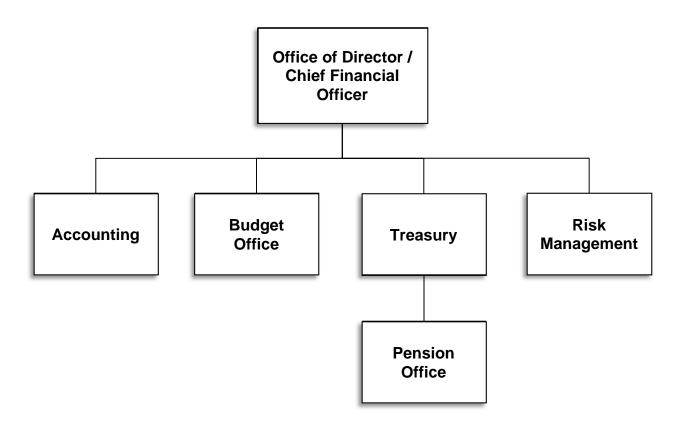
# **FINANCE**

#### **DEPARTMENT VISION:**

The Finance Department ensures the City of Jacksonville handles its money wisely, efficiently and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use, so they produce the best and safest possible returns.

# **DEPARTMENT MISSION:**

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



### **OFFICE OF DIRECTOR**

### **FUNCTION:**

The Office of the Director provides the financial, managerial, and administrative support to its Divisions. The Finance Department ensures the City of Jacksonville handles its money wisely, efficiently, and transparently by closely watching over revenue received (through taxes and fees, for example) and spent by the various departments and divisions as they provide services. The department also invests city funds not slated for immediate use so they produce the best and safest possible returns.

#### **HIGHLIGHTS:**

- To represent the City of Jacksonville to ensure that the City's bond ratings and financial image remains one of the best in the country.
- Monitor and advise of estimated costs and/or savings during pension negotiations to allow the administration to make fully informed financial decisions.
- Continue to review and confirm contract compliance of financial obligations of the consolidated government in accordance with applicable provisions and ordinances.

### **ACCOUNTING**

### **FUNCTION:**

The Accounting Division, headed by the City Comptroller, keeps spending in line with budgets through an extensive general accounting system. To accomplish its mission, the Division conducts regular preaudits over expenditures, including payroll, to make sure funds are disbursed properly. The Division also maintains current audit control over cash receipts. The Division provides quality accounting services and financial reports to other City departments, regulatory agencies, and citizens in compliance with Generally Accepted Accounting Principles (GAAP), Governmental Accounting, Auditing, and Financial Reporting (GAAFR), and Local, State, and Federal laws.

- Coordinate the Comprehensive Annual Financial Report (CAFR) and the Single Audit for Federal and State grants awarded to the City. The goal is to receive an unqualified opinion on both audits.
- The Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Sponsor and assist in coordinating efforts to select, purchase, and implement a new Enterprise Resource Planning (ERP) financial management system City-wide.

### **BUDGET OFFICE**

#### **FUNCTION:**

The Budget Office works with the Chief Financial Officer to provide support services to general government departments and reviews all submissions in the development and execution of the Annual Budget. The Division facilitates the implementation of administrative policy by regularly seeking ways to use city funds efficiently and assists continuously to improve productivity and effectiveness.

#### HIGHLIGHTS:

- Work with the Mayor's office and Departments to compile a capital improvement program that uses all available funding sources to minimize borrowing and follows the Mayor's vision.
- Refine the budget process to actively coordinate with Departments earlier in the fiscal year to identify potential issues and prepare the upcoming fiscal year budget more quickly.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

### **TREASURY**

#### **FUNCTION:**

The Treasury Division will manage, measure, and record cash, investment, pension, and debt activities for the City of Jacksonville in an efficient and effective manner. This division is generally responsible for overseeing and maintaining banking and custody relationships and for the safekeeping and transfers of City treasury funds to employees, service providers, retirees, and vendors. This division also administers the financing component of the budget for the City's Banking Fund.

### **HIGHLIGHTS:**

- Focus on lowering the cost of debt through refinancing at attractive rates when available.
- Enhance compliance, reporting, and risk management processes.
- Seek the highest rate of return on tax payer resources.

## **PENSION OFFICE**

#### **FUNCTION:**

The Pension Office prudently and efficiently administers the City of Jacksonville Retirement System to insure retiree and survivor benefits are paid to provide its various stakeholders with a high degree of customer service. Assets are managed to insure a reasonable growth rate is achieved with a prudent level of risk and to establish consistent guidelines by Florida Statutes and the Investment Policy Statement developed by the Plan Trustees.

- Focus on administering benefits accurately in line with Code and Pension Board Rules in a timely manner for the participant.
- Continue to manage investments in the most efficient and effective manner to recognize each dollar earned or contributed to the fund.
- To streamline in-house operations to reduce controllable administrative expenses through cost saving opportunities.

# **RISK MANAGEMENT**

#### **FUNCTION:**

The Risk Management Division helps protect the city's assets, including its workers, by managing insurance and employee safety programs. In particular, the Division focuses on such areas as workers compensation, automotive and general liability. Better controls in these areas will minimize liability and financial impact to the City and its stakeholders. The Division also serves as an adviser to the local government on insurance related matters.

- Reignite the City's safety protocols through the renewal of Executive Orders 92-156 and 92-161, City Safety and Driving respectively.
- Capitalize on technology to multiply the efforts of the Division's Safety Office. For example, using
  internet based safety trainings to accommodate various schedules and significantly disperse
  employee base.
- Increased usage of analytics from the Division's Risk Management Information System (RMIS) to become more proactive in preventing claims and/or reducing their cost.
- Increasing the scope of prevention by having CARE complaints simultaneously notice the appropriate department and the Division where the complaint concerns issues that frequently turn into a liability claim against the City.
- Continue innovating methods to provide insurance consultation in a timely and effective manner.
- Reduce frequency and severity of workers' compensation claims by increasing safety efforts, training and reporting.
- Reorganize and rewrite the Division's Ordinance Code, Chapter 128, to reflect a better process for the Division.

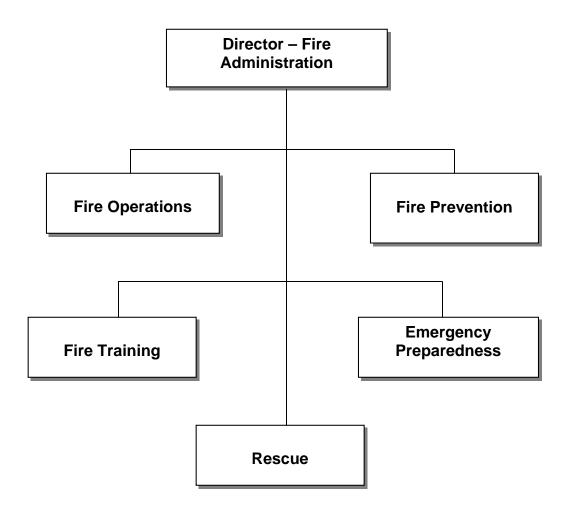
# FIRE AND RESCUE

### **DEPARTMENT VISION:**

To move into the next century providing the finest in fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

# **DEPARTMENT MISSION:**

To preserve, protect the lives, property and environment of our community.



### **DIRECTOR - FIRE ADMINISTRATION**

### **FUNCTION:**

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, compliance, recruiting and community affairs.

#### HIGHLIGHTS:

- Continue to recruit a diverse workforce to staff Fire and Rescue units
- Manage Department Budget (expenditures and revenue)
- Continue Leadership Training and Community Outreach
- Update 5-year Strategic Plan and Capital Improvement Project Plan
- Establish Safety Officer performance measurement tools

### **EMERGENCY PREPAREDNESS**

### **FUNCTION:**

Emergency Preparedness administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept. of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

- Liberty Street: EPD assisted in the COJ response to the Liberty Street Bridge Collapse on February 1, 2015. EPD served as liaison to City Council and residents in the Liberty Street neighborhood regarding the incident. EPD also provided barricades to Public Works, resulting in savings to the City of approximately \$100,000 to date.
- Pecan Park Fire: EPD coordinated with the state and the Small Business Administration (SBA) to conduct damage assessments at the Pecan Park Flea and Farmers' Market after the April 6, 2015 fire that damaged 70 businesses. The incident was declared eligible for disaster assistance by the SBA.
- Southside Tornado: EPD activated the EOC and coordinated response activities for the tornado
  that occurred on April 25, 2015. EPD conducted preliminary damage assessments and
  coordinated with the Small Business Administration (SBA), resulting in an SBA disaster
  declaration.
- Missing Person, Lonzie Barton: EPD supported JSO during the search for Lonzie Barton from July 24, 2105 to August 2, 2015. EPD coordinated support with The Salvation Army, ITD, Alachua County Emergency Management, the National Weather Service, NAS Jacksonville, and the United States Marine Corps. EPD also staffed several key Incident Command Post roles for over 500 hours during the incident.

- Special Events: EPD supported over 25 special events in 2015, to include NFL Games, One Spark, Jazz Festival, Florida Georgia Game, Tax Slayer Bowl, Rockville, Monster Truck Jam, and the Florida Country Superfest.
- Grant Administration: EPD coordinated administration of grants totaling over \$12 million.
- Haines Street Warehouse: EPD worked with Public Works to complete renovations of the Haines Street Warehouse, funded by a Federal Port Security Grant. The \$1 million grant has resulted in over 42,000 sq. ft. of usable warehouse space being made available for storage of response equipment and supplies.
- Local Mitigation Strategy: The five-year update to the Local Mitigation Strategy was updated in July 2015.
- In November 2015, EPD will be assessed by the Emergency Management Accreditation Program for a five-year re-accreditation.
- In 2016, EPD will continue to upgrade capabilities in the Emergency Operations Center with an emphasis on audio-visual improvements.
- In 2016, EPD will update the County Comprehensive Emergency Management Plan, last revised in 2012.

#### **FIRE OPERATIONS**

#### **FUNCTION:**

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression. This Division also includes Ocean Rescue and Administrative Services, which oversees the fleet and facilities functions of the Department.

### HIGHLIGHTS:

- Continuing COJ's latest ISO re-rate with results expected in early 2016
- Procure \$8.2M in Fire/Rescue apparatus to efficiently respond to fire and rescue calls for service
- Continue to evaluate apparatus and station locations so that the changing needs of the community are met with adequate fire protection
- Continued use of the water tanker shuttle system in areas without hydrants to reduce homeowner's insurance premium rates
- Continued use of JFRD safety officers to prevent job injuries/fatalities while tracking the prevented injuries, so that quantitative data can be established to demonstrate a value to their need

#### **FIRE PREVENTION**

#### **FUNCTION:**

Fire Prevention performs fire and life safety building inspections, reviews new construction plans for fire code compliance and conducts fire and life safety public education programs.

- Perform annual Life and Fire Safety Inspections of all businesses in Duval County
- Pursue the development of a new Inspections program, comprehensive database of properties, reporting tools, and billing system to maximize use of resources and increase efficiency
- Continue to install smoke detectors in properties where requested as part of the Mayor's Home Fire Safety Program
- Institute a more robust Public Education Program to enhance fire and life safety in the community
- Will conduct an estimated 250 public life safety educational programs

### **FIRE TRAINING**

#### **FUNCTION:**

Fire Training provides current, state of the art training, education and certification to all JFRD personnel. This is accomplished through a continual review of national best practices and current trends as they relate to JFRD policies and procedures.

### **HIGHLIGHTS:**

- Maintain compliance with state mandated certifications
- Create multiple modes of disseminating training to ensure every employee has access to current information and all training documents
- Exceed training recommendations as outlined in ISO guidelines
- Institute training templates and guides for company officers for use in the field

# **RESCUE**

#### **FUNCTION:**

The Rescue Division is responsible for minimizing the loss of life and disability resulting from cardiac, medical and traumatic emergencies through the efficient delivery of high quality pre-hospital care and transport. This division also includes management of the Fire/Rescue Communications Center. The Communications Center is primarily responsible for receiving and processing 9-1-1 calls for emergency assistance, including providing immediate life-saving instructions over the phone and dispatching appropriate resources in a manner that reduces the response time to the citizens of Jacksonville.

- Continue the use of peak-time rescue units as staffing allows on a daily basis
- Reduce the time a rescue unit stays at the hospital after patient transfer is complete
- Add two rescue transport units each budget year for the next five years to meet the growing demands for EMS delivery
- Improve response times and availability of resources to meet increased demand for services
- Develop Request for Proposal (RFP) to procure new 12-Lead cardiac monitor/defibrillators for the current fleet of 41 rescues and 7 peak-time rescues
- Improve access to medical supplies, safety equipment and vehicle maintenance by combining Logistical Support (medical supplies) and Logistical Support (vehicle equipment) into one facility
- Hire 11 new Fire/Rescue Communications Officers
- Replace and modernize CAD system to efficiently monitor and dispatch 9-1-1 calls for service
- Replace Station Alerting System to more effectively notify and dispatch personnel and units

# **HUMAN RIGHTS COMMISSION**

### **DEPARTMENT VISION:**

To change the ethos of Jacksonville and to create an environment where harmony, unity, and equality abounds.

# **DEPARTMENT MISSION:**

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital or familial status, pregnancy, or ancestry. To promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups. To eliminate discrimination against and antagonism between religious, racial, and ethnic groups.

#### **HUMAN RIGHTS COMMISSION**

#### **FUNCTION:**

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to enforce local anti-discrimination laws and to conduct investigations into discriminatory practices in employment, housing, and public accommodations. The JHRC also implements the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City, ensures compliance with federal reporting requirements, and provides positive steps to correct or eliminate the vestiges of past discriminatory practices that may have adversely denied full and equal participation by under-represented groups in the City's workforce. The EO/EA Office has the responsibility for resolving internal employee or applicant complaints of noncompliance of the equal opportunity employment laws and thereby provides the City an affirmative defense against state or federal lawsuits alleging employment discrimination.

### **HIGHLIGHTS:**

The Commission will continue to conduct education and outreach efforts on topics that are trending in employment and housing. The observance of the 50th Anniversary of the Civil Rights Act of 1964 will continue into the beginning of FY2015 and culminate with a commemorative event recognizing the signing of the Universal Declaration of Human Rights which was adopted by the General Assembly of the United Nations on December 10, 1948. The Commission will consider conducting a study to determine the nature and frequency of discrimination in housing and to work with housing developers, contractors and architects to encourage single family home designs that are more accessible

In addition to its enforcement activities, the JHRC will conduct Phase II of the research project to determine the levels of housing discrimination based on race, national origin and familial status. Plans to conduct an extensive educational awareness campaign regarding housing discrimination is being plan as well as programs to address equal pay disparities for women. The Commission will host its annual fair housing summit.

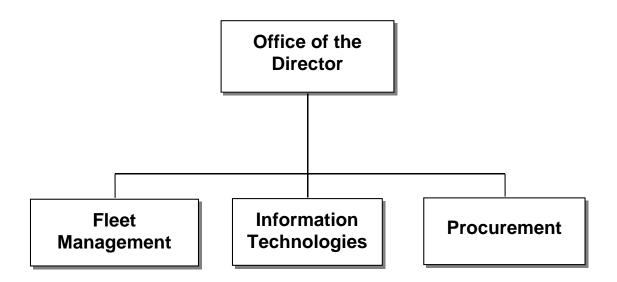
# **INTRA-GOVERNMENTAL SERVICES**

### **DEPARTMENT VISION:**

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and, ultimately, its independent authorities.

# **DEPARTMENT MISSION:**

The empowerment of city managers to effectively defend, protects, and serves the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



### **OFFICE OF DIRECTOR**

### **FUNCTION:**

This division is responsible for the overall management of the Intragovernmental Services Department for the provision of resources and services that are associated with Fleet Management, Information Technology, and Procurement. Other functions that operate through the division include 630-CITY through the Customer Service Center, Equal Business Opportunity Office (EBO), contract and payment compliance services through the Office of the Ombudsman, grant management through the Office of Grants and Compliance, and the Fight Blight Public Awareness Campaign.

#### HIGHLIGHTS:

- In FY15, 630-CITY team members served 367,275 customers and processed 6,191 service requests.
- City Link earned national recognition for its work to engage with citizens.
- The Public Technology Institute designated Jacksonville as a "Citizen-Engaged Community" because of efforts to keep improving the customer service center, which takes calls from residents seeking help and assistance from individual departments. Jacksonville is only one of 18 local governments to receive the honor.
- Since its launch in 2000, City Link has served more than 5 million customers.
- In In FY15, the Office of the Ombudsman handled approximately 407 contractual and citizen cases and 700 inquiries totaling 1107 contacts with a 100% resolution rate. During this same time, approximately \$2,388,254.21 was mediated for contractors.

### **FLEET MANAGEMENT**

### **FUNCTION:**

The mission of Fleet Management is to provide reliable, safe, and well maintained vehicles and equipment, and services to the city's agencies, independent authorities and state agencies. Fleet is committed to providing the highest quality of services in an efficient, timely and cost-effective manner. Fleet Management is responsible for stewardship of more than 3,873 pieces of equipment ranging from off-road equipment to motorcycles. The Division also manages the annual vehicle replacement program, which is budgeted to replace \$27.5 million in FY 16. The Division provides a comprehensive service program to all city agencies and various independent authorities and state agencies. Our comprehensive program starts with the identification and acquisition of equipment requirements of the City agencies through the disposition of the surplus equipment. The program includes the following: paint & body services, light vehicle maintenance & repair, air conditioning & electrical services, small engine services, welding & machine shop services, refurbish/rebuild services, heavy off-road and on-road maintenance, fire / rescue maintenance, hydraulic system rebuilds and repairs, managing & maintaining of city fuel sites, and mobile off-site fueling.

- Assessing the "rightsizing" public works equipment that will fit their mission.
- Continue the program of repurposing parts such as engines, transmissions, and seats.
- Improve the working conditions of the Fleet Management Division to promote health, safety and moral.

### INFORMATION TECHNOLOGIES

#### **FUNCTION:**

Demonstrate strategic leadership and excellence by providing innovative, reliable and cost effective technology solutions for our customers and partners.

#### HIGHLIGHTS:

- Increased focus on public safety:
  - Initiate analysis of new joint 911 CAD system for JFRD and JSO to increase efficiency
  - o Initiate Fire Station Alerting system replacement to improve responsiveness
- Upgrade technology security infrastructure
- Enhance citizen engagement by upgrading technology infrastructure (e.g. cabling, Wi-Fi, and bandwidth) in Downtown Core, Fire Stations, and Libraries
- Continue focus on the enterprise application strategy to reduce 300+ individual applications to a more maintainable set of commercial products - ERP, Document Management system, AVL system and CRM system Continue ERP project through RFP phase
- Provide an updated 5 year technology roadmap and expenditures for budgeting purposes for software acquisitions, automation, equipment refresh (server, SAN, routers)
- Expand access to Florida Lambda Rail to independent agencies
- Collaborate with independent agencies to consolidate and renegotiate contracts to get better deals

### **PROCUREMENT**

# **FUNCTION:**

To procure the highest quality of goods and services for the smallest outlay of taxpayer dollars, through: The implementation of purchasing procedures that are fair, equitable and transparent to vendors/contractors/public; and quality and efficient customers service to the city's using agencies in support of their procurement, reproduction, surplus, and mail distribution needs in the best interest of the city and the citizens it serves.

- Saved over \$300,000 in Copy Center expenses by renegotiating Xerox contract.
- Implemented virtual plan room by making bid specs and plans available online for viewing to the bidding community at no cost where they were previously charged a fee.
- Procurement Code changes, expand use of e-procurement and leverage technology.

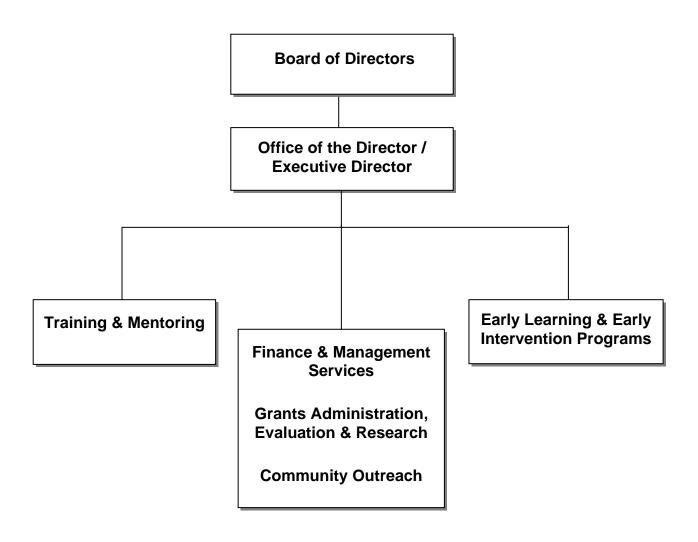
# JACKSONVILLE CHILDREN'S COMMISSION

# **DEPARTMENT VISION:**

Jacksonville's children are safe, healthy and prepared to succeed.

# **DEPARTMENT MISSION:**

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



### OFFICE OF THE DIRECTOR

### **FUNCTION:**

The Commission, under the governance of its Board of Directors, is responsible for managing the City's investments in children as defined by its establishing ordinance, Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to nonprofit youth serving agencies, ensuring that city grant dollars earmarked for children's programs are being spent appropriately, and evaluating whether the services provided are effective in improving the lives of thousands of children in Duval County. The Office of the Director works with the Commission's Board of Directors and other community funding partners to develop systems of care for children, taking into consideration emerging needs, changing demographics and developments in research and evidence based practice in children's services.

#### HIGHLIGHTS:

- The Commission's administration manages over 160 contracts or program sites with nonprofit agencies to provide services for children living in challenged neighborhoods and their families. Services include after school programs; summer camps; mental health counseling and case management; mentoring; juvenile crime prevention; abuse prevention home visiting for new mothers and vulnerable babies; sheltered living for homeless teens; developmental services for children with special needs; and, developmental screening and academic support for homeless children. All programs are monitored for quality, fiscal accountability and child outcomes.
- The Commission provides contract management for all Jacksonville Journey funds that serve children as well as oversight of program quality and outcomes.
- The Commission also serves to strengthen the quality of all out-of-school programs city-wide through continuous quality improvement and mentoring initiatives using uniform standards and consistent reliable data collection for measurements.

#### **EARLY LEARNING & EARLY INTERVENTION PROGRAMS**

# **FUNCTION:**

The Early Learning program is designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville and through programs such as coaching and other activities.

This area also includes oversight of prevention and early intervention programs including Healthy Families Jacksonville and several contracts with providers delivering mentoring, case management and mental health services.

### **HIGHLIGHTS:**

- The Early Learning program's goal is to strengthen and improve the quality of early care and learning programs' literacy outcomes for all children birth to five with a focus on improving the content knowledge and instructional strategies of early childhood teachers. This is achieved through intensive coaching and assessment. Teachers and directors are also supported in their professional development and movement along an early childhood career path.
  - o Every child enters kindergarten ready to read, ready to learn, and ready to succeed
    - Serving over 6,000 children birth to five in the childcare setting
    - Measured by: Guiding Stars of Duval Star Rating, VPK Readiness Rate, FLKRS, Teaching Strategies Gold Objectives, and Classroom Assessment and Scoring System.
  - Each childcare center will improve in quality

#### TRAINING AND MENTORING

### **FUNCTION:**

The mission of Commission's Training Division is to improve the quality of services for children by providing research based training for the staff and volunteers in children's programs. Most of the workforce in children's programs are minimally paid, and do not have degrees or formal training in child or youth development and related topics. The Training Division offers an array of programs that help staff, volunteers and parents to develop the skills and knowledge they need to promote the healthy development of children. Additionally, the Training Division is responsible for providing Level 2 background screening and training for volunteers, county-wide who want to become mentors through mentoring programs including the Mayor's Mentors and United Way's Reading Pals.

- The Division works with Duval County Public Schools and youth serving nonprofits to provide outcome directed trainings and professional development opportunities for staff working in TEAM UP and Community Based Afterschool programs, emphasizing measurable levels of quality and introducing evidence based practice.
- The Division manages an on-line registration website that provides an efficient way for the community to register for a comprehensive array of trainings at the Commission. The trainings are offered by a faculty that consists of local subject matter experts and Children's Commission staff. This system serves at least 2,500 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. The Division also provides optional Continuing Educational Units (CEUs) and Continuing Education Credits (CEC's) to all eligible training participants.

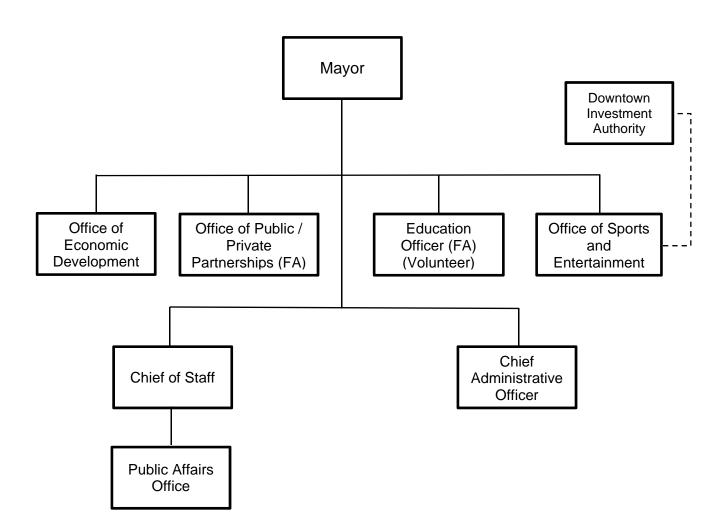
# **MAYOR'S OFFICE**

#### **DEPARTMENT MISSION:**

The Mayor's Office will provide leadership and implement public policy to promote efficient and effective government, economic development, support for military and veterans, partnerships to enhance education, and quality of life of all of Jacksonville's citizens, now and in the future.

### **DEPARTMENT VISION:**

A municipal government that provides effective and efficient services to taxpayers at the lowest possible cost; a safe city with a growing economy and vibrant Downtown; a city that strongly supports our military facilities, personnel, and veterans; a community that works together to boost education; and a high quality of life, including recreational and cultural opportunities and natural assets that are preserved and enhanced.



#### MAYOR'S OFFICE

#### **FUNCTION:**

The mayor serves as the full-time chief executive for the City of Jacksonville. The Office of the Mayor includes executive staff that oversees all departments and divisions of the executive branch and work with the Jacksonville City Council to establish priorities and ensure the enforcement of all ordinances and laws. Through the Department of Finance and Budget Office, the Mayor presents a proposed annual budget to the City Council for review and adoption.

#### **HIGHLIGHTS:**

- The Mayor's Office has one policy team that coordinate and leads executive branch interactions with the Jacksonville City Council, works with the Duval County Legislative Delegation, the Florida League of Cities, and the Florida Association of Counties to advocates for Jacksonville with the Florida state government in Tallahassee; and that works with our Congressional delegation and the U.S. Conference of Mayors, National League of Cities, and National Association of Counties to advocate for Jacksonville with the federal government in Washington.
- The Mayor's Office leads outreach efforts with the goal of welcoming all to City Hall and ensuring that community members from all walks of life are connected to the work of local government.
- As the Mayor makes numerous appointments to citizen boards and commissions, the Mayor's Office encourages citizen service and screens candidates for nomination.
- The Mayor's Office continues to work with the Jacksonville Journey Oversight Committee to implement that community-wide public safety initiative.

#### **PUBLIC AFFAIRS OFFICE**

## **FUNCTION:**

The Public Affairs Office provides media relations services for city departments, video and photographic resources as well as digital and social media communication, supports event communications, and creates and distributes internal and external communication materials. It operates the public information section during activation of the Emergency Operations Center (EOC) for the full consolidated government.

#### **HIGHLIGHTS:**

The Public Affairs Office has created several videos representing many of the programs offered by the City of Jacksonville and are available to the public. Below is a list of some of recent videos published.

Huguenot Bird Count – 1:01
Kayaking Jacksonville/Thomas Creek Preserve – 4:53
Ed Austin Soccer Field Renovation/A Unique Perspective – 6:59
Summer Night Lights/Teens Talk Impact – 11:53
Summer Safe Gyms/DCPS Partnership – 16:21
JaxPark Summer Camp/A Look Back – 18:29
Lift Ev'ry Voice and Sing – 21:30
ADA Celebrate 25/What Does it Mean? – 27:27

# **MEDICAL EXAMINER**

### **DEPARTMENT VISION:**

The Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We will conduct honest and impartial, independent investigations into the manner and cause of death. We will continue to educate ourselves in the advancement of forensic science and investigation techniques that will increase the quality of our work and the efficiency in which we accomplish our tasks.

# **DEPARTMENT MISSION:**

The Medical Examiner's Office is mandated by Florida Statute 406 to serve the public and judicial needs of the citizens of Duval County, as well as the surrounding counties of Clay, Nassau, Columbia, and Hamilton, by performing quality and efficient medicolegal investigations while preserving the dignity of the deceased, and to be of service to their families, local government and law enforcement agencies.

#### **MEDICAL EXAMINER**

### **FUNCTION:**

The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c).

To provide highly professional forensic services to the citizens of Duval, Clay, Nassau, Columbia, and Hamilton, counties. Services include autopsies, toxicological analysis, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony and, storage of bodies until proper disposition is made. To provide vital information and statistical data to Jacksonville Sheriff's Office as well as other county law enforcement agencies, State Attorneys, Public Defenders, Florida Department of Law Enforcement, Federal Bureau of Investigation, National Transportation Safety Board, Federal Aviation Administration, Department of Vital Statistics, Consumer Protection Agencies, Organ Procurement agencies, Bone, Tissue and Eye Banks, funeral homes, media, insurance companies and families, as well as teaching and training for medical residents.

- The Medical Examiner's Office continues to move forward with Accreditation from the National Association of Medical Examiners Association (NAME). The purpose of the accreditation process is to ensure the quality of the forensic/medicolegal investigation of death. Due to resource constraints, accrediting the in-house toxicology lab (a prerequisitie for NAME Accrediation for the entire office) is infeasible. Medical Examiner's Office will pursue the opportunity to outsource its toxicology and histology as a means to achieving NAME Accreditation, at a cost-neutral or cost-savings to the City of Jacksonville.
- The Medical Examiner's Office is mandated by Florida Statute to investigate and certify deaths as outlined in F.S. 406.11(1) (a) and approve cremations as specified in F.S. 406.11(1) (c). In 2014, we assumed jurisdiction of cases in which 1,094 were autopsied, and 262 were inspected by doctors. Our doctors also provided testimony at 94 trials and 114 depositions, while Forensic Investigators investigated 564 death scenes. This office approved 6,732 cremations in 2014. Our office staffs and maintains complete histology and toxicology laboratories. This year, toxicology performed 1,224 general drug screens and produced 3,911 histology slides. Finally, our single Forensic Photographer created image folders consisting of 66,712 autopsy photos. These metrics show slight decreases from previous years, and are expected to remain flat over the next few years.

# **MILITARY AFFAIRS AND VETERANS**

### **DEPARTMENT VISION:**

To further Jacksonville's reputation as the most Veteran and military friendly city in the nation.

#### **DEPARTMENT MISSION:**

The Military Affairs and Veterans Department serves the citizens of Jacksonville with the following priorities:

- To advocate for the expansion of military infrastructure, personnel and jobs.
- To deliver timely and competent services to the City's large and growing Veterans population.
- Work with local military leaders to ensure all active duty and their families enjoy their tours in the area and, most importantly, take all actions to help ensure these fine individuals remain in Jacksonville once their service to the nation is complete.
- Work with city and community leaders, Veterans organizations and the private sector, to demonstrate our sincere appreciation to those who serve, and who continue to serve.

# DEPARTMENT FUNCTION AND HIGHLIGHTS

#### **MILITARY AFFAIRS AND VETERANS**

#### **FUNCTION:**

The Military Affairs and Veterans Department operates with a twofold mission:

- 1. To advocate for the expansion of military infrastructure, personnel, and jobs in Northeast Florida.
- 2. To deliver competent and timely services to our Veterans, their survivors and their caregivers.

- The Military Affairs and Veterans Department has expanded services and recognition events for Veterans through an annual Week of Valor program, a city-wide Veterans Summit, Veterans Jobs and Resource Fair, a Veterans Day Recognition Breakfast (previously funded by OSE), and more Veteran Services Officer (VSO) community outreach events.
- Jobs-for-Vets now has more than 300 local companies listed on the website and the site receives over 20,000 web hits per month.
- MAVD VSOs provide Duval County residents with not less than a seven-to-one return on investment each fiscal year. For example: in FY 14-15, MAVD's annual budget was \$1.12M. As of Sept 30, 2015 MAVD VSOs had assisted more than 6000 area Veterans in receiving more than \$7.5M in new and retroactive benefits from the U.S. Veterans Administration. The vast majority of these funds is spent within Duval county and represents a significant economic impact.
- More than 950 military service members per month are choosing to transition from service and to reside in Jacksonville (statistics verified by Florida Department of Veterans Affairs).
- The Department has ongoing efforts to protect local military bases from commercial encroachment and has negotiated many protection agreements surrounding military airfields (over 1000 acres protected to date).
- The US Dept. of Labor is funding the Homeless Veterans Reintegration program, which is managed through this department in FY14 and beyond. MAV has over \$2 million dollars in grants under management or anticipated for award in FY 2015-2016. Through the support of the Jaguars Foundation the department expanded financial assistance to Veterans, JTA transportation assistance, tax preparation assistance, community partnership grants to local Veterans serving not-for-profits, career development and support and military spouse recognition.
- The Department is the third year of a four-year grant by the Jaguars Foundation. This funding allows the department to provide additional emergency financial assistance and events supporting Veterans and transitioning military families. We will also continue to promote our partnership with Florida's Career Source program which provides job assistance to Veterans through a satellite Career Source "office" within the MAVD department's office.

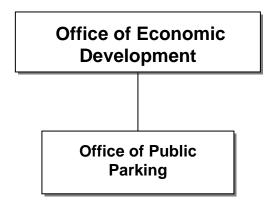
# OFFICE OF ECONOMIC DEVELOPMENT

#### **DEPARTMENT VISION:**

The Office of Economic Development (OED) will be the leading economic development entity in the State of Florida. OED will be a results-focused, catalytic and collaborative organization that is responsive, transparent, predictable and ethical. OED will partner with other departments and agencies to create economic opportunity in neighborhoods.

#### **DEPARTMENT MISSION:**

- Attract private capital; recruit and expand higher-wage job opportunities
- Facilitate job creation
- Market and brand the City
- Serve as liaison & strong partner to the region's business community
- Increase the growth and expansion of small business
- Enhance the City's tax base
- · Community revitalization through private investment
- Redevelop Cecil Commerce Center
- Promote a healthy and vibrant downtown
- Promote international trade



# OFFICE OF ECONOMIC DEVELOPMENT

### **HIGHLIGHTS:**

- Recruit and expand high wage job opportunities in targeted industries throughout Jacksonville
- Promote private capital investment
- Redevelop economically distressed areas by encouraging private capital investment and higher wage job opportunities within those areas
- Advocate for small business/entrepreneurial growth and expansion
- Encourage downtown development in accordance with the Downtown Investment Authority's Master Plan
- Maintain an overall system of accountability that allows a high level of confidence in our stewardship of public funds
- Finalize the Public Investment Policy
- Work with JAXUSA Partnership to market & brand the city for business growth

### OFFICE OF PUBLIC PARKING

- Update the Downtown Parking Study completed by Walker Parking Consultants in February 2007
- Strategically locate new parking meters that accept payment by credit card in the Downtown area

# OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

#### **DEPARTMENT VISION:**

To establish and expand the ethics programs of the Consolidated City of Jacksonville, its Constitutional Officers, and independent agencies as stated in the city's Charter (Article 1, Chapter 2) and in the Ethics Code (Section 602 Part 6); specifically, to establish a centralized independent citywide office to coordinate and address ethics issues. In order to accomplish this vision, the following activities will occur:

- Implement citywide ethics training;
- Ensure compliance with all local and state ethics laws;
- Investigate situations involving fraud, waste, corruption and conflicts of interest;
- Administer a confidential Hotline;
- Organize a citywide Ethics coordination Council with representatives of all departments and
- agencies of the city in order to avoid duplication of ethics resources and to share best
- practices in combatting corruption;
- Review local laws in ethics and make recommendations for changes;
- · Advise officials on ethics matters;
- Act as staff for the Ethics Commission.

#### **DEPARTMENT MISSION:**

To make the Ethics program of the consolidated city of Jacksonville fully compliant with national federal guidelines for anti-corruption activities and to continually evolve to match national best practices in ethics programs so that citizen trust in government in increased and that public officials find the ethics laws and policies easy to understand and apply.

# OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT

### **FUNCTION:**

The Office of Ethics Compliance and Oversight, formerly known as the Ethics Office, and the Ethics Officer have been established pursuant to Chapter 602 of the Ordinance Code, and by Executive Order of the Mayor.

The purpose of the Office of Ethics Compliance and Oversight is to ensure compliance with the many rules and regulations established by state and local law; and to expand training and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others and their public/private interactions.

The Office of Ethics Compliance and Oversight works in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The office monitors a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

Ordinance 2012-085-E moved The Office of Ethics Compliance and Oversight from being administratively housed in the Office of General Counsel, formerly labeled as the Ethics Office, to being its own independent department.

- Continue to provide advice and training for all City officials, departments, and agencies.
- Built the Department Ethics Officer system to prevent ethics situations.
- Improved the coordination of the Independent Agencies' ethics programs through the Ethics Coordination Office.
- Developed ethics education and training for businesses engaging in Jacksonville procurement programs.
- Finalized online lobbying system and train all lobbyists.
- Strengthen employee and citizen awareness of OECO duties, powers, and tools by extending the outreach program to other areas within City government and the community.
- Provided more accessible and understandable information on ethics programs and processes on the COJ Ethics Office web pages.
- Continue to review local laws, implement training, ensure compliance, investigate ethics complaints, administer the hotline, organize ethics councils/committees, advise officials, and support the Ethics Commission on ethics matters.

# OFFICE OF GENERAL COUNSEL

#### **DEPARTMENT VISION:**

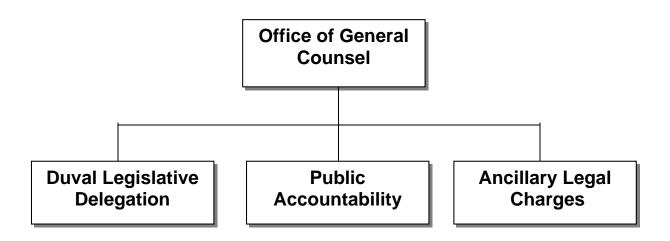
To be open and accessible to our clients, the Consolidated City of Jacksonville, it's Constitutional Officers, the Duval County School Board, and the independent agencies (our "Clients") and ensures that they have the legal services necessary to perform their missions and goals.

Accomplishment of this vision will be assisted by the following:

- Hiring and retaining exceptional legal talent and support services.
- Maintaining good communication with our Clients to ensure that they have the latest information necessary from the Office of General Counsel to further their respective goals and avoid expensive legal disputes.
- Working with the consolidated government to heighten efficiency and lower costs within the Office of General Counsel.
- Approaching each expenditure as if the money were our own.

#### **DEPARTMENT MISSION:**

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



## OFFICE OF GENERAL COUNSEL

### **FUNCTION:**

The office provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy as well as the prosecution and defense of claims or positions. The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations and Commercial Law, Real Estate and Procurement Law, Land Use and Environmental Law, Legislative Affairs, General Litigation, and Tort Litigation.

#### HIGHLIGHTS:

- Continue the focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding and limiting legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Continue to provide quality cost effective representation to the consolidated government in a variety of legal disciplines in order to best protect its legal and fiscal interests

### **ANCILLARY LEGAL CHARGES**

### **FUNCTION:**

Ancillary legal charges are the external professional fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation. From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government. All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel.

### **DUVAL LEGISLATIVE DELEGATION**

# **FUNCTION:**

This is a support office for State Senators and Representatives, and their staff serving Duval and Nassau Counties. Also serve as the administrative assistant to the Mayor's State Policy Director. The Office provides services to all departments, agencies, independent agencies and elected officials of the City of Jacksonville in addition to citizens.

- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.
- Provided support to the various House and Senate Committees during Jacksonville's meeting.
- Assist the new ECO Coordinator with transition regarding the Ethics Commission and City Procedures.

# **PUBLIC ACCOUNTABILITY**

# **FUNCTION:**

The Public Accountability Office was added as an activity to the Office of General Counsel during the FY16 budget process. Its function is focused on promoting transparency and accountability in the unique environment of Jacksonville's consolidated government.

# **OFFICE OF INSPECTOR GENERAL**

# **DEPARTMENT VISION:**

Provide leadership in the promotion of accountability and integrity of Government in the City of Jacksonville.

# **DEPARTMENT MISSION:**

"Enhancing Public Trust in Government"

# OFFICE OF INSPECTOR GENERAL

### **FUNCTION:**

The Office of Inspector General (OIG) is an Independent Office established pursuant to Chapter 602 of the Ordinance Code and by Executive Order of the Mayor.

The purpose of the Office of Inspector General is to provide increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, as well as, the City Constitutional Offices and Independent Authorities, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud and abuse.

Ordinance 2014-747-E expanded the authority of the Office of Inspector General to include the City Constitutional Offices and Independent Authorities.

- From October 2014 through September 2015, OIG has grown to a staff of four:
  - o Inspector General
  - o Two (2) Senior Investigators
  - o One (1) Senior Auditor
- OIG has received 106 correspondences and has closed 68, with the remaining items in progress.
- During FY15, OIG identified, questioned, and avoided costs of over \$1 million.
- Plans for FY16 include hiring a Director of Investigations/Accreditation Manager, a Contract Oversight Specialist and an Intake Specialist.
- OIG will continue to investigate allegations of wrongdoing, in coordination with state and federal law
  enforcement officials as appropriate; pursue accreditation by the Commission for Florida Law
  Enforcement Accreditation; and initiate an audit plan based on objective risk assessment.

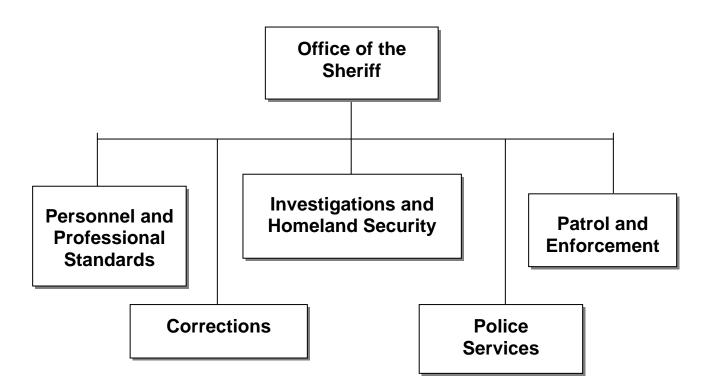
# **OFFICE OF THE SHERIFF**

### **AGENCY MISSION:**

With responsibility for public safety in the consolidated City of Jacksonville, the 3,200 + members of the JSO are comprised of 1600 sworn police officers; 800 corrections officers; and 800+ civilians ranging from courthouse bailiffs to public records clerks, emergency communications officers and school crossing guards.

Collectively and individually, they carry out the mission of the agency: TO SERVE AND PROTECT IN PARTNERSHIP WITH OUT COMMUNITY. The election of Mike Williams in July of 2015 signified a renewed commitment to the agency's top priorities:

- Reduce Violent Crime
- Leverage LEAN efficiencies
- Grow Community Engagement



### **OFFICE OF THE SHERIFF**

#### **FUNCTION:**

To provide overall leadership, direction and management for the Office of the Sheriff and all of it employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

- In FY 2014-15 several significant achievements should be noted, most importantly that almost \$4 million in general fund monies were returned to the city, enabling the city to provide needed fiscal resources to accepting both the COPS grant for 15 officers and funding an additional 25 positions for FY 2015-16, as well as funding 40 Community Service Officers, thus restoring this program in the current year. The Sheriff's Office appreciates the collaboration with the City Council and the Mayor to help meet the need to restore officers lost during the reduction of manpower required during the economic downturn.
- Additional milestones of the past year include working closely with the State Attorney to secure a
  major national grant that will provide DNA testing for all rape kits in the agency's possession, plus
  all the necessary investigative, prosecution and counselling services that may be required to
  bring justice to those victims.
- The crash avoidance technology known as "HALO" was installed in four of the five locations identified by the JSO as high crash corridors, as a compliment to the already active red light camera enforcement apparatus. And lastly, JSO continues to lead in the arena of public awareness, having surpassed several milestones in social media support from the community, along with a redesigned website (jaxsheriff.org) and the launch of both a talking traffic application and mobile application for its popular website. The 2015 SMILE Conference (Social Media in Law Enforcement) recognized JSO nationally as one of the top law enforcement agencies in the country for public communication during special events.
- The Accreditation Unit had one accreditation onsite visit, facilitated two inspections of the
  Department of Corrections, and received two accreditation certificates during this fiscal year. The
  Florida Corrections accreditation Commission In June 2015, we received the "Excelsior Award"
  for the second time in recognition of 18 years of successful compliance with standards, and we
  were 100% compliant with all mandatory and non-mandatory standards.
- The Commission on Accreditation for Law Enforcement Agencies, Inc.- We were selected for the "Gold Standard" Accreditation review meaning a majority of standards would be verified through interview and received our reaccreditation award in March 2015.
- Florida Model Jail Standards (FMJS) inspectors reviewed all areas of the Department of Corrections, and found to be a well-run, well maintained organization.

### **DEPARTMENT OF POLICE SERVICES**

#### **FUNCTION:**

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO) including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, fleet maintenance management, courthouse security, facilities management, and service of process and execution of writs. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

#### **HIGHLIGHTS:**

The JSO Property & Evidence Unit is in the process of purchasing another building to address
the dwindling storage space we have. Evidence that was no longer needed was purged thereby
creating additional storage space.

#### **DEPARTMENT OF CORRECTIONS**

#### **FUNCTION:**

Provide incarceration services for pretrial arrestees and sentenced offenders through the Jails and Prisons Divisions. Personnel at three correctional institutions provide and promote rehabilitation, vocational training and educational opportunities. Correctional programs at all facilities are evidence-based to aid in the reduction of recidivism by offenders. Additionally, the Division of Health Services provides medical, psychiatric and other federally mandated services. Re-entry services are provided to local, state, and federal offenders returning to our local community at the Jacksonville Reentry Center (JREC). The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to our community and offering services that are restorative in character.

- The average daily population of 3,335 in our correctional facilities is a 3.88% decrease from FY2014 to 2015.
- The Dual Certified Officer (DCO) Program provides to the agency the equivalent of more than 27 police positions through the service of warrants and arrests for crimes occurring within correctional facilities; allowing police officers to remain in service on the street.
- The Department of Corrections Intelligence Unit continued to intercept and track criminal behavior inside of our correctional facilities, and was involved in numerous criminal cases, providing evidence and intelligence to the prosecutors and courts on homicide, gang-related issues and witness tampering.
- Montgomery Correctional Center (MCC) personnel and inmates provided the equivalent of more than ten million dollars in labor working within the facility and outside for city services. Partnership with Pit Sisters enhanced the New Leash on Life program, where inmates gain employability skills working with shelter dogs to increase adoptability of the dogs.
- The Community Transition Center (CTC) is continuing to provide drug treatment service through the Matrix House program and is in renovation to improve access to persons with disabilities.
- The Health Services Division continues to provide treatment that is effective and more efficient than privatized services. In our annual comparison with other major metropolitan correctional

- operations in our state, our cost to provide care to our inmates is about half that of the other counties sampled.
- The Jacksonville Reentry Center has been visited by numerous agencies during the past year, and our collaboration with the state of Florida Department of Corrections has been emulated as a model program.
- The Jacksonville Sheriff's Office Department of Corrections is one of six agencies nationally selected by the National Institute of Corrections to participate in the "Transition from Jail to Community" (TJC) research project. We completed the final year of the project, and implemented a recidivism risk screening tool at booking, a validated pretrial risk assessment and evidence-based cognitive behavioral programming designed to decrease recidivism at each of our facilities.

### **DEPARTMENT OF PERSONNEL AND PROFESSIONAL STANDARDS**

### **FUNCTION:**

To provide human resource planning, recruitment, training, records and standards for police, corrections and civilian personnel. Works to attract and retain high caliber employees for service to the community. Focuses on employee development to ensure a workforce of qualified, capable and highly skilled individuals. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO).

- The Training Academy has turned its' focus to the recruitment and training of police, corrections and community service officers this year. We expect to recruit and train over 200 officers as we work to fill the gaps by those officers retiring. We will also recruit and train more than 80 corrections personnel and 40 community service officers.
  - We continue with Active Shooter training and have offered 65 Advanced/Specialized courses to over 1180 first responders from our Region (July 2014-July 2015).
  - At our Firing Range, we began construction on our steel building, which will house classrooms and offices.
- The Information Systems Management Unit continues to provide a high level of extremely specialized support of law enforcement management systems hardware and software throughout the agency while working to increase efficiency.
  - o A total of 11,445 work orders have been completed during fiscal year 2014/2015.
  - A total rewrite of the eWarrants application is under way to accommodate additional electronic signature functionality, security, and other enhancements.
  - Development of a new Agency Case Management System (ACMS) is under way utilizing the latest software development technologies, which will result in improved efficiency by providing a broader range of case management functionality to the agency.
  - A large scale database consolidation project is under way to merge various disparate databases into one centralized data warehouse which will dramatically improve reporting and analysis capabilities.
  - Two large Pre-Trial Detention Facility projects are under way involving the Electronic Medical Records and Jail Management systems.
  - A project to provide wireless connectivity throughout the jail is in progress.

- A large scale endeavor to virtualize the entire server environment is under way, which
  includes the goals of reducing the number of physical servers and improving overall
  network efficiency.
- Development of the Automated Report Management System (ARMS) continues as new electronic reporting capabilities are added utilizing the latest software development technologies.
- The initiative to replace numerous paper forms used within the agency with electronic versions continues, with the goal of reducing the costs of paper related functions including copying, printing, and storing.
- The Personnel Division serves as the hub for the Sheriff's Office for all personnel needs and concerns.
  - o Provide human resource services for 3,120 full time (1643 police, 791 corrections and 686 civilian) employees and over 680 part-time employees including payroll, time and attendance, workers compensation, civilian recruitment and selection, personnel transactions, and public records requests.
  - During the past year the Personnel Division began the process of direct hiring for all civilian positions that have external/open requirements, to include the open exams for Police Emergency Communications Officer and Police Service Technician positions.
  - The Employee Exposure Form was converted from paper to electronic, speeding up the process for Worker's Comp Claims and allowing us to monitor those first responders who are exposed to dangerous conditions in a more efficient manner.

# **DEPARTMENT OF PATROL & ENFORCEMENT**

#### **FUNCTION:**

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

- The Department of Patrol and Enforcement, which includes Special Events/Community Affairs manages all the patrol and enforcement functions of the Jacksonville Sheriff's Office and approximately 69% of the agency's sworn membership.
- In FY 2015, in addition to those duties, the Department also handled some special occurrences, including:
- Both of the Michael Dunn "loud music" trials, which required extensive preparation and implementation of the Incident Plan;

- Participation in the City Crosswalk Coalition, headed by Council member Boyer and spearheaded by Public Works;
- Applied for and received, then implemented, two Florida Department of Transportation grants used in Zone 3 and Zone 4, focusing on vehicle, pedestrian and bicycle owner education and enforcement in high crash traffic areas;
- Planning and implementing the Summer Initiative, focusing on parts of city with violence issues that were identified as spiking when school is out;
- Planning and implementing a Winter Initiative, focusing on high volume malls and shopping areas
  in an effort to deter holiday crime and educate shoppers about basic safety, while creating an
  amplified police presence in crowded areas;
- Handling safety and security for the New Year's Eve event downtown and the Landing, along with the special events for July 4th at the Landing, Florida Georgia weekend and all special events in the city,
- We also successfully made improvements at our six substations, hardening them to attack while
  creating a safe place for people to consummate their online transactions rather than sharing their
  home addresses with purchasers and sellers. Call "Safer Transaction", all six substations plus the
  Police Memorial Building are now safe places for all citizens to transact their lawful transactions.

#### **DEPARTMENT OF INVESTIGATIONS & HOMELAND SECURITY**

### **FUNCTION:**

To provide follow-up investigations of the most serious crimes that includes both crimes against persons and property crimes impacting the citizens of Jacksonville. Highly trained and skilled investigators utilize advanced interview and interrogation techniques, cutting edge technological advancements, and proven forensic evidence practices.

## **HIGHLIGHTS:**

# Investigations

- In August of 2015, the Auto Theft Unit investigated a series of Ford truck thefts throughout the
  city. Utilizing resources efficiently, detectives were able to conduct covert operations and
  collaborate with other units and agencies to ensure a thorough investigation was conducted.
  Their investigation led to the identification of several suspects as well as a "Chop Shop" in
  Alachua County where the trucks were being taken and sold for parts. Stolen truck parts were
  located at the business and three stolen trucks were located and recovered at other locations. To
  date, one of the suspects has been arrested and sentenced with charges pending for another
  suspect.
- The Robbery Unit worked to investigate and arrest a serial armed bank robbery suspect. The suspect robbed 8 financial institutions in 2015 covering multiple jurisdictions to include Jacksonville, Nassau County, St. Mary's, Georgia and Virginia Beach, Virginia. The apprehension, arrest, and prosecution of this violent felon demonstrates the commitment of the Jacksonville Sheriff's Office to reduce violent crime in our community and safeguard the lives of our citizens. The Robbery Unit continues to engage the community and ensure transparency by providing presentations to financial institutions to educate the employees and share information.

- In 2015, the Violent Crimes Task Force (VCTF) responded to and investigated the shooting of 2 teenage students on a school bus. This case garnered an immediate reaction from the community and quickly made national news. The VCTF worked nonstop until the suspect was identified and an arrest warrant issued. The VCTF investigation involved interviewing over 40 students who were eyewitnesses and gave statements to aid in the arrest and eventual prosecution of the suspect for 2 counts of attempted murder and shooting into an occupied vehicle.
- In 2015, in an effort to reduce violent crime, the VCTF conducted multiple in-depth investigations
  involving members of local entertainment groups who were actively shooting at each other
  because of neighborhood rivalries. The VCTF continually coordinates with the Gang, Narcotics
  and Gun Units to ensure a smooth flow information exists and a collaborative effort is ongoing to
  identify, arrest and build solid cases against these subjects who are armed and committing
  violence in our community.
- The Homicide Unit lead a multi-agency coordinated search to find missing toddler, Lonzie Barton. The Incident Command System (ICS) implemented at the onset maximized the use of resources for the massive two week operation that utilized local, state and federal law enforcement, as well as other public and private resources. The case is active and on-going, and the search continues. Scheduled news briefings established transparency and maintained a connection with the community that kept everyone involved well beyond the point where organized search efforts concluded and the daunting task of putting together the strongest case possible began. The community's out pouring of support with supplies, food and prayers demonstrated the highest level of community engagement with the Jacksonville Sheriff's Office.
- In April of 2015, Special Assault Unit detectives investigated an allegation of child abuse of an 11 year old. The boy was a victim of physical abuse, nutritional deprivation, and neglect by his biological father, uncle and aunt. During the course of the investigation the detectives collaborated with other units within JSO as well as outside agencies to include the Department of Children and Families, Child Protection Team, and teachers within the Duval County School System. The investigation led to the arrest of 3 suspects for aggravated child abuse and neglect. Detectives within the Special Assault Unit continue to work with our community partners to bring attention to the dangers of Domestic Violence and Child Abuse.
- A Special Assault Unit detective investigated an allegation of sexual battery involving a female victim. The crime took place in a remote location late in the evening with no known witnesses; however, a thorough investigation by the detective led to him obtaining video surveillance from a nearby business. The video, along with evidence processed at the scene, assisted in the identification, apprehension, and arrest of a violent felon. The Special Assault Unit continues to work with outside agencies and businesses to reduce violent crime in our community.

# **Homeland Security / Narcotics-Vice Division**

 The Homeland Security Unit conducted threat assessments of critical infrastructures within Duval County. These assessments are thorough and include a complete inspection of the facilities and existing security apparatus. Employee and visitor populations are accounted for along with emergency planning, training, and testing evaluations. This information is combined with current threat assessments to provide the agency with a comprehensive risk assessment of Duval County's most vital critical infrastructures.

- The Aviation Unit logged 1425.4 helicopter flight hours, and handled or supported ground units on 2764 dispatched and on-view calls for police service.
- The Gun Crime Investigations Unit worked as Federal Task Force Officers (TFO's), in a
  partnership with the Federal Bureau of Alcohol, Tobacco, Firearms and Explosives (ATFE).
  They work to reduce firearms related violence by targeting the flow of illegal firearms to violent
  criminals, gang offenders, and juveniles as well as investigating those individuals who illegally
  possess firearms.
- The Long Term Narcotics Investigations Squad focused on dismantling drug trafficking organizations and their efforts led to 66 arrests and seizure of 13.5 kilograms of cocaine, 77 pounds of hydroponic marijuana, 39 pounds of regular marijuana, one kilo of heroin, 28.1 grams of crack cocaine, 28 grams of MDMA, and 9 firearms.
- The Mid-Level Narcotics Squad seized over 15 kilograms of cocaine, over 3,750 pounds of marijuana, over 3,200 pills, and over \$453,000 in cash. They made 54 arrests, recovered 39 guns, and dismantled two drug trafficking organizations. Additionally, investigators worked a variety of cases resulting in the seizure of 663.6 grams of heroin, 290 grams of homemade Methamphetamine, and closed nine methamphetamine labs in Jacksonville. The Squad dismantled 20 marijuana grow houses resulting in the seizure of 807 marijuana plants.
- The Internet Crimes Against Children Task Force (ICAC) continues its efforts to investigate crimes dealing with the transmission and reception of child pornography over the internet, and the solicitation of sex from children over the internet.

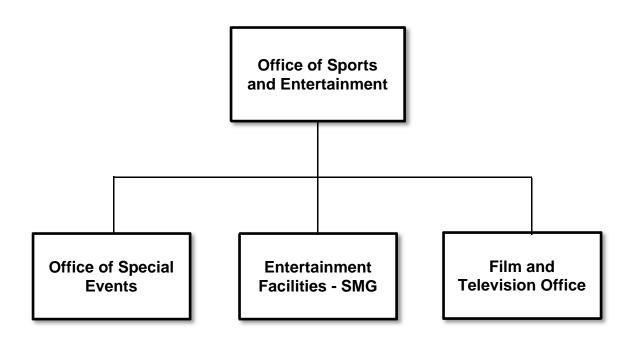
# OFFICE OF SPORTS AND ENTERTAINMENT

# **DEPARTMENT VISION:**

The City of Jacksonville's vision is to become the nation's leader in hosting events that will inspire our community.

# **DEPARTMENT MISSION:**

Attract, host and create opportunities that positively influence economic impact and improve the quality of life and cultural engagement for residents, visitors and businesses.



# OFFICE OF SPORTS AND ENTERTAINMENT

#### **FUNCTION:**

The City of Jacksonville's Office of Sports & Entertainment works alongside many community stakeholders to enhance the region's economy by attracting events and opportunities to the First Coast. The Office with partners such as the JAXSPORTS Council, Visit Jacksonville and the JAX CHAMBER will continue to identify and recruit a diverse portfolio of events that strategically drive value to the community and make Jacksonville a competitive market for hosting events. The Office is further responsible for directing the city's facility manager (SMG), which manages six city-owned facilities, in achieving the Office's business plan and goals. In addition, the Office manages several lease agreements for facility tenants and event rights holders. For information, visit www.coj.net.

### **HIGHLIGHTS:**

Previous and upcoming Jacksonville sporting event opportunities include but are not limited to:

- Florida-Georgia
- Florida vs. Florida State Baseball Game
- THE PLAYERS
- TaxSlayer Bowl
- NCAA Men's Basketball 2nd & 3rd Round Tournament
- SEC Women's Basketball Tournament
- Navy vs. Notre Dame Football
- Gate River Run
- 26.2 with Donna
- U.S. Curling National Championships
- Miami Marlins vs. Jacksonville Suns
- Armada FC vs. Philadelphia Union
- Florida High School Track Championship
- First Coast Kids Triathlon
- NCAA Track East Preliminaries
- P1 Powerboat
- USA Track & Field Junior Olympic Championships
- U.S. Rowing Association Convention

# **OFFICE OF SPECIAL EVENTS**

# **FUNCTION:**

The Office of Special Events produces events which enhance the quality of life and culture for the City of Jacksonville and its visitors. The Office serves as a valuable community resource for events by producing events, managing the special event permit application process, facilitating the rental of Metropolitan Park and maintains an online calendar of community events at <a href="https://www.jaxhappenings.com">www.jaxhappenings.com</a>. In addition, the staff assists event promoters and planners. The Office permits events on city property or those which affect city property streets with an attendance of 500 + attendees.

# **HIGHLIGHTS:**

The City of Jacksonville's special events are culturally diverse and family friendly. The Office continues to produce high-quality events which serve to improve the quality of life for the citizens of Jacksonville and visitors while driving economic development benefits.

Previous and upcoming Jacksonville special event opportunities include but are not limited to:

- Jacksonville Jazz Festival
- Jacksonville Sea & Sky Spectacular Air Show
- Welcome to Rockville
- One Spark
- Florida Country Superfest
- World of Nations
- Veteran's Day Parade
- MLK Breakfast
- Fourth of July Celebration
- Light Boat Parade

#### **FILM AND TELEVISION OFFICE**

#### **FUNCTION:**

The Film & Television Office assists local and visiting productions with facilitating permits, provides preliminary location scouting and engages the local workforce and vendor resources. The Film Office serves as the liaison between the city, production companies and the local film community. For more information visit www.filmjax.com.

#### HIGHLIGHTS:

Results since 2005 include:

- 1,086 assisted and permitted productions
- 10,328 hired positions
- 1,626 production days
- \$33,796,911 total economic impact

Recent Film Productions include but are not limited to:

- Recount with Kevin Spacey
- Basic with John Travolta & Samuel L. Jackson
- Manchurian Candidate with Denzel Washington
- G.I. Jane with Demi Moore

# **ENTERTAINMENT FACILITIES - SMG**

## **FUNCTION:**

SMG Jacksonville manages six sports, entertainment and convention venues on behalf of the City of Jacksonville.

These venues include:

- EverBank Field, home of the Jacksonville Jaguars, Florida-Georgia and the TaxSlayer Bowl.
- The Jacksonville Veterans Memorial Arena, showplace of such entertainment greats as Kenny Chesney and Jimmy Buffett and home to the Arena Bowl XXIV Champions Jacksonville Sharks, the ABA Jacksonville Giants.
- The Baseball Grounds of Jacksonville, home of the Jacksonville Suns and Jacksonville Armada FC and the annual Florida vs. Florida State Baseball Game.
- The Times-Union Center for the Performing Arts, stage to Broadway and music elite like Wicked, James Taylor, and Diana Ross; and home of the Artist Series of FSCJ and the Jacksonville Symphony Orchestra.

- The Prime F. Osborn III Convention Center, a historic renovated train station providing a unique venue for meetings, social events, and conventions.
- The Ritz Theatre and Museum, located in Jacksonville's historic African American community of La Villa, celebrating the artistic culture of African American life in Northeast Florida and the African Diaspora with museum exhibits, concerts, films, lectures, dance and dramatic arts.

SMG is responsible for programming the city facilities it manages through attracting new events and cooperatively working alongside facility tenants, professional sports franchises and event rights holders. Furthermore, SMG's scope includes facility efficacy, customer satisfaction, achieving JSEB goals and overall financial performance.

# HIGHLIGHTS:

- Jacksonville Veterans Memorial Arena recently ranked first in the United States for attendance and gross ticket sales for venues with 10,001 15,000 seats.
- 2014 marked a record year for attendance at the Jacksonville Veterans Memorial Arena with over 550,000 guests attending a diverse set of events. This will surpass 2004's inaugural year total of 518,000.

# **About SMG:**

Founded in 1977, SMG provides management services to more than 240 public assembly facilities including convention and exhibition centers, arenas, stadiums, theatres, performing arts centers, equestrian facilities, science centers and a variety of other venues. With facilities across the globe, SMG manages more than 15 million square feet of exhibition space and more than 1.5 million sports and entertainment seats. As the recognized global industry leader, SMG provides venue management, sales, marketing, event booking and programming, construction and design consulting, and pre-opening services for such landmark facilities as McCormick Place & Soldier Field in Chicago, Moscone Convention Center in San Francisco, Houston's NRG Park and the Mercedes-Benz Superdome. SMG also offers food and beverage operations through its concessions and catering company SAVOR..., currently serving more than 140 accounts worldwide. For more information visit www.smgworld.com.

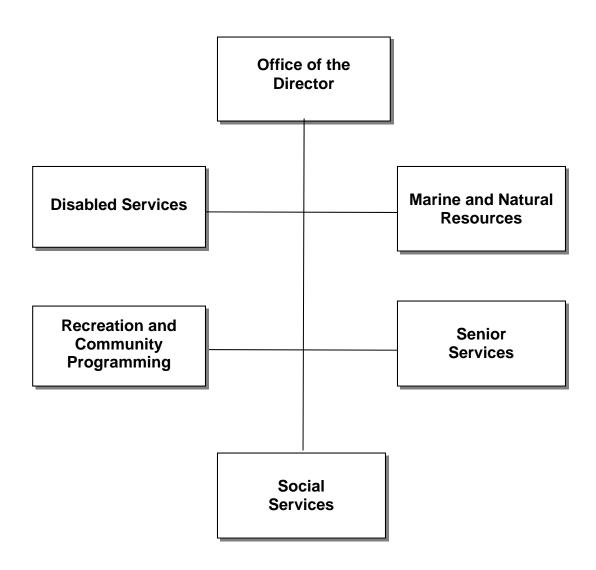
# PARKS, RECREATION AND COMMUNITY SERVICES

# **DEPARTMENT VISION:**

The Department of Parks, Recreation and Community Services will make Jacksonville the most livable city in America by responding creatively to change; innovating with every decision; connecting the entire city.

# **DEPARTMENT MISSION:**

Support, strengthen and empower citizens of all ages and abilities through a diverse collaboration of community based services that meet the needs and values of Jacksonville.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# OFFICE OF THE DIRECTOR

# **FUNCTION:**

The Office of Director provides executive, administrative and management direction for all divisions in the department. The Office also provides direct oversight and management for the Cooperative Extension Services, Parks Development and Natural Resources Office and Community Relations Office.

### **HIGHLIGHTS:**

- In FY16 the department will focus on combining programming and service opportunities between divisions, an example would be an adaptive sports program overseen by Disabled Services and Recreation Programming divisions. Other examples include utilizing environmental programming in urban park settings and placing social service staff in community centers.
- Waterproof Jacksonville plans to expand its reach again by growing its partnership with Duval County Public Schools from one summer school to four, plus summer camps and providing lessons for more than 1,800 youth - thanks in part by a generous donation from Wayne Hogan of Terrell-Hogan Law Firm.
- The youth urban parks initiative will also expand from eleven parks to 18 in part to a donation Steve Pajcic.
- The department will magnify its social media reach with a series of campaigns to engage the public, including an emphasis on the use of Instagram and YouTube. It will also expand educational opportunities with the develop of a video series designed to introduce youth the natural Northeast Florida, and expand its video programming to encompass all the divisions within the department.

#### **DISABLED SERVICES DIVISION**

# **FUNCTION:**

The Disabled Services Division provides continued support to the disability community through outreach efforts, services, training and education. In addition, Disabled Services provides ADA technical support to the City of Jacksonville and operates the Disabled Parking Enforcement Program which funds services provided to the community such as the Wheelchair Ramp Program and Emergency Assistance.

- The division is coordinating remaining action items and improving work flow processes for its Americans with Disabilities Act (ADA) settlement agreement with the US Department of Justice (DOJ) including: ADA Coordinator included in employee accommodation requests, ADA Project Manager included in BID Process, 508 Compliance Officer included in IT work flow projects, and ADA Coordinator reviewing new policy for City wide Stakeholders.
- ADA Grievance Procedure, required by the DOJ, has resulted in ADA Coordinator writing effective communication guidebooks for City stakeholders including the shelters, community centers, EOC, and libraries.
- ADA facility audits, technical support and program accessibility will continue to ensure compliance along with technical training.
- Emergency assistance is available to qualifying citizens with disabilities include: wheelchair ramps, audible fire alarms, adaptive equipment repairs, and adaptive equipment purchases.

- Adaptive Recreational Program began in May 30, 2015 to increase accessible programing in Parks and has brought over 1,000 persons with disabilities and added the following programs: Brooks Adaptive Basketball (Mary Gibbs), Brooks Adaptive Soccer (Cuba Hunter), Brooks Adaptive Rugby (Cuba Hunter), Brooks Adaptive Tennis (Burnett Park), Brooks Adaptive Surfing (Jax Beach), North Florida Deaf Club Deaf Basketball (Cuba Hunter), Florida Association of Blind Athletes FABA Goalball (Kennedy Center), Brooks Adaptive Trap Shooting (Jax Gun Club), Special Olympics Flag Football (Mallison Park), Special Olympics Basketball (Mary Lee Gibbs), Special Olympics Tennis (Barnett Park), Special Olympics Track and Field (Atlantic Coast), Miracle League Baseball (McGirts Creek), Special Olympics Swimming (Cecil Pool Complex).
- Title III Support, D.A.V.E. Program is working with 60 local businesses with technical support for businesses to ensure parking spaces are accessible and ADA compliant.
- Job Corps and Navy Volunteer Core are both new partnerships with the City of Jacksonville to build wheelchair ramps at no cost to Disabled Services Division for low-income citizens that qualify.
- Disabled Services Division Information and Referral Directory logged approximately 7,000 downloads over the past 12 months.
- The division has established a new website, <a href="www.jaxada.com">www.jaxada.com</a>, to drive traffic and provide information needed to the community in more accessible and open format.
- Events include Fun with the Suns (700 participants), Spirit of the ADA (1200 participants), Jaguar Salutes the Militaries Disabled Veterans (150 participants).
- Training includes ADA Symposium Training with AIA- 300 participants, Hiring Abilities with SHRM- 150 participants, Emergency Preparedness Conference with EOC (350 participants) and currently working on a 508 Compliance Training for the Spring of 2016.

#### **NATURAL AND MARINE RESOURCES**

## **FUNCTION:**

The Natural and Marine Resources Division manages existing public land that is environmentally sensitive and culturally significant and acquires new land for continued preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing diverse ecosystems.

- In FY15, the total number of volunteer service hours nearly doubled with a total of 17,272 hours
  donated to natural resource projects. These natural resource volunteers contributed in a variety of
  meaningful ways including juvenile shorebird monitoring, sea turtle nest monitoring and planting
  2,311 trees at various parks.
- More than 20,000 acres of natural lands were maintained through invasive species control, under brushing and fire line maintenance which helps to ensure healthy fire resistant natural lands for residents to enjoy.
- The Division hosted several cultural programs including a Civil War reenactment event at Camp Milton Historic Preserve, a workshop series with the Northeast Region Chapter of the Florida Public Archaeology Network and the Marsh Fest at Dutton Island Preserve.
- An additional 3.1 miles of multi-use trails were added to the existing system of 200+ miles of trail, two bath houses at Kathryn Abbey Hanna Park were renovated, extensive concrete rehabilitation was completed along the Jax-Baldwin Rail Trail and the design of several large projects were completed. Over the next year, the Division will begin construction on several notable projects including the Exchange Club Island floating docks, the extension of the Blue Cypress Boardwalk and various improvements at County Dock Boat Ramp.

• In 2015, the Division was awarded a Florida Department of Transportation grant for the construction of a pedestrian bridge which will connect the City's Cedar Point Preserve to the National Park Service's Cedar Point Preserve which are located in Northeast Duval County. This project will be designed and constructed over the next two years at no cost to the City and ultimately will provide for a continuous multi-use trail system that is nearly 15 miles in length.

#### RECREATION AND COMMUNITY PROGRAMMING

# **FUNCTION:**

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers and recreational complexes, youth and adult athletic leagues and public swimming facilities. The division manages partnerships at various community centers and coordinates pavilion rentals, center rentals and special use permits. The division maintains more than 35,000 acres of park space and facilities to create a safe and aesthetically pleasing experience for all.

- In FY16, JaxParks will again expand the Waterproof Jax program and continue to partner with outside agencies such as the Duval County Public Schools, YMCA, Swim Safari and more.
- During FY16, we aim to increase the Waterproof Jax program and increase local and regional swim meets.
- The reclassifications of various positions have increased operational efficiency. Staff is seeking local organizations to offer classes and programs during non-staffed center hours. We will continue to work with the Extension Office, Senior Services and Disabled Services to increase programs and opportunities for all ages and demographics.
- For the 2016 summer, we will continue to seek new program partners and work towards expanding the SNL program to serve additional at-risk youth.
- The Cecil Aquatic Center offers memberships to the public, pool lane rentals, swim meet accommodations, and aquatics programming to all ages and skill levels. The center serves as the training and testing site for the United States Coast Guard, United States Air Force, United States Customs and Border Patrol, Bluewater Maritime School, and Survitec.
- In FY15, the Cecil Aquatic Center serviced a total of 111,763 attendees. The center was also the host facility for 15 swim meets with an attendance of 61,040.
- In FY16, Rec 'N Roll will be provided during summer break in 10-18 neighborhood parks and during the school year in five parks. This unique program provides outdoor supervised activities for youth at neighborhood parks in areas of Jacksonville affected by an increase in violent crime. The program serves approximately 1,500 youth weekly (10,000 over an eight week period) during the summer months and 125 weekly during the year round afterschool program. Rec 'N Roll employs "old school" park practices to keep kids engaged in healthy activities and out of trouble during their breaks from school, by providing trained coaches in the parks who engage with the youth in a variety of sports and park game activities. Two of the five parks served during the school year are located next to closed community centers to continue to engage the youth previously served at those centers.

# **SENIOR SERVICES**

#### **FUNCTION:**

The Senior Services Division administers and provides support services to the Senior Adult population. The division's mission is "to encourage and empower senior citizens to live active, independent lifestyles through social, educational, and wellness programs." The division promotes successful aging, offers volunteer experiences, promotes nutrition, provides individual health and group education and emphasizes safety awareness, thereby improving quality of life.

#### **HIGHLIGHTS:**

- The Division operates 19 Senior Activities Centers with programs and services to support successful aging and promote individual potential. During FY15, programing and activities were added to the Windy Hills Center.
- The Division will continue and support intergenerational activities through partnerships with Don't Miss A Beat (DMAB), I'm A Star Foundation, YMCA, and Riverside Arts Market.
- The division manages more than 500 volunteers of RSVP (Retired and Senior Volunteer Program) which matches seniors' skills with volunteer opportunities in senior centers, non-profits, community agencies and other organizations.
- The Foster Grandparent Program increased to 78 active volunteers or "grannies" who provide one to one serve as mentors and tutors for at-risk students in Title I schools and day cares.
- The Independent Living Program (ILP) administers the Respite for Elders Living in Everyday Families (RELIEF) and Senior Companion Programs, which provide an average of four to six hours of home relief to caregivers and a center-based respite care service at no cost to lowincome families for seniors with pre-dementia and Stage 2 Alzheimer's.
- The Division supports all of the mayor's senior based special events which includes Senior Prom, Mayor's Holiday Festival, Mayor's Fish-A-Thon, Walk for Wellness, Brain Bowl, Fun with the Suns, Mayor's Older Buddies (MOB) Forum, Forever Fit 50 and beyond Senior Games, Senior Legislative Forum and Senior Expo. More than 15,000 seniors participate annually in these events.
- The Division supports the Jacksonville-Duval County Council on Elder Affairs.
- Division Senior Volunteers continue to serve at 130 not-for-profit sites citywide.
- The division also distributes the Senior Services Directory, a guide for seniors, their families and caregivers. This guide is updated annually and highlights local programs and services for seniors. Copies can be picked up at any Senior Center or Jacksonville Public Library location.
- The division will bring more events for seniors to Hemming Park including the Pink Pump Parade for cancer awareness.

# **SOCIAL SERVICES**

# **FUNCTION:**

The Social Services Division was established in 1923 to serve the indigent residents of Duval County. The division addresses quality of life issues related to health, safety and living conditions. Services include the HIV/AIDS program, Emergency Assistance program, Money Management classes. The division also offers assistance for people struggling with substance abuse, mental health, and homelessness or those who have been victims of crime. Indigent Cremation and Burial services are offered through the division.

- The division will continue best practices and services afforded through its signature programs.
- Seek to increase grant funding and collaborative partnerships that help people in need to overcome life's challenges so that they have opportunity to enjoy a healthy, safe, and sustainable quality of life.
- Seek to provide easier access to emergency financial assistance through cross training of eligibility staff, one-stop assistance at each office locations (Springfield, Art Museum), community-based partnerships, and offsite intake.
- Seek other income resources to support services to victims of crimes.

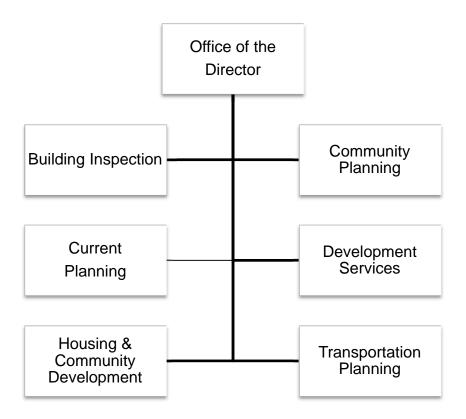
# **PLANNING AND DEVELOPMENT**

# **DEPARTMENT VISION:**

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

# **DEPARTMENT MISSION:**

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# OFFICE OF THE DIRECTOR

#### **FUNCTION:**

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated boards and commissions.

#### HIGHLIGHTS:

- Review changes to the City of Jacksonville's Zoning Code for consistency with the 2030 Future Land Use Element.
- Develop guidelines for context-sensitive streets.
- Implement the 2030 Mobility Plan.
- Implement Vision Plans for the City of Jacksonville.
- Streamline the regulatory review process for historic and urban neighborhoods.

## **BUILDING INSPECTION**

# **FUNCTION:**

The Building Inspection Division (BID) is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and other City of Jacksonville's related building ordinances. The Division's primary role is to ensure the safety of buildings by performing plan review and inspections of constructed work to ensure compliance with the State's building, electrical, mechanical, plumbing and gas codes. In addition, the Division performs plan review and inspections, and issues permits for tree removal, site clearing, and sign permits.

# **HIGHLIGHTS:**

- Technical guidance and training was provided to staff and customers of BID in connection with the upcoming 5th Edition of the Florida Building Code, slated for release in 2015.
- Provide current permit record information to the public through BID's website and archives.
- Continue the development of high standards to comply with the requirements of BID's accreditation from International Accreditation Service (IAS):
  - Quality Assurance/Quality Control (QA/QC) group to continue reviewing operational standards in plan review and inspection services.
- Detect, review and investigate all life safety/code issues for all existing/new construction issues on commercial and residential projects for plan review and inspections.
- Continue to evaluate the revisions to the 5<sup>th</sup> Edition of the Florida Building Code and suggest changes that may be made for the next code cycle.
- Attend state and local trade organizational meetings to inform and to be informed of current trends.

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# **COMMUNITY PLANNING**

#### **FUNCTION:**

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, Brownfields, transportation, historic preservation, schools, conservation, coastal management, and neighborhoods. These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impact (DRI), performs traffic and transit testing, and reviews exterior work in local historic districts or affecting local landmarks.

#### HIGHLIGHTS:

- Implement the 2030 Comprehensive Plan goals, objectives and policies.
- Review and analyze proposed land use map changes.
- Initiate the required 7 year Evaluation and Appraisal Report of the Comprehensive Plan.
- Initiate the required 5 year update of the Interlocal School Agreement.
- Initiate the required 5 year evaluation of the Mobility Plan.
- Update the Manatee Protection Plan to include proposed additional marina slips downtown.
- Develop and maintain traffic count data and maps.
- Complete the Identification of Downtown Historic National Register Districts study.
- Administer a \$400,000 federal grant to assess potential Brownfield sites.
- Assist in the administration of the Mount Olive Cemetery Assessment Project.
- Serve as staff and technical support to the City's Planning Commission, Citizens Planning Advisory Committees, Land Use and Zoning Committee, Waterways Commission, Historic Preservation Commission, and City Council.

# **CURRENT PLANNING**

#### **FUNCTION:**

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To that end, the Division is responsible for administering the Zoning Code (Chapter 656). The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapters 656 and 654 of the Municipal Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, and Tower Review Committee. The Division is actively involved in all Zoning Code rewrite committees and conducts quasi-judicial public hearings for all administrative deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

- Amend land development regulations to ensure consistency with 2030 Comprehensive Plan goals, objectives and policies as amended from time to time.
- Address short-term growth and development issues through the review of PUD rezonings/verifications, conventional rezonings, exceptions, variances, waivers, and administrative deviations.
- Serve as professional planning staff to an estimated 67 public hearings.
- Review and present an estimated 475 new zoning applications.

# **DEVELOPMENT SERVICES**

#### **FUNCTION:**

The Development Services Division encompasses various activities involved in regulating local land development. The major activities include the Review Group, Zoning Counter, Concurrency and Mobility Management System Office, and the Addressing Office.

The Review Group receives and provides site development plan review and inspection services for subdivisions, commercial, roadway and drainage projects, and issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers.

The Concurrency and Mobility Management System Office coordinates the intake of all concurrency and mobility fee applications and transmits information electronically to the various testing agencies and departments. Concurrency is tested for solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. Mobility reviews encompass traffic circulation and mass transit public facilities. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing and issues new addresses and adds them to the City's GIS system.

Beginning with FY15-16, the Development Services Division will receive 25% of Building Inspection Division's permit fees for the work it accomplishes in reviewing building, sign, electrical, and mobile home permits. This new revenue stream, along with its current revenue stream and all expenses of the Division (excluding Concurrency), will flow through Special Revenue Subfund 159 instead of the general fund.

#### **HIGHLIGHTS:**

- Implement the Mobility/Concurrency system.
- Implement electronic plan review for Site Development (10-Set) Plan Review and Right-of-Way Permitting through the Building Inspection Division's permit system.
- Incorporate the Certificate of Use (COU) process into the building permit process as a means to reduce the number of steps necessary for review, payment and approval.
- Coordinate with the Subdivision Standards and Policy Advisory Committee to eliminate the need for customers to provide reproducible mylar copies of paving and drainage as-built drawings.
- Add the Bicycle/Pedestrian Coordinator position to the Site Development (10-Set) Plan Review process.
- Include the responsibility to provide staff support to the Context Sensitive Streets Committee.
- Work with an outside consultant on the one-year FEMA Community Rating System (CRS) audit and community outreach.

# **HOUSING & COMMUNITY DEVELOPMENT**

# **FUNCTION:**

The Housing and Community Development Division administers and operates Jacksonville's affordable housing programs, supports neighborhood development in the city and assists with a variety of structural and organizational improvements. Additionally, the division is designated as the official housing agency for the city for affordable housing and all other similar matters except those for which the Jacksonville Housing Authority is responsible. An 11-member Housing and Community Development Commission advises, oversees and provides guidance to the division. The division rehabilitates and redevelops slum and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville

through the U.S. Department of Housing and Urban Development (HUD). CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low- and moderate-income citizens or aid in the prevention or elimination of slum and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

#### **HIGHLIGHTS:**

- In the 41<sup>st</sup> CDBG year (October 1, 2015 through September 30, 2016) the City of Jacksonville expects to receive \$5,573,644 from the U.S. Department of Housing and Urban Development (HUD) which will be used for eligible community development activities throughout Duval County. Of that amount, an estimated \$5,573,644 (100.00%) of CDBG funds will be used for activities that benefit persons of low and moderate income as indicated in Section III of the Fiscal Year 2015-2016 Proposed Projects of the City's Consolidated Plan.
- The City of Jacksonville will utilize \$2,080,431 in HOME funds received from HUD in the furtherance of increasing the availability of decent, safe and affordable housing for individuals below 80% of the area median income.
- The City of Jacksonville will receive \$2,522,641.78 from HUD which will be used by non-profit
  agencies to carry out activities that address the priority needs and community-identified
  objectives associated with housing persons with HIV/AIDS. The geographic area of the
  Jacksonville Eligible Metropolitan Area (EMA) is comprised of Duval, Clay, Nassau, St. Johns and
  Baker Counties.
- The City of Jacksonville expects to receive \$516,270.30 from HUD's Emergency Solutions Grant Program which will be used for the prevention of homelessness.
- The City of Jacksonville will receive \$4,277,004 from Florida's State Housing Initiative Partnership (SHIP) Program to produce and preserve affordable homeownership and multifamily housing for very low, low and moderate income families.

## TRANSPORTATION PLANNING

# **FUNCTION:**

The Transportation Planning Division encompasses various activities involving long range transportation planning for City's roads, bicycle and pedestrian facilities. The major activities include calculating of Mobility Fees, in conjunction with the Concurrency and Mobility Management Office, for land development applications, reviewing of traffic circulation for site plans, calculation of trips and trip accounting for the Transportation Management Area (TMA), providing city representation at local, regional and state level. The division also reviews trip generation, traffic impact analyses and Notice of Proposed Change transportation analyses, identifies multi-modal transportation needs and creates mobility funding plans for improvements.

The Transportation Planning Division maintains the data on all functionally classified roads within Duval County to include annual traffic counts and conducts trend analysis such as accident collision rates, demographic changes and traffic volume projections. The division provides long range modeling and multi-modal transportation plans for the city.

The Transportation Division is also responsible for the update and implementation of the Transportation and Transit Elements of the City's Comprehensive Plan.

- Implement and update the 2030 Mobility Plan and its policies.
- Provide oversight and management for the Pedestrian and Bicycle Master Plan project.
- Initiate project needs lists for Duval County to pursue funding from the North Florida Transportation Planning Organization and the Florida Department of Transportation.
- Initiate the creation of COJ School Site Design Standards.
- Provide input to the Evaluation and Appraisal Report for the Transportation and Transit Elements.
- Collect annual traffic count data and create count station location maps.
- Provide staff support to the Context Sensitive Streets Committee.
- Provide staff support to the Transportation, Energy and Utilities Committee.

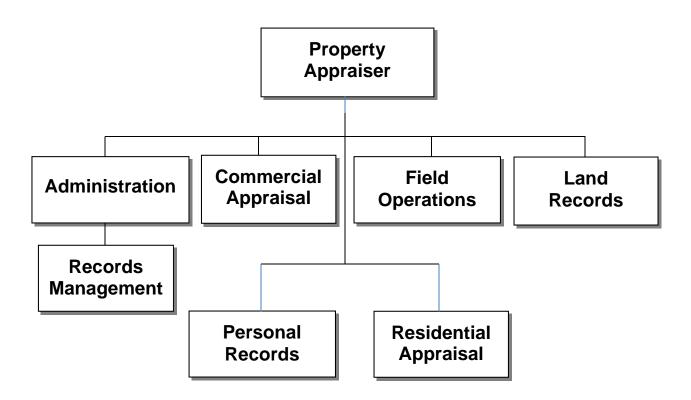
# **PROPERTY APPRAISER**

# **DEPARTMENT VISION:**

To earn the public's trust.

# **DEPARTMENT MISSION:**

Produce a fair, equitable and accurate tax roll as required by law. Focus on our customers – the taxpayers. Support the continuous personal and professional development of our employees.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# **ADMINISTRATION**

#### **FUNCTION:**

The Administration Division supports the organization through human resources, information systems, and financial services. The Division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the Administrative Division is to implement programs and policies that allow the organization to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the organization.

#### **HIGHLIGHTS:**

- The Property Appraiser's Office (PAO) completed the transition of all servers from physical to virtual. This will provide not only greater security and reliability, but also greatly reduced costs both in the immediate present as well as it is expected to yield significant cost savings over time.
- Information Systems will be making enhancements to our Computer Assisted Mass Appraisal (CAMA) system to increase efficiency and reduce errors. Most of these enhancement requests will be undertaken by our new programmer and others will be completed by our CAMA vendor over the upcoming year.
- Information Systems is working with the newly created Exemption Compliance unit to create an in-house program that will combine user input and data from our CAMA system to track potential non-compliance and fraud cases.

# **COMMERCIAL**

#### **FUNCTION:**

The Commercial Appraisal Division is responsible for assessing all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial Appraisers use three standard appraisal methods to determine value: a market approach, a cost approach and an income approach. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

- Provide annual appraisals for 31,000+ commercial, industrial and governmental properties in Duval County
- Expand customized online Income & Expense questionnaires in the Commercial Division to include Marinas and Senior Living Care developments (the online process of collecting income data will reduce mailing costs)
- Continue cross-training in the appraisal segment to allow newer appraisers gain experience and allow for others to complete the Value Adjustment Board (VAB) process in a more efficient manner
- Avoided litigation in 14 disputes through the utilizing external data and internal proficiency thus avoiding costly legal fees

# **FIELD OPERATIONS**

#### **FUNCTION:**

The Field Operations Division is responsible for physically inspecting real property in Duval County to ensure that property details are correct in the Property Appraiser's database. Florida law requires county property appraisers to inspect all real property at least once every five years. Where geographically suitable, aerial photography is utilized in lieu of physical inspections and continues to yield significant savings. The Field Operations Division's Field Appraisers canvass neighborhoods and respond to customer requests and permits where work is under way or has been completed.

# **HIGHLIGHTS:**

- Conducted approximately 66,000 physical inspections for residential and commercial properties via on-site inspection and use of aerial imagery
- Physically inspected approximately 9,000 parcels due to new construction permits
- Posted permit information for approximately 8,300 permits received from the City of Jacksonville and municipalities
- Drew approximately 2,300 residential houses and 215 commercial buildings from architectural plans (blue prints)

#### LAND RECORDS

#### **FUNCTION:**

The Land Records Division is responsible for maintaining the inventory of every parcel in Duval County. This division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

- Posted 40,632 ownership transfers during the fiscal year ending 9/30/2015
- Maintains and updates all county property records within five (5) business days following the recording of a Lot and Block property transfer with the Clerk of the Courts
- Updates county property records within eighteen (18) days following the recording of a Same As property transfer with the Clerk of the Courts
- Maintains county property records within sixty (60) days following the recording of a Split/Join property transfer with the Clerk of the Courts
- Coordinates with Nassau County to redraw the county boundary line as directed by the Department of Revenue (DOR)
- Reviewed taxing district assignments throughout the county to ensure accuracy
- Identifies and corrects areas where aerial photographs and ARC/GIS maps have inconsistencies

# **PERSONAL RECORDS**

#### **FUNCTION:**

The Personal Records Division, commonly known as the Tangible Personal Property (TPP) Division, is responsible for assessing all business assets, other than real estate, in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and certain leased equipment. Owners of rental property must also report assets such as furniture and appliances. This division sends out return forms, receives annual tax returns from businesses and determines value based on costs of assets and state guidelines which utilize depreciation tables and index factors.

# HIGHLIGHTS:

- Manages 31,000+ tangible personal property accounts
- Conducts 200 physical inspection audits and 100 desk audits of tangible property in calendar year 2016 by randomly selecting properties to ensure accurate reporting of tangible personal property and resulting tax assessments due to the county
- Manages online filing of TPP tax returns on the Property Appraiser's website for 2016 tax rolls
- Mails tax return forms and information regarding TPP tax laws to all new Duval County businesses that pay local business taxes to increase awareness and compliance with TPP reporting requirements

#### RESIDENTIAL

# **FUNCTION:**

The Residential Appraisal Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to nine (9) units, mobile homes and residential condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions

- Provided annual appraisals for 315,000+ residential properties in Duval County
- Implemented the use of the Gross Rent Multiplier (GRM) in the valuation of approximately 900 multi-family residential properties with less than 10 units
- Migrated approximately 3,524 residential common element parcels to new Department of Revenue (DOR) code requirements
- Reviewed approximately 759 parcels to determine if they are common areas and assign the correct DOR code if applicable

# **RECORDS MANAGEMENT**

# **FUNCTION:**

The Records Management Division, commonly known as the Customer Service/Exemptions Compliance Division, assists customers who visit or contact the Property Appraiser's Office for service. This division is responsible for processing all exemption applications, determines exemption eligibility and provides outreach to property owners who may be eligible for homestead and other exemptions. Staff members from the Customer Service/Exemptions Division explain the tax roll and various documents to customers and also represent the Property Appraiser's Office at community workshops to educate citizens on laws, filing requirements and services.

- Processed liens totaling \$980,732 on properties that received exemptions for which they were not entitled
- Exemptions for 2015 included 187,134 Homestead Exemptions, 8,072 Senior Additional Homestead Exemptions and 1,310 Long-Term Residency (25 yr.+) Senior Exemptions
- Investigates exemption abuse through the Exemption Abuse Hotline, field inspections, database queries and the analysis of statewide duplicate social security number records and vital statistics
- · Reduces exemption fraud by collaboration and advanced technology
- Conducted 300 physical inspection audits to ensure non-profit exemption compliance



# **PUBLIC DEFENDER**

# **DEPARTMENT VISION:**

The Public Defender protects the constitutional rights (State and Federal) and liberties of all persons whose causes have been entrusted to us, by providing superior legal, ethical, and timely representation. Working together, the Public Defender Office of Florida's 4th Judicial Circuit will lead the way in protecting justice for all.

## **DEPARTMENT MISSION:**

The Law Office of the Public Defender is dedicated to the full, fair and superior representation of all persons in the Duval, Nassau and Clay County communities who cannot afford legal counsel and are in danger of being deprived of a liberty interest due to a criminal accusation or other statutorily defined state action. It is the goal of the Public Defender's Office to protect every client's constitutional rights, to defend against discriminatory treatment and disproportionate punishment, and to ensure that no one who is innocent is ever wrongfully convicted. We are committed to providing all mandated legal services in an efficient and cost-effective manner while holding ourselves to the highest professional and ethical standards.

# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

#### **PUBLIC DEFENDER**

#### **FUNCTION:**

To provide full, fair, and superior legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

- Increase the efficiency of the Public Defender's Office operation through further implementation of the digital imaging program, which provides secure archival of records, immediate access of client files, and ensures compliance with statewide e-filing mandates.
- Provide superior, efficient representation of our clients by increasing the number of video conferencing units in the jail, reducing attorney travel time and increasing productivity.
- Expansion of the Vision for Excellence Summer Camp. In partnership with other city and community agencies, this camp provides unique mentoring and educational experiences in the legal field for at-risk youth with the ultimate goal of reducing juvenile crime.
- Expansion of legal services provided to veterans by the Public Defender's Office Veterans' Court Division and other Diversionary programs through partnerships with other city, state, and federal agencies.

# **PUBLIC HEALTH**

# **DEPARTMENT VISION:**

To be the healthiest state in the Nation.

# **DEPARTMENT MISSION:**

To protect, promote and improve the health of all people in Florida through integrated state, county and community efforts.

# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# **PUBLIC HEALTH**

#### **FUNCTION:**

Continuation of system of care for disease control & safety net services and improving public health outcomes per 2013 County Health Rankings and DOH-Duval Strategic Plan (Duval ranked 45-67 in Health Outcomes)

#### **HIGHLIGHTS:**

"The Florida Department of Health in Duval County (DOH-Duval) is a partnership between the State of Florida and the City of Jacksonville. The funding for DOH-Duval comes from the State of Florida, the City of Jacksonville and from county fees to deliver services to Duval County citizens mandated by Florida Statutes Chapter 154.01. The City of Jacksonville funds approximately 1.7% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville. The mission of DOH-Duval is: To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.

DOH-Duval and the other 66 county health departments are part of the Florida Department of Health. DOH-Duval services the entire population of Duval County and now employs about 583 staff with a \$44 million budget. Services include routine medical care, immunizations, dental care, management of chronic diseases, well & sick care, health promotion and disease prevention, pharmacy, lab services, mental health care, disease control and monitoring, emergency preparedness, environmental health and safety, community health assessment and other public health programs. Standard hours of operation are Monday through Friday 8am-5pm, with extended hours for some clinical services and outreach activities to accommodate educational outreach and testing efforts. DOH-Duval has involved the citizens of Jacksonville in various capacities, such as coalitions, focus groups and advisory councils.

In 2014, DOH-Duval celebrated 125 Years of Public Health in Duval County. The state Legislature created the State Board of Health on February 20, 1889, in response to a yellow fever epidemic in Jacksonville. Duval County's place in Florida's public health history is a key starting point that has resulted in 125 years of protecting our community. Our integrated approach to improving public health outcomes better equips us to meet future challenges. DOH-Duval completed an update of the Duval County Health Assessment and Community Health Improvement Plan (CHIP). This report continues to help guide the community in addressing areas of priority for community health improvement.

DOH-Duval also identified new locations for the Beaches Family Health Center and the Children's Dental Center at North Point. The new locations will provide a foundation for service expansion and improved customer relations. DOH-Duval also collaborated with COJ on the renovation of Happy Tooth Express mobile dental bus. The bus provided about 30,000 services in 2014.

DOH-Duval was recognized by the National Association of County and City Health Officials (NACCHO) for its ability to plan for, respond to, and recover from public health emergencies. DOH-Duval demonstrated these capabilities by meeting the comprehensive preparedness benchmarks required by Project Public Health Ready (PPHR), a unique partnership between NACCHO and the Centers for Disease Control and Prevention.

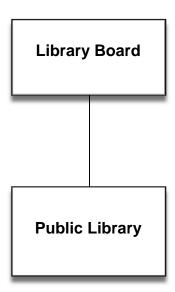
# **PUBLIC LIBRARY**

# **DEPARTMENT VISION:**

Start Here. Go Anywhere!

# **DEPARTMENT MISSION:**

The mission of the Jacksonville Public Library is to enrich lives, build community and foster success by bringing people, information and ideas together. In Fiscal Year 2015, more than 3.3 million visits were made to Jacksonville Public Libraries, items were checked out more than 5.9 million times, and nearly 11,000 programs and services were offered to Duval County residents at the Main Library and 20 branch locations. Learn more at jpl.coj.net



# **PUBLIC LIBRARY**

#### **FUNCTION:**

The Jacksonville Public Library's mission is to enrich lives, build community and foster success by bringing people, information and ideas together.

# **HIGHLIGHTS:**

The library received a \$1 million increase in funding level in Fiscal Year 2016 from the previous fiscal year to add 8 hours per week of service at 11 different branch libraries for a total of 88 additional hours.

In addition, a library proposal to receive \$266,210.07 in *Jacksonville Journey* funds to support Project LEAP, a focused program of literacy instruction in Jacksonville's urban core, was approved by the *Jacksonville Journey* Oversight Committee. At the time of this writing, a bill to authorize this funding, sponsored by Councilmember Sam Newby, was under consideration for approval by the City Council.

In FY 2015, the library continued the implementation of its strategic plan which focuses on three goals representing fundamentals of excellence: Outstanding Customer Experience, Maximum Value, and Engaged and Skilled Staff; and three goals representing strategic focus areas: Technological Success, Educational Success, and Economic Success.

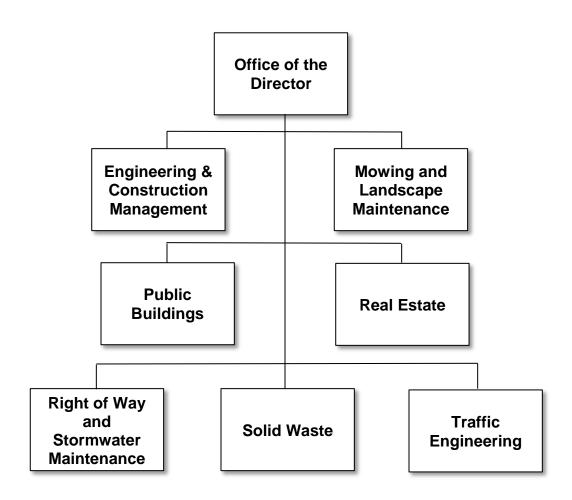
# **PUBLIC WORKS**

# **DEPARTMENT VISION:**

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

# **DEPARTMENT MISSION:**

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# OFFICE OF THE DIRECTOR

#### **FUNCTION:**

The Office of the Director oversees seven (7) Divisions: Engineering and Construction Management, Right-Of-Way (ROW) and Stormwater Maintenance, Mowing and Landscape Maintenance, Public Buildings, Real Estate, Solid Waste, and Traffic Engineering. The Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals. The Office of the Director manages the Jacksonville Stormwater Utility and the associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee customers. The Director of Public Works serves as the Director of the Jacksonville Stormwater Utility. The Office of the Director is also responsible for the general oversight of the Better Jacksonville Plan, various roadway, drainage and other capital improvement projects.

#### **HIGHLIGHTS:**

- Actively involved with Operation Urban Blight.
- Actively involved with the Special Committee on CIP.
- Administer billing and collection of Stormwater and Solid Waste fee revenue.
- Continuously addressing ADA improvements to city facilities and assets to improve access for individuals with disabilities.

## **ENGINEERING AND CONSTRUCTION MANAGEMENT**

# **FUNCTION:**

The Engineering and Construction Management Division is responsible for designing, planning and managing projects for the City including all departments, independent agencies, and to the general public as a whole. Project types include roadways, bridges, beach renourishment, bulkheads, drainage improvements, fire stations, police facilities, parks, athletic facilities, pools, boat ramps, utility expansions, intersections, senior centers, dredging projects, trails, docks, and significant repair and maintenance projects that require engineering assistance.

The duties and responsibilities of the Division are accomplished within three specialty sections. The Design Section: Manages planning, design and permitting of projects that are done by in-house staff as well as those done by professional consultants. The Design Section is also responsible for the preliminary engineering and processing of citizen petitions for curb and gutter, dirt road paving, and dredging. The Topographical/Survey Section: Provides field survey, mapping and other topographical support for design, construction and land acquisition and disposition. The Construction Administration Section: Oversees the construction phase of projects in either design-bid-build or design-build procurement methods.

- At any given time there are typically 60 90 design and construction projects being managed by the Division, including more than 20 stormwater drainage projects.
- The Topographic/Survey Section accomplishes both in-house survey tasks (Over 100 annually) and supplements with consultant survey and mapping firms as required. They also serve as the storehouse for all City Surveys and respond to an average of 250-300 right-of-way determinations and C.A.R.E. Encroachment Issues annually.

# MOWING AND LANDSCAPE MAINTENANCE

#### **FUNCTION:**

The Mowing and Landscape Maintenance Division has the general responsibility for performing landscape maintenance of public buildings, street rights-of-way, parks and grounds, and other miscellaneous public sites of the Consolidated Government. It also preforms vegetative spraying and maintenance on the City's stormwater infrastructure. Additionally, the Division performs landscape maintenance related to the enforcement of city laws regarding the safety and cleanliness of private property. The Division preforms all activities related to Jacksonville's publicly owned green infrastructure. It also coordinates with state and local entities to enhance and promote the greenspace of the City.

### **HIGHLIGHTS:**

- Cleans and mows over 550 City owned parcels on a monthly basis and has mowed 2,804 centerline miles of rights-of-way through Operation Urban Blight.
- Processed 25,225 Code Abatement work orders since inception.
- Closes an average of 689 Citizens Active Response Effort (C.A.R.E.) Issues per month since the Division's inception.

# **PUBLIC BUILDINGS**

#### **FUNCTION:**

The Public Buildings Division provides security, custodial and maintenance services for all public buildings. The Division maintains all of the HVAC, plumbing, electrical and any other maintenance required to approximately 800 buildings and structures totaling over eight million square feet. Notable public buildings include City Hall at St. James, Ed Ball Building, Jake Godbold Building, Duval County Courthouse Complex, Pre-Trial Detention Center and the Police Memorial Building. The Division also manages payment for utilities for all city facilities, parks, and rights-of-way (excluding street lights and signals).

#### **HIGHLIGHTS:**

• The Public Buildings Division, in conjunction with the Engineering Division, oversee the design and construction of various minor and capital improvement projects for City facilities.

# **REAL ESTATE**

#### **FUNCTION:**

The Real Estate Division is responsible for the Acquisition and Disposition of City Real Estate, the Closure and Abandonment of Right-of-Ways and Easements, performing Due Diligence on Real Estate matters as requested, and negotiating Third-Party Leases. In addition, the Real Estate Division is responsible for maintaining a Transactional Inventory related to the Acquisition and Disposition of City Real Estate. The Division also processes Legislative Requests related to Real Estate, on behalf of various City Agencies.

# **HIGHLIGHTS:**

 Conduct public auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.

- Secure legislation to surplus and dispose of all Ash Remediation Program parcels.
- Close and vacate right-of-ways for various applications.

#### RIGHT-OF-WAY AND STORMWATER MAINTENANCE

#### **FUNCTION:**

The Right-of-Way (ROW) and Stormwater Maintenance Division is responsible for maintaining publicly owned streets, highways, sidewalks and drainage facilities throughout the City of Jacksonville. The Division is responsible for maintaining thousands of miles of drainage ditches and pipes, in addition to stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

#### HIGHLIGHTS:

- Continuing the work of the StormWater Action Team to proactively maintain outfall and roadside ditches in order to provide a more effective level of service for the city's stormwater management system.
- Maintain approximately 3,684 miles of paved roads.
- Repair and replace cracked and broken sidewalks throughout the City.
- Under the auspices of the Jacksonville Stormwater Utility: maintain over 1,000 miles of ditches, 55,000 stormwater inlets and structures, 1,175 miles of storm drain pipes, 180 retention ponds, and eight (8) pump stations.

#### **SOLID WASTE**

# **FUNCTION:**

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities including the monitoring and collection of litter and illegal dumping along streets and public rights-of-way. The Division also oversees the assessment and remediation of numerous former unlined dumps sites throughout Duval County. The Division supervises ongoing closures and post closures of six (6) closed landfills and an active Class I landfill (Trail Ridge Landfill). Mitigating the effects of permitting and monitoring Construction & Demolition (C & D) of landfills are additional functions of the Division as well as educating the general public on issues related to solid waste, recycling and hazardous waste.

# **HIGHLIGHTS:**

- Currently managing the expansion efforts at the Trail Ridge Landfill. This will secure disposal capacity for Duval County for the next 33 years.
- Executed a timber sales contract which has generated over one million dollars in revenue since inception.
- Continuous implementation of the new waste tire ordinance, which strengthens regulations on the transport and disposal of waste tires.
- Actively participating in Operation Urban Blight.

# TRAFFIC ENGINEERING

#### **FUNCTION:**

The Traffic Engineering Division uses engineering techniques to achieve the safe and efficient movement of people and goods on roadways. The Division also focuses on safe and efficient traffic

flow, such as road geometry, crosswalks, segregated bicycle lanes, shared lane markings, traffic signs, road surface markings and efficient operation of traffic signals. The Division monitors the signal systems through Intelligent Transportation Systems (ITS) to track and respond to changes in traffic patterns. The Division also investigates locations with high crash rates and develops countermeasures. Traffic Engineering is actively engaged in reviewing and approving Maintenance of Traffic (MOT) issues to ensure reduced risk to motorists, bicyclists and pedestrians as well as maintenance personnel.

- Continue to expand ITS (Intelligent Transportation Systems) communications throughout the major City.
- Completion of Closed Circuit TV (CCTV) camera installations for traffic monitoring on Atlantic Boulevard.

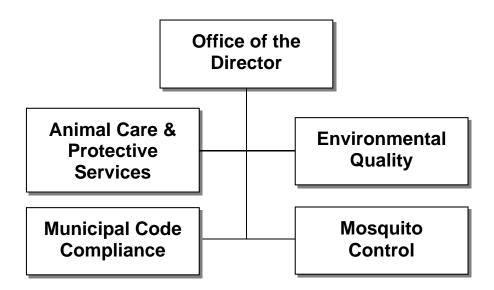
# REGULATORY COMPLIANCE

#### **DEPARTMENT VISION:**

Pursue a clean, safe, and healthy community through a partnership with business, citizen groups, and government to foster community values that embrace the natural environment, promote public safety, and encourage civic pride. Provide a work place that nurtures employee growth, builds character, and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

#### **DEPARTMENT MISSION:**

To make Jacksonville the most clean, safe, and healthy community in America so that Jacksonville is the best place in the nation to live, work, and raise a family.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

#### OFFICE OF THE DIRECTOR

#### **FUNCTION:**

To serve the citizens of Jacksonville by enhancing the quality of life through administration of regulatory programs to protect our natural environment and safeguard the public health, safety, and welfare in a cost effective results-oriented manner. To provide financial and management support to its four divisions: Animal Care and Protective Services, Environmental Quality, Municipal Code Compliance, and Mosquito Control.

#### **HIGHLIGHTS:**

- Manage the City's Sustainability effort.
- Manage the Water withdrawal and water quality efforts.
- Oversee the City's Clean-It-Up, Green-It-Up program.
- Manage Compliance activities for Animal Control, Municipal Code Compliance, Air and Water Quality, and Mosquito Control.

# **ANIMAL CARE AND PROTECTIVE SERVICES**

#### **FUNCTION:**

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462 and state statutes Chapters 828, 823, 767, and 386, which relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems, as well as, providing educational information about animal care, and safety to citizens. The Division places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore, the division also receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, Animal Cruelty Training & Prevention Trust Fund, and Veterinary Services & Training Trust Fund.

# MUNICIPAL CODE COMPLIANCE

# **FUNCTION:**

Municipal Code Compliance Division (MCCD) inspects properties to determine existence of code violations and enforces codes to achieve compliance of observed violations via compliance by owner, contract compliance, *Warning/Paying Citation* process, or Special Magistrate adjudication. Chapter 518 - Property Safety and Maintenance addresses the following public health and safety issues: unsafe structure violations, commercial and residential minimum building standards violations, abandoned/junk vehicle violations, and environmental nuisance violations. Chapter 656 - Zoning addresses local zoning code standards. Chapter 741 - Zero Tolerance on Litter addresses illegal signs on public rights-of-way. Chapter 745 - Addressing and Street naming regulations mandates proper display of address numbers on commercial and residential properties. If owners fail to correct violations, the division refers enforcement cases to a Municipal Code Enforcement Special Magistrate for adjudication and subsequent Orders to Correct and/or fines, issues *Paying Citations*, or directs abatement of nuisance or unsafe structure violations by city contractors.

# **HIGHLIGHTS:**

 During Fiscal Year 2015, Code Compliance personnel opened 25,826 enforcement cases and conducted 126,532 inspections city-wide. MCCD continues to play a key role in the Blight Initiative and as a member of the Drug Abatement Response Team (DART). Code Compliance Officers cite properties for safety/maintenance and zoning violation in some instances leading to condemnation.

# **ENVIRONMENTAL QUALITY**

# **FUNCTION:**

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with specific focus on pollution control. Thus, EQD enforces laws related to: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, and emergency response (hazardous materials). The Environmental Quality Division creates a cleaner, safer environment; thus, improving quality of life and fostering greater potential for economic growth and development with less governmental restrictions on future growth.

# **HIGHLIGHTS:**

- EQD Laboratory staff continued to collect and analyze ambient air data for air toxics at five stationary sites utilizing canisters. Additionally, laboratory staff will be conducting metals analysis on particulate filters as part of the National Ambient Air Monitoring Program.
- The Air Quality Branch staff responded to over 305 noise pollution complaints, 273 odor complaints, and 211 Air Pollution complaints from Duval citizens, during FY '14-15.
- The Air Quality Branch was instrumental in the development of a new Class E land Use for EPB Rule 4, Noise Pollution Control. The new Land Use designation provides a means to provide nonprofit managers of City Parks to have concerts, yet protect the peace and quality of life of those citizens that surround such City Parks.
- The Air quality Branch also worked with industry to ultimately improve the Air Quality Branch's ability to address objectionable odors in the community. The cooperative effort with Industry resulted in the repeal of EPB Rule 5, TRS and VOCs.
- The Air Quality Branch continues to operate and maintain the EPA required Near Road NOx monitoring site, to insure continued compliance with the National Ambient Air Quality Standards, in conjunction with an additional 11 ambient air monitoring sites.
- ESC inspections focus on both education of the regulated community and enforcement of violations. Projections and historic performance indicate that the ESC will coordinate inspector training mandated by the MS4 permit for fifteen (15) City employees and fifteen (15) representatives from private sector companies and cooperative state and municipal entities. In order to achieve MS4/BMAP compliance demands, ESC will maintain the increased level of enforcement activity established in FY 13-14.
- Historic data indicates that the 24-hours per day, 7-days per week emergency incident responses and routine investigations performed by the Emergency Response Activity staff of two result in the removal of 250,000 to 400,000 pounds of chemical and petroleum contaminants from the natural environment every year.
- The Groundwater Resource Management Section (GRMS) anticipates issuing approximately 1,250 Well Permits in FY 15-16. The GRMS projects a similar number of Well Construction Inspections and CARE Complaint Investigations will be performed in FY 15-16.
- The EQD's laboratory provides analytical support for: water pollution's biological sampling in accordance with the Mayor's River Initiative/Accord; water pollution's sampling for compliance with the City's NPDES stormwater permit and Basin Management Action Plan (BMAP) requirements; air pollution's ambient air toxic assessment; and air pollution's ambient air quality monitoring efforts.

- The Emergency Response Activity's staff participated in over 200 hazardous material incidents throughout Duval County annually.
- The Surface Water Pollution Activity staff continues to inspect and monitor the Jacksonville streams and tributaries to maintain compliance with the City's NPDES stormwater permit and BMAP.
- The Groundwater Resources Branch staff permits and monitor well construction and the quality of the Floridian Aquifer (the primary drinking water source in Jacksonville).

# **MOSQUITO CONTROL**

#### **FUNCTION:**

The function of Mosquito Control Division is to provide countywide mosquito control, to protect the public health by suppressing mosquitoes capable of transmitting disease, and to educate the public.

# **HIGHLIGHTS:**

• In FY16, a new data management system and field units will be tested and integrated into operations. Arthropod Management Plans for state protected lands will be updated. Testing of new surveillance equipment and refining GPS aerial guidance will continue in 2016. Requesting acquisition of one turbine helicopter to increase response capability and enhance operational safety. Efforts will continue to secure needed maintenance for metal hangar and chemical warehouse. A heavy year could present challenges for Mosquito Control Division to meet performance objectives with existing equipment and strategies.



# **STATE ATTORNEY**

# **DEPARTMENT VISION:**

The vision of the department is to support the ideals and intentions of the United States and Florida Constitutions.

# **DEPARTMENT MISSION:**

The mission is to protect the people of the Fourth Judicial Circuit by efficiently prosecuting criminals.

# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# **STATE ATTORNEY**

# **FUNCTION:**

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

#### **HIGHLIGHTS:**

- Effective FY 2014, the State Attorney began e-filing all criminal cases per the Florida Supreme Court Administrative Rule SC11-399.
- The State Attorney must comply with the FBI Criminal Justice Information Services (CJIS) requirements regarding the electronic transmission of case information between agencies.
- The State Attorney's Office has started an initiative to have an electronic case file system.
- The State Attorney's Office moved into the Old Federal Courthouse in FY 2015.

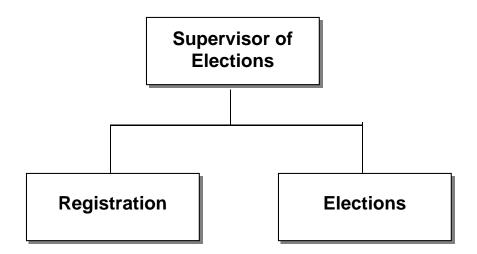
# SUPERVISOR OF ELECTIONS

# **DEPARTMENT VISION:**

To department will provide accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

# **DEPARTMENT MISSION:**

To preserve the liberty and the right to vote for all citizens by providing honest, fair, accurate and accessible elections with transparency and integrity.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# **ELECTIONS**

# **FUNCTION:**

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

#### **HIGHLIGHTS:**

- The FY 16 budget includes funding for two General Elections.
- For the General elections in FY 16 the SOE will provide fair, accurate and accessible elections with transparency and integrity.

# **REGISTRATION**

#### **FUNCTION:**

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

# **HIGHLIGHTS:**

- The SOE office provided fair, accurate and accessible elections with transparency and integrity during FY 15. This was accomplished through dedication, hard work and staying within the SOE's budget.
- The SOE will continue to focus on community outreach and voter education to ensure all citizens of Duval County have fair access to the election process.

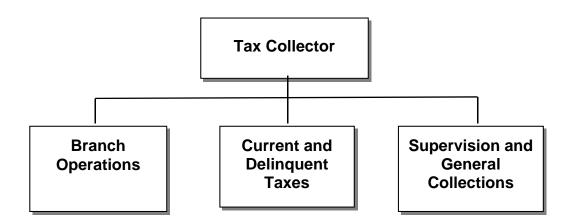
# **TAX COLLECTOR**

# **DEPARTMENT VISION:**

The vision of the Duval County Tax Collector's Office is to be a leader in the community and the state for providing an unparalleled commitment to our customers and our employees.

# **DEPARTMENT MISSION:**

The mission of the Duval County Tax Collector's Office is to exceed our customers' expectations by providing excellent customer service using innovative techniques.



# **DIVISIONAL FUNCTION AND HIGHLIGHTS**

# **BRANCH OPERATIONS**

# **FUNCTION:**

The Branch Operations Division provides staffing and oversight at nine Tax Collector branch offices and one satellite office throughout the county. These offices are open Monday through Friday from 8 a.m. – 5 p.m. and perform a variety of transactions including issuance of driver's licenses, tag and title work, tax payments, and hunting and fishing licenses.

#### **HIGHLIGHTS:**

- The Tax Collector collects more than 100 different taxes and fees; all can be paid at any of the nine branch locations.
- All Drivers' License transactions in the county are now performed by the Tax Collector's office due
  to the closure of all state offices. In FY15, the Tax Collector processed more than 250,000
  Drivers' License transactions.

#### **CURRENT AND DELINQUENT TAXES**

### **FUNCTION:**

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes, vendor permits and local business tax receipts (previously known as Occupational Licenses). This area also conducts the annual tax certificate sale required by Florida Statutes.

# **HIGHLIGHTS:**

- During FY15, 466 tax warrants valued at \$519,762 were filed in Circuit Court. The warrants, or liens, were indexed in a manner that will increase their visibility in court record searches, thus promoting payment.
- In FY15, more than \$1 billion in property taxes and more than \$7 million in local business taxes were collected.

# SUPERVISION AND GENERAL COLLECTIONS

# **FUNCTION:**

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance, Administrative Services and Mail Processing. All balancing of collections and disbursements are handled in this area.

# **HIGHLIGHTS:**

 Recipient of the Florida Tax Collector Association's 2015 Excellence and Legacy Awards for Finacial Operations.

# **CITY PROFILE**

Jacksonville is the largest city in land mass in the continental United States and lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 853,382 residents. The median age of Jacksonville residents is 35.5. The mean household income is \$64,103, while the median household income is \$47,557.

Jacksonville has a "strong-mayor" form of government, electing a mayor and a nineteen member council. Lenny Curry is Jacksonville's eighth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968. Additionally, the Florida Constitution requires the election of the following officers serving Duval County: Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. The Clerk of Courts, State Attorney and Circuit and County Judges are elected for the Fourth Judicial Circuit.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville is a major port location, intermodal hub, and distribution center as a result of its transportation network to include an international port, air cargo facilities, rail and trucking lines. Millions of tons of raw materials and manufactured goods move through the City annually.

Jacksonville is home to many natural assets and has one of the largest urban park systems in the country providing facilities and services at more than 337 locations on more than 800,000 acres. The active and passive parks and preservation lands are a key part of Jacksonville's quality of life, as are the miles of beaches and waterways, a major symphony orchestra, the downtown sports and entertainment complex and myriad special events that this sports-loving city hosts each year. Home to the NFL's Jacksonville Jaguars, the city welcomed its first Super Bowl in 2005.

With a growing population, a diverse economy, many cultural and recreational opportunities, and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation's most dynamic and progressive cities.

# **HISTORY**

#### **Native Americans**

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

# **European Discovery and Settlement**

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, and then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

# **European Conflicts**

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

# **Growth of permanent settlements**

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a U.S. territory in

1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

#### 1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

#### After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the "Decade of Progress." During this period, Duval County's population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger's Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title "Insurance Center of the southeast," with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville's development expanded beyond suburban and commercial growth. Art and Children's Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority (now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

#### Consolidation

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

# **Post Consolidation**

From 1968 to 1979, a plan to revive downtown to compete with suburban shopping strips and giant shopping malls was put into effect. New construction included a downtown community college campus, a public health facility and the building of the Independent Life Tower (currently the Wells Fargo Building) which changed the city's skyline.

The 1980's was the "Billion Dollar Decade" in Jacksonville as downtown development saw the empty Union Station on the western fringe of downtown converted into a convention center, a beautifully restored Florida Theatre re-opened in 1983, and the Mayport Jazz Festival moved to newly developed Metropolitan Park.

The river was a focal point in the mid-eighties. The 1.2 mile Southbank Riverwalk opened in 1985 with the promise of parks, restaurants and a beautiful view of developments on the north bank of the

river. Those developments included the completion in June 1987 of the Rouse Company's Jacksonville Landing with its distinctive orange roof, retail stores, eateries and a courtyard perfect for entertainment.

Traffic flow to and from downtown was necessary for sustained growth and development. In March 1989, voters narrowly backed a referendum to replace toll booths with a half-cent sales tax increase. By the end of the year, tolls on the Mathews, Fuller Warren, Hart and I-95 Trout River bridges were a thing of the past.

Between 1991 and 1995, the River City Renaissance did bring the new City Hall at St. James, built in the shell of the vacant May-Cohen department store, and the Times-Union Center for the Performing Arts, a project that combined public and private funding and added cultural sparkle to the river's north bank. Moving city hall from its riverside location to Hemming Plaza initiated development of a downtown "government center."

A major boon came with the acquisition of the Jacksonville Jaguars National Football League franchise. On November 30, 1993, the NFL saw the potential as well as the local enthusiasm for professional football and awarded Jacksonville a franchise, making the city the home of the Jaguars.

The Better Jacksonville Plan was launched in 2000, envisioning a total of \$2.25 billion in improvements. On September 5, 2000, voters passed a half-cent sales tax to fund an ambitious program of \$1.5 billion in projects that would provide, among other things, the urban core with a state-of-the-art sports and entertainment arena, a classic-styled minor league baseball stadium, Florida's largest public library and, ultimately, a new county courthouse. This second half-penny sales tax was combined with \$750 million from the first half-penny sales tax that was passed in March 1989 to generate a total of \$2.25 billion in funding.

Seeking to make downtown more tourist and pedestrian friendly, four downtown "pocket parks" were developed and construction of the \$8.2 million dollar extension of the Northbank Riverwalk from the CSX Building to the Fuller Warren Bridge.

The arena and baseball stadium authorized under the Better Jacksonville Plan opened in 2003 and the new main library opened in October 2005.

Today, the City of Jacksonville is home to three Fortune 500® Companies, CSX Corporation, Fidelity National Information Services and Fidelity National Financial. The CSX Corporation is ranked 231 on the Fortune 500® list and provides rail-based transportation services in North America. It provides integrated intermodal transportation services linking customers to railroads, through trucks and terminals.

Fidelity National Information Systems (FIS) is the world's largest global provider dedicated to banking and payments technologies, currently rated 434 on the Fortune 500® list and is a member of Standard & Poor's 500® index. With a long history deeply rooted in the financial services sector, FIS holds leadership positions in payment processing and banking solutions, providing software, services and outsourcing of the technology that drives financial institutions.

Fidelity National Financial, Inc., currently ranked number 353 on the fortune 500® list of America's largest companies, is a leading provider of title insurance, specialty insurance and claims management services. The company is mainly comprised of: Fidelity National Title Group, Inc.; and Fidelity National Property and Casualty Insurance Group.

# **Military Connections**

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station (NAS Jax), covers 3,800 acres on the west bank of the St. Johns River and employs more than 22,700 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers

over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. NAS Jax is currently the only P-3 Orion and P-8A Poseidon base on the East Coast, as well as the sole Unmanned Aerial Vehicle (UAV) training facility in the Navy.

Naval Station Mayport, the third largest naval facility in the continental United States, is homeport to guided missile cruisers, guided missile destroyers and guided missile frigates, a total of 17 ships and four helicopter squadrons. NS Mayport is also home for Commander, 4th Fleet and Naval Forces Southern Command. The installation covers 3,409 acres and employs over 15,000 military and civilians that combined generate 53,721 jobs and an estimated total economic impact of \$5.28B. In early 2012, Secretary of the Navy Ray Mabus announced that an Amphibious Readiness Group (ARG) will be home ported at Mayport beginning the last quarter of calendar year 2013. USS New York (LPD 21) will arrive in the last quarter of calendar year 2013, USS Iwo Jima (LHD 7) and USS Fort McHenry (LSD 43) will follow in 2014. The ARG will be home to 2,000 additional sailors and their families and sustain the area's ship repair facilities, local ship maintenance expertise and the industrial base.

The Marine Corps' Blount Island Command is located on the east end of Blount Island and employs around 800 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program. Co-located with the Marine Corps on Blount Island is the Army's 832nd Transportation Battalion whose mission is to conduct expeditionary and sustained surface deployment and distribution support throughout the Central and Southern American regions in support of SOUTHERN COMMAND. The major functions of the Battalion are Surface Deployment Distribution Support, Hurricane Assistance and Disaster Relief (HA/DR) Response, both civilian and military Terminal Operations, Freight Forwarding / Cargo Expediting, and Expeditionary Port Opening /Operations.

The 125th Fighter Wing (125 FW) is a unit of the Florida Air National Guard which maintains and fly's F-15 fighters is stationed on Jacksonville Air National Guard Base, Florida at Jacksonville International Airport. The 125<sup>th</sup> Fighter Wing's mission is to provide air defense for the southeastern United States, from Charleston, South Carolina to the southern tip of Florida and across the Florida panhandle. Simultaneously, the Wing performs a continuous 24-hour alert mission at its detached site located at Homestead Air Reserve Station standing ready to intercept unknown aircraft at any time.

Although not located in Florida, the Navy's \$1.7 billion Naval Submarine Base Kings Bay, located just 35 miles north of Jacksonville in Camden County, Georgia, is considered a part of the Jacksonville military community. The 17,000-acre installation is the only Navy base on the east coast capable of supporting the Trident II (D-5) Missile, an integral part of our nation's strategic deterrence program. Currently, the base berths eight Ohio-class submarines and employs more than 9,000 military and civilian personnel.

# **Military History**

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

# FORM OF GOVERNMENT

The City of Jacksonville operates under a "strong- mayor" form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government and appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The government also retains the independently elected officials found in other Florida counties, including a Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections and Tax Collector. These officials are elected county-wide, and each manages their respective offices. As in other Florida counties, their budgets are approved by the City Council (effectively serving as the County Board of Commissioners). The Sheriff's Office serves as the City's police department in addition to providing the services normally associated with a county sheriff.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

# **FACT SHEET**

Duval County Population			905,574	
City of Jacksonville Population	861,252			
City Area	840.1 square miles			
Internet Home Page Address	http://www.coj.net			
	Comparisons			
	FY 14	FY 15	FY 16	
General Fund Budget	1,067,187,868	1,105,918,070	1,151,186,806	
Net General Fund Budget	938,583,744	974,351,532	1,001,931,088	
Total City Budget	1,987,132,888	1,984,299,572	2,166,068,795	
Total Net City Budget (Includes Misc Federal Programs)	1,524,038,275	1,506,509,707	1,660,265,157	
Ad Valorem Taxes (GSD)	507,239,775	531,056,123	559,323,331	
City Employees				
Other	3,465	3,461	3,518	
Correction Officers	781	780	791	
Fire and Rescue	1,211	1,204	1,202	
Police Officers	<u>1,573</u>	<u>1,572</u>	<u>1,599</u>	
Total Number of City Employees	7,030	7,017	7,110	
Millage Rate				
Operations	11.4419	11.4419	11.4419	
Debt Service	<u>0.0</u>	0.0	<u>0.0</u>	
Total	11.4419	11.4419	11.4419	

# **BUDGET HIGHLIGHTS**

- The City of Jacksonville's Total General Fund Revenues are \$1,058,536,581 for FY 2015-2016.
   Net Ad Valorem Revenues account for \$535.3 million of that total after considering the impact from the Tax Increment Districts; in addition, State Shared Revenues account for \$151.4 million, and the contributions form JEA account for \$114.2 million.
- The millage rate remained at 11.4419 mills for FY 2015-2016.
- This budget focuses heavily on public safety with the additional of forty additional police officers and forty community services officers in the Office of the Sheriff.
- The *Jacksonville Journey*, a comprehensive communitywide anti-crime initiative established in 2007-2008, received an additional \$2.5 million of funding. The *Jacksonville Journey* provides funding for juvenile crime prevention and intervention programs, ex-offender programs, supervised after-school guidance, recreational programs and expanded activities during the summer.
- The fiscal year 2015-2016 capital improvement budget totaled \$88.5 million while only authorizing \$22.1 million in additional borrowing.
- \$2.3 million of funding was set aside in a reserve for upcoming union negotiations.

# **FUTURE FISCAL CHALLENGES AND RESOLUTIONS**

- Pension Costs: The City has taken its first major step in achieving comprehensive and sustainable retirement reform with the enactment of 2015-304. This legislation, governing the Police and Fire Pension Fund, reduced future employee benefits, increased employee contributions, enacted several governance improvements, and lowered the projected costs of providing benefits to public safety employees. Despite this recent success, challenges remain. The City committed to funding an additional payment annually to help pay down the unfunded annual accrued liability more quickly in an effort to save on the interest at which the liability is growing.
- Union Negotiations: All of the contracts with the City's unions are up for negotiation including the International Association of Firefighters and the Fraternal Order of Police. The focus of which will be COLA increases and pension reform for the City's non-uniformed unions.
- The City of Jacksonville is beginning to recover from the recession as evidenced by upward trend in Ad Valorem Tax and sales tax revenues. This trend is expected to continue for the near future.
- Basic public safety costs for Jacksonville Fire and Rescue and Office of the Sheriff, continue to increase and account for \$612.7 million of expenditures which takes up 57.9% of the budgeted general fund revenues.
- Much effort and focus will be directed at five year capital improvement plan in an effort to address capital maintenance needs citywide while utilizing all existing available revenue streams and minimizing borrowed funds.

# A PROMISE FOR PROGRESS: The First 100 Days

# **Public Safety**



JSO recruits and Sheriff Williams witness the mayor signing the 2015-16 budget.

- · Greatest budget priority
- Weekly meetings with Sheriff Mike Williams
- Community Walks/Visits highneeds communities
- · Funding for 40 new police officers
- Restoration of Community Service Officers' program
- Funding for 40 new Community Service officers

# **Economic Development**



Mayor Curry honors Dane Grey of Elite Parking Services who was awarded the Governor's Young Entrepreneurs Award.

- Supported expansion and growth of businesses including Anheuser Busch, MacQuarie Group, Porsche/JaxPort
- Entry of new international business in Jacksonville – home goods/interior design leader IKEA

# Neighborhoods



Community residents welcome Mayor Curry during a community walk.

- Launch of community-wide blight reduction awareness program
- Conducted inspection and enforcement review of Eureka Gardens' dwellings
- Increased funding to support road maintenance improvements
- Increased funding for neglected/backlogged capital improvement projects – Beaches Library

# **Youth Initiatives**



Kids celebrate with Mayor Curry the announcement of a new community playground at Eureka Gardens.

- Restoration of Jax Journey intervention program
- Increased hours of libraries in underserved communities
- Hosted young male participants in "One City. One Jacksonville."

  Leadership Week at City Hall
- Met with members of and continuing the Mayor's Young Leaders Advisory Council
- Establishing Chief Philanthropy Officer position to strengthen city relationships with non-profits

# Health & Wellness



Runners enjoy the amenities offered on the Northbank Riverwalk in Downtown Jacksonville.

- Hosted meetings with Mayor's Council on Fitness and Well-being
- Participated in launch of Seafood Nutrition Partnership Month (October)
- Registered to participate in JAX Chamber Leadership Trip to Oklahoma City, a model for health initiatives
- Celebrated start of 2015
   Jacksonville Senior Games
   encouraging active lifestyles

# Leadership



The Liberty Street collapse symbolizes the need for strong leadership and accountability.

- Development and approval of balanced budget including a significant capital improvement program
- Accelerated the repairs to roadways impacted by the Liberty Street collapse
- Complying with state ordinances and statutes – inventory reports; DEO comp. plans; contract management
- Commissioned a 90-day audit to assess financial health of city
- Re-established Budget Review Committee that oversees salary increases and job reclassifications
- Increased collaboration and dialogue with City Council
- Funded of previously neglected projects (with no tax increases)
- Improved contract management and oversight
- Reduced mayoral staff salary budget by 10%
- Agreed to non-taxpayer funded retirement

# THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

# **BUDGETARY ENTITY**

The City of Jacksonville is a consolidated city - county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand the Jacksonville Housing Finance Authority while a component unit falls under the executive branch of the government and has its budget reviewed and approved by the Mayor. In addition, it does not issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

# **FINANCIAL POLICIES**

# **Budgetary Policies**

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation and conditions of participation in State revenue sharing and other programs. State law also mandates that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced if revenues meet expenditures, without undue reliance on one-time sources, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

Budgeted Revenues, Expenditures and Reserves Summary Proposed Capital Improvement Projects Schedule of Public Service Grants Schedule of Appropriations by Division Detailed Grant Schedules:

- Grants Requiring No City Match
- Continuation Grants which Require a City Match
- Miscellaneous Federal Grant Programs Requiring a City Match

General Fund – GSD Revenue and Expenditure Projections (FY16–20) – Information Only

As implemented by the Mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

# Capital Improvement Plan

The City's Capital Improvement Plan is submitted on separate legislation along with the Annual Budget. Section 122.603 of the municipal code requires the Finance department to meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

# Quarterly Reporting

Section 106.421 - 106.423 of the municipal code requires the submission of a quarterly financial report to the City Council. The Chief Financial Officer for the city and each independent agency is required to submit a financial report to the Council Auditor covering the funds required by the Council Auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective Chief Financial Officer is required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The Council Auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

# **Budgetary Position Control**

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. Section 106.4229 (c) requires the Mayor, through her/his Chief Financial Officer, as part of the quarterly reporting to certify that the Citywide employee caps are accurate and comply with the budgetary allowance for each department of the city. A schedule is submitted that shows employee cap information by fund and department as well as a detailed explanation of changes.

# Allocation of Indirect Costs

Section 106.80 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's Chief Financial Officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The Chief Financial Officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

# Impoundment of Funds

The Mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the Mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

# Fees for Services

The municipal code provides in section 106.112 that the Chief Financial Officer shall conduct a review of the fees imposed by the various departments of the city annually, and submit a report of the findings to the City Council. As part of this review, the Chief Financial Officer shall determine the average cost of providing the services as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

The Chief Financial Officer shall, for each existing fee found to be less than 85% of the actual cost to the city of providing the service relating to such fee, increase the fee by the greater amount of one-third of the difference between the existing fee and actual cost to the city of providing the service or the amount of the increase from the previous year resulting from the preceding calculation. However, no increase shall result in a fee greater than the actual cost to the city of providing the service.

Upon completion of each annual review of fees, The Chief Financial Officer is authorized, for each existing fee found to be equal to or more than 85% of the actual cost to the city of providing the service relating to said fee, increase the fee amount by up to the annual percentage change in the Consumer Price Index.

The Chief Financial Officer shall file any change to the fee structure with the Council Secretary and such increased fee shall become effective upon such filing unless and until the Council enacts an ordinance to the contrary.

# **Grant Funding**

Chapter 117 of the municipal code authorizes the Mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the Mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the Mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the Mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council either as part of the detailed grant schedules in the budget ordinance or by a separate piece of legislation. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the Mayor shall disclose this fact to the Council at the time the appropriation is requested.

# **Debt Policy**

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 106.111 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are five areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value, 2) debt per capita, 3) debt service as a percentage of general fund expenditures, 4) the percentage of principal paid within ten years, and 5) the unreserved, undesignated General Fund fund-balance as a percentage of General Fund revenues. Below are the current targets and minimums or maximums (as applicable) for each criterion.

Overall debt to estimated market value	Target 2.50%	Maximum 3.50%
Debt per capita	\$2,600	\$3,150
Debt service as a % of General Fund expenditures	11.50%	13.00%
Percentage of principal paid within ten years	50.00%	30.00% (min)
Unreserved, undesignated general fund balance as a % of General Fund revenues	10.00%	5.00%

In addition, the policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The policy provides guidelines whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

The debt policy also establishes parameters for the management of swap transactions. The Debt Oversight Committee is charged with overseeing the debt and swap portfolios of the City. Specific guidelines provided within the policy include the maximum notional amount, the maximum term and guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Finally, Section 110.514 of the municipal code requires the city's Finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

# **Investment Policy**

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds are safety of principal, liquidity and yield, in that order. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the Chief Financial Officer, treasurer, comptroller, budget officer and others as appointed by the Chief Financial Officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

# **Reserve Policy**

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds votes of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

# **Pension Funding**

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the Mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

# **Delinquent Revenue Collections**

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The Mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the Chief Financial Officer and the General Counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The Chief Financial Officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorney's fees and costs of the city.

# **Tangible Personal Property**

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

# CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise, internal service and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenues such as ad valorem taxes, half-cent sales tax distribution, and state shared revenues are recognized when revenues become both "measurable" and "available to finance expenditures of the current period." On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses in the governmental fund statements.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

#### **Governmental Funds**

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

# General Fund

The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund.

The General Fund includes the following subfunds: General Fund - General Services District (GSD), Special Events, Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Jacksonville Journey.

# Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. The city does not adopt a budget for all of its special revenue funds. The following self-appropriating funds do not have a budget adopted annual or through separate legislation:

Subfund	Title
134	Special Events
135	Recreation & Community Services
15P	Mayor's Commission Trust Fund
1H3	Legal Aide Program
1H4	Senior Services
1H5	James Brady Disabled Scholarship
1H6	Fire & Rescue Production Revolving Fund
1H7	Parks & Recreation Recreational Activities
1HD	Comcast Settlement
1HG	Duval County Job Opportunity Bank
1M1	Mayor's Hispanic Advisory Board Trust Fund

# Debt Service Funds

Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

# Capital Project Funds

Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from bond proceeds or a contribution from the General Fund to fund major capital improvement projects, which is then appropriated.

# **Proprietary Funds**

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services.

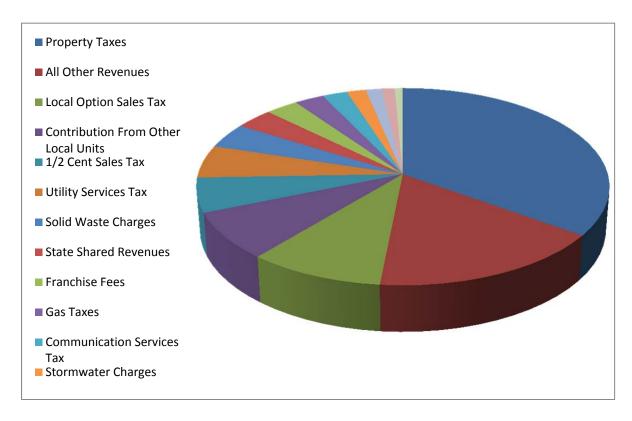
# **Fiduciary Funds**

These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include among others, the general employees' pension fund, the correctional officers pension fund, the disability pension trust fund and the police and fire pension fund.

# **MAJOR CITY REVENUES**

The City of Jacksonville has multiple revenue sources to fund the City of Jacksonville's services. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The table and graph below depict the major sources of revenues for all funds of the City of Jacksonville, net of interfund transfers, fund balance appropriations and other double counting. Transfers between funds and the billing of services provided by one fund to another can overstate the true overall revenue in the budget. This movement of dollars between funds does not reflect any overall additional cash received, but the total budget figures would count these as revenue within the fund receiving the transfer, resulting in a degree of double counting.

	1,599,447,024	100.0%
Category	FY16 Approved	Percentage of Total
Property Taxes	559,323,331	34.9%
All Other Revenues	265,400,819	16.6%
Local Option Sales Tax	151,479,346	9.5%
Contribution From Other Local Units	124,058,793	7.8%
1/2 Cent Sales Tax	90,261,955	5.6%
Utility Services Tax	85,828,708	5.4%
Solid Waste Charges	65,618,744	4.1%
State Shared Revenues	54,261,856	3.4%
Franchise Fees	46,305,988	2.9%
Gas Taxes	42,041,071	2.6%
Communication Services Tax	35,285,231	2.2%
Stormwater Charges	27,129,961	1.7%
Ambulance Revenue - Net	22,543,120	1.4%
Tourist Development / Bed Tax	18,435,201	1.2%
Building Inspection Fees	11,472,900	0.7%



# **Property Taxes**

Property Taxes (Ad Valorem) account for 34.9% of the overall City of Jacksonville's revenues and 50.9% of the General Fund – General Services District (GSD) revenues. The percentage of General Fund revenues derived from property taxes has started to increase reflecting the increase in housing values. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Revenue estimates used in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the revenue assumptions are made.

Under Florida law, each county's property appraiser must certify the Ad Valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action no later than August 4<sup>th</sup> of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24<sup>th</sup>. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate as well as the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1<sup>st</sup>. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 16 millage rate for the City of Jacksonville is 11.4419 mills, or \$11.4419 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. Finally, if the taxing authority levies a millage rate that is less than the majority vote maximum rate in a given year, the savings is factored into the calculation of the maximum majority vote millage rate amount for the following year (the "adjusted rolled-back rate").

The below table illustrates these requirements for the City of Jacksonville for FY 16:

Rolled-back rate: 11.0725
Adjusted Rolled-back rate 12.3442
Change in Florida per capita personal income: 1.96%
Maximum majority vote millage: 12.5861
Maximum millage rate with a two-thirds vote: 13.8447

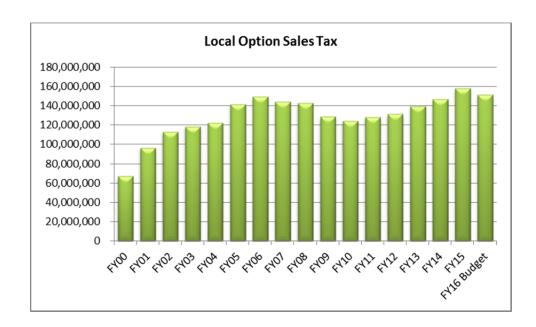
Adopting a millage rate above 13.8447 up to the 20 mills statutory cap for the City of Jacksonville would require a three-fourths vote of the membership of the City Council.

In Florida, tax bills are sent to taxpayers on November 1<sup>st</sup> and are due by the following March 31<sup>st</sup>. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates. The City's assessed value in fiscal year 2011-2012 decreased by \$3.1 billion, or 6.3%, from fiscal year 2010-2011, after decreasing by 6.7% the previous year. The reduction in assessed value was due to the continuing fall in real estate prices, both on residential properties and commercial properties. New construction added to the tax rolls amounted to \$0.3 billion, helping to offset decreases in the existing tax base. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. In the calendar year 2015 Property Tax revenues increased mainly due to a 5.10% increase in the Final Current Year Gross Taxable Valuation over calendar year 2014 values.



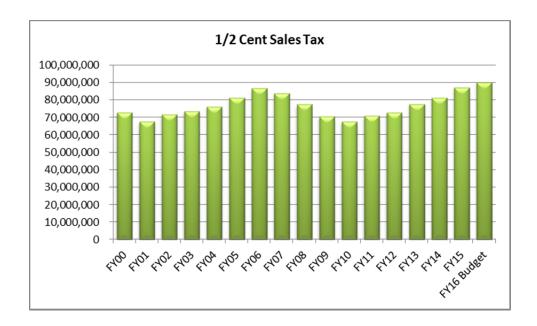
# **Local Option Sales Tax**

On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, known as The Better Jacksonville Plan (BJP), including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 10. As the economic conditions improve sales tax revenues should continue to grow over the next few years. For FY 16, the local option sales tax is estimated to reach \$151.5 million.



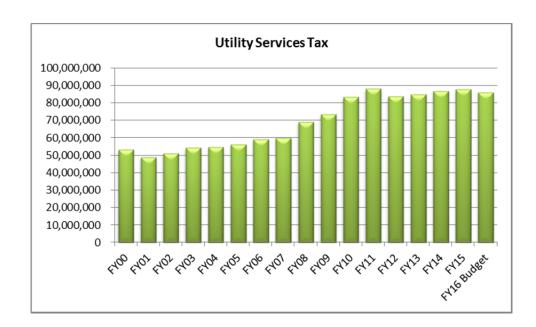
# **Half Cent Sales Tax**

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus twothirds of the county's incorporated population all divided by the sum of the county's total population plus twothirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. The Half Cent Sales Tax continues to recover as the economy recovers. An additional boost in collection was felt when internet giant Amazon opened two distribution centers in Florida. Having brick and mortar locations in Florida then required Amazon to pay sales tax for Florida consumers. For FY 16, the half-cent sales tax is estimated to reach \$90.3 million.



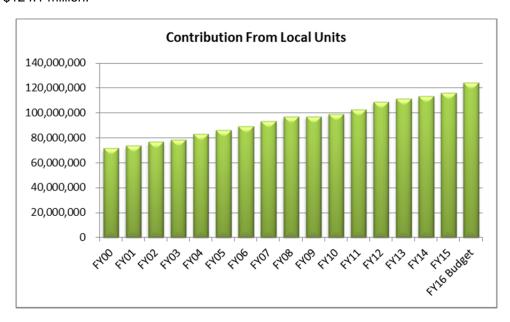
# **Utility Services Tax**

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 12, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that was phased in over a four year period beginning October 1, 2007 by JEA and increased annually every October 1 through October 1, 2010. These increases were the first base rate hikes since 1994. For FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, it was 9.7%; for FY 11, it was 5.3%. Commercial customers saw increases in their base rates that were approximately 1% higher in each of the first three years as residential customers and the same rate of increase (5.3%) in the final year. These increases had a negative impact on electricity demands as consumers reduced their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA also approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth is expected to be slower for the next few fiscal years. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. The tax on natural gas makes up just under 1% of the total utility tax collected. For FY 16, utility tax revenues are estimated to reach \$85.8 million.



### **Contributions from Other Local Units**

The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The amount is based upon a complex formula that utilizes the annual May to May kilowatt-hours sales figures expressed in dollars. There is a floor in the formula that provides for the growth of the contribution to equal at least \$2.75 million each year. The interlocal agreement with JEA related to this contribution is currently being negotiated. For FY 16 the contribution is estimated at \$124.1 million.



### **Solid Waste Charges**

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match previous levels as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection. The solid waste fee is expected to generate \$65.6 million in revenue for FY 16.

### **Stormwater Charges**

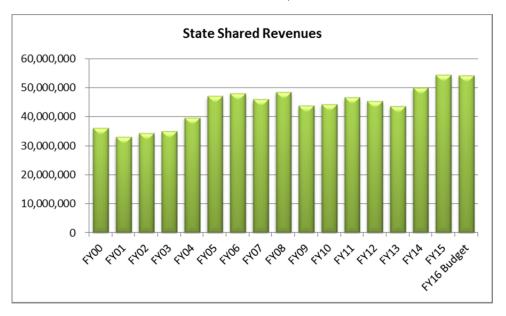
The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 16, the stormwater fee is expected to yield \$27.1 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city.

#### **Net Ambulance Revenue**

The City bills a standard fee for the various types of rescue transport as well as a mileage charge. Gross revenues are offset significantly by various uncollectibles including statutory write-offs for Medicare, Medicaid and insurance companies. The transport fee is only increased when changes are made to the reimbursement amounts for Medicare, Medicaid and/or insurance plans, otherwise any increase in the fee would be offset by an increase in the statutory write off. For FY 16 net ambulance revenue is expected to be \$22.5 million.

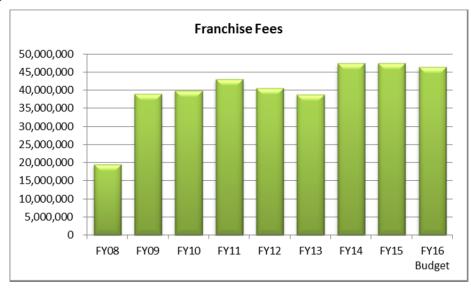
### **State Shared Revenues**

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession have been evident with modest recovery anticipated for future years. The FY 16 state shared revenue is estimated at \$54.3 million.



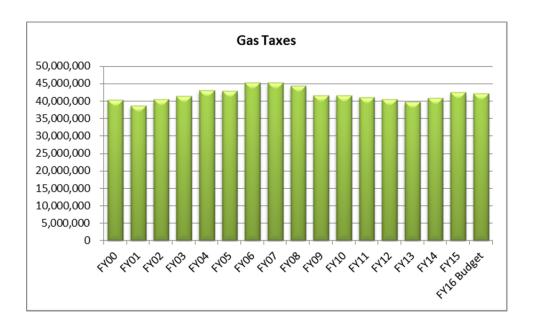
#### Franchise Fees

The city receives franchise fees resulting from agreements for natural gas and manufactured gas distributors for years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the franchise fee represent the vast majority of the revenue that is projected from this source in FY 16. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets. The FY 16 franchise fees are estimated at \$46.3 million.



### **Gas Taxes**

The city levies various gas taxes including a local option gas tax of six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the JTA, the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. This tax, which was set to expire, was extended by City Council and continues to be remitted to JTA. The local option gas tax saw growth in much of the past decade but has now dropped back. As the economy improves so should the Local Option Gas Tax revenues. The FY 16 gas taxes are estimated at \$42.0 million.



### **Building Inspection Fees**

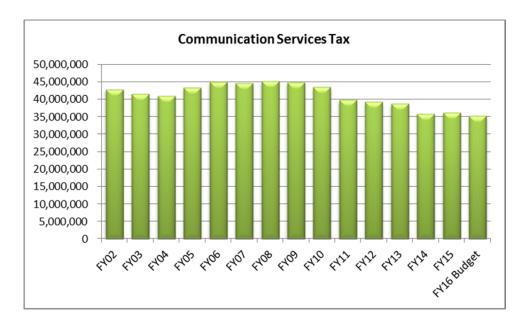
As part of its home rule authority, the City levies regulatory fees including building permit fees and various inspection fees. The fees collected are used to cover the costs associated with the activity. Budgetary estimates are made based on historical data for the various types of inspections. When the housing market declined the fund was forced to reduce costs based on reduced revenue and a sharp decline in the number of inspections. As the housing market recovers the fund will expand its personnel to accommodate the additional workload. The FY 16 estimate for building inspection fees is \$11.5 million.

### **Tourist Development / Bed Tax**

The City currently levies a six percent tourism tax pursuant to state statutes 125.0104 and 212.0305(4)(a). The funding is used to promote tourism, improve and maintain publicly owed venues such as stadiums, arenas and convention centers and to pay debt service for those publicly owed venues. Revenues dipped in 2009 and 2010 due to the recession but have been steadily increasing. Revenues are expected to continue increasing as the City, in partnership with the Jacksonville Jaguars, focuses heavily on improvements to the stadium and its downtown. The FY 16 estimate for the tourist development "bed tax" is \$18.4 million.

### **Communication Services Tax**

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with the City's own projections of communication services tax collections based upon historical revenues to arrive at a final estimate. Changes made in 2012 to various definitions and dealer liability for incorrectly assigning service addresses had a recurring negative impact. The FY 16 communication services tax is estimated at \$35.3 million.



### **Other Revenues**

The revenue streams discussed thus far constitute 83.4% of all revenues anticipated to be received by the City of Jacksonville. The remaining 16.6% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory Fees, and Licenses and Permits.

### **BUDGET REVISION PROCEDURES**

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the annual budget ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the Division Chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized position(s) or part-time hour(s) between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The Department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Employee Services, Accounting and Budget systems. An action that requires Council approval is incorporated into legislation by the Office of the General Counsel and is forwarded to the appropriate Council committee(s) for introduction. Amendments that total \$10,000 or less, that do not require additional Council approval, are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval as detailed in ordinance code section 106.304, include:

- Appropriation of new revenues greater than \$100,000
- Transfers between subfunds within the General Fund
- Transfers between Divisions, for funds outside the General Fund, within the respective governmental fund types per governmental accounting standards
- Transfers out of an Internal Services Fund account to another account
- Transfers from or between Public Service Grants previously approved by Council
- Transfer to or from the City Council's activities / accounts
- Transfers from a contingency except for the Mayor's executive contingency or as detailed in the budget ordinance schedule B1b for continuation grants requiring a City match
- Transfers that abolish or transfer any agency and/or any of the functions or activities of an agency
- Transfers for a specific purpose, project or issue of \$500,000 or more
- Transfers out of a capital improvement project (C.I.P) project in excess of 10%, transfer into a capital project in excess of 20% or \$500,000, whichever is less

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

### **BUDGET PROCESS**

### **Legal Requirements**

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By June 1, the Property Appraiser must provide a preliminary estimate of taxable value to the City.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district.

By July 15, the Mayor must present a balanced budget, a five year capital program budget and a five year IT systems development program budget to the Jacksonville City Council in accordance with Section 106.200 of the municipal code.

Florida statute 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of the Property Appraiser's July 1st certification of preliminary taxable values.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the State, the Property Appraiser and the Tax Collector within three days of the adoption of the budget ordinances.

Not later than 30 days following adoption of the ordinances establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

### **Preparation of the Mayor's Proposed Budget**

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his policy chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions. Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding capital and technology improvements.

The City prepares a five year Information technology system development program budget. The City of Jacksonville has adopted in Chapter 106, Part 2 Section 106.207 "The IT System Development Program Budget shall include a list of major technology initiatives projects for five years and the funding source for the following fiscal year, coterminous with the budget fiscal year."

The City also prepares a five year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, sidewalks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

- 1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
- 2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
  - Concurrency is service level standards for development and maintenance of capital facilities and services
- 3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
  - Maintaining infrastructure and public facilities
  - Outlining implementation strategies
  - Outlining service levels requirements
  - The CIP is adopted into this document.

At the end of March, the Budget Office convenes a meeting attended by representatives from all executive departments and elected officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions and work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. To the extent that the Budget Office and a department or constitutional officer cannot agree on a proposed budget, the revised proposed budgets are then submitted to the Mayor's Budget Review Committee (MBRC) which makes any final budget recommendations to the Mayor on the proposed budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on or before July 15th; the budget ordinance, millage levy ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and legislation are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

### Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in immediately after the Mayor presents the budget, on or before July 15th. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that the City Council is considering the Mayor's proposed budget for the general government, they also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

Florida statue 200.065 requires Council to advise the Property Appraiser of the proposed millage rate, current year rolled-back rate, and date, time and place of the tentative budget hearing within 35 days of

the Property Appraiser's July 1st certification of preliminary taxable values to comply with Truth in Millage (TRIM) requirements. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner in late August.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the amended budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2015 budget preparation phase.

### **BUDGET CALENDAR**

March 25	Electronic distribution to the Departments and Constitutional Officers of budget instructions, budget forms, reports and data downloads.							
March 27	Budget kickoff briefing with Departments and Constitutional Officers.							
April 1	IP submissions should be submitted.							
April 18	Deadline for budget submissions, along with required backup to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.							
April 19 – May 4	Budget Office review of budget submissions.							
May 5 - June 2	Budget Office meetings with Departments and Constitutional Officers to discuss department submission and any changes made by the Budget Office.							
May 31	Preliminary estimates of taxable values are due from the Property Appraiser.							
June 20-25	Mayor and MBRC determine the course of action to address any budgetary gap.							
July 1	Certifications of taxable values are due from the Property Appraiser.							
July 15	The Mayor's Proposed Budget is presented to the City Council.							
July 16	The Council begins its review of the Mayor's Proposed Budget.							
July 28	City Council adopts the maximum millage for Truth in Millage (T.R.I.M.) notice at the first Council meeting after the proposed budget is presented.							
August 13 - August 28	Council Finance Committee hearings on proposed millage rate and budget are held.							
September 8	Finance Committee presents their amended budget to the full Council and initial public hearings on the budget and millage levy are held.							

September 10 Amended budget is "laid the budget on the table". City ordinance code section 106.210 requires that the annual budget enacted by the Council be filed and available for public inspection for not less than seven days.

September 21 After the final public hearings, the millage levy ordinances, the amended Budget Ordinance, the five year CIP, the five year IT system development program budget and other related resolutions and ordinances are adopted by the City Council.

October 1 The new fiscal year begins.

# FINANCIAL CONDITION PROJECTED FUND BALANCES AT SEPTEMBER 30, 2016

(in thousands)

	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Fiscal Year 2015-16 Totals
ESTIMATED BEG FUND BALANCE	190,965	235,973	221,763	137,890	786,591
BUDGETED SOURCES:					
Taxes, Fees, Licenses & Permits	703,994	223,317	21,208	0	948,519
Intergovernmental Revenue	152,222	8,022	900	0	161,144
General Government Charges	17,692	1,367	421	311,948	331,428
Earnings on Investments	4,210	12,003	7,378	3,754	27,346
Fines and Forfeitures	2,411	590	582	0	3,584
Charges for Services	42,365	13,299	110,281	11	165,956
Special Assessments	0	674	0	0	674
Miscellaneous	17,308	-2,835	13,492	1,289	29,253
Banking Fund Borrowings	0	0	7,189	46,014	53,203
Contributions from Other Funds	125,857	36,605	23,541	7,473	193,477
Total Sources	1,066,060	293,043	184,993	370,489	1,914,584
BUDGETED USES:					
Salaries and Benefits	646,571	18,028	24,602	33,096	722,297
Operating expense	253,924	33,805	132,792	294,895	715,415
Capital outlay	4,643	8,629	31,686	29,945	74,902
Debt service	66,856	78,304	1,179	5,769	152,108
Assistance to other agencies	40,661	141,158	0	210	182,029
Contributions to other funds	58,557	13,912	1,531	3,499	77,498
Total Uses	1,071,213	293,835	191,790	367,413	1,924,250
Projected Ending Fund Balance	185,812	235,180	214,966	140,966	776,925
Percentage Change:	(2.7%)	(0.3%)	(3.1%)	2.2%	(1.2%)

### Footnotes:

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled November 5, 2015 before year-end close out.

Excluded from Total Sources: Intrafund Transfers In, Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Intrafund Transfers Out, Cash Carryovers and Reserves that are not expected to be appropriated during the fiscal year.

## STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (in thousands)

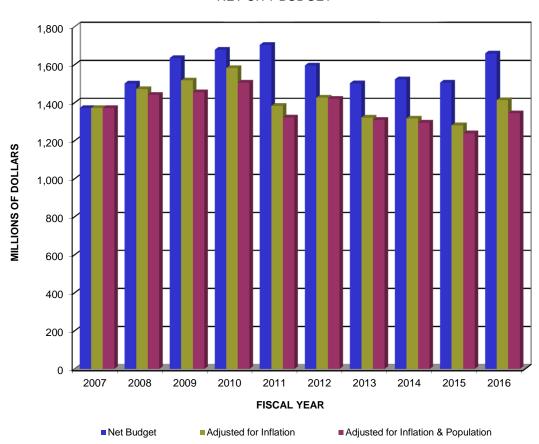
		General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED	SEPT 30, 2013					
Fund Balance, Beginning of	of Year	\$150,121	\$202,285	\$179,389	\$ 80,806	\$ 612,600
Operating - Rev/(Exp) Revenues		024 720	214 044	147 000	229,919	1 616 570
Expenditures		924,728 (849,765)	314,844 (246,259)	147,088 (147,038)	(228,288)	1,616,579 (1,471,350)
	Operating Income (Loss)	74,963	68,585	50	1,631	145,229
Non Operating - Rev/(Exp)	)					
Transfers In		9,165	27,284	20,955	1,474	58,878
Transfers Out		(89,065)	(92,002)	(16,935)	(692)	(198,694)
Long Term Debt Issued		1,057	0	0	0	1,057
•	Economic Dev Commission		0	0	0	28,970
Fund Balance, End of Yea	r	\$175,211	\$206,152	\$183,459	\$ 83,219	\$ 648,040
FISCAL YEAR ENDED	SEPT 30 2014					
Fund Balance, Beginning of	•	\$175,211	\$206,152	\$183,459	\$ 83,219	\$ 648,040
	or rear	Ψ170,211	ψ200,102	φ100,400	Ψ 00,210	ψ 0-10,0-10
Operating - Rev/(Exp)			0.4.0.00.4	450.004	004.404	4 704 550
Revenues Expenditures		1,012,919 (889,057)	319,281 (243,286)	150,934 (138,722)	281,424 (277,220)	1,764,558 (1,548,285)
· ·	Operating Income (Loss)	123,862	75,995	12,212	4,204	216,273
		0,00_	. 0,000	,	.,_0 .	,
Non Operating - Rev/(Exp) Transfers In		5,904	31,300	14,742	12,067	64,013
Transfers Out		(122,679)	(83,860)	(3,418)	(6,060)	(216,017)
Long Term Debt Issued	/Captial Contributions	0	0	0	0	0
Estimated Fund Balance, E	End of Year	\$182,298	\$229,587	\$206,995	\$ 93,430	\$ 712,309
FISCAL YEAR ENDED	SEPT 30 2015					
Fund Balance, Beginning of	·	\$182,298	\$229,587	\$206,995	\$ 93,430	\$ 712,309
Tuna balance, beginning t	or real	Ψ102,230	Ψ223,301	Ψ200,990	Ψ 33,430	Ψ 712,303
Operating - Rev/(Exp)						
Revenues Expenditures		1,023,379	309,659	176,339	305,910	1,815,288
	Operating Income (Loss)	(910,312)	77,605	(176,859) (520)	<u>(264,570)</u> 41,340	(1,583,796) 231,492
	,	0,000	,000	(020)	,0 10	201,102
Non Operating - Rev/(Exp) Transfers In		5,525	38,511	18,998	5,075	68,109
Transfers Out		(109,924)	(109,729)	(3,710)	(1,955)	(225,319)
Long Term Debt Issued	/Captial Contributions	0	0	0	0	0
Estimated Fund Balance, E	End of Year	\$190,965	\$235,973	\$221,763	\$137,890	\$ 786,591

### **NET CITY BUDGET**

Interfund transfers and the cost of services provided by one division to another division of government can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

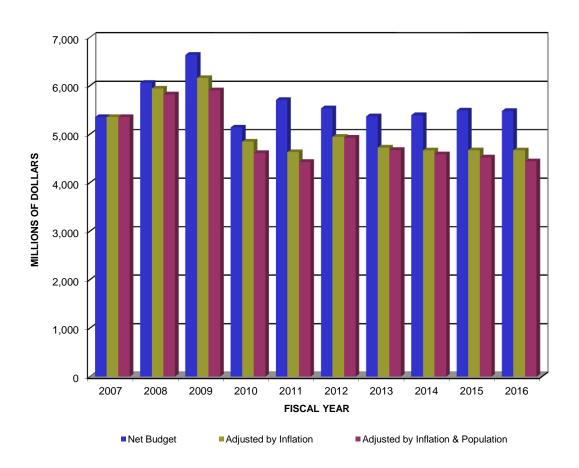
As shown below, the net budget of the City has increased from \$1.37 billion in fiscal year 2007 to \$1.66 billion for fiscal year 2016. However, adjusting for inflation during the period, the fiscal year 2016 budget would be equivalent to a budget in fiscal year 2006 of \$1.42 billion. When also taking into account the population growth during the same period, the fiscal year 2016 budget is equivalent to a budget of \$1.35 billion in fiscal year 2007.

### **NET CITY BUDGET**



The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

### **NET CONSOLIDATED BUDGET**



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

### **COMPARATIVE NET CITY BUDGET**

FOR FISCAL YEARS 2014-15 AND 2015-16 (Excluding Fund to Fund Transfers)

		FY 14-15 Budgeted	FY 15-16 Budgeted	% Of Change
General Fund	\$	974,351,532	1,001,931,088	2.83 %
Capital Project Funds		(13,678,942) (a)	48,366,049	(453.58)
Special Revenue Funds		297,712,678	331,866,293	11.47
Enterprise Funds		170,349,866	190,119,787	11.61
Internal Service Funds		75,640,470	84,535,094	11.76
General Trust and Agency Funds		1,827,407	3,035,746	66.12
Component Units	_	306,696	411,100	34.04
TOTAL CITY OF JACKSONVILLE	\$_	1,506,509,707	1,660,265,157	10.21 %

A More Detailed Summary Follows.

### Notes:

(a) The negative net budget is due to a de-appropriation of prior year expenditure budget.

# COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2013-14, 2014-15 AND 2015-16

	FY 13-14 Budgeted	FY 14-15 Budgeted	FY 15-16 Budgeted
CITY OF JACKSONVILLE			<b>u</b>
GENERAL FUND	1,067,187,868	1,105,918,070	1,151,186,806
Less: Cash Carryover	50,430,016	49,924,964	52,474,990
Contributions to Other Funds:			
Art in Public Places Trust Fund	0	0	68,553
Beach Erosion	200,000	200,000	200,000
Capital Project Funds (Pay-Go)	3,000,000	0	6,351,581
Cecil Commerce Center	1,084,459	1,164,936	1,443,870
Children's Commission	21,721,304	21,612,316	23,001,341
City Venues	7,180,503	9,910,485	9,046,871
Court Technology - Recording Fees	0	109,612	0
Courthouse Complex Trust Fund	0	15,232	0
Federal Programs	424,269	424,270	424,271
Hanna Park	704,840	436,346	156,882
Huguenot Park	338,944	239,120	121,611
Jacksonville Port Authority	5,930,822	5,207,004	5,163,488
Jacksonville Transportation Authority	1,350,049	1,363,002	1,363,002
Mayport Ferry	449,715	0	900,000
Radio Equipment Refresh	0	0	1,192,170
Storm Water	1,557,442	1,561,058	1,748,064
Tax Increment Districts	2,878,907	2,678,334	1,655,975
Teen Court Programs Trust	0	0	55,000
Vehicle Replacement (Pay-Go)	0	4,000,000	5,003,566
Full Cost Recovery	11,108,931	8,739,489	9,834,319
Transfers between General Funds	18,947,315	22,460,283	27,499,247
Transfers Between Funds for Debt Service	1,071,608	1,192,936	1,188,245
Interfund and Intrafund Transfers	0	327,151	362,672
TOTAL - GENERAL FUND	938,583,744	974,351,532	1,001,931,088

# COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2013-14, 2014-15 AND 2015-16

	FY 13-14	FY 14-15	FY 15-16
	Budgeted	Budgeted	Budgeted
CAPITAL PROJECT FUND	47,253,608	(13,294,942)	49,513,478
Less: Cash Carryover	388,000	(116,000)	0
Contributions to Other Funds	6,891,000	500,000	1,147,429
TOTAL - CAPITAL PROJECT FUND	39,974,608	(13,678,942)	48,366,049
SPECIAL REVENUE FUNDS	262,576,191	273,046,759	296,314,135
Plus: Anticipated Grants (a)	39,546,334	42,478,896	59,599,970
Less: Cash Carryover	3,168,495	3,346,974	899,757
Transfers between Sp Rev Funds	75,000	857,339	1,579,033
Transfers Between Funds for Debt Service	5,687,061	5,680,475	5,675,470
Interfund and Intrafund Transfers	2,014,266	1,782,639	1,982,032
Contributions to Other Funds	4,754,406	6,145,550	13,911,520
TOTAL - SPECIAL REVENUE FUNDS	286,423,297	297,712,678	331,866,293
ENTERPRISE FUNDS	200,755,084	204,646,034	230,490,347
Less: Cash Carryover	1,812,240	2,052,053	519,829
Transfers between Enterprise Funds	13,033,101	12,686,300	22,188,474
Transfers Between Funds for Debt Service	15,743,999	19,173,815	16,131,757
Contributions to Other Funds	388,000	384,000	1,530,500
TOTAL - ENTERPRISE FUNDS	169,777,744	170,349,866	190,119,787
INTERNAL SERVICE FUNDS	393,238,099	397,418,039	419,022,495
Less: Cash Carryover	2,516,816	2,552,808	5,097,371
Transfers between Internal Svc Funds	8,853,814	11,660,562	12,071,495
Transfers Between Funds for Debt Service	29,035,448	36,340,325	34,440,929
Charges to City and Independent Agencies	260,244,046	271,223,874	279,378,576
Contributions to Other Funds	0	0	3,499,030
TOTAL - INTERNAL SERVICE FUNDS	92,587,975	75,640,470	84,535,094
TRUST AND AGENCY FUNDS	13,519,254	16,258,916	18,007,551
Less: Cash Carryover	0	1,084	300
Contributions to Other Funds	3,129,205	1,000,000	0
Pension Fund Charges	11,447,649	13,430,425	14,971,505
TOTAL - GENERAL TRUST AND AGENCY FUNDS	(1,057,600)	1,827,407	3,035,746
COMPONENT UNITS	2,602,784	306,696	411,100
Less: Cash Carryover	0	0	0
Transfers between Component Units	0	0	0
Contributions to Other Funds	4,854,277	0	0
TOTAL - COMPONENT UNITS	(2,251,493)	306,696	411,100
TOTAL CITY OF JACKSONVILLE	1,524,038,275	1,506,509,707	1,660,265,157
-		, ,	, ,

# COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2013-14, 2014-15 AND 2015-16

	FY 13-14	FY 14-15	FY 15-16
	Budgeted	Budgeted	Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,804,540,523	1,771,720,305	1,746,181,318
Capital	251,290,000	295,356,000	368,657,000
Less: Transfers between Operating and Capital	250,481,578	290,993,649	319,494,045
Contribution to General Fund - GSD	109,187,538	111,687,538	114,187,538
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	1,696,161,407	1,664,395,118	1,681,156,735
JACKSONVILLE AVIATION AUTHORITY			
Operations	79,456,729	82,904,667	91,215,631
Capital	50,842,000	20,688,738	29,488,517
Less: Transfer to Operating Capital Outlay	8,104,000	4,865,738	15,681,584
TOTAL - JACKSONVILLE AVIATION AUTHORITY	122,194,729	98,727,667	105,022,564
JACKSONVILLE PORT AUTHORITY			
Operations	61,659,559	62,072,308	62,975,632
Capital	121,689,480	172,545,341	94,618,389
Less: Transfer to City - Mayport Ferry Capital	1,000,000	0	0
Transfer to Operating Capital Outlay	7,524,138	6,576,633	6,100,000
TOTAL - JACKSONVILLE PORT AUTHORITY	174,824,901	228,041,016	151,494,021
JACKSONVILLE TRANSPORTATION AUTHORITY			
Operations	171,603,953	181,753,910	189,230,887
Capital	53,838,784	139,322,268	25,807,393
Less: Transfers within/to Divisions	14,704,175	15,665,659	15,561,293
TOTAL- JACKSONVILLE TRANSP AUTHORITY	210,738,562	305,410,519	199,476,987
POLICE & FIRE PENSION FUND	8,249,355	11,333,170	11,969,865
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	8,249,355	11,333,170	11,969,865
TOTAL - INDEPENDENT AUTHORITIES	2,212,168,954	2,307,907,490	2,149,120,172
-			_,,
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD	1,711,138,681	1,731,341,818	1,730,553,651
Less: Interfund Transfers	52,039,355	56,307,234	60,877,648
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,659,099,326	1,675,034,584	1,669,676,003
TOTAL NET CONSOLIDATED BUDGET	5,395,306,555		\$5,479,061,332
=			

<sup>(</sup>a) Includes grant funding from Federal and State governments as well as other governments and non-profit and for-profit entities. Detail is provided on the Anticipated Grant Schedule.

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS
REVENUES	505 070 055	04.050.470	
Ad Valorem Taxes	535,272,855	24,050,476	
Building Permits	05 005 004	11,472,900	
Communication Services Tax	35,285,231	4.007.004	
Contributions and Donations from Private Sources		1,027,634	
Contributions From Component Units	00 400 557	00.740.000	
Contributions from Other Funds	39,168,557	28,712,983	
Contributions from Other Local Units	114,187,538	9,471,255	
Court Related Revenues	222,663	4,275,487	
Culture and Recreation	567,150	2,141,890	
Debt Proceeds			
Disposition of Fixed Assets	89,000	1,544,040	
Federal Grants	635,511	547,040	
Federal Payment in Lieu of Taxes	25,119		
Franchise Fees	39,233,412		
General Government	17,692,054	1,366,839	
Human Services	1,849,438	799,689	
Interest / Profits on Investments	4,210,368	12,003,117	
Judgment and Fines	687,700		
Library Fines			
Local Business Tax	7,317,305		
Non-Operating Sources	57,627,353	1,692,505	1,533,983
Other Charges for Services	12,911,169	119,340	
Other Fines and/or Forfeits	1,196,428	343,750	
Other Licenses and Permits	6,200	1,446,247	
Other Miscellaneous Revenue	17,069,822	(6,925,776)	
Pension Fund Contributions			
Physical Environment	462,347	643,652	
Public Safety	26,352,489	5,319,200	
Rents and Royalties	149,200	1,518,850	
Sales and Use Taxes	1,050,537	186,347,792	
Sales of Surplus Materials / Scrap			
Special Assessments / Impact Fees		674,016	
State Grants	170,952	(9,056)	
State Shared Revenues	151,390,433	7,484,100	
Transportation			
Utility Service Taxes	85,828,708		
Violations of Local Ordinances	527,267	246,165	
TOTAL REVENUES			

CAPITAL PROJECT FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	TOTAL
				559,323,331
				11,472,900
				35,285,231
923,500			1,124,165	3,075,299
	400,000			400,000
13,871,948	61,322,320	53,985,472	130,053	197,191,333
				123,658,793
				4,498,150
31,852	5,886,515			8,627,407
18,997,478	7,189,145	46,013,603		72,200,226
431,120		517,165		2,581,325
	900,000			2,082,551
				25,119
	7,072,576			46,305,988
	421,166	311,947,896		331,427,955
				2,649,127
14,127,450	7,378,474	3,754,450		41,473,859
			373,300	1,061,000
850,000				850,000
				7,317,305
61,873	5,651,867	2,013,253		68,580,834
	7,018,256			20,048,765
			334,628	1,874,806
				1,452,447
	5,427,936	417,803	1,073,900	17,063,685
			14,971,505	14,971,505
50,000	91,106,338			92,262,337
·	489,124			32,160,813
168,257	8,064,010	353,653		10,253,970
•	14,135,205	,		201,533,534
	1,664,642	8,200		1,672,842
	1,001,01	-,		674,016
				161,896
				158,874,533
	5,780,473	11,000		5,791,473
	5,. 55, 11 5	. 1,000		85,828,708
	582,300			1,355,732
49,513,478	230,490,347	419,022,495	18,007,551	2,166,068,795

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS
EXPENDITURES-DEPARTMENTAL			
Personnel Expenses	643,533,700	18,027,907	0
Operating Expenses	246,117,340	31,992,508	0
Capital Outlay	3,172,066	9,659,103	0
Grants and Aids	40,661,407	141,158,079	0
Other Uses	4,627,181	1,838,858	0
TOTAL EXPENDITURES-DEPARTMENTAL	938,111,694	202,676,455	0
EXPENDITURES-NON-DEPARTMENTAL			
Cash Carryover	52,474,990	899,757	0
Contingency (Detailed Below)	8,348,397	(1,056,371)	0
Contributions from Primary Government	6,526,490	0	0
Debt Service Interfund Transfer Out - Interest	24,351,499	43,305,317	0
Debt Service Interfund Transfer Out - Principal	42,009,457	34,994,074	0
Debt Service Interfund Transfer Out - Fiscal Agent Fees	350,908	4,350	0
Debt Service Intrafund Transfer Out - Interest	0	0	0
Debt Service Intrafund Transfer Out - Principal	0	0	0
Debt Service Intrafund Transfer Out - Fiscal Agent Fees	0	0	0
Fiscal Agent Fees	144,369	0	0
Loan Repayment	0	0	0
Interfund Transfer Out	51,369,755	13,911,520	1,533,983
Intrafund Transfer Out	27,499,247	1,579,033	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	213,075,112	93,637,680	1,533,983
TOTAL APPROPRIATIONS	1,151,186,806	296,314,135	1,533,983
CONTINGENCIES  Evecutive Operating Contingency Council	6F 000	0	0
Executive Operating Contingency - Council	65,000	0	0
Executive Operating Contingency - Mayor	100,000	0	0
Continuation Grant Match (Schedule B1b)	395,007	0	0
Provisional Grant Match (Schedule B1c)	266,000	0	0
Capital Projects Contingencies	0	(1,030,020)	0
Juvenile Drug Court	0	(26,351)	0
Collective Bargaining	2,300,000	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
Black Chamber of Commerce	10,000	0	0
Non-Collectively Bargained Units	737,000	0	0
Journey	2,554,284	0	0
Soutel / Moncrief	1,471,106	0	0
Hemming Park	250,000	0	0
Jacksonville Chamber	200,000	0	0
	8,348,397	(1,056,371)	0

TOTAL	TRUST & AGENCY FUNDS	INTERNAL SERVICE FUNDS	ENTERPRISE FUNDS	CAPITAL PROJECT FUNDS
719,834,249	574,354	33,095,881	24,602,407	0
619,595,945	15,730,100	221,330,541	104,425,456	0
126,554,784	1,490,682	29,944,596	32,185,578	50,102,759
181,951,286	(78,200)	210,000	0	0
108,686,723	290,315	73,564,094	28,366,275	0
1,756,622,987	18,007,251	358,145,112	189,579,716	50,102,759
58,992,247	300	5,097,371	519,829	0
5,055,316	0	0	(500,000)	(1,736,710)
6,526,490	0	0	0	0
68,167,676	0	0	510,860	0
77,616,338	0	0	612,807	0
408,621	0	0	53,363	0
17,955,368	0	12,479,879	5,475,489	0
32,473,083	0	21,956,600	10,516,483	0
4,900	0	4,450	450	0
151,195	0	4,450	2,376	0
5,764,108	0	5,764,108	0	0
72,992,217	0	3,499,030	1,530,500	1,147,429
63,338,249	0	12,071,495	22,188,474	0
409,445,808	300	60,877,383	40,910,631	(589,281)
2,166,068,795	18,007,551	419,022,495	230,490,347	49,513,478
65,000	0	0	0	0
100,000	0	0	0	0
395,007	0	0	0	0
266,000	0	0	0	0
(3,266,730)	0	0	(500,000)	(1,736,710)
(26,351)	0	0	0	0
2,300,000	0	0	0	0
10,000	0	0	0	0
737,000	0	0	0	0
2,554,284	0	0	0	0
1,471,106	0	0	0	0
250,000	0	0	0	0
200,000	0	0	0	0
5,055,316	0	0	(500,000)	(1,736,710)

## BUDGETED REVENUES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2016

		Fisca	I Ye	ar		Dollar	Percent
		2014-2015		2015-2016		Change	Change
Department:							
Advisory Boards and Commission	\$	312,000	\$	110,500	\$	(201,500)	(64.6%)
City Council		5,942,111		6,600,565		658,454	11.1%
Clerk of the Court		3,330,300		3,468,308		138,008	4.1%
Courts		4,832,845		5,451,271		618,426	12.8%
Downtown Investment Authority		35,500		35,000		(500)	(1.4%)
Employee Services		93,815,034		96,479,761		2,664,727	2.8%
Finance		82,175,239		81,890,847		(284,392)	(0.3%)
Fire and Rescue		30,794,794		31,157,067		362,273	1.2%
Housing		775,000		1,258,515		483,515	62.4%
Human Rights Commission		97,600		78,750		(18,850)	(19.3%)
Intra-Governmental Services		78,570,681		82,571,903		4,001,222	5.1%
Jacksonville Children's Commission		715,009		331,840		(383,169)	(53.6%)
Mayor's Office		85,075		1,000		(84,075)	(98.8%)
Medical Examiner		1,294,026		1,334,295		40,269	3.1%
Military Affairs and Veterans		800		800		0	0.0%
Office of Economic Development		7,200,998		6,847,449		(353,549)	(4.9%)
Office of General Counsel		7,925,568		8,717,484		791,916	10.0%
Office of Sheriff		14,459,964		15,462,951		1,002,987	6.9%
Office of Sports and Entertainment		24,866,389		25,973,565		1,107,176	4.5%
Parks, Recreation and Community Services		4,223,780		3,960,327		(263,453)	(6.2%)
Planning and Development		14,785,202		16,365,404		1,580,202	10.7%
Public Libraries		1,315,660		1,380,600		64,940	4.9%
Public Works		149,542,325		150,748,599		1,206,274	0.8%
Regulatory Compliance		4,039,842		5,346,400		1,306,558	32.3%
Supervisor of Elections		15,000		15,000		0	0.0%
Tax Collector		9,264,320		10,153,256		888,936	9.6%
Total Departmental Revenues	\$	540,415,062	\$	555,741,457	\$	15,326,395	2.8%
Non Donartmental							
Non-Departmental: Ad Valorem Taxes	\$	531,056,123	\$	559,323,331	\$	28,267,208	5.3%
Banking Fund Loan Proceeds	Ψ	3,222,364	Ψ	35,950,645	Ψ	32,728,281	1015.7%
Bond Proceeds		3,222,364		36,249,581		33,027,217	1013.7 %
Fund Balance/Retained Earnings		79,006,005		68,580,834		(10,425,171)	(13.2%)
Jacksonville City-Wide Activities		541,599,441		574,401,316		32,801,875	6.1%
Pension Contributions							
		13,430,425 272,041,092		14,971,505		1,541,080 48,809,034	11.5%
Transfers In (including debt)		272,041,092		320,850,126		40,009,034	17.9%
Non-Departmental Revenues	\$	1,443,577,814	\$	1,610,327,338	\$	166,749,524	11.6%
Total Revenues	\$	1,983,992,876	\$	2,166,068,795	\$	182,075,919	9.2%

## BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2016

-	Fiscal Year					Dollar	Percent
		2014-2015		2015-2016		Change	Change
Demontración							
Department: Advisory Boards and Commission	\$	405,817	\$	459,654	\$	53,837	13.3%
City Council	Φ		Φ	16,127,054	Ф	367,936	2.3%
•		15,759,118					
Clerk of the Court		3,958,525		3,890,553		(67,972)	(1.7%)
Courts  Powertown Investment Authority		6,008,893		6,514,720		505,827	8.4%
Downtown Investment Authority		2,739,490		3,598,382		858,892	31.4%
Employee Services		99,018,374		98,941,352		(77,022)	(0.1%)
Finance		65,652,828		67,029,323		1,376,495	2.1%
Fire and Rescue		209,008,545		210,344,706		1,336,161	0.6%
Health Department		1,448,548		216,314		(1,232,234)	(85.1%)
Human Rights Commission		580,300		596,857		16,557	2.9%
Intra-Governmental Services		115,741,127		97,242,689		(18,498,438)	(16.0%)
Jacksonville Children's Commission		23,439,111		24,225,329		786,218	3.4%
Mayor's Office		3,575,498		4,475,872		900,374	25.2%
Medical Examiner		3,469,277		3,920,006		450,729	13.0%
Military Affairs and Veterans		1,134,005		1,095,035		(38,970)	(3.4%)
Office of Economic Development		10,946,062		13,345,309		2,399,247	21.9%
Office of Ethics, Compliance & Oversight		190,530		228,828		38,298	20.1%
Office of General Counsel		9,057,459		9,359,639		302,180	3.3%
Office of Inspector General		0		811,371		811,371	0.0%
Office of Sheriff		404,995,389		408,854,355		3,858,966	1.0%
Office of Sports and Entertainment		38,252,661		41,376,563		3,123,902	8.2%
Parks, Recreation and Community Services		40,366,081		52,110,505		11,744,424	29.1%
Planning and Development		16,173,299		17,560,469		1,387,170	8.6%
Property Appraiser		9,858,807		10,207,360		348,553	3.5%
Public Defender		2,271,532		2,211,624		(59,908)	(2.6%)
Public Libraries		30,885,253		33,319,411		2,434,158	7.9%
Public Works		160,363,389		248,159,882		87,796,493	54.7%
Regulatory Compliance		17,891,764		20,330,294		2,438,530	13.6%
State Attorney		2,532,553		1,985,283		(547,270)	(21.6%)
Supervisor of Elections		8,341,410		6,907,890		(1,433,520)	(17.2%)
Tax Collector		16,129,589		16,599,027		469,438	2.9%
Total Departmental Expenditures	\$	1,320,195,234	\$	1,422,045,656	\$	101,850,422	129.6%
Non-Departmental:	_		_				
Banking Fund Loans	\$	3,222,364	\$	35,949,663	\$	32,727,299	1015.6%
Contingency/Cash Carryover		61,723,324		65,547,563		3,824,239	6.2%
Jacksonville City-Wide Activities		40,479,798		43,543,761		3,063,963	7.6%
Proprietary Funds Debt Service		61,747,457		60,074,750		(1,672,707)	(2.7%)
Subsidies/Contributions to Other Governments		145,677,297		151,398,832		5,721,535	3.9%
Transfers Out		104,615,749		142,856,956		38,241,207	36.6%
Transfers to Debt Service Funds		246,331,653		244,651,614		(1,680,039)	(0.7%)
Non-Departmental Expenditures	\$	663,797,642	\$	744,023,139	\$	80,225,497	12.1%
Total Expenditures	\$	1,983,992,876	\$	2,166,068,795	\$	182,075,919	9.2%

## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

		Personnel		Operating
Department		Expenses		Expenses
General Funds:				
Advisory Boards and Commissions	\$	337,018	\$	122,635
City Council	Ψ	6,827,629	Ψ	2,453,914
Clerk of the Court		1,436,975		2,074,421
Courts		239,640		3,897,470
Downtown Investment Authority		566,946		606,346
Employee Services		3,263,966		1,865,530
Finance		4,831,421		2,500,827
Fire and Rescue		181,845,517		28,812,927
Human Rights Commission		455,384		141,472
Intra-Governmental Services		4,006,014		1,276,610
Jacksonville Children's Commission		179,497		432
Jacksonville Citywide Activities		730,736		58,148,417
Mayor's Office		3,319,959		1,155,912
Medical Examiner		2,781,821		1,138,184
Military Affairs and Veterans		882,330		207,990
Office of Economic Development		1,250,448		588,160
Office of Ethics, Compliance & Oversight		180,550		48,277
Office of General Counsel		168,590		128,794
Office of Inspector General		677,509		133,861
Office of Sports and Entertainment		1,714,163		1,899,743
Office of the Sheriff		341,076,760		60,794,890
Parks, Recreation and Community Services		16,845,430		22,338,391
Planning and Development		2,876,779		1,658,410
Property Appraiser		8,491,149		1,709,582
Public Defender				1,815,436
Public Health				216,314
Public Libraries		18,080,261		7,674,197
Public Works		13,183,063		29,049,272
Regulatory Compliance		10,384,133		5,344,567
State Attorney				1,612,178
Supervisor of Elections		4,264,332		2,738,836
Tax Collector		12,635,680		3,963,345
Total General Funds	\$	643,533,700	\$	246,117,340

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## SCHEDULE OF APPROPRIATIONS, CONTINUATION

	Capital Outlay	Grants And Aids		Other Uses	Total
	<u> </u>				
\$	1	\$ _	\$	-	\$ 459,654
•	2		·		9,281,545
	2			379,155	3,890,553
	45,533				4,182,643
	5,001				1,178,293
	3				5,129,499
	3				7,332,251
	1				210,658,445
	1				596,857
	3	3,000			5,285,627
		1,076,576			1,256,505
		34,846,574		1,723,973	95,449,700
	1				4,475,872
	1				3,920,006
	1	4,714			1,095,035
	2	98,941			1,937,551
	1				228,828
	1				297,385
	1				811,371
	1	84,875			3,698,782
1	74,506			(44,792)	402,001,364
	2	3,589,504			42,773,327
	4	399,023		(105,533)	4,828,683
	6,629				10,207,360
	1				1,815,437
		558,200			774,514
2,9	40,351			2,957,392	31,652,201
	4			(283,014)	41,949,325
	7				15,728,707
					1,612,178
	1				7,003,169
	2	 			16,599,027
\$ 3,1	72,066	\$ 40,661,407	\$	4,627,181	\$ 938,111,694

## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

		Personnel		Operating
Department		Expenses		Expenses
Special Revenue Funds:	•		•	
City Council	\$	95,673	\$	6,746,975
Courts		913,830		1,322,566
Fire and Rescue		522,766		68,533
Intra-Governmental Services				256,691
Jacksonville Children's Commission		3,010,658		814,927
Jacksonville Citywide Activities		(230,517)		7,168,195
Office of Economic Development		112,691		1,978,423
Office of the Sheriff		293,495		3,953,495
Parks, Recreation and Community Services		1,730,765		1,522,640
Planning and Development		9,521,917		2,329,411
Public Defender				396,187
Public Libraries		178,108		70,643
Public Works				4,041,556
Regulatory Compliance		1,878,521		949,161
State Attorney				373,105
Total Special Revenue Funds	\$	18,027,907	\$	31,992,508
Capital Project Funds: Downtown Investment Authority Fire and Rescue Office of Economic Development Parks, Recreation and Community Services	\$	-	\$	-
Public Libraries				
Public Works				
Supervisor of Elections				
Total Capital Project Funds	\$	-	\$	-
Enterprise Funds:				
Finance	\$	-	\$	(2,000)
Jacksonville Citywide Activities	•	(250,508)		3,571,941
Office of Economic Development		2,357,992		2,490,148
Office of Sports and Entertainment		6,715,538		24,982,379
Parks, Recreation and Community Services		46,906		11,130
Public Works		15,640,205		73,335,713
Regulatory Compliance		92,274		36,145
Total Enterprise Funds	\$	24,602,407	\$	104,425,456

## SCHEDULE OF APPROPRIATIONS, CONTINUATION

	Capital		Grants		Other		
	Outlay		And Aids		Uses		Total
\$	-	\$	-	\$	2,861	\$	6,845,509
	80,331				15,350		2,332,077
	115,900				154,661		861,860
			98,359				355,050
	2		19,093,237				22,918,824
			93,794,821		141,940		100,874,439
					49,471		2,140,585
	1				44,792		4,291,783
	6				366,494		3,619,905
	33,254				847,204		12,731,786
	•						396,187
	27,350						276,101
	9,318,858		28,171,662				41,532,076
	83,401		, ,		216,085		3,127,168
	,				,		373,105
\$	9,659,103	\$	141,158,079	\$	1,838,858	\$	202,676,455
	, ,			·	, ,	·	, ,
\$	2,420,089	\$	-	\$	_	\$	2,420,089
	322,816						322,816
	3,400,000						3,400,000
	5,656,014						5,656,014
	1,391,109						1,391,109
	36,914,171						36,914,171
	(1,440)						(1,440)
\$	50,102,759	\$	_	\$		\$	50,102,759
Ψ	30,102,733	Ψ	_	Ψ	_	Ψ	30,102,739
\$	(9,500)	\$	-	\$	-	\$	(11,500)
					25,402,234		28,723,667
	815,414				203,619		5,867,173
	5,979,864						37,677,781
					3,223		61,259
	24,069,227				2,741,772		115,786,917
	1,330,573				15,427		1,474,419
\$	32,185,578	\$	_	\$	28,366,275	\$	189,579,716

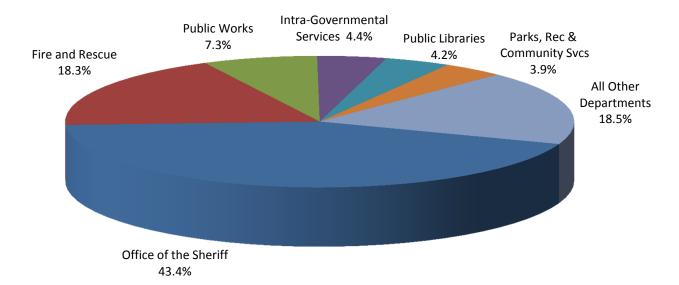
## SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

	Personnel		Operating
	Expenses		Expenses
\$	685,211	\$	93,061,382
	2,049,092		41,427,553
	20,434,513		45,338,823
	(1,111,242)		2,984,570
	7,124,725		1,754,893
	3,913,582		36,763,320
\$	33,095,881	\$	221,330,541
\$	382 758	\$	14,679,184
Ψ	002,700	Ψ	1 1,07 0, 10 1
	191,596		1,050,916
\$	574,354	\$	15,730,100
\$	719,834,249	\$	619,595,945
	<b>\$</b>	\$ 685,211 2,049,092 20,434,513 (1,111,242) 7,124,725 3,913,582  \$ 33,095,881  \$ 382,758 191,596 \$ 574,354	\$ 685,211 \$ 2,049,092 20,434,513 (1,111,242) 7,124,725 3,913,582 \$ 33,095,881 \$ \$ 382,758 \$ 191,596 \$ 574,354 \$

## SCHEDULE OF APPROPRIATIONS, CONTINUATION

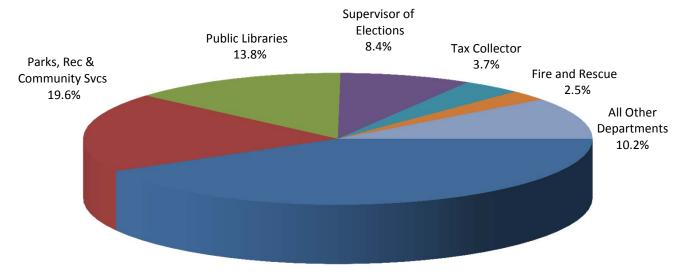
	Capital Outlay	Grants And Aids		Other Uses	Total
	•				
\$	1	\$ -	\$	65,259	93,811,853
	5			36,829,327	80,305,977
	29,924,587	210,000		862,206	96,770,129
				34,672,516	36,545,844
	1			182,635	9,062,254
	20,002	 		952,151	 41,649,055
\$	29,944,596	\$ 210,000	\$	73,564,094	\$ 358,145,112
\$	1	\$ -	\$	290,315	\$ 15,352,258
·		\$ 50,000	Ť	, -	\$ 50,000
	1,490,681	 (128,200)			 2,604,993
\$	1,490,682	\$ (78,200)	\$	290,315	\$ 18,007,251
\$	126,554,784	\$ 181,951,286	\$	108,686,723	\$ 1,756,622,987

### PERSONNEL DISTRIBUTION BY DEPARTMENT



	CLASSIFIED POSITIONS					
	Fiscal Year	Fiscal Year	Fiscal Year	Percent	Percent	
DEPARTMENT	2013-14	2014-15	2015-16	of Total	Change	
Office of the Sheriff	3,045	3,039	3,102	43.4%	2.1%	
Fire and Rescue	1,305	1,304	1,304	18.3%	0.0%	
Public Works	502	520	520	7.3%	0.0%	
Intra-Governmental Services	315	314	313	4.4%	(0.3%)	
Public Libraries	285	285	296	4.2%	3.9%	
Parks and Recreation	238	280	279	3.9%	(0.4%)	
OTHER						
Tax Collector	226	226	226	3.2%	0.0%	
Regulatory Compliance	212	206	206	2.9%	0.0%	
Planning and Development	146	153	168	2.4%	9.8%	
Property Appraiser	120	120	120	1.7%	0.0%	
Finance	93	93	94	1.3%	1.1%	
City Council	79	79	79	1.1%	0.0%	
Office of General Counsel	62	62	63	0.9%	1.6%	
Office of Economic Development	82	56	56	0.8%	0.0%	
Employee Services	50	50	50	0.7%	0.0%	
Jacksonville Children's Commission	37	38	38	0.5%	0.0%	
Supervisor of Elections	35	33	33	0.5%	0.0%	
Clerk of the Court	32	32	32	0.5%	0.0%	
Mayor's Office	34	35	32	0.5%	(8.6%)	
Medical Examiner	29	28	27	0.4%	(3.6%)	
Office of Sports & Entertainment	0	18	18	0.3%	0.0%	
Courts	16	16	17	0.2%	6.3%	
Military Affairs and Veterans	19	14	14	0.2%	0.0%	
Inspector General	0	0	7	0.1%		
Human Rights Commission	9	6	6	0.1%	0.0%	
Downtown Investment Authority	4	5	5	0.1%	0.0%	
Advisory Boards and Commissions	4	4	4	0.1%	0.0%	
Office of Ethics, Compliance & Oversight	1	1	1	0.0%	0.0%	
Jacksonville Housing & Finance Authority	3	0	0	0.0%		
Special Services	47	0	0	0.0%		
TOTAL	7,030	7,017	7,110	100.0%	1.3%	

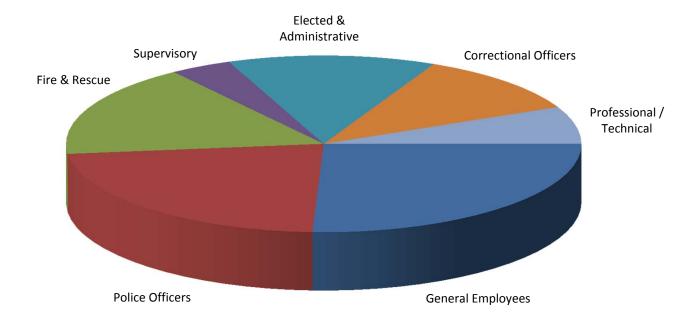
### PART-TIME HOUR DISTRIBUTION BY DEPARTMENT



Office	of	the	Sheriff
	41	.8%	

	PART-TIME HOURS					
	Fiscal Year	Fiscal Year	Fiscal Year	Percent	Percent	
DEPARTMENT	2013-14	2014-15	2015-16	of Total	Change	
Office of the Sheriff	672,047	619,864	604,042	41.8%	(2.6%)	
Parks, Rec & Community Svcs	244,151	267,578	282,657	19.6%	5.6%	
Public Libraries	197,979	197,979	199,227	13.8%	0.6%	
Supervisor of Elections	56,782	181,220	121,130	8.4%	(33.2%)	
Tax Collector	54,080	54,080	54,080	3.7%	0.0%	
Fire and Rescue	34,964	34,964	36,464	2.5%	4.3%	
OTHER						
Jacksonville Children's Commission	400	30,400	30,400	2.1%	0.0%	
Intra-Governmental Services	22,782	25,382	29,542	2.0%	16.4%	
Regulatory Compliance	10,815	10,815	10,815	0.7%	0.0%	
Office of Economic Development	13,739	9,696	9,696	0.7%	0.0%	
Finance	9,000	7,920	9,024	0.6%	13.9%	
Planning and Development	5,257	7,857	7,857	0.5%	0.0%	
Vacancy Pool	6,240	6,240	6,240	0.4%	0.0%	
Employee Services	36,084	6,084	6,084	0.4%	0.0%	
Office of Sports & Entertainment	0	5,460	5,460	0.4%	0.0%	
Clerk of the Court	5,200	5,200	5,200	0.4%	0.0%	
City Council	5,211	5,211	5,080	0.4%	(2.5%)	
Public Works	3,746	5,046	5,046	0.3%	0.0%	
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%	
Office of General Counsel	2,600	2,600	2,600	0.2%	0.0%	
Medical Examiner	6,240	0	2,500	0.2%		
Mayor's Office	1,300	1,300	2,340	0.2%	80.0%	
Courts	2,290	2,290	2,290	0.2%	0.0%	
Advisory Boards and Commissions	0	0	1,248	0.1%		
Office of Ethics, Compliance & Oversight	2,080	2,080	1,200	0.1%	(42.3%)	
Inspector General	0	0	250	0.0%	, ,	
Special Services	23,427	0	0	0.0%		
TOTAL	1,420,574	1,493,426	1,444,632	100.0%	(3.3%)	

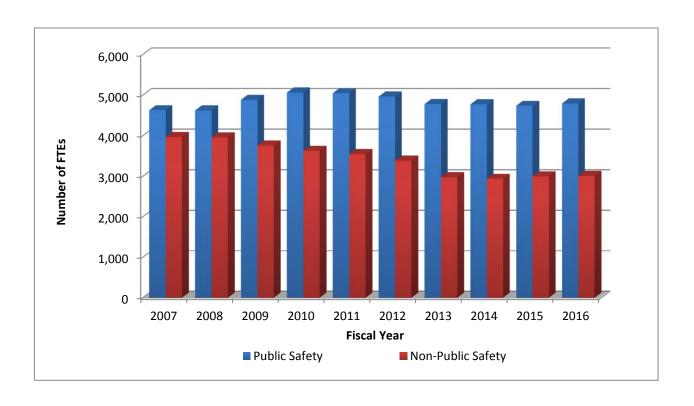
## PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE



	CLASSIFIED POSITIONS							
GROUP DESCRIPTION	Fiscal Year 2013-14	Fiscal Year 2014-15	Fiscal Year 2015-16	Percent Of Total	Change			
General Employees	1,822	1,809	1,827	25.7%	18			
Police Officers	1,573	1,572	1,599	22.5%	27			
Fire and Rescue	1,211	1,204	1,202	16.9%	(2)			
Elected & Administrative	896	905	928	13.1%	23			
Correctional Officers	781	780	791	11.1%	11			
Professional/Technical	471	473	486	6.8%	13			
Supervisory	276	274	277	3.9%	3			
Vacancy Pool	0	0	0	0.0%	0			
Total	7,030	7,017	7,110	100%	93			

# PUBLIC SAFETY VERSUS NON-PUBLIC SAFETY STAFFING ALL FUNDS

(Full-Time Equivalents)



### **TOTAL STAFFING**

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 07	4,630	3,969	8,599
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694
FY 11	5,051	3,547	8,598
FY 12	4,966	3,387	8,353
FY 13	4,782	2,980	7,762
FY 14	4,774	2,939	7,713
FY 15	4,737	2,998	7,735
FY 16	4,795	3,010	7,805

## **INTERFUND CONTRIBUTIONS**

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
General Fund - GSD	11,669,310	52,116,336	(40,447,026)
Total	11,669,310	52,116,336	(40,447,026)
SPECIAL REVENUE FUNDS			
Air Pollution - EPA	424,271		424,271
Duval County Alcohol & Other Drug Abuse	121,271	30,000	(30,000)
Beach Erosion - Local	200,000	00,000	200,000
Building Inspection	200,000	2,520,674	(2,520,674)
Cecil Field Commerce Center	1,443,870	500,000	943,870
Community Development Block Grant	75,000	120,008	(45,008)
Jacksonville Children's Commission	23,001,341	50,000	22,951,341
Housing Services	23,001,341	507,634	(507,634)
Code Enforcement Revolving Fund		750,881	(750,881)
			·
JIA Area Redevelopment Tax Increment District	156 000	4,900,000	(4,900,000)
Kathryn A Hanna Park	156,882	75,000	81,882
Huguenot Park	196,611	75 000	196,611
Northside Tax Increment District	1,655,975	75,000	1,580,975
Soutel/King CRA Tax Increment District		1,471,106	(1,471,106)
Southside Tax Increment District	07.450.050	2,285,770	(2,285,770)
Total	27,153,950	13,286,073	13,867,877
CAPITAL PROJECT FUNDS			
General Capital Projects	13,171,670	980,000	12,191,670
Total	13,171,670	980,000	12,191,670
ENTERPRISE FUNDS			
Baseball Stadium	1,319,220		1,319,220
Convention Center	1,123,949		1,123,949
Equestrian Center	539,000		539,000
Municipal Stadium	4,625,101	980,000	3,645,101
Ritz Theater	929,945	,	929,945
Veterans Memorial Arena - SMG	311,992		311,992
Performing Arts Center	736,664		736,664
Solid Water Disposal	1,701,581	539,000	1,162,581
Stormwater Services	1,748,064	222,222	1,748,064
Total	13,035,516	1,519,000	11,516,516
INTERNAL SERVICES FUNDS	, ,		
Office of General Counsel		850,000	(850,000)
Radio Equipment Refresh	1 102 170	030,000	1,192,170
Public Building Allocations	1,192,170	2,649,030	(2,649,030)
Motor Pool - Direct Replacement	5 200 270	2,049,030	5,209,270
Total	5,209,270 6,401,440	3,499,030	2,902,410
	0,401,440	3,499,030	2,902,410
TRUST AND AGENCY FUNDS			
Art in Public Places Trust Fund	68,553		68,553
Red Light Camera Revenue		150,000	(150,000)
64M Youth Travel Trust	50,000		50,000
Total	118,553	150,000	(31,447)
TOTAL BUDGETED FUNDS	71,550,439	71,550,439	0

### ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for-profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the specific funding entity.

The grant funds that are anticipated to be received are included as part of the Special Revenue Funds net total on the Comparative Net Consolidated Budget schedule, but because they are appropriated through separate legislation rather than the budget process, these amounts are omitted from the other areas within the Annual Budget. The following schedules are presented in order to provide the reader with an overview of the City's participation in these programs.

The FY 16 anticipated grants are shown in three separate schedules:

- Multi-year Awards or Recurring Grants Requiring No City Match
- Multi-year Awards or Recurring Grants that Require a City Match
- Miscellaneous Provisional Grants

The first two schedules are for grants that have multi-year awards or are recurring in nature. These grants as well as their associated position and part-time hours, are approved by City Council as part of the budget process and can be appropriated by the Mayor without additional Council approval. The third schedule is for miscellaneous provisional grants, which are those grants that are not recurring or multi-year and will require City Council approval if received. It should be noted that the figures shown on these schedules are estimates.

FY16 Continuing / Receiving Grants Requiring No City Match

						•		l	
City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match Requested	Overmatch Requested	In Kind Contribution	FTE F	Part Time Hours
Constitutional Officers -Court Administration	Department of Health and Human Services - Adult Drug Court and Mental Substance Abuse and Mental Health Health Court Enhancement	Adult Drug Court and Mental Health Court Enhancement	A joint solicitation with the Department of Justice, Bureau of Justice Assistance. Grant proposal to enhance Adult Drug Court with 4 additional evidence-based	\$323,480	\$0	0\$	0\$	1	0
Constitutional Officers -Court Administration	US Department of Justice, Bureau of Justice Juvenile Drug Court Assistance	Juvenile Drug Court	This project began in 2013, authorized on 2013-248-E, and is a 4 year project. This project provided funding to enhance the Juvenile Drug Court program.	\$1,324,098	0\$	0\$	\$441,364	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) Emergency Management	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMDs).	\$25,000	0\$	0\$	\$	0	0
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	State Homeland Security Grant Program (SHSGP) USAR/HazMat	Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks USAR/HazMat incidents.	\$100,000	0\$	0\$	0\$	0	0
Fire & Rescue - Emergency Preparedness	Florida Department of Community Affairs	Emergency Management and Preparedness & Assistance (EMPA)	Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs statewide, These funds benefit preparation for catastrophic events throughout Duval County. Grant matched with FREP011 general fund, no set aside match required.	\$118,000	\$0	0\$	\$118,000	3	0
Fire & Rescue - Emergency Preparedness	United States Department of Health & Human Services	EMS County Award	Funds allocated from the Department of Health to enhance and improve pre- hospital emergency medical services to the citizens of Duval County.	\$150,000	0\$	\$0	0\$	0	0
Fire & Rescue - Emergency Preparedness	US Dept of Homeland Security	Emergency Management Performance Grant (EMPG)	Federal funds awarded through the State's Emergency Management Division to local jurisdictions to prepare for catastrophic events. Grant matched with FREP011 general fund, no set aside match required.	\$195,000	\$0	0\$	\$195,000	0	0
Jacksonville Public Library	State of Florida/ Department of State	State Aid to Libraries	Operational enhancements to all state libraries to include funds for additional material and non-capital improvements.	\$1,367,722	0\$	0\$	0\$	0	0
Jacksonville Sheriff's Office	Department of Justice	Justice Assistance Grant (JAG) - Public Safety Analyst	Continuation of the Public Safety Analyst position to provide law enforcement services to the beaches community. JSO will be able to continue information	\$52,000	0\$	0\$	0\$	-	0
Jacksonville Sheriff's Office	Department of Justice	State Criminal Alien Assistance Program (SCAAP)	Provides federal payments to localities that incurred correctional officer salary losts for incarcerating a specific population of individuals.	\$42,487	0\$	0\$	0\$	0	0
Jacksonville Sheriff's Office	Department of Justice	Justice Assistance Grant (JAG) - Fusion Center Analyst	Continuation of the Fusion Center Analyst position to provide law enforcement services to local law enforcement agencies. JSO will be able to continue information sharing on cross jurisdictional criminal activity and intelligence to all jurisdictions located within Duval County.	\$53,650	0\$	0\$	0\$		0
Jacksonville Sheriff's Office	Department of Justice	Justice Assistance Grant (JAG) - JREC	Continuation of the JREC Employment Specialist Position, which provides employment-related services to ex-offenders at the Jacksonville Re-Entry Center.	\$24,956	0\$	0\$	\$	0	0
Jacksonville Sheriff's Office	Florida Department of Transportation	High Visibility Enforcement Bicycle & Pedestrian Safety Campaign	To fund overtime for officers to conduct bicycle and pedestrian safety deployments in targeted hot-spots.	\$75,176	0\$	0\$	0\$	0	0
Medical Examiner	Florida Department of Law Enforcement	Coverdell Forensic Grant	Forensic Science Improvement Grant Program	000'9\$	\$0	\$0	\$0	0	0

# FY16 Continuing / Receiving Grants Requiring No City Match

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match			Part Time
The state of the s	Deposition of Hoolik and Human Comison Adult Dura Court and Mantel		A injust antinitation with the Demonstrated of Indian Durani, of Indian Anaistanae		Rednested	Requested Contribution	n Positions	Hours
Administration	Department of Health and Human Services - Substance Abuse and Mental Health		A joint solicitation with the Department of Justice, bureau of Justice Assistance. Grant proposal to enhance Adult Drug Court with 4 additional evidence-based	\$323,480	\$0	\$0\$	, 0\$	0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Infrastructure Grant	NAS Jacksonville Military Services for OLF Whitehouse. Provides funding that along with DOD funding purchases development rights easements around OLF Whitehouse. This program protects OLF Whitehouse from encroachment. This program protects OLF Whitehouse from encroachment of the program protects OLF Whitehouse from encroachment by purchasing development rights easements from willing sellers.	\$ 200,000.00	0\$	O 9	0\$	0 0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Reinvestment Grant	Military Base and Mission Advocacy - Provide federal advocacy for the growth of the military investment in Duval County. The grant secures a federal advocacy firm that lobbies Congress and the Pentagon for increased investment in Duval County military bases and missions. The fiscal impact of the military in Jacksonville is 14.2 billion dollars a year.	\$100,000	0\$	0 9	0\$	0 0
Military Affairs and Veterans	Enterprise Florida, Inc.	Florida Defense Support Task Force	Maritime Research and Development Center Advocacy. This grant will allow for advocacy to attract federal funding to construct a Navy R and D center near NS Mayport that will further benefit the base. This grant will further secure NS Mayport by adding a federal R and D center linked to the undersea training range. The R and D center will partner with local colleges and universities to provide the research.	\$ 200,000.00	0\$	о 9	0\$	0 0
Military Affairs and Veterans	Jacksonville Jaguar Foundation	Jacksonville Foundation Veterans Resource and Reintegration Center	Jacksonville Jaguars Foundation grant provides funding for a one-stop Veterans resource and reintegration center. The center is managed by MAV Department and enhances the the ability to provide social services, housing assistance, career related services and financial assistance to Veterans and transitioning military. Additionally, the grant funds local Veteran serving agencies through community services mini-grants.	\$200,000	0\$	о 9	0\$	2 0
Military Affairs and Veterans	US Department of Labor	Homeless Veterans Stand Down	A two day resource and career fair that provides services and nutrition for homeless and at-risk Veterans. The event provides, clothing, medical care, dental, mental health, food, haircuts and VA assistance. Additionally there is a career fair that is designed to meet the needs of homeless and at-risk Veterans.	\$10,000	\$0	0 \$	0\$	0 0
Military Affairs and Veterans	Enterprise Florida, Inc.	Defense Infrastructure Grant	Mayport - grant is designed for infrastructure improvements at Mayport gate 5 roadway improvements.	\$175,000	\$0	0\$	0\$	0 0
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs	Senior Companion Program	This grant allows for continued services and expand center-based group respite and educational/events to 14+ elders with first-stage memory loss along with their caregivers and stipends to 14 low-income volunteers.	\$1,800	\$0	0\$	0\$	0 0
Parks, Recreation and Community Services - Social Services	U.S. Department of Justice (DOJ)/ Office of Violence Against Woman (OVW)	Arrest Grant	Grants to Encourage Arrest Policies and Enforcement Protection Orders Program	\$650,000	\$0	0\$	) 0\$	0
Public Works - Engineering / Construction Management and Regulatory Compliance - Environmental Quality	Florida Department of Transportation	National Pollutant Discharge Elimination System (NPDES) / MS4 Permit Grant	Grant will provide for Phase 1 Permit Cycle 3 requirements, which includes a Monitoring Plan (MS4 Permit). The City and FDOT are co-permittees of this national program. The National Pollutant Discharge Elimination system permit requires that FDOT perform stormwater discharge compliance and water quality assessments, TMDL (Total Maximum Daily Loads) monitoring for nutrient levels in the Lower St. Johns Basin (Duval County), illicit discharge and improper disposal proactive inspections, and other means of monitoring the impairment of waterways. Through the Instancal Agreement, the City provides services to FDOT as required by the MS4 Permit. Grant is joint item between the Public Works and Regulationy Compliance Departments.	\$473,261	0\$	О Ф	0	0
Regulatory Compliance - Environmental Quality	Department of Homeland Security	Monitoring Demonstration Study (Air)	There are two staff members assigned to this account to perform various air pollution monitoring within Duval County in accordance with requirements outlined by the Department of Homeland Security.	\$297,879	0\$	0\$	0\$	2 0
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Air Pollution Tag Fee	Compliance with National Ambient Air Quality Standards is critical to the protection of the community's health and welfare. This grant supports this effort via permit compliance, inspection of air pollution sources; citizen complaint response, etc. This revenue is also used for addressing odor pollution and controlling emissions from mobile and stationary sources.	\$588,207	0\$	0 \$	0\$	0
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Asbestos Program	EQD receives 80% of all fees collected in Duval County by the State of Florida for asbestos-related activities. This funding can only be utilized for asbestos-related activities within Duval County.	\$13,605	0\$	0\$	) 0\$	0 0
99 Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Gas Storage Tank Cleanup	The Horida Department of Environmental Protection (FDEP) provides funding to the City of Jacksonville to manage the cleanup of petroleum contaminated sites within Duval County and surrounding counties. This grant aids in protecting the drinking water sources from petroleum contamination. This program addresses leaking storage tanks and the sites affect every Council district and socioeconomic area. EQD administers contractor cleanup of over 400 contaminated sites.	\$1,318,735	9	Q9	\$0	6,240

FY16 Continuing / Receiving Grants Requiring No City Match

Control of the contro		14 4 2 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Section of Assistant	40000	Match	Overmatch	In Kind	FE	Part Time	
Oity Department/ Division	Glanior	Glant Name	Floject Description	Giani Award	Requested	Requested	Contribution	Positions	Hours	
Constitutional Officers -Court Administration	Department of Health and Human Services - Adult Drug Court and Mental Substance Abuse and Mental Health  Health Court Enhancement	Adult Drug Court and Mental Health Court Enhancement	A joint solicitation with the Department of Justice, Bureau of Justice Assistance. Grant proposal to enhance Adult Drug Court with 4 additional evidence-based	\$323,480	\$0	0\$	0\$	1	0	
Regulatory Compliance - Environmental Quality	Florida Department of Environmental Protection	Gas Storage Tank Inspection	The FDEP provides funding to EQD to perform inspections of covered facilities to ensure compliance with State regulation regarding leak detection, upgrades, tank and distribution replacements and financial responsibility (insurance). Faced with over 25,000 leaking underground storage tanks in the late 1980s,	\$315,411	0\$	0\$	0\$	80	0	
			Florida established an Inland Protection Trust Fund to clean up historical spills.  The State established this program to ensure that facilities take measures to anothed leaks now and into the future.							
Regulatory Compliance -	United States Environmental Protection	Particulate Matter 103 Grant	The U.S. EPA provides this grant to EQD to operate an ambient air quality monitoring network for particulate matter 2.5 microso to less. Staff in this concentration and continuous manipulation of the second and the second continuous manipulation of the second	\$85,621	0\$	0\$	0\$	1	0	
Environmental Quality	Agency		activity operates startidate and continuous monitoring for this pollutarit. All data collected at these sites must comply with EPA's Quality Assurance Plan.							
Regulatory Compliance -Mosquito Control	Regulatory Compliance -Mosquito Florida Department of Agriculture & Control	Mosquito Control State 1	Local Mosquito program to provide public health pest control. Award is subject to change due to State budget.	\$43,009	\$0	\$0	\$43,009	0	0	
Regulatory Compliance -Mosquite	Regulatory Compliance - Mosquito	;	Neighborhood Cleanup Support - Organized volunteer groups cleaning public rights-of-ways or other public areas are eligible for planning assistance and free		•	•		•		
Control	Florida Inland Navigation District	Water Way Cleanup Program	support materials, such as bags and gloves. Annual Community Cleanups; Adopt-A-Road. Groups make a long-term commitment to perform monthly	\$5,000	O#	0\$	0\$	0	0	
			cleanups on city roadways and Litter Free Events.  Total Multi-Year / Recurring Grants Requiring No City Match.	\$8 135 097	0\$	0\$	\$707.373	48	6 240	

## FY16 Continuation Grant With City Match

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match		In Kind		Part Time
					Rednested	Rednested (	Contribution Positions	ositions	Hours
Constitutional Officers -Court Administration	US Department of Justice, Bureau of Justice Assistance	Adult Drug Court and Mental Health Court Enhancement	This project is a joint solicitation with the Substance Abuse and Mental Health Services Administration. This grant period is three years.	\$299,975	\$987	\$0	\$100,013	0	0
Constitutional Officers -Court Administration	US Department of Justice, Bureau of Justice Assistance	Veterans Treatment Court	The project began in 2014 via 2013-765-E. This project is an implementation grant for Veterans Treatment Court.	\$350,000	\$1,830	\$0	\$181,175	0	0
Constitutional Officers - Supervisor of Elections	State of Florida/ Department of State	Help America Vote Act (HAVA)	Grant shall be used for the following federal election administration activities: voter education, poll worker training, standardizing election results reporting or other approved activities. This may include mailing or publishing sample ballots, voter info cards, demonstrations, voter quides, etc.	\$120,000	\$22,000	0\$	0\$	0	0
Fire & Rescue - Emergency Preparedness	Florida DCA Division of Emergency Management	Hazard Analysis Agreement	Funds from State of Florida to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials.	\$25,000	\$25,000	\$21,500	\$0	-	0
Jacksonville Sheriff's Office	Department of Justice	COPS Hiring Grant	To hire 15 new sworn law enforcement officers.	\$625,000	0\$	\$0	\$842,012	15	0
Military Affairs and Veterans	United States Department of Labor Veterans Education and Training Service	Homeless Veterans Reintegration : Program	Jacksonville Urban Homeless Reintegration Program. To provide case management, job training, transitional housing assistance and social supports to homeless Veterans. The grant has the goal of enrolling 120 homeless Veterans and finding enroloyment for 79. The grant provides funding for job training the Clara White Mission and life skills training and homeless shelter case management through Suzbacher Center.	\$200,500	\$30,000	0\$	0\$	4	0
Parks, Recreation and Community Services - Senior Services	Corporation for National and Community Services	Retired and Senior Volunteer Program (RSVP)	RSVP Provides diverse voluntieer opportunities for persons 55 years and older. The Program encourages and provides opportunities for at least 655 seniors (age 55+) to be volunteers within the program are trained to read weekly to Duval County Public School prek, and kindergarten whose families are economically disadvantaged.	\$69,049	\$133,000	0\$	0\$	в	1,300
Parks, Recreation and Community Services - Senior Services	Corporation of National Community Services	Foster Grandparent Program of Duval County	Volunteer program for seniors 55 and older to tutor and mentor at risk and special needs children	\$356,695	\$81,046	\$0	\$22,884	е	1,300
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs /Elder Source	Jacksonville Senior Service Program (JSSP)	Provides activities and programs that promote heathry living for citizens of Duval County 80 years of age and over. Grantor requires match funds. Additional funds needed as local match to support the 56 program staff for 19 Centers; 26 Itansportation buses for services, and other operating cost within the program.	\$1,088,524	\$108,852	\$2,862,451	0\$	56	5,200
Parks, Recreation and Community Services - Senior Services	State Department of Elder Affairs/Elder Source	RELIEF Project (Respite for Elders Living Everyday Families)	This grant allows for continued services and expand in-home and group respite services and educational/services to 154+ elders and stipends to 22 low-income volunteers with additional services through 40 faith-based organizations, expand evening in-home respite services to 25 caregiver/families and stipends and training to 28 low-income senior volunteers	\$86,800	\$17,500	0\$	0\$	-	0
Parks, Recreation and Community Services - Social Services	Department of Justice, Office of Justice Programs, Office of the Florida Attorney General	Victims of Crime Act (VOCA)	Provide crisis intervention, stabilization and recovery services to crime victims: underserved populations of the elderly, disabled, veterans and non-English speaking victims within buval County.	\$226,399	\$62,144	\$0	\$79,998	5	0
			Total Multi-Year / Recurring Grants Requiring A City Match	1 \$3,447,942	\$482,359	\$482,359 \$2,883,951 \$1,226,082	\$1,226,082	88	7,800

## FY16 Provisional Grants

City Department/ Division	Grantor	Grant Name	Project Description	Grant Award	Match			_	Part Time
			ob only on the color of the color	5	Reguested	Reguested (	Contribution	Positions	Hours
Fire & Rescue - Emergency Preparedness	Department of Homeland Security	SAFER Grant	Overting provides furbing to the departments for inclease or intainant are furtined to trained front line firstlighters. This will fund 91 frieighter positions for two years to enhance the department's abilities to comply with staffing, response and operational standards established by the NFPA 1710 and/or NFPA1720.	\$17,319,029	0\$	0\$	0\$	9	0
Fire & Rescue - Emergency	Federal Emergency Management Agency	Assistance to Firefighters Grant	Provide Fire Prevention and Safety Program for Fire Prevention Division.	\$2,997,376	\$282,488	\$0	\$0	0	0
Fire & Rescue - Emergency Preparedness	Federal Emergency Management Agency	±	Funds to develop and implement a reporting program and hardware for Life and Fire Safety inspections.	\$309,524	\$15,476	\$0	80	0	0
Fire & Rescue - Emergency Preparedness	Florida Department of Health	g Grant	Funds to purchase 12-lead AEDs for rescue/emergency medical services.	\$162,000	\$54,000	0\$	\$0	0	0
Intra-govemmental - Grants Management & Compliance Office	Florida Department of Environmental Protection	Florida Recreational Development Grant	Touchton Park improvements	\$200,000	\$200,000	\$0	\$0	0	0
Intra-govemmental - Grants Management & Compliance Office	Florida Department of Environmental Protection	Florida Recreational Development Grant	Sheffield Park improvements	\$200,000	\$200,000	0\$	\$0	0	0
Intra-govemmental - Grants Management & Compliance Office	Florida Dept of Land & Water Conservation	Land and Water Conservation Grant	9A & Baymeadows Road Park improvements	\$200,000	\$200,000	\$	\$0	0	0
Intra-govemmental - Grants Management & Compliance Office	National Association of Counties	County Health Learning Challenge Grant	Grant will provide technical assistance and funding for documented health priority	\$25,000	\$0	\$0	\$0	0	0
Intra-governmental - Grants Management & Compliance Office	St Johns River Water Management District	Cost Share Funding Program	Noroad / Lambing Road Drainage improvements	\$243,210	\$493,790	\$0	\$0	0	0
Intra-governmental - Grants Management & Compliance Office	St Johns River Water Management District	Cost Share Funding Program	Crystal Springs Road Drainage improvements	\$986,040	\$2,001,960	\$0	\$0	0	0
Intra-governmental - Grants Management & Compliance Office	The Florida Bar	Florida Bar Internship Grant	Grant will provide stipends for law interns	\$31,200	\$0	\$0	0\$	0	0
Intra-governmental - Grants Management & Compliance Office	U.S. Department of Justice / Office of Violence Against Woman	Office of Violence Against Woman Grant (OVW)	Grant to assist victims of crime	\$450,000	\$0	0\$	\$0	0	0
Jacksonville Sheriff's Office	Department of Homeland Security	Port Security Grant Program	Port security project to replace Dry Suits and Boat Motors.	\$75,087	\$25,029	0\$	\$0	0	0
Jacksonville Sheriff's Office	Department of Justice	Bulletproof Vest Partnership Program	Reimbursement for up to 50% of the cost of body armor vests purchased for law enforcement officers.	\$270,462	\$0	\$0	0\$	0	0
Jacksonville Sheriff's Office	Florida Office of Attorney General	Victims of Crime Act (VOCA)	Request for one full-time victim advocate position to provide services to victims following an act of crime.	\$51,402	\$0	0\$	\$0	-	0
Jacksonville Sheriff's Office	State Attorney's Office	Sexual Assault Kit Initiative	A collaborative, victim-focused approach to reduce the number of unsubmitted sexual assault kits in the Fourth Circuit.	\$83,518	\$0	\$0	\$0	4	0
Parks, Recreation and Community Services - Social Services	DOJ - Office of Violence Against Woman	Safe Havens Grant	Supervised Visitation Services for Victims of Sexual Assault, Child Abuse, Stalking and Domestic Violence	\$391,213	\$0	\$0	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Pottsburg Creek - Dredge	2015-038-A: Dredging a navigational channel along Pottsburg Creek between boat ramp at Beach Blvd and the St. Johns River.	\$385,812	\$462,974	0\$	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Sisters Creek Dock Relocation	To 175 cases the state of the s	\$139,524	\$167,429	°	09	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	County Dock Boat Ramp Improvements	Construct priming. No removal of trees and any road improvements will not widen the roadway area. Replace deteriorated boat ramp, remove submerged structures (i.e pilings). Remove parking obstructions. Designate kayak launch. Project will help improve water access.	\$62,615	\$75,138	09	0\$	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Tillie Fowler Kayak Launch	2015-038-A: Design a kayak launch and parking area	\$46,000	\$55,200	\$0	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Mayport Boat Ramp Lane Extension	Mayport Boat Ramp Lane Extension 2015-038-A: Construction of previously designed two lane boat ramp	\$99,000	\$118,800	0\$	0\$	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Metro Park Dock Replacement	2015-038-A: Replace existing wooden docks with floating docks and fishing pier	\$238,182	\$285,818	\$0	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Joe Carlucci Dock Extension	2015-038-A: Extend existing floating docks to accommodate the regular use	\$46,500	\$55,800	0\$	\$0	0	0
Parks, Recreation and Community Services - Office of the Director	Florida Inland Navigation District	Wayne B Stevens Dock Replacement	2015-038-A: Replace existing floating docks which are worn and damaged	\$60,500	\$72,600	\$0	\$0	0	0
Parks, Recreation and Community Seট্ৰেces - Social Services	Florida Department of Children and Families	Criminal Justice, Mental Health and Substance Reinvestment Grant	Diverts Mental Health or Co-occurring Clients from Criminal Justice System to Mental Health Court	\$1,200,000	\$112,500	0\$	\$778,518	ю	4,264
Parks, Recreation and Community Services - Social Services	Florida Department of Children and Families	Criminal Justice, Mental Health and Substance Reinvestment Grant		\$1,200,000	\$112,500	80	\$778,518	ಣ	4,264
Parks, Recreation and Community Services - Social Services	U.S. Department of Justice / Office of Violence Against Woman	Safe Havens Grant	Supervised Visitation Services for Victims of Sexual Assault, Child Abuse, Stalking and Domestic Violence	\$391,213	\$0	0\$	0\$	0	0

## FY16 Provisional Grants

	C				Match	Overmatch	In Kind	FTE Part Time	art Time
City Department/ Division	Grantor	Grant Name	Project Description	Grant Award		Requested   Requested   Contribution   Positions   Hours	Contribution	Positions	Hours
Planning & Development - Community Planning	National Trust Preservation Funds	National Trust Preservation Funds Grant	Preservation planning projects such as new neighborhood surveys, updating design upditelines to be more user-friendly, and develop education programs such as window workshops.	\$5,000		0\$	0\$	0	0
Planning & Development - Community Planning	The Johanna Favrot Fund for Historic Preservation	The Johanna Favrot Fund for Historic Preservation Grant	Sponsor preservation conferences and workshops; designing, producing and marketing print materials as a reminder to homeowners in historic districts of standard guidelines for the historic districts.	\$10,000	\$10,000	0\$	0\$	0	0
Public Works - Engineering	TBD	ТВD	Grant will connect the existing potable water lines with new water lines within the corridor along US-1 from Borden Street to Trout River Boulevard. The project will ensure along US-1 from Bouleward. The project will ensure along the potable water infrastructure to support future commercial development in the area. New Kings Road (UST).	\$600,000	0\$	0\$	0\$	0	0
Regulatory Compliance -Mosquito Control	Florida Department of Transportation	Clean It Up - Green It Up	Promotion of Great American Cleanup/Drive It Home-Keep Our Paradise Liter Free Trans Off. Provides Unding for cleanup supplies and materials for community and countywide cleanups.	\$15,000	0\$	0\$	0\$	0	0
			Total Miscellaneous Provisional Grants: \$28,494,407   \$5,006,502	: \$28,494,407	\$5,006,502		\$0 \$1,557,036	102	8,528

### **DEBT MANAGEMENT POLICIES AND PLANS**

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted therein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive will not provide enough debt capacity to finance needed infrastructure. Guidelines that are too lenient may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources and contribute to a deteriorating credit position. The table below outline established debt limits.

Description	Target	Maximum or Minimum	
Overall Net Debt to Estimated Market Value	2.50%	3.50%	**
Debt per Capita	\$2,600	\$3,150	**
General Fund - GSD: Debt Service to Revenues	11.50%	13.00%	**
General Fund - GSD: 10 year Principal Paydown	50%	30%	*

<sup>\*</sup> Measured as a minimum

The Study, as required by City Code Section 110.514, allows for the continual evaluation of the fiscal health and credit quality of the City's debt program and provides an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards as well as similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Below are five debt service ratios as of September 30, 2014, which are summarized in the most recent Study and monitored by the City to control its debt position. With each ratio are the "Aa" benchmarks, the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

	Benchmark*	FYE 2014	<u>Target</u>
Direct net debt to estimated market value	2.09%	3.66%	2.50%
Debt per capita	n/a**	\$2,981	\$2,600
Debt service to general fund expenditures	n/a**	9.37%	11.50%
Ten-year principal paydown	n/a**	48.24%	50.00%
Available general fund balance	13.67%	13.79%	10-14%
_			

as a percentage of revenues

<sup>\*\*</sup> Measured as a maximum

<sup>\*</sup> Moody's Investors Services, Global Credit Research Aa Cities Moody's Medians are based on 2013, or most currently available, information for "Aa" rated cities with population greater than 500,000.

<sup>\*\*</sup> Effective as of the 2011 report, Moody's no longer provides this benchmark.

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the City's operating budget, CIP, and 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. From the 2015 Study, projected retirements exceeded issuances for a net retirement of debt of approximately \$309.6 million over the five year period ending 2020. Consequently, the amount of debt is expected to decrease from \$2.54 billion in fiscal year 2015 to \$2.27 billion through fiscal year 2020.

	Projected Ch neral Govern		t Outstandir d Valorem				
FYE:	2015	2016	2017	2018	2019	2020	Total 2015-2020
Outstanding Debt, Beginning	\$2,538,821	\$2,479,252	\$2,409,117	\$2,350,944	\$2,312,045	\$2,270,872	\$2,538,821
Current Authorizations:							
Banking Fund: Prior CIP - General Authorizations Prior CIP - Enterprise Fund Authorizations Banking Fund - Prior Fleet/ITD Authorizations EverBank Stadium Improvements	25,238 34,656	35,508 2,550 2,000	17,591	10,561	7,043		95,941 37,206 2,000
Proposed Authorizations:							
Capital Improvement Plan - General Capital Improvement Plan - Enterprise Fund Banking Fund - Fleet/ITD		322 804 15,903	56,103 11,130	67,493 14,153	80,449 14,048	83,151 13,368	287,518 53,503 15,903
Total Additions	59,894	57,087	84,824	92,207	101,540	96,519	492,071
Total Reductions: Refundings Refunded Retirements	24,225 (24,225) (119,463)	(127,222)	(142,997)	(131,106)	(142,713)	(137,147)	24,225 (24,225) (800,648)
Outstanding Debt, Ending	\$2,479,252	\$2,409,117	\$2,350,944	\$2,312,045	\$2,270,872	\$2,230,244	\$2,230,244

**NOTE:** As Capital Improvement needs vary from year to year, it is possible that the amount of debt forecasted above to be outstanding through fiscal year 2020 may be reduced, or possibly increased.

The impact of such projected issuances and retirements reflected above on the adopted debt ratios are summarized as follows.

		City of Jackson he New Debt Is Over	suance on De	bt Ratios				
	Adopted			Projecte	d End of Fis	cal Year		
	<u>Target</u>	Maximum	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Overall Debt to Estimated Full Value	2.50%	3.50%	3.28%	3.06%	2.86%	2.74%	2.61%	2.52%
Debt Service as a % of General Expenditures	11.50%	13.00%	9.85%	9.93%	10.14%	10.24%	10.44%	9.42%
(1) Ten Year Principal Paydown	50%	30% (2)	50.03%	53.44%	56.87%	59.86%	64.26%	68.52%
Overall Debt Per Capita	\$2,600	\$3,150	\$2,868	\$2,755	\$2,651	\$2,598	\$2,516	\$2,455

The most objective indicator of how the credit markets perceive the City's ability to repay its debt is the published ratings of the national ratings services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The City's debt is highly rated by the rating agencies. The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	2005	2006	2007	2008	2009	<b>2010</b> (2)	2011	2012	2013	2014
Moody's:										
Issuer Credit Rating (1)				Aa2		Aa1				Aa2
Covenant Bonds				Aa3		Aa2				Aa3
Revenue Bonds						Aa2/A1_				
BJP Infrastructure						A1				
BJP Transportation						Aa2		_ A1 <sup>(4)</sup>		
Commercial Paper						P1 <sup>(3)</sup>				(5)
Standard & Poors:										
Issuer Credit Rating (1)				AA						
Covenant Bonds				AA						
Revenue Bonds	AA-/A						AA+/A			
BJP Infrastructure										
BJP Transportation										
Commercial Paper	A-1+					(	3)			
Fitch:										
Issuer Credit Rating (1)				AA		AA+				
Covenant Bonds				AA		AA				
Revenue Bonds				AA/A+		AA+/AA	۸			
BJP Infrastructure					AA			$A + ^{(4)}$		
BJP Transportation								AA- <sup>(4)</sup> _		
Commercial Paper									F	<sup>7</sup> 1 <sup>(5)</sup>

- $(1) \textit{ The agency previously discontinued its underlying rating for the City, but recently \textit{ re-established an Issuer Credit Rating.} \\$
- (2) In fiscal year 2010, Moody's and Fitch recalibrated the City's ratings to the Global Rating Sco
- (3) S&P withdrew the rating of the liquidity provider at the request of the liquidity provider. S&P subsequently removed the rating for the related City commercial paper. The City sucessfully replaced the S&P rating with the Moody's rating.
- (4) On March 7, 2012, Moody's issued a two notch downgrade to the City's Better Jacksonville Transportation program. Fitch issued a one notch downgrade to both the Infrastructure and Transportation programs.
- (5) On December 4, 2013, the notes were remarketed to reflect the replacement of the supporting Letter of Credit. The City elected to replace the Moody's rating with the Fitch for the rating on the remarketed notes.

### DEBT INTEREST AND PRINCIPAL BY MAJOR FUND TYPE

General Fund				
	FY13 Actual	FY14 Actual	FY15 Budget	FY16 Budget
Principal	46,091,713	48,149,139	52,092,797	59,726,545
Interest	29,622,672	38,160,540	38,196,541	35,506,135
Percent of Total	7.85%	8.43%	8.16%	8.27%
Special Revenue Fun	ds			
	FY13 Actual	FY14 Actual	FY15 Budget	FY16 Budget
Principal	4,088,051	5,289,331	35,853,931	34,994,074
Interest	3,426,272	3,396,845	44,935,020	43,305,317
Percent of Total	4.01%	4.41%	29.59%	26.42%
Enterprise Funds				
	FY13 Actual	FY14 Actual	FY15 Budget	FY16 Budget
Principal	12,189,524	12,937,937	15,446,743	13,218,185
Interest	7,831,052	7,820,548	10,039,009	7,469,395
Percent of Total	40.79%	13.42%	12.45%	8.98%
Internal Service Fund	S			
	FY13 Actual	FY14 Actual	FY15 Budget	FY16 Budget
Principal	22,867,590	23,397,158	29,442,660	29,029,270
Interest	9,300,482	12,236,431	16,351,957	13,349,896
Percent of Total	19.61%	11.89%	11.52%	10.11%



### **GENERAL FUNDS**

### Summary of Subfunds Graphs

011 General Fund – General Services District

Schedule of Revenues

Various Revenue Detail

Schedule of Expenditures

Schedule of Non-Departmental Expenditures

**Employee Cap by Department** 

**Department Budgets** 

**Advisory Boards and Commissions** 

City Council

Courts

**Downtown Investment Authority** 

**Employee Services** 

Finance

Fire and Rescue

**Human Rights Commission** 

Intra-Governmental Services

Mayor's Office

Medical Examiner

Military Affairs and Veterans

Office of Economic Development

Office of Ethics, Compliance and Oversight

Office of General Counsel

Office of Inspector General

Office of Sports and Entertainment

Office of the Sheriff

Parks, Recreation and Community Services

Planning and Development

Public Defender

Public Health

Public Libraries

**Public Works** 

Regulatory Compliance

State Attorney

Supervisor of Elections

012 Mosquito Control - State 1

015 Property Appraiser

016 Clerk of the Court

017 Tax Collector

018 Emergency Contingency

019 Jacksonville Journey

01A Special Events

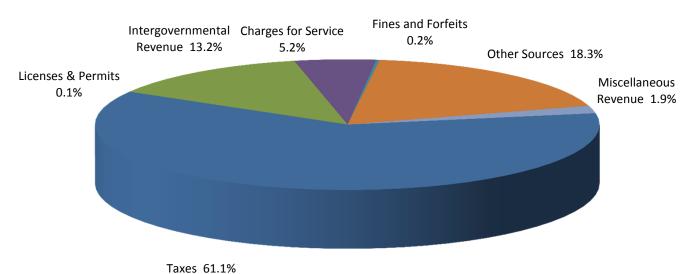


### **GENERAL FUND**Summary of Subfunds

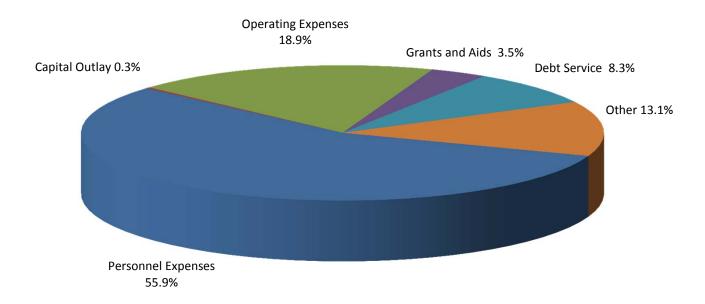
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 16 Budgeted
011	General Fund-GSD	620,059,657	206,018,173	3,165,431	95,727,957	38,182,732	95,382,631	1,058,536,581
012	Mosquito Control		48,545	1				48,546
015	Property Appraiser	8,350,748	1,709,582	6,629				10,066,959
016	Clerk of the Court	1,363,640	2,074,421	2			379,155	3,817,218
017	Tax Collector	12,305,479	3,963,345	2				16,268,826
018	Emergency Contingend	<del>с</del> у					52,474,990	52,474,990
019	Jacksonville Journey	239,497	150,432			2,093,800	2,609,284	5,093,013
01A	Special Events	1,214,679	3,281,118	1		384,875		4,880,673
	T. 10 15 1	0.40.500.700		0.470.000	05 707 057	40.004.407	450.040.000	
	Total General Fund	643,533,700	217,245,616	3,172,066	95,727,957	40,661,407	150,846,060	1,151,186,806

### **GENERAL FUND**

### **REVENUE SOURCES**



### **EXPENDITURES BY CATEGORY**



### GENERAL FUND - GENERAL SERVICE DISTRICT SUBFUND -- 011 SCHEDULE OF REVENUES

	FY 14	FY 15	FY 16
NON DED ADTIFICATION DEVENIES	ACTUAL	ADOPTED	APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	507,898,885	531,056,123	559,323,331
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	(19,443,943)	(21,014,646)	(24,050,476)
NET AD VALOREM TAXES	488,454,943	510,041,477	535,272,855
SALES AND USE TAXES	1,018,443	1,033,538	1,050,537
UTILITY SERVICE TAXES	86,812,616	86,023,459	85,828,708
COMMUNICATIONS SERVICES TAX	35,920,263	35,340,592	35,285,231
LOCAL BUSINESS TAX	7,085,287	7,156,842	7,317,305
FRANCHISE FEES	40,417,014	41,097,578	39,233,412
FEDERAL GRANTS	557,496	601,398	557,261
FEDERAL PAYMENTS IN LIEU OF TAXES	24,811	23,000	25,119
STATE SHARED REVENUES	138,108,921	141,743,345	151,390,433
CONTRIBUTIONS FROM OTHER LOCAL UNITS	109,187,538	111,687,538	114,187,538
OTHER CHARGES FOR SERVICES	11,206,019	8,911,689	10,285,059
VIOLATIONS OF LOCAL ORDINANCES	548	1,000	1,000
OTHER FINES AND/OR FORFEITS	1,127,483	1,250,000	1,189,328
INTEREST, INCL PROFITS ON INVESTMENTS	4,303,997	3,108,295	3,264,798
RENTS AND ROYALTIES	100,000	100,000	100,000
DISPOSITION OF FIXED ASSETS	63,868	50,000	89,000
OTHER MISCELLANEOUS REVENUE	20,078,077	6,869,379	5,943,150
CONTRIBUTIONS FROM OTHER FUNDS	4,584,454	1,575,008	11,669,310
NON OPERATING SOURCES	9,639,550	7,116,924	7,405,038
TOTAL NON-DEPARTMENTAL REVENUES	958,691,326	963,731,062	1,010,095,082
DEPARTMENTAL REVENUES			
ADVISORY BOARDS & COMMISSIONS	74,924	312,000	110,500
CITY COUNCIL	251,609	292,111	300,565
COURTS	365	202,111	000,000
DOWNTOWN INVESTMENT AUTHORITY	42,201	35,500	35,000
EMPLOYEE SERVICES	1,469	1,500	1,500
FINANCE	80,811	29,920	29,920
FIRE AND RESCUE	31,974,411	37,196,794	30,513,520
HUMAN RIGHTS COMMISSION	88,047	97,600	78,750
INTRA-GOVERNMENTAL SERVICES	4,480	66,946	66,946
MAYOR'S OFFICE	18,297	85,075	1,000
MEDICAL EXAMINER	1,053,153	1,294,026	1,334,295
MILITARY AFFAIRS AND VETERANS	815	800	800
OFFICE OF ECONOMIC DEVELOPMENT	66,450	1,000	1,000
OFFICE OF THE SHERIFF	8,624,315	8,023,825	8,679,855
PARKS, RECREATION & COMMUNITY SVCS	852,350	832,995	841,575
PLANNING AND DEVELOPMENT	1,707,877	1,912,821	745,414
PUBLIC LIBRARIES	931,133	1,030,660	263,800
PUBLIC WORKS	3,445,295	3,358,565	4,055,173
REGULATORY COMPLIANCE	1,553,563	1,415,656	1,366,886
SPECIAL SERVICES	143,119		
SUPERVISOR OF ELECTIONS	24,053	15,000	15,000
TOTAL DEPARTMENTAL REVENUES	50,938,735	56,002,794	48,441,499
TOTAL GENERAL FUND - GSD REVENUES	1,009,630,061	1,019,733,856	1,058,536,581

### GENERAL FUND - GENERAL SERVICES DISTRICT SUBFUND -- 011 VARIOUS REVENUE DETAIL

INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
TRF TO 011 GENFD GSD FR DUVAL C DRG ABUS		30,000	30,000
TRANSFER FR BLDG INSPECTION TO GF-GSD			2,520,674
TRANSFER FR SOUTHSIDE TID TO GF-GSD		150,000	345,681
TRANSFER FR JIA REDV TID TO GF-GSD			1,500,000
TRF TO 011 GENFD GSD FR SOUTEL/KING CRA			1,471,106
TRF TO 011 GENFD GSD FR JCC GRANTS	54,791		
TRANSFER FR COMMUNITY DEV TO GF-GSD	121,220	120,008	120,008
TRF TO 011 GENFD GSD FR HANNA PK IMPRMNT	44,800		
TRF TO 011 GENFD GSD FR 1F6 COMM SVCS	197,846		
TRANSFER FR PUBLIC SAFTETY GR TO GF-GSD	47,861		
TRANSFER FR CODE ENF/REV FD 1L2	1,350,000	600,000	750,881
TRF TO 011 GENFD GSD FR SF 1N1 HOUSING	450,000	175,000	507,634
TRF TO 011 GENFD GSD FR GEN CAP PROJ		500,000	980,000
TRF TO 011 GF GSD FR 2011 GEN CAP PROJ	309,000		
TRF TO 011 GENFD GSD FR 331 GRANT IMP'MT	663,060		
TRF TO 011 GENFD GSD FR OFFC OF GEN COUN	284,995		644,296
TRF TO 011 GENFD GSD FR 5A1 PUB BLDGS	•		2,649,030
TRANSFER IN FOR RED LIGHT CAMERA REV	260,881		150,000
TRF TO 011 GEN FUND FR 75B OED	800,000		,
TOTAL INTERFUND TRANSFERS IN	4,584,454	1,575,008	11,669,310
CONTRIBUTIONS FROM OTHER LOCAL UNITS	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
JEA - CONTRIBUTIONS TO/FROM  CONTRIBUTIONS FROM COMPONENT UNIT	87,318,021	90,108,598	01 720 192
CONTRIBUTIONS FROM COMPONENT UNIT	21,869,517	21,578,940	91,720,182
			22,467,356
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	109,187,538	111,687,538	114,187,538
STATE SHARED REVENUE DETAIL	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
1/2 CENT SALES TAX (FS 202.18 2C)	81,240,214	84,907,282	90,261,955
ALCOHOLIC BEVERAGE LICENSE (FS 561.342)	684,283	690,125	693,334
CARDROOM TAX	182,702	180,000	•
GASOLINE TAXES 7TH CENT	3,647,113	3,725,899	3,802,222
INSURANCE AGENTS LICENSES (FS 624.501)	193,281	172,000	186,053
MOBILE HOME LICENSES (FS 320.08)	235,834	230,000	224,511
MOTOR FUEL USE TAX - COUNTY	14,569	21,000	21,830
MUNICIPAL FUEL TAX REFUND (FS 206.41 4)	327,506	255,120	214,699
REV SHARED-1/17 CIGARETTE TAX	400,917	351,925	341,079
REV SHARED-8TH CENT GAS TAX	6,219,836	6,203,466	6,377,918
REV SHARED-COUNTY SALES	19,690,950	19,700,000	21,470,457
REV SHARED-MUNICIPAL SALES	18,163,813	18,150,000	20,522,665
SPECIAL FUEL & MOTOR FUEL USE TAX	7,425	2,459	20,022,000
ST SHARED-POPULATION(\$6.24) FS218.23(2)	5,423,427	5,463,401	5,549,737
SURPLUS GAS TAX (FS 206.41 1A)	1,677,049	1,690,668	1,723,973
	, ,		

### GENERAL FUND - GENERAL SERVICE DISTRICT SUBFUND -- 011

SCHEDULE OF EXPENDITURES	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS & COMMISSIONS	417,480	405,817	459,654
CITY COUNCIL	8,764,645	8,841,462	9,281,545
COURTS	4,243,708	4,133,170	4,182,643
DOWNTOWN INVESTMENT AUTHORITY	964,033	1,118,948	1,178,293
EMPLOYEE SERVICES	5,786,472	5,125,251	5,129,499
FINANCE	7,027,713	6,243,208	7,332,251
FIRE AND RESCUE	196,545,978	210,048,780	210,658,445
HUMAN RIGHTS COMMISSION	900,497	580,300	596,857
INTRA-GOVERNMENTAL SERVICES	4,875,123	6,004,101	5,285,627
MAYOR'S OFFICE	4,538,563	3,575,498	4,265,872
MEDICAL EXAMINER	3,376,851	3,469,277	3,920,006
MILITARY AFFAIRS AND VETERANS	1,206,461	1,134,005	1,095,035
OFFICE OF ECONOMIC DEVELOPMENT	3,101,528	1,940,916	1,937,551
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	181,644	190,530	228,828
OFFICE OF GENERAL COUNSEL	186,242	223,605	297,385
OFFICE OF INSPECTOR GENERAL			811,371
OFFICE OF SPORTS & ENTERTAINMENT		674,497	751,675
OFFICE OF THE SHERIFF	379,103,355	398,304,026	402,001,364
PARKS, RECREATION & COMMUNITY SVCS	25,462,533	39,886,236	42,155,126
PLANNING AND DEVELOPMENT	5,868,792	5,923,329	4,429,660
PUBLIC DEFENDER	372,954	1,835,683	1,815,437
PUBLIC HEALTH	1,349,511	1,448,548	774,514
PUBLIC LIBRARIES	32,965,959	30,595,904	31,652,201
PUBLIC WORKS	37,805,432	37,267,183	41,949,325
REGULATORY COMPLIANCE	14,049,846	14,751,634	15,680,161
SPECIAL SERVICES	9,273,471		
STATE ATTORNEY	1,757,650	2,101,486	1,612,178
SUPERVISOR OF ELECTIONS	5,056,502	8,435,179	7,003,169
TOTAL DEPARTMENTAL EXPENSES	755,182,941	794,258,573	806,485,672
NON-DEPARTMENTAL EXPENSES			
CITYWIDE ACTIVITIES	83,849,744	85,183,445	95,084,534
CONTINGENCIES		2,465,267	3,494,113
DEBT FEES - BOND RELATED	239,014	231,205	144,369
DEBT SERVICE TRANSFERS - FISCAL AGENT	251,801	230,375	350,908
DEBT SERVICE TRANSFERS - INTEREST	28,623,610	29,137,621	24,351,499
DEBT SERVICE TRANSFERS - PRINCIPAL	31,571,280	36,174,509	42,009,457
INTER-LOCAL AGREEMENTS	2,221,606	2,459,276	2,317,863
SUBFUND LEVEL ACTIVITIES	13,493,257	4,781,593	5,484,164
TRANSFER OUT TO OTHER FUNDS	76,359,060	64,811,992	78,814,002
TOTAL NON-DEPARTMENTAL EXPENSES	236,609,371	225,475,283	252,050,909
TOTAL GENERAL FUND - GSD EXPENDITURES	991,792,313	1,019,733,856	1,058,536,581

22,090 506,301 578,618 511,660 569,417 578,291 20,086 42,350 80,278 39,033 507,084 61,414	17,394 399,989 315,000 1,690,668 311,660 21,042,329 3,463,378 25,000 45,000	27,743 399,989 813,111 278,000 1,723,973 311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
606,301 678,618 611,660 69,417 678,291 20,086 42,350 80,278 39,033 907,084 661,414	399,989 315,000 1,690,668 311,660 21,042,329 3,463,378 25,000 45,000	399,989 813,111 278,000 1,723,973 311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
606,301 678,618 611,660 69,417 678,291 20,086 42,350 80,278 39,033 907,084 661,414	399,989 315,000 1,690,668 311,660 21,042,329 3,463,378 25,000 45,000	399,989 813,111 278,000 1,723,973 311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
678,618 611,660 669,417 678,291 20,086 42,350 80,278 39,033 607,084 661,414	1,690,668 311,660 21,042,329 3,463,378 25,000 45,000	278,000 1,723,973 311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
678,618 611,660 669,417 678,291 20,086 42,350 80,278 39,033 607,084 661,414	1,690,668 311,660 21,042,329 3,463,378 25,000 45,000	1,723,973 311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
111,660 169,417 178,291 20,086 42,350 180,278 39,033 107,084 61,414	311,660 21,042,329 3,463,378 25,000 45,000	311,660 21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
69,417 678,291 20,086 42,350 80,278 39,033 07,084 61,414	21,042,329 3,463,378 25,000 45,000	21,945,822 2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
578,291 20,086 42,350 80,278 39,033 907,084 61,414	3,463,378 25,000 45,000	2,300,000 1,316,661 1,332,369 4,347,956 15,000 45,000
20,086 42,350 80,278 39,033 07,084 61,414	25,000 45,000 207,084	1,316,661 1,332,369 4,347,956 15,000 45,000
20,086 42,350 80,278 39,033 07,084 61,414	25,000 45,000 207,084	1,332,369 4,347,956 15,000 45,000
20,086 42,350 80,278 39,033 07,084 61,414	25,000 45,000 207,084	4,347,956 15,000 45,000 241,159
20,086 42,350 80,278 39,033 07,084 61,414	25,000 45,000 207,084	15,000 45,000 241,159
42,350 (80,278 39,033 (07,084 (61,414	45,000 207,084	45,000 241,159
780,278 39,033 07,084 -61,414	207,084	241,159
39,033 207,084 261,414		,
207,084 61,414		,
61,414		,
	5,241,824	3,855,469
.=		
17,938	18,651	18,690
	1	150,000
	90,000	90,000
87,287	14,783,490	14,977,310
68,667	411,582	221,429
96,749	96,773	96,751
67,016	2,843,838	731,955
68,015	368,015	364,927
		5,000,000
46,580	2,846,580	2,846,580
41,760	2,015,501	2,624,196
45,978	701,900	716,008
2,483	4,000	5,500
75,594	26,275,594	26,275,594
17,287	350,000	340,000
16,493	16,675	16,665
97,780		
83,711	100,000	150,000
	219,019	222,517
,	0	
,===		1,282,500
282,500	1,282,500	.,,000
	17,287 16,493 97,780	17,287 350,000 16,493 16,675 97,780 83,711 100,000 17,285 219,019

	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
CONTINGENCIES			
EXECUTIVE OP CONTINGENCY - COUNCIL		50,000	65,000
EXECUTIVE OP CONTINGENCY - MAYOR		50,000	100,000
FEDERAL MATCHING GRANTS (B1-B)		453,177	395,007
FEDERAL PROGRAMS CONTINGENCY		266,000	266,000
SP COUNCIL CONT-BLACK CHAMBER COMMERCE			10,000
SP COUNCIL CONTGCY-NON CB RESTORATION			737,000
SP COUNCIL CONTGNCY-MAYOR'S OFFICE		84,033	
SP COUNCIL CONTINGENCY - SOUTEL/MONCRIEF			1,471,106
SP COUNCIL CONTINGENCY-SUPV OF ELECTIONS		100,000	
SPECIAL COUNCIL CONTING - BANKING FUND		533,519	
SPECIAL COUNCIL CONTING - HEMMING PARK			250,000
SPECIAL COUNCIL CONTING - JAX CHAMBER			200,000
SPECIAL COUNCIL CONTINGENCY-PENSION		928,538	
TOTAL CONTINGENCIES		2,465,267	3,494,113
DEBT FEES - BOND RELATED			
FISCAL AGENT FEES GF-GSD	239,014	231,205	144,369
TOTAL DEBT FEES - BOND RELATED	239,014	231,205	144,369
DEBT SERVICE TRANSFERS - FISCAL AGENT			
TRF FR 011 GF TO 222 - FISCAL AGENT FEES	500	550	
TRF FR 011 GF TO 22C - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 22U - FISCAL AGENT FEES	431	475	496
TRF FR 011 GF TO 253 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 254 - FISCAL AGENT FEES	2,950	2,950	
TRF FR 011 GF TO 255 - FISCAL AGENT FEES	2,950	2,950	2,950
TRF FR 011 GF TO 256 - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 259 - FISCAL AGENT FEES	235,920	212,797	342,836
TRF FR 011 GF TO 25A - FISCAL AGENT FEES	1,350	1,350	1,350
TRF FR 011 GF TO 25F - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25G - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 25H - FISCAL AGENT FEES	450	450	450
TRF FR 011 GF TO 4F6 - FISCAL AGENT FEES		1,603	1,476
TOTAL DEBT SERVICE TRANSFERS - FISCAL AGENT	251,801	230,375	350,908

	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
DEBT SERVICE TRANSFERS - INTEREST			
TRF FR 011 GF TO 222-93 ETR FOR DSI	3,492,205	3,830,145	
TRF FR 011 GF TO 22C-ETR 2005A	1,100,320	1,173,442	
TRF FR 011 GF TO 22H-06C ETR/CARLING	187,871	174,652	169,688
TRF FR 011 GF TO 22U-01 RCR SALES TAX	1,968,901	1,482,792	1,126,954
TRF FR 011 GF TO 253-06A ETR BONDS	1,401,257	1,463,733	
TRF FR 011 GF TO 254-06B ETR REF	60,329	71,094	
TRF FR 011 GF TO 255-06C ETR	173,402	147,364	120,187
TRF FR 011 GF TO 256-07 ETR	1,663,313	1,610,552	1,556,613
TRF FR 011 GF TO 259-08 A&B (97'S&02)	868,315	1,655,327	2,799,586
TRF FR 011 GF TO 25A-09 AB&C	1,826,948	2,017,834	1,877,318
TRF FR 011 GF TO 25B-09C SPEC REV	1,110,282	821,732	650,332
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	1,392,410	1,335,498	1,282,281
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	1,938,614	1,922,626	1,901,028
TRF FR 011 GF TO 25E-2012B SPEC REV	31,660	31,596	31,523
TRF FR 011 GF TO 25F-2012C SPEC REV	8,619,906	8,657,298	7,835,024
TRF FR 011 GF TO 25G-2012D SPEC REV	501,396	451,345	395,603
TRF FR 011 GF TO 25H-2012E SPEC REV	608,019	607,315	576,345
TRF FR 011 GF TO 25I 2013A SPEC (INT)	1,432,104	1,367,143	1,365,938
TRF FR 011 GF TO 25K 2014 SPEC (INT)			2,392,061
TRF FR 011 GF TO 4F6 DEBT SVC		106,498	99,741
TRF FR 011 GF TO 561-ADAM'S MARK	246,358	209,635	171,277
TOTAL DEBT SERVICE TRANSFERS - INTEREST	28,623,610	29,137,621	24,351,499
DEBT SERVICE TRANSFERS - PRINCIPAL			
TRF FR 011 GF TO 222-93ETR FOR DSP	1,288,056	1,263,518	
TRF FR 011 GF TO 22H-06C CARLING	112,161	328,436	333,064
TRF FR 011 GF TO 22U-01 RCR SALES TAX	10,075,010	6,405,000	6,760,000
TRF FR 011 GF TO 253-06A ETR BONDS	1,520,000	1,575,000	2,1 22,222
TRF FR 011 GF TO 254-06B ETR REF	1,975,000	2,065,000	
TRF FR 011 GF TO 255-06C ETR	505,121	529,662	557,269
TRF FR 011 GF TO 256-2007 ETR	1,235,000	1,285,000	1,335,000
TRF FR 011 GF TO 259-08A&B (97'S&02)	1,532,881	1,756,093	3,581,773
TRF FR 011 GF TO 25A-09AB&C ETR	3,170,000	3,255,000	3,330,000
TRF FR 011 GF TO 25B-09C SPEC REV	3,220,000	3,360,000	3,780,000
TRF FR 011 GF TO 25C-COURTHOUSE DEBT	998,000	1,026,000	1,059,000
TRF FR 011 GF TO 25D-COURTHOUSE DEBT	251,600	372,400	498,200
TRF FR 011 GF TO 25E-2012B SPEC REV	2,200	2,200	4,400
TRF FR 011 GF TO 25F-2012C SPEC REV	3,786,000	10,946,000	13,750,000
TRF FR 011 GF TO 25G-2012D SPEC REV	1,075,000	1,130,000	900,000
TRF FR 011 GF TO 4F6 DEBT SVC	,, <del>-</del>	13,227	15,420
TRF FR 011 GF TO 561-ADAM'S MARK	825,250	861,973	900,331
TRF FR 011 TO GF TO 25H-2012E SPEC REV	,	,	5,205,000
TOTAL DEBT SERVICE TRANSFERS - PRINCIPAL	31,571,280	36,174,509	42,009,457
Jan dentide mandrend i mindi Ae		00,114,000	,000,701

	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
INTER-LOCAL AGREEMENTS			
ATLANTIC & NEPTUNE BCH FIRE SERVICE	255,364	263,025	270,916
ATLANTIC BCH LG/BCH-CAPITAL ONLY	9,000	9,000	9,000
ATLANTIC BCH LIFEGUARD/BCH CLEAN-UP	203,695	209,806	216,100
BEACHES-SOLID WASTE DISPOSAL CHARGES	892,722	1,090,795	913,503
JACKSONVILLE BCH LIFEGUARD/BCH CLEAN-UP	652,308	671,877	692,033
NEPTUNE BCH LIFEGUARD/BCH CLEAN-UP	208,517	214,773	216,311
TOTAL INTER-LOCAL AGREEMENTS	2,221,606	2,459,276	2,317,863
SUBFUND LEVEL ACTIVITIES			
ASH SETTLEMENT REPAYMENT TO BANKING FUND	2,292,138	2,071,353	2,640,833
GENERAL FUND - GENERAL SERVICE DISTRICT	3,739,516		
JPA - CONTRIBUTIONS TO/FROM	6,081,554	5,207,004	5,163,488
JTA - CONTRIBUTIONS TO/FROM	1,350,049	1,363,002	1,363,002
PERSONNEL LASPE-CONTINGENCY		(3,889,766)	(3,713,159)
PROPERTY LEASE W/ WJCT-JAZZ FESTIVAL	30,000	30,000	30,000
TOTAL SUBFUND LEVEL ACTIVITIES	13,493,257	4,781,593	5,484,164

	FY 14 ACTUAL	FY 15 ADOPTED	FY 16 APPROVED
RANSFER OUT TO OTHER FUNDS			
GEN FUND-GSD TRANSFER TO AIR POLL EPA	424,269	424,270	424,271
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	225,000		,
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	200,000	200,000	200,000
GEN FUND-GSD TRANSFER TO CECIL COMM CTR	1,084,459	1,164,936	1,443,870
GEN FUND-GSD TRANSFER TO CITY-RITZ	751,817	875,796	929,945
GEN FUND-GSD TRANSFER TO COURTHOUSE TRST		15,232	
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL		4,000,000	5,003,566
GEN FUND-GSD TRANSFER TO EMERGENCY RESV			1,712,868
GEN FUND-GSD TRANSFER TO FY14 CIP FUND	16,436,410		
GEN FUND-GSD TRANSFER TO FY16 CIP FUND			4,650,000
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	187,500		
GEN FUND-GSD TRANSFER TO HANNA PARK	704,840	436,346	156,882
GEN FUND-GSD TRANSFER TO HUGUENOT PARK	338,944	239,120	121,611
GEN FUND-GSD TRANSFER TO ITD OPERATIONS	199,500		
GEN FUND-GSD TRANSFER TO JAX JOURNEY	2,300,553	2,096,727	5,093,013
GEN FUND-GSD TRANSFER TO JCC	21,893,879	21,612,316	23,001,341
GEN FUND-GSD TRANSFER TO N.E. TID	2,878,907	2,678,334	1,655,975
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,055,795	9,124,796	9,733,745
GEN FUND-GSD TRANSFER TO RADIO REFRESH			1,192,170
GEN FUND-GSD TRANSFER TO RECORDING FEES		109,612	
GEN FUND-GSD TRANSFER TO SMG-ARENA			311,992
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	281,316	751,080	1,319,220
GEN FUND-GSD TRANSFER TO SMG-CONVENTION	1,005,152	1,095,241	1,123,949
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	320,041		
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS	570,125	772,627	736,664
GEN FUND-GSD TRANSFER TO SMG-STADIUM	4,312,052	6,415,741	4,625,101
GEN FUND-GSD TRANSFER TO SPECIAL EVENTS	3,321,364	4,717,556	4,865,673
GEN FUND-GSD TRANSFER TO STORMWATER CIP			169,221
GEN FUND-GSD TRANSFER TO STORMWATER OPS	1,741,120	1,561,058	1,578,843
GEN FUND-GSD TRANSFER TO SW CIP FUND			1,701,581
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	5,269,603	6,521,204	6,093,948
TRANSFER FOR FLAP GRANT MATCH-FERRY			900,000
TRF FR 011 GENFD GSD TO 1D9 PARK MTC IMP	75,000		
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	35,796		
TRF FR 011 GENFD GSD TO CHILD SVCS TR	40,000		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,238,651		
TRF FR 011 GENFD GSD TO MISC FED PROJ	3,244		
TRF FR 011 GENFD TO 64N ART IN P/P TRUST			68,553
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	14,009		
TRF FR 011 GRNFD GSD TO MAYPORT FERRY	449,715		
OTAL TRANSFER OUT TO OTHER FUNDS	76,359,060	64,811,992	78,814,002
OTAL NON-DEPARTMENTAL EXPENDITURES	236,609,371	225,475,283	252,050,909

### GENERAL FUND - GENERAL SERVICES DISTRICT SUBFUND -- 011

### EMPLOYEE CAP BY DEPARTMENT

	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Change From Prior Year
FULL TIME EMPLOYEE POSITIONS			
ADVISORY BOARDS & COMMISSIONS	4	4	0
CITY COUNCIL	78	78	0
COURTS	1	2	1
DOWNTOWN INVESTMENT AUTHORITY	5	5	0
EMPLOYEE SERVICES	42	42	0
FINANCE	61	62	1
FIRE AND RESCUE	1,300	1,300	0
HUMAN RIGHTS COMMISSION	6	6	0
INTRA-GOVERNMENTAL SERVICES	61	61	0
MAYOR'S OFFICE	35	32	(3)
MEDICAL EXAMINER	28	27	(1)
MILITARY AFFAIRS AND VETERANS	14	14	0
OFFICE OF ECONOMIC DEVELOPMENT	12	12	0
OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT	1	1	0
OFFICE OF GENERAL COUNSEL	1	2	1
OFFICE OF INSPECTOR GENERAL	0	7	7
OFFICE OF SPORTS & ENTERTAINMENT	4	4	0
OFFICE OF THE SHERIFF	3,033	3,096	63
PARKS, RECREATION & COMMUNITY SVCS	250	249	(1)
PLANNING AND DEVELOPMENT	58	35	(23)
PUBLIC LIBRARIES	282	293	11
PUBLIC WORKS	303	305	2
REGULATORY COMPLIANCE	174	174	0
SUPERVISOR OF ELECTIONS	33	33	0
TOTAL FULL TIME EMPLOYEE POSITIONS			
GENERAL FUND - GENERAL SERVICES DISTRICT	5,786	5,844	58



### ADVISORY BOARDS & COMMISSIONS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Charges for Services	71,645	307,000	107,000	-65.1%	(200,000)
Fines and Forfeits	0	1,500	0	-100.0%	(1,500)
Miscellaneous Revenue	3,279	3,500	3,500	0.0%	0
TOTAL REVENUE	74,924	312,000	110,500	-64.6%	(201,500)
EXPENDITURES					
Salaries	212,379	211,748	232,578	9.8%	20,830
Employer Provided Benefits	93,507	103,056	104,440	1.3%	1,384
Internal Service Charges	75,681	69,203	100,370	45.0%	31,167
Internal Services - IT Operations	28,659	11,145	8,442	-24.3%	(2,703)
Other Operating Expenses	7,254	10,664	13,823	29.6%	3,159
Capital Outlay	0	11	1	0.0%	0
TOTAL EXPENDITURES	417,480	405,817	459,654	13.3%	53,837
AUTHORIZED POSITION CAP		FY 15	FY 16		
		Adopted	Approved	Change	
Authorized Pos	sitions	4	4		
Part-Time Hou	rs		1,248	1,248	
EXPENDITURES BY DIVISION	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	n Prior Year Dollar
CIVIL SERVICE BOARD	236,822	238,739	260,908	9.3%	22,169
CONST. TRADES QUALIFYING BOARD	180,167	166,724	198,262	18.9%	31,538
MAYOR'S ASIAN COMMISSION	260	0	0		0
MAYOR'S COMMISSION ON STATUS OF WOMEN	230	354	484	36.7%	130
DEPARTMENT TOTAL	417,480	405,817	459,654	13.3%	53,837

### ADVISORY BOARDS & COMMISSIONS GENERAL FUND - GSD

### **BACKGROUND**

This fund includes the Mayor's Asian Commission, Civil Service Board, Construction Trades Qualifying Board (CTQB), Hispanic American Advisory Board, and the Mayor's Commission on the Status of Women.

### **REVENUE**

### Charges for Services

 The decrease is due to the seasonality of contractor certification and renewal revenue, which will cause decreases in contractor certification and renewal and examination fees.
 CTQB renewals take place every two years.

### Fines and Forfeits

This represents revenue acquired from code violation fines.

### Miscellaneous Revenue

• This represents revenue acquired from the sale of additional licenses, letters of reciprocity, etc.

### **EXPENDITURES**

### Salaries

• The increase is primarily due to a rise in part-time salaries of \$16,224. This is due to the addition of 1,248 part-time hours.

### **Employer Provided Benefits**

• The net increase is primarily due to an increase of \$3,479 in GEPP pension contribution. This is offset by a decrease of \$3,371 in group hospitalization insurance.

### Internal Service Charges

 The increase is mainly attributable to an increase in building cost allocation for the Yates Building of \$26,516.

### Internal Services – IT Operations

 The decrease is solely contributed to the decrease in computer system maintenance and security.

### Other Operating Expenses

• The increase is attributable to a rise in general liability insurance.

### **AUTHORIZED POSITION CAP**

There were no changes to the employee cap. However, 1,248 part-time hours were added for FY 16.

### CITY COUNCIL GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Charges for Services	92,065	55,001	55,001	0.0%	0
Miscellaneous Revenue	159,544	237,110	245,564	3.6%	8,454
TOTAL REVENUE	251,609	292,111	300,565	2.9%	8,454
EXPENDITURES					
Salaries	4,537,473	4,613,111	4,700,838	1.9%	87,727
Employer Provided Benefits	1,861,413	2,040,289	2,126,791	4.2%	86,502
Internal Service Charges	1,369,148	1,204,691	1,449,054	20.3%	244,363
Internal Services - IT Operations	236,809	146,081	177,239	21.3%	31,158
Other Operating Expenses	693,568	837,287	827,621	-1.2%	(9,666)
Capital Outlay	53,317	3	2	-33.3%	(1)
Banking Fund Debt Repayments	12,916	0	0		0
TOTAL EXPENDITURES	8,764,645	8,841,462	9,281,545	5.0%	440,083
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorize	d Positions	78	78		
Part-Time	Hours	5,211	5,080	-131	
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
COUNCIL AUDITOR	2,093,586	2,168,666	2,256,713	4.1%	88,047
COUNCIL PRESIDENT EXPENSE ACCOUNT	1,012	10,000	10,000	0.0%	. 0
COUNCIL STAFF SERVICES	4,765,470	4,611,474	4,944,012	7.2%	332,538
DIRECT EXPENDITURES	1,418,619	1,437,126	1,427,787	-0.6%	(9,339)
VALUE ADJUSTMENT BOARD	485,958	614,196	643,033	4.7%	28,837
DEPARTMENT TOTAL	8,764,645	8,841,462	9,281,545	5.0%	440,083

### CITY COUNCIL GENERAL FUND - GSD

### **BACKGROUND**

This Department provides for the operation and salary expenditures for the City Council and its support staff including the Office of the Council Auditor and the Value Adjustment Board.

### REVENUE

### Charges for Services

 This amount represents the anticipated Value Adjustment Board protest fee revenue for FY 16.

### Miscellaneous Revenue

 The bulk of the revenue in this category is made up of a reimbursement from the Duval County School Board for 2/5 of the cost of the Value Adjustment Board as directed by Florida Statute.

### **EXPENDITURES**

### **Employer Provided Benefits**

• The net increase is due primarily to increased pension costs for the General Employee pension plan.

### Internal Service Charges

 The net increase is being driven by increases in OGC legal charges and building cost allocations for the St. James building.

### Other Operating Expenses

• The largest single budgetary item in this category is professional services for the Value Adjustment Board totaling \$428,540.

### **AUTHORIZED POSITION CAP**

Part-time hours in Council staff services were reduced by 131 hours.

### COURTS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fror	m Prior Year
	Actua	Adopted	Approved	Percent	Dollar
REVENUE					
Fines and Forfeits	365	0	0		0
TOTAL REVENUE	365	0	0		0
EXPENDITURES					
Salaries	107,861	106,155	158,460	49.3%	52,305
Employer Provided Benefits	39,305	43,347	81,180	87.3%	37,833
Internal Service Charges	3,120,710	3,493,022	3,423,273	-2.0%	(69,749)
Internal Services - IT Operations	134,083	316,356	249,693	-21.1%	(66,663)
Other Operating Expenses	157,490	160,289	224,504	40.1%	64,215
Capital Outlay	684,260	14,001	45,533	225.2%	31,532
TOTAL EXPENDITURES	4,243,708	4,133,170	4,182,643	1.2%	49,473
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
				Onlange	
	Authorized Positions	1	2	1	
	Part-Time Hours				
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
CIRCUIT COURT	1,098,665	666,606	733,660	10.1%	67,054
COUNTY COURT	3,145,043	3,466,564	3,448,983	-0.5%	(17,581)
DEPARTMENT TOTAL	4,243,708	4,133,170	4,182,643	1.2%	49,473

### COURTS GENERAL FUND - GSD

### **BACKGROUND**

This accounts for the Circuit and County Courts', as well as, the Guardian Ad Litem. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville provide the Courts' with facilities, maintenance, utilities, security, communication services, existing radio systems, and the existing Multi-Agency Criminal Justice Information System (CJIS) as may be necessary for the proper and efficient functioning of their offices.

### **EXPENDITURES**

### Salaries

• The increase is being driven by the transfer of one (1) position, an Audio Visual Desktop Engineer, from the Information Technology Department (S/F 531).

### **Employer Provided Benefits**

 The increase is mainly due to the Audio Visual Desktop Engineer position that transferred from the Information Technology Department.

### Internal Service Charges

• The net decrease is mainly attributable to a reduction in building cost allocation charges.

### Internal Services – IT Operations

• The overall decrease is due to computer system maintenance and security charges

### Other Operating Expenses

• The net increase in mainly attributable to an increase in general liability insurance.

### Capital Outlay

• The increase of \$31,532 is mainly attributable to an increase in funding for the anticipated need of office equipment.

### **AUTHORIZED POSITION CAP**

The authorized position cap was increased by one (1) position that transferred from the Information Technology Department (S/F 531).

### DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Miscellaneous Revenue	42,201	35,500	35,000	-1.4%	(500)
TOTAL REVENUE	42,201	35,500	35,000	-1.4%	(500)
EXPENDITURES					
Salaries	294,371	424,338	444,936	4.9%	20,598
Employer Provided Benefits	57,817	118,629	122,010	2.9%	3,381
Internal Service Charges	159,116	73,169	112,650	54.0%	39,481
Internal Services - IT Operations	564	5,015	8,397	67.4%	3,382
Other Operating Expenses	452,165	492,795	485,299	-1.5%	(7,496)
Capital Outlay	0	5,002	5,001	0.0%	(1)
TOTAL EXPENDITURES	964,033	1,118,948	1,178,293	5.3%	59,345
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Α	uthorized Positions	5	5		
	art-Time Hours	J	· ·		
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
DOWNTOWN INVESTMENT AUTHORITY	964,033	1,118,948	1,178,293	5.3%	59,345
DEPARTMENT TOTAL	964,033	1,118,948	1,178,293	5.3%	59,345

### DOWNTOWN INVESTMENT AUTHORITY GENERAL FUND - GSD

### **BACKGROUND**

The Downtown Investment Authority (DIA) was created by Ordinance 2012-364-E to revitalize Jacksonville's urban core by utilizing community redevelopment area (CRA) resources to spur economic development. The agency has oversight for the development for the existing Downtown Northbank CRA and the Southside CRA. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities.

### **REVENUE**

### Miscellaneous Revenue

 This amount includes revenue for the rental of city facilities for the River City Brewing Company lease payment, Downtown Development Review Board application fees and other miscellaneous sales and charges.

### **EXPENDITURES**

### Salaries

• The increase is attributable to salary increases given to current employees.

### **Employer Provided Benefits**

• The net increase correlates with the salary increases.

### Internal Service Charges

• The net increase is mainly attributable to an increase in legal fees.

### Internal Services – IT Operations

• The increase is due to a rise in the computer system maintenance and security allocation.

### Other Operating Expenses

• The net decrease is due to reductions of \$5,531 in miscellaneous insurance and \$1,556 in general liability insurance.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

### EMPLOYEE SERVICES GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change From Prior Year	
	Actual		Adopted	Approved	Percent	Dollar
REVENUE						
Miscellaneous Revenue		1,469	1,500	1,500	0.0%	0
TOTAL REVENUE		1,469	1,500	1,500	0.0%	0
EXPENDITURES						
Salaries Employer Provided Benefits		2,320,980 833,166	2,331,938 1,014,653	2,284,378 979,588	-2.0% -3.5%	(47,560)
Internal Service Charges		249,410	376,314	408,220	-3.5 <i>%</i> 8.5%	(35,065) 31,906
Internal Services - IT Operations		1,390,684	278,408	228,201	-18.0%	(50,207)
Other Operating Expenses		992,233	1,123,935	1,229,109	9.4%	105,174
Capital Outlay		0	3	3	0.0%	0
TOTAL EXPENDITURES		5,786,472	5,125,251	5,129,499	0.1%	4,248
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Posi	tions	42	42	0	
	Part-Time Hours		2,644	2,644	Ū	
EVDENDITUDES BY DIVISION		FY 14	FY 15	FY 16	Change From	- Drien Veen
EXPENDITURES BY DIVISION		Actual	Adopted	Approved	Change Fron Percent	Dollar
EMPLOYEE & LABOR RELATIONS		680,082	1,125,095	1,006,688	-10.5%	(118,407)
OFFICE OF DIRECTOR		967,584	484,484	494,954	2.2%	10,470
TALENT MANAGEMENT		4,138,806	3,515,672	3,627,857	3.2%	112,185
DEPARTMENT TOTAL		5,786,472	5,125,251	5,129,499	0.1%	4,248

### EMPLOYEE SERVICES GENERAL FUND - GSD

### **BACKGROUND**

In the General Fund, this department consists of Employee and Labor Relations, Office of the Director, and Talent Management. This department was established by Budget Ordinance 2012-732-E.

### **REVENUES**

### Miscellaneous Revenue

This represents the expected revenue due to sale of books, maps & regulations in FY 16.

### **EXPENDITURES**

### Salaries

 The net decrease is mainly attributable to a decrease in permanent and probationary salaries.

### **Employer Provided Benefits**

• The net decrease is mainly due to a decrease of \$53,930 in GEPP pension contribution. This is somewhat offset by increases of \$18,378 in GEPP defined contribution pension and \$12,372 in workers' compensation insurance.

### Internal Service Charges

• The net increase is mainly due to an increase of \$48,341 in building costs allocations. This is somewhat offset by a decrease of \$11,262 in the OGC legal allocation.

### Internal Services - IT Operations

• The decrease is primarily due to a reduction in computer system maintenance and security.

### Other Operating Expenses

 The net increase is mainly attributable to an increase of \$125,000 in tuition reimbursement for police and firefighters due to job specifications for positions covered by the IAFF contract.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

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### FINANCE GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change Fro	om Prior Year
		Actual	Adopted	Approved	Percent	Dollar
REVENUE						
Charges for Services		54,094	0	0		0
Miscellaneous Revenue	_	26,716	29,920	29,920	0.0%	0
TOTAL REVENUE		80,811	29,920	29,920	0.0%	0
EXPENDITURES						
Salaries		3,109,235	3,247,746	3,361,639	3.5%	113,893
Employer Provided Benefits		1,225,827	1,444,978	1,469,782	1.7%	24,804
Internal Service Charges		1,274,586	1,011,788	1,285,011	27.0%	273,223
Internal Services - IT Operations		1,063,384	133,937	307,280	129.4%	173,343
Other Operating Expenses		354,680	424,794	908,536	113.9%	483,742
Capital Outlay		0	4	3	-25.0%	(1)
Extraordinary Lapse	_	0	(20,039)	0	-100.0%	20,039
TOTAL EXPENDITURES		7,027,713	6,243,208	7,332,251	17.4%	1,089,043
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Posi	tions	61	62	1	
	Part-Time Hours	5	5,120	5,120		
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Changa Era	m Prior Year
EXPENDITURES BY DIVISION		Actual	Adopted	Approved	Percent	Dollar
ACCOUNTING		3,744,012	3,159,118	3,375,405	6.8%	216,287
BUDGET OFFICE		954,798	900,058	1,032,112	14.7%	132,054
OFFICE OF THE DIRECTOR		1,525,699	1,206,774	1,931,458	60.1%	724,684
TREASURY		803,203	977,258	993,276	1.6%	16,018
DEPARTMENT TOTAL	-	7,027,713	6,243,208	7,332,251	17.4%	1,089,043

### FINANCE GENERAL FUND - GSD

### **BACKGROUND**

The Finance Department includes the Office of the Director, Accounting, Budget, Treasury, Risk Management and Pension Administration. The department provides accounting services and financial reports to other city departments, provides support services to general government departments in the development of their budgets, provides efficient administration of risk and insurance analyses and act as adviser to city government on insurance related matters, administers the Pension Plans to ensure retiree benefits are paid and provide customers with a high degree of customers service, timely measure and record cash, investment and debt activities for the City.

### REVENUE

Miscellaneous Sales and Charges

This revenue represents accounting service charges and payroll miscellaneous fees.

### **EXPENDITURES**

### Salaries

• The increase is mainly being driven by an increase of \$109,676 in permanent and probationary salaries. This is partially due to the addition of one full-time position.

### **Employer Provided Benefits**

 The net increase is being driven by increases of \$29,414 to GEPP Defined Contribution Pension, \$24,628 to Group Hospitalization Insurance and \$13,013 in Workers' Compensation Insurance. This is somewhat offset by a decrease of \$45,982 in GEPP Pension Contribution.

### Internal Service Charges

• The net increase is being driven primarily by increases of \$246,414 in the OGC Legal allocations and \$28,414 in the building cost allocation for the St. James location.

### Internal Services – IT Operations

 The increase is primarily due to the increase in computer system maintenance and security allocation.

### Other Operating Expenses

 The net increase is being driven by the addition of \$500,000 in professional services for bond counsel costs.

### Extraordinary Lapse

 The extraordinary lapse that was approved by the City Council Finance Committee in FY15 has been removed for FY16.

### **AUTHORIZED POSITION CAP**

The authorized cap was increased by one (1) Budget Systems Administrator position.

# FIRE AND RESCUE GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16		om Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Charges for Services	26,316,414	24,677,144	24,544,518	-0.5%	(132,626)
Revenue From City Agencies - Allocations	294,156	237,220	299,407	26.2%	62,187
Fines and Forfeits	22,370	24,648	27,878	13.1%	3,230
Miscellaneous Revenue	5,338,300	5,257,782	5,641,717	7.3%	383,935
Other Sources	0	7,000,000	0	-100.0%	(7,000,000)
TOTAL REVENUE	31,971,240	37,196,794	30,513,520	-18.0%	(6,683,274)
EXPENDITURES					
Salaries	88,137,182	89,283,088	93,006,871	4.2%	3,723,783
Employer Provided Benefits	85,242,263	88,400,788	88,838,646	0.5%	437,858
Internal Service Charges	12,737,507	12,634,476	16,200,432	28.2%	3,565,956
Internal Services - IT Operations	2,450,495	5,011,033	5,084,691	1.5%	73,658
Other Operating Expenses	6,391,273	6,167,230	6,029,389	-2.2%	(137,841)
Capital Outlay	379,625	7,000,001	1	-100.0%	(7,000,000)
Banking Fund Debt Repayments	1,081,520	1,552,164	1,498,415	-3.5%	(53,749)
TOTAL EXPENDITURES	196,419,867	210,048,780	210,658,445	0.3%	609,665
AUTHORIZED POSITION CAP		FY 15	FY 16		
		Adopted	Approved	Change	
Authorize	ed Positions	1,300	1,300	0	
Part-Time	e Hours	34,964	36,464	1,500	
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16		m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
DIRECTOR-FIRE ADMINISTRATION	3,959,483	4,260,567	4,091,237	-4.0%	(169,330)
EMERGENCY PREPAREDNESS	1,873,984	1,862,749	1,957,447	5.1%	94,698
FIRE OPERATIONS	131,580,249	142,838,166	140,381,914	-1.7%	(2,456,252)
FIRE PREVENTION	3,690,495	3,831,994	3,960,101	3.3%	128,107
FIRE TRAINING	2,168,414	2,552,871	2,397,334	-6.1%	(155,537)
RESCUE	53,147,242	54,702,433	57,870,412	5.8%	3,167,979
DEPARTMENT TOTAL	196,419,867	210,048,780	210,658,445	0.3%	609,665

# FIRE AND RESCUE GENERAL FUND - GSD

#### **BACKGROUND**

The Fire and Rescue Department (JFRD) is comprised of the Office of the Director and six divisions. The divisions are Administrative Services, Emergency Preparedness, Fire Operations and Communications, Fire Prevention, Fire Rescue and Training and Emergency Medical Service. The primary mission of JFRD is to preserve and protect the lives, property and environment of our community. JFRD processes calls for emergency assistance quickly and effectively to reduce response times to citizens, administer a community-wide emergency management plan, perform fire and life safety building inspections, review new construction plans for fire code compliance, conduct public safety education programs, deliver the highest quality of pre-hospital care, promote state of the art training, education and certification to all personnel necessary to ensure that JFRD remains competent and efficient in providing citizens and visitors of Duval County the absolute best delivery of emergency services. The Fire Plan Review Section is funded through the Building Inspections fund (SF 159).

#### REVENUE

### **Charges for Services**

 This revenue category is made up of net rescue transport revenue, fire protection inspection revenue, State reimbursement for firefighter education incentive pay, hazmat cost recovery and several small fees for fire/rescue action reports.

#### Revenue From City Agencies – Allocations

 This amount represents a repayment from the 9-1-1 emergency user fee fund (SF 171) for a portion of the call taker salaries.

#### Fines and Forfeits

• This category includes revenue for fire code violations found during inspections.

#### Miscellaneous Revenue

- This category includes reimbursement from businesses and other government entities for fire protection (detailed below)
  - Jacksonville International Airport
  - o City of Atlantic Beach
  - Special Events (private entities)
  - Town of Baldwin
  - Cecil Field (private entities)
  - Other Items

#### Other Sources

 This represents the amount of borrowed funds, from the Banking Fund (SF 592). The decrease is due to not needing to borrow funds again in FY16.

#### **EXPENDITURES**

## Salary & Benefit Lapse

 The net increase is being driven by an increase of \$1,716,263 in permanent and probationary salaries, which is primarily due to 30 Safer Grant firefighters rolling into the general fund in February 2016. Also, there are increases to leave rollback/sellback of \$986,048 and to Special Pay \$348,686.

#### **Employer Provided Benefits**

The net increase is driven by increases in Police & Fire pension costs of \$779,863 and an increase in the group hospitalization insurance of \$369,031. This is somewhat offset by a decrease of \$765,617 for workers compensation for heart hypertension.

#### Internal Service Charges

• The net increase is being driven by increases in fleet vehicle replacement of \$2,724,953, radio allocation of \$622,868 and building maintenance of \$284,278. These increases are somewhat offset by a decrease in fleet service/parts/fuel of \$402,323.

#### Internal Services – IT Operations

• The increase is due to computer system maintenance and security.

#### Capital Outlay

 This amount represents the borrowed capital spending authority as detailed in Other Sources.

## Banking Fund Debt Repayment

• The table below compares the FY 15 and FY 16 banking fund debt repayment by project:

	1,362,520	189,644	1,278,644	219,771	
	FY15 Adopted		FY16 A	(53,749)	
Project Title	Principal	Interest	Principal	Interest	Change
CAD replacement (ord 2009-54-E)	311,264	20,696	170,348	11,446	(150,166)
Cardiac Monitor	71,231	1,437	0	0	(72,668)
Compressers for SCBA equipment	37,276	641	0	0	(37,917)
Equip for Apparatus-Rescue 25, 49 & 54	42,808	731	0	0	(43,539)
Fire capital equipment	3,613	63	0	0	(3,676)
Mobile Data Terminal refresh - FY14	68,000	12,750	53,916	10,629	(16,205)
Self Contained Breathing Apparatus	816,667	153,125	1,054,380	197,696	282,284
Thermal Imaging Cameras	11,661	201	0	0	(11,862)

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.



# HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change Fror	n Prior Year
		Actual	Adopted	Approved	Percent	Dollar
REVENUE						
Intergovernmental Revenue		87,350	97,100	78,250	-19.4%	(18,850)
Miscellaneous Revenue		697	500	500	0.0%	0
TOTAL REVENUE		88,047	97,600	78,750	-19.3%	(18,850)
EXPENDITURES						
Salaries		487,238	305,826	301,723	-1.3%	(4,103)
Employer Provided Benefits		187,668	126,066	153,661	21.9%	27,595
Internal Service Charges		64,658	85,685	96,850	13.0%	11,165
Internal Services - IT Operations		143,178	41,633	25,988	-37.6%	(15,645)
Other Operating Expenses		17,755	21,089	18,634	-11.6%	(2,455)
Capital Outlay		0	1	1	0.0%	0
TOTAL EXPENDITURES		900,497	580,300	596,857	2.9%	16,557
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Position	ons	6	6		
		OHS	U	U		
	Part-Time Hours					
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Change From	
		Actual	Adopted	Approved	Percent	Dollar
JAX HUMAN RIGHTS COMMISSION		900,497	580,300	596,857	2.9%	16,557
DEPARTMENT TOTAL	_	900,497	580,300	596,857	2.9%	16,557

## HUMAN RIGHTS COMMISSION GENERAL FUND - GSD

#### **BACKGROUND**

The Jacksonville Human Rights Commission (JHRC) within the City focuses on promoting and encouraging fair treatment and equal opportunity for all. The Commission strives to eliminate discrimination and promote mutual understanding and respect. Equal Opportunity/Equal Access (EO/EA), the only division under JHRC, resolves non-compliance with equal opportunity employment laws and investigates allegations made by job applicants and city employees.

The JHRC investigates complaints alleging discriminatory practices in employment, housing, and areas of public accommodations. In addition to investigating claims, the JHRC offers mediation services and works to resolve the complaints. The JHRC works with the Equal Employment Opportunity Commission (EEOC) at the Federal level and is reimbursed at an agreed upon rate based on the number of cases resolved.

The services provided by the JHRC are also provided at the State level through the Florida Commission of Human Rights (FCHR) and the Federal level through the EEOC and the U.S. Department of Housing and Urban Development (HUD). There is no additional cost incurred by the City for deferring discrimination claims to these State or Federal agencies

#### **REVENUE**

Intergovernmental Revenue

 The budgeted amount represents a projected \$78,250 reimbursement from the EEOC to investigate employment discrimination. The decrease of \$18,850 is due to a change in EEOC case projections.

#### **EXPENDITURES**

#### Salaries

• The net decrease of \$4,103 is primarily due to a reduction in leave sellback based on FY15 actual expenditures.

#### **Employee Provided Benefits**

• The net increase of \$27,595 is due to increases in pension and group hospitalization insurance expenditures of \$16,267 and \$9,511, respectively.

#### Internal Service Charges

• The net increase of \$11,165 is mostly due to an increase of \$15,095 in building cost allocation resulting from higher total building costs for the St. James Building.

## Internal Service – IT Operations

• The net decrease of \$15,645 is mostly due to an \$11,656 reduction in application support costs and a \$6,058 decrease in enterprise application services.

#### Other Operating Expenses

• The net decrease of \$2,455 is attributed to a change in general liability insurance due to the removal of positions in FY15 and a change in the cost allocation methodology.

#### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# INTRA-GOVERNMENTAL SERVICES GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change Fro	m Prior Year
		Actual	Adopted	Approved	Percent	Dollar
REVENUE						
Charges for Services		0	66,096	66,096	0.0%	0
Miscellaneous Revenue		4,480	850	850	0.0%	0
TOTAL REVENUE		4,480	66,946	66,946	0.0%	0
EXPENDITURES						
Salaries	2,3	354,333	2,679,209	2,722,992	1.6%	43,783
Employer Provided Benefits	Q	988,303	1,265,562	1,283,022	1.4%	17,460
Internal Service Charges	Ę	558,388	835,577	711,971	-14.8%	(123,606)
Internal Services - IT Operations	7	797,795	995,547	326,248	-67.2%	(669,299)
Other Operating Expenses	1	172,203	225,203	238,391	5.9%	13,188
Capital Outlay		100	3	3	0.0%	0
Grants, Aids & Contributions		4,000	3,000	3,000	0.0%	0
TOTAL EXPENDITURES	4,8	375,123	6,004,101	5,285,627	-12.0%	(718,474)
AUTHORIZED POSITION CAP			FY 15	FY 16		
			Adopted	Approved	Change	
	Authorized Positions		61	61		
	Part-Time Hours		3,000	7,160	4,160	
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Change Fron	
		Actual	Adopted	Approved	Percent	Dollar
ADMINISTRATIVE SERVICES		291,439	0	0		0
OFFICE OF DIRECTOR	2,6	685,222	4,105,833	3,370,333	-17.9%	(735,500)
PROCUREMENT	1,8	398,462	1,898,268	1,915,294	0.9%	17,026
DEPARTMENT TOTAL	4,8	375,123	6,004,101	5,285,627	-12.0%	(718,474)

# INTRA-GOVERNMENTAL SERVICES GENERAL FUND - GSD

#### **BACKGROUND**

The Intra-Governmental Services Department is responsible for the provision of resources and services essential for the overall management of the City of Jacksonville. In the General Fund, this department consists of the Office of the Director, Call Center (630-CITY), Equal Business Opportunity Office (EBO), Grant and Contract Compliance, Office of the Ombudsman, Procurement, and the Fight Blight Awareness Campaign.

#### **REVENUE**

#### Charges for Services

 This amount represents revenues from JEA's Small and Emerging Business certification and mentoring services provided by the City's EBO Office. There is no change in budgetary amount for FY16.

#### **EXPENDITURES**

#### Salaries

• The net increase is mainly attributable to an increase in part-time salaries due to the addition of a new activity for Fight Blight Awareness Campaign that was added during the FY16 budget process.

#### **Employer Provided Benefits:**

• The net increase of \$17,460 is mainly due to increases of \$12,989 in workers compensation costs, \$7,703 in group hospitalization, and \$1,082 in group life insurance. This was somewhat offset by a reduction of \$4,702 in pension contributions.

#### Internal Service Charges

 The net decrease is mainly attributable to the reduction in building cost allocation for the Ed Ball Building resulting from the City reassigning departmental office space.

#### Internal Services - IT Operations

The overall decrease is due to computer system maintenance and security charges.

#### Other Operating Expenses

The net decrease is mainly attributable to a reduction in general liability insurance.

#### Grants, Aids & Contributions

• There is no change in budgetary amount, which is used to pay for sponsorship fees for small business workshop events put on by various entities (including JEA, JPA and JAA).

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# MAYOR'S OFFICE GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
Miscellaneous Revenue	18,297	85,075	1,000	-98.8%	(84,075)
TOTAL REVENUE	18,297	85,075	1,000	-98.8%	(84,075)
EXPENDITURES					
Salaries	2,656,171	2,545,027	2,291,506	-10.0%	(253,521)
Employer Provided Benefits	684,832	680,129	968,453	42.4%	288,324
Internal Service Charges	190,555	233,441	331,017	41.8%	97,576
Internal Services - IT Operations	496,818	160,751	199,770	24.3%	39,019
Other Operating Expenses	180,184	112,543	112,453	-0.1%	(90)
Intra-Departmental Billing	330,003	327,151	362,672	10.9%	35,521
Capital Outlay	0	2	1	-50.0%	(1)
Extraordinary Lapse	0	(483,546)	0	-100.0%	483,546
TOTAL EXPENDITURES	4,538,563	3,575,498	4,265,872	19.3%	690,374
AUTHORIZED POSITION CAP		FY 15	FY 16		
		Adopted	Approved	Change	
A	Authorized Positions	35	32	-3	
F	Part-Time Hours	1,300	1,300		
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
ADMINISTRATION	3,236,587	2,502,629	3,208,442	28.2%	705,813
EDUCATION OFFICER	82,899	0	0,200,442	-100.0%	00,010
PUBLIC AFFAIRS	1,219,077	1,072,869	1,057,430	-1.4%	(15,439)

# MAYOR'S OFFICE GENERAL FUND - GSD

#### **BACKGROUND**

This budget provides for the operating and salary expenditures of the Mayor's Office and Public Affairs.

#### REVENUE

#### Miscellaneous Revenue

• The FY15 budget included a \$84,075 contribution from private source to fund the Education Officer activity. In the future this individual will be an unpaid volunteer so the funding has been removed.

#### **EXPENDITURES**

#### Salaries

• The net decrease is due to the elimination of three positions.

#### **Employer Provided Benefits**

• The net increase is being driven by the movement of employees from the defined contribution pension plan to the defined benefit pension plan.

### Internal Services Charges

 The net increase is being driven by the building cost allocations for the St. James building.

#### Intra-Departmental Billing

This represents the estimated cost for security for the Mayor, which is provided by JSO
officers. A reciprocal revenue line item is also budgeted in the Office of the Sheriff's
budget which makes this a budget neutral item.

#### Extraordinary Lapse

 The extraordinary lapse which was placed in the Mayor's budget by City Council in FY15 has been removed.

#### **AUTHORIZED POSITION CAP**

Three positions were eliminated by City Council during the Finance Committee review process.

# MEDICAL EXAMINER GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Charges for Services	1,035,435	1,294,026	1,334,295	3.1%	40,269
Miscellaneous Revenue	17,719	0	0		0
TOTAL REVENUE	1,053,153	1,294,026	1,334,295	3.1%	40,269
EXPENDITURES					
Salaries	1,912,472	2,032,711	2,024,316	-0.4%	(8,395)
Employer Provided Benefits	634,336	781,673	757,505	-3.1%	(24,168)
Internal Service Charges	151,021	158,612	153,019	-3.5%	(5,593)
Internal Services - IT Operations	45,124	75,042	170,219	126.8%	95,177
Other Operating Expenses	411,705	416,939	814,946	95.5%	398,007
Capital Outlay	222,193	4,300	1	-100.0%	(4,299)
TOTAL EXPENDITURES	3,376,851	3,469,277	3,920,006	13.0%	450,729
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
				3 3 3	
	Authorized Positions	28	27	-1	
	Part-Time Hours		2,500	2,500	
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fron	n Prior Vear
ZA ZASHORZO DI DIVIDION	Actual	Adopted	Approved	Percent	Dollar
MEDICAL EXAMINER	3,376,851	3,469,277	3,920,006	13.0%	450,729
DEPARTMENT TOTAL	3,376,851	3,469,277	3,920,006	13.0%	450,729
22	0,0.0,001	J, .JJ,	5,525,555	.0.070	.55,. 25

# MEDICAL EXAMINER GENERAL FUND - GSD

#### **BACKGROUND**

The Medical Examiner provides autopsies, toxicological examinations, and histopathological preparations of tissues, autopsy reports, depositions, scene investigations, and expert witness testimony to Duval County, Nassau County, Clay County, Union County, and parts of District III, which includes service to Columbia, Hamilton, Lafayette and Suwannee Counties.

#### **REVENUE**

#### Charges for Services

This represents the revenue brought in by conducting autopsy services.

#### **EXPENDITURES**

## Salaries

The net decrease is primarily due to a decrease in permanent and probationary salaries
of \$48,259. This is due to the removal of one full-time position. This is somewhat offset
by an increase of \$37,000 in salaries part time, which is due to the additional of 2,500
part-time hours.

#### **Employer Provided Benefits**

• The net decrease is mainly due to a decrease in GEPP pension contribution of \$47,244. This is somewhat offset by increases of \$17,777 in workers' compensation insurance and \$10,425 in GEPP defined contribution pension.

#### Internal Service Charges

The net decrease is mainly due to decreases of \$11,395 in utilities allocation and \$2,201 in OGC legal fees. It is somewhat offset by an increase of \$11,617 in building maintenance.

#### Internal Services – IT Operations

 The increase is primarily due to an increase in computer system maintenance and security.

#### Other Operating Expenses

 The net increase is mainly due to an increase of \$345,091 in professional services for toxicology outsourcing. This was somewhat offset by decreases of \$57,700 in other operating supplies and \$29,432 in repairs and maintenance.

#### Capital Outlay

• The decrease is due to a reduction in specialized equipment.

#### **AUTHORIZED POSITION CAP**

The authorized cap was reduced by one (1) position. Part-time hours were increased by 2,500 hours.

# MILITARY AFFAIRS AND VETERANS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Miscellaneous Revenue	815	800	800	0.0%	0
TOTAL REVENUE	815	800	800	0.0%	0
EXPENDITURES					
Salaries	770,287	684,732	659,471	-3.7%	(25,261)
Employer Provided Benefits	255,549	231,383	222,859	-3.7%	(8,524)
Internal Service Charges	65,871	70,568	80,254	13.7%	9,686
Internal Services - IT Operations	54,492	88,427	77,201	-12.7%	(11,226)
Other Operating Expenses	58,757	54,180	50,535	-6.7%	(3,645)
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	1,506	4,714	4,714	0.0%	0
TOTAL EXPENDITURES	1,206,461	1,134,005	1,095,035	-3.4%	(38,970)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
A vitte ou	ized Positions	4.4	4.4		
		14	14		
Part-Ti	me Hours				
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
MILITARY AFFAIRS AND VETERANS	1,206,461	1,134,005	1,095,035	-3.4%	(38,970)
DEPARTMENT TOTAL	1,206,461	1,134,005	1,095,035	-3.4%	(38,970)

# MILITARY AFFAIRS AND VETERAN GENERAL FUND - GSD

#### **BACKGROUND**

The Military Affairs and Veteran Department was formed through the FY 2012 city reorganization bill (2012-732-E). Previously, it was a division within the Recreation and Community Services Department.

The Military Affairs and Veterans Department focuses its efforts to advocate for our local military personnel and veterans and works closely with military, business, community, and elected leaders at the local, state, and national levels to deliver a compelling message that Jacksonville is the most military-friendly city in the United States. Also, the department oversees and maintains the Jobs-For-Vets website, a recently launched initiative designed to connect job seeking Veterans to Veteran-Friendly employers in the Jacksonville region.

#### REVENUE

#### Miscellaneous Revenue

 This represents the revenue that is expected from the sale of a software program that manages client appointments and information.

#### **EXPENDITURES**

#### Salaries

 The decrease is attributable to a decrease of \$23,450 in permanent and probationary salaries.

#### **Employer Provided Benefits**

 The net decrease is mainly due to a decrease of \$8,147 in group hospitalization insurance.

# Internal Service Charges

The net increase is due to an increase of \$12,128 in building costs allocations for The St.
James building. This is somewhat offset by decreases of \$1,795 in tech refresh and
\$1,716 in copy center costs.

#### Internal Services – IT Operations

 The decrease is attributable to a reduction in computer system maintenance and security charges.

#### Other Operating Expenses

• The decrease is mainly due to a reduction of \$2,746 in general liability insurance.

#### **AUTHORIZED POSITION CAP**

There was no change in the overall cap.

# OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	Actual 66,096 354 66,450	0 1,000 1,000	0 1,000	Percent 0.0%	Dollar 0
Charges for Services Miscellaneous Revenue  TOTAL REVENUE  EXPENDITURES  Salaries 1  Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	354 66,450	1,000	1,000	0.0%	
Miscellaneous Revenue  TOTAL REVENUE  EXPENDITURES  Salaries 1  Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	354 66,450	1,000	1,000	0.0%	
TOTAL REVENUE  EXPENDITURES  Salaries 1  Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	66,450	<u> </u>	<u> </u>	0.0%	^
EXPENDITURES  Salaries 1  Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	·	1,000	1,000		0
Salaries 1 Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	575 602			0.0%	0
Employer Provided Benefits Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	575 602				
Internal Service Charges Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	,513,032	957,633	918,192	-4.1%	(39,441)
Internal Services - IT Operations Other Operating Expenses Capital Outlay Grants, Aids & Contributions	465,408	292,554	332,256	13.6%	39,702
Other Operating Expenses Capital Outlay Grants, Aids & Contributions	311,314	368,159	341,373	-7.3%	(26,786)
Capital Outlay Grants, Aids & Contributions	59,873	66,450	57,279	-13.8%	(9,171)
Grants, Aids & Contributions	563,051	194,664	189,508	-2.6%	(5,156)
	0	2	2	0.0%	0
Extraordinary Lanca	126,190	98,941	98,941	0.0%	0
Extraordinary Lapse	0	(37,487)	0	-100.0%	37,487
TOTAL EXPENDITURES 3	,101,528	1,940,916	1,937,551	-0.2%	(3,365)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorized Positions	S	12	12		
Part-Time Hours		1,300	1,300		
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	Prior Year
EXTENSITORED ST STATISTICAL	Actual	Adopted	Approved	Percent	Dollar
OFFICE OF ECONOMIC DEVELOPMENT 3	,101,528	1,940,916	1,937,551	-0.2%	(3,365)
DEPARTMENT TOTAL 3	· .	<u> </u>			, , ,

# OFFICE OF ECONOMIC DEVELOPMENT GENERAL FUND - GSD

#### **BACKGROUND**

The Office of Economic Development (OED) serves as the economic development agency for the City of Jacksonville, implementing policies that result in sustainable job growth, raising personal incomes and creating broader tax base for the community. The office also oversees the administration of local and state incentives and the redevelopment of Cecil Commerce Center. Ordinance 2013-209-E removed the Jacksonville Small and Emerging Business Program into the Intra-Governmental Services Department. Ordinance 2014-289 removed the Office of Sports and Entertainment and the Office of Special Events and placed them in a new department. It also created the new Office of International Trade within OED.

#### REVENUE

#### Miscellaneous Revenue

• There is no change in this revenue for FY16.

### **EXPENDITURES**

#### Salaries

• The decrease is mainly due to a reduction in permanent and probationary salaries.

#### **Employer Provided Benefits**

• The net increase is primarily due to an increase of \$32,429 in pension contribution costs and \$11,067 in group health insurance. These are slightly offset by a decrease of \$10,642 in defined contribution pension costs.

#### Internal Service Charges

• The net decrease is mainly driven by a decrease of \$47,495 in legal charges. This is somewhat offset by an increase of \$27,485 in St. James building cost allocation.

#### Internal Services – IT Operations

The decrease is due to reduction in computer system maintenance and security.

#### Other Operating Expenses

• The decrease is mainly due to a reduction in general liability insurance.

#### Extraordinary Lapse

• The decrease represents the removal of the extraordinary lapse placed in the FY 15 budget.

#### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# OFFICE OF ETHICS, COMPLIANCE&OVERSIGHT GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fror	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES					
Salaries	143,456	132,500	160,000	20.8%	27,500
Employer Provided Benefits	6,455	10,379	20,550	98.0%	10,171
Internal Service Charges	23,738	41,265	34,111	-17.3%	(7,154)
Internal Services - IT Operations	1,887	4,584	9,707	111.8%	5,123
Other Operating Expenses	6,107	1,801	4,459	147.6%	2,658
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	181,644	190,530	228,828	20.1%	38,298
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorized	I Positions	1	1		
Part-Time	Hours	2,080	1,200	-880	
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
OFFICE OF ETHICS- COMPLIANCE & OVERSIGHT	Г 181,644	190,530	228,828	20.1%	38,298
DEPARTMENT TOTAL	181,644	190,530	228,828	20.1%	38,298

# OFFICE OF ETHICS, COMPLIANCE AND OVERSIGHT GENERAL FUND - GSD

#### BACKGROUND

This accounts for the Office of Ethics, Compliance, and Oversight which addresses citywide ethics issues.

#### **EXPENDITURES**

#### Salaries

 The increase is mainly due to filling a vacant position with a \$20,000 higher salary rate. In addition, there is an increase of \$7,500 in part-time salaries reflecting the employment contract of the executive director.

#### **Employer Provided Benefits**

• The increase of \$10,171 is mainly due to increases in hospitalization insurance of \$4,709, workers compensation insurance of \$3,459, and pension contribution of \$1,540.

#### Internal Service Charges:

• The net decrease of \$7,145 is mainly due to a decrease in OGC legal of \$16,953. This was somewhat offset by an increase in building cost allocation of \$9,397.

### Internal Services – IT Operations

• The increase is due to computer system maintenance and security charges.

### Other Operating Expenses

• The net increase is mainly due to increased travel expenses and employee training of \$2,170.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

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# OFFICE OF GENERAL COUNSEL GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Froi	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES					
Salaries	48,019	56,501	121,834	115.6%	65,333
Employer Provided Benefits	27,432	32,920	46,756	42.0%	13,836
Internal Service Charges	6,162	8,234	3,759	-54.3%	(4,475)
Internal Services - IT Operations	2,250	3,319	2,579	-22.3%	(740)
Other Operating Expenses	102,379	122,630	122,456	-0.1%	(174)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	186,242	223,605	297,385	33.0%	73,780
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Autho	orized Positions	1	2	1	
Part-	Time Hours	·			
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
DUVAL LEGISLATIVE DELEGATION	86,094	103,624	61,719	-40.4%	(41,905)
OFFICE OF GENERAL COUNSEL	100,147	119,981	235,666	96.4%	115,685
DEPARTMENT TOTAL	186,242	223,605	297,385	33.0%	73,780

# OFFICE OF GENERAL COUNSEL GENERAL FUND - GSD

#### **BACKGROUND**

This accounts for the Duval Legislative Delegation and the Judgments, Claims and Losses Divisions which provide resources to be used for the defense of the City against legal action. A new activity of Public Accountability was added in FY16.

#### **EXPENDITURES**

#### Salaries

 The net increase is mainly due to the addition of one (1) authorized position for the new activity of Public Accountability that was added during the FY16 budget process.

#### **Employer Provided Benefits**

• The net increase is being driven by the addition of the one (1) position mentioned above.

#### Internal Service Charges

• The net decrease is mainly due to a reduction in building cost allocation.

#### Internal Services - IT Operations

• The decrease is due to computer system maintenance and security charges.

#### Other Operating Charges

• The net decrease is primarily due a reduction in general liability insurance of \$268 and offset by an increase in dues, subscriptions, and memberships of \$100.

#### **AUTHORIZED POSITION CAP**

The authorized cap was increased by one (1) position.

# OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16		m Prior Year
		Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES						
Salaries		0	0	538,225		538,225
Employer Provided Benefits		0	0	139,284		139,284
Internal Service Charges		0	0	103,571		103,571
Internal Services - IT Operations		0	0	4,906		4,906
Other Operating Expenses		0	0	25,384		25,384
Capital Outlay		0	0	1		1
TOTAL EXPENDITURES		0	0	811,371		811,371
AUTHORIZED POSITION CAP			FY 15	FY 16		
			Adopted	Approved	Change	
	Authorized Positions			7	7	
	Part-Time Hours			250	250	
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Change Fron	n Prior Year
		Actual	Adopted	Approved	Percent	Dollar
OFFICE OF INSPECTOR GENERAL		0	0	811,371		811,371
DEPARTMENT TOTAL		0	0	811,371		811,371

# OFFICE OF INSPECTOR GENERAL GENERAL FUND - GSD

#### **BACKGROUND**

Ordinance 2014-519-E created an independent Office of Inspector General, which provides increased accountability, integrity, and oversight of the executive and legislative branches of the City of Jacksonville, to assist in promoting economy and efficiency, improving agency operations, and deterring and identifying waste, fraud, and abuse. Ordinance 2014-747-E expanded this authority to include the City Constitutional Offices and Independent Authorities.

#### **EXPENDITURES**

#### Salaries

• The amount of \$538,225 represents the funding of seven (7) authorized positions (\$518,225) of which four (4) positions were previously authorized in FY15 and three (3) positions added during the FY16 budget process. There is also 250 part-time hours (\$20,000).

#### **Employer Provided Benefits**

 The increase is mainly attributable to increases in pension contributions of \$99,655 and hospitalization insurance of \$29,653 for the seven (7) authorized positions mentioned above.

#### Internal Service Charges:

 The increase is mainly attributable to increases in OGC legal of \$50,301 and building cost allocation of \$42,935.

#### Internal Services - IT Operations

• The increase is due to computer system maintenance and security charges.

#### Other Operating Expenses

 The increase of \$25,384 is mainly due to increases in hardware software maintenance of \$15,593, travel of \$2,520, dues, subscriptions, and memberships of \$1,900, and employee training of \$1,525.

### **AUTHORIZED POSITION CAP**

Seven (7) positions are authorized for this department. Four (4) positions were authorized during FY15 with creation of department and three (3) positions were added during FY16 budget process.

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# OFFICE OF SPORTS & ENTERTAINMENT GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change Fron	n Prior Year
		Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES						
Salaries		0	319,260	394,279	23.5%	75,019
Employer Provided Benefits		0	101,123	93,037	-8.0%	(8,086)
Internal Service Charges		0	10,184	5,685	-44.2%	(4,499)
Other Operating Expenses		0	243,930	258,674	6.0%	14,744
TOTAL EXPENDITURES		0	674,497	751,675	11.4%	77,178
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Positions		4	4		
	Part-Time Hours		1,300	1,300		
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Change From	Prior Year
		Actual	Adopted	Approved	Percent	Dollar
OFFICE OF SPORTS & ENTERTAINI	MENT	0	674,497	751,675	11.4%	77,178
DEPARTMENT TOTAL		0	674,497	751,675	11.4%	77,178

# OFFICE OF SPORTS AND ENTERTAINMENT GENERAL FUND - GSD

#### **BACKGROUND**

The Office of Sports and Entertainment enhances the region's economy by attracting special events and sports organizations to the City of Jacksonville. The department was created by city Ordinance 2014-289-E and includes the Office of Film and Television and Office Special Events. This portion of the department's budget only includes the General Fund – GSD (SF 011) activities, excluding the Office of Special Events.

#### **EXPENDITURES**

#### Salaries

 The increase is mainly due to Director of Sports & Entertainment position being underfunded in FY 15.

#### **Employer Provided Benefits**

The net decrease is mainly due to a decrease of \$37,013 in GEPP pension contribution.
 This is somewhat offset by increases of \$15,015 in GEPP defined contribution and \$13,979 in group hospitalization.

#### Internal Service Charges

• The net decrease is mainly due to a decrease in OGC legal allocation.

#### Other Operating Expenses

• The net increase is mainly due to increases of \$9,200 in advertising and promotion, \$3,316 in event contribution and \$1,636 in dues, subscriptions & memberships.

#### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# OFFICE OF THE SHERIFF GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14 Actual	FY 15	FY 16		om Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
Charges for Services	4,667,875	4,683,244	4,773,867	1.9%	90,623
Revenue From City Agencies - Allocations	2,050,112	1,876,920	2,045,297	9.0%	168,377
Fines and Forfeits	1,235,401	979,800	1,115,743	13.9%	135,943
Miscellaneous Revenue	684,533	483,861	744,948	54.0%	261,087
TOTAL REVENUE	8,637,921	8,023,825	8,679,855	8.2%	656,030
EXPENDITURES					
Salaries	183,338,186	190,166,820	192,584,268	1.3%	2,417,448
Salary & Benefit Lapse	0	(4,011,899)	(3,840,981)	-4.3%	170,918
Employer Provided Benefits	140,954,519	154,698,327	152,333,473	-1.5%	(2,364,854)
Internal Service Charges	24,672,074	24,535,302	27,632,984	12.6%	3,097,682
Internal Services - IT Operations	645,550	1,982,005	2,040,681	3.0%	58,676
Other Operating Expenses	27,978,604	29,947,440	31,077,440	3.8%	1,130,000
Capital Outlay	1,061,858	1,234,479	174,506	-85.9%	(1,059,973)
Supervision Allocation	0	(112,594)	(44,792)	-60.2%	67,802
Extraordinary Lapse	0	(353,447)	0	-100.0%	353,447
Banking Fund Debt Repayments	452,564	217,593	43,785	-79.9%	(173,808)
TOTAL EXPENDITURES	379,103,355	398,304,026	402,001,364	0.9%	3,697,338
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
				_	
Authorized Positions		3,033	3,096	63	
Part-Time	Hours	619,864	604,042	-15,822	
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
CORRECTIONS	85,088,923	92,807,428	96,473,683	4.0%	3,666,255
INVESTIGATION&HOMELAND SECURITY	59,453,530	60,191,355	58,855,461	-2.2%	(1,335,894)
PATROL & ENFORCEMENT	170,776,877	177,113,524	177,399,750	0.2%	286,226
PERSONNEL & PROF. STANDARD	11,081,701	11,957,410	11,837,820	-1.0%	(119,590)
POLICE SERVICES	45,876,012	48,912,955	50,334,006	2.9%	1,421,051
SHERIFF-ADMINISTRATION	6,826,312	7,321,354	7,100,644	-3.0%	(220,710)
DEPARTMENT TOTAL	379,103,355	398,304,026	402,001,364	0.9%	3,697,338

## OFFICE OF THE SHERIFF GENERAL FUND - GSD

#### **BACKGROUND**

The Jacksonville Sheriff's Office mission is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

#### **REVENUE**

#### Charges for Services

• The \$90,623 increase is primarily due to the increase of \$123,000 in civil income individuals, \$59,421 in police accident reports and \$56,510 in reimbursement from independent agencies, \$45,550 in SMG overtime reimbursement and \$20,938 in take home vehicle reimbursement. These were somewhat offset by a decrease of \$109,500 in prisoner's board – workfurlough, \$87,600 in home detention fee and \$62,594 in off duty reimbursement.

#### Revenue From City Agencies - Allocations

• The increase of \$168,377 is due to the projected increase in 9-1-1 revenue.

#### Fines and Forfeits

• The increase of \$135,943 is mainly due to increase of \$102,943 in criminal justice education fines and \$35,700 in Sheriff's fines and estreatures.

#### Miscellaneous Revenue

• The increase of \$261,087 is due to the increase of \$136,994 in overtime reimbursement charges and \$124,093 in miscellaneous sales and charges.

### **EXPENDITURES**

#### Salaries

• The increase of \$2,417,448 is primarily due to the increase of 25 new police officers, 40 community services officers and \$1,432,086 in salaries overtime. Also, Fifteen (15) new police officers are included in the new COPS hiring grant for FY 16.

### Salary & Benefits Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

## **Employee Provided Benefits**

• The decrease of \$2,364,854 is primarily due to the decrease of \$4,070,325 in police and fire pension contribution and \$1,477,326 in workers' compensation – heart hypertension. These were somewhat offset by an increase of \$2,197,190 in correction officer pension contribution, \$211,177 in group hospitalization insurance, \$162,911 in workers' compensation insurance, \$148,006 in general employees' pension contribution, \$128,626 in group dental plan and \$108,538 in medicare tax.

#### Internal Services Charges

• The increase of \$3,097,682 is primarily due to the net increase of \$1,396,265 in fleet management and \$1,255,588 in building cost allocation – pretrial detention center and \$913,997 in radio equipment. These were somewhat offset by a decrease of \$150,339 in radio allocation, \$125,644 in building maintenance – citywide and \$112,481 in utilities allocation – public works.

#### Internal Services – IT Operations

• The increase of \$58,676 is in computer system maintenance/security allocation.

#### Other Operating Expenses

• The increase of \$1,130,000 is primarily due to the increase of \$793,825 in hardware/software maintenance and licenses, \$475,091 in clothing, uniforms, and safety equipment, \$327,353 in professional services, \$262,219 in rentals (land and buildings), \$230,000 in employee training, \$216,538 in security/guard service, \$163,888 in other operating supplies, \$123,945 in contract food service — jail, \$104,759 in repair and maintenance supplies. These were somewhat offset by a decrease of \$760,411 in miscellaneous insurance, \$180,000 in other rent, \$125,401 in fuel oil and gas — heat/power and \$123,827 in general liability insurance.

#### Capital Outlay

• This amount represents the funding for FY 16 purchase of computer equipment and software.

#### Supervision Allocation

• This amount represents the investigations cost of the internet café activity which is allocated to the Adult Arcades (Section 155.109) Subfund 1HK.

#### Extraordinary Lapse

• The extraordinary lapse for FY 15 has been removed.

#### Banking Fund Debt Repayment

• The table below compares the FY 15 and FY 16 banking fund debt repayment by project:

	211,138	6,455	41,028	2,757	
	FY15 Budget		FY16 Pi	-173,808	
Project Title	Principal	Interest	Principal	Interest	Change
CAD replacement (ord 2009-54-E)	41,028	4,296	41,028	2,757	-1,539
FY11 Replacement Laptop	81,585	638	0	0	-82,223
FY11 Servers and Network Equipment	26,998	273	0	0	-27,271
FY11 Telecom Equipment Refresh	61,320	1,246	0	0	-62,566
Laptops for Police Cruisers (FY10 FTEs)	207	2	0	0	-209

#### **AUTHORIZED POSITION CAP**

There were 25 new police officers and 40 community services officers added. There were two positions deleted. Also, fifteen (15) new police officers are included in the new COPS hiring grant for FY 16.



# PARKS, RECREATION & COMMUNITY SVCS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	F	Y 14	FY 15	FY 16	Change Fro	m Prior Year
	A	ctual	Adopted	Approved	Percent	Dollar
REVENUE						
Charges for Services	306,	577	290,500	313,150	7.8%	22,650
Miscellaneous Revenue	545,	743	542,495	528,425	-2.6%	(14,070)
TOTAL REVENUE	852,	320	832,995	841,575	1.0%	8,580
EXPENDITURES						
Salaries	9,656,	770	10,858,924	11,401,732	5.0%	542,808
Employer Provided Benefits	3,868,	264	4,803,528	5,443,698	13.3%	640,170
Internal Service Charges	6,736,	468	6,540,154	7,201,850	10.1%	661,696
Internal Services - IT Operations	492,	373	1,608,165	1,931,456	20.1%	323,291
Other Operating Expenses	5,042,	634	13,104,156	13,205,085	0.8%	100,929
Capital Outlay		0	6	2	-66.7%	(4)
Grants, Aids & Contributions		0	2,971,303	2,971,303	0.0%	0
TOTAL EXPENDITURES	25,796,	510	39,886,236	42,155,126	5.7%	2,268,890
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Positions		250	249	-1	
	Part-Time Hours		236,687	250,610	13,923	
				200,010	.0,020	
EXPENDITURES BY DIVISION		FY 14		FY 16	Change From Prior Year	
	,	Actual	Adopted	Approved	Percent	Dollar
DISABLED SERVICES	208,	685	447,844	581,529	29.9%	133,685
NATURAL AND MARINE RESOURCES	1,090,	861	1,080,150	1,139,599	5.5%	59,449
OFFICE OF DIRECTOR	2,374,	878	2,467,006	2,731,567	10.7%	264,561
REC & COMMUNITY PROGRAMMING	19,800,	120	21,706,396	22,163,807	2.1%	457,411
SENIOR SERVICES	810,		4,555,106	5,825,293	27.9%	1,270,187
SOCIAL SERVICES	1,511,	499	9,629,734	9,713,331	0.9%	83,597
DEPARTMENT TOTAL	25,796,	510	39,886,236	42,155,126	5.7%	2,268,890

# PARKS, RECREATION AND COMMUNITY SERVICES GENERAL FUND - GSD

#### **BACKGROUND**

The Department of Parks, Recreation and Community Services is comprised of six divisions - Office of the Director, Disabled Services, Marine and Natural Resources, Recreation and Community Programming, Senior Services and Social Services. The Department also oversees the Park Maintenance activities of the city.

The Parks, Recreation and Community Services Department is dedicated to ensuring high quality programs and facilities that will fuel public-private partnerships, champion cultural diversity, inspire well-being, encourage environmental participation, education and create a sense of community for residents in Duval County. It is also responsible for human and social services to the City of Jacksonville, city parks, pools, preserves, marinas, waterfront facilities, and programs targeted specifically towards seniors, victims of crime and the disabled.

#### REVENUE

#### Charges for Services

 This revenues category includes revenues generated from organized events, tennis lessons, summer camps and canning center fees. The net increase is mainly due to increased anticipated summer camp revenues.

#### Miscellaneous Revenue

 This revenues category includes revenues generated from rental revenue at city facilities run by Parks, concessions, welfare and overtime reimbursement and other small miscellaneous revenues. The net decrease is mainly due to anticipated reduced welfare reimbursement.

#### **EXPENDITURES**

#### Salaries

• The net increase is primarily due to increases in salaries (\$259,776) and overtime (\$254,458).

### **Employer Provided Benefits**

• The net increase of is primarily due to an increase in the workers compensation allocation (\$520,066).

#### Internal Service Charges

• The net increase is primarily due to increases in vehicle replacement charges (\$97,208) and building maintenance costs - citywide (\$466,055).

#### Internal Services – IT Operations

The increase is due to computer system maintenance and security charges.

#### **AUTHORIZED POSITION CAP**

One position was eliminated and part-time hours were increase as part of the budget process.

# PLANNING AND DEVELOPMENT GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fr	om Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Charges for Services	1,449,531	1,684,752	743,814	-55.9%	(940,938)
Fines and Forfeits	0	250	1,000	300.0%	750
Miscellaneous Revenue	258,346	227,819	600	-99.7%	(227,219)
TOTAL REVENUE	1,707,877	1,912,821	745,414	-61.0%	(1,167,407)
EXPENDITURES					
Salaries	2,870,133	3,035,913	1,951,452	-35.7%	(1,084,461)
Employer Provided Benefits	1,280,522	1,463,793	925,327	-36.8%	(538,466)
Internal Service Charges	1,264,676	997,765	1,160,981	16.4%	163,216
Internal Services - IT Operations	188,286	155,439	103,845	-33.2%	(51,594)
Other Operating Expenses	346,829	370,312	393,584	6.3%	23,272
Capital Outlay	3,695	5	4	-20.0%	(1)
Supervision Allocation	(85,349)	(99,898)	(105,533)	5.6%	(5,635)
TOTAL EXPENDITURES	5,868,792	5,923,329	4,429,660	-25.2%	(1,493,669)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Olassassa	
		Adopted	Approved	Change	
Autho	orized Positions	58	35	-23	
Part-	Time Hours	5,257	5,257		
EVDENDITUDES BY DIVISION	FY 14	FY 15	FY 16	Changa Fra	um Driar Vaar
EXPENDITURES BY DIVISION	Actual	Adopted	Approved	Percent	om Prior Year Dollar
COMMUNITY PLANNING	1,479,061	1,489,448	1,519,124	2.0%	29,676
CURRENT PLANNING	1,123,165	991,522	988,768	-0.3%	(2,754)
DEVELOPMENT SERVICES	2,039,051	2,117,523	0	-100.0%	(2,117,523)
HOUSING & COMMUNITY DEVELOPMENT	101,796	210,890	537,777	155.0%	326,887
OFFICE OF THE DIRECTOR	1,088,997	862,272	963,498	11.7%	101,226
TRANSPORTATION PLANNING	36,723	251,674	420,493	67.1%	168,819
DEPARTMENT TOTAL	5,868,792	5,923,329	4,429,660	-25.2%	(1,493,669)

## PLANNING AND DEVELOPMENT GENERAL FUND - GSD

#### **BACKGROUND**

The Planning and Development Department manages existing and future development within the City of Jacksonville. Matters pertaining to zoning, the comprehensive plan, concurrency, land use, various trades inspections and building codes fall within the purview of this department.

The general fund portion of the Planning and Development Department consists of the Office of the Director, Community Planning Division, Current Planning Division, and Development Services Division.

#### **REVENUE**

#### Charges for Services

 The net decrease of \$940,938 is concurrent with the transfer of fees collected in Development Services to Building Inspections (SF159) as part of the budget process. Such fees include certificates of use, zoning and rezoning fees, construction inspection fees, and subdiv regulation - plat fees which will now be collected in Building Inspections (SF159).

#### Fines and Forfeits

 The net increase of \$750 is to an expected increase in civil fines and penalties collections.

#### Miscellaneous Revenue

The net decrease of \$227,219 is concurrent with the transfer of Right of Way filing fees
collected in Development Services to Building Inspections (SF159) as part of the budget
process and now will be collected in SF159.

### **EXPENDITURES**

#### Salaries

• The net decrease of \$1,084,461 is concurrent with the transfer of 25 positions from Development Services to Building Inspections (SF159) as part of the budget process. This was offset by an increase of \$92,374 due to the reinstatement of two (2) positions in the Transportation Planning Division as part of the Reorganization (Ord. 2013-209).

#### **Employer Provided Benefits**

• The net decrease of \$538,466 is concurrent with the transfer of 25 positions from Development Services to Building Inspections (SF159) as part of the budget process. This was offset by an increase of \$144,765 is concurrent with the reinstatement of two (2) positions as part of the Reorganization (Ord. 2013-209).

#### Internal Service Charges

 The net increase of \$163,216 is primarily due to increases of \$63,450 in OGC legal costs and \$155,081 in building cost allocation – Ed Ball building. These we offset by decrease in tech refresh and feet charges concurrent with the transfer of Development Services to Building Inspections as part of the budget process

#### Internal Service – IT Operations

 The net decrease of \$51,594 is due to a reduction in computer system maintenance / security allocation costs concurrent with the transfer of Development Services to Building Inspections (SF159) as part of the budget process.

#### Other Operating Expenses

• The net increase of \$23,272 is primarily due to an increase of \$25,806 in general liability insurance costs.

#### Supervision Allocation

• The increase of \$5,635 is to account/reimburse the general fund for three (3) individuals who perform a percentage of their work in subfunds 112 and 159.

### **AUTHORIZED POSITION CAP**

The net decrease of 23 positions is due to the transfer of 25 positions in Development Services Division to Building Inspections (SF159) during the budget process, this was offset by the reinstatement of two (2) positions (Chief and Transportation Specialist) in the Transportation Planning Division as part of the Reorganization (Ord. 2013-209).



# PUBLIC DEFENDER GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES					
Internal Service Charges	225,209	1,633,026	1,682,406	3.0%	49,380
Internal Services - IT Operations	87,313	169,841	124,582	-26.6%	(45,259)
Other Operating Expenses	60,432	32,815	8,448	-74.3%	(24,367)
Capital Outlay	0	1	1	0.0%	0
TOTAL EXPENDITURES	372,954	1,835,683	1,815,437	-1.1%	(20,246)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorize	d Positions				
Part-Time	Hours				
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
PUBLIC DEFENDER	372,954	1,835,683	1,815,437	-1.1%	(20,246)
DEPARTMENT TOTAL	372,954	1,835,683	1,815,437	-1.1%	(20,246)

# PUBLIC DEFENDER GENERAL FUND - GSD

#### BACKGROUND

The Public Defender Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville to provide the Public Defender with office space, maintenance, utilities, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

#### **EXPENDITURES**

Internal Service Charges

• The net increase is mainly attributable to an increase in building cost allocation for the Havery's building due to miscellaneous insurance being moved to this line item.

#### Internal Services – IT Operations

• The decrease is due to computer system maintenance and security charges.

#### Other Operating Expenses

• The decrease of \$24,367 is mainly attributable to a reduction of \$32,815 in miscellaneous insurance, which is now allocated as an internal service charge through the building cost allocation of the Haverty's building. This was somewhat offset by an increase in parking and tolls of \$8,448.

#### **AUTHORIZED POSITION CAP**

There are no City funded positions.

# PUBLIC HEALTH GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
EXPENDITURES					
Internal Service Charges	497,593	623,524	171,016	-72.6%	(452,508)
Internal Services - IT Operations	21	0	0		0
Other Operating Expenses	56,019	60,348	45,298	-24.9%	(15,050)
Grants, Aids & Contributions	795,878	764,676	558,200	-27.0%	(206,476)
TOTAL EXPENDITURES	1,349,511	1,448,548	774,514	-46.5%	(674,034)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorize	ed Positions				
Part-Time	e Hours				
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fror	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
PUBLIC HEALTH UNIT	1,349,511	1,448,548	774,514	-46.5%	(674,034)
DEPARTMENT TOTAL	1,349,511	1,448,548	774,514	-46.5%	(674,034)

# PUBLIC HEALTH GENERAL FUND - GSD

# **BACKGROUND**

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville, and from county fees for vital statistics, communicable disease, primary care and environmental health.

#### REVENUE

There are no revenues associated with the Duval County Health Department.

# **EXPENDITURES**

Internal Service Charges

The net decrease is primarily due to the decrease of \$455,098 in building maintenance.

# Other Operating Expenses

• The decrease is due to a reduction in miscellaneous insurance.

## Grants, Aids and Contributions

• The net decrease is due to the decrease of \$764,676 in the local match for grants. This is somewhat offset with an increase of \$558,200 in subsidies and contributions to other government programs.

### **AUTHORIZED POSITION CAP**

There are no City funded positions.

# PUBLIC LIBRARIES GENERAL FUND - GSD

	١ ـ				m Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
Charges for Services	929,582	1,027,060	260,200	-74.7%	(766,860)
Miscellaneous Revenue	1,550	3,600	3,600	0.0%	0
TOTAL REVENUE	931,133	1,030,660	263,800	-74.4%	(766,860)
EXPENDITURES					
Salaries	11,557,279	11,664,787	12,410,597	6.4%	745,810
Employer Provided Benefits	4,746,251	5,226,129	5,669,664	8.5%	443,535
Internal Service Charges	3,220,810	3,401,877	3,009,577	-11.5%	(392,300)
Internal Services - IT Operations	2,633,739	1,487,427	1,772,766	19.2%	285,339
Other Operating Expenses	2,969,418	2,934,031	2,891,854	-1.4%	(42,177)
Library Materials	2,924,488	2,934,849	2,934,849	0.0%	0
Capital Outlay	0	2	5,502	275000.0%	5,500
Indirect Cost	4,913,973	2,946,802	2,957,392	0.4%	10,590
TOTAL EXPENDITURES	32,965,959	30,595,904	31,652,201	3.5%	1,056,297
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
		·		o.i.a.i.go	
Authorize	d Positions	282	293	11	
Part-Time	e Hours	195,899	195,899		
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Froi	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
		00 505 004	04.050.004	2.50/	
JACKSONVILLE PUBLIC LIBRARIES	32,965,959	30,595,904	31,652,201	3.5%	1,056,297

# PUBLIC LIBRARIES GENERAL FUND - GSD

# **BACKGROUND**

The Jacksonville Public Library system consists of a main library and twenty regional, community and neighborhood branch libraries. The system services the needs of Duval County as well as neighboring areas, Baker, Clay, Nassau and St. Johns Counties.

#### REVENUE

# Charges for Services

• The decrease of \$766,860 is primarily due to Ordinance 2015-53-E moving library fines from the general fund to a special revenue fund (15W – PLJX15WLF - 35201).

### **EXPENDITURES**

# Salaries

The increase of \$745,810 is primarily due to the addition of eleven (11) new positions.

## **Employer Provided Benefits**

• The increase of \$443,535 is mainly due to the increase of \$228,710 in general employees' pension contribution, \$137,509 in group hospitalization insurance, \$40,719 in workers' compensation insurance, \$15,523 in general employees' defined contribution pension and \$11,432 in medicare tax.

# Internal Service Charges

• The decrease of \$392,300 is primarily due to the decrease of \$238,981 in utilities allocation – public works, \$110,772 in building maintenance – citywide and \$33,206 in tech refresh and pay-go allocation.

# Internal Services - IT Operations

• The increase of \$285,339 is in computer system maintenance/security allocation.

#### Capital Outlay

This amount represents the funding for FY 16 purchase of office equipment.

#### **AUTHORIZED POSITION CAP**

Eleven (11) new positions were added.

# PUBLIC WORKS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	FY 15	FY 16	Change Fro	om Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
Intergovernmental Revenue	159,929	127,943	127,943	0.0%	0
Charges for Services	197,372	90,448	40,640	-55.1%	(49,808)
Revenue From City Agencies - Allocations	10,000	10,000	10,000	0.0%	0
Miscellaneous Revenue	3,077,994	3,130,174	3,876,590	23.8%	746,416
TOTAL REVENUE	3,445,295	3,358,565	4,055,173	20.7%	696,608
EXPENDITURES					
Salaries	7,684,712	8,383,195	8,361,448	-0.3%	(21,747)
Employer Provided Benefits	3,776,736	4,393,381	4,821,615	9.7%	428,234
Internal Service Charges	3,303,620	3,045,703	3,495,117	14.8%	449,414
Internal Services - IT Operations	1,265,147	1,207,381	1,813,343	50.2%	605,962
Other Operating Expenses	21,750,221	20,490,251	23,740,812	15.9%	3,250,561
Capital Outlay	332,609	7,501	4	-99.9%	(7,497)
Supervision Allocation	(518,105)	(260,229)	(283,014)	8.8%	(22,785)
TOTAL EXPENDITURES	37,594,941	37,267,183	41,949,325	12.6%	4,682,142
AUTHORIZED DOGITION CAD		F)/ 45	FV 40		
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorized	Positions	303	305	2	
Part-Time h	Hours	2,600	2,600		
EXPENDITURES BY DIVISION	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
<b>ENGINEERING &amp; CONSTRUCTION MGMT</b>	2,058,735	2,250,376	2,511,296	11.6%	260,920
MOWING AND LANDSCAPE MAINTENANCE	9,060,390	10,087,004	10,838,328	7.4%	751,324
OFFICE OF THE DIRECTOR	2,121,534	2,285,832	2,575,717	12.7%	289,885
PUBLIC BUILDINGS	2,764,327	3,500	3,500	0.0%	0
REAL ESTATE	439,959	698,948	707,799	1.3%	8,851
R-O-W AND STORMWATER MAINT.	18,287,940	7,790,039	8,452,964	8.5%	662,925
SOLID WASTE	839,771	952,838	1,216,592	27.7%	263,754
TRAFFIC ENGINEERING	2,022,285	13,198,646	15,643,129	18.5%	2,444,483
		<del></del>	<del></del>	-	-
DEPARTMENT TOTAL	37,594,941	37,267,183	41,949,325	12.6%	4,682,142

# PUBLIC WORKS GENERAL FUND - GSD

#### **BACKGROUND**

The Public Works Department consists of the Office of the Director and seven Divisions: Engineering and Construction Management, Mowing & Landscape Maintenance, Public Buildings, Real Estate, Right-of-Way & Stormwater Maintenance, Solid Waste Sanitation Service, and Traffic Engineering.

The Engineering and Construction Management Division's primary responsibility is to plan and design public works projects. Mowing & Landscape Maintenance Division maintains landscape, including grass, trees, other vegetation and irrigation, on various city-owned assets while managing all City-wide mowing contracts for both pubic assets and private property. The only General Fund/General Services District (S/F 011) funds that remain within Public Buildings are for Art in Public Places. The remainder of Public Building's activity is within an internal service fund. The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, appraisals, disposals, inventories, and usage assessments. The Right-of-Way & Stormwater Maintenance Division plans and builds streets, highways and drainage facilities. The General Fund/General Services District (S/F 011) operations of the Solid Waste Division monitor and collect litter and illegal dumping along streets and public rights-of-way. The Traffic Engineering Division installs, maintains and regulates all street markings, signs, signals and other traffic control devices on city-owned roadways.

### **REVENUE**

# Intergovernmental Revenue

• The budgeted amount reflects the agreement with the State of Florida Department of Transportation (FDOT) for mowing, litter removal, edging, and tree-trimming on public rights-of-way. There is no change for FY16.

# Charges for Services

• The net decrease of \$49,808 is attributable to the transferring of revenues in the general fund for Charges Sidewalk & Curb Repairs and instead to be accounted for in subfund 322 per Ordinance 2015-212-E.

#### Miscellaneous Revenue

• The net increase of \$746,416 is primarily due to increases of \$773,216 in the reimbursement from the FDOT for traffic signal and street light maintenance revenue on State roads. This is slightly offset by a decrease of \$26,750 in Contribution-Loss Deductible revenues.

# **EXPENDITURES**

#### Salaries

 The net decrease of \$21,747 is due to a decrease of \$95,738 in permanent and probationary salaries as a result of the Stormwater personnel cost allocation and a decrease of \$10,168 leave rollback/sellback costs. This is slightly offset by an increase of \$80,351 in salaries overtime due to increased activity in traffic engineering.

# **Employer Provided Benefits**

• The net increase of \$428,234 is due to increases of \$506,618 in workers' compensation insurance and \$50,761 in GEPP defined contribution pension costs. This is offset by a decrease of \$110,813 in GEPP pension contribution.

#### Internal Service Charges

 The net increase of \$449,414 is due to increases of \$211,768 in utilities allocation costs, \$140,121 in fleet vehicle replacement allocation, and \$103,896 in building cost allocation – Ed Ball. These were offset by decreases of \$113,425 in OGC legal allocation and \$68,425 in fleet parts oil/gas allocation.

# Internal Service - IT Operations

• The net increase of \$605,962 is mainly attributable to increases in computer system (Tivoli and Maximo) maintenance/security allocation costs for the department.

## Other Operating Expenses

• The net increase of \$3,250,561 is mainly attributable to increases of \$1,841,226 in electricity (utility bills) costs associated with street lights as reported by JEA, \$576,362 in general liability insurance charges, \$445,485 in contractual services, \$134,700 in repairs and maintenance costs, and \$48,922 in landfill charges. The Utility bill includes a proportionate reduction based on the JEA Board approved Fuel Credit to occur early in the upcoming 2015/16 fiscal year.

### Supervision Allocation

• This amount represents administrative costs allocated to multiple divisions and activities within the Public Works' department.

### **AUTHORIZED POSITION CAP**

The authorized position cap was increased by two (2) positions that were transferred from Stormwater subfund 461 to the general fund. One (1) engineer manager position was transferred to Supervision Engineering Division and one (1) maintenance worker II was transferred to the Right of Way Grounds Maintenance Division as a result of the Stormwater personnel cost allocation.



# REGULATORY COMPLIANCE GENERAL FUND - GSD

REVENUES AND EXPENDITURES		FY 14	FY 15	FY 16	Change Fror	m Prior Year
		Actual	Adopted	Approved	Percent	Dollai
REVENUE						
Charges for Services	1,449	9,975	1,322,536	1,279,640	-3.2%	(42,896)
Fines and Forfeits	88	9,784	91,708	76,446	-16.6%	(15,262)
Miscellaneous Revenue	13	3,805	1,412	10,800	664.9%	9,388
TOTAL REVENUE	1,553	3,563	1,415,656	1,366,886	-3.4%	(48,770)
EXPENDITURES						
Salaries	6,357	7,863	6,685,855	6,787,314	1.5%	101,459
Employer Provided Benefits	2,804	1,673	3,343,453	3,596,819	7.6%	253,366
Internal Service Charges	2,295	5,033	2,527,567	2,637,740	4.4%	110,173
Internal Services - IT Operations	540	0,167	803,007	956,628	19.1%	153,621
Other Operating Expenses	2,052	2,109	1,391,747	1,701,654	22.3%	309,907
Capital Outlay		0	5	6	20.0%	1
TOTAL EXPENDITURES	14,049	9,846	14,751,634	15,680,161	6.3%	928,527
AUTHORIZED POSITION CAP			FY 15 Adopted	FY 16 Approved	Change	
	Authorized Positions		174	174	0	
	Part-Time Hours		10,815	10,815	O	
	Tait Time Hours		10,010	10,010		
EXPENDITURES BY DIVISION		FY 14	FY 15	FY 16	Change From	Prior Year
		Actual	Adopted	Approved	Percent	Dollar
	ICES 2,898	3,732	3,353,720	3,446,889	2.8%	93,169
ANIMAL CARE & PROTECTIVE SERV		2 220	3,088,604	3,130,076	1.3%	41,472
ANIMAL CARE & PROTECTIVE SERV ENVIRONMENTAL QUALITY	2,779	1,339	0,000,00	0,.00,0.0	1.070	, —
		9,339 3,456	0	0	1.070	0
ENVIRONMENTAL QUALITY	MENT 73				12.0%	•
ENVIRONMENTAL QUALITY HOUSING & COMMUNITY DEVELOPM MOSQUITO CONTROL MUNICIPAL CODE COMPLIANCE	MENT 73 1,648 5,799	3,456 3,562 9,392	0 1,785,454 5,605,721	0 2,000,111 6,024,226	12.0% 7.5%	0 214,657 418,505
ENVIRONMENTAL QUALITY HOUSING & COMMUNITY DEVELOPM MOSQUITO CONTROL	MENT 73 1,648 5,799	3,456 3,562	0 1,785,454	0 2,000,111	12.0%	0 214,657

# REGULATORY COMPLIANCE GENERAL FUND - GSD

#### BACKGROUND

The Regulatory Compliance department includes the Animal Care & Protective Services, Municipal Code Compliance, Housing and Community Development, Environmental Quality, Mosquito Control, and Office of Director divisions.

### **REVENUE**

# Charges for Services

 The net decrease of \$42,896 is mainly attributable to reductions of \$30,164 in application review fees in the Environmental Quality Division and \$10,572 in owner surrender fees in the Animal Care & Protective Services Divisions.

#### Fines and Forfeits

 The overall decrease of \$15,262 is mainly attributable to reductions of \$9,688 in civil fines and penalties and \$5,574 in animal care and control civil penalty.

#### Miscellaneous Revenue

 The net increase is attributable to an increase in miscellaneous sales and charges in the Municipal Code Compliance Division.

#### **EXPENDITURES**

#### Salaries

 The net increase is being driven by increases in permanent and probationary salaries due to various staff pay increases and actual overtime expenses in the Animal Care & Protective Services Division.

#### **Employer Provided Benefits**

The net increase is mainly attributable to an increase in workers compensation costs.

# Internal Service Charges

• The net increase of \$110,173 is mainly attributable to an increase of \$176,805 in building cost allocation for the Ed Ball building related to building maintenance and indirect cost. This was somewhat offset by a decrease in OGC legal charges of \$53,479.

#### Internal Services – IT Operations

The overall decrease is due to computer system maintenance and security charges.

## Other Operating Expenses

 The net increase of \$309,907 is mainly attributable to an increase of \$367,932 in contractual services for nuisance and abatement contracts in the Municipal Code Compliance Division. This was somewhat offset by decreases in general liability of \$25,352 and rentals (land and buildings) of \$24,084.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# STATE ATTORNEY GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change Fro	m Prior Year Dollar
EXPENDITURES					
Internal Service Charges Internal Services - IT Operations Other Operating Expenses TOTAL EXPENDITURES	1,626,014 127,504 4,132 1,757,650	1,876,593 218,093 6,800 2,101,486	1,409,319 199,859 3,000 1,612,178	-24.9% -8.4% -55.9% -23.3%	(467,274) (18,234) (3,800) (489,308)
AUTHORIZED POSITION CAP		FY 15 Adopted	FY 16 Approved	Change	
Authorize Part-Tim	ed Positions e Hours				
EXPENDITURES BY DIVISION	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	m Prior Year Dollar
STATE ATTORNEY	1,757,650	2,101,486	1,612,178	-23.3%	(489,308)
DEPARTMENT TOTAL	1,757,650	2,101,486	1,612,178	-23.3%	(489,308)

# STATE ATTORNEY GENERAL FUND - GSD

# **BACKGROUND**

The State Attorney Office is an agency of the State of Florida. Chapter 29.008 of the Florida Statutes requires the City of Jacksonville provide the State Attorney with office space, maintenance, utilities, security, and communication services as may be necessary for the proper and efficient functioning of their offices.

# **EXPENDITURES**

Internal Service Charges

• The decrease is mainly attributable to a reduction in building cost allocation due to the State Attorney's office is now only being charged for its new location.

# Internal Services - IT Operations

• The decrease is due to computer system maintenance and security charges.

### Other Operating Expenses

• The decrease of \$3,800 is attributable to a reduction in water service charges.

# **AUTHORIZED POSITION CAP**

There are no City funded positions.

# SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

REVENUES AND EXPENDITURES	FY 14	4 FY 15	FY 16	Change Fr	om Prior Year
	Actua	al Adopted	Approved	Percent	Dollar
REVENUE					
Miscellaneous Revenue	24,053	15,000	15,000	0.0%	0
TOTAL REVENUE	24,053	15,000	15,000	0.0%	0
EXPENDITURES					
Salaries	1,995,093	4,365,324	3,479,507	-20.3%	(885,817)
Salary & Benefit Lapse	0	(26,791)	(24,644)	-8.0%	2,147
<b>Employer Provided Benefits</b>	687,346	809,036	809,469	0.1%	433
Internal Service Charges	186,116	258,294	215,549	-16.5%	(42,745)
Internal Services - IT Operations	247,602	312,470	308,352	-1.3%	(4,118)
Other Operating Expenses	1,542,013	2,623,075	2,121,096	-19.1%	(501,979)
Capital Outlay	92,100	2	1	-50.0%	(1)
Banking Fund Debt Repayments	306,234	93,769	93,839	0.1%	70
TOTAL EXPENDITURES	5,056,502	8,435,179	7,003,169	-17.0%	(1,432,010)
AUTHORIZED POSITION CAP		FY 15	FY 16		
		Adopted	Approved	Change	
	Authorized Positions	33	33		
	Part-Time Hours	181,220	121,130	-60,090	
EXPENDITURES BY DIVISION	FY 1	4 FY 15	FY 16	Change Fro	om Prior Year
	Actua	al Adopted	Approved	Percent	Dollar
ELECTIONS	1,590,431	5,059,405	3,655,027	-27.8%	(1,404,378)
REGISTRATION	3,466,071	3,375,774	3,348,142	-0.8%	(27,632)
DEPARTMENT TOTAL	5,056,502	8,435,179	7,003,169	-17.0%	(1,432,010)
					-

# SUPERVISOR OF ELECTIONS GENERAL FUND - GSD

### **BACKGROUND**

The Supervisor of Elections Office registers all voters in Duval County, educates voters with State and local laws and how to vote, staffs early voting sites prior to an election, staffs call center prior to an election, processes absentee ballots prior to an election and conducts State and local elections of Duval County in accordance with the elections laws of Florida.

#### **REVENUES**

#### Miscellaneous Revenue

 The revenue category includes fees charged to political candidates and the public for reports, studies and copies.

# **EXPENDITURES**

#### Salaries

• The net decrease is being driven by a reduction in part-time salaries (\$818,850) and overtime (\$64,485). These decreases are due to there being only two county elections in FY15-16 versus the three elections held in FY14-15.

# Salary & Benefits Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### Internal Service Charges

• The net decrease is being driven by decreases in the IT equipment refresh (\$22,286) and the utilities allocation (\$43,389). This is somewhat offset by an increase in copy center charges (\$18,904).

# Other Operating Expenses

• The net decrease is due to there being only two county elections in FY15-16 versus the three elections held in FY14-15. This impacts guard service, postage, printing, advertising and operating supplies.

# Banking Fund Debt Repayment

The table below compares the FY 15 and FY 16 banking fund debt repayment by project:

	74,582	19,187	78,384	15,455	
	FY15 A	dopted	FY16 A	FY16 Approved	
Project Title	Principal	Interest	Principal	Interest	Change
EViD Poll Books	74,582	19,187	78,384	15,455	70

## **AUTHORIZED POSITION CAP**

Part-time hours were reduced due to there being only two county elections in FY15-16 versus the three elections held in FY14-15.

# MOSQUITO CONTROL - STATE 1 SUBFUND -- 012

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	4,749	3,643	4,479	22.9%	836
Transfers from Fund Balance	206,190	0	0		0
	210,939	3,643	4,479	22.9%	836
REGULATORY COMPLIANCE					
Intergovernmental Revenue	29,456	43,009	43,009	0.0%	0
Miscellaneous Revenue	400	1,058	1,058	0.0%	0
_	29,856	44,067	44,067	0.0%	0
TOTAL REVENUE	240,795	47,710	48,546	1.8%	836
EXPENDITURES					
REGULATORY COMPLIANCE					
Other Operating Expenses	661	28,706	48,545	69.1%	19,839
Capital Outlay	20,500	19,004	1	-100.0%	-19,003
_	21,161	47,710	48,546	1.8%	836
TOTAL EXPENDITURES	21,161	47,710	48,546	1.8%	836
_					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

# MOSQUITO CONTROL - STATE 1 SUBFUND 012

#### **BACKGROUND**

Subfund 012 is mandated by Florida Statute 388.261 to administer mosquito control activities within the county. The proposed budget for the Mosquito Control Division in FY16 will continue to support efforts to control the population of mosquitoes and help reduce mosquito borne illnesses in Duval County.

### **REVENUE**

Regulatory Compliance

Intergovernmental Revenue

 The \$43,009 in grant funding from the State Department is anticipated to remain the same.

#### **EXPENDITURES**

Regulatory Compliance

Other Operating Expenses

 The increase of 19,839 is mainly attributable to increases of \$6,892 in repair and maintenance supplies, \$6,488 in repairs and maintenance on aerial equipment, and \$2,098 in other operating supplies.

# Capital Outlay

• There are no capital equipment purchases anticipated in FY16.

# **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# PROPERTY APPRAISER SUBFUND -- 015

299,962 25,330 9,124,796 269,237 9,719,325	Approved  299,962 33,252 9,733,745 0  10,066,959  10,066,959	0.0% 31.3% 6.7% -100.0% 3.6%	7,922 608,949 -269,237 347,634
25,330 9,124,796 269,237 9,719,325	33,252 9,733,745 0 10,066,959	31.3% 6.7% -100.0% 3.6%	7,922 608,949 -269,237 347,634
25,330 9,124,796 269,237 9,719,325	33,252 9,733,745 0 10,066,959	31.3% 6.7% -100.0% 3.6%	7,922 608,949 -269,237 347,634
25,330 9,124,796 269,237 9,719,325	33,252 9,733,745 0 10,066,959	31.3% 6.7% -100.0% 3.6%	7,922 608,949 -269,237 347,634
9,124,796 269,237 9,719,325	9,733,745 0 10,066,959	6.7% -100.0% 3.6%	608,949 -269,237 347,634
9,719,325	10,066,959	3.6%	-269,237 347,634
9,719,325	10,066,959	3.6%	347,634
9,719,325	10,066,959	3.6%	0.47.00.4
			347,634
-139,482	-140,401	0.7%	-919
-139,482	-140,401	0.7%	-919
5,305,301	5,547,202	4.6%	241,901
2,711,285	2,943,947	8.6%	232,662
518,160	564,259	8.9%	46,099
286,990	303,340	5.7%	16,350
1,037,066	841,983	-18.8%	-195,083
5	6,629	132480.0%	6,624
9,858,807	10,207,360	3.5%	348,553
9,719,325	10,066,959	3.6%	347,634
	-139,482 5,305,301 2,711,285 518,160 286,990 1,037,066 5 9,858,807	-139,482 -140,401  5,305,301 5,547,202 2,711,285 2,943,947 518,160 564,259 286,990 303,340 1,037,066 841,983 5 6,629  9,858,807 10,207,360	-139,482       -140,401       0.7%         5,305,301       5,547,202       4.6%         2,711,285       2,943,947       8.6%         518,160       564,259       8.9%         286,990       303,340       5.7%         1,037,066       841,983       -18.8%         5       6,629       132480.0%         9,858,807       10,207,360       3.5%

# PROPERTY APPRAISER SUBFUND 015

## **BACKGROUND**

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville Charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser's Office is governed by the Florida Statutes and the Jacksonville Municipal Code. Pursuant to Section 193.1142 of the Florida Statutes, the Department of Revenue is responsible for reviewing and approving the Property Appraiser's assessment roll on a yearly basis. However, funding for the Property Appraiser's Office is mainly through a General Fund Contribution.

The Property Appraiser's Office is divided into seven departments, which include Residential, Commercial, Land Records, Personal Records, Field Operations, Administration and Records Management.

#### **REVENUE**

### Non-Departmental / Fund Level Activities

Charges for Services

 This amount represents the FY 16 revenue for fees from the Community Development District, St. Johns River Water Management District and Florida Inland Navigation District.

#### Miscellaneous Revenue

• The increase is attributable to an increase in investment earnings.

#### Transfers from Other Funds

 This represents a subsidy from the general fund. The increase is due to an increase in expenses.

#### Transfer from Fund Balance

• The decrease is attributable to a reduction in available fund balance.

#### **EXPENDITURES**

### Non-Departmental / Fund Level Activities

Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

# Property Appraiser

### Salaries

 The net increase is mainly due to an increase for employee merit raises and competitive pay adjustments.

# **Employer Provided Benefits**

• The net increase is primarily attributable to increases in GEPP pension of \$140,901 and of \$97,707 in workers' compensation insurance.

# Internal Service Charges

• The net increase is mainly due to an increase of \$110,000 in building costs allocation for the Yates Building. This is somewhat offset by a decrease of \$50,781 in OGC legal costs.

# Internal Services - IT Operations

• The increase is due to a rise in computer system maintenance and security.

# Other Operating Expenses

• The net decrease is mainly attributed to a decrease of \$311,057 in professional services. This is somewhat offset by increases of \$66,991 in furniture and equipment, and \$26,875 in repairs and maintenance.

# Capital Outlay

• The increase is primarily attributed to office equipment.

# **AUTHORIZED POSITION CAP**

The employee cap has not changed.



# CLERK OF THE COURT SUBFUND -- 016

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
CLERK OF THE COURT					
Charges for Services	3,337,668	3,329,500	3,468,308	4.2%	138,808
Miscellaneous Revenue	4,076	800	0	-100.0%	-800
	3,341,744	3,330,300	3,468,308	4.1%	138,008
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	33,961	21,418	27,218	27.1%	5,800
Transfers from Fund Balance	140,921	519,872	321,692	-38.1%	-198,180
_	174,882	541,290	348,910	-35.5%	-192,380
TOTAL REVENUE	3,516,626	3,871,590	3,817,218	-1.4%	-54,372
EXPENDITURES					
CLERK OF THE COURT					
Salaries	747,221	935,310	914,882	-2.2%	-20,428
Employer Provided Benefits	370,372	522,214	522,093	0.0%	-121
Internal Service Charges	1,151,890	1,159,422	1,156,806	-0.2%	-2,616
Internal Services - IT Operations	420,280	796,720	702,324	-11.8%	-94,396
Other Operating Expenses	338,982	187,308	215,291	14.9%	27,983
Capital Outlay	0	1	2	100.0%	1
Supervision Allocation	246,833	275,463	284,406	3.2%	8,943
Indirect Cost	172,812	82,087	94,749	15.4%	12,662
	3,448,390	3,958,525	3,890,553	-1.7%	-67,972
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-86,935	-73,335	-15.6%	13,600
	0	-86,935	-73,335	-15.6%	13,600
TOTAL EXPENDITURES	3,448,390	3,871,590	3,817,218	-1.4%	-54,372
AUTHORIZED POSITION CAP					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized P	ositions	32	32		
Part-Time Ho	ours	5,200	5,200		

# CLERK OF THE COURT SUBFUND 016

#### **BACKGROUND**

Pursuant to Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk of the Circuit Court is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments include deeds, marriage licenses, documentary stamps, etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded with the Clerk of the Court. The County side of the Clerk of the Court (S/F 016) receives \$5.00 for the first page and \$4.00 for each additional page. The remainder of the fee goes into various other accounts.

### **REVENUE**

# Clerk of the Court

Charges for Services

• The net increase of \$138,808 is mainly attributable due to increases of \$100,000 in passport application fees, a new service provided by the Clerk of the Court and \$80,000 in tax deeds. This was somewhat offset by a reduction of \$59,000 in solemnizing matrimony service, which is no longer provided by the Clerk of the Court.

#### Miscellaneous Revenue

• This revenue category has been eliminated as the Clerk of the Court has identified this revenue as charges and fees and are contained within the revenue described above.

### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

The increase is mainly a result of an increase in anticipated Investment pool earnings.

#### Transfers from Fund Balance

 This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Salary and Benefit Lapse

• The lapse totaling \$73,335 (a decrease of \$13,600) is calculated based on employee turnover history within the Clerk of the Court.

### Clerk of the Court

# Salaries

• The net decrease is being driven by reductions in permanent and probationary salaries due to various staff positions being filled at a lower salary rate.

### Internal Service Charges

 The net decrease of \$2,616 is mainly attributable to reductions of \$39,574 in utilities allocation and \$7,155 in building cost allocation. This was somewhat offset by an increase of \$43,902 in OGC legal charges.

# Internal Services - IT Operations

The decrease is due to computer system maintenance and security charges.

# Other Operating Expenses

• The net increase of \$27,983 is mainly attributable to an increase in postage of \$31,320 that will be used for passport application services. This was somewhat offset by a reduction of \$3,685 in general liability insurance.

# Supervision Allocation

• This amount represents the administrative cost of staff time paid by the State for the Clerk of Court activity (S/F 016), which is billed to the City.

# **Indirect Cost**

 The increase of \$12,662 is due to higher indirect costs based on the annual study done by an independent consulting firm.

# **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.



# TAX COLLECTOR SUBFUND -- 017

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	23,558	5,818	21,622	271.6%	15,804
Transfers From Other Funds	5,269,603	6,521,204	6,093,948	-6.6%	-427,256
Transfers from Fund Balance	1,008,004	0	0		0
_	6,301,165	6,527,022	6,115,570	-6.3%	-411,452
TAX COLLECTOR					
Licenses and Permits	5,190	5,000	6,200	24.0%	1,200
Charges for Services	9,071,554	9,242,320	10,131,056	9.6%	888,736
Miscellaneous Revenue	14,287	17,000	16,000	-5.9%	-1,000
Transfers from Fund Balance	100,000	0	0		0
	9,191,030	9,264,320	10,153,256	9.6%	888,936
TOTAL REVENUE	15,492,195	15,791,342	16,268,826	3.0%	477,484
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-338,247	-330,201	-2.4%	8,046
-	0	-338,247	-330,201	-2.4%	8,046
TAX COLLECTOR					
Salaries	7,672,365	8,184,642	8,458,395	3.3%	273,753
Employer Provided Benefits	3,312,309	3,909,182	4,177,285	6.9%	268,103
Internal Service Charges	555,222	666,544	674,294	1.2%	7,750
Internal Services - IT Operations	763,378	1,297,057	930,778	-28.2%	-366,279
Other Operating Expenses	1,912,431	2,072,160	2,358,273	13.8%	286,113
Capital Outlay	464,597	4	2	-50.0%	-2
_	14,680,302	16,129,589	16,599,027	2.9%	469,438
TOTAL EXPENDITURES	14,680,302	15,791,342	16,268,826	3.0%	477,484
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
A	D iti			· ·	
Authorized		226	226	0	
Part-Time H	iours	54,080	54,080		

# TAX COLLECTOR SUBFUND 017

#### **BACKGROUND**

The Tax Collector's budget includes funding for three (3) divisions identified as branch agencies, current and delinquent taxes, and supervision and general collection. There are nine (9) branches and one (1) satellite office which process various transactions such as property and local business taxes, driver's license services and fast title services.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• The increase of \$15,804 is due to an increase in actual revenues from investment pool earnings.

#### Transfers from Other Funds

 This amount represents the transfer from the General Fund – GSD in order to balance up this fund.

### Tax Collector

Licenses and Permits

• The increase is due to a rise in collection fees for temporary permits - JEA.

### Charges for Services

The net increase of \$888,736 is mainly attributable to increases of \$633,588 in revenues from driver's license renewal fees. Per FL. Statute 322.21(1)(e), beginning July 1, 2015 the Tax Collector shall retain \$7 and \$9 respectively for the issuance of replacement driver's licenses and identification cards that were previously deposited into the Highway Safety Operating Trust Fund. In addition, there are increases based on actual revenues totaling \$125,000 in tag registrations, \$75,000 in e-commerce fees, \$28,000 in auto tag mailing charges, and \$24,000 in fast title service charges.

### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Salary & Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### Tax Collector

# Salaries

• The net increase of \$273,753 is mostly due to an increase in salaries of \$165,597 caused by the funding of six (6) positions (four (4) Revenue Collector Seniors and two (2) Revenue Collector Supervisors) that were unfunded in FY2014/15. In addition, there is a \$27,200 increase in special pay due to the previously approved bargaining agreement which entitles eligible employees with driver's license examiners and title certifications to receive a \$1,000 annual incentive payment. Finally, there is an increase of \$62,353 in part-time salaries and \$17,400 in overtime to reflect actuals due to a higher than expected turnover rate.

# **Employer Provided Benefits**

• The net increase of \$268,103 is mainly due to increases in pension contributions of \$139,569 which is mostly due to the funding of the six positions, hospitalization insurance of \$90,684 due to employee elections, and workers' compensation of \$29,072.

# Internal Service Charges

• The net increase of \$7,750 is mainly due an increase of \$33,834 in building maintenance allocation charges caused by the city allocating costs in a more accurate manner. This increase was somewhat offset by decreases of \$17,286 in utilities allocation charges, \$7,294 in tech refresh and pay-go, and \$2,671 in mailroom charges.

# Internal Services – IT Operations

• The primary reason for the reduction of \$366,279 is due to the decrease in charges for the Enterprise Document Management Solution, a reduction in Application Development, and a resulting lower portion of the pooled costs.

# Other Operating Expenses

• The net increase of \$286,113 is mainly due to the addition of \$240,000 to hire Florida Highway Patrol officers at each of the branch locations to address security concerns primarily related to license, tag, and title transactions. Additional increases include \$30,000 in postage in anticipation for slight increases in the volume of mail mailed, \$23,963 in building rentals, and \$19,742 in software maintenance/license for a newly implemented electronic content management system. These increases were slightly offset by a decrease of \$31,510 in general liability insurance.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.



# EMERGENCY CONTINGENCY - SEC 106.107 SUBFUND -- 018

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,005,166	1,065,867	861,499	-19.2%	-204,368
Transfers From Other Funds	0	0	1,712,868		1,712,868
Transfers from Fund Balance	48,547,377	48,859,097	49,900,623	2.1%	1,041,526
_	49,552,542	49,924,964	52,474,990	5.1%	2,550,026
TOTAL REVENUE	49,552,542	49,924,964	52,474,990	5.1%	2,550,026
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	49,924,964	52,474,990	5.1%	2,550,026
_	0	49,924,964	52,474,990	5.1%	2,550,026
TOTAL EXPENDITURES	0	49,924,964	52,474,990	5.1%	2,550,026
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

# EMERGENCY CONTINGENCY SUBFUND 018

### **BACKGROUND**

Municipal Code Section: 106.107

This fund is the General Fund's Emergency Contingency, which was moved to a separate fund as part of the FY 06 and FY 07 budget ordinances. The goal, as stated in municipal code section 106.107, is that this fund should be equal to seven percent (25.5 days average cash flow) of the total General Fund budgeted expenditures.

#### REVENUE

Miscellaneous Revenue

• This amount represents the anticipated interest earnings for FY 16.

Transfers From Other Funds

• This amount represents a transfer from the General Fund – GSD (SF 011).

Transfers from Fund Balance

• This amount is the estimated FY 15 ending cash balance.

# **EXPENDITURES**

Cash Carryover

• This amount is the estimated FY 16 ending cash balance including interest income.

### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

# JACKSONVILLE JOURNEY SUBFUND -- 019

	FY 14	FY 15	FY 16	Change Fror	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	2,300,553	2,096,727	5,093,013	142.9%	2,996,286
	2,300,553	2,096,727	5,093,013	142.9%	2,996,286
TOTAL REVENUE	2,300,553	2,096,727	5,093,013	142.9%	2,996,286
EXPENDITURES					
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	0	176,932	176,932	0.0%	0
Employer Provided Benefits	0	2,565	2,565	0.0%	0
Internal Service Charges	0	432	432	0.0%	0
Grants, Aids & Contributions	1,009,717	899,574	1,076,576	19.7%	177,002
	1,009,717	1,079,503	1,256,505	16.4%	177,002
MAYOR'S OFFICE					
Salaries	0	0	59,140		59,140
Employer Provided Benefits	0	0	860		860
Other Operating Expenses	0	0	150,000		150,000
_	0	0	210,000		210,000
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	2,554,284		2,554,284
Transfers to Other Funds	55,568	0	55,000		55,000
	55,568	0	2,609,284		2,609,284
PARKS, RECREATION & COMMUNITY SVCS					
Grants, Aids & Contributions	0	618,201	618,201	0.0%	0
_	0	618,201	618,201	0.0%	0
PLANNING AND DEVELOPMENT					
Grants, Aids & Contributions	0	399,023	399,023	0.0%	0
	0	399,023	399,023	0.0%	0
REGULATORY COMPLIANCE		_	_		
Grants, Aids & Contributions	399,023	0	0		0
	399,023	0	0		0
TOTAL EXPENDITURES	1,464,308	2,096,727	5,093,013	142.9%	2,996,286
AUTHORIZED POSITION CAP					
AGENCALED I GOINGROAD		FY 15	FY 16	Change	
Authorized F	Positions				
Part-Time H	lours	30,000	31,040	1,040	

# **JACKSONVILLE JOURNEY SUBFUND 019**

### **BACKGROUND**

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E) to account for the non-enforcement activities of the "Jacksonville Journey". The Journey provides funding for expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention and intervention programs and ex-offender programs help individuals make the transition to becoming productive citizens.

#### **REVENUE**

Transfers From Other Funds

This is the amount of the transfer from the General Fund - GSD (SF 011) to fund the approved programs.

### **EXPENDITURES**

A chart detailing the FY 15 and FY 16 funding for each program within the Jacksonville Journey is provided below:

# Jacksonville Children's Commission (JCC)

	1,079,503	1,256,505	177,002	
Program Description	FY 15	FY 16	Chango	
Program Description	Adopted	Approved	Change	
Juvenile Crime Prevention & Intervention	276,576	276,576	0	
Out of School Suspension	622,998	800,000	177,002	
Summer Jobs Program Authorized Position Cap 30,000 PT Hrs	179,929	179,929	0	

# Mayor's Office

	U	210,000	210,000
Program Description	FY 15 Adopted	FY 16 Approved	Change
Journey Support Staff Authorized Position Cap 1,040 PT Hrs	0	60,000	60,000
Program Assessment	0	150,000	150,000

210 000

210 000

# Non Departmental / Fund Level Activities

	0	2,609,284	2,609,284
Program Description	FY 15 Adopted	FY 16 Approved	Change
Contingency for Additional Programs	0	2,554,284	2,554,284
Transfer to Special Revenue fund for Neighborhood Accountability Board	0	55,000	55,000

# Parks, Recreation & Community Services

	618,201	618,201	0
Brogram Description	FY 15	FY 16	Change
Program Description	Adopted	Approved	Change
Ex-Offender Employment Programs	352,633	352,633	0
Ex-Offender Training/Re-entry	265,568	265,568	0

# Planning and Development

	399,023	399,023	0
Program Description	FY 15	FY 16	Change
	Adopted	Approved	Orlange
Local Initiatives Support Corporation	399,023	399,023	0

# **AUTHORIZED POSITION CAP**

Additional part-time hours were added during the budget process for administrative staff time.



# SPECIAL EVENTS SUBFUND -- 01A

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	n Prior Year Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	6,815	0	0		0
Transfers From Other Funds	3,321,364	4,717,556	4,865,673	3.1%	148,117
	3,328,179	4,717,556	4,865,673	3.1%	148,117
OFFICE OF ECONOMIC DEVELOPMENT					
Miscellaneous Revenue	11,450	0	0		0
	11,450	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT Miscellaneous Revenue	0	15,000	15,000	0.0%	0
-	0	15,000	15,000	0.0%	0
		<u> </u>	·		
TOTAL REVENUE	3,339,629	4,732,556	4,880,673	3.1%	148,117
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-12,614	-12,168	-3.5%	446
Other Operating Expenses	269,379	1,645,734	1,645,734	0.0%	0
Grants, Aids & Contributions	237,448	300,000	300,000	0.0%	0
Contingencies	0	84,875	0	-100.0%	-84,875
_	506,827	2,017,995	1,933,566	-4.2%	-84,429
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	925,499	0	0		0
Employer Provided Benefits	242,570	0	0		0
Internal Service Charges	222,003	0	0		0
Internal Services - IT Operations	93,767	0	0		0
Other Operating Expenses	1,034,874	0	0		0
Grants, Aids & Contributions	84,875	0	0		0
	2,603,588	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	913,474	912,811	-0.1%	-663
Employer Provided Benefits	0	290,820	314,036	8.0%	23,216
Internal Service Charges	0	235,667	302,347	28.3%	66,680
Internal Services - IT Operations	0	102,198	73,138	-28.4%	-29,060
Other Operating Expenses	0	1,172,401	1,259,899	7.5%	87,498
Capital Outlay	0	1	1	0.0%	0
Grants, Aids & Contributions	0	0	84,875		84,875
	0	2,714,561	2,947,107	8.6%	232,546
TOTAL EXPENDITURES	3,110,415	4,732,556	4,880,673	3.1%	148,117
_		·			<del></del> -
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized F	Positions	14	14	0	
Part-Time H		4,160	4,160	O .	
		,	,		274

# SPECIAL EVENTS SUBFUND 01A

### **BACKGROUND**

Special Events was an activity of the Office of Economic Development in the FY 2014 approved budget. Pursuant to 2014-289-E, it became activity under the Office of Sports and Entertainment. Special Events still remains in its own subfund (01A) that is project driven to better track event revenues, costs and provide transparency.

#### REVENUE

## Non-Departmental/Fund Level Activities

Transfer From Other Funds

 This represents a transfer from the General Fund to support operations within the Office of Special Events.

# Office of Economic Development

Ordinance 2014-289-E moved the oversight of Special Events from the Office of Economic Development to the newly created Office of Sports & Entertainment.

## Office of Sports and Entertainment

Miscellaneous Revenue

• This amount represents event permit charges for events held at city owned properties. The proposed budget is in line with previous years' actuals.

### **EXPENDITURES**

### Non-Departmental/Fund Level Activities

Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### Other Operating Expenses

• This amount represents equipment rentals for the Florida/Georgia Game.

# Grants, Aids & Contributions

• This represents travel related expenses for the Florida/Georgia game.

## Office of Economic Development

Ordinance 2014-289-E moved the oversight of Special Events from the Office of Economic Development to the newly created Office of Sports & Entertainment.

# Office of Sports and Entertainment

**Employer Provided Benefits** 

• The net increase is mainly due to increases of \$16,939 in workers' compensation insurance and \$7,281 in group hospitalization insurance. This is somewhat offset by a decrease of \$4,036 in general employee pension costs.

### Internal Service Charges

 The net increase is mainly due to increases of \$46,810 and \$13,483 for Ed Ball and St. James building allocations.

#### Internal Services - IT Operations

 The decrease of is due to a reduction in computer system maintenance and security allocation.

### Other Operating Expenses

• The net increase is mainly due to increases of \$45,675 in miscellaneous services and charges and \$39,450 in equipment rentals for multiple events. This is somewhat offset by a decrease of \$19,344 in miscellaneous insurance.

### Grants, Aids & Contributions

• This represents a contribution for the Bob Hayes Track event.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.

#### SPECIAL REVENUE FUNDS

# Summary of Subfunds

- 112 Concurrency Management System
- 114 Fair Share Sector Areas Transportation Improvement
- 116 Fair Share Specific Projects
- 121 Air Pollution Tag Fee
- 127 Air Pollution Environmental Protection Agency
- 128 Ambient Air Monitoring
- 132 Tourist Development Council
- 141 Streets and Highways Five-Year Road Program
- 142 Local Option 1/2 Cent Transportation
- 143 Local Option Gas Tax
- 154 Hazardous Waste Program
- 156 Alcohol and Other Drug Abuse Trust
- 159 Building Inspection
- 15B Duval County Law Library
- 15D Animal Care and Protective Services
- 15F Tree Protection Fund
- 15G Veterinary Services
- 15L Juvenile Drug Court
- 15Q Judicial Support
- 15R Legal Aid
- 15T Court Cost Courthouse Trust
- 15U Recording Fees Technology
- 15V Teen Court Programs Trust
- 15W Library Conference Facility Trust
- 171 9-1-1 Emergency User Fee
- 181 Northeast Tax Increment District USD1 C
- 182 Southside Tax Increment District USD1 A
- 183 Northwest Tax Increment District USD1 B
- 184 Jacksonville Beach Tax Increment District
- 185 JIA Area Redevelopment Tax Increment District
- 186 Soutel/Moncrief Tax Increment District
- 191 Jacksonville Children's Commission
- 1A1 Community Development
- 1D1 Huguenot Park
- 1D2 Kathryn A. Hanna Park
- 1D8 Florida Boater Improvement Program
- 1D9 Sisters Creek Park Maintenance and Improvements
- 1DA Cecil Field Commerce Center
- 1DE Cecil Field Trust
- 1F4 Beach Erosion Local
- 1H2 Animal Care and Protective Services Programs
- 1H9 City Wellness and Fitness Fund
- 1HA Driver Education Safety Trust Fund
- 1HK Adult Arcades
- 1I1 Better Jacksonville Trust Fund
- 1L2 Code Enforcement Revolving Fund
- 1N1 Housing Services



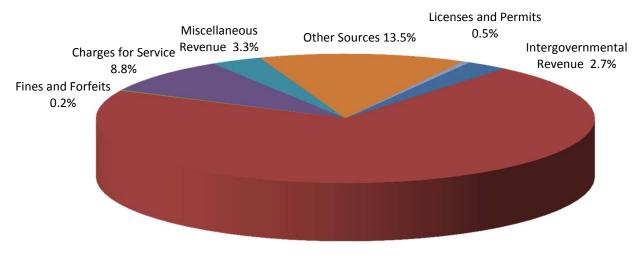
# **SPECIAL REVENUE FUNDS**

# **Summary of Subfunds**

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 16 Budgeted
112	Concurrency Management System	488,255	64,891	1			370,003	923,150
114	Fair Share Sector Areas Tran Improv			8,440,356			(1,030,020)	7,410,336
116	Fair Share Specific Projects			225,474				225,474
121	Air Pollution Tag Fee	572,352	66,677	75,400			55,025	769,454
127	Air Pollution - EPA	934,165	52,313				32,382	1,018,860
128	Ambient Air Monitoring		13,605					13,605
132	Tourist Development Council	95,673	6,746,975				2,861	6,845,509
141	Streets & Highways Five-Year Rd Prg			256,244		6,895,893		7,152,137
142	Local Option 1/2 Cent Transportation					80,886,162		80,886,162
143	Local Option Gas Tax			396,784		28,171,662		28,568,446
154	Hazardous Waste Program	260,203	104,472	8,001			103,474	476,150
156	Alcohol and Other Drug Abuse						30,000	30,000
159	Building Inspection	9,381,870	2,333,053	149,153			3,294,476	15,158,552
15B	Duval County Law Library	176,178	15,128	80,331			15,350	286,987
15D	Animal Care and Protective Services		9,090				2,010	11,100
15F	Tree Protection Fund		332,250					332,250
15G	Veterinary Services		112,500					112,500
15L	Juvenile Drug Court	283,114	8,021				(26,351)	264,784
15Q	Court Innovations -Judicial Support	114,856	56,343				86,521	257,720
15R	Legal Aid		256,691					256,691
15T	Court Cost Courthouse Trust		787,776		2,368,133			3,155,909
15U	Recording Fees Technology		1,150,663				36,125	1,186,788
15V	Teen Court Programs Trust	324,608	73,927					398,535
15W	Library Conference Facility Trust	180,332	70,643	27,350			(2,224)	276,101
171	9-1-1 Emergency User Fee	293,495	3,953,495	1			( , ,	4,246,991
181	Northeast T.I.D – USD1 C	•	3,239,265		2,132,391		75,000	5,446,656
182	Southside T.I.D - USD1 A		1,049,183		176,858		2,285,770	3,511,811
183	Northwest T.I.D - USD1 B		2,119,589				1,504,033	3,623,622
184	Jacksonville Beach T.I.D					6,012,766		6,012,766
185	JIA Area Redevelopment T.I.D		760,158		555,377		8,546,651	9,862,186
186	Soutel/Moncrief T.I.D		,		,		1,977,457	1,977,457
191	Jacksonville Children's Commission	2,938,094	814,927	2	523,511	19,093,237	50,000	23,419,771
1A1	Community Development	75,000	- ,-		,-	-,,	120,008	195,008
1D1	Huguenot Park	438,166	240,568	2			135,321	814,057
1D2	Kathryn A. Hanna Park	713,100	733,177	2			179,824	1,626,103
1D8	Florida Boater Improvement Program	,	(388,471)				533,018	144,547
1D9	Sisters Creek Park Maint & Improv		(000,)				167,429	167,429
1DA	Cecil Field Commerce Center	533,954	900,795	2			201,349	1,636,100
1DE	Cecil Field Trust	112,691	2,014,994	_			549,471	2,677,156
1F4	Beach Erosion – Local	, 0 0 .	3,709,306				(3,580,615)	128,691
1H2	Animal Care and Protective Services	111,801	590,504				(66)	702,239
1H9	City Wellness and Fitness Fund	, 5 5 .	333,33				200,000	200,000
1HA	Driver Education Safety Trust Fund					98,359		98,359
1HK	Adult Arcades					33,333	0	0
111	Better Jacksonville Trust Fund				72,547,471		J	72,547,471
1L2	Code Enforcement Revolving Fund				. =, 0 ,		750,881	750,881
1N1	Housing Services						507,634	507,634
	Total Special Revenue Funds	18,027,907	31,992,508	9,659,103	78,303,741	141,158,079	17,172,797	296,314,135

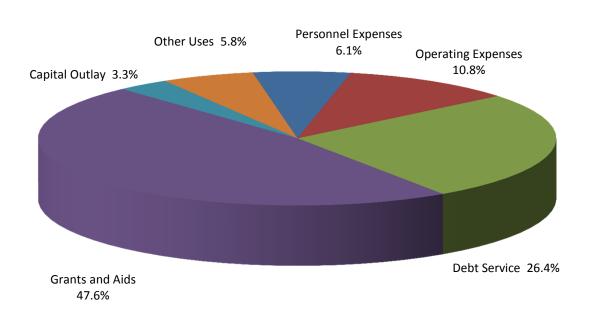
# **SPECIAL REVENUE FUNDS**

### **REVENUE SOURCES**



#### Taxes 71.0%

# **EXPENDITURES BY CATEGORY**



# CONCURRENCY MANAGEMENT SYSTEM SUBFUND -- 112

Actual ES 46,611 0	Adopted 35,888	Approved	Percent	Dollai
46,611	35,888			
VENUE         N-DEPARTMENTAL / FUND LEVEL ACTIVITIES         Aliscellaneous Revenue       46,611         Transfers from Fund Balance       0         A6,611       A6,611         INNING AND DEVELOPMENT       918,116         Charges for Services       918,116         TOTAL REVENUE       964,727         PENDITURES       NNING AND DEVELOPMENT         Salaries       270,936         Employer Provided Benefits       122,742         Internal Service Charges       13,376         Internal Services - IT Operations       47,084         Other Operating Expenses       3,458         Capital Outlay       0         Supervision Allocation       20,667         Indirect Cost       47,025         TOTAL EXPENDITURES       525,287         THORIZED POSITION CAP	35,888			
· ·	35,888			
0		44,861	25.0%	8,973
	51,957	608,794	1071.7%	556,837
46,611	87,845	653,655	5.0% 8.0% 14.5% -81.6% -79.7% 0.0% 5.7%	565,810
918,116	824,093	269,495	-67.3%	-554,598
918,116	824,093	269,495	-67.3%	-554,598
964,727	911,938	923,150	1.2%	11,212
270,936	308,206	323,513	5.0%	15,307
122,742	152,473	164,742	8.0%	12,269
13,376	18,529	21,213	14.5%	2,684
47,084	137,978	25,336	-81.6%	-112,642
3,458	90,521	18,342	-79.7%	-72,179
0	1	1	0.0%	0
20,667	32,416	34,270	5.7%	1,854
47,025	171,814	335,733	95.4%	163,919
525,287	911,938	923,150	25.0% 1071.7% 644.1% -67.3% -67.3% 1.2% 5.0% 8.0% 14.5% -81.6% -79.7% 0.0% 5.7%	11,212
525,287	911,938	923,150	1.2%	11,212
	FV 15	EV 16	Change	
red Positions	6	6	· ·	
	918,116  964,727  270,936 122,742 13,376 47,084 3,458 0 20,667 47,025  525,287  525,287	918,116 824,093  964,727 911,938  270,936 308,206 122,742 152,473 13,376 18,529 47,084 137,978 3,458 90,521 0 1 20,667 32,416 47,025 171,814  525,287 911,938  FY 15  red Positions 6	918,116       824,093       269,495         964,727       911,938       923,150         270,936       308,206       323,513         122,742       152,473       164,742         13,376       18,529       21,213         47,084       137,978       25,336         3,458       90,521       18,342         0       1       1         20,667       32,416       34,270         47,025       171,814       335,733         525,287       911,938       923,150         FY 15       FY 16         red Positions       6       6	918,116 824,093 269,495 -67.3%  964,727 911,938 923,150 1.2%  270,936 308,206 323,513 5.0% 122,742 152,473 164,742 8.0% 13,376 18,529 21,213 14.5% 47,084 137,978 25,336 -81.6% 3,458 90,521 18,342 -79.7% 0 1 1 0.0% 20,667 32,416 34,270 5.7% 47,025 171,814 335,733 95.4%  525,287 911,938 923,150 1.2%  FY 15 FY 16 Change  red Positions 6 6 0

## CONCURRENCY MANAGEMENT SYSTEM SUBFUND 112

#### **BACKGROUND**

The City of Jacksonville implemented the Concurrency and Mobility Management System Office to ensure the availability of public facilities, except traffic circulation and mass transit, and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development and to provide traffic circulation and mass transit public facilities at the adopted performance standards consistent with the 2030 Mobility Plan. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes.

This purpose is implemented by means of a Concurrency and Mobility Management System (CMMS) which measures the potential impact of a proposed development on the adopted minimum levels of service for all public facilities, except traffic circulation and mass transit, and manages the collection of mobility fees pertaining to traffic circulation and mass transit public facilities consistent with the 2030 Mobility Plan, as established in the 2030 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMMS ensures that the adopted levels of service and performance standards are not degraded by the issuance of a final development order, or a final development permit.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

An increase of \$8,973 is due to a higher assumed rate of return on investment pool earnings.

#### Transfer from Fund Balance

 The increase of \$556,837 is due to a transfer from fund balance of \$608,794. Ordinance 2015-249-E amended Chapter 655 of the Ordinance code and directs that certain annual maintenance fees from Part 2 and extension fees from part 3 of Chapter 655, in excess of \$500, shall be transferred to the Fair Share Areas Transportation Improvements Special Revenue Fund.

#### Planning and Development

Charges for Services

• The net decrease of \$554,598 is due to a decrease of \$555,536 in Annual Maintenance fees, which is attributable to Ordinance 2015-249-E, discussed above.

#### **EXPENDITURES**

#### Planning and Development

Salaries

• The net increase in commensurate to employing the vacant planning services manager position in the Transportation Planning Division.

#### **Employer Provided Benefits**

 The net increase of \$12,269 is primarily due to an increase of \$10,000 in GEPP pension contribution costs commensurate to employing the vacant manager position.

#### Internal Service Charges

• The net increase of \$2,684 is primarily due to increases of \$3,370 in building cost allocation charges. This is slightly offset by a reduction of \$709 in tech refresh charges.

#### Internal Service - IT Operations

• The decrease of \$112,642 is primarily due to a decrease in computer maintenance security charges for enhancements that were completed to the Concurrency Management System Database.

#### Other Operating Expenses

• The net decrease of \$72,179 is attributable to a decrease of \$75,000 in professional services as the contract for completing the mandated update for the Mobility Plan, due in FY16, will be put under contract in FY15.

#### Supervision Allocation

• The increase of \$1,854 is to reimburse the general fund for three (3) individuals who perform a percentage of their work in this subfund. The increase was due to increases in salaries and benefits for the allocated employees.

#### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

The cap remained flat within the subfund.



# FAIR SHARE SECTOR AREAS TRANSP IMPR SUBFUND -- 114

	FY 14	FY 15	FY 16	Change From Prior Year
	Actual	Adopted	Approved	Percent Dolla
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	423,307	0	7,397,546	7,397,546
_	423,307	0	7,397,546	7 207 546
PLANNING AND DEVELOPMENT	423,307	U	7,397,346	7,397,546
Charges for Services	58,456	0	12,790	12,790
_	58,456	0	12,790	12,790
TOTAL REVENUE	481,763	0	7,410,336	7,410,336
EXPENDITURES				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Contingencies	0	0	-30	-30
Transfers to Other Funds	1,563,688	0	0	0
_	1,563,688	0	-30	-30
PLANNING AND DEVELOPMENT				
Contingencies	0	0	-1,029,990	-1,029,990
_	0	0	-1,029,990	-1,029,990
PUBLIC WORKS				
Capital Outlay	868,455	0	8,440,356	8,440,356
_	868,455	0	8,440,356	8,440,356
TOTAL EXPENDITURES	2,432,143	0	7,410,336	7,410,336
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

# FAIR SHARE SECTOR AREAS TRANSPORTATION IMPROVEMENT SUBFUND 114

#### **BACKGROUND**

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• This amount represents available interest income that is being appropriated to pay for the CIP project(s) listed in the table below.

#### Planning and Development

Charges for Services

• This amount represents available concurrency management revenue that is being appropriated to pay for the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Planning and Development

Contingencies

• This represents a de-appropriation of a previous budgetary item to fund adopted CIP project(s) to be in FY 16.

#### Public Works

Capital Outlay

• The table below reflects the adopted CIP project(s) to be funded in FY 16.

7,397,546

Project Title	FY16 Approved
Chaffee Road	3,113,496
New World Ave Extension to Chaffee	3,400,000
Traffic Signalization - Moncrief Road	490,267
Traffic Signalization - Old Saint Augustine Road	167,483
Traffic Signalization - Riverside Avenue	226,300

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# FAIR SHARE SPECIFIC PROJECTS SUBFUND -- 116

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
PLANNING AND DEVELOPMENT					
Charges for Services	23,338	0	0		0
Miscellaneous Revenue	72,416	0	0		0
	95,754	0	0		0
PUBLIC WORKS					
Miscellaneous Revenue	537,391	0	225,474		225,474
	537,391	0	225,474		225,474
TOTAL REVENUE	633,146	0	225,474		225,474
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	703,318	0	225,474		225,474
	703,318	0	225,474		225,474
TOTAL EXPENDITURES	703,318	0	225,474		225,474
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# FAIR SHARE SPECIFIC PROJECTS SUBFUND 116

#### **BACKGROUND**

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Public Works

Miscellaneous Revenue

• This amount represents available mobility fee revenue that is being appropriated to pay for the CIP project(s) listed in the table below.

### **EXPENDITURES**

Public Works

Capital Outlay

• The table below reflects the adopted CIP project(s) to be funded in FY 16.

225,474

Project Title	FY16 Adopted
Chaffee Road	125,474
Old San Jose Blvd Improvements	100,000

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# AIR POLLUTION TAG FEE SUBFUND -- 121

Actual TIES 11,510 18,345 29,855 588,207	9,989 136,273 146,262	9,504 171,743	Percent -4.9% 26.0%	-485 35,470
11,510 18,345 29,855	136,273	171,743		
11,510 18,345 29,855	136,273	171,743		
11,510 18,345 29,855	136,273	171,743		
18,345 29,855	·		26.0%	35,470
	146,262	101 017		
588 207		181,247	23.9%	34,985
588 207				
	591,942	588,207	-0.6%	-3,735
128	0	0		0
30,000	0	0		0
618,335	591,942	588,207	-0.6%	-3,735
648,190	738,204	769,454	4.2%	31,250
367,063	366,686	366,579	0.0%	-107
174,226	190,055	205,773	8.3%	15,718
4,830	5,931	4,045	-31.8%	-1,886
22,699	21,236	23,367	10.0%	2,131
34,365	20,381	39,265	92.7%	18,884
0	97,163	75,400	-22.4%	-21,763
36,752	36,752	55,025	49.7%	18,273
639,935	738,204	769,454	-0.6%  4.2%  0.0% 8.3% -31.8% 10.0% 92.7% -22.4%	31,250
639,935	738,204	769,454	4.2%	31,250
	618,335 648,190 367,063 174,226 4,830 22,699 34,365 0 36,752 639,935	618,335     591,942       648,190     738,204       367,063     366,686       174,226     190,055       4,830     5,931       22,699     21,236       34,365     20,381       0     97,163       36,752     36,752       639,935     738,204	618,335         591,942         588,207           648,190         738,204         769,454           367,063         366,686         366,579           174,226         190,055         205,773           4,830         5,931         4,045           22,699         21,236         23,367           34,365         20,381         39,265           0         97,163         75,400           36,752         36,752         55,025           639,935         738,204         769,454	618,335       591,942       588,207       -0.6%         648,190       738,204       769,454       4.2%         367,063       366,686       366,579       0.0%         174,226       190,055       205,773       8.3%         4,830       5,931       4,045       -31.8%         22,699       21,236       23,367       10.0%         34,365       20,381       39,265       92.7%         0       97,163       75,400       -22.4%         36,752       36,752       55,025       49.7%         639,935       738,204       769,454       4.2%

# AIR POLLUTION TAG FEE SUBFUND 121

#### **BACKGROUND**

The Air Pollution Tag fee within the Environmental Quality Division helps support activities which ensure compliance with the National Ambient Air Quality Standards (NAAQS). Activities include but are not limited to permit compliance, inspection of air pollution sources, and citizen complaints.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Fund Balance

 This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

#### Regulatory Compliance

State Shared Revenue

• The decrease is primarily due to a reduction in anticipated revenue from auto license air pollution control fees.

#### **EXPENDITURES**

#### Regulatory Compliance

**Employer Provided Benefits** 

• The increase of \$15,718 is mainly attributable to increases of \$8,837 in workers compensation costs and \$5,804 in pension contributions.

#### Other Operating Expenses

 The net increase is mainly attributable to increases of \$14,974 in other operating supplies and \$5,999 in repairs and maintenance.

#### Capital Outlay

 The decrease is mainly due to a reduction in heavy equipment purchase anticipated in FY16.

#### Indirect Cost

 The increase of \$18,273 is due to higher indirect costs based on the annual study done by an independent consulting firm.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# AIR POLLUTION EPA - SEC 111.750 SUBFUND -- 127

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIE	S				
Miscellaneous Revenue	11,790	68,980	63,068	-8.6%	-5,912
Transfers From Other Funds	424,269	424,270	424,271	0.0%	1
Transfers from Fund Balance	0	-26,217	0	-100.0%	26,217
	436,059	467,033	487,339	4.3%	20,306
REGULATORY COMPLIANCE					
Intergovernmental Revenue	1,243,530	531,521	531,521	0.0%	0
Other Sources	0	0	0		0
	1,243,530	531,521	531,521	0.0%	0
TOTAL REVENUE	1,679,589	998,554	1,018,860	2.0%	20,306
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIE	:S				
Cash Carryover	0	1,047	-25,204	-2507.3%	-26,251
	0	1,047	-25,204		-26,251
REGULATORY COMPLIANCE					
Salaries	792,159	614,697	622,139	1.2%	7,442
Employer Provided Benefits	347,366	311,638	312,026	0.1%	388
Internal Service Charges	41,987	21,920	23,374	6.6%	1,454
Internal Services - IT Operations	18,605	25,561	23,588	-7.7%	-1,973
Other Operating Expenses	49,149	23,691	5,351	-77.4%	-18,340
Capital Outlay	269,596	0	0		C
Indirect Cost	80,407	0	57,586		57,586
Payment to Fiscal Agents	0		0		C
	1,599,267	997,507	1,044,064	-100.0%  4.3%  0.0%  0.0%  2.0%  -2507.3%  -2507.3%  1.2%  0.1%  6.6%	46,557
TOTAL EXPENDITURES	1,599,267	998,554	1,018,860	2.0%	20,306
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorize	ed Positions	13	13	0	

# AIR POLLUTION EPA SUBFUND 127

#### **BACKGROUND**

Municipal Code Section 111.750: The Clean Air Act of 1970 allows for the Air Pollution EPA grant, within the Environmental Quality Division, to help support activities to ensure compliance with Federal and State Air Quality Standards. Activities include but are not limited to permit compliance, ambient air monitoring, and citizen complaints. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **REVENUE**

### Non-Departmental/Fund Level Activities

Transfers From Other Funds

• The amount of \$424,271 represents a transfer from the General Fund – GSD, which is the City's required match for the Air Pollution Control EPA grant.

#### Regulatory Compliance

Intergovernmental Revenue

 The amount of \$531,521 represents the federal match for the Air Pollution Control EPA grant.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Cash Carryover

• This amount represents the estimated ending cash balance including interest income. The cash carryover was eliminated to fund budgeted expenditures for indirect costs.

# Regulatory Compliance

Internal Service Charges

• The net increase is mainly due to an increase in fleet allocation charges.

#### Internal Services – IT Operations

• The increase is due to computer system maintenance and security charges

#### Other Operating Expenses

 The net decrease of \$8,332 is mainly attributable to reductions of \$4,739 in other operating supplies, \$2,409 in general liability, and \$2,000 in miscellaneous service and charges.

#### **Indirect Cost**

 The increase of \$57,586 is due to higher indirect costs based on the annual study done by an independent consulting firm.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# AMBIENT AIR MONITORING SUBFUND -- 128

-					
	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	Prior Year Dollar
REVENUE			11	roroon	Donai
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	6,313	5,243	5,243	0.0%	0
	6,313	5,243	5,243	0.0% 0.0% 0.0% 0.0% 0.0%	0
REGULATORY COMPLIANCE					
Intergovernmental Revenue	2,032	8,362	8,362	0.0%	0
	2,032	8,362	8,362	0.0%	0
TOTAL REVENUE	8,345	13,605	13,605	0.0%	0
EXPENDITURES					
REGULATORY COMPLIANCE					
Other Operating Expenses	1,134	13,605	13,605	0.0%	0
_	1,134	13,605	13,605	0.0%	0
TOTAL EXPENDITURES	1,134	13,605	13,605	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# AMBIENT AIR MONITORING SUBFUND 128

#### **BACKGROUND**

The Environmental Quality Division is mandated by the U.S. Department of Environmental Protection to monitor air quality in Duval County and observe progress whenever possible.

#### **REVENUES**

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• There is no change in budgetary revenues, which consists of anticipated investment pool earnings.

### Regulatory Compliance

Intergovernmental Revenue

• There is no change in budgetary revenues, which consists of a grant from the Florida State Department of Environmental Protection.

#### **EXPENDITURES**

### Regulatory Compliance

Other Operating Expenses

• There is no change in budgetary other operating expenses, which consists of travel, office supplies, clothing, uniforms and safety equipment, and employee training.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# TOURIST DEVELOPMENT COUNCIL-SEC 111.600 SUBFUND -- 132

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
CITY COUNCIL					
Taxes	5,892,141	5,650,000	6,300,000	11 50/	650,000
Taxes	5,092,141		0,300,000	11.576	030,000
	5,892,141	5,650,000	6,300,000	11.5%	650,000
NON-DEPARTMENTAL / FUND LEVEL AC	CTIVITIES				
Miscellaneous Revenue	44,036	42,656	45,509	6.7%	2,853
Transfers from Fund Balance	2,033,665	1,225,000	500,000	-59.2%	-725,000
	2,077,701	1,267,656	545,509	-57.0%	-722,147
TOTAL REVENUE	7,969,842	6,917,656	6,845,509	-1.0%	-72,147
EXPENDITURES					
CITY COUNCIL					
Salaries	58,431	58,271	59,550	2 2%	1,279
Employer Provided Benefits	29,647	32,463	36,123		3,660
Internal Service Charges	14,532	7,122	8,590		1,468
Internal Services - IT Operations	1,360	1,203	904		-299
Other Operating Expenses	5,679,585	6,816,992	6,737,481		-79,511
Indirect Cost	735	1,605	2,861	78.3%	1,256
	5,784,291	6,917,656	6,845,509	11.5%  11.5%  6.7% -59.2%  -57.0%  -1.0%  2.2% 11.3% 20.6% -24.9% -1.2%	-72,147
TOTAL EXPENDITURES	5,784,291	6,917,656	6,845,509	-1.0%	-72,147
AUTHORIZED POSITION CAP		EV 45	F)/ 40	Oh	
		FY 15	FY 16	Cnange	
	Authorized Positions Part-Time Hours	1	1		

# TOURIST DEVELOPMENT COUNCIL SUBFUND 132

#### **BACKGROUND**

Municipal Code Section 111.600: The Duval County Tourist Development Council (TDC) is the governing body that oversees the collection and distribution of the local-option tourist development tax authorized to counties by Florida Statutes.

Jacksonville currently levies a six percent tourist development tax on transient accommodations in the city. Of the six percent bed tax collected, two percent is deposited into the Sports Complex Capital Maintenance Enterprise Fund as authorized by Ordinance 2009-817-E, two percent is dedicated to paying debt service on the bonds issued to construct Alltel Stadium (SF 4A1), and the remaining two percent is placed in this fund to promote tourism. The TDC uses this to fund a contract with Visit Jacksonville to advertise and market the city and its attractions via newspaper and magazine ads, publication of informative magazines and brochures, targeted marketing to travel writers and tour operators, and various other means of spreading the word about Jacksonville as an attractive destination for visitors.

#### **REVENUE**

#### Taxes

This represents the anticipated FY 16 tax revenue.

#### Miscellaneous Revenue

• This represents anticipated interest earnings for FY 16.

#### Transfers From Fund Balance

• This represents the anticipated fund balance transfer necessary to balance up the fund.

#### **EXPENDITURES**

#### **Employer Benefits**

 The increase is being driven by increased workers compensation insurance, pension and health insurance costs for the one employee in this activity.

### Internal Service Charges

• The increase is being driven by General Counsel – Legal costs.

#### Internal Services – IT Operations

• The decrease is driven by a decrease in computer system maintenance costs.

#### Other Operating Expenses

• The bulk of the funding in this category is placed in a generic trust fund authorized expenditures (\$6,431,195) and miscellaneous services & charges (\$301,410) line items at the request of the TDC.

#### **Indirect Costs**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND -- 141

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
State Shared Revenue	6,708,197	6,762,673	6,895,893	2.0%	133,220
Miscellaneous Revenue	304,239	258,661	256,244	-0.9%	-2,417
	7,012,435	7,021,334	7,152,137	1.9%	130,803
TOTAL REVENUE	7,012,435	7,021,334	7,152,137	1.9%	130,803
EXPENDITURES	<del></del>	<del></del>			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	6,714,473	6,762,673	6,895,893	2.0%	133,220
_	6,714,473	6,762,673	6,895,893	2.0%	133,220
PUBLIC WORKS					
Capital Outlay	585,182	258,661	256,244	-0.9%	-2,417
_	585,182	258,661	256,244	-0.9%	-2,417
TOTAL EXPENDITURES	7,299,654	7,021,334	7,152,137	1.9%	130,803
AUTHORIZED POSITION CAP					
		FY 15	FY 16	Change	

# STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM SUBFUND 141

#### **BACKGROUND**

Funding budgeted in the Streets & Highways 5-Year Road Program is used for major road and drainage projects and debt service in accordance with the Better Jacksonville Plan and the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA).

#### REVENUE

#### Non-Departmental / Fund Level Activities

State Shared Revenue

• The budgeted amount of \$6,895,893 represents 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas Tax revenues. The increase of \$133,220 is due to a higher assumption on gasoline consumption.

#### Miscellaneous Revenue

The decrease of \$2,417 is due to a lower assumption in investment pool earnings.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

Grants, Aids & Contributions

This is a pass through for the Intergovernmental Revenue based upon 80% of the 5<sup>th</sup> and 6<sup>th</sup> Cent Gas tax revenues. The increase of \$133,220 is concurrent with the increase in gasoline consumption revenues.

#### Public Works

Capital Outlay

• The decrease of \$2,417 is concurrent with the lower assumption in investment pool earnings.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# LOCAL OPTION 1/2 CENT TRANSPORTATION SUBFUND -- 142

	FY 14	FY 15	FY 16	Change From	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	74,333,603	76,204,240	80,886,162	6.1%	4,681,922
Miscellaneous Revenue	76,443	0	0		0
	74,410,046	76,204,240	80,886,162	6.1%	4,681,922
TOTAL REVENUE	74,410,046	76,204,240	80,886,162	6.1%	4,681,922
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	73,622,076	76,204,240	80,886,162	6.1%	4,681,922
-	73,622,076	76,204,240	80,886,162	6.1%	4,681,922
TOTAL EXPENDITURES	73,622,076	76,204,240	80,886,162	6.1%	4,681,922
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# LOCAL OPTION ½ CENT TRANSPORTATION SUBFUND 142

#### **BACKGROUND**

The local option half-cent sales tax for transportation was approved by referendum in 1988. The sales tax is first used to make all debt service payments due on Transportation Sales Tax Revenue bonds and then is distributed pursuant to the terms and conditions of the interlocal agreement, as amended, between the City and the Jacksonville Transportation Authority (JTA). The funding provides for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Taxes

• The budgeted amount represents the revenues estimated to be generated from the local option half-cent sales tax. The increase of \$4,681,922 is due to a higher assumption on tax revenue.

#### **EXPENDITURES**

Non-Departmental / Fund Level Activities

**Grants Aids & Contributions** 

• The local option half-cent sales tax for transportation is a pass-through to the JTA. The funding will be used to make debt service payments and support mass transit operations. The increase of \$4,681,922 is concurrent with the assumption of higher tax revenue.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# LOCAL OPTION GAS TAX (SEC 111.515) SUBFUND -- 143

	FY 14 FY 15		FY 16	Change Fron	om Prior Year	
	Actual	Adopted	Approved	Percent	Dollar	
REVENUE						
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES						
Taxes	27,790,157	28,275,683	28,568,446	1.0%	292,763	
Miscellaneous Revenue	20,727	0	0		0	
	27,810,884	28,275,683	28,568,446	1.0%	292,763	
TOTAL REVENUE	27,810,884	28,275,683	28,568,446	1.0%	292,763	
EXPENDITURES	<del></del> -	<del></del> -				
PUBLIC WORKS						
Capital Outlay	0	0	396,784		396,784	
Grants, Aids & Contributions	27,453,519	28,275,683	28,171,662	-0.4%	-104,021	
	27,453,519	28,275,683	28,568,446	1.0%	292,763	
TOTAL EXPENDITURES	27,453,519	28,275,683	28,568,446	1.0%	292,763	
AUTHORIZED POSITION CAP		FY 15	FY 16	Change		

## LOCAL OPTION GAS TAX SUBFUND 143

#### BACKGROUND

Municipal Code Section 111.600: The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), as amended, the gas tax revenue recorded in this subfund will be transferred to JTA as a mass-transit subsidy. In FY14, City Council approved an extension of the Local Option Gas Tax until August 31, 2036 with Ordinance 2013-820-E.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Taxes

• The increase of \$292,763 is due to a higher assumption on the local option six-cent gas tax revenue.

#### **EXPENDITURES**

Public Works

#### Capital Outlay

 Per the Interlocal Agreement, that will be effective September 1, 2016, between the City and JTA that extended the Local Option Gas Tax until August 31, 2036, the City will send to JTA five cents for every six cents collected of the Local Option Gas Tax and will retain one cent of the Local Option Gas Tax for City use. The increase of \$396,784 represents a one cent of Local Option Gas Tax for one month in cash carry over.

#### **Grants Aids & Contributions**

Per the Interlocal Agreement between the City and JTA that extended the Local Option Gas Tax until August 31, 2036, the City will send to JTA five cents for every six cents collected of the Local Option Gas Tax and will retain one cent of the Local Option Gas Tax for City use. Eligible uses of funding are: public transportation operations and maintenance, pedestrian safety improvements, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# HAZARDOUS WASTE PROGRAM SUBFUND -- 154

	FY 14			Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	11,997	10,204	9,612	-5.8%	-592
Transfers from Fund Balance	0	0	85,171		85,171
	11,997	10,204	94,783	828.9%	84,579
REGULATORY COMPLIANCE	,	,	5 1,1 5 5	3_3,5,5	- 1,-: -
Charges for Services	394,272	439,878	381,367	-13.3%	-58,511
_	394,272	439,878	381,367	-13.3%	-58,511
		· —			
TOTAL REVENUE	406,269	450,082	476,150	5.8%	26,068
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	50,616	0	0		0
Cash Carryover	0	520	0	-100.0%	-520
_	50,616	520	0	-100.0%	-520
REGULATORY COMPLIANCE					
Salaries	195,773	195,377	169,941	-13.0%	-25,436
Employer Provided Benefits	90,823	97,063	90,262	-7.0%	-6,801
Internal Service Charges	9,303	12,973	37,780	191.2%	24,807
Internal Services - IT Operations	9,298	12,680	13,824	9.0%	1,144
Other Operating Expenses	24,737	68,702	52,868	-23.0%	-15,834
Capital Outlay	23,018	1	8,001	800000.0%	8,000
Supervision Allocation	0	0	35,974		35,974
Indirect Cost	42,060	62,766	67,500	7.5%	4,734
_	395,011	449,562	476,150	5.9%	26,588
TOTAL EXPENDITURES	445,627	450,082	476,150	5.8%	26,068
=					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized P	ositions	5	5		

# HAZARDOUS WASTE PROGRAM SUBFUND 154

#### **BACKGROUND**

Duval County is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts, and sources of hazardous waste generated by generators and companies.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Fund Balance

 This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

#### Regulatory Compliance

Charges for Services

• The decrease is mainly attributable to a reduction in hazardous waste fees.

#### **EXPENDITURES**

#### Regulatory Compliance

Salaries

 The decrease is mainly attributable to a reduction in permanent and probationary salaries for the portion of a staff member's salaries from the Gas Storage Tank Inspection (S/F 15M) being moved to supervision allocation line item.

#### **Employer Provided Benefits**

• The net decrease is being driven by the changes of the staff member mentioned above.

### Capital Outlay

• The increase of \$34,000 is mainly attributable to an increase in funding for the anticipated need of mobile and computer equipment.

#### **Indirect Cost**

• The increase of \$4,734 is due to higher indirect costs based on the annual study done by an independent consulting firm.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# ALCOHOL & OTHER DRUG ABUSE-SEC 111.230 SUBFUND -- 156

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
COMMUNITY SERVICES					
Fines and Forfeits	0	30,000	30,000	0.0%	0
_	0	30,000	30,000	0.0%	0
TOTAL REVENUE	0	30,000	30,000	0.0%	0
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	30,000	30,000	0.0%	0
_	0	30,000	30,000	0.0%	0
TOTAL EXPENDITURES	0	30,000	30,000	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# ALCOHOL AND OTHER DRUG ABUSE SUBFUND 156

#### **BACKGROUND**

Municipal Code Section 111.230: Funds collected under F.S 939.017 and 893.165 are deposited into this all years fund. These monies, together with any interest earned or accrued in the fund, shall be used to support Duval County based substance abuse programs which meet the Florida Department of Children and Families standards of qualifications for such programs.

#### **REVENUE**

Fines and Forfeits

 The FY 16 appropriates available revenue funding, as authorized above, to be used to offset costs in the General Fund – GSD.

#### **EXPENDITURES**

Transfers to Other Funds

• This amount represents the transfer to the General Fund – GSD (SF 011) to fund a portion of the cost budgeted in that fund for alcohol rehabilitation programs.

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# BUILDING INSPECTION SUBFUND -- 159

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dolla	
REVENUE					
FIRE AND RESCUE					
Charges for Services	542,124	598,000	643,547	7.6%	45,547
Fines and Forfeits	760	0	0		0
	542,884	598,000	643,547	7.6%	45,547
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	137,005	89,491	150,815	68.5%	61,324
Transfers from Fund Balance	0	0	121,493		121,493
	137,005	89,491	272,308	204.3%	182,817
PLANNING AND DEVELOPMENT					
Licenses and Permits	0	0	1,424,995		1,424,995
Charges for Services	12,414,183	11,775,190	12,260,892	4.1%	485,702
Fines and Forfeits	147,178	119,420	169,850	42.2%	50,430
Miscellaneous Revenue	34,996	33,670	386,960	1049.3%	353,290
	12,596,357	11,928,280	14,242,697	19.4%	2,314,417
TOTAL REVENUE	13,276,247	12,615,771	15,158,552	20.2%	2,542,781
EXPENDITURES					
FIRE AND RESCUE					
Salaries	336,653	311,173	327,240	5.2%	16,067
Employer Provided Benefits	130,825	120,670	195,526	62.0%	74,856
Internal Service Charges	43,063	46,476	46,152	-0.7%	-324
Internal Services - IT Operations	8,380	13,563	15,204	12.1%	1,641
Other Operating Expenses	5,662	8,431	7,177	-14.9%	-1,254
Capital Outlay	0	1	115,900	589900.0%	115,899
Indirect Cost	159,698	197,144	154,661	-21.5%	-42,483
	684,280	697,458	861,860	23.6%	164,402
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	0	-130,220	-99,558	-23.5%	20.662
Salary & Benefit Lapse Indirect Cost		-130,220 193,377	-99,556 141,940	-23.5% -26.6%	30,662 -51,437
Transfers to Other Funds	0	193,377	2,520,674	-20.076	2,520,674
Cash Carryover	0	1,400,983	0	-100.0%	-1,400,983
-	0	1,464,140	2,563,056	75.1%	1,098,916
PLANNING AND DEVELOPMENT					
Salaries	3,846,171	4,189,384	5,785,897	38.1%	1,596,513
Employer Provided Benefits	1,768,556	2,152,744	3,172,765	47.4%	1,020,021
Internal Service Charges	572,893	904,719	1,205,717	33.3%	300,998
Internal Services - IT Operations	658,381	864,119	582,604	-32.6%	-281,515
Other Operating Expenses	311,738	442,234	476,199	7.7%	33,965
Capital Outlay	24,579	74,225	33,253	-55.2%	-40,972
Supervision Allocation	64,682	67,481	71,261	5.6%	3,780
Indirect Cost	548,515	169,103	405,940	140.1%	236,837
Banking Fund Debt Repayments	2,018,939	1,590,164		-100.0%	-1,590,164
	9,814,454	10,454,173	11,733,636	12.2%	1,279,463

TOTAL EXPENDITURES	10,498,734	12,615,771	15,158,552	20.2%	2,542,781
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
	Authorized Positions Part-Time Hours	93 2,600	131 2,600	38	

## BUILDING INSPECTION SUBFUND 159

#### **BACKGROUND**

The Building Inspection Subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and local ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

#### **REVENUE**

#### Fire and Rescue

#### Charges for Services

• This category includes the FY 16 anticipated fire plans review and re-inspection fees. The turnaround in the construction industry has had a favorable effect on inspection revenues.

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

The increase of \$61,324 is due to increased projected investment pool earnings.

#### Planning and Development

#### Licenses and Permits

• Revenues were transferred as a result of moving Development Services from the general fund.

#### Charges for Services

• The net increase of \$485,702 is primarily due to increases of \$268,000 in construction inspection fees and \$200,000 zoning and rezoning fees as a result of the transfer of Development Services from the general fund.

#### Fines and Forfeits

• The increase of \$50,430 is primarily due to increases of \$54,680 in reactivation/reinstatement fees. This is somewhat offset by decreases in code violation fees of \$2,750 and civil citations of \$1,500.

#### Miscellaneous Revenue

• The net increase of \$353,290 primarily due to increases of \$350,000 in filing fees – right of way as a result of the transfer of Development Services from the general fund.

#### **EXPENDITURES**

#### Fire and Rescue

# Salaries

• The net increase is mainly due to an increase in overtime salaries.

#### **Employer Provided Benefits**

The net increase is due to the addition of funding for the police and fire pension fund.

#### Internal Service – IT Operations

• The increase is primarily due to a rise in computer system maintenance and security.

#### Other Operating Expenses

• The decrease is being driven primarily by the removal of clothing and cleaning allowance

#### Capital Outlay

• The increase is for computer equipment and software outlined in the IT plan.

#### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### Non-Departmental / Fund Level Activities

#### Salary & Benefits Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### **Indirect Costs**

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### Transfer to Other Funds

• This represents a repayment to the general fund for when the Building Inspection Fund was subsidized during an economic downtown.

#### Cash Carryover

• In prior years residual revenue over expenses was used to pay down debt service in this fund. Due to restrictions on the recently refunded debt, this practice cannot be continued.

#### Planning and Development

#### Salaries

 The net increase of \$1,596,513 is concurrent with transferring thirty (30) positions from the general fund (Development Services) as well as adding eight (8) additional positions in building inspections in order to cover current workload demands increased by a healthier construction market activity.

#### **Employer Provided Benefits**

 The net increase of \$1,020,021 is concurrent with transferring thirty (30) positions from the general fund (Development Services) as well as adding eight (8) additional positions in building inspections in order to cover current workload demands increased by a healthier construction market activity.

#### Internal Service Charges

 The net increase of \$300,998 is primarily due to increases in building cost allocation, for Ed Ball, of \$221,150 and an increase of \$88,531 OGC legal allocation commensurate with the transfer of the Development Services Division from the general fund.

#### Internal Service – IT Operations

• The decrease of \$281,515 is primarily due to a reduction in computer system maintenance and security due to the completion of the first phase of the Electronic Plans Submittal Process.

## Other Operating Expenses

• The net increase of \$33,965 is primarily due to increases of \$40,000 in professional services to provide floodplain community outreach and floodplain design support, and \$7,450 in local mileage. This is somewhat offset by a decrease in general liability insurance of \$15,276.

#### Capital Outlay

 The 33,252 budgeted in this line is for the purchase of laptops and monitors for new and existing staff.

#### Supervision Allocation

• This allocation accounts for time spent by individuals in the director's office general fund SF011 in activities relating to SF159.

#### **Indirect Costs**

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### Banking Fund Debt Repayments

There is no banking fund debt repayment proposed for FY 2015/16. This was paid off with the FY 2014/15 budget.

#### **AUTHORIZED POSITION CAP**

#### Fire and Rescue

There are no changes to the overall employee cap.

#### Planning and Development

The overall authorized position cap increased by a total of thirty-eight (38) positions. Eight (8) positions were added in Planning & Development Building Inspection to cover current workload demands increased by a healthier constructions market activity. Two (2) professional engineer positions were added by City Council during FY15 Ordinance 2015-366-E in the Plans Examination Division. An additional six (6) construction trades inspector positions were added as enhancements for FY16, through the budget process, in order to cover current workload demands increased by a healthier construction market activity. An additional thirty (30) positions were transferred from the general fund. The Development Services Division transferred twenty-five (25) positions as well as added five (5) additional positions to cover current workload demands increased by a healthier construction market activity.



# DUVAL CO. LAW LIBRARY - SEC 111.385 SUBFUND -- 15B

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
COURTS					
Charges for Services	238,921	247,000	256,691	3.9%	9,691
Miscellaneous Revenue	22,457	15,000	30,296	102.0%	15,296
	261,378	262,000	286,987	9.5%	24,987
TOTAL REVENUE	261,378	262,000	286,987	9.5%	24,987
EXPENDITURES					
COURTS					
Salaries	148,068	148,034	147,090	-0.6%	-944
Employer Provided Benefits	31,832	33,387	29,088	-12.9%	-4,299
Internal Services - IT Operations	82	0	41		41
Other Operating Expenses	14,638	16,080	15,087	-6.2%	-993
Library Materials	54,323	52,225	80,331	53.8%	28,106
Indirect Cost	14,863	12,274	15,350	25.1%	3,076
	263,807	262,000	286,987	9.5%	24,987
TOTAL EXPENDITURES	263,807	262,000	286,987	9.5%	24,987
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
	Authorized Positions	3	3		
	Part-Time Hours	1,040	1,040		

# DUVAL COUNTY LAW LIBRARY SUBFUND 15B

# **BACKGROUND**

Municipal Code Section 111.385: The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel, and the general public. As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

## REVENUE

**Charges for Services** 

 The increase of \$9,691 is mainly due to higher revenues projected from the \$65 fee based on historical actuals.

## **EXPENDITURES**

**Employer Provided Benefits** 

The decrease is mainly due to a reduction in group hospitalization insurance.

# Library Materials

• The increase of \$28,106 is mainly due to increased revenue available to purchase library materials.

# **Indirect Cost**

• The increase of \$3,076 is due to higher indirect costs based on the annual study done by an independent consulting firm.

# **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# ANIMAL CARE&PROTECTIVE SVC-SEC 111.456 SUBFUND -- 15D

Actual 0	Adopted	Approved	Percent	Dolla
0				
0				
^				
U	-3,461	0	-100.0%	3,461
0	-3,461	0	-100.0%	3,461
200	600	600	0.0%	0
9,465	12,669	9,000	-29.0%	-3,669
1,616	1,500	1,500	0.0%	0
11,281	14,769	11,100	-24.8%	-3,669
11,281	11,308	11,100	-1.8%	-208
0	-1	0	-100.0%	1
0	-5,541	0	-100.0%	5,541
0	-5,542	0	-100.0% -100.0% -100.0% -29.0% 0.0% -24.8% -1.8%	5,542
0	4,800	2,010	-58.1%	-2,790
0	4,800	2,010	-58.1%	-2,790
14,306	12,050	9,090	-24.6%	-2,960
14,306	12,050	9,090	-24.6%	-2,960
14,306	11,308	11,100	-1.8%	-208
	200 9,465 1,616  11,281  11,281  0 0 0 0 14,306  14,306	200 600 9,465 12,669 1,616 1,500  11,281 14,769  11,281 11,308  0 -1 0 -5,541 0 -5,542  0 4,800 0 4,800 14,306 12,050  14,306 12,050	200       600       600         9,465       12,669       9,000         1,616       1,500       1,500         11,281       14,769       11,100         11,281       11,308       11,100         0       -1       0         0       -5,541       0         0       -5,542       0         0       4,800       2,010         0       4,800       2,010         14,306       12,050       9,090         14,306       12,050       9,090	200       600       600       0.0%         9,465       12,669       9,000       -29.0%         1,616       1,500       1,500       0.0%         11,281       14,769       11,100       -24.8%         11,281       11,308       11,100       -1.8%         0       -1       0       -100.0%         0       -5,541       0       -100.0%         0       -5,542       0       -100.0%         0       4,800       2,010       -58.1%         0       4,800       2,010       -58.1%         14,306       12,050       9,090       -24.6%         14,306       12,050       9,090       -24.6%

# ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 15D

# **BACKGROUND**

Municipal Code Section 111.456: Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Training and Cruelty Prevention Trust Fund. Revenues are derived from a \$5 surcharge on civil penalties related to animal cruelty ordinances. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **REVENUE**

# Regulatory Compliance

Fines and Forfeits

• The net decrease is mainly attributable to a reduction animal cruelty surcharges.

#### **EXPENDITURES**

# Non-Departmental/Fund Level Activities

Cash Carryover

• This amount represents an appropriation of excess revenue over expenditures for this subfund.

# Regulatory Compliance

Other Operating Expenses

• The decrease is mainly due to a reduction in employee training.

# **AUTHORIZED POSITION CAP**

# TREE PROTECTION FUND - SEC 111.760 SUBFUND -- 15F

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	336,245	269,750	332,250	23.2%	62,500
_	336,245	269,750	332,250	23.2%	62,500
PUBLIC WORKS					
Charges for Services	77,363	0	0		0
Miscellaneous Revenue	renue 639,472 716,835	0	0		0
_	716,835	0	0		0
TOTAL REVENUE	1,053,079	269,750	332,250	23.2%	62,500
EXPENDITURES					
PUBLIC WORKS					
Other Operating Expenses	1,183,170	269,750	332,250	23.2%	62,500
_	1,183,170	269,750	332,250	23.2%	62,500
TOTAL EXPENDITURES	1,183,170	269,750	332,250	23.2%	62,500
AUTHORIZED POSITION CAP					
AUTHORIZED I COITION CAP		FY 15	FY 16	Change	

# TREE PROTECTION FUND SUBFUND 15F

#### **BACKGROUND**

The City of Jacksonville's Tree Protection and Related Expenditures Trust Fund provides that protected trees are required to be conserved during the clearing of land for development purposes wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the fund. All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. Pursuant to Municipal Code Section 111.760 the amount appropriated from these funds for tree maintenance in any fiscal year cannot exceed twenty five percent of the budgeted amounts for tree maintenance within the Public Works Department.

#### **REVENUES**

Non-Departmental / Fund Level Activities

Miscellaneous Revenue

 This amount represents the available interest income appropriation to cover the authorized expenditures discussed below.

# **EXPENDITURES**

Public Works

Other Operating Expenses

 This amount represents the value of 25% of the budgeted tree maintenance funding within the General Fund and Stormwater activities for Public.

#### **AUTHORIZED POSITION CAP**

# VETERINARY SERVICES - SEC 111.455 SUBFUND -- 15G

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
DEPARTMENT OF NEIGHBORHOODS					
Charges for Services	0	925	0	-100.0%	-925
Fines and Forfeits	0	99,285	0	-100.0%	-99,285
Miscellaneous Revenue	0	156,630	0	-100.0%	-156,630
Transfers from Fund Balance	0	-258,912	0	-100.0%	258,912
	0	-2,072	0	-100.0%	2,072
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	-403	0	-100.0%	403
_	0	-403	0	-100.0%	403
REGULATORY COMPLIANCE					
Charges for Services	136,531	110,376	112,500	1.9%	2,124
Fines and Forfeits	15	0	0		0
Transfers from Fund Balance	-45,931	0	0		0
_	90,615	110,376	112,500	1.9%	2,124
TOTAL REVENUE	90,615	107,901	112,500	4.3%	4,599
EXPENDITURES					
DEPARTMENT OF NEIGHBORHOODS					
Salaries	0	-7,625	0	-100.0%	7,625
Employer Provided Benefits	0	-8,117	0	-100.0%	8,117
Internal Service Charges	0	15	0	-100.0%	-15
Other Operating Expenses	0	-4,543	0	-100.0%	4,543
_	0	-20,270	0	-100.0%	20,270
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	0	-876	0	-100.0%	876
_	0	-876	0	-100.0%	876
REGULATORY COMPLIANCE					
Other Operating Expenses	25,284	129,047	112,500	-12.8%	-16,547
-	25,284	129,047	112,500	-12.8%	-16,547
TOTAL EXPENDITURES	25,284	107,901	112,500	4.3%	4,599
=				=	
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# VETERINARY SERVICES SUBFUND 15G

# **BACKGROUND**

Municipal Code Section 111.455: Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Veterinary Services Trust Fund. Revenues are derived from a portion of animal licenses and permits to support impounded and distressed animals. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

## **REVENUE**

Regulatory Compliance

Charges for Services

• The increase is primarily due to an increase in animal licenses and permits.

## **EXPENDITURES**

Regulatory Compliance

Other Operating Expenses

• The net decrease is mainly due to a Budget Office reduction in trust fund authorized expenditures to balance the subfund.

# **AUTHORIZED POSITION CAP**

# JUVENILE DRUG COURT - SEC 111.385 SUBFUND -- 15L

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
COMMUNITY SERVICES					
Charges for Services	0	-20,592	0	-100.0%	20,592
Transfers from Fund Balance	0	-243,487	0	-100.0%	243,487
	0	-264,079	0	-100.0%	264,079
COURTS					
Charges for Services	238,921	247,000	256,691	3.9%	9,691
	238,921	247,000	256,691	3.9%	9,691
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	9,849	59,946	8,093	-100.0% -100.0% 3.9%	-51,853
	9,849	59,946	8,093		-51,853
TOTAL REVENUE	248,771	42,867	264,784	517.7%	221,917
EXPENDITURES	=				
COURTS					
Salaries	181,534	187,208	184,373	-1.5%	-2,835
Employer Provided Benefits	81,969	94,575	98,741	4.4%	4,166
Internal Service Charges	0	-3,510	0	-100.0%	3,510
Internal Services - IT Operations	5,016	2,872	2,717	-5.4%	-155
Other Operating Expenses	21,533	-221,268	5,304	-102.4%	226,572
	290,053	59,877	291,135	-100.0% -100.0% -100.0% -3.9% -3.9% -86.5% -86.5% -517.7%  -1.5% 4.4% -100.0% -5.4% -102.4% -386.2% -100.0% -31.8%	231,258
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	2,990	0	-100.0%	-2,990
Contingencies	0	-20,000	-26,351	31.8%	-6,351
	0	-17,010	-26,351	54.9%	-9,341
TOTAL EXPENDITURES	290,053	42,867	264,784	517.7%	221,917
AUTHORIZED POSITION CAP					
ACTIONIZED FOOTION CAP		FY 15	FY 16	Change	
Authorized Po Part-Time Hou		4	4		

# JUVENILE DRUG COURT SUBFUND 15L

## **BACKGROUND**

Municipal Code Section 111.385: As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund teen court programs, juvenile assessment centers, and other juvenile alternative programs. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **REVENUE**

Community Services

Charges for Services

Transfers from Fund Balance

• FY 15 included all-years adjustments that are not needed in FY 16.

#### Courts

#### Charges for Services

 This category includes the estimated revenue to be received from the \$65 fee described above.

## Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

• This represents anticipated interest earnings for FY 16.

#### **EXPENDITURES**

# Non-Departmental/Fund Level Activities

# Contingencies

 This amount represents a budgetary reserve to balance the subfund to cover additional expenditures over projected revenues.

# **Courts**

#### Salaries

• The decrease is primarily due to an "all-years" adjustment made in the prior year.

# **Employer Provided Benefits**

• The increase of \$4,166 is mainly due to increases of \$4,216 in workers compensation costs and \$2,433 in pension contributions. This was somewhat offset by an "all-years" adjustment of \$2,977 made in the prior year.

# Internal Service Charges

• The increase is primarily due to an "all-years" adjustment made in the prior year.

#### Other Operating Expenses

 The increase is mainly due to an "all-years" adjustment made in the prior year reducing expenditures.

## **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# JUDICIAL SUPPORT - SEC 111.385 SUBFUND -- 15Q

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
COURTS					
Charges for Services	238,921	125,688	256,691	104.2%	131,003
	238,921	125,688	256,691	104.2%	131,003
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	36	0	1,029		1,029
	36	0	1,029		1,029
TOTAL REVENUE	238,957	125,688	257,720	105.0%	132,032
EXPENDITURES					
COURTS					
Salaries	75,824	40,924	77,191	88.6%	36,267
Employer Provided Benefits	32,571	32,616	37,665	15.5%	5,049
Internal Service Charges	0	-1,872	0	-100.0%	1,872
Internal Services - IT Operations	170	4,271	3,857	-9.7%	-414
Other Operating Expenses	42,506	42,486	52,486	23.5%	10,000
_	151,072	118,425	171,199	104.2% 104.2% 105.0% 88.6% 15.5% -100.0% -9.7%	52,774
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	7,263	0	-100.0%	-7,263
Cash Carryover	0	0	86,521		86,521
	0	7,263	86,521	1091.3%	79,258
TOTAL EXPENDITURES	151,072	125,688	257,720	105.0%	132,032
AUTHORIZED POSITION CAP					
AUTHORIZED FUSITION CAP		FY 15	FY 16	Change	
Authorized Po	ositions	2	2		
Part-Time Ho	urs	1,250	1,250		

# JUDICIAL SUPPORT SUBFUND 15Q

## **BACKGROUND**

Municipal Code Section 111.385: As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor, or criminal traffic offenses of which 25% is used to fund court systems innovations. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

## **REVENUE**

## Courts

# Charges for Services

• The increase is mainly due to an "all-years" adjustment made in the prior year for higher revenues projected from the \$65 fee based on historical actuals.

# Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

 This amount represents an "all-years" adjustment made in the prior year due to an increase in anticipated investment pool earnings.

# **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

## Cash Carryover

 This amount represents an appropriation of excess revenue over expenditures for this subfund.

# Courts

## Salaries

The increase is primarily due to an "all-years" adjustment made in the prior year.

# **Employer Provided Benefits**

• The increase of \$5,049 is mainly due to an "all-years" adjustment of \$3,141 made in the prior year and an increase of \$1,038 in pension contributions.

# Internal Service Charges

The increase is primarily due to an "all-years" adjustment made in the prior year.

# Other Operating Expenses

 The increase is mainly due to an "all-years" adjustment made in the prior year increasing expenditures.

## **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

# LEGAL AID - SEC 111.385 SUBFUND -- 15R

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	121,490	247,000	256,691	3.9%	9,691
	121,490	247,000	256,691	3.9%	9,691
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-2,733	0	0		0
_	-2,733	0	0		0
SPECIAL SERVICES					
Charges for Services	117,496	0	0		0
	117,496	0	0		0
TOTAL REVENUE	236,253	247,000	256,691	3.9%	9,691
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Other Operating Expenses	0	247,000	256,691	3.9%	9,691
_	0	247,000	256,691	3.9% 3.9% 3.9%	9,691
SPECIAL SERVICES					
Other Operating Expenses	183,594	0	0		0
_	183,594	0	0		0
TOTAL EXPENDITURES	183,594	247,000	256,691	3.9%	9,691
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# LEGAL AID SUBFUND 15R

# **BACKGROUND**

Municipal Code Section 111.385: These funds are to be used to support Jacksonville Area Legal Aid, which provides services that support access of the poor and indigent to the legal system. As of July 1, 2004, a \$65 fee was imposed pursuant to Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support Legal Aid.

## REVENUE

Charges for Services

• The increase of \$9,691 is due to higher revenues projected from the \$65 fee based on historical actuals.

## **EXPENDITURES**

Other Operating Expenses

 The direct payment to Jacksonville Area Legal Aid made through the authorized trust fund expenditures will increase by \$9,691 for FY16 due to higher revenue projections from the \$65 fee.

## **AUTHORIZED POSITION CAP**

# COURT COST COURTHOUSE TRUST-SEC 111.380 SUBFUND -- 15T

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
COURTS					
Charges for Services	2,990,394	2,718,157	3,150,364	15.9%	432,207
_	2,990,394	2,718,157	3,150,364	15.9%	432,207
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,427	-54,247	5,545	-110.2%	59,792
Transfers From Other Funds	0	15,232	0	-100.0%	-15,232
_	1,427	-39,015	5,545	-114.2%	44,560
TOTAL REVENUE	2,991,821	2,679,142	3,155,909	17.8%	476,767
EXPENDITURES					
COURTS					
Internal Service Charges	238,529	679,539	787,776	15.9%	108,237
Other Operating Expenses	0	-17,044	0	-100.0%	17,044
_	238,529	662,495	787,776	-100.0%	125,281
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	2,144,095	2,283,069	2,368,133	3.7%	85,064
_	2,144,095	2,283,069	2,368,133	3.7%	85,064
PUBLIC WORKS					
Salaries	255	0	0		0
Other Operating Expenses	89,787	-260,821	0	-100.0%	260,821
Capital Outlay	0	-5,601	0	-100.0%	5,601
	90,042	-266,422	0	-100.0%	266,422
TOTAL EXPENDITURES	2,472,667	2,679,142	3,155,909	17.8%	476,767
ALITHODIZED POSITION CAD					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# COURT COST COURTHOUSE TRUST SUBFUND 15T

## **BACKGROUND**

Municipal Code Section 111.380: As a result of Ordinance 2010-561-E, the State Court Facilities Surcharge was increased from \$15 to \$30. The surcharge is levied on non-criminal traffic violations and the criminal violations listed in Section 318.17 of the Florida Statutes and are to be used exclusively to fund the maintenance and capital improvements associated with court facilities. Pursuant to Section 634.102 of the Municipal Code, no less than 25% each fee is designated exclusively to maintenance. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

## **REVENUE**

# Courts

#### Charges for Services

• The increase is mainly due to higher revenues projected from the \$30 fee based on historical actuals.

# Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

This amount represents an increase in anticipated investment pool earnings in FY16.

#### Transfers from Other Funds

• The transfer from other funds was necessary in the prior year to balance up the subfund due to an "all-years" adjustment.

#### **EXPENDITURES**

# Courts

## Internal Service Charges

 This amount represents the compliance of Section 634.102 of the Municipal Code to spend no less than 25% funding on maintenance, which is budgeted in building cost allocation - Courthouse.

# Other Operating Expenses

• The increase of \$17,044 is mainly due to an "all-years" adjustment made in the prior year for an activity no longer used.

# Non-Departmental/Fund Level Activities

#### Debt Service

 This amount represents the transfer out to the debt service fund to pay for the FY16 interest and principal costs for the Courthouse.

#### **Public Works**

## Other Operating Expenses

• The decrease of \$260,821 is mainly attributable to an "all-years" adjustment made in the prior year for an activity no longer used.

# **AUTHORIZD POSITION CAP**

There are no employees in this subfund.

# RECORDING FEES TECHNOLOGY - SEC 111.388 SUBFUND -- 15U

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
COURTS					
Charges for Services	1,177,490	1,200,000	1,186,788	-1.1%	-13,212
_	1,177,490	1,200,000	1,186,788	-1.1%	-13,212
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	7,922	3,054	0	-100.0%	-3,054
Transfers From Other Funds	0	109,612	0	-100.0%	-109,612
Transfers from Fund Balance	282,166	0	0		0
	290,088	112,666	0	-100.0%	-112,666
TOTAL REVENUE	1,467,578	1,312,666	1,186,788	-9.6%	-125,878
EXPENDITURES	<del></del>				
COURTS					
Internal Service Charges	54,090	85,981	68,959	-19.8%	-17,022
Internal Services - IT Operations	589,639	235,208	187,179	-20.4%	-48,029
Other Operating Expenses	120,122	124,561	125,233	0.5%	672
	763,850	445,750	381,371	-14.4%	-64,379
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	0	36,125		36,125
	0	0	36,125		36,125
PUBLIC DEFENDER					
Internal Service Charges	36,634	23,523	25,141	6.9%	1,618
Internal Services - IT Operations	37,376	77,975	34,235	-56.1%	-43,740
Other Operating Expenses	315,480	334,351	336,811	0.7%	2,460
	389,489	435,849	396,187	-9.1%	-39,662
STATE ATTORNEY					
Internal Services - IT Operations	568,702	326,067	268,105	-17.8%	-57,962
Other Operating Expenses	104,997	105,000	105,000	0.0%	0
	673,699	431,067	373,105	-13.4%	-57,962
TOTAL EXPENDITURES	1,827,039	1,312,666	1,186,788	-9.6%	-125,878
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# RECORDING FEES TECHNOLOGY SUBFUND 15U

## **BACKGROUND**

Municipal Code Section 111.388: This sub-fund receives \$2 for each page recorded by the Clerk into the Official Record pursuant to Florida Statute 28.24(12) (e) (1). These funds are to be used on the technology costs for the State Courts, State Attorney, and Public Defender as outlined in Florida Statute 29.008(1) (f) (2). Funds should be disbursed once the three parties mutually agree with the distribution of the funds pursuant to Section 111.388 of the Municipal Code.

## **REVENUE**

## Courts

Charges for Services

• The decrease of \$13,212 is mainly attributable to lower revenue projected from the \$2 recording fee based on historical actuals.

# Non-Departmental/Fund Level Activities

Miscellaneous Revenue

The decrease is mainly a result of a reduction in anticipated investment pool earnings.

#### Transfer from Other Funds

• There is no transfer from other funds in FY16 because no additional funding is needed to cover budgeted expenditures.

## **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Cash Carryover

 This amount represents an appropriation of excess revenue over expenditures for this subfund.

#### Courts

Internal Service Charges

• The decrease is mainly attributable to a reduction in tech refresh and pay-go charges.

#### Internal Services – IT Operations

The decrease is due to computer system maintenance and security charges.

# Public Defender

Internal Service Charges

• The increase is mainly due to an increase in tech refresh and pay-go charges.

# Internal Services - IT Operations

The decrease is due to computer system maintenance and security charges.

# State Attornev

Internal Services - IT Operations

The decrease is due to computer system maintenance and security charges.

#### **AUTHORIZD POSITION CAP**

# TEEN COURT PROGRAMS TRUST - SEC 111.375 SUBFUND -- 15V

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
COURTS					
Fines and Forfeits	307,217	280,000	313,750	12.1%	33,750
	307,217	280,000	313,750	12.1%	33,750
NON-DEPARTMENTAL / FUND LEVEL ACT	TIVITIES				
Miscellaneous Revenue	4,613	2,403	4,392	82.8%	1,989
Transfers From Other Funds	55,568	0	55,000		55,000
Transfers from Fund Balance	56,323	35,844	25,393	-29.2% 121.7% <b>25.2%</b> -1.3% 37.2% -25.1%	-10,451
	116,504	38,247	84,785	121.7%	46,538
TOTAL REVENUE	423,720	318,247	398,535	25.2%	80,288
EXPENDITURES		<u> </u>	<u> </u>		
COURTS					
Salaries	196,068	223,560	226,542	1.3%	2,982
Employer Provided Benefits	70,350	82,486	113,140	37.2%	30,654
Internal Services - IT Operations	14,519	9,150	6,856	-25.1%	-2,294
Other Operating Expenses	39,453	11,979	67,071	459.9%	55,092
Capital Outlay	0	1	0	-100.0%	-1
	320,389	327,176	413,609	12.1% 12.1% 82.8% -29.2% 121.7% 25.2%  1.3% 37.2% -25.1% 459.9%	86,433
NON-DEPARTMENTAL / FUND LEVEL ACT	TIVITIES				
Salary & Benefit Lapse	0	-8,929	-15,074	68.8%	-6,145
	0	-8,929	-15,074	68.8%	-6,145
TOTAL EXPENDITURES	320,389	318,247	398,535	25.2%	80,288
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
	uthorized Positions art-Time Hours	6	6		

# TEEN COURT PROGRAMS TRUST SUBFUND 15V

## **BACKGROUND**

Municipal Code Section 111.375: This program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program, the Teen Court Truancy Program, was developed in an effort to reduce truancy. These programs are funded by a \$3 fee charged pursuant to Florida Statute 938.19 to fund Teen Court programs.

## REVENUE

# Courts

Fines and Forfeits

• The increase of \$33,750 is mainly due to higher revenues projected from the \$3 fee based on historical actuals.

#### Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

• The increase is mainly a result of an increase in anticipated investment pool earnings.

#### Transfer from Other Funds

• The increase of \$55,000 is mainly attributable to a transfer from the Jacksonville Journey (S/F 019) to fund the neighborhood accountability board.

#### Transfers from Fund Balance

 This amount represents the anticipated fund balance transfer necessary to balance up the subfund.

# **EXPENDITURES**

# Non-Departmental/Fund Level Activities

# Salary & Benefit Lapse

• The lapse totaling \$15,074 (a decrease of \$6,145) is calculated based on employee turnover history within the Teen Courts.

#### Courts

# **Employer Provided Benefits**

• The increase of \$30,654 is mainly attributable to increases of \$20,610 in pension contributions, \$7,177 in group hospitalization, and \$2,693 in workers compensation costs.

# Other Operating Expenses

• The net increase of \$55,092 is mainly attributable to an increase of \$55,000 in professional services for the neighborhood accountability board, which is being funded by the Jacksonville Journey (S/F 019).

## **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

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# LIBRARY CONF FACILITY TRUST-SEC 111.830 SUBFUND -- 15W

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	6,573	6,101	-7.2%	-472
Transfers from Fund Balance	-150,000	0	0		0
	-150,000	6,573	6,101	-7.2%	-472
PUBLIC LIBRARIES					
Charges for Services	305	0	0		0
Miscellaneous Revenue	265,461	285,000	270,000	-5.3%	-15,000
	265,766	285,000	270,000	-5.3%	-15,000
TOTAL REVENUE	115,766	291,573	276,101	-5.3%	-15,472
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	0	2,224		2,224
Cash Carryover	0	0	-2,224		-2,224
	0	0	0		0
PUBLIC LIBRARIES					
Salaries	130,243	131,803	125,061		-6,742
Salary & Benefit Lapse	0	-2,224	0		2,224
Employer Provided Benefits	46,970	51,021	53,047	4.0%	2,026
Internal Service Charges	0	3,699	0	-100.0%	-3,699
Internal Services - IT Operations	1,674	0	-		0
Other Operating Expenses	77,000	67,423	70,643		3,220
Capital Outlay	83,420	37,627	27,350	-27.3%	-10,277
Cash Carryover	0	2,224	0	101 -7.2%  0 0  101 -7.2%  0 0  000 -5.3%  101 -5.3%  101 -5.3%  101 -5.1%  0 -100.0%  0 47 4.0%  0 -100.0%  0 343 4.8%  0 -100.0%  0 543 4.8%  0 -100.0%  101 -5.3%  101 -5.3%  101 -5.3%  101 -5.3%  101 -5.3%	-2,224
	339,308	291,573	276,101	-5.3%	-15,472
TOTAL EXPENDITURES	339,308	291,573	276,101	-5.3%	-15,472
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
			-	Griange	
Authorized Po		3			
Part-Time Ho	urs	2,080	3,328	1,248	

# LIBRARY CONFERENCE FACILITY TRUST SUBFUND 15W

## **BACKGROUND**

Municipal Code Section 111.830 created the Library Conference Facility Trust Fund. All funds and interest thereon received by the Jacksonville Public Library that arise out of the leasing and operation of the conference facilities of the Main Library and meeting space at other library branches shall be deposited in the Fund and shall be accounted for separately within the Fund. The purpose for the expenditures include but are not limited to: marketing, maintenance costs (including repair and replacement of equipment and furnishings), utility costs, custodial fees, costs of security services, and the salaries and benefits for full and part time staffing including compensation for a Conference Facilities Manager. Any excess funds may be used to purchase books and other library services, materials and equipment as determined by the Trustees, through official action of the Board. This fund shall be reviewed annually as part of the budget process. This is an all years fund and as such, during the budget process the amounts budgeted may include de-appropriating unused balances in both expense and revenue from a prior year budgetary appropriation that was done in error.

#### **REVENUE**

## Non-Departmental / Fund Level Activities

Miscellaneous Revenue

This represents anticipated interest earnings for FY 16.

## Public Libraries

Miscellaneous Revenue

• This amount represents the estimated city facilities rental revenue for FY 16.

# **EXPENDITURES**

Non-Departmental / Fund Level Activities

Salary & Benefit Lapse

Cash Carryover

• This funding is an all - years adjustment.

#### Public Libraries

# Salaries

• The net decrease of \$6,742 is primarily due to the decrease of \$8,720 in salaries parttime. This was somewhat offset by an increase of \$803 in salaries overtime, \$768 in terminal leave and \$358 in shift differential.

# **Employer Provided Benefits**

• The increase of \$2,026 is primarily due to the increase of \$1,293 in general employees' pension contribution, \$434 in workers' compensation insurance and \$233 in group hospitalization insurance.

# Other Operating Expenses

• The net increase of \$3,220 is primarily due to the increase of \$2,500 in contractual services, \$632 in miscellaneous services and charges and \$500 in security/guard service. These were somewhat offset by a decrease of \$543 in general liability insurance.

# **AUTHORIZED POSITION CAP**

Part-time hours were increased by 1,248 hours during the budget process.

# 9-1-1 EMERGENCY USER FEE - SEC 111.320 SUBFUND -- 171

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACT	IVITIES				
Miscellaneous Revenue	75,905	58,223	68,888	18.3%	10,665
	75,905	58,223	68,888	18.3%	10,665
OFFICE OF THE SHERIFF					
Charges for Services	4,108,796	3,957,648	4,178,103	5.6%	220,455
	4,108,796	3,957,648	4,178,103	5.6%	220,455
TOTAL REVENUE	4,184,702	4,015,871	4,246,991	5.8%	231,120
EXPENDITURES					
OFFICE OF THE SHERIFF					
Salaries	218,503	199,808	200,437	0.3%	629
Employer Provided Benefits	89,344	83,821	93,058	11.0%	9,237
Internal Services - IT Operations	756	34,481	39,457	14.4%	4,976
Other Operating Expenses	1,506,258	1,915,121	1,932,006	0.9%	16,885
Intra-Departmental Billing	2,014,265	1,782,639	1,982,032	11.2%	199,393
Capital Outlay	0	1	1	0.0%	0
	3,829,127	4,015,871	4,246,991	18.3% 18.3% 5.6% 5.6% 5.8% 0.3% 11.0% 14.4% 0.9% 11.2%	231,120
TOTAL EXPENDITURES	3,829,127	4,015,871	4,246,991	5.8%	231,120
AUTHORIZED POSITION CAP					
ACTIONIZED FOSITION CAP		FY 15	FY 16	Change	
	thorized Positions rt-Time Hours	5	5		

# 9-1-1 EMERGENCY USER FEE SUBFUND 171

## BACKGROUND

Section 111.320: The special revenue fund for the operation of the 911 Emergency Telephone System was established pursuant to Section 365.171 of the Florida Statutes, "a county may impose a "911" fee to be paid by the local exchange subscribers within its boundaries served by the "911" service." The fund provides for the maintenance and operations of the system for Duval County, including ADA accessibility. According to Section 365.172 (9) (b) of the Florida Statutes, "all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services are eligible for expenditure of moneys derived from imposition of the fee authorized by this section." Some of the eligible expenditures include telephone devices and other equipment for the hearing impaired used in the E911 system, hardware and software for computer-aided dispatch (CAD) systems and integrated CAD systems for that portion of the system used for E911 call taking.

# **REVENUE**

# Non - Departmental/Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

## Office of the Sheriff

Charges for Services

• The increase of \$220,455 is the projected increase in E911 emergency operation user fee revenue.

# **EXPENDITURES**

**Employer Provided Benefits** 

• The increase of \$9,237 is primarily due to the increase of \$5,880 in group hospitalization insurance and \$3,389 in general employees' pension contribution.

# Internal Service Charges – IT Operations

• The increase of \$4,976 is in computer system maintenance/security allocation.

#### Intra – Departmental Billing

• The increase of \$199,396 is due to higher projected costs in miscellaneous – intra department.

# **AUTHORIZED POSITION CAP**

There are no changes in the cap.

# NORTHEAST TID - USD1 C SUBFUND -- 181

	<b>5</b> )	<b>5</b> ) ( 4 0	O	D: \/
FY 14	FY 15	FY 16	Change Fron	
Actual	Adopted	Approved	Percent	Dolla
4,604,079	1,399,384	2,088,740	49.3%	689,356
0	0	197,908		197,908
2,878,907	3,460,673	3,160,008	-8.7%	-300,665
0	577,589	0	-100.0%	-577,589
7,482,986	5,437,646	5,446,656	0.2%	9,010
7,482,986	5,437,646	5,446,656	0.2%	9,010
5,490,723	3,232,233	3,239,265	0.2%	7,032
1,957,824	2,130,413	2,132,391	0.1%	1,978
75,000	75,000	75,000	0.0%	0
7,523,547	5,437,646	5,446,656	0.2%	9,010
	4,604,079 0 2,878,907 0 7,482,986 7,482,986 5,490,723 1,957,824 75,000	Actual Adopted  4,604,079	Actual         Adopted         Approved           4,604,079         1,399,384         2,088,740           0         0         197,908           2,878,907         3,460,673         3,160,008           0         577,589         0           7,482,986         5,437,646         5,446,656           7,482,986         5,437,646         5,446,656           5,490,723         3,232,233         3,239,265           1,957,824         2,130,413         2,132,391           75,000         75,000         75,000	Actual         Adopted         Approved         Percent           4,604,079         1,399,384         2,088,740         49.3%           0         0         197,908         -8.7%           2,878,907         3,460,673         3,160,008         -8.7%           0         577,589         0         -100.0%           7,482,986         5,437,646         5,446,656         0.2%           7,482,986         5,437,646         5,446,656         0.2%           5,490,723         3,232,233         3,239,265         0.2%           1,957,824         2,130,413         2,132,391         0.1%           75,000         75,000         75,000         0.0%

# NORTHEAST TAX INCREMENT DISTRICT – USD1 C SUBFUND 181

# **BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northeast Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes			
Ad Valorem Taxes	1,399,384	2,088,740	689,356
Miscellaneous Revenue			
Payment in Lieu of Taxes-Carling Loan	0	197,908	197,908
Transfers From Other Funds			
Transfer From General Fund - GSD	2,678,334	1,655,975	(1,022,359)
Transfer From Northwest TID	782,339	1,504,033	721,694
Transfers from Fund Balance			
Transfers from Fund Balance	577,589	0	(577,589)
Total Revenues	5,437,646	5,446,656	9,010
Other Operating Expenses			
Vestcor (Lynch Building)- Payback	1,294,313	1,294,313	0
MPS Arena and Sports Complex	1,937,920	1,944,952	7,032
Kraft Food (Maxwell House) (Rev Grant)	0	0	0
Total Other Operating Expenses	3,232,233	3,239,265	7,032
Debt Service			
06C ETR, Carling	2,130,413	2,132,391	1,978
Fiscal Agent Fee	0	0	0
Total Debt Service	2,130,413	2,132,391	1,978
Transfers to Other Funds			
Transfer to Community Dev Subfund (a)	75,000	75,000	0
Total Transfers to Other Funds	75,000	75,000	0
Total Expenditures	5,437,646	5,446,656	9,010

<sup>(</sup>a) This contribution is for payments on the CDBG loan for the Museum of Modern Art. This is an interest free loan of \$1.5 million to be repaid in twenty annual installments. FY 15-16 is the 16th installment.

# **AUTHORIZED POSITION CAP**

# SOUTHSIDE TID - USD1 A SUBFUND -- 182

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	3,204,350	3,568,620	3,456,811	-3.1%	-111,809
Miscellaneous Revenue	0	55,000	55,000	0.0%	0
	3,204,350	3,623,620	3,511,811	-3.1%	-111,809
TOTAL REVENUE	3,204,350	3,623,620	3,511,811	-3.1%	-111,809
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	1,011,724	1,292,535	1,049,183	-18.8%	-243,352
Debt Service	481,949	560,543	176,858	-68.4%	-383,685
Transfers to Other Funds	1,705,545	1,770,542	2,285,770	29.1%	515,228
_	3,199,218	3,623,620	3,511,811	-3.1%	-111,809
TOTAL EXPENDITURES	3,199,218	3,623,620	3,511,811	-3.1%	-111,809
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# SOUTHSIDE TAX INCREMENT DISTRICT – USD1 A SUBFUND 182

# **BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Southside Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes			
Ad Valorem Taxes	3,568,620	3,456,811	(111,809)
Miscellaneous Revenue			
Debt Repayment Revenue (Hilton)	55,000	55,000	0
Total Revenues	3,623,620	3,511,811	(111,809)
Other Operating Expenses			
Peninsula St Johns Cnt Phase II (REV Grant)	657,735	571,941	(85,794)
San Marco Place (REV Grant)	280,000	150,000	(130,000)
Strand St John Center Phase I (REV Grant)	354,800	327,242	(27,558)
Other Operating Expenses	1,292,535	1,049,183	(243,352)
Debt Service			
Hilton Hotel-HUD 108 Loan	304,972	0	(304,972)
Hampton Inn-HUD 108 Loan	66,077	0	(66,077)
Strand-Spec 2014 (ref ETR'05A)	189,494	176,858	(12,636)
Total Debt Service	560,543	176,858	(383,685)
Transfers to Other Funds			
Transfer to General Fund - GSD (SF 011) (a)	150,000	345,681	195,681
Transfer to TID Capital Project (SF 32U) (b)	1,620,542	1,940,089	319,547
Total Transfers to Other Funds	1,770,542	2,285,770	319,547
Total Expenditures	3,473,620	3,511,811	(307,490)

<sup>(</sup>a) Section 111.640 (c.). Allowable 10% of ad valorem taxs for administrative costs.

# **AUTHORIZED POSITION CAP**

<sup>(</sup>b) Ord. 2014-580-E authorized up to 90% of the remaining funds after all obligations have been paid to be allocated to the Riverplace Blvd Improvement project capped at \$5.5 million.

# NORTHWEST TID - USD1 B SUBFUND -- 183

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	0	3,495,174	3,623,622	3.7%	128,448
	0	3,495,174	3,623,622	3.7%	128,448
TOTAL REVENUE	0	3,495,174	3,623,622	3.7%	128,448
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	0	2,712,835	2,119,589	-21.9%	-593,246
Transfers to Other Funds	0	782,339	1,504,033	92.2%	721,694
	0	3,495,174	3,623,622	3.7%	128,448
TOTAL EXPENDITURES	0	3,495,174	3,623,622	3.7%	128,448
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# NORTHWEST TAX INCREMENT DISTRICT – USD1 B SUBFUND 183

## **BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Northwest Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes	•		_
Ad Valorem Taxes	3,495,174	3,623,622	128,448
Total Revenues	3,495,174	3,623,622	128,448
Other Operating Expenses			
MPS Urban Core Garage	1,752,711	2,105,089	352,378
JTA/Fidelity Parking Lease	14,500	14,500	0
Hallmark (220 Riverside) (REV)	200,624	0	(200,624)
Pope and Land (Pollack Shores) (REV)	745,000	0	(745,000)
Total Other Operating Expenses	2,712,835	2,119,589	(593,246)
Transfers to Other Funds			
Transfer to Northeast TID (SF 181)	782,339	1,504,033	721,694
Total Transfers to Other Funds	782,339	1,504,033	721,694
Total Expenditures	3,495,174	3,623,622	128,448

# **AUTHORIZED POSITION CAP**

# JACKSONVILLE BEACH TID SUBFUND -- 184

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	5,274,766	5,616,819	6,012,766	7.0%	395,947
_	5,274,766	5,616,819	6,012,766	7.0%	395,947
TOTAL REVENUE	5,274,766	5,616,819	6,012,766	7.0%	395,947
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Grants, Aids & Contributions	5,274,766	5,616,819	6,012,766	7.0%	395,947
-	5,274,766	5,616,819	6,012,766	7.0%	395,947
TOTAL EXPENDITURES	5,274,766	5,616,819	6,012,766	7.0%	395,947
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# JACKSONVILLE BEACH TAX INCREMENT DISTRICT SUBFUND 184

# **BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville Beach Tax Increment District receives tax monies from both the City of Jacksonville Beach and the City of Jacksonville/Duval County. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes			
Ad Valorem Taxes	5,616,819	6,012,766	395,947
Total Revenues	5,616,819	6,012,766	395,947
Grants, Aids & Contributions			
Jacksonville Beach - USD2A	3,394,780	3,635,595	240,815
Jacksonville Beach - USD2B	2,222,039	2,377,171	155,132
Total Expenditures	5,616,819	6,012,766	395,947

## **AUTHORIZED POSITION CAP**

# JIA AREA REDEVELOPMENT TID SUBFUND -- 185

	FY 14	FY 15	FY 16	Change Froi	m Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	6,003,912	6,552,639	8,362,186	27.6%	1,809,547
Miscellaneous Revenue	109,298	0	0		0
Transfers from Fund Balance	0	0	1,500,000		1,500,000
_	6,113,210	6,552,639	9,862,186	50.5%	3,309,547
TOTAL REVENUE	6,113,210	6,552,639	9,862,186	50.5%	3,309,547
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Other Operating Expenses	460,158	415,000	760,158	83.2%	345,158
Debt Service	1,705,471	1,194,316	555,377	-53.5%	-638,939
Transfers to Other Funds	3,308,186	3,400,000	4,900,000	44.1%	1,500,000
Cash Carryover	0	1,543,323	3,646,651	136.3%	2,103,328
_	5,473,815	6,552,639	9,862,186	50.5%	3,309,547
TOTAL EXPENDITURES	5,473,815	6,552,639	9,862,186	50.5%	3,309,547
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# JIA AREA TAX INCREMENT DISTRICT - REDEVELOPMENT SUBFUND 185

## **BACKGROUND**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Jacksonville International Airport Tax Increment District receives tax monies from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes			
Ad Valorem Taxes	6,552,639	8,362,186	1,809,547
Transfers from Fund Balance	0,002,000	1,500,000	1,500,000
Total Revenues	6,552,639	9,862,186	3,309,547
Other Operating Expenses			
RAMCO (REV Grant)	415,000	560,158	145,158
Administration and Studies	0	200,000	200,000
Total Other Operating Expenses	0	760,158	200,000
Debt Service			
HUD Section 108, 1997, Body Armor	83,437	81,643	(1,794)
2014 RFI of RAMCO 05A ETR	1,110,879	473,734	(637,145)
Fiscal Agent Fees	0	0	0
Total Debt Service	1,194,316	555,377	(638,939)
Transfers to Other Funds			
Transfer to Capital Project Fund 32T (a)	3,400,000	4,900,000	1,500,000
Total Transfers to Other Funds	3,400,000	4,900,000	1,500,000
Cash Carryover			
Cash Carryover	1,543,323	3,646,651	2,103,328
Total Cash Carryover	1,543,323	3,646,651	2,103,328
Total Expenditures	6,137,639	9,862,186	3,164,389

(a) Ord. 2012-492-E authorized up to \$3.4 million annually in FY 2014/15, FY 2015/16, and FY 2016/17 not to exceed a total of \$10 million (unless no other JIA/CRA planned projects are funded in a given year, in which case more funds could be allocated from the JIA/CRA) to fund the North Access Road project.

# **AUTHORIZED POSITION CAP**

# SOUTEL/MONCRIEF TID SUBFUND -- 186

	FY 14	FY 15	FY 16	Change From	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Ad Valorem Taxes	356,929	382,010	506,351	32.5%	124,341
Transfers from Fund Balance	0	0	1,471,106		1,471,106
	356,929	382,010	1,977,457	417.6%	1,595,447
TOTAL REVENUE	356,929	382,010	1,977,457	417.6%	1,595,447
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	1,471,106		1,471,106
Cash Carryover	0	382,010	506,351	32.5%	124,341
_	0	382,010	1,977,457	417.6%	1,595,447
TOTAL EXPENDITURES	0	382,010	1,977,457	417.6%	1,595,447
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

# SOUTEL/MONCRIEF TAX INCREMENT DISTRICT SUBFUND 186

# **BACKGROUND:**

Chapter 163 of the Florida State Statutes requires that 95% of ad valorem tax revenues collected within the boundaries of a tax increment district created under Chapter 163 must be paid to the tax increment district by the city and/or county government that is the taxing body which contains the tax increment district. The Soutel–Moncrief Tax Increment District receives tax dollars from the City of Jacksonville. These revenues may be utilized to provide economic incentives and fund improvements within the tax increment district.

# The table below details this tax increment district's revenues and expenditures:

	FY15 Adopted	FY16 Approved	Change
Taxes			
Ad Valorem Taxes	382,010	506,351	124,341
Transfers from Fund Balance	0	1,471,106	1,471,106
Total Revenues	382,010	1,977,457	1,595,447
Cash Carryover			
Transfers to Other Funds	0	1,471,106	1,471,106
Cash Carryover	382,010	506,351	124,341
Total Expenditures	382,010	1,977,457	1,595,447

# **AUTHORIZED POSITION CAP**

# JACKSONVILLE CHILDREN'S COMMISSION SUBFUND -- 191

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
JACKSONVILLE CHILDREN'S COMMISSION					
Miscellaneous Revenue	370,965	359,320	331,840	-7.6%	-27,480
	370,965	359,320	331,840	-7.6%	-27,480
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	75,446	64,481	86,590	34.3%	22,109
Transfers From Other Funds	22,008,767	21,612,316	23,001,341	6.4%	1,389,025
Transfers from Fund Balance	500,000	775,000	0	-100.0%	-775,000
	22,584,213	22,451,797	23,087,931	2.8%	636,134
TOTAL REVENUE	22,955,178	22,811,117	23,419,771	2.7%	608,654
EXPENDITURES	· -				
JACKSONVILLE CHILDREN'S COMMISSION					
Salaries	1,760,534	1,984,384	2,080,936	4.9%	96,552
Employer Provided Benefits	670,344	885,145	929,722	5.0%	44,577
Internal Service Charges	339,313	320,897	317,846	-1.0%	-3,051
Internal Services - IT Operations	117,767	173,770	212,948	22.5%	39,178
Other Operating Expenses	259,418	281,725	284,133	0.9%	2,408
Capital Outlay	0	3	2	-33.3%	-1
Grants, Aids & Contributions	16,798,649	18,761,839	19,093,237	1.8%	331,398
Extraordinary Lapse	0	-98,155	0	-100.0%	98,155
	19,946,026	22,309,608	22,918,824	2.7%	609,216
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-98,381	-72,564	-26.2%	25,817
Debt Service	378,708	549,890	523,511	-4.8%	-26,379
Transfers to Other Funds	1,633,831	50,000	50,000	0.0%	0
	2,012,539	501,509	500,947	-0.1%	-562
TOTAL EXPENDITURES	21,958,565	22,811,117	23,419,771	2.7%	608,654
AUTHORIZED POSITION CAP					
TO THE POST OF THE PARTY OF THE		FY 15	FY 16	Change	
Authorized		38	38	0	
Part-Time H	Hours	400	400		

## JACKSONVILLE CHILDREN'S COMMISSION SUBFUND 191

#### **BACKGROUND**

The Jacksonville Children's Commission oversees several programs that promote positive infant, child and youth development. This includes oversight to the Mayor's Early Literacy Initiative and the Family Initiative Program.

#### **REVENUE**

#### Jacksonville Children's Commission

#### Miscellaneous Revenue

• The decrease of \$27,480 is due to a decrease of \$12,000 in the rental of city facilities and \$15,480 in earnings other miscellaneous.

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

The increase of \$22,109 is due to a higher assumption on investment pool earnings.

#### Transfer from Other Funds

 This amount represents the transfer from the General Fund – GSD (SF 011) to balance the fund.

#### Transfer from Fund Balance

• The department is not transferring funds from fund balance for FY 16.

#### **EXPENDITURES**

#### Salaries

• The increase of \$96,552 is primarily due to pay changes.

#### **Employer Provided Benefits**

• The increase of \$44,577 is primarily due to the increase of \$30,002 in group hospitalization insurance, \$19,493 in general employees' defined contribution and \$16,867 in workers' compensation insurance. These were somewhat offset by a decrease of \$24,963 in general employees' pension contribution.

#### Internal Services - IT Operations

• The increase of \$39,178 is in computer system maintenance/security allocation.

#### Grants, Aids and Contributions

• The increase of \$331,398 is due to the increase in public service grants.

#### Extraordinary Lapse

The extraordinary lapse for FY 15 has been removed.

### Non-Departmental/Fund Level Activities

#### Salary & Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### **Debt Service**

 The debt service costs are for interest and principal repayments related to debt on the Don Brewer Center.

## Transfers to Other Funds

• This amount represents the transfer to Subfund 64M – JCC – Youth Travel Trust Fund (Section 111.850B)

## **AUTHORIZED POSITION CAP**

There are no changes to the cap.



## COMMUNITY DEVELOPMENT SUBFUND -- 1A1

REVENUE HOUSING Intergovernmental Revenue  268,448  0  0  0  0  0  0  0  0  0  0  0  0  0		FY 14	FY 15	FY 16	Change From	
HOUSING   Intergovernmental Revenue   268,448   0   0   0   0   0   0   0   0   0		Actual	Adopted	Approved	Percent	Dolla
Intergovernmental Revenue	REVENUE					
268,448	HOUSING					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Intergovernmental Revenue 414,395 0 0 0 0 0.0% 0.0% 1 0 0 0.0% 0.0% 0.0%	Intergovernmental Revenue	268,448	0	0		0
Intergovernmental Revenue		268,448	0	0		0
Transfers From Other Funds	NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
A89,395   75,000   75,000   0.0%				_		0
PLANNING AND DEVELOPMENT   Intergovernmental Revenue	Transfers From Other Funds	75,000 	75,000	75,000	0.0%	0
Intergovernmental Revenue   0   120,008   120,008   0.0%   0   0   0   0   0   0   0   0   0		489,395	75,000	75,000	0.0%	0
Miscellaneous Revenue	PLANNING AND DEVELOPMENT					
PUBLIC WORKS Intergovernmental Revenue 1,161 4,500 0 -100.0% -4,500  REGULATORY COMPLIANCE Intergovernmental Revenue 5,234,014 0 0 0 -100.0% -4,500  Miscellaneous Revenue 65,016 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	<del>-</del>				0.0%	0
PUBLIC WORKS Intergovernmental Revenue 1,161 4,500 0 -100.0% -4,500  1,161 4,500 0 -100.0% -4,500  REGULATORY COMPLIANCE Intergovernmental Revenue 5,234,014 0 0 0 Miscellaneous Revenue 65,016 0 0 0  TOTAL REVENUE 6,058,488 199,508 195,008 -2.3% -4,500  EXPENDITURES HOUSING Internal Service Charges 0 0 0 0 0 0 0 Grants, Aids & Contributions 134,643 0 0 0 0  NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Transfers to Other Funds 121,220 120,008 120,008 0.0% 0  PLANNING AND DEVELOPMENT Salaries 1,965 0 75,000 75,000 Capital Outlay -7,475 0 0 0 0 Grants, Aids & Contributions 0 75,000 75,000 Grants, Aids & Contributions 0 75,000 75,000 0.0% 0.0% Grants, Aids & Contributions 0 75,000 75,000 0.0% 0.0% Capital Outlay -7,475 0 75,000 75,000 Grants, Aids & Contributions 0 75,000 75,000 0.0% 0.0% Capital Outlay -7,475 0 75,000 0.0% 0.0% 0.0% Capital Outlay -7,475 0 75,000 0.0% 0.0% Capital Outlay -7,475 0 75,000 0.0% 0.0% 0.0% Capital Outlay -7,475 0 0 0 0 0 0.0% 0.0% Capital Outlay -7,475 0 0 0 0 0 0.0% 0.0% Capital Outlay -7,475 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Miscellaneous Revenue	455	0	0		0
Intergovernmental Revenue 1,161 4,500 0 -100.0% -4,500  1,161 4,500 0 -100.0% -4,500  REGULATORY COMPLIANCE Intergovernmental Revenue 5,234,014 0 0 0 0 Miscellaneous Revenue 65,016 0 0 0 0  TOTAL REVENUE 6,058,488 199,508 195,008 -2.3% -4,500  EXPENDITURES HOUSING Internal Service Charges 0 0 0 0 0 0  Grants, Aids & Contributions 134,643 0 0 0 0 0  NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Transfers to Other Funds 121,220 120,008 120,008 0.0% 0  PLANNING AND DEVELOPMENT Salaries 1,965 0 75,000 75,000 Capital Outlay -7,475 0 0 0 100,006 -75,000 Grants, Aids & Contributions 0 75,000 0 75,000 Grants, Aids & Contributions 0 75,000 0 75,000 0.0% 0  PUBLIC WORKS Other Operating Expenses 3,479 4,500 0 -100.0% -4,500		455	120,008	120,008	0.0%	0
1,161		1 161	4.500	0	100.00/	4.500
REGULATORY COMPLIANCE   Intergovernmental Revenue   5,234,014   0   0   0   0   0   0   0   0   0	intergovernmental Revenue					
Intergovernmental Revenue		1,161	4,500	0	-100.0%	-4,500
Miscellaneous Revenue   65,016   0   0   0   0   0   0   0   0   0		E 224 014	0	0		0
TOTAL REVENUE   6,058,488   199,508   195,008   -2.3%   -4,500	•					
TOTAL REVENUE 6,058,488 199,508 195,008 -2.3% -4,500  EXPENDITURES  HOUSING Internal Service Charges 0 0 0 0 0 0 Grants, Aids & Contributions 134,643 0 0 0  NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Transfers to Other Funds 121,220 120,008 120,008 0.0% 0  PLANNING AND DEVELOPMENT Salaries 1,965 0 75,000 75,000 Capital Outlay -7,475 0 0 0 Grants, Aids & Contributions 0 75,000 0 -100.0% -75,000  PUBLIC WORKS Other Operating Expenses 3,479 4,500 0 -100.0% -4,500	iviisceliarieous Reveriue					
### EXPENDITURES  HOUSING Internal Service Charges		5,299,030	0	0		0
HOUSING   Internal Service Charges   0   0   0   0   0   0   0   0   0	TOTAL REVENUE	6,058,488	199,508	195,008	-2.3%	-4,500
Internal Service Charges	EXPENDITURES					
Grants, Aids & Contributions         134,643         0         0         0           NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES         121,220         120,008         120,008         0.0%         0           Transfers to Other Funds         121,220         120,008         120,008         0.0%         0           PLANNING AND DEVELOPMENT         30 aries         1,965         0         75,000         75,000           Capital Outlay         -7,475         0         0         0         0           Grants, Aids & Contributions         0         75,000         0         -75,000         0           PUBLIC WORKS         Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500	HOUSING					
134,643	•		0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES         121,220         120,008         120,008         0.0%         0           PLANNING AND DEVELOPMENT         1,965         0         75,000         75,000         75,000           Capital Outlay         -7,475         0         0         -100.0%         -75,000           Grants, Aids & Contributions         0         75,000         0         -100.0%         -75,000           PUBLIC WORKS         Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500	Grants, Aids & Contributions	134,643	0	0		0
Transfers to Other Funds         121,220         120,008         120,008         0.0%         0           PLANNING AND DEVELOPMENT Salaries         1,965         0         75,000         75,000           Capital Outlay         -7,475         0         0         0           Grants, Aids & Contributions         0         75,000         0         -75,000           PUBLIC WORKS         0         -5,510         75,000         0         -100.0%         -4,500           Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500		134,643	0	0		0
121,220   120,008   120,008   0.0%   0.0%   0.0%	NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
PLANNING AND DEVELOPMENT           Salaries         1,965         0         75,000         75,000           Capital Outlay         -7,475         0         0         0           Grants, Aids & Contributions         0         75,000         0         -100.0%         -75,000           -5,510         75,000         75,000         0.0%         0           PUBLIC WORKS         Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500	Transfers to Other Funds	121,220	120,008	120,008	0.0%	0
Salaries       1,965       0       75,000       75,000         Capital Outlay       -7,475       0       0       0         Grants, Aids & Contributions       0       75,000       0       -100.0%       -75,000         PUBLIC WORKS       -5,510       75,000       0       -100.0%       0       -4,500         Other Operating Expenses       3,479       4,500       0       -100.0%       -4,500	_	121,220	120,008	120,008	0.0%	0
Capital Outlay         -7,475         0         0         0           Grants, Aids & Contributions         0         75,000         0         -100.0%         -75,000           -5,510         75,000         75,000         0.0%         0           PUBLIC WORKS         0         4,500         0         -100.0%         -4,500           Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500	PLANNING AND DEVELOPMENT					
Grants, Aids & Contributions         0         75,000         0         -100.0%         -75,000           -5,510         75,000         75,000         0.0%         0           PUBLIC WORKS         Other Operating Expenses         3,479         4,500         0         -100.0%         -4,500	Salaries	1,965	0	75,000		75,000
-5,510 75,000 75,000 0.0% 0 PUBLIC WORKS Other Operating Expenses 3,479 4,500 0 -100.0% -4,500	Capital Outlay	-7,475	0	0		0
PUBLIC WORKS  Other Operating Expenses  3,479 4,500 0 -100.0% -4,500	Grants, Aids & Contributions	0	75,000	0	-100.0%	-75,000
Other Operating Expenses 3,479 4,500 0 -100.0% -4,500	_	-5,510	75,000	75,000	0.0%	0
	PUBLIC WORKS					
3,479 4,500 0 -100.0% -4,500	Other Operating Expenses	3,479	4,500	0	-100.0%	-4,500
		3,479	4,500	0	-100.0%	-4,500

REGULATORY COMPLIANCE					
Salaries	741,715	0	0		0
Employer Provided Benefits	320,544	0	0		0
Internal Service Charges	48,537	0	0		0
Internal Services - IT Operations	420	0	0		0
Other Operating Expenses	121,880	0	0		0
Grants, Aids & Contributions	4,100,997	0	0		0
Indirect Cost	30,812	0	0		0
	5,364,905	0	0		0
TOTAL EXPENDITURES	5,618,737	199,508	195,008	-2.3%	-4,500
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### COMMUNITY DEVELOPMENT SUBFUND 1A1

#### **BACKGROUND**

In accordance with a recommendation from the Affordable Housing Task Force in 2006, federal and state housing and community development grants are not included in the Mayor's annual budget and are handled through separate legislation. Subfund 1A1 receives a Federal grant which is subsequently transferred to the General Fund to subsidize the City's Independent Living program. In addition, Subfund 1A1 receives a transfer from the Northwest/Northside Tax Increment District which must be deposited in the CDBG subfund pursuant to Ordinance 1999-1206-E.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Other Funds

 This represents a transfer from the Northside East Tax Increment District as an annual repayment for the \$1.5 million grant to the Museum of Modern Art for the acquisition of the building at Duval and Laura Streets. The Tax Increment District is repaying the grant over 20 years. This is the sixteenth annual payment.

#### Planning and Development

Intergovernmental Revenue

• The revenue from the federal funding to the Independent Living Program is assumed to remain at \$120,008.

#### Public Works

Intergovernmental Revenue

• The decrease of \$4,500 is due to federal funding provided in FY2014/15 not being provided for FY2015/16. These funds were used to mitigate mowing.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• This is the transfer of federal funding to the Independent Living Program to pay for staff and other professional services.

#### Planning and Development

Salaries

• In prior years, this amount represented grants and aids to the Clara White Mission and Catholic Charities Bureau; funding will be identified through separate legislation. This amount has been transferred to salaries to offset costs associated with staff managing this program.

## Public Works

Other Operating Expenses

• The decrease of \$4,500 is due to federal funding provided in FY2014/15 not being provided for FY2015/16.

### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



## HUGUENOT PARK - SEC 111.125 SUBFUND -- 1D1

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-1,321	0	0		0
Transfers From Other Funds	338,944	239,120	196,611	-17.8%	-42,509
	337,623	239,120	196,611	-17.8%	-42,509
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	364,107	470,787	591,723	25.7%	120,936
Miscellaneous Revenue	36,742	36,542	25,723	-29.6%	-10,819
	400,849	507,329	617,446	21.7%	110,117
TOTAL REVENUE	738,472	746,449	814,057	9.1%	67,608
EXPENDITURES	<del></del>				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-15,329	-14,011	-8.6%	1,318
Cash Carryover	0	0	75,000		75,000
_	0	-15,329	60,989	-497.9%	76,318
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	290,721	282,415	281,226	-0.4%	-1,189
Employer Provided Benefits	130,781	151,128	170,951	13.1%	19,823
Internal Service Charges	173,538	170,542	153,358	-10.1%	-17,184
Internal Services - IT Operations	14,690	23,847	16,341	-31.5%	-7,506
Other Operating Expenses	51,905	73,665	70,869	-3.8%	-2,796
Capital Outlay	0	3	2	-33.3%	-1
Indirect Cost	119,569	60,178	60,321	0.2%	143
	781,204	761,778	753,068	-1.1%	-8,710
TOTAL EXPENDITURES	781,204	746,449	814,057	9.1%	67,608
AUTHORIZED POSITION CAP					
		FY 15	FY 16	Change	
Authorized Po		9	9		
Part-Time Ho	urs	1,529	1,529		

### HUGUENOT PARK SUBFUND 1D1

#### **BACKGROUND**

Section 111.125: The Huguenot Park Trust Fund is funded by entrance fees, miscellaneous sales and camper rentals as well as a subsidy from the General Fund.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents a \$75,000 transfer from Hanna Park (SF 1D2) to offset the current negative cash balance in this fund as well as a \$122,162 transfer from the General Fund – GSD (SF 011) to balance the fund.

#### Parks, Recreation & Community Services

Charges for Services

• This amount represents the FY 16 estimated revenue for entrance fees, annual passes and camper rentals. The increase is due to revised fees that took effect in FY 15.

#### Miscellaneous Revenue

• This amount represents various smaller items including concession commissions. The decrease is being driven by lower anticipated concession commissions.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Salary and Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Cash Carryover

 This amount represents the transfer from Hanna Park (SF 1D2) to cover the current cash deficit in this fund.

#### Parks, Recreation & Community Services

**Employer Provided Benefits** 

• The net increase is being driven by increased costs in workers compensation insurance (\$15,197) and health insurance (\$4,475).

### Internal Service Charges

• The net decrease is being driven by reduced fleet charges (\$12,271) and public buildings allocations (\$8,159).

#### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There is no change in authorized positions.

## KATHRYN A. HANNA PARK - SEC 111.125 SUBFUND -- 1D2

	FY 14	FY 15	FY 16	Change Fror	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,592	0	0		0
Transfers From Other Funds	704,840	436,346	156,882	-64.0%	-279,464
Transfers from Fund Balance	0	0	75,000		75,000
_	706,432	436,346	231,882	-46.9%	-204,464
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	1,096,427	1,102,962	1,283,096	16.3%	180,134
Miscellaneous Revenue	89,311	101,350	111,125	9.6%	9,775
_	1,185,737	1,204,312	1,394,221	15.8%	189,909
TOTAL REVENUE	1,892,170	1,640,658	1,626,103	-0.9%	-14,555
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-25,537	-19,506	-23.6%	6,031
Transfers to Other Funds	44,800	0	75,000		75,000
_	44,800	-25,537	55,494	-317.3%	81,031
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	416,918	479,084	486,957	1.6%	7,873
Employer Provided Benefits	188,906	240,492	245,649	2.1%	5,157
Internal Service Charges	508,861	634,095	463,556	-26.9%	-170,539
Internal Services - IT Operations	23,046	30,999	34,313	10.7%	3,314
Other Operating Expenses	191,113	198,657	235,308	18.4%	36,651
Capital Outlay	0	3	2	-33.3%	-1
Indirect Cost	223,935	82,865	104,824	26.5%	21,959
	1,552,779	1,666,195	1,570,609	-5.7%	-95,586
TOTAL EXPENDITURES	1,597,579	1,640,658	1,626,103	-0.9%	-14,555
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
				o nango	
Authorized F		15	15		
Part-Time H	ours	3,918	3,918		

## KATHRYN A. HANNA PARK SUBFUND 1D2

#### **BACKGROUND**

Section 111.125: The Kathryn A. Hanna Park Maintenance and Improvement Fund was established by Ordinance 1989-67-38 to receive all revenues and interest earned by the City from admission fees, rentals of equipment, and other funds from activities and events occurring at Hanna Park. The generated revenues are used to offset the expenditures for personnel, operating, and capital outlay.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

• This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund.

#### Transfers from Fund Balance

• Fund balance has been appropriated in this fund and transferred over to Huguenot Park (SF 1D1) to cover the current negative cash balance in that fund.

#### Parks, Recreation & Community Services

#### Charges for Services

• This amount represents the FY 16 estimated revenue for entrance fees, annual passes and camper rentals. The increase is due to revised fees that took effect in FY 15.

#### Miscellaneous Revenue

 This amount represents various smaller items including rental of facilities, concession commissions and surcharges. The increase is due to revised fees that took effect in FY 15.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Salary and Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Transfers to Other Funds

 This is the transfer out discussed above to cover the negative cash balance in Huguenot Park (SF 1D1).

#### Parks, Recreation & Community Services

### Internal Service Charges

 The net decrease is being driven by a \$178,099 reduction in the building maintenance allocation.

### Other Operating Expenses

The net increase is being driven by a \$37,394 increase in general liability insurance.

#### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There is no change in authorized positions.

# FL BOATER IMPROVEMENT PRG - SEC 110.413 SUBFUND -- 1D8

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	25,210	25,000	21,481	-14.1%	-3,519
Transfers From Component Units	0	-79,740	0	-100.0%	79,740
	25,210	-54,740	21,481	-139.2%	76,221
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	132,122	123,066	123,066	0.0%	0
_	132,122	123,066	123,066	0.0%	0
TOTAL REVENUE	157,332	68,326	144,547	111.6%	76,221
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	-37,588	0	533,018		533,018
Cash Carryover	0	-185,346	0	-100.0%	185,346
_	-37,588	-185,346	533,018	-387.6%	718,364
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	0	-20,229	0	-100.0%	20,229
_	0	-20,229	0	-100.0%	20,229
PARKS, RECREATION & COMMUNITY SVCS					
Other Operating Expenses	157,038	544,480	-388,471	-171.3%	-932,951
Capital Outlay	20,486	-225,683	0	-100.0%	225,683
Cash Carryover	0	-44,896	0	-100.0%	44,896
	177,524	273,901	-388,471	-241.8%	-662,372
TOTAL EXPENDITURES	139,936	68,326	144,547	111.6%	76,221
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## FLORIDA BOATER IMPROVEMENT PROGRAM SUBFUND 1D8

#### **BACKGROUND**

Section 110.413 / Florida Statute 328.66: The Florida Boater Improvement Trust Fund was established by Ordinance 1997-804 to provide boat-related activities (such as recreational channel marking); removal of floating structures deemed a hazard to public safety and health, as well as manatee and marine mammal protection.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• This amount is made up of anticipated interest earnings for FY 16.

#### **Transfers From Component Units**

• An all-years adjustment is not needed for FY16.

#### Parks, Recreation & Community Services

Charges for Services

• This amount represents the anticipated FY 16 revenue for boat registration fees.

#### **EXPENDITURES**

### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• Funding is being transferred to the Grant Capital Project fund (SF 331) to fund the City match for the F.I.N.D projects approved in 2015-038-E.

#### Parks, Recreation & Community Services

Capital Outlay

An all-years adjustment is not needed for FY16.

#### Other Operating Expenses

• The negative amount is being driven by a \$389,961 reduction in the all-years appropriation in miscellaneous services and charges. The reduction was required in order to fund the city match as discussed above.

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# SISTERS CREEK PARK MAINT. & IMPRVMNTS SUBFUND -- 1D9

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dollar
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	0	0	63,919	63,919
wiscellaneous ivevenue				
	0	0	63,919	63,919
PARKS, RECR., ENT. & CONSERVATION				
Miscellaneous Revenue	0	0	103,510	103,510
_	0	0	103,510	103,510
TOTAL REVENUE	0	0	167,429	167,429
EXPENDITURES				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Transfers to Other Funds	0	0	167,429	167,429
	0	0	167,429	167,429
TOTAL EXPENDITURES	0	0	167,429	167,429
AUTHORIZED POSITION CAP				
AUTHORIZED FOOTHOR CAP		FY 15	FY 16	Change

## SISTERS CREEK PARK MAINT. & IMPROVEMENTS SUBFUND 1D9

#### **BACKGROUND**

This fund currently houses available appropriated revenue and any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• This amount represents the available revenue and interest earnings being appropriated to pay a portion of the F.I.N.D projects approved in 2015-038-E.

#### Parks, Recreation, Entertainment and Conservation

Miscellaneous Revenue

• This amount represents the available revenue and interest earnings being appropriated to pay a portion of the F.I.N.D projects approved in 2015-038-E.

#### **EXPENDITURES**

### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• Funding is being transferred to the Grant Capital Project fund (SF 331) to fund the City match for the F.I.N.D projects approved in 2015-038-E.

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# CECIL FIELD COMMERCE CENTER SUBFUND -- 1DA

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	11,594	7,532	11,098	47.3%	3,566
Transfers From Other Funds	1,084,459	1,164,936	1,443,870	23.9%	278,934
Transfers from Fund Balance	206,910	200,000	0	-100.0%	-200,000
_	1,302,963	1,372,468	1,454,968	6.0%	82,500
PARKS, RECREATION & COMMUNITY SVCS					
Charges for Services	149,454	163,000	144,005	-11.7%	-18,995
Miscellaneous Revenue	41,320	46,000	37,127	-19.3%	-8,873
_	190,774	209,000	181,132	-13.3%	-27,868
TOTAL REVENUE	1,493,736	1,581,468	1,636,100	3.5%	54,632
== EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-16,193	-12,028	-25.7%	4,165
	0	-16,193	-12,028	-25.7%	4,165
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	382,806	439,853	425,284	-3.3%	-14,569
Employer Provided Benefits	85,277	120,088	120,698	0.5%	610
Internal Service Charges	91,781	2,436	208,078	8441.8%	205,642
Internal Services - IT Operations	20,744	41,982	57,793	37.7%	15,811
Other Operating Expenses	790,132	835,333	634,924	-24.0%	-200,409
Capital Outlay	0	1	2	100.0%	1
Indirect Cost	0	157,968	201,349	27.5%	43,381
	1,370,740	1,597,661	1,648,128	3.2%	50,467
TOTAL EXPENDITURES	1,370,740	1,581,468	1,636,100	3.5%	54,632
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
		_	_	Č	
Authorized P		6	6	,	
Part-Time Ho	ours	22,844	24,000	1,156	

## CECIL FIELD COMMERCE CENTER SUBFUND 1DA

#### **BACKGROUND**

Municipal Code Section 111.625: The Cecil Field Commerce Center includes the community center, aquatics complex, and the athletic complex.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

#### Miscellaneous Revenue

• This amount represents anticipated interest earnings for FY 16.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance the fund

#### Parks, Recreation & Community Services

#### Charges for Services

• This amount represents the FY 16 estimated entrance fee, organized event and summer camp revenues.

#### Miscellaneous Revenue

• This amount represents various smaller items including overtime reimbursement charges from special events.

#### **EXPENDITURES**

### Non-Departmental/Fund Level Activities

#### Salary and Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Parks, Recreation & Community Services

#### Salaries

• The net decrease is due primarily to reductions in part-time salaries (\$8,281) and overtime (\$5,640).

#### Internal Service Charges

• The net increase is due to the addition of a \$206,959 utilities allocation. Utilities were previously part of the SMG contractual services but are now being paid by Public Works.

#### Internal Services – IT Operations

• This is the estimated IT maintenance costs for FY 16.

#### Other Operating Expenses

• The net decrease is being driven by a reduction in the contractual services line of \$191,192 as discussed above in Internal Service Charges.

#### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

An additional 1,156 part-time hours have been added for FY16.

## CECIL FIELD TRUST (SEC 111.625) SUBFUND -- 1DE

	FY 14 FY 15		FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	124,619	63,114	-49.4%	-61,505
	0	124,619	63,114	-49.4%	-61,505
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	0	1	1	0.0%	0
Miscellaneous Revenue	0	1,979,221	2,544,041	28.5%	564,820
	0	1,979,222	2,544,042	28.5%	564,820
PARKS, RECREATION & COMMUNITY SVCS					
Miscellaneous Revenue	0	65,000	70,000	7.7%	5,000
	0	65,000	70,000	7.7%	5,000
TOTAL REVENUE	0	2,168,841	2,677,156	23.4%	508,315
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	500,000		500,000
	0	0	500,000		500,000
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	0	75,300	75,600	0.4%	300
Employer Provided Benefits	0	35,319	37,091	5.0%	1,772
Other Operating Expenses	0	2,024,422	1,978,423	-2.3%	-45,999
Indirect Cost	0	11,072	49,471	346.8%	38,399
	0	2,146,113	2,140,585	-0.3%	-5,528
PARKS, RECREATION & COMMUNITY SVCS					
Other Operating Expenses	0	22,728	36,571	60.9%	13,843
	0	22,728	36,571	60.9%	13,843
TOTAL EXPENDITURES	0	2,168,841	2,677,156	23.4%	508,315
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
				290	
Authorized Position  Part-Time Hours	ons	1	1		

## CECIL FIELD TRUST SUBFUND 1DE

#### **BACKGROUND**

Municipal Code Section: 111.625

Established per ordinance 98-1052, all revenues received or earned by the City from the development and operation of the Cecil Commerce Center (excluding revenues related to an interlocal agreement with the Jacksonville Aviation Authority) are deposited into this trust fund.

#### **REVENUE**

### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

This represents anticipated investment pool earnings for the subfund.

#### Office of Economic Development

Miscellaneous Revenue

• This amount represents an appropriation of \$1,000,000 in rental of city facilities and \$1,544,040 in gain on sale of property.

#### Parks, Recreation and Community Services

Miscellaneous Revenue

• This amount represents the anticipated revenue from timber sales.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

Transfers to Other Funds

• Funding is being transferred to the FY 16 capital project fund (SF 32E) to fund the Cecil Field Road & Drainage - Site Development / Roadway project.

#### Office of Economic Development

Other Operating Expenses

• The decrease is mainly due to a decrease of \$43,709 to miscellaneous insurance.

#### **Indirect Costs**

• This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Park, Recreation and Community Services

Other Operating Expenses

 The increase is attributed to an increase in professional services performed by the Florida Forest Service.

#### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# BEACH EROSION - LOCAL SUBFUND -- 1F4

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	114,976	0	2,916,793		2,916,793
Transfers From Other Funds	200,000	200,000	200,000	0.0%	0
Transfers from Fund Balance	0	0	-2,866,195		-2,866,195
	314,976	200,000	250,598	25.3%	50,598
PUBLIC WORKS					
Intergovernmental Revenue	0	0	-121,907		-121,907
	0	0	-121,907		-121,907
TOTAL REVENUE	314,976	200,000	128,691	-35.7%	-71,309
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	66,645	0	0		0
Cash Carryover	0	200,000	-3,104,408	-1652.2%	-3,304,408
	66,645	200,000	-3,104,408	-1652.2%	-3,304,408
PUBLIC WORKS					
Other Operating Expenses	64,592	0	3,709,306		3,709,306
Cash Carryover	0	0	-476,207		-476,207
	64,592	0	3,233,099		3,233,099
TOTAL EXPENDITURES	131,237	200,000	128,691	-35.7%	-71,309
AUTHORIZED POSITION CAP					
ACTIONIZED I CONTON CAI		FY 15	FY 16	Change	

## BEACH EROSION – LOCAL SUBFUND 1F4

#### **BACKGROUND**

The Beach Erosion - Local Subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Army Corps of Engineers) and the City of Jacksonville. The agreement provides for periodic re-nourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach re-nourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Total project costs are shared between federal and non-federal (County and State) funding at the level of 61.6% and 38.4%, respectively. The State of Florida and City of Jacksonville share of the non-federal funding is approximately 47.21% and 52.79%, respectively.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

 This appropriation represents an all years adjustment to eliminate an appropriation from a prior year.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) as part of the local-share obligation.

#### Transfers from Fund Balance

• This negative budget amount represents a movement of a prior year item to the correct project within the fund.

#### Public Works

### Intergovernmental Revenue

• This negative budget amount represents a clean-up of a negative budgetary balance from a prior year.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

#### Cash Carryover

• This negative budget amount represents a reduction in a prior year cash carryover to balance the other corrective entries.

#### Public Works

#### Other Operating Expenses

This budget amount represents an offset to balance the other corrective entries.

## Cash Carryover

• This negative budget amount represents the removal of a prior year cash carryover that was budgeted at the Department level.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# SPAY & NEUTER REBATE TRUST SEC 111.450 SUBFUND -- 1H2

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	-5,431	0	0		0
_	-5,431	0	0		0
REGULATORY COMPLIANCE					
Charges for Services	751,526	619,392	687,239	11.0%	67,847
Fines and Forfeits	0	2,500	0	-100.0%	-2,500
Miscellaneous Revenue	51,912	8,000	15,000	87.5%	7,000
Transfers from Fund Balance	-28,427	0	0		0
	775,011	629,892	702,239	11.5%	72,347
TOTAL REVENUE	769,580	629,892	702,239	11.5%	72,347
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	-20,386	-66	-99.7%	20,320
	0	-20,386	-66	-99.7%	20,320
REGULATORY COMPLIANCE					
Salaries	80,320	80,100	75,061	-6.3%	-5,039
Employer Provided Benefits	36,989	33,371	36,740	10.1%	3,369
Internal Service Charges	645	0	0		0
Internal Services - IT Operations	620	1,606	1,232	-23.3%	-374
Other Operating Expenses	881,396	535,201	589,272	10.1%	54,071
	999,970	650,278	702,305	8.0%	52,027
TOTAL EXPENDITURES	999,970	629,892	702,239	11.5%	72,347
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
				Onange	
Authorized Po Part-Time Ho		1	1		

## ANIMAL CARE AND PROTECTIVE SERVICES SUBFUND 1H2

#### **BACKGROUND**

Municipal Code Section 111.450: Ordinance 2010-527-E grants the Animal Care and Protective Services Division authority to oversee the Spay and Neuter Rebate Trust Fund. Revenues are derived from a portion of licensing fees and revenues generated by the adoption of animals for the purpose of promoting and performing sterilization procedures. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **REVENUE**

### Regulatory Compliance

Charges for Services

• The net increase of \$67,847 is mainly attributable to an increase in animal licenses and permits of \$70,567.

#### Fines and Forfeits

The decrease is due to the elimination of spay and neuter forfeited deposits.

#### Miscellaneous Revenue

• The increase of \$7,000 is due to increased contributions from private sources.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

#### Cash Carryover

 This amount represents an appropriation being carried over to FY16 to balance the subfund.

#### Regulatory Compliance

#### Salaries

The net decrease is mainly due to filling a vacant staff position at a lower rate.

#### **Employer Provided Benefits**

• The net increase is mainly attributable to an increase in workers compensation costs.

#### Other Operating Expenses

• The net decrease is mainly attributable to decreases of \$11,604 in miscellaneous services and charges and \$4,548 in advertising and promotion.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

## CITY WELLNESS AND FITNESS FUND SUBFUND -- 1H9

FY 14	FY 15	FY 16	Change From	Prior Year
Actual	Adopted	Approved	Percent	Dollar
0	200,000	200,000	0.0%	0
0	200,000	200,000	0.0%	0
0	200,000	200,000	0.0%	0
0	200,000	200,000	0.0%	0
0	200,000	200,000	0.0%	0
0	200,000	200,000	0.0%	0
	EV 45	EV 16	Change	
	Actual  0 0 0 0 0 0	Actual Adopted  0 200,000 0 200,000  0 200,000  0 200,000  0 200,000  0 200,000	Actual         Adopted         Approved           0         200,000         200,000           0         200,000         200,000           0         200,000         200,000           0         200,000         200,000           0         200,000         200,000           0         200,000         200,000	Actual         Adopted         Approved         Percent           0         200,000         200,000         0.0%           0         200,000         200,000         0.0%           0         200,000         200,000         0.0%           0         200,000         200,000         0.0%           0         200,000         200,000         0.0%           0         200,000         200,000         0.0%

## CITY WELLNESS AND FITNESS FUND SUBFUND 1H9

#### **BACKGROUND**

This subfund is to house funds for the City Wellness and Fitness Program per ordinance 2014-479. This is an all years' subfund, so it will automatically carry forward all activity year to year.

#### **REVENUE**

Miscellaneous Revenue

• This revenue represents private contributions from Florida Blue for the wellness and fitness program.

#### **EXPENDITURES**

Other Operating Expenses

• This represents the appropriation of the contribution made by Florida Blue. This is allocated to trust fund authorized expenditures, and is intended to fund future wellness and fitness program expenditures.

## **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# DRIVER ED SAFETY TRUST FUND-SEC 111.390 SUBFUND -- 1HA

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	150,822	260,000	98,359	-62.2%	-161,641
Miscellaneous Revenue	32,086	0	0		0
	182,908	260,000	98,359	-62.2%	-161,641
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	12,519	9,831	0	-100.0%	-9,831
Transfers from Fund Balance	-50,000	0	0		0
_	-37,481	9,831	0	-100.0%	-9,831
SPECIAL SERVICES					
Charges for Services	130,006	0	0		0
Miscellaneous Revenue	-32,086	0	0		0
	97,920	0	0		0
TOTAL REVENUE	243,348	269,831	98,359	-63.5%	-171,472
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Grants, Aids & Contributions	219,269	269,831	98,359	-63.5%	-171,472
	219,269	269,831	98,359	-63.5%	-171,472
TOTAL EXPENDITURES	219,269	269,831	98,359	-63.5%	-171,472
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## DRIVER EDUCATION SAFETY TRUST FUND SUBFUND 1HA

#### **BACKGROUND**

Municipal Code Section 111.390: The Driver Education Safety Trust was authorized by Ordinance 2002-1165-E. Funding is provided by an additional \$3 levy on each civil traffic penalty. The funding is used for driver education safety programs in public and non-public schools. The expenditures budgeted are managed by the Duval County School Systems. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **REVENUE**

#### Intra-Governmental Services

Charges for Services

• The decrease is mainly attributable to a projected reduction in traffic court charges, which did not materialize in prior year revenues.

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

 The decrease is mainly due to anticipated interest earnings not being appropriated for FY16 as part of the all years adjusting entry noted above.

#### **EXPENDITURES**

#### Intra-Governmental Services

Grants, Aids and Contributions

• The decrease of \$171,472 is mainly attributable to a reduction in grants, aids, and contributions to the Duval County Schools for FY16.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

## ADULT ARCADES - SEC 155.109 SUBFUND -- 1HK

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
REGULATORY COMPLIANCE					
Fines and Forfeits	2,650	0	0		0
Miscellaneous Revenue	12,686	0	0		0
	15,336	0	0		0
TOTAL REVENUE	15,336	0	0		0
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	-202,484	-190,699	0	-100.0%	190,699
_	-202,484	-190,699	0	-100.0%	190,699
OFFICE OF THE SHERIFF					
Supervision Allocation	0	112,594	44,792	-60.2%	-67,802
_	0	112,594	44,792	-60.2%	-67,802
REGULATORY COMPLIANCE					
Salaries	82,513	0	0		0
Employer Provided Benefits	43,568	0	0		0
Internal Service Charges	81	18,521	0	-100.0%	-18,521
Internal Services - IT Operations	1,120	2,667	0	-100.0%	-2,667
Other Operating Expenses	840	3,523	0	-100.0%	-3,523
Cash Carryover	0	53,394	-44,792	-183.9%	-98,186
	128,121	78,105	-44,792	-157.3%	-122,897
TOTAL EXPENDITURES	-74,363	0	0		0
AUTHORIZED POSITION CAP					
AUTHORIZED FUSITION CAP		FY 15	FY 16	Change	

## ADULT ARCADES SUBFUND 1HK

#### **BACKGROUND**

Municipal Code Section 155.109: Enforcement of adult arcade amusement centers was shifted to the Office of the Sheriff pursuant to section 155.112 of the Municipal Code during the FY16 budget process. All expenses related to the enforcement of adult arcade amusement centers will be paid out of the Office of the Sheriff - General Fund – GSD (S/F 011) and distributed to this sub fund via a supervision allocation. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### **EXPENDITURES**

Office of the Sheriff

Supervision Allocation

 This amount represents the projected investigation costs related to internet café activity within Duval County. These costs are being allocated from the Office of the Sheriff – General Fund – GSD (S/F 011).

#### Regulatory Compliance

Cash Carryover

This amount represents an appropriation to fund costs related to the Office of the Sheriff.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# BETTER JACKSONVILLE TRUST FUND SUBFUND -- 111

	FY 14 FY 15		FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	0	69,441,586	70,593,184	1.7%	1,151,598
Intergovernmental Revenue	0	1,225,221	0	-100.0%	-1,225,221
Miscellaneous Revenue	0	1,817,874	-7,516,968	-513.5%	-9,334,842
Transfers From Component Units ——	0	0	9,471,255		9,471,255
	0	72,484,681	72,547,471	0.1%	62,790
TOTAL REVENUE	0	72,484,681	72,547,471	0.1%	62,790
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	0	72,484,681	72,547,471	0.1%	62,790
	0	72,484,681	72,547,471	0.1%	62,790
TOTAL EXPENDITURES	0	72,484,681	72,547,471	0.1%	62,790
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## BETTER JACKSONVILLE TRUST FUND SUBFUND 111

#### BACKGROUND

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities funded by a half-cent sales tax. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation. This is an all years subfund and as such prior year budgetary adjustments are part of the new-year proposal.

#### **REVENUE**

#### Taxes

• This represents the portion of the FY 16 anticipated revenue from the Local Option Sales Tax necessary to balance the fund.

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 totaling \$205,948 and a negative all years adjustment of \$7,722,916 to move the budget to reflect where the actuals are reflected in the accounting system.

#### Transfers from Component Units

• This represents payments from fiscal agents for prior years of \$7,722,916 and FY 16 totaling \$1,748,339 which is the City's portion of the Constitutional Gas Tax that is used to help fund debt service payments.

#### **EXPENDITURES**

Debt Service

• The total consists of FY 16 required debt service payments netted against prior year budgetary adjustments. The details by bond issue have been provided in a table below.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Better Jax	3,850,000	4,043,970	450	7,894,420
2009B-1 Special Revenue	2,155,000	5,505,784	900	7,661,684
2010B Special Revenue - includes \$90 million for Courthouse Complex	0	3,820,102	450	3,820,552
2011 Better Jacksonville	6,025,000	2,774,896	450	8,800,346
2011B Special Revenue - includes \$14 million for Courthouse Complex	2,425,000	3,727,104	450	6,152,554
2012 Better Jacksonville	12,235,000	12,241,661	450	24,477,111
2012A Better Jacksonville	0	5,693,235	450	5,693,685
2013C Special Revenue (ref: 2010B / 2011B MTNs)	0	1,642,374	750	1,643,124
SIB Loan #1	2,097,493	331,375	0	2,428,868
SIB Loan #2	3,529,114	446,013	0	3,975,127
	32,316,607	40,226,514	4,350	72,547,471

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# CODE ENFORCEMENT REVOLVING FND-SEC 111.4 SUBFUND -- 1L2

	FY 14 FY 15		FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
HOUSING					
Charges for Services	0	0	9,550		9,550
Fines and Forfeits	0	0	67,315		67,315
Miscellaneous Revenue	0	600,000	674,016	12.3%	74,016
	0	600,000	750,881	25.1%	150,881
TOTAL REVENUE	0	600,000	750,881	25.1%	150,881
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	600,000	750,881	25.1%	150,881
	0	600,000	750,881	25.1%	150,881
TOTAL EXPENDITURES	0	600,000	750,881	25.1%	150,881
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## CODE ENFORCEMENT REVOLVING FUND SUBFUND 1L2

#### **BACKGROUND**

Pursuant to Municipal Code Section 111.470, this is an all-years subfund that functions as a repository for nuisance abatement revenue received from code violations, liens, and interest pursuant to Ordinance code sections 518.211 (nuisance abatement liens), 518.308 (demolition assessment), and 91.107 and 91.112 (administrative liens).

#### **REVENUE**

#### Charges for Services

• This amount represents the appropriation of available revenues from the collection of administrative fines and liens.

#### Fines and Forfeits

 This amount represents the appropriation of available revenues from the collection of property code violations.

#### Miscellaneous Revenue

 This amount represents the appropriation of available revenues from the collection of nuisance abatement and demolition assessment.

#### **EXPENDITURES**

Transfers to Other Funds

The amount of \$750,881 represents a transfer of appropriated revenue from the General Fund –
GSD, of which \$382,949 is to be provided to the Mowing and Landscape Maintenance Division
for mowing and tree removal and \$367,932 is to be provided to the Municipal Code Compliance
Division for nuisance abatement contracting.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# HOUSING SERVICES SUBFUND -- 1N1

	FY 14	FY 14 FY 15 FY 1		Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
HOUSING					
Miscellaneous Revenue	618,607	175,000	507,634	190.1%	332,634
_	618,607	175,000	507,634	190.1%	332,634
TOTAL REVENUE	618,607	175,000	507,634	190.1%	332,634
EXPENDITURES		; '			
HOUSING					
Grants, Aids & Contributions	63,088	0	0		0
_	63,088	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds —	450,000	175,000	507,634	190.1%	332,634
	450,000	175,000	507,634	190.1%	332,634
TOTAL EXPENDITURES	513,088	175,000	507,634	190.1%	332,634
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## HOUSING SERVICES SUBFUND 1N1

#### **BACKGROUND**

This is an all-years fund established by Ordinance 2003-1058-E to appropriate revenues and expenses for Housing Services and the Community Development Block Grant (CDBG) from the U.S. Department of Housing and Urban Development (HUD). The fund is included in the FY 16 annual budget due to City Council appropriation of foreclose registry revenue. The uses of this revenue are restricted by Municipal Code Section 179.

#### **REVENUE**

Miscellaneous Revenue

 This amount represents the appropriation of available foreclosure registry revenues per section 179 of the ordinance code. Rather than remaining in the fund City Council has transferred the funding out to the General Fund – GSD as part of the budget process.

#### **EXPENDITURES**

Transfers to Other Funds

 This represents the transfer of the appropriated revenue to the General Fund – GSD. During the budget process, City Council appropriated revenue from this fund to fund nuisance abatement, mowing and other eligible uses in the vicinity of vacant properties. Additionally, funding will support a fight blight awareness campaign.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.



#### **ENTERPRISE FUNDS**

## Summary of Subfunds Graphs

- 411 On-Street Parking
- 412 Off-Street Parking
- 414 1986 Parking & ETR Bond Construction
- 431 Motor Vehicle Inspection
- 441 Solid Waste Disposal
- 442 Contamination Assessment
- 443 Landfill Closure
- 445 Solid Waste Facilities Mitigation
- 446 Solid Waste Class III Mitigation
- 449 1991A ETR Construction
- 44A 1991B ETR Construction
- 44B Closed Debt Service 1996A ETR
- 44C 1999B ETR Construction
- 44D Closed Debt Service 1999B ETR
- 44F Solid Waste Pollution Remediation
- 44G 2009B Excise Tax Rev Bonds Solid Waste
- 44H 2009C Excise Tax Rev Bonds Solid Waste
- 44K Solid Waste General Capital Projects
- 451 Mayport Ferry
- 452 Mayport Ferry Grants/Capital Projects
- 461 Stormwater Services
- 462 Stormwater Services Capital Projects
- 4A1 Municipal Stadium City
- 4A2 Municipal Stadium SMG
- 4A6 Municipal Stadium Debt Service
- 4B1 Memorial Arena City
- 4B2 Memorial Arena SMG
- 4B6 Memorial Arena Debt Service
- 4C1 Baseball Stadium City
- 4C2 Baseball Stadium SMG
- 4C6 Baseball Stadium Debt Service
- 4D1 Performing Arts Center City
- 4D2 Performing Arts Center SMG
- 4D6 Performing Arts Center Debt Service
- 4E1 Convention Center City
- 4E2 Convention Center SMG
- 4F5 Equestrian Center Northeast Florida Equestrian Society
- 4F6 Equestrian Center Debt Service
- 4G1 Sports Complex Capital Maintenance
- 4H1 Ritz Theater City
- 4H2 Ritz Theater SMG



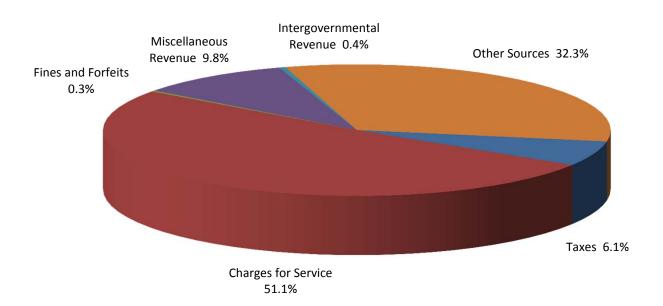
## **ENTERPRISE FUNDS**

## **Summary of Subfunds**

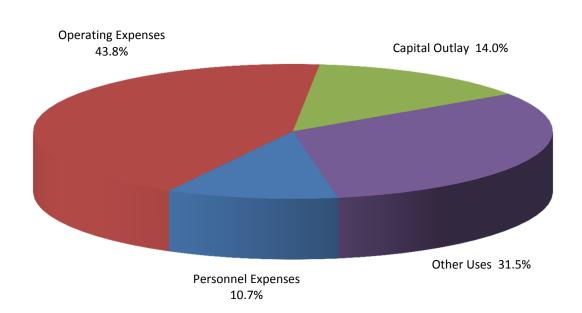
		Personnel	Operating	Capital	Debt	Other	FY 16
S/F	Description	Expenses	Expenses	Outlay	Service	Uses	Budgeted
411	On-Street Parking	1,412,972	565,372	514,411		167,205	2,659,960
412	Off-Street Parking	517,352	1,307,614	2		730,917	2,555,885
414	1986 Parking & ETR Bond Const.		(2,000)	(9,500)		971,584	960,084
431	Motor Vehicle Inspection	366,579	78,162	1		51,654	496,396
441	Solid Waste Disposal	7,061,219	58,032,158	1	6,712,843	2,329,750	74,135,971
442	Contamination Assessment	0	302,284				302,284
443	Landfill Closure	346,416	1,708,480	3		1,055	2,055,954
445	Solid Waste Facilities Mitigation					189,620	189,620
446	Solid Waste Class III Mitigation					105,044	105,044
449	1991A ETR Construction			816,248			816,248
44A	1991B ETR Construction			165,297			165,297
44B	Closed Debt Svc - 1996A ETR					74,557	74,557
44C	1999B ETR Construction			4,994,292			4,994,292
44D	Closed Debt Svc - 1999B ETR					153,860	153,860
44F	Solid Waste Pollution Remediation			1,330,572		(500,000)	830,572
44G	2009B ETR Bonds - Solid Waste				1,806,000		1,806,000
44H	2009C ETR Bonds - Solid Waste				3,728,400		3,728,400
44K	Solid Waste General Capital Project			5,024,163			5,024,163
451	Mayport Ferry		1,305,870	1		387,447	1,693,318
452	Mayport Ferry - Grants/Capital Projects	3	0	1,800,000		1,500,000	3,300,000
461	Stormwater Services	8,182,331	12,034,196	2	3,398,269	11,540,751	35,155,549
462	Stormwater Svcs-Capital Projects		0	11,269,221			11,269,221
4A1	Municipal Stadium - City		3,763,000	70,000	10,192,933	5,908,174	19,934,107
4A2	Municipal Stadium - SMG	1,857,357	7,121,713				8,979,070
4A6	Municipal Stadium - Debt Service				13,726,086		13,726,086
4B1	Memorial Arena - City		1,773,968	50,000		15,798	1,839,766
4B2	Memorial Arena - SMG	1,738,512	4,808,017			1,191,561	7,738,090
4B6	Memorial Arena - Debt Service				4,529,835		4,529,835
4C1	Baseball Stadium - City		1,191,446	40,001		423,375	1,654,822
4C2	Baseball Stadium - SMG	390,349	1,252,452				1,642,801
4C6	Baseball Stadium - Debt Service				1,196,739		1,196,739
4D1	Performing Arts - City		506,341	20,001	298,013	112,309	936,664
4D2	Performing Arts - SMG	858,924	2,004,992				2,863,916
4D6	Performing Arts - Debt Service				299,900		299,900
4E1	Convention Center - City		506,916	60,001		568,257	1,135,174
4E2	Convention Center - SMG	1,373,200	1,250,045				2,623,245
4F5	Equestrian Cnt-NEFL Equestrian Socie	ety	539,000				539,000
4F6	Equestrian Center - Debt Service				117,650		117,650
4G1	Sports Complex Capital Maint.			6,015,861	139,335	0	6,155,196
4H1	Ritz Theater - City		125,019	25,000		779,926	929,945
4H2	Ritz Theater - SMG	497,196	678,470				1,175,666
	Total Enterprise Funds	24,602,407	100,853,515	32,185,578	46,146,003	26,702,844	230,490,347

## **ENTERPRISE FUNDS**

### **REVENUE SOURCES**



## **EXPENDITURES BY CATEGORY**



## ON-STREET PARKING SUBFUND -- 411

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fines and Forfeits	90	0	0		0
Miscellaneous Revenue	-9,131	0	0		0
Transfers From Other Funds	0	18,207	904,760	4869.3%	886,553
	-9,041	18,207	904,760	4869.3%	886,553
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,015,390	1,067,350	1,173,700	10.0%	106,350
Fines and Forfeits	516,790	650,000	580,000	-10.8%	-70,000
Miscellaneous Revenue	1,462	1,100	1,500	36.4%	400
	1,533,643	1,718,450	1,755,200	2.1%	36,750
TOTAL REVENUE	1,524,602	1,736,657	2,659,960	53.2%	923,303
EXPENDITURES	<del></del>				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-39,170	-35,700	-8.9%	3,470
Cash Carryover	0	0	333,797		333,797
	0	-39,170	298,097	-861.0%	337,267
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	877,360	926,335	962,982	4.0%	36,647
Employer Provided Benefits	366,699	439,382	485,690	10.5%	46,308
Internal Service Charges	125,858	174,646	173,805	-0.5%	-841
Internal Services - IT Operations	132,977	158,489	141,740	-10.6%	-16,749
Other Operating Expenses	348,035	250,330	249,827	-0.2%	-503
Capital Outlay	0	2	514,411	5720450.0%	514,409
Supervision Allocation	-40,485	-274,666	-283,000	3.0%	-8,334
Indirect Cost	97,741	101,309	116,408	14.9%	15,099
	1,908,185	1,775,827	2,361,863	33.0%	586,036
TOTAL EXPENDITURES	1,908,185	1,736,657	2,659,960	53.2%	923,303
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized P	Positions	25	25		
Part-Time Ho		2,080	2,080		

## ON STREET PARKING SUBFUND 411

#### **BACKGROUND**

The Public Parking Division manages both On-Street and Off-Street parking, Bay Street, Courthouse, Forsythe, and JEA parking lots. Revenues are generated through daily and monthly parking fees, as well as other fines and forfeitures.

#### **REVENUE**

## Non-Departmental / Fund Level Activities

Transfers From Other Funds

• This amount represents a transfer from Off Street Parking (Subfund 412) and a transfer from 1986 Parking and ETR Bond Construction Fund (Subfund 414).

#### Office of Economic Development

Charges for Services

• The increase of \$106,350 is due to the increase of \$96,000 in collection fees – delinquent tax sales, \$33,000 in parking meter rental – out of service, \$25,000 in parking late fees and \$13,000 in parking fees - daily. These were somewhat offset by a decrease of \$60,000 in parking – 40% collection fees.

#### Fines and Forfeits

• The decrease of \$70,000 is due to the decrease of \$179,000 in disabled trust fund contribution – contra and \$32,571 in police and fire pension and contribution contra revenue. These were offset by an increase of \$108,571 in parking fines and \$33,000 in vehicle immobilization.

#### Miscellaneous Revenue

• The increase of \$400 is in miscellaneous sales and charges.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Salary and Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Cash Carryover

The increase of \$333,797 is due to excess funds being appropriated to this line item.

#### Office of Economic Development

Salaries

 The increase of \$36,647 is primarily due to pay changes, \$7,000 in salaries overtime and \$6,081 in leave rollback/sellback.

#### **Employer Provided Benefits**

The increase of \$46,308 is primarily due to the increase of \$38,694 in workers' compensation insurance and \$10,177 in general employees' pension contribution. These were somewhat offset by a decrease of \$4,040 in group hospitalization insurance.

#### Internal Services – IT Operations

• The decrease of \$16,749 is in computer system maintenance and security allocation.

### Capital Outlay

• This amount represents the anticipated purchase of specialized equipment in FY 16.

### Supervision Allocation

• The decrease of \$8,334 is due to the allocating of on–street sub-fund 411 supervisory expenses to off-street parking sub-fund 412.

## **Indirect Costs**

• The increase of \$15,099 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes in the cap.



## OFF-STREET PARKING SUBFUND -- 412

	FY 14	FY 15	FY 16	Change Fron	
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-7,637	0	5,793		5,793
Transfers From Other Funds	0	0	445,675		445,675
	-7,637	0	451,468		451,468
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	2,168,812	2,191,623	2,080,102	-5.1%	-111,521
Miscellaneous Revenue	8,582	24,315	24,315	0.0%	0
_	2,177,394	2,215,938	2,104,417	-5.0%	-111,521
TOTAL REVENUE	2,169,757	2,215,938	2,555,885	15.3%	339,947
= EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-8,046	-10,417	29.5%	-2,371
Transfers to Other Funds	0	18,207	390,351	2044.0%	372,144
Cash Carryover	0	742,386	2,660	-99.6%	-739,726
_	0	752,547	382,594	-49.2%	-369,953
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	301,147	325,071	351,327	8.1%	26,256
Employer Provided Benefits	157,636	185,293	176,442	-4.8%	-8,851
Internal Service Charges	213,685	230,255	229,208	-0.5%	-1,047
Internal Services - IT Operations	5,963	13,905	17,391	25.1%	3,486
Other Operating Expenses	359,218	382,849	1,061,015	177.1%	678,166
Capital Outlay	109,173	2	2	0.0%	0
Supervision Allocation	40,485	274,666	283,000	3.0%	8,334
Indirect Cost	64,489	51,350	54,906	6.9%	3,556
	1,251,795	1,463,391	2,173,291	48.5%	709,900
TOTAL EXPENDITURES	1,251,795	2,215,938	2,555,885	15.3%	339,947
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized P	ositions	11	11		
Part-Time Ho	ours	2,700	2,700		

## OFF STREET PARKING SUBFUND 412

#### **BACKGROUND**

The Public Parking Division manages the Ed Ball Garage, St. James Building, Yates, City Hall Annex and Water Street garages. Revenues are generated through daily and monthly parking fees.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

• This amount represents the anticipated interest earnings for FY 16.

#### Transfers From Other Funds

 This amount represents the transfer from 1986 Parking and ETR Bond Construction Fund (Subfund 414).

#### Office of Economic Development

## Charges for Services

• The decrease of \$111,521 is due to the decrease of \$67,136 in parking fees – monthly, \$24,138 in parking fees – daily and \$20,247 in parking fees – special events.

#### Miscellaneous Revenue

This is tenant revenue.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

#### Salary and Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Transfers To Other Funds

• This amount represents the transfer to on street parking (Subfund 411).

#### Cash Carryover

An appropriation of excess funds in this line item is not needed for FY 16.

#### Office of Economic Development

#### Salaries

The increase of \$26,256 is primarily due to pay changes.

#### **Employer Provided Benefits**

• The decrease of \$8,851 is primarily due to the decrease of \$16,023 in general employees' pension contribution and \$14,280 in group hospitalization insurance. These were somewhat offset by an increase of \$13,646 in workers' compensation insurance and \$6,732 in general employees' defined contribution pension.

#### Internal Services – IT Operations

• The increase of \$3,486 is in computer system maintenance/security allocation.

#### Other Operating Expenses

• The increase of \$678,166 is primarily due to the increase of \$345,675 in repairs to building and equipment, \$275,000 in lease and \$100,000 in contractual services. These were somewhat offset by a decrease of \$34,922 in miscellaneous insurance, \$3,663 in general liability insurance and \$3,000 in clothing, clean, shoe/transfer allowance.

#### Supervision Allocation

• The increase of \$8,334 is due to the allocating of on-street sub-fund 411 supervisory expenses to off-street parking sub-fund 412.

#### **Indirect Cost**

• The increase of \$3,556 is due to the indirect cost study by MAXIMUS Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There are no changes in the cap.



# 1986 PARKING & ETR BOND CONSTRUCTION SUBFUND -- 414

	FY 14	FY 15	FY 16	Change From Prior Year
	Actual	Adopted	Approved	Percent Dollar
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Miscellaneous Revenue	22,402	0	960,084	960,084
	22,402	0	960,084	960,084
TOTAL REVENUE	22,402	0	960,084	960,084
EXPENDITURES	<del></del>			
FINANCE				
Other Operating Expenses	0	0	-2,000	-2,000
Capital Outlay	0	0	-9,500	-9,500
	0	0	-11,500	-11,500
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Transfers to Other Funds	0	0	971,584	971,584
	0	0	971,584	971,584
PARKS, RECR., ENT. & CONSERVATION				
Internal Service Charges	-512	0	0	0
Internal Service - Capital Expense	512	0	0	0
Transfers to Other Funds	512	0	0	0
	512	0	0	0
TOTAL EXPENDITURES	512	0	960,084	960,084
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

## 1986 PARKING AND EXCISE TAX REVENUE BOND CONSTRUCTION SUBFUND 414

#### **BACKGROUND**

The remaining revenue in this fund is being utilized to pay for one-time expenses in the On-Street Parking fund (SF 411), Off-Street Parking fund (SF 412), and the Art in Public Places Trust Fund (SF 64N). These bonds have been paid off and the utilization of these funds will enable us to close the accounts. We have gained permission from bond counsel to release and close the accounts.

#### **REVENUE**

Miscellaneous Revenue

 These amounts represent the available revenue and interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Finance

Other Operating Expenses

Capital Outlay

• These negative amounts are the de-appropriation of prior year art in public places project balances that are being transferred out of this discontinued / paid off capital project fund into the art in public places trust fund (SF 64N).

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

On-Street Parking (SF 411) \$514,409
 Off-Street Parking (SF 412) \$445,675
 Art In Public Places Trust (64N) \$11,500

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# MOTOR VEHICLE INSPECTION - SEC 110.407 SUBFUND -- 431

	FY 14 FY 15	FY 16	9		
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,587	1,012	2,106	108.1%	1,094
_	1,587	1,012	2,106	108.1%	1,094
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	521,911	548,800	494,290	-9.9%	-54,510
	521,911	548,800	494,290	-9.9%	-54,510
TOTAL REVENUE	523,498	549,812	496,396	-9.7%	-53,416
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-17,890	-14,972	-16.3%	2,918
Cash Carryover	0	114,637	19,349	-83.1%	-95,288
	0	96,747	4,377	-95.5%	-92,370
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	232,684	238,834	236,343	-1.0%	-2,491
Employer Provided Benefits	121,656	134,830	145,208	7.7%	10,378
Internal Service Charges	17,449	18,275	29,165	59.6%	10,890
Internal Services - IT Operations	6,204	10,106	11,291	11.7%	1,185
Other Operating Expenses	18,338	26,213	37,706	43.8%	11,493
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	57,111	24,806	32,305	30.2%	7,499
	453,441	453,065	492,019	8.6%	38,954
TOTAL EXPENDITURES	453,441	549,812	496,396	-9.7%	-53,416
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
=	•••			23.190	
Authorized Po		7	7		
Part-Time Ho	urs	3,616	3,616		

## MOTOR VEHICLE INSPECTION SUBFUND 431

#### **BACKGROUND**

Municipal Code Section 110.407

The Public Parking Division manages the inspection stations for school buses, city vehicles and vehicles for hire.

#### REVENUE

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

#### Office of Economic Development

Charges for Services

 The decrease of \$54,510 is due to lower revenue projection of \$41,170 in vehicles for and \$12,706 in inspection station index.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Salary and Benefits Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### Cash Carryover

 The decrease of \$95,288 is due to a reduction of excess funds being appropriated to this line item.

#### Office of Economic Development

**Employer Provided Benefits** 

• The increase of \$10,378 is primarily due to the increase of \$7,806 in workers' compensation insurance and \$1,994 in general employees' pension contribution.

#### Internal Service Charges

• The increase of \$10,890 is primarily due to the increase of \$8,955 in building maintenance – citywide and a net of \$1,069 in fleet management.

## Internal Services - IT Operations

• The increase is due to computer system maintenance and security charges.

### Other Operating Expenses

 The increase of \$11,493 is primarily due to the increase of \$12,816 in hardware/software maintenance and licenses. This was somewhat offset by a decrease of \$921 in general liability insurance.

#### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There are no changes in the cap.

## SOLID WASTE DISPOSAL SUBFUND -- 441

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	n Prior Year Dolla
REVENUE	7 totaai	Adopted	прриочен	reiceiii	Dolla
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	40.000	•	700 574		700 574
Miscellaneous Revenue	16,866	0	709,571		709,571
Transfers from Fund Balance	0	0	850,075		850,075
	16,866	0	1,559,646		1,559,646
PUBLIC WORKS					
Charges for Services	66,888,766	66,715,478	66,916,304	0.3%	200,826
Revenue From City Agencies - Allocations	149,250	158,374	181,979	14.9%	23,605
Fines and Forfeits	2,280	1,000	2,300	130.0%	1,300
Miscellaneous Revenue	1,512,158	1,671,819	1,675,742	0.2%	3,923
Other Sources	0	0	3,800,000		3,800,000
_	68,552,455	68,546,671	72,576,325	5.9%	4,029,654
TOTAL REVENUE	68,569,321	68,546,671	74,135,971	8.2%	5,589,300
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-254,077	-189,419	-25.4%	64,658
Debt Service	5,393,954	5,462,500	5,501,476	0.7%	38,976
Transfers to Other Funds	0	0	1,506,020	0.1 70	1,506,020
Payment to Fiscal Agents	115,669	0	0		1,300,020
Banking Fund Debt Repayments	0	155,455	1,211,367	679.2%	1,055,912
Cash Carryover	0	112,210	1,455	-98.7%	-110,755
-	5,509,623	5,476,088	8,030,899	46.7%	2,554,811
PUBLIC WORKS	5,509,623	5,476,066	0,030,099	40.7%	2,554,611
Salaries	3,956,180	4,107,726	4,477,545	9.0%	369,819
	1,906,794	2,099,964	2,773,093	32.1%	
Employer Provided Benefits Internal Service Charges					673,129
•	3,229,211	3,239,102	3,305,247	2.0%	66,145
Internal Services - IT Operations	259,032	355,469	387,453	9.0%	31,984
Other Operating Expenses	50,781,503	52,463,900	54,339,458	3.6%	1,875,558
Capital Outlay	0	1	1	0.0%	00.040
Supervision Allocation Indirect Cost	-112,417 1,073,915	-215,000 1,019,421	-192,187 1,014,462	-10.6% -0.5%	22,813 -4,959
_	61,094,218	63,070,583	66,105,072	4.8%	3,034,489
TOTAL EXPENDITURES	66,603,842	68,546,671	74,135,971	8.2%	5,589,300
=				<b>0.2</b> /0	3,303,300
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized F	Positions	116	116		
Part-Time H	ours	1,300	1,300		

## SOLID WASTE DISPOSAL SUBFUND 441

#### **BACKGROUND**

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including the collection of household and commercial waste, yard debris, recyclables, and disposal activities most notably at the Trail Ridge landfill. It is comprised of multiple activities that include Collection Administration, Residential Collection, Downtown Collection, and Disposal Operations Scale House. The fund also provides oversight for the Public Works Non-Departmental activity of sanitation service for litter pick-up and large debrisillegal dumping within the general fund GSD.

Solid waste user fees were established, pursuant to Ordinance # 2007-837-E, in an effort to partially offset the costs of collecting, processing, disposing, recycling and composting of residential solid waste. Subsequently, Ordinance# 2010-446-E determined the actual solid waste cost and provided for a service assessment to match the cost of providing the service to the user fee and provided provisions for future assessments.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

• The \$709,571 increase is primarily due to timber sales that occurred while clearing for the Trail Ridge borrow pit project and landfill expansion.

#### Transfer from Fund Balance

• The \$850,075 is to help cover a transfer to Solid Waste – General Capital projects.

#### Public Works

## Charges for Services

• The net increase of 200,826 is due to the increase of \$48,550 in commercial tipping fees, \$131,659 in city department solid waste disposal fees, and \$20,960 in internal host fees.

#### Revenue from City Agencies - Allocations

• The increase of \$23,605 is due to the increased blight initiatives for litter and illegal dumping tons taken to the Trail Ridge landfill.

#### Fines and Forfeits

• The net increase of \$1,300 is the result of an increased collection of code violation fines.

#### Miscellaneous Revenue

• The increase of \$3,923 is primarily due to a projected slight increase in tons from Sale of Recyclables recovered from the landfill based on actuals.

#### Other Sources

The increase of \$3,800,000 is to fund the purchase of Solid Waste Recycling Carts.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### Salary and Benefit Lapse

• The \$189,419 lapse reflects anticipated average turnover and estimated vacancies within the division.

#### **Debt Service**

This reflects the necessary principal and interest on outstanding Solid Waste debt.

#### Transfers to Other Funds

• The net increase of \$1,506,020 is the result of the following transfers: \$229,250 to S/F 443 Landfill Closure in order to share the timber sales received, and \$1,276,770 to S/F 44K Solid Waste Capital Projects in order to further the Trail Ridge landfill expansion with Pay-Go funds.

#### Banking Fund Debt Repayments

• The net increase of \$1,055,912 is due to an increase of \$675,912 in banking fund interest allocation and \$380,000 in banking fund principal allocation costs.

#### Cash Carryover

This amount represents budgeted revenue over expenditures.

#### Public Works

#### Salaries

• The net increase of \$369,819 is primarily due to overtime funding is increasing \$222,510 as a result of crews working the blight initiative and increased Household Hazardous Waste remote collection events, as requested by the Solid Waste ad hoc committee. Additionally, permanent and probationary salaries are increasing \$141,593.

#### **Employer Provided Benefits**

 The net increase of \$673,129 is primarily due to increases of \$128,837 in GEPP pension contribution, \$11,796 in GEPP defined pension contribution and \$421,340 in workers compensation insurance.

#### Internal Service Charges

The net increase of \$66,145 is primarily due to an increase of \$152,107 fleet repair and \$248,993 in fleet vehicle rental charges. These increases were offset by decreases of \$265,128 in copy center charges and \$81,746 in fleet parts and repairs.

#### Internal Services – IT Operations

• The increase of \$31,984 is attributable to higher computer system maintenance charges.

#### Other Operating Expenses

• The net increase of \$1,875,558 is due to an increase of \$3,800,000 in other operating supplies to fund the purchase of Solid Waste Recycling Carts. This was offset by decreases of \$1,670,783 in contract garbage / recycling, and \$235,909 in landfill charges.

#### Supervision Allocation

• This amount represents the administrative / supervision cost of the Solid Waste division which is allocated between this fund and the solid waste activity in the General Fund – GSD (SF 011).

#### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There is no change.



# CONTAMINATION ASSESSMENT SUBFUND -- 442

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	40,269	21,579	31,374	45.4%	9,795
Transfers from Fund Balance	665,058	814,732	49,500	-93.9%	-765,232
	705,327	836,311	80,874	-90.3%	-755,437
PUBLIC WORKS					
Charges for Services	223,168	220,277	221,410	0.5%	1,133
Miscellaneous Revenue	22,790	0	0		0
	245,958	220,277	221,410	0.5%	1,133
TOTAL REVENUE	951,285	1,056,588	302,284	-71.4%	-754,304
EXPENDITURES					
PUBLIC WORKS					
Salaries	1,468	0	0		0
Employer Provided Benefits	12	0	0		0
Internal Service Charges	16,683	32,888	40,884	24.3%	7,996
Other Operating Expenses	453,301	1,023,700	261,400	-74.5%	-762,300
_	471,464	1,056,588	302,284	-71.4%	-754,304
TOTAL EXPENDITURES	471,464	1,056,588	302,284	-71.4%	-754,304
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## CONTAMINATION ASSESSMENT SUBFUND 442

#### **BACKGROUND**

The Solid Waste Division charges Internal or External Host Fees in order to fund groundwater sampling, contamination assessment reports, and also examine, evaluate, and remedy closed contaminated landfill and dump sites within the City. Internal Host Fees are applied to each Class I ton deposited in the Trail Ridge landfill and External Host Fees are applied to each Class III ton deposited in private landfills. Host fees for the Contamination Assessment sub fund are assessed at the rate of \$0.24 per ton.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• The increase of \$9,795 is attributable to a higher assumption in investment pool earnings.

#### Transfers from Fund Balance

• This represents the amount necessary to balance the fund.

#### Public Works

Charges for Services

• The net increase of \$1,133 is primarily due to an increase in internal host fees.

#### **EXPENDITURES**

Public Woks

Internal Service Charges

• The increase of \$7,996 is primarily due to an increase in OGC Legal charges.

#### Other Operating Expenses

• The net decrease of \$762,300 is primarily attributable to a \$619,800 decrease in professional services and a \$143,500 decrease in miscellaneous services and charges.

#### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

## LANDFILL CLOSURE SUBFUND -- 443

	FY 14	FY 15	FY 16	Change Fro	om Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	189,410	0	129,325		129,325
Transfers from Fund Balance	3,785,272	14,842,088	100,000	-99.3%	-14,742,088
	3,974,682	14,842,088	229,325	-98.5%	-14,612,763
PUBLIC WORKS					
Charges for Services	1,841,137	1,817,282	1,826,629	0.5%	9,347
Miscellaneous Revenue	693,043	0	0		0
_	2,534,180	1,817,282	1,826,629	0.5%	9,347
TOTAL REVENUE	6,508,862	16,659,370	2,055,954	-87.7%	-14,603,416
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	75	1,055	1306.7%	980
_	0	75	1,055	1306.7%	980
PUBLIC WORKS					
Salaries	193,319	205,150	197,699	-3.6%	-7,451
Employer Provided Benefits	131,252	126,430	148,717	17.6%	22,287
Internal Service Charges	9,554	16,496	7,513	-54.5%	-8,983
Internal Services - IT Operations	0	1,818	2,279	25.4%	461
Other Operating Expenses	4,428,375	15,949,398	1,698,688	-89.3%	-14,250,710
Capital Outlay	5,775	360,003	3	-100.0%	-360,000
	4,768,275	16,659,295	2,054,899	-87.7%	-14,604,396
TOTAL EXPENDITURES	4,768,275	16,659,370	2,055,954	-87.7%	-14,603,416
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## LANDFILL CLOSURE SUBFUND 443

#### **BACKGROUND**

The Landfill Closure subfund currently provides for the expenses related to post closure at the North and East landfills, and the costs of closure and future post closure at Trail Ridge landfill. Solid Waste Division charges an Internal Host fee that provides funding for this purpose at the rate of \$1.98 per Class I ton deposited at the Trail Ridge landfill as well as an External Host Fee at the rate of \$1.98 per Class III ton deposited at the Old Kings Road (private) landfill.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• The increase of \$129,325 is attributable to higher assumption on investment pool earnings.

#### Transfer from Other Funds

• The \$100,000 represents a transfer to Solid Waste Capital Projects (SF 44K) thus reducing the transfer from the General Fund (SF 011).

#### Public Works

#### Charges for Services

• Internal host fees are proposed to increase by \$9,347 based upon a slight projected increases in Class I tons received at Trail Ridge Landfill.

#### **EXPENDITURES**

#### Public Works

#### Salaries

• The \$7,451 decrease is due to a slight change in the allocation of those Solid Waste Operation employees that perform landfill post-closure duties at the East and North Landfills based on actuals.

#### **Employer Provided Benefits**

• The increase of \$22,287 is primarily due an increase of \$24,048 in workers' compensation insurance cost. This amount is offset by a decreased charge of \$2,621 in group hospitalization insurance costs.

#### Internal Services Charges

• The decrease of \$8,883 is due to in building maintenance costs allocated within the subfund for building related costs.

#### Other Operating Expenses

• The net decrease of \$14,250,710 is primarily due to decrease of \$13,578,768 of other operating expenses eliminated from the Trail Ridge landfill closure activity. Also, a reduction of \$550,792 at the Trail Ridge borrow pit other operating expense activity for permit, engineering, design, and construction expenses. The \$1,699,643 for FY 16 is primarily due to \$587,407 for post-closure expenses associated with the City's closed East Landfill and North Landfill. The remainder is due to permit, engineering, design, and construction expenses at the City owned Borrow Pit of \$1,112,236.

#### **AUTHORIZED POSITION CAP**

There are no employees authorized to this subfund.

# SOLID WASTE FACILITIES MITIGATION SUBFUND -- 445

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	11,008	9,060	7,120	-21.4%	-1,940
Transfers from Fund Balance	347,505	0	0		0
	358,514	9,060	7,120	-21.4%	-1,940
PUBLIC WORKS					
Charges for Services	181,084	181,320	182,500	0.7%	1,180
Transfers from Fund Balance	33,902	0	0		0
	214,986	181,320	182,500	0.7%	1,180
TOTAL REVENUE	573,500	190,380	189,620	-0.4%	-760
EXPENDITURES					
FIRE AND RESCUE					
Grants, Aids & Contributions	196,333	0	0		0
_	196,333	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	190,380	189,620	-0.4%	-760
_	0	190,380	189,620	-0.4%	-760
TOTAL EXPENDITURES	196,333	190,380	189,620	-0.4%	-760
			<del></del>		
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SOLID WASTE FACILITIES MITIGATION SUBFUND 445

#### **BACKGROUND**

The Facility Mitigation Class I Landfills subfund was established to mitigate property concerns in areas surrounding Class I landfills. A Resource Recovery Fee (Internal Host Fee) of \$.50 is applied to each Class I ton deposited at the Trail Ridge landfill. Ordinance 2007-739 authorized a 50/50 sharing of the \$0.50 Internal Host Fee between the Class I Mitigation Fund and the Taye' Brown Regional Park Improvement Trust fund.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

The decrease of \$1,940 is attributable to a lower assumption on investment pool earnings.

#### Public Works

Charges for Services

• The \$182,500 represents a Host Fee of \$0.25 times the projected tonnage for FY16 of 730,000 at the landfill.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Cash Carryover

• Funds in this category are placed in reserve pending future council approved appropriations for mitigation activities.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# SOLID WASTE CLASS III MITIGATION SUBFUND -- 446

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	Prior Year Dollar
REVENUE	, lotda.	ridopiod	приста	rercent	Dollai
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	10.004	10.146	0.774	-27.8%	2 272
Transfers from Fund Balance	10,884 769,544	12,146 0	8,774 0	-27.8%	-3,372 0
Transiers nom Fund Balance	709,544	U	U		U
	780,428	12,146	8,774	-27.8%	-3,372
PUBLIC WORKS					
Charges for Services	102,765	96,270	96,270	0.0%	0
_	102,765	96,270	96,270	0.0%	0
TOTAL REVENUE	883,193	108,416	105,044	-3.1%	-3,372
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	600,000	0	0		0
Cash Carryover	0	108,416	105,044	-3.1%	-3,372
	600,000	108,416	105,044	-3.1%	-3,372
TOTAL EXPENDITURES	600,000	108,416	105,044	-3.1%	-3,372
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SOLID WASTE CLASS III MITIGATION SUBFUND 446

#### **BACKGROUND**

This subfund was established to mitigate concerns in areas surrounding Class III Disposal Sites (private Construction and Demolition Debris Landfills). External Host Fees (formerly, resource recovery) are generated by a \$0.50 recovery fee per Class III ton processed at the private landfills. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, chapter 380, part 4, and then funding is approved by Council.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

The decrease of \$3,372 is attributable to a lower assumption on investment pool earnings.

#### Public Works

Charges for Services

• External host fees are budgeted to remain flat, which are directly related to budgeted tons estimated to be received at private facilities/landfills (Class III).

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Cash Carryover

 Funds in this category are placed in reserve pending future council approved appropriations for mitigation activities. The decrease is directly related to a lower assumption on investment pool earnings as seen above.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# 1991A ETR CONSTRUCTION SUBFUND -- 449

FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dolla
		11	1 diddin Bone
0	0	1,205,742	1,205,742
0	0	-391,777	-391,777
0	0	813,965	813,965
0	0	2,283	2,283
0	0	2,283	2,283
0	0	816,248	816,248
0	0	816,248	816,248
0	0	816,248	816,248
0	0	816,248	816,248
	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0       0       -391,777         0       0       813,965         0       0       2,283         0       0       2,283         0       0       816,248         0       0       816,248         0       0       816,248

## 1991A ETR CONSTRUCTION SUBFUND 449

#### **BACKGROUND**

This fund currently houses available appropriated revenue as well as any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) proposed to be funded in FY 16.

Project Title	FY16 Adopted
Trail Ridge Landfill Expansion	816,248

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# 1991B ETR CONSTRUCTION SUBFUND -- 44A

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	45,895		45,895
Transfers from Fund Balance	0	0	119,402		119,402
	0	0	165,297		165,297
TOTAL REVENUE	0	0	165,297		165,297
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	165,297		165,297
-	0	0	165,297		165,297
TOTAL EXPENDITURES	0	0	165,297		165,297
AUTHORIZED POSITION CAP	0	<b>0</b>	165,297 FY 16	Change	165,29

## 1991B ETR CONSTRUCTION SUBFUND 44A

#### **BACKGROUND**

This fund currently houses available appropriated revenue as well as any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue Transfer from Fund Balance

• These amounts represent the available revenue and interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) proposed to be funded in FY 16.

Project Title	FY16 Adopted
Trail Ridge Landfill Expansion	165,297

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# CLOSED DEBT SVC-1996A ETR REF S/F SUBFUND -- 44B

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	74,557		74,557
	0	0	74,557		74,557
TOTAL REVENUE	0	0	74,557		74,557
EXPENDITURES	<del></del>				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	74,557		74,557
	0	0	74,557		74,557
TOTAL EXPENDITURES	0	0	74,557		74,557
AUTHORIZED POSITION CAP					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## CLOSED DEBT SVC-1996A ETR REF S/F SUBFUND 44B

#### **BACKGROUND**

This fund currently houses available appropriated revenue as well as any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Transfer from Fund Balance

• The remaining cash in this fund is being appropriated and transferred out to fund capital project(s).

#### **EXPENDITURES**

Transfers to Other Funds

• This is the transfer out to the Solid Waste capital project fund (SF 44K).

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# 1999B ETR CONSTRUCTION SUBFUND -- 44C

FY 14	FY 15	FY 16	Change From Prior Year
Actual	Adopted	Approved	Percent Dollar
138,238	0	4,023,877	4,023,877
138,238	0	4,023,877	4,023,877
0	0	970,415	970,415
0	0	970,415	970,415
138,238	0	4,994,292	4,994,292
0	0	4,994,292	4,994,292
0	0	4,994,292	4,994,292
1,129,122	0	0	0
1,129,122	0	0	0
2,996	0	0	0
2,996	0	0	0
1,132,118	0	4,994,292	4,994,292
	Actual  138,238  138,238  0  0  138,238  0  138,238	Actual Adopted  138,238 0 138,238 0 0 0 0 0 0 0 138,238 0  0 0 1,129,122 0 1,129,122 0 2,996 0	Actual       Adopted       Approved         138,238       0       4,023,877         138,238       0       4,023,877         0       0       970,415         0       0       970,415         138,238       0       4,994,292         0       0       4,994,292         0       0       4,994,292         1,129,122       0       0         1,129,122       0       0         2,996       0       0

## 1999B ETR CONSTRUCTION SUBFUND 44C

#### **BACKGROUND**

This fund currently houses available appropriated revenue as well as any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) proposed to be funded in FY 16.

Project Title	FY16 Adopted
Trail Ridge Landfill Expansion	4,994,292

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# CLOSED DEBT SVC-1999B ETR REFUNDING S/F SUBFUND -- 44D

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	153,860		153,860
	0	0	153,860		153,860
TOTAL REVENUE	0	0	153,860		153,860
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	153,860		153,860
	0	0	153,860		153,860
TOTAL EXPENDITURES	0	0	153,860		153,860
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## CLOSED DEBT SERVICE 1999B ETR SUBFUND 44D

#### **BACKGROUND**

This debt service fund has been repaid and the residual cash in the fund is being used to fund capital project(s).

#### **REVENUE**

## Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• The remaining cash in this fund is being appropriated and transferred out to fund capital project(s).

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

Transfers to Other Funds

• This is the transfer out to the Solid Waste capital project fund (SF 44K).

#### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

# SW POLLUTION REMEDIATION SUBFUND -- 44F

	FY 14	FY 15	FY 16	Change From Prior Year
	Actual	Adopted	Approved	Percent Dollar
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Miscellaneous Revenue	0	0	145,491	145,491
Transfers from Fund Balance	0	0	55,345	55,345
	0	0	200,836	200,836
REGULATORY COMPLIANCE				
Miscellaneous Revenue	32,154	0	629,736	629,736
	32,154	0	629,736	629,736
TOTAL REVENUE	32,154	0	830,572	830,572
EXPENDITURES				
REGULATORY COMPLIANCE				
Capital Outlay	0	0	1,330,572	1,330,572
Contingencies	0	0	-500,000	-500,000
	0	0	830,572	830,572
TOTAL EXPENDITURES	0	0	830,572	830,572
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

## SOLID WASTE POLLUTION REMEDIATION SUBFUND 44F

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Transfers from Fund Balance

• These amounts represent the available revenue being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Regulatory Compliance

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

The table below reflects the CIP project(s) proposed to be funded in FY 16.

Project Title	FY16 Adopted
Ash Remediation Program	1,330,572

#### Contingencies

• This amount represents the de-authorization of a contingency appropriated in a prior year to fund the CIP project(s) listed in the table above.

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# 2009B EXCISE TAX REV BONDS-SOLID WASTE SUBFUND -- 44G

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	10,019	10,780	7.6%	761
Transfer In to Pay Debt Service	0	1,803,231	1,795,220	-0.4%	-8,011
	0	1,813,250	1,806,000	-0.4%	-7,250
TOTAL REVENUE	0	1,813,250	1,806,000	-0.4%	-7,250
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	1,813,250	1,806,000	-0.4%	-7,250
	0	1,813,250	1,806,000	-0.4%	-7,250
TOTAL EXPENDITURES	0	1,813,250	1,806,000	-0.4%	-7,250
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2009B EXCISE TAX REVENUE BONDS - SOLID WASTE SUBFUND 44G

#### **BACKGROUND**

Subfund 44G is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009B from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1996A and replaced subfund 44B as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

#### **REVENUE**

## Non-Departmental / Fund Level Activities

Miscellaneous Revenue

 Is made up of anticipated interest earnings for FY16 which will be used to pay a portion of the debt service costs for FY16.

#### Transfer in to Pay Debt Service

 This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY16.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

Fiscal and Other Debt Fees

• Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009B ETR (ref 96A)	1,720,000	86,000	0	1,806,000

#### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

# 2009C EXCISE TAX REV BONDS-SOLID WASTE SUBFUND -- 44H

tual	Adopted	Approved	Percent	Dollar
0	20,131	22,144	10.0%	2,013
0	3,659,269	3,706,256	1.3%	46,987
0	3,679,400	3,728,400	1.3%	49,000
0	3,679,400	3,728,400	1.3%	49,000
0	3,679,400	3,728,400	1.3%	49,000
0	3,679,400	3,728,400	1.3%	49,000
0	3,679,400	3,728,400	1.3%	49,000
	0 0 0 0	0 3,679,400 0 3,679,400 0 3,679,400 0 3,679,400	0     3,679,400     3,728,400       0     3,679,400     3,728,400       0     3,679,400     3,728,400       0     3,679,400     3,728,400	0       3,679,400       3,728,400       1.3%         0       3,679,400       3,728,400       1.3%         0       3,679,400       3,728,400       1.3%         0       3,679,400       3,728,400       1.3%

## 2009C EXCISE TAX REVENUE BONDS - SOLID WASTE SUBFUND 44H

#### **BACKGROUND**

Subfund 44H is a debt service fund utilized for the payment of long-term debt principal, interest and fiscal agent fees associated with bond issue ETR 2009C from funding transferred from a bond sinking fund. This bond issue refunded previous bond issue ETR 1999B and replaced subfund 44D as one of the debt service funds for bond issues supporting Solid Waste Disposal Operations (SF 441).

#### REVENUE

## Non-Departmental / Fund Level Activities

Miscellaneous Revenue

 Is made up of anticipated interest earnings for FY16 which will be used to pay a portion of the debt service costs for FY16.

#### Transfer in to Pay Debt Service

 This represents a transfer from the Solid Waste operating fund (SF 441) to pay the remaining debt service costs for FY16.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

Fiscal and Other Debt Fees

• Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C ETR (ref 99B)	3,585,000	143,400	0	3,728,400

#### **AUTHORIZED POSITION CAP**

There are no employees associated with this subfund.

# SOLID WASTE MITIGATION-CAPITAL PROJECTS SUBFUND -- 44I

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
PUBLIC WORKS					
Charges for Services	181,084	465,287	0	-100.0%	-465,287
Miscellaneous Revenue	29,840	18,034	0	-100.0%	-18,034
	210,925	483,321	0	-100.0%	-483,321
TOTAL REVENUE	210,925	483,321	0	-100.0%	-483,321
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	97,728	286,817	539,000	87.9%	252,183
Cash Carryover	0	196,504	-447,523	-327.7%	-644,027
_	97,728	483,321	91,477	-81.1%	-391,844
PUBLIC WORKS					
Capital Outlay	252,272	0	0		0
Cash Carryover	0	0	-91,477		-91,477
_	252,272	0	-91,477		-91,477
TOTAL EXPENDITURES	350,000	483,321	0	-100.0%	-483,321
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SOLID WASTE MITIGATION CAPITAL PROJECTS SUBFUND 44I

#### **BACKGROUND**

The Solid Waste Mitigation Capital Projects Subfund was established to record and account for capital projects attributed to Class I landfill mitigation capital projects as well as to provide a separate subfund to isolate the Taye Brown Regional Park Improvement District's share of Internal Host Fees collected at the Trail Ridge Landfill, and associated investment earnings, from general mitigation activities.

The subfund also serves as the Taye Brown Regional Park Improvement Trust Fund, a permanent, ongoing trust fund of the City of Jacksonville. The subfund is authorized to accept Council appropriations, gifts, fees, and other types of donations.

#### **REVENUE**

No revenue in this all-years fund were appropriated or de-appropriated in FY 16.

#### **EXPENDITURES**

Non-Departmental / Fund Level Activities

Cash Carryover

 Prior year appropriations to a cash carryover line are being de-appropriated to fund a transfer out to fund 4F5.

#### Transfers to Other Funds

City Council de-appropriated \$539,000 of prior year cash carryovers in this fund to subsidize the
FY 16 operating cost of a contract with Northeast Florida Equestrian Society to run the
Equestrian Center. This category shows the funding flowing from this fund to a new created fund
within the Equestrian Center (SF 4F5).

#### Public Works

Cash Carryover

• Prior year appropriations to a cash carryover line are being de-appropriated to fund a transfer out to fund 4F5.

#### **AUTHORIZED POSITION CAP**

# SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND -- 44K

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	3,436,018		3,436,018
_	0	0	3,436,018		3,436,018
PUBLIC WORKS					
Other Sources	0	10,879,000	1,588,145	-85.4%	-9,290,855
	0	10,879,000	1,588,145	-85.4%	-9,290,855
TOTAL REVENUE	0	10,879,000	5,024,163	-53.8%	-5,854,837
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	10,879,000	5,024,163	-53.8%	-5,854,837
	0	10,879,000	5,024,163	-53.8%	-5,854,837
TOTAL EXPENDITURES	0	10,879,000	5,024,163	-53.8%	-5,854,837
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SOLID WASTE GENERAL CAPITAL PROJECTS SUBFUND 44K

#### **BACKGROUND**

This fund currently houses the FY 16 proposed Solid Waste Capital Improvement Projects (CIP) to be funded with Banking Fund borrowing as well as pay-go funding transferred in from various funds.

#### **REVENUE**

## Non-Departmental / Fund Level Activities

Transfers from Other Funds

 These are the transfers of available funding from various funds to fund a portion of the trail ridge landfill expansion project.

0	General Fund – GSD (SF 011)	\$1,930,831
0	Solid Waste operating fund (SF 411)	\$1,276,770
0	Closed Debt Service fund (SF 44B)	\$74,557
0	Closed Debt Service fund (SF 44D)	\$153,860

#### Public Works

Other Sources

 This is the FY 16 proposed borrowing from the Banking Fund (SF 592) to bring the funding for the trail ridge landfill expansion project to a total of \$11 million between all capital project funds.

#### **EXPENDITURES**

Public Works

Capital Outlay

• The table below details the project and project amounts.

5,024,163

Project Title	FY16 Approved
Trail Ridge Landfill Expansion	5,024,163

#### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

## MAYPORT FERRY SUBFUND -- 451

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-2,058	0	0		0
Other Sources	200,003	200,000	0	-100.0%	-200,000
Transfers From Other Funds	337,215	0	0		0
_	535,160	200,000	0	-100.0%	-200,000
PUBLIC WORKS					
Charges for Services	1,123,113	1,372,034	1,293,318	-5.7%	-78,716
Other Sources	0	0	400,000		400,000
	1,123,113	1,372,034	1,693,318	23.4%	321,284
TOTAL REVENUE	1,658,273	1,572,034	1,693,318	7.7%	121,284
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	112,500	0	-100.0%	-112,500
Cash Carryover	0	37,428	0	-100.0%	-37,428
_	0	149,928	0	-100.0%	-149,928
PUBLIC WORKS					
Internal Service Charges	230,096	345,315	29,826	-91.4%	-315,489
Other Operating Expenses	1,342,581	1,056,790	1,276,044	20.7%	219,254
Capital Outlay	0	20,001	1	-100.0%	-20,000
Cash Carryover	0	0	387,447		387,447
_	1,572,677	1,422,106	1,693,318	19.1%	271,212
TOTAL EXPENDITURES	1,572,677	1,572,034	1,693,318	7.7%	121,284
AUTHORIZED POSITION CAP					

## MAYPORT FERRY SUBFUND 451

#### **BACKGROUND**

Ordinances 2012-0235-E and 2012-0522-E established the St. Johns River Ferry Commission to run the Mayport Ferry when the Jacksonville Port Authority returned the Ferry and the tangible property related to Ferry Operations to the City of Jacksonville in 2012. Per Ordinance 2013-820-E, JTA was to take over the Ferry by October 1, 2015; however, the operational transfer has been delayed until sometime later during FY16.

#### **REVENUE**

#### Public Works

Charges for Services

• The decrease is mainly due to scheduled maintenance, which will require the Ferry to be dry docked for a month and a half.

#### Other Sources

 This amount represents the contribution from JTA for ferry operations per Ordinance 2013-820-E.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• There is no transfer to other funds in FY16 as a result of the FLAP grant match requirements not being met.

#### Public Works

Internal Service Charges

 The decrease is mainly attributable to the FLAP grant (budgeted in S/F 452) covering a larger portion of FY16 fuel related costs and a lower estimated amount of fuel needed due to the haul out of the Ferry.

#### Other Operating Expenses

• The increase is mainly due to the FLAP grant covering a smaller portion of contractual services for the operation of the Ferry.

#### Cash Carryover

 This amount represents an appropriation of excess revenue over expenditures for this subfund.

#### **AUTHORIZED POSITION CAP**

# MAYPORT FERRY - GRANTS/CAPITAL PROJECTS SUBFUND -- 452

	FY 14	FY 15	FY 16	Change From	rom Prior Year	
	Actual	Adopted	Approved	Percent	Dollar	
REVENUE						
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES						
Transfers From Other Funds	0	112,500	900,000	700.0%	787,500	
	0	112,500	900,000	700.0%	787,500	
PUBLIC WORKS						
Intergovernmental Revenue	0	450,000	900,000	100.0%	450,000	
Other Sources	0	0	1,500,000		1,500,000	
	0	450,000	2,400,000	433.3%	1,950,000	
TOTAL REVENUE	0	562,500	3,300,000	486.7%	2,737,500	
EXPENDITURES						
PUBLIC WORKS						
Other Operating Expenses	0	562,500	0	-100.0%	-562,500	
Capital Outlay	0	0	1,800,000		1,800,000	
Contingencies	0	0	1,500,000		1,500,000	
_	0	562,500	3,300,000	486.7%	2,737,500	
TOTAL EXPENDITURES	0	562,500	3,300,000	486.7%	2,737,500	
AUTHORIZED POSITION CAP		FY 15	FY 16	Change		

## MAYPORT FERRY – GRANTS / CAPITAL PROJECTS SUBFUND 452

#### **BACKGROUND**

This sub-fund is used to account for any grants or capital projects associated with the Mayport Ferry. The funding in FY16 relates to the Coast Guard required overhaul of the Mayport Ferry. This is an "all years" subfund, which means once funding is appropriated, it stays in place from year to year rather than lapsing.

#### REVENUE

## Non-Departmental/Fund Level Activities

Transfer from Other Funds

• The amount of \$900,000 represents a transfer from the General Fund – GSD, which is the City's portion for the Mayport Ferry overhaul.

#### Public Works

Other Sources

 This amount of \$1,500,000 represents a transfer from JTA, which is JTA's portion for the Mayport Ferry overhaul.

#### **EXPENDITURES**

Capital Outlay

• This amount represents the total funding needed for the Mayport Ferry overhaul.

#### **AUTHORIZED POSITION CAP**

## STORMWATER SERVICES SUBFUND -- 461

REVENUE				Percent	Dollar
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	909,344	0	0		0
Transfers From Other Funds	1,741,120	1,561,058	1,578,843	1.1%	17,785
Transfers from Fund Balance	0	0	4,640,905		4,640,905
	2,650,464	1,561,058	6,219,748	298.4%	4,658,690
PUBLIC WORKS					
Charges for Services	29,142,380	29,207,958	28,935,801	-0.9%	-272,157
Miscellaneous Revenue	-420	0	0		0
	29,141,960	29,207,958	28,935,801	-0.9%	-272,157
TOTAL REVENUE	31,792,423	30,769,016	35,155,549	14.3%	4,386,533
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	2,931,568	3,694,873	1,037,695	-71.9%	-2,657,178
Contingencies	0	44,918	0	-100.0%	-44,918
Transfers to Other Funds	7,856,023	3,337,152	11,100,000	232.6%	7,762,848
Banking Fund Debt Repayments	2,331,397	2,679,498	2,360,574	-11.9%	-318,924
Cash Carryover	0	588,533	2,604	-99.6%	-585,929
	13,118,987	10,344,974	14,500,873	40.2%	4,155,899
PARKS, RECREATION & COMMUNITY SVCS					
Salaries	35,049	46,236	46,236	0.0%	0
Employer Provided Benefits	368	670	670	0.0%	0
Other Operating Expenses	11,122	11,313	11,130	-1.6%	-183
Indirect Cost		0	3,223		3,223
	46,540	58,219	61,259	5.2%	3,040
PUBLIC WORKS					
Salaries	4,673,835	4,695,325	4,878,855	3.9%	183,530
Employer Provided Benefits	2,473,707	2,616,977	3,164,296	20.9%	547,319
Internal Service Charges Internal Services - IT Operations	2,060,437	2,216,849	2,363,760	6.6% 71.9%	146,911 96,633
Other Operating Expenses	119,239 5,778,525	134,371 9,495,410	231,004 9,392,157	-1.1%	-103,253
Capital Outlay	0,770,323	9,495,410	9,392,137	0.0%	103,233
Indirect Cost	1,180,812	1,088,791	419,497	-61.5%	-669,294
	16,286,555	20,247,724	20,449,570	1.0%	201,846
REGULATORY COMPLIANCE					
Salaries	52,952	51,725	53,301	3.0%	1,576
Employer Provided Benefits	42,840	29,563	38,973	31.8%	9,410
Internal Service Charges	224	241	397	64.7%	156
Internal Services - IT Operations	1,989	19,901	20,680	3.9%	779
Other Operating Expenses	15,219	16,668	15,068	-9.6%	-1,600
Capital Outlay	9,179	1	1	0.0%	0
Indirect Cost	0	0	15,427		15,427
	122,402	118,099	143,847	21.8%	25,748

SPECIAL SERVICES					
<b>Employer Provided Benefits</b>	2	0	0		0
Other Operating Expenses	146	0	0		0
	147	0	0		0
TOTAL EXPENDITURES	29,574,631	30,769,016	35,155,549	14.3%	4,386,533
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
	Authorized Positions	48	46	-2	
	Part-Time Hours	2,600	2,600		

## STORMWATER SERVICES SUBFUND 461

#### **BACKGROUND**

The Stormwater Services fund provides a dedicated funding source, through the Stormwater fee, and operating budget for various Departments including Neighborhoods, Parks & Recreations and Public Works. The Environmental Quality Division (EQ) manages a portion of the Stormwater Management System Program, which responsibilities include inspections of illicit connections to drainage systems, inspections of high priority industries, and surface water quality monitoring. The Parks & Recreation Department administers the Florida Yards Program to address issues with pollution and disappearing habitats and serves to maintain compliance with a stormwater regulatory permit. The Public Works Department is responsible for completing various flood and drainage mitigation projects, clean canals and ditches, address stormwater treatment issues, maintain collection and pumping systems, as well as stormwater treatment facilities (ponds).

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Other Funds

 Pursuant to Section 754.110 of the Municipal Code, the City provides for the value of Stormwater User Fees waived for 501(c) 3 organizations and individuals or families who are economically disadvantaged.

#### Transfers from Fund Balance

• The amount represents the transfer from the Stormwater Services operating fund (SF 461) to fund the CIP projects in SF462.

#### Public Works

#### Charges for Services

• The net decrease of \$272,157 is primarily due to a decrease of \$388,416 in Stormwater fee. This was slightly offset by a decrease of \$73,946 in user fees reductions.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### **Debt Service**

• This reflects the necessary principal and interest on outstanding Stormwater Service related debt.

#### Transfers to Other Funds

 The increase of \$7,762,848 is due to an increased transfer to the Stormwater Capital Projects subfund (SF 462). This amount represents the excess revenue over expenditures in this fund that is transferred to the Stormwater Services - Capital Project fund (SF 462) be used as pay-go funds for various capital projects.

#### Banking Fund Debt Repayment

• This reflects the necessary principal and interest on outstanding Stormwater Service related debt.

#### Parks, Recreation & Community Services

#### Salaries

• The \$46,236 represents funding work hours for two (2) part-time employees. The part-time employees are tasked to expand the schools current youth educational programs.

#### **Employer Provided Benefits**

• The \$670 accounts for the benefits (Medicare Tax) of the part-time employees.

#### Other Operating Expenses

• The \$11,130 provides for various supplies and a local mileage reimbursement for travel within the county.

#### **Indirect Costs**

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

#### Public Works

#### Salaries

• The net increase of \$183,530 is attributable to increases of \$98,591 in permanent and probationary salaries as a result of the Stormwater allocation costs and \$80,785 in salaries overtime costs. These were offset by a reduction of \$9,608 is supervisory differential costs.

#### **Employer Provided Benefits**

 The net increase of \$547,319 is primarily due to increases of \$436,130 in workers' compensation insurance, \$82,885 in group hospitalization insurance costs, and \$20,724 in GEPP defined contribution pension costs.

#### Internal Service Charges

 The net increase of \$146,911 is mainly due to increases of \$306,680 in fleet vehicle rental allocation costs. This was offset by decreases of \$64,240 in fleet parts/oil/gas allocation, \$56,418 in building maintenance-citywide, \$22,808 in fleet repairs/maintenance allocation, and \$12,146 in utilities allocation charges.

#### Internal Service – IT Operations

 The net increase of 96,633 is attributable to increases in computer system maintenance/security allocation charges.

#### Other Operating Expenses

The net decrease of \$103,253 is primarily due to a decrease of \$413,233 in contractual services
 BMAP Credit. This was offset by increases of \$297,718 in contractual services and \$40,000 in equipment rental costs.

#### **Indirect Costs**

 This represents an indirect cost allocation calculated as part of a study performed by MAXIMUS Consulting Services, Inc.

## Regulatory Compliance

#### Salaries

• The increase is primarily due to a slight salary adjustment for the reclassification of a staff position.

#### **Employer Provided Benefits**

• The increase of \$9,410 is mainly due to increases of \$5,142 in workers compensation costs and \$4,227 in pension contributions.

#### Other Operating Expenses

The net decrease is primarily due to a reduction of \$1,563 in general liability insurance.

#### **Indirect Cost**

• The increase of \$15,427 is due to higher indirect costs based on the annual study done by an independent consulting firm.

## **AUTHORIZED POSITION CAP**

The authorized position cap was decreased by two (2) positions that were transferred from Stormwater subfund 461 to the general fund. One (1) engineer manager position was transferred to Supervision Engineering Division and one (1) maintenance worker II was transferred to the Right of Way Grounds Maintenance Division as a result of the Stormwater personnel cost allocation.



# STORMWATER SERVICES - CAPITAL PROJECTS SUBFUND -- 462

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	7,856,023	3,337,152	11,269,221	237.7%	7,932,069
<del>-</del>	7,856,023	3,337,152	11,269,221	237.7%	7,932,069
PUBLIC WORKS					
Other Sources	0	-18,061,112	0	-100.0%	18,061,112
_	0	-18,061,112	0	-100.0%	18,061,112
TOTAL REVENUE	7,856,023	-14,723,960	11,269,221	-176.5%	25,993,181
EXPENDITURES					
PUBLIC WORKS					
Internal Service Charges	0	0	0		0
Internal Service - Capital Expense	0	0	0		0
Operating - Capital Expense	0	-428,891	0	-100.0%	428,891
Capital Outlay	12,997,214	-14,295,069	11,269,221	-178.8%	25,564,290
_	12,997,214	-14,723,960	11,269,221	-176.5%	25,993,181
TOTAL EXPENDITURES	12,997,214	-14,723,960	11,269,221	-176.5%	25,993,181
_					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## STORMWATER SERVICES – CAPITAL PROJECTS SUBFUND 462

#### **BACKGROUND**

The Stormwater Services – Capital Projects Subfund accounts for capital projects financed by stormwater user fees, excess retained earnings, debt proceeds and investment earnings.

## **REVENUE**

Transfers from Other Funds

• The amount represents the transfer from the Stormwater Services operating fund (SF 461) to fund the CIP projects detailed below.

#### **EXPENDITURES**

Capital Outlay

• The table below details the project and project amounts:

11,100,000

	Draigat Title	FY 16
Project	Project Title	Approved
PW0072 01	Drainage System Rehab - County Wide	6,000,000
PW0707 01	Old Plank Road Outfall	3,100,000
PW0764 01	Valens Drive LID Project	2,000,000

#### **AUTHORIZED POSITION CAP**

## MUNICIPAL STADIUM - CITY SUBFUND -- 4A1

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	<b>7.000.445</b>	7.050.004	0.000.004	0.50/	0=0.000
Taxes	7,892,145	7,650,004	8,300,004	8.5%	650,000
Miscellaneous Revenue Transfers From Other Funds	78,523 4,312,052	56,581	105,325	86.1%	48,744
Transfers From Other Funds	4,312,052	6,524,534	4,625,101	-29.1%	-1,899,433
	12,282,721	14,231,119	13,030,430	-8.4%	-1,200,689
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,869,032	0	0		0
Miscellaneous Revenue	4,006,518	0	0		0
_	5,875,550	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	2,135,000	2,135,000	0.0%	0
Miscellaneous Revenue	0	3,960,040	4,768,677	20.4%	808,637
_	0	6,095,040	6,903,677	13.3%	808,637
TOTAL REVENUE	18,158,270	20,326,159	19,934,107	-1.9%	-392,052
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	10,164,729	10,151,124	10,192,933	0.4%	41,809
Transfers to Other Funds	388,000	5,596,821	5,908,174	5.6%	311,353
Payment to Fiscal Agents	878,787	0	0,000,171	0.070	0
=	11,431,516	15,747,945	16,101,107	2.2%	353,162
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	161,382	0	0		0
Internal Services - IT Operations	64,818	0	0		0
Other Operating Expenses	3,532,161	0	0		0
Capital Outlay	44,636	0	0		0
_	3,802,997	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	145,036	65,140	-55.1%	-79,896
Internal Services - IT Operations	0	130,920	126,582	-3.3%	-4,338
Other Operating Expenses	0	4,237,258	3,571,278	-15.7%	-665,980
Capital Outlay	0	65,000	70,000	7.7%	5,000
_	0	4,578,214	3,833,000	-16.3%	-745,214
TOTAL EXPENDITURES	15,234,513	20,326,159	19,934,107	-1.9%	-392,052
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## MUNICIPAL STADIUM - CITY SUBFUND 4A1

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

#### Taxes

 This revenue category includes the 2 cent tourist development tax and F.S. 212.055 state sales tax rebate revenue. The increase is due to higher projected tourist development tax revenues.

#### Miscellaneous Revenue

Is made up of anticipated interest earnings for FY 16.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

#### Charges for Services

 This revenue category includes daily parking fees, NFL ticket surcharge and other surcharges.

#### Miscellaneous Revenue

 This revenue category includes rental of city facilities. The is due to an increase in Jaguars rent based on their rent schedule, outlined in Amendment 8 of their lease agreement.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

#### Debt Service

 This amount represents the transfer out to the Municipal Stadium – Debt Service fund (SF 4A6) to fund debt service costs.

#### Transfers to Other Funds

 This represents a subsidy to the Municipal Stadium - SMG fund (SF 4A2) to balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

## Office of Sports & Entertainment

## Internal Service Charges

• The net decrease is mainly due to decreases in fleet vehicle allocation of \$43,886 and utilities allocation of \$30,229.

## Internal Services - IT Operations

• The decrease is due to a reduction in computer system maintenance and security.

#### Other Operating Expenses

• The net decrease is being driven by decreases in electricity costs of \$383,440 and miscellaneous insurance of \$261,795.

## Capital Outlay

• The increase in attributed to increase expenses for capital outlay projects in FY 16.

## **AUTHORIZED POSITION CAP**



## MUNICIPAL STADIUM - SMG SUBFUND -- 4A2

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	5,212,821	4,928,174	-5.5%	-284,647
_	0	5,212,821	4,928,174	-5.5%	-284,647
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	4,606,907	0	0		0
Miscellaneous Revenue	2,357,225	0	0		0
_	6,964,132	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	2,991,381	2,537,042	-15.2%	-454,339
Miscellaneous Revenue	0	1,866,971	1,513,854	-18.9%	-353,117
_	0	4,858,352	4,050,896	-16.6%	-807,456
TOTAL REVENUE	6,964,132	10,071,173	8,979,070	-10.8%	-1,092,103
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	1,200,476	0	0		0
Employer Provided Benefits	388,738	0	0		0
Other Operating Expenses	8,316,679	0	0		0
_	9,905,893	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	1,376,741	1,366,106	-0.8%	-10,635
Employer Provided Benefits	0	493,125	491,251	-0.4%	-1,874
Other Operating Expenses	0	8,201,307	7,121,713	-13.2%	-1,079,594
	0	10,071,173	8,979,070	-10.8%	-1,092,103
TOTAL EXPENDITURES	9,905,893	10,071,173	8,979,070	-10.8%	-1,092,103
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## MUNICIPAL STADIUM - SMG SUBFUND 4A2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office Sports & Entertainment serves as a liaison for SMG. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers From Other Funds

 This amount represents a subsidy from the Municipal Stadium - City fund (SF 4A1) to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

 This revenue category includes daily parking fees, ticket surcharges and contractual services revenue.

#### Miscellaneous Revenue

 This revenue category includes rental of city facilities, concession sales, advertising fees and other smaller line items.

#### **EXPENDITURES**

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

#### Salaries

• The decrease is due to a reduction in SMG salaries.

#### Other Operating Expenses

 The net decrease is being driven by decreases of \$860,814 in contractual services and of \$146,800 in repairs and maintenance.

#### **AUTHORIZED POSITION CAP**

# MUNICIPAL STADIUM - DEBT SERVICE SUBFUND -- 4A6

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	64,605	110,064	119,352	8.4%	9,288
Transfer In to Pay Debt Service	10,164,729	13,562,182	13,606,734	0.3%	44,552
	10,229,334	13,672,246	13,726,086	0.4%	53,840
TOTAL REVENUE	10,229,334	13,672,246	13,726,086	0.4%	53,840
EXPENDITURES	<del></del> -	<del></del>			·
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	450	0	0		0
Fiscal and Other Debt Fees	9,194,900	13,672,246	13,726,086	0.4%	53,840
_	9,195,350	13,672,246	13,726,086	0.4%	53,840
TOTAL EXPENDITURES	9,195,350	13,672,246	13,726,086	0.4%	53,840
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## MUNICIPAL STADIUM - DEBT SERVICE SUBFUND 4A6

#### **BACKGROUND**

This fund receives a transfer from the Municipal Stadium operating fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer in to Pay Debt Service

• This represents a transfer from the Municipal Stadium operating fund (SF 4A1) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Cap Imp Refunding	5,240,000	5,041,850	450	10,282,300
2014 Cap Imp - Scoreboard/Pools	1,750,000	1,693,336	450	3,443,786
	6,990,000	6,735,186	900	13,726,086

#### **AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

## MEMORIAL ARENA - CITY SUBFUND -- 4B1

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	23,502	28,580	11,213	-60.8%	-17,367
Transfers From Other Funds	0	1,706,661	1,503,553	-11.9%	-203,108
	23,502	1,735,241	1,514,766	-12.7%	-220,475
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	341,804	0	0		0
Miscellaneous Revenue	-30,278	0	0		0
	311,526	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	350,000	325,000	-7.1%	-25,000
_	0	350,000	325,000	-7.1%	-25,000
TOTAL REVENUE	335,029	2,085,241	1,839,766	-11.8%	-245,475
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	108,793	0	-100.0%	-108,793
Cash Carryover	0	0	15,798		15,798
_	0	108,793	15,798	-85.5%	-92,995
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	50,789	0	0		0
Internal Services - IT Operations	88,490	0	0		0
Other Operating Expenses	1,701,711	0	0		0
Capital Outlay	31,562		0		0
	1,872,552	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	46,837	23,108	-50.7%	-23,729
Internal Services - IT Operations	0	35,734	28,966	-18.9%	-6,768
Other Operating Expenses	0	1,843,877	1,721,894	-6.6%	-121,983
Capital Outlay	0	50,000	50,000	0.0%	0
	0	1,976,448	1,823,968	-7.7%	-152,480
TOTAL EXPENDITURES	1,872,552	2,085,241	1,839,766	-11.8%	-245,475
AUTHORIZED DOCITION CAD					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## MEMORIAL ARENA - CITY SUBFUND 4B1

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

• This revenue category includes ticket surcharge revenue.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

• The decrease is due to there being no interfund transfer out of this subfund in FY16.

## Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Internal Service Charges

The net decrease is mainly due to a reduction in the utilities allocation of \$19,183.

## Internal Services – IT Operations

 The decrease is due to a reduction in the computer system maintenance and security allocation.

#### Other Operating Expenses

The net decrease is mainly due to a decrease in miscellaneous insurance of \$125,291.
 This is somewhat offset by increases in electricity of \$8,575 and in chilled water of \$8,195.

#### **AUTHORIZED POSITION CAP**

## MEMORIAL ARENA - SMG SUBFUND -- 4B2

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	4,464,137	0	0		0
Miscellaneous Revenue	2,260,826	0	0		0
	6,724,963	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	5,208,200	4,849,697	-6.9%	-358,503
Miscellaneous Revenue	0	3,006,507	2,888,393	-3.9%	-118,114
-	0	8,214,707	7,738,090	-5.8%	-476,617
TOTAL REVENUE	6,724,963	8,214,707	7,738,090	-5.8%	-476,617
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	1,706,661	1,191,561	-30.2%	-515,100
-	0	1,706,661	1,191,561	-30.2%	-515,100
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	1,164,747	0	0		0
Employer Provided Benefits	339,328	0	0		0
Other Operating Expenses	4,168,160	0	0		0
_	5,672,235	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	1,273,786	1,316,736	3.4%	42,950
Employer Provided Benefits	0	367,270	421,776	14.8%	54,506
Other Operating Expenses	0	4,866,990	4,808,017	-1.2%	-58,973
_	0	6,508,046	6,546,529	0.6%	38,483
TOTAL EXPENDITURES	5,672,235	8,214,707	7,738,090	-5.8%	-476,617
TOTAL EXPENDITURES  AUTHORIZED POSITION CAP	5,672,235	<b>8,214,707</b> FY 15	<b>7,738,090</b>	-5.8%	-476,

## MEMORIAL ARENA - SMG SUBFUND 4B2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

#### Charges for Services

 This revenue category includes daily parking fees, ticket surcharges and contractual services revenue.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

• This represents a subsidy to Memorial Arena-City SF 4B1 to help balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

#### Salaries

The increase is attributed to an increase in SMG salaries.

#### **Employer Provided Benefits**

• The increase is due to increases in SMG health insurance and payroll taxes.

#### Other Operating Expenses

• The net decrease is mainly due to decreases of \$266,820 in contractual services and \$20,000 in repairs and maintenances. These is somewhat offset by an increase of \$238,195 to event contribution.

#### **AUTHORIZED POSITION CAP**

# MEMORIAL ARENA - DEBT SERVICE SUBFUND -- 4B6

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	19,847	36,465	40,424	10.9%	3,959
Transfer In to Pay Debt Service	4,123,698	4,493,370	4,489,411	-0.1%	-3,959
	4,143,545	4,529,835	4,529,835	0.0%	0
TOTAL REVENUE	4,143,545	4,529,835	4,529,835	0.0%	0
EXPENDITURES		<del></del>			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	5,612,843	4,529,835	4,529,835	0.0%	0
_	5,612,843	4,529,835	4,529,835	0.0%	0
TOTAL EXPENDITURES	5,612,843	4,529,835	4,529,835	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## MEMORIAL ARENA - DEBT SERVICE SUBFUND 4B6

#### **BACKGROUND**

This fund receives a transfer from the Better Jacksonville Plan [BJP] fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances.

#### **REVENUE**

Miscellaneous Revenues

 Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

 This a transfer from the Better Jacksonville Plan subfund (SF 1I1) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Better Jax	0	1,611,335	0	1,611,335
2012A Better Jax	0	2,918,500	0	2,918,500
	0	4,529,835	0	4,529,835

#### **AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

## BASEBALL STADIUM - CITY SUBFUND -- 4C1

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	11,739	4,680	16,461	251.7%	11,781
Transfers From Other Funds	281,316	751,080	1,319,220	75.6%	568,140
	293,055	755,760	1,335,681	76.7%	579,921
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	95,600	0	0		0
Miscellaneous Revenue	18,585	0	0		0
	114,184	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	70,000	70,000	0.0%	0
Miscellaneous Revenue	0	110,000	249,141	126.5%	139,141
	0	180,000	319,141	77.3%	139,141
TOTAL REVENUE	407,239	935,760	1,654,822	76.8%	719,062
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	441,825	423,375	-4.2%	-18,450
_	0	441,825	423,375	-4.2%	-18,450
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	204	0	0		0
Internal Services - IT Operations	3,360	0	0		0
Other Operating Expenses	458,620	0	0		0
Capital Outlay	12,700	0	0		0
	474,884	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	94	56	-40.4%	-38
Other Operating Expenses	0	458,840	1,191,390	159.7%	732,550
Capital Outlay	0	35,001	40,001	14.3%	5,000
	0	493,935	1,231,447	149.3%	737,512
TOTAL EXPENDITURES	474,884	935,760	1,654,822	76.8%	719,062
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### BASEBALL STADIUM - CITY SUBFUND 4C1

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

• This revenue category includes ticket surcharge revenue.

#### Miscellaneous Revenue

• This revenue category includes rental of city facilities.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

 This represents a subsidy to the Baseball Stadium - SMG fund (SF 4C2) to balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Other Operating Expenses

• The net increase is mainly due to an increase in professional services of \$700,000 to support field conversions for the Armada.

#### Capital Outlay

 The increase of \$5,000 in attributed to increase expenses for capital outlay projects in FY 16.

#### **AUTHORIZED POSITION CAP**

## BASEBALL STADIUM - SMG SUBFUND -- 4C2

Actual 00	Adopted  441,825  441,825	Approved 423,375	Percent	Dolla
0		423,375	-4.2%	
0		423,375	-4.2%	
0		423,375	-4.2%	
	441,825		1.2/5	-18,450
		423,375	-4.2%	-18,450
359,190	0	0		0
74,936	0	0		0
434,126	0	0		0
0	326,495	1,145,990	251.0%	819,495
0	62,574	73,436	17.4%	10,862
0	389,069	1,219,426	213.4%	830,357
434,126	830,894	1,642,801	97.7%	811,907
254,757	0	0		0
77,392	0	0		0
468,253	0	0		0
800,403	0	0		0
0	276,326	298,128	7.9%	21,802
0	81,705	92,221	12.9%	10,516
0	472,863	1,252,452	164.9%	779,589
0	830,894	1,642,801	97.7%	811,907
800,403	830,894	1,642,801	97.7%	811,907
	0 0 0 434,126 254,757 77,392 468,253 800,403 0 0	0 326,495 0 62,574 0 389,069 434,126 830,894 254,757 0 77,392 0 468,253 0 800,403 0 0 276,326 0 81,705 0 472,863 0 830,894	0       326,495       1,145,990         0       62,574       73,436         0       389,069       1,219,426         434,126       830,894       1,642,801         254,757       0       0         77,392       0       0         468,253       0       0         800,403       0       0         0       276,326       298,128         0       81,705       92,221         0       472,863       1,252,452         0       830,894       1,642,801	0       326,495       1,145,990       251.0%         0       62,574       73,436       17.4%         0       389,069       1,219,426       213.4%         434,126       830,894       1,642,801       97.7%         254,757       0       0       0         77,392       0       0       0         468,253       0       0       0         800,403       0       0       0         0       276,326       298,128       7.9%         0       81,705       92,221       12.9%         0       472,863       1,252,452       164.9%         0       830,894       1,642,801       97.7%

## BASEBALL STADIUM - SMG SUBFUND 4C2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents a subsidy from the Baseball Stadium – City fund (SF 4C1) to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

### Office of Sports & Entertainment

Charges for Services

 This revenue category includes daily parking fees, ticket surcharges and contractual services revenue.

#### Miscellaneous Revenue

• This revenue category includes rental of city facilities and other smaller revenue items.

#### **EXPENDITURES**

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Salaries

The increase is primarily due to increases in SMG salaries.

#### **Employer Provided Benefits**

The increase is due to increases in SMG health insurance and SMG payroll taxes.

#### Other Operating Expenses

• The net increase is mainly attributable to a rise in contractual services.

#### **AUTHORIZED POSITION CAP**

# BASEBALL STADIUM - DEBT SERVICE SUBFUND -- 4C6

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	5,239	9,634	10,680	10.9%	1,046
Transfer In to Pay Debt Service	1,089,442	1,187,105	1,186,059	-0.1%	-1,046
	1,094,681	1,196,739	1,196,739	0.0%	0
TOTAL REVENUE	1,094,681	1,196,739	1,196,739	0.0%	0
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	1,482,886	1,196,739	1,196,739	0.0%	0
_	1,482,886	1,196,739	1,196,739	0.0%	0
TOTAL EXPENDITURES	1,482,886	1,196,739	1,196,739	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## BASEBALL STADIUM - DEBT SERVICE SUBFUND 4C6

#### **BACKGROUND**

This fund receives a transfer from the Better Jacksonville Plan [BJP] fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances.

#### **REVENUE**

Miscellaneous Revenues

 Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

 This a transfer from the Better Jacksonville Plan subfund (SF 1I1) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

• Represents the interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012 Better Jax	0	425,489	0	425,489
2012A Better Jax	0	771,250	0	771,250
	0	1,196,739	0	1,196,739

#### **AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

## PERFORMING ARTS CENTER - CITY SUBFUND -- 4D1

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	Prior Year Dollar
REVENUE	710100.	7.00p.100	, .pp. 0 * 0 u	i ercent	Dollar
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-25,029	0	0		0
Transfers From Other Funds	570,125	772,627	736,664	-4.7%	-35,963
	5.45.000	770 007	700.004	4.70/	
	545,096	772,627	736,664	-4.7%	-35,963
OFFICE OF ECONOMIC DEVELOPMENT	404 400	2	0		•
Charges for Services	101,400	0	0		0
	101,400	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	150,000	200,000	33.3%	50,000
_		450,000	222.222		F0 000
	0	150,000	200,000	33.3%	50,000
TOTAL REVENUE	646,496	922,627	936,664	1.5%	14,037
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	44,392	149,133	298,013	99.8%	148,880
Transfers to Other Funds	0	156,459	112,309	-28.2%	-44,150
_			440.000		404700
	44,392	305,592	410,322	34.3%	104,730
OFFICE OF ECONOMIC DEVELOPMENT	40.040	0	0		0
Internal Service Charges Internal Services - IT Operations	19,916 36,964	0	0		0
Other Operating Expenses	681,120	0	0		0
Capital Outlay	23,407	0	0		0
——————————————————————————————————————					
	761,407	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	18,979	9,674	-49.0%	-9,305
Internal Services - IT Operations	0	4,421	3,613	-18.3%	-808
Other Operating Expenses	0	563,634	493,054	-12.5%	-70,580
Capital Outlay	0	30,001	20,001	-33.3%	-10,000
	0	617,035	526,342	-14.7%	-90,693
TOTAL EXPENDITURES	805,799	922,627	936,664	1.5%	14,037
AUTHORIZED POSITION CAR					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### PERFORMING ARTS CENTER - CITY SUBFUND 4D1

#### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

This revenue category includes ticket surcharge revenue.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

**Debt Service** 

• This amount represents the transfer out to the Performing Arts Center – Debt Service fund (SF 4D6) to fund debt service costs.

#### Transfers to Other Funds

 This represents a subsidy to the Performing Arts Center - SMG fund (SF 4D2) to balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Internal Service Charges

• The net decrease is mainly due to a decrease in the utilities allocation of \$16,204. This is somewhat offset by increases in building maintenance of \$4,385 and in fleet parts, oil and gas of \$3,665.

#### Other Operating Expenses

The net decrease is mainly due to a reduction in miscellaneous insurance of \$72,447.

#### Capital Outlay

• The decrease of \$10,000 is due to decreased expenses for capital projects in FY 16.

# PERFORMING ARTS CENTER - SMG SUBFUND -- 4D2

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	156,459	112,309	-28.2%	-44,150
_	0	156,459	112,309	-28.2%	-44,150
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	1,855,139	0	0		0
Miscellaneous Revenue	785,908	0	0		0
_	2,641,047	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	1,731,401	1,981,063	14.4%	249,662
Miscellaneous Revenue	0	708,682	770,544	8.7%	61,862
_	0	2,440,083	2,751,607	12.8%	311,524
TOTAL REVENUE	2,641,047	2,596,542	2,863,916	10.3%	267,374
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	483,883	0	0		0
Employer Provided Benefits	132,043	0	0		0
Other Operating Expenses	1,885,273	0	0		0
_	2,501,199	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	619,321	656,665	6.0%	37,344
Employer Provided Benefits	0	182,420	202,259	10.9%	19,839
Other Operating Expenses	0	1,794,801	2,004,992	11.7%	210,191
-	0	2,596,542	2,863,916	10.3%	267,374
TOTAL EXPENDITURES	2,501,199	2,596,542	2,863,916	10.3%	267,374
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## PERFORMING ARTS CENTER - SMG SUBFUND 4D2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents a subsidy from the Performing Arts Center – City fund (SF 4D1) to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

This revenue category includes ticket surcharges and contractual services revenue.

#### Miscellaneous Revenue

This revenue category includes rental of city facilities and other smaller revenue items.

#### **EXPENDITURES**

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Salaries

• The increase is primarily due to an increase in SMG salaries.

#### **Employer Provided Benefits**

• The increase is due to a rise in SMG health insurance and SMG payroll taxes.

#### Other Operating Expenses

The net increase is mainly due to an increase of \$215,285 in contractual services.

#### **AUTHORIZED POSITION CAP**

# PERFORMING ARTS CENTER - DEBT SERVICE SUBFUND -- 4D6

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	181	967	1,887	95.1%	920
Transfer In to Pay Debt Service	44,392	149,133	298,013	99.8%	148,880
	44,573	150,100	299,900	99.8%	149,800
TOTAL REVENUE	44,573	150,100	299,900	99.8%	149,800
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	46,100	150,100	299,900	99.8%	149,800
	46,100	150,100	299,900	99.8%	149,800
TOTAL EXPENDITURES	46,100	150,100	299,900	99.8%	149,800
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## PERFORMING ARTS CENTER - DEBT SERVICE SUBFUND 4D6

#### **BACKGROUND**

This fund receives a transfer from the Performing Arts Center [Times Union Center] operating fund, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal and interest.

#### **REVENUE**

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer in to Pay Debt Service

• This represents a transfer from the Times Union Center operating fund (SF 4D1) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents the interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012C Special Revenue	259,000	40,900	0	299,900

#### **AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

## CONVENTION CENTER - CITY SUBFUND -- 4E1

	FY 14 FY 15	FY 15	FY 15 FY 16	Change From Prior Yea	
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	8,463	4,445	11,225	152.5%	6,780
Transfers From Other Funds	1,005,152	1,095,241	1,123,949	2.6%	28,708
	1,013,615	1,099,686	1,135,174	3.2%	35,488
TOTAL REVENUE	1,013,615	1,099,686	1,135,174	3.2%	35,488
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	520,443	568,257	9.2%	47,814
_	0	520,443	568,257	9.2%	47,814
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	30,659	0	0		0
Internal Services - IT Operations	14,562	0	0		0
Other Operating Expenses	559,557	0	0		0
Capital Outlay	52,872	0	0		0
_	657,650	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	8,408	45,038	435.7%	36,630
Internal Services - IT Operations	0	8,046	6,462	-19.7%	-1,584
Other Operating Expenses	0	512,788	455,416	-11.2%	-57,372
Capital Outlay	0	50,001	60,001	20.0%	10,000
_	0	579,243	566,917	-2.1%	-12,326
TOTAL EXPENDITURES	657,650	1,099,686	1,135,174	3.2%	35,488
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## CONVENTION CENTER - CITY SUBFUND 4E1

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

#### Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

 This represents a subsidy to the Convention Center – City fund (SF 4E2) to balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Internal Service Charges

• The net increase is mainly due to an increase in building maintenance.

#### Internal Services – IT Operations

 The decrease is due to a reduction in computer system maintenance and security allocation.

#### Other Operating Expenses

The net decrease is mainly due to a decrease in miscellaneous insurance of \$49,753.

#### Capital Outlay

 The increase of \$10,000 in attributed to increase expenses for capital outlay projects in FY 16.

#### **AUTHORIZED POSITION CAP**

## CONVENTION CENTER - SMG SUBFUND -- 4E2

Actual	Adopted	Approved	Change From	
			Percent	Dolla
0	520,443	568,257	9.2%	47,814
0	520,443	568,257	9.2%	47,814
01,097	0	0		0
84,591	0	0		0
85,688	0	0		0
0	1,001,123	1,030,028	2.9%	28,905
0	959,595	1,024,960	6.8%	65,365
0	1,960,718	2,054,988	4.8%	94,270
85,688	2,481,161	2,623,245	5.7%	142,084
99,237	0	0		0
33,472	0	0		0
53,276	0	0		0
85,985	0	0		0
0	970,196	978,603	0.9%	8,407
0	375,965	394,597	5.0%	18,632
0	1,135,000	1,250,045	10.1%	115,045
0	2,481,161	2,623,245	5.7%	142,084
85,985	2,481,161	2,623,245	5.7%	142,084
	253,276 285,985 0 0 0	0 970,196 0 375,965 0 1,135,000 0 2,481,161	0     0       0     970,196       0     375,965       0     1,135,000       0     2,481,161       2,623,245       2,481,161     2,623,245	0     0       0     970,196       0     375,965       0     1,135,000       0     2,481,161       2,623,245     5.7%       2,481,161     2,623,245       2,57%

### CONVENTION CENTER - SMG SUBFUND 4E2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents the subsidy from the Convention Center – City fund (SF 4E1) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

 This revenue category includes daily parking fees, ticket surcharge and contractual services revenue.

#### Miscellaneous Revenue

 This revenue category includes rental of city facilities, concession sales and other smaller revenue items.

#### **EXPENDITURES**

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Salaries

The increase is primarily due to a rise in SMG salaries.

#### **Employer Provided Benefits**

The increase is attributable to a rise in SMG health insurance and SMG payroll taxes.

#### Other Operating Expenses

• The net increase is mainly due to a rise in contractual services of \$131,731.

#### **AUTHORIZED POSITION CAP**

# EQUESTRIAN CENTER-NEFL EQUESTRIAN SOCITY SUBFUND -- 4F5

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	363	0	0		0
Transfers From Other Funds	97,728	286,817	539,000	87.9%	252,183
	98,091	286,817	539,000	87.9%	252,183
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	0	175,500	0	-100.0%	-175,500
Miscellaneous Revenue	0	562,088	0	-100.0%	-562,088
	0	737,588	0	-100.0%	-737,588
TOTAL REVENUE	98,091	1,024,405	539,000	-47.4%	-485,405
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Other Operating Expenses	97,369	1,024,405	539,000	-47.4%	-485,405
	97,369	1,024,405	539,000	-47.4%	-485,405
TOTAL EXPENDITURES	97,369	1,024,405	539,000	-47.4%	-485,405
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## EQUESTRIAN CENTER - NEFL EQUESTRIAN SOCIETY SUBFUND 4F5

#### **BACKGROUND**

Ordinance 2014-331-E transferred the management of the Equestrian Center from SMG to the Northeast Florida Equestrian Society (NFES)/H.O.R.S.E. Therapies, Inc. The Department of Parks, Recreation and Community Services provides the contract oversight.

#### **REVENUE**

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

• This represents the subsidy from the Taye' Brown Regional trust fund (Solid Waste Facilities Mitigation - SF 44I) that is required to balance up the fund.

#### **EXPENDITURES**

#### Office of Economic Development

Other Operating Expenses

 This expenditure category includes funding for the contract to operate the Equestrian Center.

#### **AUTHORIZED POSITION CAP**

# EQUESTRIAN CENTER - DEBT SERVICE SUBFUND -- 4F6

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	400	962	1,013	5.3%	51
Transfer In to Pay Debt Service	115,588	121,328	116,637	-3.9%	-4,691
	115,988	122,290	117,650	-3.8%	-4,640
TOTAL REVENUE	115,988	122,290	117,650	-3.8%	-4,640
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	1,673	0	0		0
Fiscal and Other Debt Fees	113,768	122,290	117,650	-3.8%	-4,640
	115,441	122,290	117,650	-3.8%	-4,640
TOTAL EXPENDITURES	115,441	122,290	117,650	-3.8%	-4,640
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### EQUESTRIAN CENTER - DEBT SERVICE SUBFUND 4F6

#### BACKGROUND

Ordinance 2014-331-E shifted the management of this facility from SMG to a private entity. Therefore the funding to cover any debt service for the equestrian center is paid by the General Fund – GSD.

This fund receives a transfer from the General Fund – GSD, which is used along with any accumulated interest in the fund, to pay the debt service related to the various bond issuances. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

Miscellaneous Revenue

 Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer in to Pay Debt Service

• This represents a transfer from the General Fund – GSD (SF 011) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2014 Cap Project (ref 2005A)	0	89,200	0	89,200
2008A Cap Project (ref 1997's & 2002)	7,710	5,911	1,438	15,059
2008B Cap Project (ref 1997's & 2002)	7,710	5,643	38	13,391
	15,420	100,754	1,476	117,650

#### **AUTHORIZED POSITION CAP**

There are no city positions associated with this subfund.

# SPORTS COMPLEX CAPITAL MAINT-SEC 111.136 SUBFUND -- 4G1

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Taxes	5,501,564	6,361,804	5,835,201	-8.3%	-526,603
Miscellaneous Revenue	1,317	52,434	18,995	-63.8%	-33,439
	5,502,881	6,414,238	5,854,196	-8.7%	-560,042
OFFICE OF ECONOMIC DEVELOPMENT					
Other Sources	24,225,000	0	301,000		301,000
_	24,225,000	0	301,000		301,000
TOTAL REVENUE	29,727,881	6,414,238	6,155,196	-4.0%	-259,042
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	0	3,411,058	139,335	-95.9%	-3,271,723
Cash Carryover	0	-38,516	0	-100.0%	38,516
_	0	3,372,542	139,335	-95.9%	-3,233,207
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	36,135,426	0	301,000		301,000
_	36,135,426	0	301,000		301,000
OFFICE OF SPORTS & ENTERTAINMENT					
Capital Outlay	0	3,041,696	5,714,861	87.9%	2,673,165
_	0	3,041,696	5,714,861	87.9%	2,673,165
TOTAL EXPENDITURES	36,135,426	6,414,238	6,155,196	-4.0%	-259,042
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SPORTS COMPLEX CAPITAL MAINTENANCE SUBFUND 4G1

#### **BACKGROUND**

Municipal code section 111.136 mandates that the Convention Development Tax collected pursuant to chapter 764, be allocated to the Sports Complex Capital Maintenance Enterprise Fund. This fund was established for that purpose. These funds are to be used pay the debt service on the scoreboard construction and to construct, extend, enlarge, remodel, repair, improve or maintain the Sports Complex which includes the Municipal Stadium, Veterans Memorial Arena, the Jacksonville Baseball Stadium and the other venues.

#### **REVENUE**

#### Taxes

• This represents the FY 16 anticipated 2 Cent Tourist Development tax.

#### Miscellaneous Revenue

Is made up of anticipated interest earnings for FY 16.

#### Other Sources

 These are additional bond revenues that are being appropriated to cover a reciprocal bond related expense item as seen below in Office of Economic Development – Capital Outlay.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### **Debt Service**

This amount represents the transfer out to the debt service fund to pay for the FY 16 interest and principal costs on the stadium improvements pursuant to 2013-694-E as well as a reduction in the amount of debt service that will be needed for FY 15. The amount show is the net appropriation needed in this all-years fund.

### Office of Economic Development

#### Capital Outlay

• These are bond expenses related to 2013-694-E.

#### Office of Sports & Entertainment

#### Capital Outlay

• The capital funding by venue and project are detailed in the tables below:

#### Memorial Arena

1,282,158

Project Title	FY 16 Approved
BUILDING SYSTEMS	40,000
FURNITURE, FIXURES & EQUIP	85,000
INTERIOR FINISHES	107,158
NETWORK / COMPUTER SYSTEMS	300,000
AUDIO/VISUAL/SCOREBOARD/BROADCAST	750,000

## Baseball Park

342,000

Project Title	FY 16
Project Title	Approved
NETWORK / COMPUTER SYSTEMS	20,000
WATERPROOFING / DECK COATING	25,000
BUILDING SYSTEMS	47,000
EXTERIOR FINISHES	250,000

## Municipal Stadium

4,090,703

Project Title	FY 16
Project fille	Approved
NETWORK & COMPUTER SYSTEMS	50,000
FURNITURE, FIXERS & EQUIPMENT	105,000
STADIUM - WATERPROOFING	150,000
AUDIO/VISUAL/SCOREBOARD/BROADCAST	155,000
EBF-EXTERIOR FINISHES	299,703
SECURITY AND ACCESS CONTROLS	600,000
STADIUM - INTERIOR FINISHES	778,500
BUILDING SYSTEMS	1,952,500

## **AUTHORIZED POSITION CAP**

There are no positions in this subfund.



## RITZ THEATER - CITY SUBFUND -- 4H1

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	751,817	875,796	929,945	6.2%	54,149
	751,817	875,796	929,945	6.2%	54,149
OFFICE OF ECONOMIC DEVELOPMENT					
Miscellaneous Revenue	21,975	0	0		0
	21,975	0	0		0
TOTAL REVENUE	773,792	875,796	929,945	6.2%	54,149
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	784,622	779,926	-0.6%	-4,696
	0	784,622	779,926	-0.6%	-4,696
OFFICE OF ECONOMIC DEVELOPMENT					
Internal Service Charges	1,014	0	0		0
Internal Services - IT Operations	28,422	0	0		0
Other Operating Expenses	69,325	0	0		0
	98,761	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Internal Service Charges	0	2,533	30,378	1099.3%	27,845
Internal Services - IT Operations	0	19,833	28,605	44.2%	8,772
Other Operating Expenses	0	68,808	66,036	-4.0%	-2,772
Capital Outlay	0	0	25,000		25,000
	0	91,174	150,019	64.5%	58,845
TOTAL EXPENDITURES	98,761	875,796	929,945	6.2%	54,149
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## RITZ THEATER - CITY SUBFUND 4H1

#### BACKGROUND

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

 This represents the subsidy from the General Fund – GSD (SF 011) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### **EXPENDITURES**

#### Non-Departmental/Fund Level Activities

Transfers to Other Funds

 This represents a subsidy to the Ritz Theater - SMG fund (SF 4H2) to balance up that fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

### Office of Sports & Entertainment

Internal Service Charges

• The net increase is mainly due to an increase in building maintenance of \$29,039.

#### Internal Services – IT Operations

 The increase is due to an increase in computer system maintenance and security allocation.

#### Capital Outlay

• The increase of \$25,000 in attributed to increase expenses for capital outlay projects in FY 16.

#### **AUTHORIZED POSITION CAP**

## RITZ THEATER - SMG SUBFUND -- 4H2

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	784,622	779,926	-0.6%	-4,696
	0	784,622	779,926	-0.6%	-4,696
OFFICE OF ECONOMIC DEVELOPMENT					
Charges for Services	53,173	0	0		0
Miscellaneous Revenue	126,940	0	0		0
_	180,113	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Charges for Services	0	30,325	98,325	224.2%	68,000
Miscellaneous Revenue	0	183,095	297,415	62.4%	114,320
	0	213,420	395,740	85.4%	182,320
TOTAL REVENUE	180,113	998,042	1,175,666	17.8%	177,624
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Salaries	294,605	0	0		0
Employer Provided Benefits	71,651	0	0		0
Other Operating Expenses	488,888	0	0		0
	855,144	0	0		0
OFFICE OF SPORTS & ENTERTAINMENT					
Salaries	0	359,051	369,841	3.0%	10,790
Employer Provided Benefits	0	120,555	127,355	5.6%	6,800
Other Operating Expenses	0	518,436	678,470	30.9%	160,034
	0	998,042	1,175,666	17.8%	177,624
TOTAL EXPENDITURES	855,144	998,042	1,175,666	17.8%	177,624
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### RITZ THEATER - SMG SUBFUND 4H2

#### **BACKGROUND**

Sports Management Group (SMG) was hired by the City to manage six public entertainment facilities which include Everbank Field, the Memorial Arena, Jacksonville Baseball Stadium, Times-Union Center for Performing Arts, the Convention Center and the Ritz Theater and Museum. The Office of Sports & Entertainment serves as a liaison for SMG. Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment. The current contract term between the City of Jacksonville and SMG is January 1, 2013 through February 29, 2016.

#### REVENUE

#### Non-Departmental/Fund Level Activities

Transfers from Other Funds

• This represents the subsidy from the Ritz Theater – City fund (SF 4H1) required to balance up the fund.

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Charges for Services

 This revenue category includes ticket surcharges and contractual services revenue. Based on SMG's function as a manager various revenues have shifted from this category to Miscellaneous Revenue below.

#### Miscellaneous Revenue

• This revenue category includes rental of city facilities and advertising fees. Based on SMG's function as a manager various revenues have shifted to this category from Charges for Services.

#### **EXPENDITURES**

#### Office of Economic Development

Ordinance 2014-289-E moved the oversight of the venues from the Office of Economic Development to the newly created Office of Sports & Entertainment.

#### Office of Sports & Entertainment

Salaries

The increase is primarily due to a rise in SMG salaries.

#### **Employer Provided Benefits**

The increase is due to increases in SMG health insurance and SMG payroll taxes.

#### Other Operating Expenses

• The net increase is mainly due to increases in contractual services of \$137,185 and advertising and promotion of \$27,500. This is somewhat offset by a decrease of \$12,180 to SMG insurance expense.

#### **AUTHORIZED POSITION CAP**





#### INTERNAL SERVICE FUNDS

### Summary of Subfunds

- 511 Fleet Management Operations
- 512 Fleet Management Vehicle Replacement
- 513 Fleet Management Direct Replacement
- 521 Copy Center / Central Mailroom
- 531 Information Technology Department (ITD) Operations
- 534 Radio Communications
- 536 Technology System Development
- 537 Technology Equipment Refresh
- 538 Radio Equipment Refresh
- 551 Office of General Counsel
- 561 Self Insurance
- 571 Group Health
- 581 Insured Programs
- 592 Banking Fund
- 59B 2008 Special Revenue Bond Fund CIP
- 59D 2009C Special Revenue Bond Fund CIP
- 59E 2010A Special Revenue Bond Fund CIP
- 59F 2010C Special Revenue Bond Fund CIP
- 59G 2011A Special Revenue Bond Fund CIP
- 59H 2012 Special Revenue Bond Fund CIP
- 59i 2012B Special Revenue Bond Fund CIP
- 59J Proposed Issuances Special Revenue Bond Fund CIP
- 59K 2013A Special Revenue Bond Fund CIP
- 59L 2013B Special Revenue Bond Fund CIP
- 59M 2014 Special Revenue Bond Fund CIP
- 5A1 Public Buildings Allocations

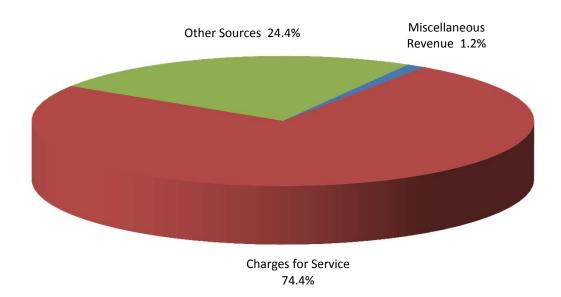
## **INTERNAL SERVICE FUNDS**

## **Summary of Subfunds**

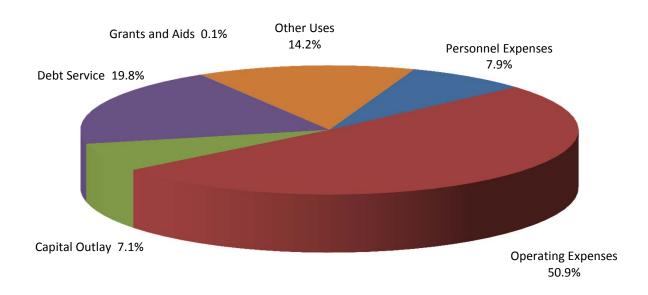
S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 16 Budgeted
511	Fleet Mgt - Operations	6,471,209	26,132,817	2			472,319	33,076,347
512	Fleet - Vehicle Replacement	225,922	203,932	10,063,941	2,300,520		12,212,086	25,006,401
513	Fleet - Direct Replacement			17,425,982				17,425,982
521	Copy Center / Central Mailroom	249,367	2,147,729	1			38,626	2,435,723
531	ITD Operations	11,976,398	10,615,383	1			(178,238)	22,413,544
534	Radio Communications	814,586	1,237,201	756,292	4,753,024	210,000	401,410	8,172,513
536	Tech System Development		3	1	889,143		71,161	960,308
537	Tech Equipment Refresh	20,250	43,641	486,197				550,088
538	Radio Equipment Refresh			1,192,170			1,192,170	2,384,340
551	Office of General Counsel	6,828,679	1,754,893	1			1,034,334	9,617,907
561	Self Insurance	1,504,298	33,580,446	2			2,823,697	37,908,443
571	Group Health	667,128	93,061,382	1			2,812,916	96,541,427
581	Insured Programs	509,834	7,665,792	3			(871,851)	7,303,778
592	Banking Fund		181,315		40,205,037		35,949,663	76,336,015
59B	2008 Special Rev Bond Fund - C	IP			4,996,139			4,996,139
59D	2009C Special Rev Bond Fund -	CIP			5,613,371			5,613,371
59E	2010A Special Rev Bond Fund -	CIP			4,726,163			4,726,163
59F	2010C Special Rev Bond Fund -	CIP			4,211,700			4,211,700
59G	2011A Special Rev Bond Fund -	CIP			2,871,463			2,871,463
59H	2012 Special Rev Bond Fund - C	IP			1,036,480			1,036,480
59I	2012B Special Rev Bond Fund -	CIP			44,370			44,370
59J	Proposed Special Rev Bonds - C	IP			2,568,352			2,568,352
59K	2013A Special Rev Bond Fund -	CIP			2,048,606			2,048,606
59L	2013B Special Rev Bond Fund -	CIP			4,711,072			4,711,072
59M	2014 Special Rev Bond Fund - C	IP			1,849,250			1,849,250
5A1	Public Buildings Allocations	3,828,210	36,763,320	20,002	0		3,601,181	44,212,713
	Total Internal Service Funds	33,095,881	213,387,854	29,944,596	82,824,690	210,000	59,559,474	419,022,495

### **INTERNAL SERVICE FUNDS**

#### **REVENUE SOURCES**



## **EXPENDITURES BY CATEGORY**



## FLEET MGMT - OPERATIONS SUBFUND -- 511

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	36,997,365	36,763,559	32,604,425	-11.3%	-4,159,134
Miscellaneous Revenue	1,039,812	326,610	399,803	22.4%	73,193
	38,037,177	37,090,169	33,004,228	-11.0%	-4,085,941
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	39,264	45,209	72,119	59.5%	26,910
Transfers from Fund Balance	0	228,006	0	-100.0%	-228,006
_	39,264	273,215	72,119	-73.6%	-201,096
TOTAL REVENUE	38,076,441	37,363,384	33,076,347	-11.5%	-4,287,037
EXPENDITURES	<del></del> , -				
INTRA-GOVERNMENTAL SERVICES					
Salaries	3,730,725	4,216,713	4,336,642	2.8%	119,929
Employer Provided Benefits	1,732,956	2,159,676	2,394,537	10.9%	234,861
Internal Service Charges	764,695	608,169	713,288	17.3%	105,119
Internal Services - IT Operations	347,701	238,843	358,698	50.2%	119,855
Other Operating Expenses	29,925,254	30,063,928	25,060,831	-16.6%	-5,003,097
Capital Outlay	77,325	2	2	0.0%	0
Supervision Allocation	-64,032	-53,907	-55,075	2.2%	-1,168
Indirect Cost	669,143	460,727	522,380	13.4%	61,653
Banking Fund Debt Repayments	76,739	62,295	0	-100.0%	-62,295
	37,260,505	37,756,446	33,331,303	-11.7%	-4,425,143
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-393,062	-259,970	-33.9%	133,092
Cash Carryover	0	0	5,014		5,014
	0	-393,062	-254,956	-35.1%	138,106
TOTAL EXPENDITURES	37,260,505	37,363,384	33,076,347	-11.5%	-4,287,037
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
	<b>-</b>			_	
Authorized F		108	108	0	
Part-Time H	ours	7,722	7,722		

### FLEET MANAGEMENT – OPERATIONS SUBFUND 511

#### **BACKGROUND**

This internal service fund accumulates and allocates the costs of the operation of the City's Motor Pool and recovers its costs via charges to its users/customers. Fleet Management is responsible for all of the maintenance and fueling of the entire City owned vehicle fleet including most independent authorities, Ferry and the Duval County School Board.

#### REVENUE

#### Intra-Governmental Services

#### Charges for Services

• This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

#### Miscellaneous Revenue

 This departmental revenue includes anticipated revenue for contribution-loss deductibles and any reimbursement for warranty work.

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings in this fund for FY 16.

#### **EXPENDITURES**

#### Salaries

The increase is being driven by a \$129,040 increase in permanent salaries.

#### **Employer Provided Benefits**

• The net increase is due primarily to a \$200,258 increase in the allocation for workers compensation.

#### Internal Service Charges

 The net increase is driven by a \$129,063 increase in vehicle costs for service, part and gas.

#### Internal Services – IT Operations

• The increase is due to computer system maintenance and security charges.

#### Other Operating Expenses

• The bulk of the budget in this category resides in sublet repairs (\$3.0 million), parts including tires (\$4.3 million) and fuel (\$16.2 million). The decrease is being driven by a reduction of \$5.0 million in the fuel budget.

#### Supervision Allocation

 This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management. A portion of the cost of this fund is charged to the Fleet Management – Vehicle Replacement fund (SF 512).

#### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### Salary & Benefit Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

**AUTHORIZED POSITION CAP**There are no changes to the authorized position or part-time hours cap.



# FLEET MGMT - VEHICLE REPLACEMENT SUBFUND -- 512

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	m Prior Year Dollar
DEVENUE	Actual	Adopted	Apploved	Percent	Dollar
REVENUE					
INTRA-GOVERNMENTAL SERVICES Charges for Services	8,253,294	8,214,841	14,282,269	73.9%	6,067,428
Miscellaneous Revenue	244,671	0,214,041	14,202,209	73.976	0,007,420
Other Sources	0	12,216,092	10,063,940	-17.6%	-2,152,152
_	8,497,965	20,430,933	24,346,209	19.2%	3,915,276
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	856,796	641,259	660,192	3.0%	18,933
Transfers From Other Funds	50,616	0	0	400.007	0
Transfers from Fund Balance	0	5,000,000	0	-100.0%	-5,000,000
	907,411	5,641,259	660,192	-88.3%	-4,981,067
TOTAL REVENUE	9,405,376	26,072,192	25,006,401	-4.1%	-1,065,791
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Salaries	149,197	149,185	145,178	-2.7%	-4,007
Employer Provided Benefits	67,474	74,542	80,744	8.3%	6,202
Internal Service Charges	0	81,587	144,187	76.7%	62,600
Internal Services - IT Operations	0	4,019	11,350	182.4%	7,331
Other Operating Expenses	42,539	49,058	48,395	-1.4%	-663
Capital Outlay	51,383 64,032	12,216,093 53,907	10,063,941 55,075	-17.6% 2.2%	-2,152,152 1,168
Supervision Allocation Indirect Cost	109,626	53,803	85,516	58.9%	31,713
Banking Fund Debt Repayments	2,147,825	1,585,095	2,300,520	45.1%	715,425
_	2,632,076	14,267,289	12,934,906	-9.3%	-1,332,383
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	6,041,681	11,660,562	12,071,495	3.5%	410,933
Cash Carryover	0	144,341	0	-100.0%	-144,341
_	6,041,681	11,804,903	12,071,495	2.3%	266,592
TOTAL EXPENDITURES	8,673,757	26,072,192	25,006,401	-4.1%	-1,065,791
AUTHORIZED POSITION CAP		FY 15	FV 46	Change	
		L1 12	FY 16	Change	
Authorized P Part-Time Ho		3	3		

## FLEET MANAGEMENT - VEHICLE REPLACEMENT SUBFUND 512

### **BACKGROUND**

This is an internal service fund that accounts for the replacement of City owned vehicles.

### REVENUE

### Charges for Services

• This revenue represents the charges billed to other departments and agencies for both prior and current year vehicle replacements.

### Other Sources

• This represents the amount of borrowed funds necessary for a portion of the FY 16 vehicle replacements.

### Miscellaneous Revenue

 This represents \$517,165 in anticipated revenue from the sale of surplus vehicles and \$143,027 estimated investment earnings.

### Transfers from Fund Balance

No fund balance was appropriated for FY16.

#### **EXPENDITURES**

### Internal Service Charges

• This amount represents the FY 16 cost of the Auto Vehicle Locator IT System Development project as detailed in the IT 5 year plan (SF 536).

### Internal Services - IT Operations

• The increase is due to computer system maintenance and security charges.

### Capital Outlay

 This amount represents the borrowed capital spending authority as detailed in Other Sources.

### Supervision Allocation

• This amount represents the administration cost of the Division which is allocated to each activity within Fleet Management for the Fleet operating fund (SF 511).

### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Banking Fund Debt Repayment

• This amount represents the interest and principal payback for banking fund borrowing related to vehicle replacements purchased with borrowed funds.

### Transfers to Other Funds

 This amount represents the excess revenue over expenditure total in this subfund that is available to fund a portion of the FY 16 vehicle replacements and is being transferred to the Direct Vehicle Replacement fund (SF 513).

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# FLEET MGMT - DIRECT REPLACEMENT SUBFUND -- 513

	FY 14	FY 14 FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Transfers from Fund Balance	136,982	0	0		0
_	136,982	0	0		0
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	129,544	84,638	145,217	71.6%	60,579
Transfers From Other Funds	12,932,681	15,660,562	17,280,765	10.3%	1,620,203
-	13,062,225	15,745,200	17,425,982	10.7%	1,680,782
TOTAL REVENUE	13,199,207	15,745,200	17,425,982	10.7%	1,680,782
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Capital Outlay	9,696,485	15,745,200	17,425,982	10.7%	1,680,782
-	9,696,485	15,745,200	17,425,982	10.7%	1,680,782
TOTAL EXPENDITURES	9,696,485	15,745,200	17,425,982	10.7%	1,680,782
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

## FLEET MANAGEMENT - DIRECT REPLACEMENT SUBFUND 513

### **BACKGROUND**

This internal service fund represents the spending by Fleet Management on direct vehicle replacements (pay-go), rather than through Banking Fund borrowing.

### **REVENUE**

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

### Transfers From Other Funds

• This amount represents the transfer from the Vehicle Replacement fund (SF 512) totaling \$12,071,495, the General Fund – GSD (SF 011) totaling \$5,003,566 and General Counsel internal service totaling \$205,704 to fund the pay-go portion of the proposed vehicle replacements for FY 16.

### **EXPENDITURES**

Capital Outlay

• This is the total capital requirement for the FY 16 vehicle replacement that will be purchased with cash.

## **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# COPY CENTER / CENTRAL MAILROOM SUBFUND -- 521

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	2,368,347	2,740,862	2,426,754	-11.5%	-314,108
Miscellaneous Revenue	4,508	0	0		0
		0 7 40 000	0.400.754	44.50/	044400
	2,372,855	2,740,862	2,426,754	-11.5%	-314,108
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	7,096	8,253	8,969	8.7%	716
_	7,096	8,253	8,969	8.7%	716
TOTAL REVENUE	2,379,951	2,749,115	2,435,723	-11.4%	-313,392
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Salaries	147,986	154,828	157,177	1.5%	2,349
Employer Provided Benefits	77,901	87,852	92,190	4.9%	4,338
Internal Service Charges	9,359	14,627	17,348	18.6%	2,721
Internal Services - IT Operations	7,079	19,262	8,370	-56.5%	-10,892
Other Operating Expenses	2,127,271	2,433,303	2,122,011	-12.8%	-311,292
Capital Outlay	810	1	1	0.0%	0
Supervision Allocation	0	0	0		0
Indirect Cost	38,453	38,453	38,453	0.0%	0
_	2,408,859	2,748,326	2,435,550	-11.4%	-312,776
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Cash Carryover	0	789	173	-78.1%	-616
<del>-</del>	0	789	173	-78.1%	-616
TOTAL EXPENDITURES	2,408,859	2,749,115	2,435,723	-11.4%	-313,392
AUTHORIZED POSITION CAP		F)/45	FV 40	Ch	
		FY 15	FY 16	Change	
Authorized P Part-Time Ho		5	5		

## COPY CENTER / CENTRAL MAILROOM SUBFUND 521

### **BACKGROUND**

This internal service fund accumulates and allocates the cost of the City's centralized mailroom, centralized copy center/print shop and copier consolidation program. This internal service fund recovers its costs via charges to its users/customers.

#### REVENUE

### Charges for Services

• The represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

### Miscellaneous Revenue

• This amount represents anticipated interest earnings for FY 16.

### **EXPENDITURES**

### **Employer Provided Benefits**

• The net increase is due to increased pension costs.

### Internal Service Charges

The net increase is being driven by building cost allocation for the St. James building.

### Internal Services – IT Operations

The decrease is due to computer system maintenance and security charges.

## Other Operating Expenses

The bulk of the budget in this category resides in the city's copier consolidation contract with Xerox (\$1,322,024), postage (\$496,100) and external printing and binding (\$171,000). The decrease is being driven by a \$237,000 reduction in external printing and binding.

### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.

# ITD OPERATIONS SUBFUND -- 531

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	20,651,396	21,715,354	22,402,057	3.2%	686,703
Miscellaneous Revenue	33,325	2,000	2,000	0.0%	0
	20,684,721	21,717,354	22,404,057	3.2%	686,703
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	-17,316	0	9,487		9,487
Transfers From Other Funds	1,729,580	0	0		0
Transfers from Fund Balance	0	15,610	0	-100.0%	-15,610
_	1,712,264	15,610	9,487	-39.2%	-6,123
TOTAL REVENUE	22,396,985	21,732,964	22,413,544	3.1%	680,580
EXPENDITURES			<u> </u>		
INTRA-GOVERNMENTAL SERVICES					
Salaries	7,388,884	8,401,120	8,643,396	2.9%	242,276
Employer Provided Benefits	2,763,258	3,535,863	3,738,167	5.7%	202,304
Internal Service Charges	774,111	1,363,617	1,828,789	34.1%	465,172
Internal Services - IT Operations	1,015,797	0	0		0
Other Operating Expenses	8,540,488	8,613,193	8,786,594	2.0%	173,401
Capital Outlay	98,865	463,551	1	-100.0%	-463,550
Supervision Allocation	-182,099	-279,086	-306,220	9.7%	-27,134
Indirect Cost	121,362	121,362	121,362	0.0%	0
_	20,520,667	22,219,620	22,812,089	2.7%	592,469
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-486,656	-405,165	-16.7%	81,491
Cash Carryover	0	0	6,620		6,620
_	0	-486,656	-398,545	-18.1%	88,111
TOTAL EXPENDITURES	20,520,667	21,732,964	22,413,544	3.1%	680,580
=	20,520,667	21,732,964	22,413,544	3.1%	680,5
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized F	Positions	127	126	-1	
Part-Time H	ours	14,660	14,660		

## ITD OPERATIONS SUBFUND 531

### **BACKGROUND**

This internal service fund accumulates and allocates current application maintenance costs of computer software and/or equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

#### **REVENUE**

### Intra-Governmental Services

### Charges for Services

• This revenue consists of internal service revenues from charges billed to other departments and agencies.

### Non-Departmental / Fund Level Activities

### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

### **EXPENDITURES**

### Salaries

• The increase is being driven by a \$220,350 increase in permanent salaries.

### **Employer Provided Benefits**

• The net increase is due to increased costs in pension (\$60,308), health care (\$57,172) and the workers compensation allocation (\$40,877).

### Internal Service Charges

 The net increase is being driven by increased costs in the building allocation for the Ed Ball building (\$164,290) and IT system development projects related to the IT 5 year plan (\$245,127).

### Other Operating Expenses

• The bulk of the budget in this category resides in costs for citywide telephone / data lines (\$2,644,799), citywide wireless communications (\$805,005) and hardware/software licensing and maintenance (\$3,419,105).

### Supervision Allocation

 This amount represents the administration cost of the Division which is allocated to each activity within Information Technologies but crosses funds. A portion of the cost of this fund is charged to the Radio Communications fund (SF 534).

### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### **AUTHORIZED POSITION CAP**

One position was moved to the Courts General Fund – GSD activity as part of the budget process.

## RADIO COMMUNICATIONS SUBFUND -- 534

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
INTRA-GOVERNMENTAL SERVICES					
Charges for Services	6,679,380	6,864,234	7,330,033	6.8%	465,799
Miscellaneous Revenue	98	0	0		0
Other Sources	0	3,000,000	0	-100.0%	-3,000,000
_	6,679,478	9,864,234	7,330,033	-25.7%	-2,534,201
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	82,342	69,329	66,188	-4.5%	-3,141
Transfers from Fund Balance	2,067,540	0	776,292		776,292
_	2,149,882	69,329	842,480	1115.2%	773,151
TOTAL REVENUE	8,829,361	9,933,563	8,172,513	-17.7%	-1,761,050
EXPENDITURES					
INTRA-GOVERNMENTAL SERVICES					
Salaries	533,948	532,037	543,091	2.1%	11,054
Employer Provided Benefits	231,395	249,745	283,141	13.4%	33,396
Internal Service Charges	47,901	53,237	41,346	-22.3%	-11,891
Internal Services - IT Operations	70,696	40,616	41,986	3.4%	1,370
Other Operating Expenses	1,120,541	977,154	1,153,869	18.1%	176,715
Capital Outlay	0	3,000,001	756,292	-74.8%	-2,243,709
Grants, Aids & Contributions	189,817	190,000	210,000	10.5%	20,000
Supervision Allocation	182,099	279,086	306,220	9.7%	27,134
Indirect Cost	87,483	99,068	94,495	-4.6%	-4,573
Banking Fund Debt Repayments	1,063,182	1,370,558	1,768,454	29.0%	397,896
_	3,527,063	6,791,502	5,198,894	-23.5%	-1,592,608
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-10,396	-11,646	12.0%	-1,250
Transfers to Other Funds	1,530,080	0	0		0
Banking Fund Debt Repayments	3,138,663	3,151,234	2,984,570	-5.3%	-166,664
Cash Carryover	0	1,223	695	-43.2%	-528
_	4,668,743	3,142,061	2,973,619	-5.4%	-168,442
TOTAL EXPENDITURES	8,195,807	9,933,563	8,172,513	-17.7%	-1,761,050
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
A.u	) iti			2.141195	
Authorized F Part-Time Ho		10	10		

## RADIO COMMUNICATIONS SUBFUND 534

### **BACKGROUND**

This internal service fund accumulates and allocates the cost for radio communications including installs, upgrades and repairs for the general government as well as JEA, JTA and JAA.

### **REVENUE**

## **Charges for Services**

• This represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

### Transfers from Fund Balance

 Fund balance was appropriated to purchase radios for forty new police officers and forty new community service officers that were approved in the FY 16 budget.

### **EXPENDITURES**

### Intra-Governmental Services

### **Employer Provided Benefits**

• The net increase is due to increased costs in pension (\$9,828) and the workers compensation allocation (\$22,199).

### Internal Service Charges

 The net decrease is driven by a \$8,934 reduction in vehicle costs for service, part and gas.

### Internal Services – IT Operations

The increase is due to computer system maintenance and security charges.

### Other Operating Expenses

 The bulk of the budget in this category resides in hardware/software maintenance costs for the city's radio system with Motorola (\$563,722) and radio repair costs, including inventory supplies (\$474,074). The increase is being driven by a \$155,914 increase in repair / maintenance supplies.

### Capital Outlay

 Funding has been provided to purchase radios for forty new police officers and forty new community service officers that were approved in the FY 16 budget.

### Grants, Aids & Contributions

This represents the payment to JEA for the estimated JEA operating costs.

### Supervision Allocation

 This amount represents the administration cost of the Division which is allocated to each activity within Information Technology based on employee count.

### **Indirect Cost**

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

## Banking Fund Debt Repayment

• The table below compares the FY 15 and FY 16 banking fund debt repayment by project:

	1,127,983	242,575	1,571,325	197,129	
	FY15 Adopted		FY16 Approved		397,896
Project Title	Principal	Interest	Principal	Interest	Change
First Coast Radio Buyout (2011-756-E)	977,983	214,450	992,754	71,009	(128,670)
P25 Radio - Fire Station Paging	150,000	28,125	578,571	126,120	526,566

## Non-Departmental / Fund Level Activities

## Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

## Banking Fund Debt Repayment

• The table below compares the FY 15 and FY 16 banking fund debt repayment by project:

	2,731,291	419,943	2,705,524	279,046	
	FY15 Adopted		FY16 Approved		(166,664)
Project Title	Principal	Interest	Principal	Interest	Change
P25 Radio System - CIP Project	2,731,291	419,943	2,705,524	279,046	(166,664)

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.



# TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND -- 536

Percent	Dolla
48.2%	312,282
-100.0%	-12,050,000
-92.4%	-11,737,718
-100.0%	-21,352
-100.0%	-17,609
-100.0%	-38,961
-92.5%	-11,776,679
-100.0%	-22,797
-100.0%	-12,080,599
40.3%	255,556
-93.0%	-11,847,840
	71,161
	71,161
-92.5%	-11,776,679
_	-92.5% Change

Authorized Positions Part-Time Hours

## TECHNOLOGY SYSTEM DEVELOPMENT SUBFUND 536

### **BACKGROUND**

This internal service fund houses IT system development projects. This fund is project driven and will allow transparency and accountability related to IT projects outside the day to day operations. This internal service fund accumulates and allocates the cost of IT system development for the City of Jacksonville and various independent agencies.

### REVENUE

### Charges for Services

• This revenue consists of internal service revenues from charges billed to other departments and agencies for previously approved projects.

### Other Sources

The FY15 budget amount represents the amount of borrowed funds for FY 15. There
were no new projects authorized for FY 16.

### Miscellaneous Revenue

There are no anticipated interest earnings for FY 16.

### **EXPENDITURES**

### Capital Outlay

There are no new projects authorized for FY 16 in the IT 5 Year Plan.

## Banking Fund Debt Repayments

 This amount represents the FY 16 interest and principal payback for Banking Fund borrowing related to previously approved projects.

### Cash Carryover

• The amount represents the residual revenue over budgetary expenses.

### **AUTHORIZED POSITION CAP**

There are no positions in this fund.

# TECHNOLOGY EQUIPMENT REFRESH SUBFUND -- 537

FY 14	FY 14 FY 15	FY 16	Change From Prior Year	
Actual	Adopted	Approved	Percent	Dollar
449,184	721,249	550,088	-23.7%	-171,161
449,184	721,249	550,088	-23.7%	-171,161
14,382	14,652	0	-100.0%	-14,652
0	60,459	0	-100.0%	-60,459
14,382	75,111	0	-100.0%	-75,111
463,566	796,360	550,088	-30.9%	-246,272
0	0	20,250		20,250
622,375	697,911	43,641	-93.7%	-654,270
201,827	98,449	486,197	393.9%	387,748
824,202	796,360	550,088	-30.9%	-246,272
824,202	796,360	550,088	-30.9%	-246,272
	FY 15	FY 16	Change	
	Actual  449,184  449,184  14,382  0  14,382  463,566  0 622,375 201,827  824,202	Actual Adopted  449,184 721,249  449,184 721,249  14,382 14,652 0 60,459  14,382 75,111  463,566 796,360  0 0 622,375 697,911 201,827 98,449  824,202 796,360	Actual       Adopted       Approved         449,184       721,249       550,088         449,184       721,249       550,088         14,382       14,652       0         0       60,459       0         14,382       75,111       0         463,566       796,360       550,088         0       0       20,250         622,375       697,911       43,641         201,827       98,449       486,197         824,202       796,360       550,088         824,202       796,360       550,088	Actual         Adopted         Approved         Percent           449,184         721,249         550,088         -23.7%           449,184         721,249         550,088         -23.7%           14,382         14,652         0         -100.0%           0         60,459         0         -100.0%           14,382         75,111         0         -100.0%           463,566         796,360         550,088         -30.9%           0         0         20,250         -30.9%           622,375         697,911         43,641         -93.7%           201,827         98,449         486,197         393.9%           824,202         796,360         550,088         -30.9%           824,202         796,360         550,088         -30.9%

Authorized Positions Part-Time Hours

## TECHNOLOGY EQUIPMENT REFRESH SUBFUND 537

### **BACKGROUND**

This internal service fund accounts for the refresh and replacement of the City's technology equipment and infrastructure including computers, servers, network equipment and uninterrupted power supply equipment. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

### REVENUE

### Charges for Services

 This amount represents the customer billings for both the FY 16 approved and previously approved equipment replacement.

### Miscellaneous Revenue

There are no anticipated interest earnings for FY 16.

## **EXPENDITURES**

### Salaries

 Budget funding has been provided for the anticipated overtime required to deploy the various server, computer and network equipment funded for FY 16.

### Other Operating Expenses

 This amount is represents equipment that does not met the \$1,000 capital threshold and Emtech costs related to deploying and imaging equipment.

### Capital Outlay

• This amount represents the various laptops, servers, network and UPS equipment that meet the \$1,000 capital threshold.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# RADIO EQUIPMENT REFRESH SUBFUND -- 538

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dollar
REVENUE		·		
INTRA-GOVERNMENTAL SERVICES				
Charges for Services	0	0	1,192,170	1,192,170
	0	0	1,192,170	1,192,170
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Transfers From Other Funds	0	0	1,192,170	1,192,170
	0	0	1,192,170	1,192,170
TOTAL REVENUE	0	0	2,384,340	2,384,340
EXPENDITURES				
INTRA-GOVERNMENTAL SERVICES				
Capital Outlay	0	0	1,192,170	1,192,170
	0	0	1,192,170	1,192,170
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Cash Carryover	0	0	1,192,170	1,192,170
	0	0	1,192,170	1,192,170
TOTAL EXPENDITURES	0	0	2,384,340	2,384,340
AUTHORIZED POSITION CAP				
AGINGRIED I GOINGR GAL		FY 15	FY 16	Change

Authorized Positions Part-Time Hours

## RADIO EQUIPMENT REFRESH SUBFUND 538

### **BACKGROUND**

This newly established internal service fund accounts for the refresh and replacement of the City's radios which are used by the Jacksonville Sheriff's Office, Jacksonville Fire and Rescue and other City agencies. All proposed equipment will be purchased with pay-go funds derived from customer repayments from current and prior year equipment refresh items.

## **REVENUE**

### Charges for Services

 This amount represents the customer billings for the FY 16 approved equipment replacements.

### Transfers From Other Funds

 This amount represents the initial infusion of cash from the General Fund – GSD to set up the pay-go radio equipment refresh fund.

### **EXPENDITURES**

### Capital Outlay

• This amount represents the radio equipment that will be replaced in FY 16.

### Cash Carryover

• The FY 16 customer billings are being placed in a cash carryover for use in future years to replace radio equipment.

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# OFFICE OF GENERAL COUNSEL SUBFUND -- 551

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	51,662	35,595	50,423	41.7%	14,828
Transfers from Fund Balance	1,350,843	595,495	850,000	42.7%	254,505
	1,402,505	631,090	900,423	42.7%	269,333
OFFICE OF GENERAL COUNSEL					
Charges for Services	9,249,891	7,911,568	8,702,484	10.0%	790,916
Miscellaneous Revenue	11,481	14,000	15,000	7.1%	1,000
_	9,261,372	7,925,568	8,717,484	10.0%	791,916
TOTAL REVENUE	10,663,877	8,556,658	9,617,907	12.4%	1,061,249
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-355,967	-296,046	-16.8%	59,921
Contingencies	0	78,771	0	-100.0%	-78,771
Transfers to Other Funds	284,995	0	850,000		850,000
Cash Carryover	0	0	1,699		1,699
_	284,995	-277,196	555,653	-300.5%	832,849
OFFICE OF GENERAL COUNSEL					
Salaries	4,675,296	5,060,802	5,059,445	0.0%	-1,357
Employer Provided Benefits	1,690,433	1,985,621	2,065,280	4.0%	79,659
Internal Service Charges	175,491	227,603	251,445	10.5%	23,842
Internal Services - IT Operations	116,565	183,169	157,458	-14.0%	-25,711
Other Operating Expenses	1,319,730	1,197,103	1,345,990	12.4%	148,887
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	176,658	179,555	182,635	1.7%	3,080
	8,154,173	8,833,854	9,062,254	2.6%	228,400
TOTAL EXPENDITURES	8,439,168	8,556,658	9,617,907	12.4%	1,061,249
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized I	Positions	61	61		
Part-Time H		2,600	2,600		

## OFFICE OF GENERAL COUNSEL SUBFUND 551

### **BACKGROUND**

This internal service accumulates and allocates the cost of the General Counsel's Office and recovers its costs via charges to its users/customers which include the City, independent authorities, and boards/commissions of the government.

#### REVENUE

### Non-Departmental/Fund Level Activities

Miscellaneous Revenue

• The increase is mainly a result of an increase in anticipated Investment pool earnings.

### Transfers from Fund Balance

• This amount represents an appropriation of retained earnings of \$850,000.

### Office of General Counsel

Charges for Services

• The net increase of \$790,916 is the result of higher billings to other departments and agencies due to the reduction of staff vacancies.

### **EXPENDITURES**

### Non-Departmental/Fund Level Activities

Salary and Benefit Lapse

• The lapse totaling \$296,046 (a decrease of \$59,921) is calculated based on employee turnover history within the Office of General Counsel.

### Office of General Counsel

**Employer Provided Benefits** 

• The net increase of \$79,659 is mainly attributable to increases in hospitalization insurance of \$48,243, workers compensation of \$16,878, and pension contributions of \$12,358.

### Internal Service Charges

 The net increase of \$23,842 is mainly attributable to an increase in building cost allocation of \$27,649. This was somewhat offset by a reduction in copier consolidation charges of \$2,543.

### Internal Services - IT Operations

The decrease is due to computer system maintenance and security charges.

### Other Operating Expenses

 The net increase is mainly attributable to increases in hardware and software maintenance of \$100,000 for a document management system and professional services of \$50,000.

### **Indirect Cost**

• The increase of \$3,080 is due to higher indirect costs based on the annual study done by an independent consulting firm.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized cap.

## SELF INSURANCE SUBFUND -- 561

	FY 14	FY 15 FY 16	Change From		
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
FINANCE					
Charges for Services	37,407,316	33,348,121	34,335,271	3.0%	987,150
Miscellaneous Revenue	1,058	0	800		800
	37,408,374	33,348,121	34,336,071	3.0%	987,950
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	1,669,974	2,579,840	2,500,764	-3.1%	-79,076
Transfers From Other Funds	3,680,402	0	0		0
Transfer In to Pay Debt Service	1,071,608	1,071,608	1,071,608	0.0%	0
Transfers from Fund Balance	73,841	0	0		0
	6,495,825	3,651,448	3,572,372	-2.2%	-79,076
TOTAL REVENUE	43,904,199	36,999,569	37,908,443	2.5%	908,874
EXPENDITURES	_				
FINANCE					
Salaries	1,030,050	1,005,718	1,024,580	1.9%	18,862
Employer Provided Benefits	407,477	436,719	502,298	15.0%	65,579
Internal Service Charges	736,864	737,837	740,280	0.3%	2,443
Internal Services - IT Operations	57,669	55,659	77,175	38.7%	21,516
Other Operating Expenses	36,720,406	32,200,293	32,762,991	1.7%	562,698
Capital Outlay	305,293	3	2	-33.3%	-1
Supervision Allocation	849,510	941,826	1,025,347	8.9%	83,521
Indirect Cost	367,522	567,959	726,742	28.0%	158,783
_	40,474,791	35,946,014	36,859,415	2.5%	913,401
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-20,334	-22,580	11.0%	-2,246
Cash Carryover	0	1,073,889	1,071,608	-0.2%	-2,281
_	0	1,053,555	1,049,028	-0.4%	-4,527
TOTAL EXPENDITURES	40,474,791	36,999,569	37,908,443	2.5%	908,874
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized I	Positions	21	21		
Part-Time H		2,800	2,080	-720	

## SELF INSURANCE SUBFUND 561

### **BACKGROUND**

This fund administers a self-insured Worker's Compensation and General Auto/Liability program for the City and independent agencies such as the Jacksonville Electric Authority, Jacksonville Port Authority, Jacksonville Housing Authority and the Jacksonville Aviation Authority. As an internal service fund, revenues are generally billings to other City funds and independent agencies. Exceptions to this rule include interest earnings and monies from the State of Florida for 2<sup>nd</sup> injury worker's compensation claims.

### **REVENUE**

### Finance

### Charges for Services

• This revenue consists of internal service revenues from charges billed to other departments and agencies and various premiums.

### Non-Departmental/ Fund Level Activities

### Miscellaneous Revenue

Is made up of anticipated interest earnings and earnings from escrow deposits for FY 16.

### Transfer In to Pay Debt Service

 This revenue represents a repayment from the General Fund – GSD for a 1999 Economic Development loan for the Adam's Mark Hotel.

### **EXPENDITURES**

### **Employer Provided Benefits**

• The net increase is primarily due to increases in pension and health insurance costs.

## Internal Services – IT Operations

The net increase is due to computer system maintenance and security charges.

### Other Operating Expenses

• The net increase is being driven by increased change in liability of \$1,210,406 which is somewhat offset by a \$514,000 decrease in paid loss.

### Supervision Allocation

• This amount represents the administration cost of the Division which is allocated to each activity within Risk Management but crosses funds.

### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

### Cash Carryover

 The debt service repayment shown in the Transfer In to Pay Debt Service category is placed in a cash carryover to increase the fund balance.

### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.

## GROUP HEALTH SUBFUND -- 571

	FY 14	FY 15 FY 16		Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
EMPLOYEE SERVICES					
Charges for Services	89,844,241	93,613,534	96,278,261	2.8%	2,664,727
Miscellaneous Revenue	1,099	0	0		0
	89,845,339	93,613,534	96,278,261	2.8%	2,664,727
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	262,399	224,456	263,166	17.2%	38,710
Transfers from Fund Balance	1,016,946	33,583	0	-100.0%	-33,583
-	1,279,345	258,039	263,166	2.0%	5,127
TOTAL REVENUE	91,124,684	93,871,573	96,541,427	2.8%	2,669,854
EXPENDITURES					
EMPLOYEE SERVICES					
Salaries	402,163	474,059	500,971	5.7%	26,912
Employer Provided Benefits	143,250	179,330	184,240	2.7%	4,910
Internal Service Charges	86,813	108,828	96,164	-11.6%	-12,664
Internal Services - IT Operations	150,013	21,241	27,839	31.1%	6,598
Other Operating Expenses	89,174,063	93,051,203	92,937,379	-0.1%	-113,824
Capital Outlay	0	1	1	0.0%	0
Indirect Cost	74,804	58,461	65,259	11.6%	6,798
	90,031,106	93,893,123	93,811,853	-0.1%	-81,270
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-21,550	-18,083	-16.1%	3,467
Cash Carryover	0	0	2,747,657		2,747,657
	0	-21,550	2,729,574	-12766.2%	2,751,124
TOTAL EXPENDITURES	90,031,106	93,871,573	96,541,427	2.8%	2,669,854
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
				J	
Authorized I		8	8		
Part-Time H	lours	3,440	3,440		

## **GROUP HEALTH**SUBFUND 571

### **BACKGROUND**

This Internal Service Fund provides for the costs of group hospitalization, life insurance and other types of employee insurances. The City of Jacksonville switched to a self-insurance plan in 2015, ordinance 2014-546.

### REVENUE

### Employee Services

Charges for Services

• The net increase is attributable to increases of \$2,763,003 in employers premium – health and \$371,849 in employees premium – dental. This is offset somewhat by a decrease of \$518,443 in employees premium – health. This is due to rate increases of 10 percent in vision insurance and 5.5 percent in dental. This revenue is based on expenses in this sub-fund less non-billing revenue (including interest earnings). In the case of employee-paid health insurance costs, these are withheld from the employee's pay. The remaining amount (employer paid costs and administrative costs) is then billed to departments via bi-weekly payroll interfaces. Consequently, since overall expenses are higher, so are charges for services.

## Non Departmental / Fund Level Activities

Miscellaneous Revenue

• The increase is attributable to investment earnings.

### Transfer from Fund Balance

• The decrease of is due to decreases in budgeted expenses.

### **EXPENDITURES**

## **Employee Services**

Salaries

 The increase is mainly attributable to an increase in permanent and probationary salaries.

### **Employer Provided Benefits**

• The net increase is mainly due to increases in group hospitalization insurance of \$15,941 and \$8,584 in defined contribution pension. This is somewhat offset by a decrease of \$22,203 in defined benefit pension contribution.

### Internal Service Charges

• The net decrease is attributable to decreases of \$11,213 in mailroom charges and \$7,037 in legal charges. This is somewhat offset by an increase of \$9,629 in St. James building costs allocation.

### Internal Services – IT Operations

• The increase is primarily due to an increase in computer system maintenance and security allocation.

### Other Operating Expense

• The net increase is primarily attributed to rate increases of 10 percent in vision insurance and 5.5 percent in dental.

## **Indirect Cost**

• The decrease is primarily a reduction for Indirect Costs in the Full Cost Allocation Plan study completed by MAXIMUS Consulting Services, Inc.

### Non-Departmental / Fund Level Activities

## Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

## Cash Carryover

• This represents funds being carried over help build the reserves for the City of Jacksonville's self-insurance fund. Florida Statute 112.08 requires a reserve.

### **AUTHORIZED POSITION CAP**

There are no changes to the overall employee cap.



## INSURED PROGRAMS SUBFUND -- 581

	FY 14	FY 15	FY 16	Change Fro	om Prior Year	
	Actual	Adopted	Approved	Percent	Dolla	
REVENUE						
FINANCE						
Charges for Services	9,496,776	9,358,444	7,137,304	-23.7%	-2,221,140	
Miscellaneous Revenue	328	0	200		200	
	9,497,103	9,358,444	7,137,504	-23.7%	-2,220,940	
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES						
Miscellaneous Revenue	221,313	174,382	151,274	-13.3%	-23,108	
Transfers from Fund Balance	4,425,059	0	15,000		15,000	
_	4,646,372	174,382	166,274	-4.6%	-8,108	
TOTAL REVENUE	14,143,475	9,532,826	7,303,778	-23.4%	-2,229,048	
EXPENDITURES						
FINANCE						
Salaries	336,140	373,134	408,255	9.4%	35,121	
Employer Provided Benefits	116,226	140,648	113,959	-19.0%	-26,689	
Internal Service Charges	71,831	92,456	94,594	2.3%	2,138	
Internal Services - IT Operations	17,443	47,677	134,265	181.6%	86,588	
Other Operating Expenses	9,225,136	9,696,865	7,436,933	-23.3%	-2,259,932	
Capital Outlay	0	3	3	0.0%	0	
Supervision Allocation	-849,510	-941,827	-1,025,347	8.9%	-83,520	
Indirect Cost	64,433	137,178	152,922	11.5%	15,744	
_	8,981,700	9,546,134	7,315,584	-23.4%	-2,230,550	
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES						
Salary & Benefit Lapse	0	-15,262	-12,380	-18.9%	2,882	
Transfers to Other Funds	3,680,402	0	0		0	
Cash Carryover	0	1,954	574	-70.6%	-1,380	
_	3,680,402	-13,308	-11,806	-11.3%	1,502	
TOTAL EXPENDITURES	12,662,102	9,532,826	7,303,778	-23.4%	-2,229,048	
AUTHORIZED POSITION CAP		FY 15	FY 16	Change		
				_		
Authorized F		5	5	0		
Part-Time H	ours		1,824	1,824		

## INSURED PROGRAMS SUBFUND 581

### **BACKGROUND**

This internal service fund administers a Miscellaneous Insurance Program for the City and Jacksonville Port Authority. Along with other policies, the City maintains property coverage, aviation insurance, a blanket crime policy and a policy covering the River Walk.

### **REVENUE**

### Finance

### Charges for Services

This category includes recovery of damages and billings to the participating city agencies
for premiums and overhead costs. The revenue billed is directly related to the costs
associated with the program.

### Non-Departmental/Fund Level Activities

### Miscellaneous Revenue

Is made up of anticipated interest earnings for FY 16.

### Transfers from Fund Balance

 There is a small fund balance appropriation in FY 16 which was added by City Council to offset budgetary changes made during budget hearings.

### **EXPENDITURES**

### Finance

### Salaries

The net increase is being driven by the addition of \$39,104 in part-time salaries.

### **Employer Provided Benefits**

The net decrease is being driven by a reduction in the pension contribution for the defined benefit plan (\$34,527) offset somewhat by an increase in the pension contribution in the defined contribution plan (\$8,825).

### Internal Services – IT Operations

• The increase is due to computer system maintenance and security charges.

### Other Operating Expenses

• The net decrease is being driven by a reduction in the City's cost for its property insurance premium (\$1,724,590) and the removal of the premium for medical malpractice. The City was able to reduce its property premium after a view of its active property listing and associated values. The medical malpractice premium was removed after the City determined it was more cost effective to utilize sovereign immunity for this type of exposure.

### Supervision Allocation

This amount represents the administration cost of the Division which is allocated to each
activity within Risk Management but crosses funds. A portion of the cost of this fund is
charged to the Self Insurance fund (SF 561).

### Indirect Cost

 This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

### Non-Departmental/Fund Level Activities

### Salary & Benefits Lapse

 This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

## Cash Carryover

• This represents an appropriation added by the City Council during the review of the FY 16 budget.

## **AUTHORIZED POSITION CAP**

Part-time hours were added to this fund during the budget process to assist in various clerical and data entry functions.



## BANKING FUND SUBFUND -- 592

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
FINANCE					
Charges for Services	37,468,616	39,438,754	40,386,352	2.4%	947,598
Other Sources	0	3,222,364	35,949,663	1015.6%	32,727,299
	37,468,616	42,661,118	76,336,015	78.9%	33,674,897
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	411,766	0	0		0
Transfer In to Pay Debt Service	380,055	0	0		0
_	791,821	0	0		0
TOTAL REVENUE	38,260,436	42,661,118	76,336,015	78.9%	33,674,897
EXPENDITURES					
FINANCE					
Other Operating Expenses	663,124	188,131	181,315	-3.6%	-6,816
Debt Service	9,542,720	1,588,830	5,764,108	262.8%	4,175,278
Payment to Fiscal Agents	2,791,864	3,222,364	35,949,663	1015.6%	32,727,299
Cash Carryover	0	1,321,468	0	-100.0%	-1,321,468
_	12,997,708	6,320,793	41,895,086	562.8%	35,574,293
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	28,426,445	36,340,325	34,440,929	-5.2%	-1,899,396
_	28,426,445	36,340,325	34,440,929	-5.2%	-1,899,396
TOTAL EXPENDITURES	41,424,153	42,661,118	76,336,015	78.9%	33,674,897
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

## BANKING FUND SUBFUND 592

### **BACKGROUND**

Ordinance 2005-1373-E approved the creation of the Banking Fund as a replacement for the City Loan Pool. The Banking Fund may be used by City departments to finance purchases for which there are insufficient funds to purchase outright. The interest rate charged on loans from the Banking Fund shall be the fund's cost of money.

### REVENUE

### Charges for Services

 This revenue item represents the repayment of debt from user departments into the Banking Fund.

### Other Sources

This amount represents the new FY 16 borrowing as approved by City Council.

### **EXPENDITURES**

### Other Operating Expenses

This amount represents the cost of administering the Banking Fund for FY 16.

### Debt Service

• This amount represents the payment to various financial institutions and debt service funds for the cost of borrowed funds.

### Payments to Fiscal Agents

 This amount is the FY 16 loans to be extended to the user departments for projects approved by City Council net of the de-appropriation of various prior year projects. The FY 16 approved projects, transfers between projects and de-appropriations are detail in the below table:

	35,952,085	0	(2,422)	35,949,663
Description / Area	New Borrowing	Transfer Between Projects	De-appropriation of Prior Year Budget	FY16 Budget
Fleet Management: Vehicle Replacement	10,063,940			10,063,940
ADA Compliance - City Facilities / Sidewalks	7,000,000			7,000,000
Liberty Street, Coastline Dr and Parking Deck	12,000,000			12,000,000
Solid Waste: Trail Ridge Landfill Expansion	1,588,145			1,588,145
Ferry Slip Walls	1,500,000			1,500,000
Solid Waste: Waste Carts	3,800,000			3,800,000
Fire and Rescue: Self Contained Breathing Apparatus		(470,000)		(470,000)
Fire and Rescue: FY16 Mobile Data Terminals		470,000		470,000
Fire and Rescue: FY14 Mobile Data Terminals			(982)	(982)
Supervisor of Elections: EVIDS Electronic Poll Books			(1,440)	(1,440)

### **AUTHORIZED POSITION CAP**

There are no authorized positions or part-time hours in this subfund.

# 2008 SPECIAL REV BOND FUND - CIP SUBFUND -- 59B

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	34,440	34,540	37,370	8.2%	2,830
Transfer In to Pay Debt Service	4,552,012	4,959,999	4,958,769	0.0%	-1,230
	4,586,452	4,994,539	4,996,139	0.0%	1,600
TOTAL REVENUE	4,586,452	4,994,539	4,996,139	0.0%	1,600
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	4,901,101	4,994,539	4,996,139	0.0%	1,600
_	4,901,101	4,994,539	4,996,139	0.0%	1,600
TOTAL EXPENDITURES	4,901,101	4,994,539	4,996,139	0.0%	1,600
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

## 2008 SPECIAL REVENUE BOND FUND - CIP SUBFUND 59B

### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2008A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

### Transfer In to Pay Debt Service

 This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 16.

### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2008 Special Revenue (CIP)	3,210,000	1,785,689	450	4,996,139

### **AUTHORIZED POSITION CAP**

There are no positions in this subfund.

# 2009C SPECIAL REV BOND FUND - CIP SUBFUND -- 59D

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	39,630	36,838	38,298	4.0%	1,460
Transfer In to Pay Debt Service	5,428,023	5,828,533	5,575,073	-4.3%	-253,460
	5,467,653	5,865,371	5,613,371	-4.3%	-252,000
TOTAL REVENUE	5,467,653	5,865,371	5,613,371	-4.3%	-252,000
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Debt Service	206,353	0	0		0
Fiscal and Other Debt Fees	5,640,646	5,865,371	5,613,371	-4.3%	-252,000
_	5,846,999	5,865,371	5,613,371	-4.3%	-252,000
TOTAL EXPENDITURES	5,846,999	5,865,371	5,613,371	-4.3%	-252,000
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2009C SPECIAL REVENUE BOND FUND - CIP SUBFUND 59D

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2009C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2009C Special Revenue (CIP)	4,200,000	1,412,471	900	5,613,371

#### **AUTHORIZED POSITION CAP**

# 2010A SPECIAL REV BOND FUND - CIP SUBFUND -- 59E

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	32,329	33,207	35,797	7.8%	2,590
Transfer In to Pay Debt Service	4,650,413	4,671,656	4,690,366	0.4%	18,710
	4,682,742	4,704,863	4,726,163	0.5%	21,300
TOTAL REVENUE	4,682,742	4,704,863	4,726,163	0.5%	21,300
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	4,538,963	4,704,863	4,726,163	0.5%	21,300
_	4,538,963	4,704,863	4,726,163	0.5%	21,300
TOTAL EXPENDITURES	4,538,963	4,704,863	4,726,163	0.5%	21,300
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2010A SPECIAL REVENUE BOND FUND - CIP SUBFUND 59E

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2010A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010A Special Revenue (CIP)	2,976,000	1,749,713	450	4,726,163

#### **AUTHORIZED POSITION CAP**

# 2010C SPECIAL REV BOND FUND - CIP SUBFUND -- 59F

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	30,943	25,947	27,980	7.8%	2,033
Transfer In to Pay Debt Service	4,247,231	4,182,753	4,183,720	0.0%	967
	4,278,174	4,208,700	4,211,700	0.1%	3,000
TOTAL REVENUE	4,278,174	4,208,700	4,211,700	0.1%	3,000
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	4,068,200	4,208,700	4,211,700	0.1%	3,000
_	4,068,200	4,208,700	4,211,700	0.1%	3,000
TOTAL EXPENDITURES	4,068,200	4,208,700	4,211,700	0.1%	3,000
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2010C SPECIAL REVENUE BOND FUND - CIP SUBFUND 59F

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2010C CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

• Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2010C-1 Special Revenue (CIP)	1,945,900	537,345	450	2,483,695
2010C-1 Special Revenue				
(Stormwater)	1,354,100	373,905	0	1,728,005
	3,300,000	911,250	450	4,211,700

#### **AUTHORIZED POSITION CAP**

# 2011A SPECIAL REV BOND FUND - CIP SUBFUND -- 59G

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	26,713	22,584	24,387	8.0%	1,803
Transfer In to Pay Debt Service	2,762,602	2,850,129	2,847,076	-0.1%	-3,053
	2,789,316	2,872,713	2,871,463	0.0%	-1,250
TOTAL REVENUE	2,789,316	2,872,713	2,871,463	0.0%	-1,250
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	2,800,213	2,872,713	2,871,463	0.0%	-1,250
_	2,800,213	2,872,713	2,871,463	0.0%	-1,250
TOTAL EXPENDITURES	2,800,213	2,872,713	2,871,463	0.0%	-1,250
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2011A SPECIAL REVENUE BOND FUND - CIP SUBFUND 59G

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2011A CIP Special Revenue Bond fund. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (SF 592) to pay the remaining debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2011A Special Revenue (CIP)	1,241,800	1,069,205	450	2,311,455
2011A Special Revenue (Stormwater)	253,200	306,808	0	560,008
	1,495,000	1,376,013	450	2,871,463

#### **AUTHORIZED POSITION CAP**

# 2012 SPECIAL REV BOND FUND - CIP SUBFUND -- 59H

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	5,512	6,067	10.1%	555
Transfer In to Pay Debt Service	1,039,577	1,032,336	1,030,413	-0.2%	-1,923
	1,039,577	1,037,848	1,036,480	-0.1%	-1,368
TOTAL REVENUE	1,039,577	1,037,848	1,036,480	-0.1%	-1,368
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	1,029,073	1,037,848	1,036,480	-0.1%	-1,368
_	1,029,073	1,037,848	1,036,480	-0.1%	-1,368
TOTAL EXPENDITURES	1,029,073	1,037,848	1,036,480	-0.1%	-1,368
AUTHORIZED POSITION CAP	1,029,073	1,037,848 ===================================	1,036,480 FY 16	-0.1%	-1,3

## 2012 SPECIAL REVENUE BOND FUND – CIP SUBFUND 59H

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2012 CIP Special Revenue Bond fund. This includes the costs for principal and interest.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

 This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

• Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012A Special Revenue (CIP)	1,025,000	11,480	0	1,036,480

#### **AUTHORIZED POSITION CAP**

# 2012B SPECIAL REV BOND FUND - CIP SUBFUND -- 59I

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	Prior Year Dollar
DEVENUE	Actual	Adopted	πρριονοα	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	700	335	396	18.2%	61
Transfer In to Pay Debt Service	34,688	41,266	43,974	6.6%	2,708
	35,387	41,601	44,370	6.7%	2,769
TOTAL REVENUE	35,387	41,601	44,370	6.7%	2,769
EXPENDITURES	<del></del>	<del></del> -	<del></del>	<del></del>	<del></del> -
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	41,632	41,601	44,370	6.7%	2,769
_	41,632	41,601	44,370	6.7%	2,769
TOTAL EXPENDITURES	41,632	41,601	44,370	6.7%	2,769
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2012B SPECIAL REVENUE BOND FUND - CIP SUBFUND 59i

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2012B CIP Special Revenue Bond fund. This includes the costs for principal and interest.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

### Transfer In to Pay Debt Service

 This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

• Represents both interest and principal costs, which are based upon a repayment schedule that was established at the time the bonds were issued.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2012B Special Rev (ref 2009C MTN)	5,600	38,770	0	44,370

#### **AUTHORIZED POSITION CAP**

# PROPOSED SPECIAL REV BOND - CIP SUBFUND -- 59J

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	49,756	0	-100.0%	-49,756
Transfer In to Pay Debt Service	0	6,808,632	2,568,352	-62.3%	-4,240,280
	0	6,858,388	2,568,352	-62.6%	-4,290,036
TOTAL REVENUE	0	6,858,388	2,568,352	-62.6%	-4,290,036
EXPENDITURES		-			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	6,858,388	2,568,352	-62.6%	-4,290,036
	0	6,858,388	2,568,352	-62.6%	-4,290,036
TOTAL EXPENDITURES	0	6,858,388	2,568,352	-62.6%	-4,290,036
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## PROPOSED SPECIAL REVENUE BOND - CIP SUBFUND 59J

#### **BACKGROUND**

This fund houses the budgetary items related to proposed new issuances of Banking Fund Debt.

#### **REVENUE**

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

• Represents the interest and principal costs of proposed bond issuances.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2015 Spec Rev (CIP/Solid Waste)	1,200,000	1,368,352	0	2,568,352
	1,200,000	1,368,352	0	2,568,352

#### **AUTHORIZED POSITION CAP**

# 2013A SPECIAL REV BOND FUND - CIP SUBFUND -- 59K

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	14,026	16,468	18,275	11.0%	1,807
Transfer In to Pay Debt Service	2,143,971	2,029,688	2,030,331	0.0%	643
	2,157,997	2,046,156	2,048,606	0.1%	2,450
TOTAL REVENUE	2,157,997	2,046,156	2,048,606	0.1%	2,450
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	1,354,121	2,046,156	2,048,606	0.1%	2,450
_	1,354,121	2,046,156	2,048,606	0.1%	2,450
TOTAL EXPENDITURES	1,354,121	2,046,156	2,048,606	0.1%	2,450
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2013A SPECIAL REVENUE BOND FUND - CIP SUBFUND 59K

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2013A CIP Special Revenue Bond fund which refunded 2009C and 2010A. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2013A Spec Rev (refund 09C/10A				
MTN)	785,000	1,262,856	750	2,048,606

#### **AUTHORIZED POSITION CAP**

# 2013B SPECIAL REV BOND FUND - CIP SUBFUND -- 59L

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	26,390	24,288	30,969	27.5%	6,681
Transfer In to Pay Debt Service	3,567,927	3,935,333	4,680,103	18.9%	744,770
	3,594,318	3,959,621	4,711,072	19.0%	751,451
TOTAL REVENUE	3,594,318	3,959,621	4,711,072	19.0%	751,451
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	1,034,318	3,959,621	4,711,072	19.0%	751,451
_	1,034,318	3,959,621	4,711,072	19.0%	751,451
TOTAL EXPENDITURES	1,034,318	3,959,621	4,711,072	19.0%	751,451
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2013B SPECIAL REVENUE BOND FUND - CIP SUBFUND 59L

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2013B CIP Special Revenue Bond fund which refunded 2009A. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

• This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2013B Special Revenue (refund				
2009A)	3,760,000	950,572	500	4,711,072

#### **AUTHORIZED POSITION CAP**

# 2014 SPECIAL REV BOND FUND - CIP SUBFUND -- 59M

	FY 14	FY 15	FY 16	Change Fror	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	16,498		16,498
Transfer In to Pay Debt Service	0	0	1,832,752		1,832,752
	0	0	1,849,250		1,849,250
TOTAL REVENUE	0	0	1,849,250		1,849,250
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Fiscal and Other Debt Fees	0	0	1,849,250		1,849,250
	0	0	1,849,250		1,849,250
TOTAL EXPENDITURES	0	0	1,849,250		1,849,250
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2014 SPECIAL REVENUE BOND FUND - CIP SUBFUND 59M

#### **BACKGROUND**

This fund receives a transfer from the Banking Fund operating fund (SF 592), which along with any accumulated interest in the fund, to pay the debt service related to the 2014 CIP Special Revenue Bond. This includes the costs for principal, interest and fiscal agent fees.

#### REVENUE

#### Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16 which will be used to pay a portion of the debt service costs for FY 16.

#### Transfer In to Pay Debt Service

 This represents a transfer from the Banking Fund operating fund (592) to pay debt service costs for FY 16.

#### **EXPENDITURES**

Fiscal and Other Debt Fees

 Represents both the principal and interest costs, which are based upon a repayment schedule that was established at the time the bonds were issued, and the fiscal agent fees, which represent the cost of paying agent and registrar services for the bond issue.

Account Title	Principal	Interest	Fiscal Agent Fees	Total
2014 Special Revenue	0	1,848,750	500	1,849,250

#### **AUTHORIZED POSITION CAP**

# PUBLIC BUILDING ALLOCATIONS SUBFUND -- 5A1

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change Fro	m Prior Year Dollar
DEVENUE	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	00 700		407 770		407.770
Miscellaneous Revenue	69,709	0	107,779		107,779
Transfers from Fund Balance	0	0	371,961		371,961
	69,709	0	479,740		479,740
PUBLIC WORKS					
Charges for Services	36,838,292	41,746,233	43,371,120	3.9%	1,624,887
Miscellaneous Revenue	285,097	330,497	361,853	9.5%	31,356
	37,123,390	42,076,730	43,732,973	3.9%	1,656,243
TOTAL REVENUE	37,193,098	42,076,730	44,212,713	5.1%	2,135,983
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Salary & Benefit Lapse	0	-177,630	-85,372	-51.9%	92,258
Transfers to Other Funds	0	0	2,649,030		2,649,030
Cash Carryover	0	9,144	0	-100.0%	-9,144
-	0	-168,486	2,563,658	-1621.6%	2,732,144
PUBLIC WORKS					
Salaries	2,004,551	2,574,249	2,521,671	-2.0%	-52,578
Employer Provided Benefits	901,419	1,276,358	1,391,911	9.1%	115,553
Internal Service Charges	6,517,974	7,788,718	9,120,342	17.1%	1,331,624
Internal Services - IT Operations	98,373	273,156	480,404	75.9%	207,248
Other Operating Expenses	22,637,170	27,671,262	27,156,324	-1.9%	-514,938
Intra-Departmental Billing	6,270	6,250	6,250	0.0%	0
Capital Outlay	884,189	0	20,002		20,002
Supervision Allocation	0	0	0		0
Indirect Cost	0	0	952,151		952,151
Banking Fund Debt Repayments	0	2,655,223	0	-100.0%	-2,655,223
	33,049,946	42,245,216	41,649,055	-1.4%	-596,161
TOTAL EXPENDITURES	33,049,946	42,076,730	44,212,713	5.1%	2,135,983
AUTHORIZED POSITION CAP					
ACTIONIZED I CONTON ON		FY 15	FY 16	Change	
Authorized I	Positions	59	59	0	
Part-Time H	lours	1,146	1,146		

## PUBLIC BUILDING ALLOCATIONS SUBFUND 5A1

#### **BACKGROUND**

This internal service fund accumulates and allocates the cost of the daily operation, maintenance, utilities and security for all public buildings. The costs are billed to the building occupants based on occupied square footage. This fund was set up as part of the FY 14 budget to increase transparency, accuracy and accountability for the various public buildings.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• Is made up of anticipated interest earnings for FY 16.

#### Transfers from Fund Balance

 A transfer from fund balance was appropriated in FY 16 to cover various one-time expenses including new automated external defibrillators (AED) for City facilities.

#### Public Works

#### Charges for Services

• This revenue represents the costs billed to other departments and government agencies and is directly related to the budgeted expenditures in this fund.

#### Miscellaneous Revenue

• The bulk of this category is tenant revenue for non-City occupants of public buildings. There is also a small amount of revenue for the sale of recycled products.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Salary & Benefit Lapse

• This reflects an estimated salary and benefit lapse based on the average turnover ratio and estimated number of vacancies in FY 16.

#### Transfers to Other Funds

 The debt service repayment for the Ed Ball and Haverty's building has been shifted to the General Fund - GSD. The General Fund - GSD will pay the debt service and this fund will reimburse the General Fund - GSD for that cost via a fund transfer. This budgetary change also explains the budget change in the Banking Fund Debt Repayments category.

#### Public Works

#### **Employer Provided Benefits**

• The net increase is being driven by a \$160,286 increase in the workers compensation allocation which is offset somewhat by a decrease in overall pension costs of \$47,728.

#### Internal Service Charges

 The net increase is being driven by the internal billing of the citywide building maintenance costs to the various multi-tenant buildings included in this fund.

#### Internal Services – IT Operations

The increase is due to computer system maintenance and security charges.

### Other Operating Expenses

• The bulk of the budget in this category includes the costs for janitorial services (\$1.93 million), security / guard service (\$2.05 million), miscellaneous insurance (\$1.15 million) and utilities (\$17.42 million). The net decrease is being driven by reductions in miscellaneous insurance (\$539,047) and Utilities — electricity (\$1,465,180) which is somewhat offset by an increase in contractual services (\$859,820).

#### Capital Outlay

• Funding has been provided in FY 16 to add additional automated external defibrillators (AED) in City facilities.

#### Indirect Cost

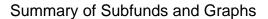
• This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc. This fund was only established in FY 14 so this is the first year that this fund was included in the indirect cost study.

#### Banking Fund Debt Repayments

 This fund is no longer directly paying the debt service repayments for the Ed Ball and Haverty's building. The General Fund – GSD will pay the debt service and this fund will reimburse the General Fund – GSD for that cost via a fund transfer. This budgetary change also explains the budget change in the Transfers to Other Funds.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.



#### **Debt Service Funds**

- 225 Sales Tax Ref and Improvement Bonds Series 2002
- 227 Excise Tax Revenue 2003B and 2003C
- 229 Excise Tax Revenue 2003A
- 22E Excise Tax Revenue 1995A
- 22I Sales Tax Bonds 1996
- 22J 1995 Municipal Stadium Capital Improvement Bonds
- 22O 2002A & B & C Capital Improvement Bonds
- 22P 1997 Municipal Stadium Capital Improvement Bonds
- 22S 1998 Alltel Stadium Capital Improvement Bonds
- 22T Excise Tax Revenue Refunding 1999A
- 22V Excise Tax Revenue Refunding 2001A
- 22W Excise Tax Revenue 2001B
- 22X Excise Tax Revenue 2002A
- 22Z 2002B Excise Tax Revenue Shands Jax Loan
- 251 2004B Excise Tax Revenue River City Market Place

#### Capital Project Funds

- 311 1983 Capital Improvement Revenue Construction
- 312 1985A Excise Tax Revenue Bond Construction
- 313 1986A Excise Tax Revenue Bond Construction
- 314 1988A Excise Tax Revenue Ref Construction
- 315 1988B Excise Tax Revenue Bond Construction
- 316 1991 Excise Tax Revenue Ref Construction
- 317 1992 Excise Tax Revenue Ref Construction 1986A
- 318 1999A Excise Tax Revenue Refunding 1988B
- 31B Streets and Drainage Bond Construction
- 31C 1994 Alltel Stadium Bond Construction
- 31F 1988 Capital Improvement Revenue Construction
- 31H 1995A Excise Tax Revenue Ref Construction
- 31L Capital Project Revenue Bond Construction
- 31O 2001B Excise Tax Revenue Bonds
- 31P 2002 Guarantee Entitlement Construction Bonds
- 31Q 2003B Excise Tax Revenue Bonds
- 31R 1999A Excise Taxes Revenue Bond
- 31S 2002A Excise Tax Revenue Bonds
- 31T 2002A Capital Improvement Revenue Bonds
- 31U Series 2002B and C Capital Improvement Ref Revenue Bonds



## Capital Project Funds (cont.)

- 31V 2002 Local Government Sales Tax Revenue Bonds
- 31W 2002B Excise Tax Revenue Bonds Shands
- 322 General Capital Projects
- 324 Jax Recreation and Environmental Land Acquisition
- 327 2009 Authorized Capital Projects
- 328 2010 Authorized Capital Projects
- 329 2011 Authorized Capital Projects
- 32E 2016 Authorized Capital Projects
- 32S Library Capital Projects Library Fines
- 32T Tax Increment District Capital Projects
- 32U Southside TID USD1 A Capital Projects
- 331 Florida Inland Navigation District Grants
- 342 2001 Sales Tax Refunding
- 361 2003C Excise Tax Revenue Bonds
- 362 Proton Beam Excise Tax Revenue Bonds
- 363 2004 Excise Tax Revenue Bonds

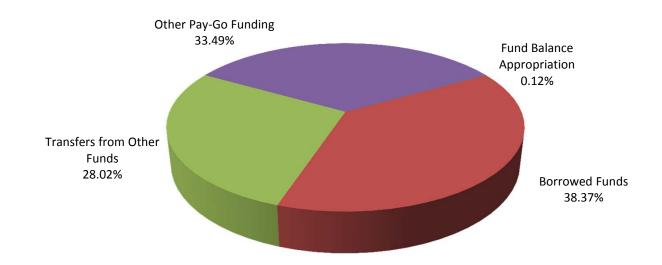
### Trust and Agency Funds

- 611 General Employees' Pension
- 613 Correctional Officers Pension
- 614 Disability Pension Trust
- 64A Sheriff's Trusts
- 64E Federal Forfeitures Trust
- 64M Jacksonville Children's Commission Youth Travel Trust
- 64N Art in Public Places Trust Fund

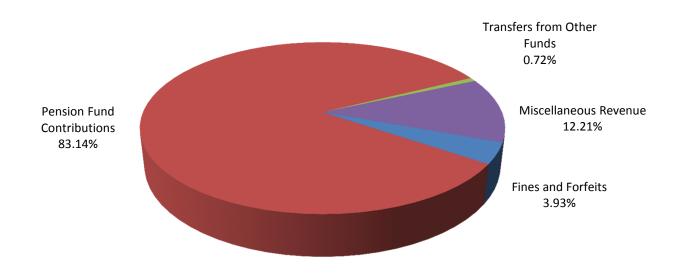
## **OTHER FUNDS**Summary of Subfunds

Fund Type	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 16 Budgeted
Debt Service Funds	0	0	0	0	1,533,983	1,533,983
Capital Project Funds	0	0	50,102,759	0	(589,281)	49,513,478
Trust and Agency Funds	574,354	15,730,100	1,490,682	(78,200)	290,615	18,007,551
Total	574,354	15,730,100	51,593,441	(78,200)	1,235,317	69,055,012

### **Capital Project Funds**



### **Trust and Agency Funds**



### **Summary of Subfunds**

### **Debt Service Funds**

		Personnel	Operating	Grants	Other	FY 16
S/F	Description	Expenses	Expenses	and Aids	Uses	Budgeted
225	Sales Tax Ref and Improvement Bonds – Series 2002				37,974	37,974
227	ETR 2003B and 2003C				7,296	7,296
229	2003A ETR				23,300	23,300
22E	995A ETR				591,443	591,443
221	1996 Sales Tax Bonds				338	338
22J	1995 Municipal Stadium Capital Improv Bonds				232	232
220	2002A B and C Capital Improvement Bonds				275,328	275,328
22P	1997 Municipal Stadium Capital Improvement Bonds				2,958	2,958
22S	1998 Alltel Stadium				38,667	38,667
22T	1999A ETR Refunding				100,207	100,207
22V	2001A ETR Refunding				242,923	242,923
22W	2001B ETR				33,508	33,508
22X	2002A ETR				120,850	120,850
22Z	2002B ETR (Shands Jax Loan)				58,030	58,030
251	2004B ETR (River City Market Place)				929	929
	Total	0	0	0	1,533,983	1,533,983

### **Summary of Subfunds**

## **Capital Project Funds**

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 16 Budgeted
311	1983 Capital Improvement Rev Construction			21,263		(849)	20,414
312	1985A ETR Bond Construction			2,754		(36)	2,718
313	1986A ETR Bond Construction			7,021		` ,	7,021
314	1988A ETR Ref Construction			11,199			11,199
315	1988B ETR Bond Construction			94,962		(2,293)	92,669
316	1991 ETR Ref Construction			42,538		,	42,538
317	1992 ETR Ref Construction (1986A)			17,399			17,399
	1999A ETR Refunding			3,708			3,708
	Streets and Drainage Bond Construction			24,844			24,844
31C	1994 Alltel Stadium Bond Construction			111			111
31F	1988 Capital Improvement Rev Construction			89,095		(15,560)	73,535
31H	1995A ETR Ref Construction			48,941		,	48,941
31L	Capital Project Revenue Bond Construction			961,693		(166,693)	795,000
310	2001B Excise Tax Revenue Bonds			41,761		,	41,761
31P	2002 Guarantee Entitlement Construction Bonds			350,000		(297,032)	52,968
31Q	2003B Excise Tax Revenue Bonds			2,178		,	2,178
31R	1994A Excise Taxes Rev Bond			170,392		(80,795)	89,597
31S	2002A Excise Tax Revenue Bonds			130			130
31T	2002A Capital Improvement Revenue Bonds			1,744			1,744
31U	Series 2002B and C Capital ImpBonds			31,482			31,482
31V	2002 Local Government Sales Tax Bonds			551			551
31W	2002B Excise Tax Revenue Bonds – Shands			81,212		(70,000)	11,212
322	General Capital Projects			11,566,777		804,117	12,370,894
324	Recreation and Environmental Land Acquisition			2,300,000		(509,507)	1,790,493
327	2009 Authorized Capital Projects			292,932			292,932
328	2010 Authorized Capital Projects			226,139			226,139
329	2011 Authorized Capital Projects			(1,440)			(1,440)
32E	2016 Authorized Capital Projects			25,851,412			25,851,412
32S	Library Capital Projects – Library Fines			846,800			846,800
32T	Tax Increment District Capital Projects			3,400,000			3,400,000
32U	Southside TID USD1 A Capital Projects			1,940,089			1,940,089
331	Florida Inland Navigation District Grants					711,596	711,596
342	2001 Sales Tax Refunding			30,718			30,718
361	ETR Series 2003C			2,436			2,436
362	Proton Beam Excise Tax Revenue Bonds			1,590			1,590
363	2004 Excise Tax Revenue Bonds			1,640,328		(962,229)	678,099
	Total	0	0	50,102,759	0	(589,281)	49,513,478

### **Summary of Subfunds**

## **Trust and Agency Funds**

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Grants and Aids	Other Uses	FY 16 Budgeted
0/1	Description	Ехрепаса	Ехрепаса	Outlay	ana Alas	0303	Buagetea
611	General Employees' Pension	382,758	13,589,500	1		214,535	14,186,794
613	Correctional Officers Pension		1,004,631			76,080	1,080,711
614	Disability Pension Trust		5,000				5,000
64A	Sheriff's Trusts	191,596	846,288	1,360,681	(128,200)		2,270,365
64E	Federal Forfeitures Trust		204,628	130,000			334,628
64M	JCC – Youth Travel Trust				50,000		50,000
64N	Art in Public Places Trust Fund		80,053				80,053
	Total	574,354	15,730,100	1,490,682	(78,200)	290,615	18,007,551



# SALES TAX REF & IMP REV BDS, SERIES 2002 SUBFUND -- 225

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	37,974		37,974
	0	0	37,974		37,974
TOTAL REVENUE	0	0	37,974		37,974
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	37,974		37,974
	0	0	37,974		37,974
TOTAL EXPENDITURES	0	0	37,974		37,974
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SALES TAX REF AND IMPROVEMENT BONDS – SERIES 2002 SUBFUND 225

#### BACKGROUND

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

# ETR 2003B & 2003C SUBFUND -- 227

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	7,296		7,296
_	0	0	7,296		7,296
TOTAL REVENUE	0	0	7,296		7,296
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	7,296		7,296
_	0	0	7,296		7,296
TOTAL EXPENDITURES	0	0	7,296		7,296
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## EXCISE TAX REVENUE – 2003B AND 2003C SUBFUND 227

#### BACKGROUND

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

### **AUTHORIZED POSITION CAP**

## 2003A ETR SUBFUND -- 229

	FY 14	FY 15	FY 16	Change From Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	23,300		23,300
_	0	0	23,300		23,300
TOTAL REVENUE	0	0	23,300		23,300
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	23,300		23,300
_	0	0	23,300		23,300
TOTAL EXPENDITURES	0	0	23,300		23,300
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## EXCISE TAX REVENUE – 2003A SUBFUND 229

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

### **AUTHORIZED POSITION CAP**

## 1995A ETR SUBFUND -- 22E

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	n Prior Year Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Transfers from Fund Balance	0	0	591,443		591,443
-	0	0	591,443		591,443
TOTAL REVENUE	0	0	591,443		591,443
EXPENDITURES =					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	591,443		591,443
_	0	0	591,443		591,443
TOTAL EXPENDITURES	0	0	591,443		591,443
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### EXCISE TAX REVENUE – 1995A SUBFUND 22E

#### BACKGROUND

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 1996 SALES TAX BONDS SUBFUND -- 22I

Actual	Adopted	Approved	Percent	Dollar
0	0	338		338
0	0	338		338
0	0	338		338
	<del></del> -			
0	0	338		338
0	0	338		338
0	0	338		338
	0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0     0       0     0       338       0     0       0     0       338       0     0       338       0     0       338       0     0       338	0     0       0     0       0     0       0     0       0     0       0     338       0     0       0     338       0     0       338

### SALES TAX BONDS – 1996 SUBFUND 22i

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

# 1995 MUNICIPAL STADIUM CAP IMP BONDS SUBFUND -- 22J

	FY 14	FY 15	FY 16	Change From I	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	232		232
	0	0	232		232
TOTAL REVENUE	0	0	232		232
EXPENDITURES	<del></del>				<del></del>
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	232		232
	0	0	232		232
TOTAL EXPENDITURES	0	0	232		232
AUTHORIZED ROCITION CAR					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1995 MUNICIPAL STADIUM CAPITAL IMPROVEMENT BONDS SUBFUND 22J

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

# 2002A,B&C CAPITAL IMPROVEMENT BONDS SUBFUND -- 220

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	275,328		275,328
	0	0	275,328		275,328
TOTAL REVENUE	0	0	275,328		275,328
EXPENDITURES			<del></del>		
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	275,328		275,328
	0	0	275,328		275,328
TOTAL EXPENDITURES	0	0	275,328		275,328
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### 2002A & B & C CAPITAL IMPROVEMENT BONDS SUBFUND 220

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

# 1997 MUNICIPAL STADIUM CAP IMP BONDS SUBFUND -- 22P

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	2,958		2,958
_	0	0	2,958		2,958
TOTAL REVENUE	0	0	2,958		2,958
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	2,958		2,958
_	0	0	2,958		2,958
TOTAL EXPENDITURES	0	0	2,958		2,958
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### 1997 MUNICIPAL STADIUM CAPITAL IMPROVEMENT BONDS SUBFUND 22P

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### REVENUE

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 1998 ALLTEL STADIUM SUBFUND -- 22S

FY 14	FY 15	FY 16	Change From	
Actual	Adopted	Approved	Percent	Dollar
0	0	38,667		38,667
0	0	38,667		38,667
0	0	38,667		38,667
0	0	38,667		38,667
0	0	38,667		38,667
0	0	38,667		38,667
	FY 15	FY 16		
	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Actual     Adopted       0     0       0     0       0     0       0     0       0     0       0     0       0     0       0     0	Actual       Adopted       Approved         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667	Actual       Adopted       Approved       Percent         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667         0       0       38,667

## 1998 ALLTEL STADIUM CAPITAL IMPROVEMENT BONDS SUBFUND 22S

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### REVENUE

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 1999A ETR REFUNDING SUBFUND -- 22T

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	100,207		100,207
_	0	0	100,207		100,207
TOTAL REVENUE	0	0	100,207		100,207
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	100,207		100,207
_	0	0	100,207		100,207
TOTAL EXPENDITURES	0	0	100,207		100,207
AUTHORIZED POSITION CAP					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### EXCISE TAX REVENUE REFUNDING – 1999A SUBFUND 22T

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 2001A ETR REFUNDING SUBFUND -- 22V

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	242,923		242,923
	0	0	242,923		242,923
TOTAL REVENUE	0	0	242,923		242,923
EXPENDITURES	<del></del>				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	242,923		242,923
	0	0	242,923		242,923
TOTAL EXPENDITURES	0	0	242,923		242,923
AUTHORIZED POSITION CAP					
ACTIONIED I CONTON CAI		FY 15	FY 16	Change	

### EXCISE TAX REVENUE REFUNDING – 2001A SUBFUND 22V

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 2001B ETR SUBFUND -- 22W

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	33,508		33,508
-	0	0	33,508		33,508
TOTAL REVENUE	0	0	33,508		33,508
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	33,508		33,508
-	0	0	33,508		33,508
TOTAL EXPENDITURES	0	0	33,508		33,508
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### EXCISE TAX REVENUE – 2001B SUBFUND 22W

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 2002A ETR SUBFUND -- 22X

	FY 14	FY 15	FY 16	Change Fron	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	120,850		120,850
_	0	0	120,850		120,850
TOTAL REVENUE	0	0	120,850		120,850
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	120,850		120,850
_	0	0	120,850		120,850
TOTAL EXPENDITURES	0	0	120,850		120,850
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### EXCISE TAX REVENUE – 2002A SUBFUND 22X

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 2002B ETR (SHANDS JAX LOAN) SUBFUND -- 22Z

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	58,030		58,030
	0	0	58,030		58,030
TOTAL REVENUE	0	0	58,030		58,030
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	58,030		58,030
	0	0	58,030		58,030
TOTAL EXPENDITURES	0	0	58,030		58,030
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2002B EXCISE TAX REVENUE – SHANDS JAX LOAN SUBFUND 22Z

#### **BACKGROUND**

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

## 2004B ETR (RIVER CITY MARKET PLACE) SUBFUND -- 251

	FY 14	FY 15	FY 16	Change From I	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers from Fund Balance	0	0	929		929
	0	0	929		929
TOTAL REVENUE	0	0	929		929
EXPENDITURES	<del></del>				<del></del>
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	0	929		929
_	0	0	929		929
TOTAL EXPENDITURES	0	0	929		929
AUTHORIZED POSITION CAP					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2004B EXCISE TAX REVENUE – RIVER CITY MARKET PLACE SUBFUND 251

#### BACKGROUND

This fund was originally set up to house debt service payments to various financial institutions. The debt has since been repaid or refinanced so the remaining cash in the fund is being appropriated and transferred out to a capital project subfund to fund various CIP projects.

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Transfers from Fund Balance

• This represents the remaining cash in the fund which is being appropriated and transferred out.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

Transfers to Other Funds

• The available cash in the fund is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various capital projects.

#### **AUTHORIZED POSITION CAP**

# 1983 CAPITAL IMPROV REV CONSTRUCTION SUBFUND -- 311

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From I	Prior Year Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	20,414		20,414
_	0	0	20,414		20,414
TOTAL REVENUE	0	0	20,414		20,414
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-849		-849
_	0	0	-849		-849
PUBLIC WORKS					
Capital Outlay	0	0	21,263		21,263
	0	0	21,263		21,263
TOTAL EXPENDITURES	0	0	20,414		20,414
AUTHORIZED POSITION CAP					
		FY 15	FY 16	Change	

## 1983 CAPITAL IMPROVEMENT REVENUE CONSTRUCTION SUBFUND 311

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	21,263

#### **AUTHORIZED POSITION CAP**

# 1985A ETR BOND CONSTRUCTION SUBFUND -- 312

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Ye
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Miscellaneous Revenue	0	0	2,718	2,7
	0	0	2,718	2,7
TOTAL REVENUE	0	0	2,718	2,7
EXPENDITURES				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Contingencies	0	0	-36	-
	0	0	-36	-
PUBLIC WORKS				
Capital Outlay	0	0	2,754	2,7
	0	0	2,754	2,7
TOTAL EXPENDITURES	0	0	2,718	2,7
AUTHORIZED POSITION CAP				
ACTIONIZED I CONTON OAI		FY 15	FY 16	Change

## 1985A EXCISE TAX REVENUE BOND CONSTRUCTION SUBFUND 312

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	2,754

#### **AUTHORIZED POSITION CAP**

# 1986A ETR BOND CONSTRUCTION SUBFUND -- 313

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	7,021		7,021
	0	0	7,021		7,021
TOTAL REVENUE	0	0	7,021		7,021
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	7,021		7,021
-	0	0	7,021		7,021
TOTAL EXPENDITURES	0	0	7,021		7,021
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1986A EXCISE TAX REVENUE BOND CONSTRUCTION SUBFUND 313

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	7,021

#### **AUTHORIZED POSITION CAP**

# 1988A ETR REF CONSTRUCTION SUBFUND -- 314

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Percent	n Prior Year Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	11,199		11,199
_	0	0	11,199		11,199
TOTAL REVENUE	0	0	11,199		11,199
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	11,199		11,199
_	0	0	11,199		11,199
TOTAL EXPENDITURES	0	0	11,199		11,199
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1988A EXCISE TAX REVENUE REF CONSTRUCTION SUBFUND 314

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	11,199

#### **AUTHORIZED POSITION CAP**

# 1988B ETR BOND CONSTRUCTION SUBFUND -- 315

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	92,669		92,669
_	0	0	92,669		92,669
TOTAL REVENUE	0	0	92,669		92,669
EXPENDITURES		<u> </u>	<u> </u>		
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-2,293		-2,293
_	0	0	-2,293		-2,293
PUBLIC WORKS					
Capital Outlay	0	0	94,962		94,962
_	0	0	94,962		94,962
TOTAL EXPENDITURES	0	0	92,669		92,669
AUTHORIZED POSITION CAP					
AUTHORIZED PUBITION CAP		FY 15	FY 16	Change	

## 1988B EXCISE TAX REVENUE BOND CONSTRUCTION SUBFUND 315

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	94,962

#### **AUTHORIZED POSITION CAP**

# 1991 ETR REF CONSTRUCTION SUBFUND -- 316

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	18,919		18,919
Transfers from Fund Balance	0	0	23,619		23,619
	0	0	42,538		42,538
TOTAL REVENUE	0	0	42,538		42,538
EXPENDITURES					<del></del> -
PUBLIC WORKS					
Capital Outlay	0	0	42,538		42,538
	0	0	42,538		42,538
TOTAL EXPENDITURES	0	0	42,538		42,538
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1991 EXCISE TAX REVENUE REF CONSTRUCTION SUBFUND 316

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Transfers from Fund Balance

 Prior year fund balance is being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	42,538

#### **AUTHORIZED POSITION CAP**

# 1992 ETR REF CONSTRUCTION (1986A) SUBFUND -- 317

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	17,399		17,399
_	0	0	17,399		17,399
TOTAL REVENUE	0	0	17,399		17,399
EXPENDITURES		· -			
PUBLIC WORKS					
Capital Outlay	0	0	17,399		17,399
_	0	0	17,399		17,399
TOTAL EXPENDITURES	0	0	17,399		17,399
AUTHORIZED POSITION CAP					
		FY 15	FY 16	Change	

## 1992 EXCISE TAX REVENUE REF CONSTRUCTION – 1986A SUBFUND 317

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	17,399

## **AUTHORIZED POSITION CAP**

# 1992 ETR REF CONSTRUCTION (1988B) SUBFUND -- 318

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	10,560		10,560
Transfers from Fund Balance	0	0	-6,852		-6,852
	0	0	3,708		3,708
TOTAL REVENUE	0	0	3,708		3,708
EXPENDITURES					
PUBLIC WORKS					
Capital Outlay	0	0	3,708		3,708
	0	0	3,708		3,708
TOTAL EXPENDITURES	0	0	3,708		3,708
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1992 EXCISE TAX REVENUE REF CONSTRUCTION – 1988B SUBFUND 318

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## Transfers from Fund Balance

• This negative amount represents a clean-up entry from a prior year appropriation.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	3,708

## **AUTHORIZED POSITION CAP**

# STREETS & DRAINAGE BOND CONSTRUCTION SUBFUND -- 31B

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	24,844		24,844
	0	0	24,844		24,844
TOTAL REVENUE	0	0	24,844		24,844
EXPENDITURES					
PUBLIC LIBRARIES					
Capital Outlay	0	0	24,844		24,844
	0	0	24,844		24,844
TOTAL EXPENDITURES	0	0	24,844		24,844
=			<u> </u>		
AUTHORIZED POSITION CAP					
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		FY 15	FY 16	Change	

## STREETS & DRAINAGE BOND CONSTRUCTION SUBFUND 31B

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
ADA Compliance - Libraries	24,844

## **AUTHORIZED POSITION CAP**

# 1994 ALLTEL STADIUM BOND CONSTRUCTION SUBFUND -- 31C

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	97,418		97,418
Transfers from Fund Balance	0	0	-97,307		-97,307
	0	0	111		111
TOTAL REVENUE	0	0	111		111
EXPENDITURES					
PUBLIC LIBRARIES					
Capital Outlay	0	0	111		111
	0	0	111		111
TOTAL EXPENDITURES	0	0	111		111
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1994 ALLTEL STADIUM BOND CONSTRUCTION SUBFUND 31C

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## Transfers from Fund Balance

• This negative amount represents a clean-up entry from a prior year appropriation.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16	
1 Toject Title	Approved	
ADA Compliance - Libraries	111	

## **AUTHORIZED POSITION CAP**

# 1988 CAPITAL IMPROV REV CONSTRUCTION SUBFUND -- 31F

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dollar
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	0	0	125,035	125,035
	0	0	125,035	125,035
OFFICE OF ECONOMIC DEVELOPMENT			,	,
Miscellaneous Revenue	0	0	-51,500	-51,500
	0	0	-51,500	-51,500
TOTAL REVENUE	0	0	73,535	73,535
EXPENDITURES  NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Contingencies	0	0	-15,560	-15,560
	0	0	-15,560	-15,560
PUBLIC LIBRARIES				
Capital Outlay	0	0	89,095	89,095
	0	0	89,095	89,095
TOTAL EXPENDITURES	0	0	73,535	73,535
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

## 1988 CAPITAL IMPROVEMENT REVENUE CONSTRUCTION SUBFUND 31F

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

## Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## Office of Economic Development

Miscellaneous Revenue

• This negative amount represents the removal of previously appropriated revenue in the Northwest guadrant rolling river project that was never received.

## **EXPENDITURES**

Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
ADA Compliance - Libraries	89,095

#### **AUTHORIZED POSITION CAP**

# 1995A ETR REF CONSTRUCTION SUBFUND -- 31H

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	48,941		48,941
_	0	0	48,941		48,941
TOTAL REVENUE	0	0	48,941		48,941
EXPENDITURES					
PUBLIC LIBRARIES					
Capital Outlay	0	0	48,941		48,941
_	0	0	48,941		48,941
TOTAL EXPENDITURES	0	0	48,941		48,941
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1995A EXCISE TAX REVENUE REF CONSTRUCTION SUBFUND 31H

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
ADA Compliance - Libraries	48,941

## **AUTHORIZED POSITION CAP**

# CAPITAL PROJECT REVENUE BD CONSTRUCTION SUBFUND -- 31L

	FY 14	FY 15	FY 16	Change From Prior Year
	Actual	Adopted	Approved	Percent Dollar
REVENUE				
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Miscellaneous Revenue	0	0	795,000	795,000
	0	0	795,000	795,000
TOTAL REVENUE	0	0	795,000	795,000
EXPENDITURES			<del></del>	
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Contingencies	0	0	-166,693	-166,693
	0	0	-166,693	-166,693
PARKS, RECR., ENT. & CONSERVATION				
Capital Outlay	0	0	-48,442	-48,442
	0	0	-48,442	-48,442
PARKS, RECREATION & COMMUNITY SVCS				
Capital Outlay	0	0	48,442	48,442
	0	0	48,442	48,442
PUBLIC WORKS				
Capital Outlay	0	0	961,693	961,693
	0	0	961,693	961,693
TOTAL EXPENDITURES	0	0	795,000	795,000
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

## CAPITAL PROJECT REVENUE BOND CONSTRUCTION SUBFUND 31L

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

## Non-Departmental / Fund Level Activities

## Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

## Parks, Recreation, Entertainment and Conservation

## Capital Outlay

• This negative amount reflects the de-appropriation of previously approved funding in the Blue Cypress – final phase project. This funding is being moved to another project for Blue Cypress as listed in the table below.

## Parks, Recreation and Community Services

## Capital Outlay

 The table below reflects the CIP project to be funded with the project funding transfer discussed above.

Project Title	FY16 Approved
Blue Cypress Pool and Park	48,442

#### Public Works

## Capital Outlay

 The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

961,693

Droingt Title	FY16
Project Title	Approved
Countywide Intersection Improvement and Bridge Rehab - Bridges	211,693
Countywide Bulkhead - Assessment, Repair and Replacement	750,000

## **AUTHORIZED POSITION CAP**

# 2001B EXCISE TAX REV BONDS SUBFUND -- 310

	FY 14	FY 15	FY 16		m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	41,761		41,761
Other Sources	0	-1,257,655	0	-100.0%	1,257,655
	0	-1,257,655	41,761	-103.3%	1,299,416
PARKS, RECREATION & COMMUNITY SVCS					
Miscellaneous Revenue	0	500,000	0	-100.0%	-500,000
	0	500,000	0	-100.0%	-500,000
PUBLIC WORKS					
Miscellaneous Revenue	0	19,283	0	-100.0%	-19,283
Other Sources	0	1,257,655	0	-100.0%	-1,257,655
	0	1,276,938	0	-100.0%	-1,276,938
TOTAL REVENUE	0	519,283	41,761	-92.0%	-477,522
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	0	-1,257,655	0	-100.0%	1,257,655
	0	-1,257,655	0	-100.0%	1,257,655
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	500,000	0	-100.0%	-500,000
	0	500,000	0	-100.0%	-500,000
PUBLIC LIBRARIES					
Capital Outlay	0	0	41,761		41,761
	0	0	41,761		41,761
PUBLIC WORKS					
Capital Outlay	0	1,276,938	0	-100.0%	-1,276,938
	0	1,276,938	0	-100.0%	-1,276,938
TOTAL EXPENDITURES	0	519,283	41,761	-92.0%	-477,522
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2001B EXCISE TAX REVENUE BONDS SUBFUND 310

## **BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2001B Shipyards Project excise tax revenue bonds as initially approved in 2001-451-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16	
1 Toject Title	Approved	
ADA Compliance - Libraries	41,761	

## **AUTHORIZED POSITION CAP**

# 2002 GUAR ENTITLEMENT CONSTR BONDS SUBFUND -- 31P

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	52,968		52,968
	0	0	52,968		52,968
PUBLIC WORKS					
Miscellaneous Revenue	0	83,151	0	-100.0%	-83,151
	0	83,151	0	-100.0%	-83,151
TOTAL REVENUE	0	83,151	52,968	-36.3%	-30,183
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	183,301		183,301
	0	0	183,301		183,301
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-297,032		-297,032
	0	0	-297,032		-297,032
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	32,983		32,983
	0	0	32,983		32,983
PUBLIC WORKS					
Capital Outlay	0	83,151	133,716	60.8%	50,565
	0	83,151	133,716	60.8%	50,565
TOTAL EXPENDITURES	0	83,151	52,968	-36.3%	-30,183
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2002 GUARANTEE ENTITLEMENT CONSTRUCTION BONDS SUBFUND 31P

#### **BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002 guarantee entitlement construction bonds as initially approved in 2002-501-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

## Fire and Rescue

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Fire Station #4 - Roof Replacement / Waterproofing	183,301

## Non-Departmental / Fund Level Activities

## Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

## Parks, Recreation and Community Services

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16	
Project fille	Approved	
Countywide Parks - Upgrades / Maintenance Repairs	32,983	

## Public Works

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. Negative amounts reflect de-appropriation of previously approved funding which is being transferred into the other projects listed below. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

133,716

Project Title	FY16
1 Toject Title	Approved
Animal Control Center - New	(273,318)
Fire Station #47 - Replacement	(183,301)
Chaffee Road	117,835
Roadway Safety Project - Pedestrian Crossing	122,500
Countywide Intersection Improvement - Intersection	350,000

## **AUTHORIZED POSITION CAP**



# 2003B EXCISE TAX REV BONDS SUBFUND -- 31Q

	FY 14	FY 15	FY 16	Change Fron	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	2,178		2,178
	0	0	2,178		2,178
PUBLIC WORKS					
Miscellaneous Revenue	0	46,462	0	-100.0%	-46,462
	0	46,462	0	-100.0%	-46,462
TOTAL REVENUE	0	46,462	2,178	-95.3%	-44,284
EXPENDITURES					
PUBLIC LIBRARIES					
Capital Outlay	0	0	2,178		2,178
	0	0	2,178		2,178
PUBLIC WORKS					
Capital Outlay	0	46,462	0	-100.0%	-46,462
	0	46,462	0	-100.0%	-46,462
TOTAL EXPENDITURES	0	46,462	2,178	-95.3%	-44,284
AUTUODITED DOOLTION OAD					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2003B EXCISE TAX REVENUE BONDS SUBFUND 31Q

## **BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2003B excise tax revenue bonds as initially approved in 2003-272-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
ADA Compliance - Libraries	2,178

#### **AUTHORIZED POSITION CAP**

# 1999A EXCISE TAXES REV BOND SUBFUND -- 31R

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	
DEVENUE	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	89,597		89,597
	0	0	89,597		89,597
TOTAL REVENUE	0	0	89,597		89,597
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	86,078		86,078
	0	0	86,078		86,078
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-80,795		-80,795
	0	0	-80,795		-80,795
PUBLIC LIBRARIES					
Capital Outlay	0	0	84,314		84,314
	0	0	84,314		84,314
TOTAL EXPENDITURES	0	0	89,597		89,597
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 1999A EXCISE TAX REVENUE BONDS SUBFUND 31R

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## REVENUE

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

## Fire and Rescue

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Tactical Support Facility - Roof	86,078

## Non-Departmental / Fund Level Activities

## Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

## Public Libraries

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
ADA Compliance - Libraries	84,314

## **AUTHORIZED POSITION CAP**

# 2002A EXCISE TAX REV BONDS SUBFUND -- 31S

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dolla
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	130		130
	0	0	130		130
PUBLIC WORKS					
Miscellaneous Revenue	0	8,854	0	-100.0%	-8,854
	0	8,854	0	-100.0%	-8,854
TOTAL REVENUE	0	8,854	130	-98.5%	-8,724
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	130		130
	0	0	130		130
PUBLIC WORKS					
Capital Outlay	0	8,854	0	-100.0%	-8,854
	0	8,854	0	-100.0%	-8,854
TOTAL EXPENDITURES	0	8,854	130	-98.5%	-8,724
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2002A EXCISE TAX REVENUE BONDS SUBFUND 31S

## **BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002A excise tax revenue bonds as initially approved in 2001-1026-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Tactical Support Facility - Roof	130

#### **AUTHORIZED POSITION CAP**

# 2002A CAPITAL IMPROV REV BONDS SUBFUND -- 31T

	FY 14	FY 15 FY 16	Change Fron	n Prior Year	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	0	0	1 711		1 744
Miscellarieous Revenue	0		1,744		1,744
	0	0	1,744		1,744
PUBLIC WORKS					
Miscellaneous Revenue	0	34,723	0	-100.0%	-34,723
	0	34,723	0	-100.0%	-34,723
TOTAL REVENUE	0	34,723	1,744	-95.0%	-32,979
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	1,744		1,744
	0	0	1,744		1,744
PUBLIC WORKS					
Capital Outlay	0	34,723	0	-100.0%	-34,723
	0	34,723	0	-100.0%	-34,723
TOTAL EXPENDITURES	0	34,723	1,744	-95.0%	-32,979
AUTHORIZED POSITION CAP					
ACTION DE L'ORIGINATION DA		FY 15	FY 16	Change	

## 2002A CAPITAL IMPROVEMENT REVENUE BONDS SUBFUND 31T

## **BACKGROUND**

This fund was originally set up back in fiscal year 2001-2002 to house the long term debt and capital expenditure authorization from the 2002A capital improvement revenue bonds, Stadium Improvements, as initially approved in 2002-654-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Tactical Support Facility - Roof	1,744

#### **AUTHORIZED POSITION CAP**

# SERIES 2002B&C CAP IMPROV & REF REV BDS SUBFUND -- 31U

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	31,482		31,482
_	0	0	31,482		31,482
TOTAL REVENUE	0	0	31,482		31,482
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	31,482		31,482
_	0	0	31,482		31,482
TOTAL EXPENDITURES	0	0	31,482		31,482
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## SERIES 2002 B&C CAPITAL IMPROVEMENT REVENUE BONDS SUBFUND 31U

## **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Tactical Support Facility - Roof	31,482

## **AUTHORIZED POSITION CAP**

# 2002 LOCAL GOVT SALES TAX REV BONDS SUBFUND -- 31V

	FY 14	FY 15	FY 16 Change Fro		m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	0	0	551		551
			551		551
PUBLIC WORKS					
Miscellaneous Revenue	0	19,899	0	-100.0%	-19,899
	0	19,899	0	-100.0%	-19,899
TOTAL REVENUE	0	19,899	551	-97.2%	-19,348
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	551		551
	0	0	551		551
PUBLIC WORKS					
Capital Outlay	0	19,899	0	-100.0%	-19,899
	0	19,899	0	-100.0%	-19,899
TOTAL EXPENDITURES	0	19,899	551	-97.2%	-19,348
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

## 2002 LOCAL GOVERNMENT SALES TAX REVENUE BONDS SUBFUND 31V

#### **BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2002 local government sales tax bonds, as initially approved in 2002-1144-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16	
•	Approved	
Tactical Support Facility - Roof	551	

#### **AUTHORIZED POSITION CAP**

# 2002B EXCISE TAX REV BONDS-SHANDS SUBFUND -- 31W

	FY 14	FY 14 FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	11,212		11,212
	0	0	11,212		11,212
PUBLIC WORKS					
Miscellaneous Revenue	0	48,883	0	-100.0%	-48,883
	0	48,883	0	-100.0%	-48,883
TOTAL REVENUE	0	48,883	11,212	-77.1%	-37,671
EXPENDITURES					
FIRE AND RESCUE					
Capital Outlay	0	0	13,425		13,425
	0	0	13,425		13,425
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-70,000		-70,000
	0	0	-70,000		-70,000
PUBLIC LIBRARIES					
Capital Outlay	0	0	67,787		67,787
	0	0	67,787		67,787
PUBLIC WORKS					
Capital Outlay	0	48,883	0	-100.0%	-48,883
	0	48,883	0	-100.0%	-48,883
TOTAL EXPENDITURES	0	48,883	11,212	-77.1%	-37,671
AUTHORIZED POSITION CAP					
AUTHORIZED FUSITION CAP		FY 15	FY 16	Change	

## 2002B EXCISE TAX REVENUE BONDS - SHANDS SUBFUND 31W

#### **BACKGROUND**

This fund was originally set up back in fiscal year 2002-2003 to house the long term debt and capital expenditure authorization from the 2002B Shands excise tax revenue bonds as initially approved in 2002-1054-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

## **REVENUE**

## Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

## **EXPENDITURES**

## Fire and Rescue

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16
1 reject ride	Approved
Tactical Support Facility - Roof	13,425

## Non-Departmental / Fund Level Activities

## Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

## Public Libraries

## Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved	
Mandarin Branch Library	67,787	

## **AUTHORIZED POSITION CAP**

# GENERAL CAPITAL PROJECTS SUBFUND -- 322

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dolla	
REVENUE	Actual	Adopted	Approved	Percent	Dolla
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	4 540 550	0	44 205 040		44 205 042
Miscellaneous Revenue Transfers From Other Funds	1,516,559 5,242,277	0	11,305,842 980,000	155.2%	11,305,842
Transfers from Fund Balance	-23,862,287	384,000 0	980,000	100.2%	596,000 0
	-17,103,452	384,000	12,285,842	3099.4%	11,901,842
OFFICE OF ECONOMIC DEVELOPMENT	7.070	0	0		0
Miscellaneous Revenue	7,078	0	0		0
Transfers from Fund Balance	-50,000	0	0		0
	-42,922	0	0		0
PUBLIC WORKS Charges for Services	0	35,052	85,052	142.6%	50,000
Miscellaneous Revenue	188,002	33,032	03,032	142.070	0.000
Other Sources	188,002	-2,472,877	0	-100.0%	2,472,877
Transfers from Fund Balance	-1,955,000	0	0	-100.070	0
-	-1,766,998	-2,437,825	85,052	-103.5%	2,522,877
SPECIAL SERVICES	1,1 00,000	2, 107,020	33,332	100.070	2,022,077
Other Sources	1,985,232	-114,768	0	-100.0%	114,768
	1,985,232	-114,768	0	-100.0%	114,768
TOTAL REVENUE	-16,928,140	-2,168,593	12,370,894	-670.5%	14,539,487
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	0	-210,935		-210,935
Transfers to Other Funds	6,992,840	500,000	980,000	96.0%	480,000
Payment to Fiscal Agents	322,000	0	0		0
Cash Carryover	-10,313,660	-116,000	0	-100.0%	116,000
_	-2,998,820	384,000	769,065	100.3%	385,065
PARKS, RECR., ENT. & CONSERVATION		•			
Other Operating Expenses	77,506	0	0		0
Capital Outlay	1,615,064	0	0		0
	1,692,570	0	0		0
PUBLIC WORKS					
Internal Service - Capital Expense	54	0	0		0
Other Operating Expenses	100,000	0	0		0
Capital Outlay	568,709	-2,472,877	11,566,777	-567.7%	14,039,654
Contingencies	0	35,052	35,052	0.0%	0
	668,763	-2,437,825	11,601,829	-575.9%	14,039,654
SPECIAL SERVICES	20 222	_11/ 760	0	-100.0%	111 760
Capital Outlay	39,333	-114,768	0		114,768
	39,333	-114,768	0	-100.0%	114,768
TOTAL EXPENDITURES	-598,153	-2,168,593	12,370,894	-670.5%	14,539,487
=					634

## GENERAL CAPITAL PROJECTS SUBFUND 322

## **BACKGROUND**

This fund houses appropriated pay-go and Banking Fund borrowed funds prior to FY 09. The annual activity in the fund includes a loan repayment amount from the Municipal Stadium, revenue received from the Jacksonville pier and other non- interest pay-go capital projects. The negative budgetary amounts from FY15 represent the de-appropriation for previously approved projects.

## **REVENUE**

## Non-Departmental / Fund Level Activities

## Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Transfers from Other Funds

• This amount represents the transfer from the Municipal Stadium fund (SF 4A1) for a loan repayment which is based upon a repayment schedule that was established at the time the loan was issued.

## Public Works

## Charges for Services

• This amount represents the anticipated annual revenue to be received at the Jacksonville Beach pier of \$35,052 and \$50,000 received for sidewalk construction.

#### **EXPENDITURES**

## Non-Departmental / Fund Level Activities

## Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Transfers to Other Funds

The General Fund – GSD continues to subsidize the Municipal Stadium. In order to
offset the financial impact to the General Fund – GSD, the amount of the loan repayment,
as discussed above in Transfers from Other Funds, is being returned to the General
Fund – GSD (SF 011).

## Public Works

## Capital Outlay

 The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

11,566,777

Project Title	FY16 Approved	
Sidewalk Construction - New	50,000	
Countywide Intersection Improvement and Bridge Rehab - Intersections	95,493	
Chaffee Road	210,935	
Public Buildings - Roofing	700,000	
Facilities Capital Maintenance	1,100,000	
Roadway Widening and Resurfacing	9,410,349	

#### Contingencies

• This amount represents the anticipated annual revenue to be received at the Jacksonville Beach pier. The intent is that the available funding will build up over time to pay for future maintenance on the pier which, is this City owned property located in the City of Jacksonville Beach.

#### **AUTHORIZED POSITION CAP**



## JAX RECREATION & ENVIRONMENTAL LAND ACQ SUBFUND -- 324

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	1,034,507	73,703	-92.9%	-960,804
Transfers from Fund Balance	0	-200,000	142,413	-171.2%	342,413
	0	834,507	216,116	-74.1%	-618,391
PARKS, RECR., ENT. & CONSERVATION					
Miscellaneous Revenue	0	0	599,377		599,377
Transfers from Fund Balance	0	-325,000	0	-100.0%	325,000
	0	-325,000	599,377	-284.4%	924,377
PLANNING AND DEVELOPMENT					.==
Miscellaneous Revenue	0	0	975,000		975,000
	0	0	975,000		975,000
TOTAL REVENUE	0	509,507	1,790,493	251.4%	1,280,986
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	509,507	-509,507	-200.0%	-1,019,014
	0	509,507	-509,507	-200.0%	-1,019,014
PARKS, RECR., ENT. & CONSERVATION					
Capital Outlay	0	0	-200,000		-200,000
	0	0	-200,000		-200,000
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	2,500,000		2,500,000
	0	0	2,500,000		2,500,000
TOTAL EXPENDITURES	0	509,507	1,790,493	251.4%	1,280,986
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### JAX RECREATION AND ENVIRONMENTAL LAND ACQUISITION SUBFUND 324

#### **BACKGROUND**

This fund was originally set up back prior to the 1996 financial system conversion to house the long term debt and capital expenditure authorization from the Jacksonville recreation and environmental land acquisition bond issue.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

#### Non-Departmental / Fund Level Activities

#### Miscellaneous Revenue

 These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Transfers from Fund Balance

• This amount represents the appropriation of available cash within the fund to pay a portion of the CIP project(s) listed in the table below.

#### Parks, Recreation, Entertainment and Conservation

#### Miscellaneous Revenue

 These amounts represent the available revenue being appropriated to pay a portion of the CIP project(s) listed in the table below, including sale of property (\$431,120) and rental of city facilities revenue (\$168,257).

#### Planning and Development

#### Miscellaneous Revenue

• These amounts represent the available contributions from private source revenue which is being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Parks, Recreation, Entertainment and Conservation

#### Capital Outlay

 This negative amount reflects the de-appropriation of previously approved funding in the Alimacani boat ramp project. This funding is being moved to another project for Alimacani Park as listed in the table below.

### <u>Parks, Recreation and Community Services</u> Capital Outlay

• The table below reflects the CIP project to be funded with the available revenue from this fund and the project funding transfer discussed above.

2,500,000

Project Title	FY16 Approved
Alimacani Park	200,000
9A/Baymeadows - Regional Park Amenities	1,000,000
Huguenot Memorial Park - Beach Access	1,300,000

#### **AUTHORIZED POSITION CAP**



# 2009 AUTHORIZED CAPITAL PROJECTS SUBFUND -- 327

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From	m Prior Year Dollar
REVENUE				1 Gloont	Dollar
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	391,608	0	292,932		292,932
Transfers From Other Funds	0	0	0		0
	391,608	0	292,932		292,932
PARKS, RECREATION & COMMUNITY SVCS	0	050 000	000 000	404.40/	4.450.000
Other Sources	0	-950,000	200,000	-121.1%	1,150,000
	0	-950,000	200,000	-121.1%	1,150,000
PUBLIC WORKS					
Miscellaneous Revenue	0	665,857	0	-100.0%	-665,857
Other Sources	-2,250,000	-397,922	0	-100.0%	397,922
-	-2,250,000	267,935	0	-100.0%	-267,935
SPECIAL SERVICES	2,200,000	207,000	ŭ	100.070	201,000
Other Sources	0	0	-200,000		-200,000
-	0	0	-200,000		-200,000
TOTAL REVENUE	-1,858,392	-682,065	292,932	-142.9%	974,997
EXPENDITURES					
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	1,099,844	-950,000	250,000	-126.3%	1,200,000
-		<u> </u>			
	1,099,844	-950,000	250,000	-126.3%	1,200,000
PUBLIC WORKS	004	0	•		•
Internal Service - Capital Expense Operating - Capital Expense	-691 10,380	0 0	0 0		0 0
Capital Outlay	4,794,754	267,935	242,932	-9.3%	-25,003
-					
	4,804,443	267,935	242,932	-9.3%	-25,003
SPECIAL SERVICES		_			
Capital Outlay	2,762,316	0	-200,000		-200,000
	2,762,316	0	-200,000		-200,000
TOTAL EXPENDITURES	8,666,602	-682,065	292,932	-142.9%	974,997
AUTHORIZED POSITION CAP		F\/ 45	EV 40	Charas	
		FY 15	FY 16	Change	

#### 2009 AUTHORIZED CAPITAL PROJECTS SUBFUND 327

#### **BACKGROUND**

This fund was set up in fiscal year 2008-2009 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

#### REVENUE

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Parks, Recreation & Community Services

Other Sources

 This amount represents the transfer of banking fund authorization from the Bob Hayes / Northwest Community Center project listed below in Special Services to Lonnie Miller Park Improvements project as listed in the tables below.

#### Special Services

Other Sources

• This amount represents the transfer of banking fund authorization to the Lonnie Miller Park Improvements project as discussed above.

#### **EXPENDITURES**

#### Parks, Recreation and Community Services

Capital Outlay

• The table below reflects the CIP project to be funded with the available revenue from this fund and the project funding transfer discussed above.

Project Title	FY16 Approved
Lonnie Miller Park Improvement	200,000

#### Public Works

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue and the de-appropriation of prior year borrowing authorization. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

	242,332
Project Title	FY16
i roject ride	Approved
11th St, 12th St and Venue St Connector	(2,549,882)
Countywide Intersection Improvement and Bridge Rehab - Intersections	54,507
Sidewalk Construction - New	200,000
Sidewalk And Curb	1,250,000
Countywide Intersection Improvement and Bridge Rehab - Bridges	1,288,307

### Special Services Capital Outlay

This negative amount reflects the de-appropriation of previously approved funding in the Bob Hayes / Northeast Community Center project. This funding is being moved to the Lonnie Miller Park Improvement project as listed in the table above.

#### **AUTHORIZED POSITION CAP**



# 2010 AUTHORIZED CAPITAL PROJECTS SUBFUND -- 328

	FY 14	FY 15	FY 16	Change From	m Prior Year
	Actual	Adopted	Approved	Percent	Dollai
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	259,036	-287,602	88,841	-130.9%	376,443
Wiscenarieous Neveriue					
	259,036	-287,602	88,841	-130.9%	376,443
PUBLIC WORKS	0	005.000	407.000	70.40/	507.005
Miscellaneous Revenue Other Sources	0 0	665,233 -2,523,252	137,298 0	-79.4% -100.0%	-527,935 2,523,252
——————————————————————————————————————					
	0	-1,858,019	137,298	-107.4%	1,995,317
TOTAL REVENUE	259,036	-2,145,621	226,139	-110.5%	2,371,760
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	103,759	0	-100.0%	-103,759
_	0	103,759	0	-100.0%	-103,759
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	3,306		3,306
_	0	0	3,306		3,306
PUBLIC WORKS					
Capital Outlay	2,375,473	-2,249,380	222,833	-109.9%	2,472,213
_	2,375,473	-2,249,380	222,833	-109.9%	2,472,213
REGULATORY COMPLIANCE					
Internal Service - Capital Expense	0	0	0		0
Operating - Capital Expense	27,004	0	0		0
	27,004	0	0		0
TOTAL EXPENDITURES	2,402,476	-2,145,621	226,139	-110.5%	2,371,760
AUTHORIZED POSITION CAP					
AUTHORIZED FUSITION CAP		FY 15	FY 16	Change	

#### 2010 AUTHORIZED CAPITAL PROJECTS SUBFUND 328

#### **BACKGROUND**

This fund was set up in fiscal year 2009-2010 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

#### REVENUE

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Public Works

Miscellaneous Revenue

These amounts represent the available interest earnings being appropriated to pay a
portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Parks, Recreation and Community Services

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16
Project fille	Approved
Blue Cypress Pool and Park	3,306

#### Public Works

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

222,833

Project Title	FY16 Approved
Roadway Sign, Stripe and Signal	85,535
Roadway Widening & Resurfacing	137,298

#### **AUTHORIZED POSITION CAP**

# 2011 AUTHORIZED CAPITAL PROJECTS SUBFUND -- 329

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Miscellaneous Revenue	-34,352	0	0		0
	-34,352	0	0		0
PARKS, RECREATION & COMMUNITY SVCS Other Sources	0	-974,400	0	-100.0%	974,400
_	0	-974,400	0	-100.0%	974,400
PUBLIC WORKS					
Other Sources	-2,409,592	-2,719,720	0	-100.0%	2,719,720
	-2,409,592	-2,719,720	0	-100.0%	2,719,720
REGULATORY COMPLIANCE Other Sources	3,349,999	-14,831	0	-100.0%	14,831
_	3,349,999	-14,831	0	-100.0%	14,831
SPECIAL SERVICES					
Charges for Services	60,818	0	0		0
Miscellaneous Revenue Other Sources	200 0	-3,000,000	0	-100.0%	3,000,000
Other Sources				-100.0%	
	61,018	-3,000,000	0	-100.0%	3,000,000
SUPERVISOR OF ELECTIONS Other Sources	1,309,593	0	-1,440		-1,440
	1,309,593	0	-1,440		-1,440
TOTAL REVENUE	2,276,666	-6,708,951	-1,440	-100.0%	6,707,511
EXPENDITURES	· -	<del></del>			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES Transfers to Other Funds	309,000	0	0		0
_	309,000	0	0		0
PARKS, RECREATION & COMMUNITY SVCS	303,000	O	U		O
Capital Outlay	21,382	-974,400	0	-100.0%	974,400
_	21,382	-974,400	0	-100.0%	974,400
PUBLIC WORKS					
Capital Outlay	4,064,374	-2,719,720	0	-100.0%	2,719,720
	4,064,374	-2,719,720	0	-100.0%	2,719,720
REGULATORY COMPLIANCE Capital Outlay	1,628,238	-14,831	0	-100.0%	14,831
_	1,628,238	-14,831	0	-100.0%	14,831
SPECIAL SERVICES					
Capital Outlay	1,583,407	-3,000,000	0	-100.0%	3,000,000
	1,583,407	-3,000,000	0	-100.0%	3,000,000

SUPERVISOR OF ELECTIONS Capital Outlay	1,598,560	0	-1,440		-1,440
	1,598,560	0	-1,440		-1,440
TOTAL EXPENDITURES	9,204,961	-6,708,951	-1,440	-100.0%	6,707,511
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### 2011 AUTHORIZED CAPITAL PROJECTS SUBFUND 329

#### **BACKGROUND**

This fund was set up in fiscal year 2010-2011 to house the Council approved CIP projects for that fiscal year. Activity after that time could include the appropriation of interest to fund a portion of a capital improvement project(s), a budgetary transfer of prior year appropriation to fund a portion of a capital improvement project(s) or the de-appropriation of budgetary capacity for a previously approved CIP project(s).

#### **REVENUE**

#### Supervisor of Elections

Other Sources

• This negative amount represents the de-appropriation of residual banking fund borrowing authorization for the EVID / electronic poll books.

#### **EXPENDITURES**

Supervisor of Elections

Capital Outlay

• This negative amount represents the de-appropriation of residual banking fund capital spending authorization for the EVID / electronic poll books.

#### **AUTHORIZED POSITION CAP**



# 2016 AUTHORIZED CAPITAL PROJECTS SUBFUND -- 32E

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change From Prior Year Percent Dollar
REVENUE				r crocm Bonar
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES				
Transfers From Other Funds	0	0	6,851,412	6,851,412
	0	0	6,851,412	6,851,412
PARKS, RECREATION & COMMUNITY SVCS				
Other Sources	0	0	1,500,000	1,500,000
	0	0	1,500,000	1,500,000
PUBLIC WORKS				
Other Sources	0	0	17,500,000	17,500,000
	0	0	17,500,000	17,500,000
TOTAL REVENUE	0	0	25,851,412	25,851,412
EXPENDITURES				·
DOWNTOWN INVESTMENT AUTHORITY				
Capital Outlay	0	0	480,000	480,000
	0	0	480,000	480,000
FIRE AND RESCUE Capital Outlay	0	0	6,105	6,105
		0	6,105	6,105
PARKS, RECREATION & COMMUNITY SVCS	Ü	Ü	0,100	0,100
Capital Outlay	0	0	1,667,429	1,667,429
	0	0	1,667,429	1,667,429
PUBLIC LIBRARIES Capital Outlay	0	0	112,502	112,502
<u> </u>	0	0	112,502	112,502
PUBLIC WORKS	· ·	·	,	,00_
Capital Outlay	0	0	23,585,376	23,585,376
_	0	0	23,585,376	23,585,376
TOTAL EXPENDITURES	0	0	25,851,412	25,851,412
AUTHORIZED POSITION CAR				
AUTHORIZED POSITION CAP		FY 15	FY 16	Change

### 2016 AUTHORIZED CAPITAL PROJECTS SUBFUND 32E

#### **BACKGROUND**

This fund currently houses the FY 16 proposed Capital Improvement Projects (CIP) to be funded with Banking Fund borrowing as detailed on budget ordinance schedule B4a as well as pay-go funds transferred from other funds for FY 16 proposed CIP projects.

#### REVENUE

#### Non-Departmental / Fund Level Activities

Transfers From Other Funds

• This amount represents the various transfers from other funds as detailed in the table below. The funds available in the 220 bond funds, in the table below, are being utilized to offset the CIP borrowing needs and are excess funds on paid off bonds. The utilization of such funds will enable us to close the accounts as they are no longer needed. We have gained permission from bond counsel to release and close the accounts.

6,851,412

Subfund	Title	Amount
011	General Fund - GSD	4,650,000
1DE	Cecil Field Trust (Section 111.625)	500,000
225	Debt Svc Fund - Series 2002 Sales Tax	37,974
227	Debt Svc Fund - Series 2003B & 2003C ETR	7,296
229	Debt Svc Fund - Series 2003A ETR	23,300
22E	Debt Svc Fund - Series 1995A ETR	591,443
221	Debt Svc Fund - Series 1996 Sales Tax	338
22J	Debt Svc Fund - Series 1995 Stadium	232
220	Debt Svc Fund - Series 2002A, B & C	275,328
22P	Debt Svc Fund - Series 1997 Stadium	2,958
22S	Debt Svc Fund - Series 1998 Stadium	38,667
22T	Debt Svc Fund - Series 1999A ETR	100,207
22V	Debt Svc Fund - Series 2001 ETR	242,923
22W	Debt Svc Fund - Series 2001B ETR	33,508
22X	Debt Svc Fund - Series 2002A ETR	120,850
22Z	Debt Svc Fund - Series 2002B Shands	58,030
251	Debt Svc Fund - Series 2004B River City Market Place	929
331	Florida Inland Navigation District Grants	167,429

### Parks, Recreation and Community Services

Public Works

Other Sources

The funding in other sources represents FY 16 borrowing of \$7.0 million for the ADA compliance CIP projects and \$12.0 million of the total \$16.5 million for the Liberty St, Coastline Drive and Parking Deck project.

#### **EXPENDITURES**

#### **Downtown Investment Authority**

#### Capital Outlay

• The table below reflects the CIP project to be funded with the available revenue from this fund.

	FY16
Project Title	Approved
Downtown Street & Lighting Improvements	480,000

#### Fire and Rescue

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Fire Station #4 - Roof Replacement and Waterproofing	6,105

#### Parks, Recreation and Community Services

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

1,667,429

	, ,
Draiget Title	FY16
Project Title	Approved
Countywide Parks - Upgrades, Maintenance and Repairs	19,826
Blue Cypress Pool and Park	47,603
Huguenot Park Beach Access	100,000
ADA Compliance within Parks / Parks Upgrades	1,500,000

#### Public Libraries

#### Capital Outlay

 The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

112,502

Drainet Title	FY16
Project Title	Approved
Highlands Branch - Children's' Center	20,000
Webb Wesconnett Branch - Children's' Center	20,000
Main Library - Collaborative Spaces	20,000
Mandarin Branch	52,502

### Public Works Capital Outlay

The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

23,585,376

	FY16
Project Title	Approved
Sidewalk Construction - New	150,000
Beaches Branch Library - Roofing and Water Mitigation	169,376
Main Library - Water Intrusion Repair	200,000
Cecil Field Roads & Drainage - Mega Site Development / Roadway	500,000
Fleet Emergency Diesel Generator	566,000
ADA Compliance - Public Buildings	2,500,000
ADA Compliance - Curb, Ramps & Sidewalk	3,000,000
Liberty St, Coastline Dr and Parking Deck	16,500,000

#### **AUTHORIZED POSITION CAP**

# LIBRARY CAPITAL PROJECTS-LIBRARY FINES SUBFUND -- 32S

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
PUBLIC LIBRARIES					
Charges for Services	0	0	-3,200		-3,200
Fines and Forfeits	0	0	850,000		850,000
	0	0	846,800		846,800
TOTAL REVENUE	0	0	846,800		846,800
EXPENDITURES	·				
PUBLIC LIBRARIES					
Capital Outlay	0	0	846,800		846,800
	0	0	846,800		846,800
TOTAL EXPENDITURES	0	0	846,800		846,800
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### LIBRARY CAPITAL PROJECTS – LIBRARY FINES SUBFUND 32S

#### **BACKGROUND**

This fund was established persuent to ordinance 2015-053-E which moved library fines from the General Fund – GSD to this fund to be used for capital improvements at the library. This fund will house the fine revenue, the associated library fees refunds and the capital improvements paid for with this revenue source.

#### **REVENUE**

Charges for Services

• This amount represents the estimated FY 16 library fees/fine refunds.

#### Fines and Forfeits

• This amount represents the estimated FY 16 library fine revenue.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund.

846.800

Project Title	FY16 Approved
Highlands Branch Library - Children's Center	423,400
Webb Wesconnett Branch Library - Children's Center	423,400

#### **AUTHORIZED POSITION CAP**

# TAX INCREMENT DIST CAPITAL PROJECTS SUBFUND -- 32T

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	3,308,186	3,400,000	3,400,000	0.0%	0
	3,308,186	3,400,000	3,400,000	0.0%	0
OFFICE OF ECONOMIC DEVELOPMENT					
Miscellaneous Revenue	23,619	0	0		0
	23,619	0	0		0
TOTAL REVENUE	3,331,805	3,400,000	3,400,000	0.0%	0
EXPENDITURES					
OFFICE OF ECONOMIC DEVELOPMENT					
Capital Outlay	2,478,000	3,400,000	3,400,000	0.0%	0
_	2,478,000	3,400,000	3,400,000	0.0%	0
TOTAL EXPENDITURES	2,478,000	3,400,000	3,400,000	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### TAX INCREMENT DISTRICT CAPITAL PROJECTS SUBFUND 32T

#### **BACKGROUND**

This fund is used to house capital projects that are funded by the various Tax Increment Districts. The appropriations were authorized on 2012-492-E using funds transferred from the JIA area tax increment district fund (SF 185). The funding is the maximum indebtedness of \$3.4 million with all funding being paid to Roadway Builder as detailed in 2012-492-E.

#### **REVENUE**

Transfer From Other Funds

• This amount represents a transfer from JIA Area Tax Increment District (SF 185) pursuant to 2012-492-E.

#### **EXPENDITURES**

Capital Outlay

 Residual funding from the JIA CRA (SF 185) is being used to fund the JIA North access road pursuant to ordinance 2012-492-E.

#### **AUTHORIZED POSITION CAP**

# SOUTHSIDE TID USD1 A CAPITAL PROJECTS SUBFUND -- 32U

	FY 14	FY 15	FY 16	Change From	n Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	1,705,545	1,620,542	1,940,089	19.7%	319,547
_	1,705,545	1,620,542	1,940,089	19.7%	319,547
TOTAL REVENUE	1,705,545	1,620,542	1,940,089	19.7%	319,547
EXPENDITURES					
DOWNTOWN INVESTMENT AUTHORITY					
Capital Outlay	0	1,620,542	1,940,089	19.7%	319,547
_	0	1,620,542	1,940,089	19.7%	319,547
TOTAL EXPENDITURES	0	1,620,542	1,940,089	19.7%	319,547
AUTHORIZED POSITION CAP					
ACTIONIZED I CONTON ON		FY 15	FY 16	Change	

### SOUTHSIDE TAX INCREMENT DISTRICT USD1 A CAPITAL PROJECTS SUBFUND 32U

#### BACKGROUND

This fund was set up to house capital projects that are funded by the Southside Tax Increment District USD1 A. Capital projects are funded via transfers from the Southside Tax Increment District USD1 A fund (SF 182).

#### **REVENUE**

Transfer From Other Funds

This amount represents a transfer from Southside Tax Increment District USD1 A (SF 182) pursuant to ordinance 2014-580-E. That ordinance authorized up to 90% of the remaining funds in the Southside Tax Increment District USD1 A fund (SF 182), after all obligations have been paid, to be allocated to the Riverplace Boulevard Improvement project, capped at \$5.5 million.

#### **EXPENDITURES**

Capital Outlay

• Residual funding from the Southside TID (SF 182) is being used to fund the Riverplace Blvd Improvement - Museum Circle to Prudential Drive road project.

#### **AUTHORIZED POSITION CAP**

# FL INLAND NAVIGATION DISTRICT GRANTS SUBFUND -- 331

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	1,098,072	11,149	-99.0%	-1,086,923
Transfers From Other Funds	0	0	700,447		700,447
	0	1,098,072	711,596	-35.2%	-386,476
TOTAL REVENUE	0	1,098,072	711,596	-35.2%	-386,476
EXPENDITURES		-			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	1,098,072	-749,592	-168.3%	-1,847,664
Transfers to Other Funds	0	0	167,429		167,429
	0	1,098,072	-582,163	-153.0%	-1,680,235
PARKS, RECREATION & COMMUNITY SVCS					
Contingencies	0	0	1,293,759		1,293,759
	0	0	1,293,759		1,293,759
TOTAL EXPENDITURES	0	1,098,072	711,596	-35.2%	-386,476
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### FLORIDA INLAND NAVIGATION DISTRICT GRANTS SUBFUND 331

#### **BACKGROUND**

This subfund houses the funding, both grant funding and the required City match, which will be used to fund F.I.N.D. capital projects. Separate legislation may need to be submitted to Council once the Florida Inland Navigation District provides the final project list.

#### **REVENUE**

#### Miscellaneous Revenue

• The funding in Miscellaneous Revenue is interest earnings accumulated in this subfund and will be used to pay the match portion of the F.I.N.D grants.

#### Transfers From Other Funds

 This amount represents a transfer in from the Sisters Creek Park Maintenance and Improvement fund (SF 1D9) and the Florida Boater Improvement Program fund (SF 1D8).

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### Contingencies

• Funding which was placed in an undesignated contingency in a prior year is being deappropriated and is being placed in a contingency within Parks, Recreation and Community Services to help fund the FY 16 FIND grant match.

#### Transfers to Other Funds

 The transfer from the Sisters Creek Park Maintenance and Improvement fund (SF 1D9) is being transferred out to the FY 15-16 Capital Project fund (SF 32E) to fund various park capital projects.

#### Parks, Recreation and Community Services

#### Contingencies

• The City's match portion for the FY 16 FIND projects has been placed in a contingency until separate legislation is submitted to Council detailing the final Florida Inland Navigation District grant projects.

The table below shows the FY 16 FIND grants that the City has applied for as approved by Council on 2015-038-A:

	1,078,133	1,293,759
Project Title	Grant Award	City Match
Tillie Fowler Kayak Launch	46,000	55,200
Joe Carlucci Dock Extension	46,500	55,800
Wayne B Stevens Dock Replacement	60,500	72,600
County Dock Boat Ramp Improvements	62,615	75,138
Mayport Boat Ramp Lane Extension	99,000	118,800
Sisters Creek Dock Relocation	139,524	167,429
Metro Park Dock Replacement	238,182	285,818
Pottsburg Creek - Dredge	385,812	462,974

#### **AUTHORIZED POSITION CAP**

## 2001 SALES TAX REFUNDING SUBFUND -- 342

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	31,800		31,800
Other Sources	0	0	-1,082		-1,082
	0	0	30,718		30,718
TOTAL REVENUE	0	0	30,718		30,718
EXPENDITURES					
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	30,718		30,718
_	0	0	30,718		30,718
TOTAL EXPENDITURES	0	0	30,718		30,718
=					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### 2001 SALES TAX REFUNDING SUBFUND 342

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

#### Non-Departmental / Fund Level Activities

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### Other Sources

• This negative amount represents a clean-up entry from a prior year appropriation.

#### **EXPENDITURES**

#### Parks, Recreation and Community Services

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Countywide Parks - Upgrades, Maintenance and Repairs	30,718

#### **AUTHORIZED POSITION CAP**

# ETRRB SERIES 2003C SUBFUND -- 361

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	0	2,436		2,436
	0	0	2,436		2,436
TOTAL REVENUE	0	0	2,436		2,436
EXPENDITURES					
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	2,436		2,436
	0	0	2,436		2,436
TOTAL EXPENDITURES	0	0	2,436		2,436
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### 2003C EXCESS TAX REVENUE BONDS SUBFUND 361

#### **BACKGROUND**

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### **REVENUE**

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Countywide Parks - Upgrades, Maintenance and Repairs	2,436

#### **AUTHORIZED POSITION CAP**

# PROTON BEAM EXCISE TAX REV BONDS SUBFUND -- 362

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	67,851	1,590	-97.7%	-66,261
	0	67,851	1,590	-97.7%	-66,261
TOTAL REVENUE	0	67,851	1,590	-97.7%	-66,261
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	67,851	0	-100.0%	-67,851
	0	67,851	0	-100.0%	-67,851
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	1,590		1,590
	0	0	1,590		1,590
TOTAL EXPENDITURES	0	67,851	1,590	-97.7%	-66,261
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

### PROTON BEAM EXCISE TAX REVENUE BONDS SUBFUND 362

#### **BACKGROUND**

This fund was originally set up back in fiscal year 2003-2004 to house the long term debt and capital expenditure authorization from the 2003A Proton Beam excise tax revenue bonds as initially approved in 2002-1054-E.

This fund currently houses available appropriated revenue and/or any budgetary transfers of prior year appropriations to fund project(s) in the FY 16 Capital Improvement Projects (CIP).

#### REVENUE

Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Countywide Parks - Upgrades, Maintenance and Repairs	1,590

#### **AUTHORIZED POSITION CAP**

# 2004 EXCISE TAX REV BOND SUBFUND -- 363

	FY 14	′ 14 FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	0	709,785	678,099	-4.5%	-31,686
Transfers from Fund Balance	0	-310,992	0	-100.0%	310,992
	0	398,793	678,099	70.0%	279,306
TOTAL REVENUE	0	398,793	678,099	70.0%	279,306
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Contingencies	0	398,793	-962,229	-341.3%	-1,361,022
	0	398,793	-962,229	-341.3%	-1,361,022
PARKS, RECREATION & COMMUNITY SVCS					
Capital Outlay	0	0	1,567,552		1,567,552
	0	0	1,567,552		1,567,552
PUBLIC LIBRARIES					
Capital Outlay	0	0	72,776		72,776
	0	0	72,776		72,776
PUBLIC WORKS					
Capital Outlay	0	0	0		0
	0	0	0		0
TOTAL EXPENDITURES	0	398,793	678,099	70.0%	279,306
AUTHORIZED POSITION CAP					
ACTIONIZED I CONTON CAL		FY 15	FY 16	Change	

### 2004 EXCISE TAX REVENUE BOND SUBFUND 363

#### **BACKGROUND**

This fund was originally set up back in fiscal year 2003-2004 to house the long term debt and capital expenditure authorization from the 2004 autumn bonds excise tax revenue bonds as initially approved in 2004-408-E.

#### REVENUE

#### Miscellaneous Revenue

• These amounts represent the available revenue and/or interest earnings being appropriated to pay a portion of the CIP project(s) listed in the table below.

#### **EXPENDITURES**

#### Non-Departmental / Fund Level Activities

#### Contingencies

• Funding placed in a contingency in a prior year is being de-appropriated to help fund the FY 16 capital improvement plan.

#### Parks, Recreation and Community Services

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16 Approved
Countywide Parks - Upgrades, Maintenance and Repairs	1,567,552

#### Public Libraries

#### Capital Outlay

• The table below reflects the CIP project(s) to be funded with the available revenue from this fund. The amount listed may only be a portion of the total FY 16 funding for the project(s) listed.

Project Title	FY16	
i roject ritie	Approved	
ADA Compliance - Libraries	72,776	

#### Public Works

#### Capital Outlay

• The table below reflects the transfer of funding between CIP projects.

0

Project Title	FY16
Project Title	Approved
Beach Renourishment	(850,000)
Jax Beach Pier - Decking Replacement	850,000

#### **AUTHORIZED POSITION CAP**

# GENERAL EMPLOYEES PENSION SUBFUND -- 611

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change Fror	n Prior Year Dollar
REVENUE	, totaai	, laoptoa	, .pp.000d	reideilt	Dollar
FINANCE					
Miscellaneous Revenue	1,214	0	1,000		1,000
-	1,217		1,000		1,000
	1,214	0	1,000		1,000
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	204,152,439	0	0		0
_	204,152,439	0	0		0
PENSION FUNDS					
Miscellaneous Revenue	91,715,876	12,756,700	14,185,794	11.2%	1,429,094
	91,715,876	12,756,700	14,185,794	11.2%	1,429,094
TOTAL REVENUE	295,869,530	12,756,700	14,186,794	11.2%	1,430,094
EXPENDITURES					
FINANCE					
Salaries	252,053	260,451	276,871	6.3%	16,420
Employer Provided Benefits	94,637	117,464	105,887	-9.9%	-11,577
Internal Service Charges Internal Services - IT Operations	107,597 63,206	130,164 26,461	137,837 81,629	5.9% 208.5%	7,673 55,168
Other Operating Expenses	9,079,442	12,011,786	13,370,034	11.3%	1,358,248
Capital Outlay	0,073,442	12,011,700	10,070,004	0.0%	0
Supervision Allocation	-65,026	-66,500	-76,080	14.4%	-9,580
Indirect Cost	333,689	275,789	290,315	5.3%	14,526
-	9,865,598	12,755,616	14,186,494	11.2%	1,430,878
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES		4 00 4	000	70.00/	70.4
Cash Carryover	0	1,084	300	-72.3%	-784
PENSION FUNDS	0	1,084	300	-72.3%	-784
Other Operating Expenses	151,191,863	0	0		0
Payment to Fiscal Agents	19,935,098	0	0		0
-	171,126,961	0	0		0
TOTAL EXPENDITURES	180,992,559	12,756,700	14,186,794	11.2%	1,430,094
-					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorized Part-Time H		6	6		

#### GENERAL EMPLOYEES PENSION SUBFUND 611

#### **BACKGROUND**

The General Employees Pension Trust is the City's defined benefit pension fund for general employees. This fund records both employee and employer contributions, investment earnings, benefit payments and administrative expenses for the General Employees' Pension Fund. The contribution rates for FY16 are 33.2% for employer and 7.7% for the employee.

#### **REVENUE**

#### Pension Funds

#### Miscellaneous Revenue

• This revenue represents the amount of revenue needed from the Plan to fund the budgeted operating expenditures.

#### **EXPENDITURES**

#### Salaries

• The net increase is being driven by an increase in salaries of \$16,704.

#### **Employer Provided Benefits**

• The net decrease is being driven by employees switching from the defined benefit pension plan to the defined contribution pension plan.

#### Internal Services – IT Operations

The increase is due to computer system maintenance and security charges.

#### Other Operating Expenses

 Over 99% of the funding in this category are in professional services that are paid to the various money managers. The net increase is being driven by a \$1,360,640 increase in professional services budgeted money managers fees.

#### Supervision Allocation

 This amount represents the administrative cost of the Pension Administration activity, which is allocated to the Correctional Officers Pension Fund (SF 613).

#### Indirect Cost

• This represents an indirect cost allocation calculated as part of a study performed by Maximus Consulting Services, Inc.

#### **AUTHORIZED POSITION CAP**

There are no changes to the authorized position cap.

# CORRECTIONAL OFFICERS PENSION SUBFUND -- 613

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Miscellaneous Revenue	16,631,570	0	0		0
_	16,631,570	0	0		0
PENSION FUNDS					
Fines and Forfeits	326,603	300,000	300,000	0.0%	0
Miscellaneous Revenue	15,031,389	668,725	780,711	16.7%	111,986
_	15,357,992	968,725	1,080,711	11.6%	111,986
TOTAL REVENUE	31,989,562	968,725	1,080,711	11.6%	111,986
EXPENDITURES					
FINANCE					
Other Operating Expenses	747,060	902,225	1,004,631	11.4%	102,406
Supervision Allocation	65,026	66,500	76,080	14.4%	9,580
_	812,086	968,725	1,080,711	11.6%	111,986
PENSION FUNDS					
Other Operating Expenses	14,050,851	0	0		0
Payment to Fiscal Agents	560,038	0	0		0
_	14,610,889	0	0		0
TOTAL EXPENDITURES	15,422,975	968,725	1,080,711	11.6%	111,986
AUTHORIZED POSITION CAP					
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

#### CORRECTIONAL OFFICERS PENSION SUBFUND 613

#### **BACKGROUND**

The Correctional Officers' Pension Fund was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The contribution rates for FY16 are 68.64% for employer and 8.0% for the employee. The Correctional Officers Pension Fund is also funded by an administrative surcharge of \$20 per person arrested and booked into the City's correctional facilities.

#### REVENUE

#### Fines and Forfeits

This amount represents the revenue received from the administrative surcharge of \$20
per person arrested and booked into the City's correctional facilities.

#### Miscellaneous Revenue

• This revenue represents the amount of revenue needed from the Plan to fund the budgeted expenditures.

#### **EXPENDITURES**

#### Other Operating Expenses

 This category houses the consultant fees paid to the Money Managers to manage the investments of the Correctional Officers Pension Fund.

#### Supervision Allocation

• This amount represents the administration cost of the Pension Administration activity, which is charged to this fund by the General Employees' Pension Fund (SF 611).

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# DISABILITY PENSION TRUST SUBFUND -- 614

	FY 14	FY 15	FY 16	Change From I	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	4.47.040	0	0		0
Miscellaneous Revenue	147,049	0	0		0
	147,049	0	0		0
PENSION FUNDS					
Miscellaneous Revenue	1,734,487	5,000	5,000	0.0%	0
_	1,734,487	5,000	5,000	0.0%	0
TOTAL REVENUE	1,881,536	5,000	5,000	0.0%	0
EXPENDITURES					
FINANCE					
Other Operating Expenses	500	5,000	5,000	0.0%	0
_	500	5,000	5,000	0.0%	0
PENSION FUNDS					
Other Operating Expenses	350,277	0	0		0
_	350,277	0	0		0
TOTAL EXPENDITURES	350,777	5,000	5,000	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

#### DISABILITY PENSION TRUST SUBFUND 614

#### **BACKGROUND**

The Disability Pension Trust is the disability plan for general employees who participate in the General Employees' Pension Plan (SF 611). This fund records both employer and employee contributions, investment earnings, benefit payments, and administrative expenses for the General Employees' Pension Fund. Both the employer and the employee contribute 0.3% into this plan.

#### **REVENUE**

Miscellaneous Revenue

• This revenue represents the amount of revenue needed from the Plan to fund the budgeted expenditures.

#### **EXPENDITURES**

Other Operating Expenses

• The amount budgeted is the estimated pension disability physical examination fees.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

#### SHERIFF'S TRUSTS SUBFUND -- 64A

	FY 14	FY 15	FY 16	Change Fro	m Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
OFFICE OF THE SHERIFF					
Intergovernmental Revenue	122,774	0	0		0
Charges for Services	600	0	0		0
Fines and Forfeits	75,785	70,000	73,300	4.7%	3,300
Miscellaneous Revenue	1,761,789	1,058,585	2,197,065	107.5%	1,138,480
	1,960,948	1,128,585	2,270,365	101.2%	1,141,780
TOTAL REVENUE	1,960,948	1,128,585	2,270,365	101.2%	1,141,780
EXPENDITURES		<del></del>			
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES	3				
Transfers to Other Funds	12,500	0	0		0
	12,500	0	0		0
OFFICE OF THE SHERIFF					
Salaries	245,189	138,914	97,907	-29.5%	-41,007
Employer Provided Benefits	78,589	85,460	93,689	9.6%	8,229
Other Operating Expenses	221,380	458,211	846,288	84.7%	388,077
Capital Outlay	223,353	446,000	1,360,681	205.1%	914,681
Grants, Aids & Contributions	214,000	0	-128,200		-128,200
	982,510	1,128,585	2,270,365	101.2%	1,141,780
TOTAL EXPENDITURES	995,010	1,128,585	2,270,365	101.2%	1,141,780
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	
Authorize Part-Time	d Positions Hours	1	1	3	

#### SHERIFF'S TRUSTS SUBFUND 64A

#### **BACKGROUND**

This fund houses several revenue streams used by the Office of the Sheriff including; the Inmate Welfare Trust fund (municipal code section 111.300) which receives the net profits from the commissary operation within the City's correctional facilities, which shall be used only for the overall welfare of the inmates. The fund also houses revenues and expenditures for the Special Law Enforcement trust fund, the Domestic Battery Surcharge (FS 938.08) and the teen driver special revenue fund (municipal code section 111.365).

#### **REVENUE**

#### Fines and Forfeits

 This amount represents the FY 16 anticipated domestic battery surcharge revenue collected by the clerk of the court pursuant to Florida Statute 938.08.

#### Miscellaneous Revenue

 This amount represents the FY 16 anticipated inmate welfare trust concession sales of \$1,072,900, the appropriation of \$1,122,165 in contributions from private sources in the special law enforcement trust and the appropriation of \$2,000 from the teen driver special revenue trust.

#### **EXPENDITURES**

#### Salaries

• The net decrease is being driven by prior year budget adjustments in the inmate welfare trust fund activity. Adjustments were made that reduced overtime by \$24,496 and salaries by \$19,729.

#### **Employee Provided Benefits**

 The net increase is being driven by prior year budget adjustments in the inmate welfare trust fund activity.

#### Other Operating Expenses

 The net increase is being driven by increases in budgeted amounts for the purchase of pharmaceuticals, indigent kits, admission packs, shower shoes and soap for inmates housed by the Florida Department of Corrections which are budgeted in the inmate welfare trust fund activity.

#### Capital Outlay

 Funding is being provided in the inmate welfare trust fund activity of \$135,316 and the special law enforcement trust fund of \$1,225,365, for the purchase of specialized equipment, computer equipment / software and operation lease – leasehold improvements.

#### Grants, Aids and Contributions

This negative amount represents a clean-up entry from a prior year appropriation.

#### **AUTHORIZED POSITION CAP**

There are no changes in the authorized cap.

#### FEDERAL FORFEITURES TRUST (SEC 111.315) SUBFUND -- 64E

	FY 14 Actual	FY 15 Adopted	FY 16 Approved	Change Fro	m Prior Year Dollar
	Actual	Adopted	пррисса	Percent	Dollai
REVENUE					
OFFICE OF THE SHERIFF					
Fines and Forfeits	0	1,349,906	334,628	-75.2%	-1,015,278
	0	1,349,906	334,628	-75.2%	-1,015,278
TOTAL REVENUE	0	1,349,906	334,628	-75.2%	-1,015,278
EXPENDITURES					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers to Other Funds	0	1,000,000	0	-100.0%	-1,000,000
	0	1,000,000	0	-100.0%	-1,000,000
OFFICE OF THE SHERIFF					
Other Operating Expenses	0	0	204,628		204,628
Capital Outlay	0	349,906	130,000	-62.8%	-219,906
	0	349,906	334,628	-4.4%	-15,278
TOTAL EXPENDITURES	0	1,349,906	334,628	-75.2%	-1,015,278
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

#### FEDERAL FORFEITURES TRUST SUBFUND 64E

#### **BACKGROUND**

Municipal Code Section 111.315 created a trust fund account to be known as the Federal Forfeitures Trust Fund. In this fund all monies paid over to the City under the Federal Department of Justice, Attorney General's Guidelines on Seized and Forfeited Property (the "Guide") to be used only for law enforcement purposes specified in the "Guide". This is an all years fund.

#### REVENUE

Fines and Forfeits

 This is the amount of federal forfeitures revenue needed to cover FY 16 other operating expenses.

#### **EXPENDITURES**

Other Operating Expenses

 This category includes \$212,700 in trust fund authorized expenses as well as negative budget adjustments to the all-years balances of various line items.

#### Capital Outlay

• Funding of \$130,000 is being appropriated for the purchase of specialized equipment.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions within this subfund.

# JCC - YOUTH TRAVEL TRUST (SEC 111.850 B) SUBFUND -- 64M

	FY 14	FY 15	FY 16	Change From	Prior Year
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	50,000	50,000	0.0%	0
	0	50,000	50,000	0.0%	0
TOTAL REVENUE	0	50,000	50,000	0.0%	0
EXPENDITURES					
JACKSONVILLE CHILDREN'S COMMISSION					
Grants, Aids & Contributions	0	50,000	50,000	0.0%	0
	0	50,000	50,000	0.0%	0
TOTAL EXPENDITURES	0	50,000	50,000	0.0%	0
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

### JACKSONVILLE CHILDREN COMMISSION YOUTH TRAVEL TRUST SUBFUND 64M

#### **BACKGROUND**

Municipal Code Section 111.850 part B created a trust fund account to be known as the Youth Travel Trust Fund. This fund receives donations, contributions of money, including gifts and grants for use toward achieving the purposes, functions and goals of the Youth Travel Program. All such donations and contributions shall be accounted for separately within the fund. Unencumbered funds shall lapse in this fund at year end. The annual appropriation to this fund may not exceed \$50,000. The \$50,000 appropriation may be comprised of contributions to the fund and appropriations of this fund's fund balance to the extent available. No organization may make a request for youth travel support except through an allocation from the Youth Travel Trust Fund and all requests from Council for youth travel appropriations shall be directed to the Commission in compliance with directives set forth in this Part B.

#### REVENUE

Transfer From Other Funds

 This amount represents the transfer from Jacksonville Children's Commission operating fund (SF 191).

#### **EXPENDITURES**

Grants, Aids & Contributions

• This amount represents the funding available in FY 16 that will be provided to a private organization to effectuate the guidelines of the trust fund.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.

# ART IN PUBLIC PLACES TRUST FUND SUBFUND -- 64N

	FY 14	FY 15	FY 16	Change From	
	Actual	Adopted	Approved	Percent	Dollar
REVENUE					
NON-DEPARTMENTAL / FUND LEVEL ACTIVITIES					
Transfers From Other Funds	0	0	80,053		80,053
	0	0	80,053		80,053
TOTAL REVENUE	0	0	80,053		80,053
EXPENDITURES	· · · · · · · · · · · · · · · · · · ·				
FINANCE					
Other Operating Expenses	0	0	80,053		80,053
	0	0	80,053		80,053
TOTAL EXPENDITURES	0	0	80,053		80,053
AUTHORIZED POSITION CAP		FY 15	FY 16	Change	

Authorized Positions Part-Time Hours

### ART IN PUBLIC PLACES TRUST FUND SUBFUND 64N

#### **BACKGROUND**

Municipal code section 111.160 established this fund to house all the revenues, donations or gifts which are received by the Arts in Public Places Commission or the City on its behalf. Municipal code section 126.9 established / outlines the guidelines, definitions and funding requirements for this trust fund.

#### **REVENUE**

Transfers from Other Funds

• This amount represents a transfer of \$11,500 from 1986 Parking ETR bond fund (SF 414) as detailed below and a transfer of \$68,553 from the General Fund – GSD.

#### **EXPENDITURES**

Other Operating Expenses

 This represents an \$11,500 appropriation in professional services, funded with the remaining balance in an art in public places project within a closed bond fund, and a \$68,553 appropriation for maintenance, funded with a transfer from the General Fund – GSD.

#### **AUTHORIZED POSITION CAP**

There are no authorized positions in this subfund.





#### CAPITAL PROJECTS

Five-Year Capital Improvement Program

Introduction

**Process** 

Adopted Five-Year CIP

Capital Projects Operating Impact

Funding

General Government

FY 15-16 Approved Projects By Funding Source

FY 2016-2020 Capital Improvement Program

Stormwater

FY 15-16 Approved Projects By Funding Sources

FY 2016-2020 Capital Improvement Program

Solid Waste

FY 15-16 Approved Projects By Funding Sources

FY 2016-2020 Capital Improvement Program

Five-Year IT System Development Plan

FY 16-20 IT System Development Projects by Funding Source

FY 16-20 IT Project Detail Sheets

#### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

#### INTRODUCTION

The Capital Improvement Plan (CIP) is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Jacksonville Municipal Code Chapter 106, Part 1 Section 106.109 Capital Improvement Funding a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project". The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget".

The adopted Capital Improvement Plan (CIP) for a five-year period beginning October 1, 2015 through the fiscal year ending September 20, 2020 includes location, funding and expenses for projects with current fiscal year appropriations.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an "all years" basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the "pay-as-you-grow system" took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. (Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between "currently available", or "committed" and "planned" funding sources).

#### **PROCESS**

Chapter 122 of the Jacksonville Ordinance Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from the City departments, independent authorities, and agencies.

Departments complete a CIP request form with detailed project information and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

A typical capital project is planned and executed in the following phases:

**Design & Engineering:** These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

**Land Acquisition & Site Preparation:** These costs are incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

**Construction:** This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

**Capital Equipment:** This includes costs incurred by the City for all capital equipment related to the needs of the specific facility/project. This includes public safety, telecommunications and AV equipment.

**Misc. Equipment & Furnishings:** This includes costs incurred by the City for the purchase of appliances, furniture, lockers, flagpoles, toilet accessories and lighting fixtures.

Art in Public Places: Ordinance 96-1105-677 created a new Part 9, Chapter 126, concerning public art. All vertical construction projects have a percentage of their construction cost transferred to the Art in Public Places Trust Fund. These funds are used to implement a Citywide plan for the creation and placement of artworks as developed and administered by the Art in Public Places Commission.

Future Operating Costs: Developed in a similar manner as the Annual Budget and includes

- Supply all supporting documentation for cost estimates with CIP request.
- Use salary range by occupational code to develop personnel costs.
- Obtain guidance from the Budget Office for inflation factors and benefits estimates.

Per Chapter 122, Part 6, Ordinance code;

<u>Capital Improvement Project.</u> Excluded from the term and definition of Capital Improvement shall be all Community Redevelopment Area Projects. Capital Improvement Project *means* a planned undertaking of the City or an independent agency that leads to the acquisition, construction, or extension of the useful life of capital assets. Capital assets include things such as land, buildings, parks, streets, utilities, and other items of value from which the community derives benefit. To constitute a capital improvement project, the project must

- 1. Have a total cost greater than \$100,000 and a useful life of more than ten years,
- 2. Be a one-time outlay, which is non-recurring in nature.
- 3. Add to, enhance the value of, or extend the life of the City's physical assets.
- 4. Major equipment purchases must be associated with a Capital Improvement Project and must meet the criteria in item 1 above in order to be included as a Capital Improvement Project.

Any project which meets the definition of a Capital Improvement Project must be included in the Capital Improvement Plan, regardless of funding source.

Excluded from the definition of Capital Improvement Projects are:

- City vehicular equipment purchases. Fleet appropriations are to be considered within the Operating Budget.
- ii. Expenditures for maintenance supplies and materials or replacement items which shall be budgeted as operating items.
- iii. Purchases involving ongoing debt service or lease/purchase costs which shall be budgeted in the Operating Budget.
- iv. All routine resurfacing of streets, recurring annual items and routine maintenance and repair.

<u>Capital Improvement Plan</u>. The Capital Improvement Plan (CIP) is a comprehensive five-year plan of proposed capital improvement projects, intended to identify and balance the capital needs of the community within the fiscal capabilities and limitations of the city budget. It is a significant element of the annual budget process and intended to be binding on future years in order to fulfill the purposes set forth above. While the CIP is updated annually and subject to change as emergencies arise or projects are delayed by circumstances beyond our control, the annual focus primarily will be on the fifth year of the plan as new projects are added. The first year of the plan is the basis for actual appropriations authorized by the City Council for capital projects when adopting the Annual Budget. The remaining four years establish priorities for future capital improvement projects.

Capital Improvement Plan Budget. The Capital Improvement Plan Budget is the first year of the Capital Improvement Plan. The Capital Improvement Plan Budget shall be adopted annually as a separate budget or a separate section within the annual budget to be known as the "Capital Improvement Plan Budget" separate and apart from the operating budget of the City or any other budget required by law. Capital Improvement Projects included in the budget shall list the total anticipated cost to purchase or construct the project, prior year appropriations and revenue received from any other source, all anticipated future sources of revenue to fund each capital improvement project, the estimated cost, the funding source and amount of funding for the anticipated post construction operation costs, and the priority of the project pursuant to Florida Statutes 129.02(4).

#### ADOPTED FIVE-YEAR CIP

The CIP contains 64 updated and/or new projects at \$391 million for the next five years. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

**Drainage** - Project that improves drainage conditions and reduces flooding.

**Environment/Quality of Life** - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants).

**Government Facilities** – Project designated as government facilities with primarily government employee occupancy.

**Parks** - Project with buildings, grounds and/or recreational facilities within the park boundaries, also including the Preservation Project.

**Public Facilities** – Project for facilities designated for primarily citizen use and includes facilities such as the county courthouse, arena and baseball park.

Public Safety - Project relating to public safety including facilities.

**Roads/Infrastructure/Transportation** – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects.

**Targeted Economic Development** – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

#### **CAPITAL PROJECTS OPERATING IMPACT**

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational. In addition, the future operating impacts are incorporated into the five-year forecast that accompanies the Budget. More information can be found on the individual project sheets contained in the adopted capital improvement plan in the expenditures and operating impact section.

#### **FUNDING**

The CIP is the city's financially feasible plan of proposed capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates. As a result of the initial review, the adopted FY15-16 Capital Improvement Plan (CIP) totals more than \$83.2 million dollars for 45 projects.

The following pages provide summary information on the various funding sources assigned to each project as adopted by the City Council for fiscal year 2015 and beyond. Detail project sheets for all projects listed on the adopted five CIP are available in the Adopted Capital Improvement Program on the City of Jacksonville website (http://www.coj.net/departments/finance/budget.aspx).

FY 2016 - 2020 CAPITAL IMPROVEMENT PROGRAM GENERAL GOVERNMENT CAPITAL IMPROVEMENT PROJECTS

				Funding Source	FY 16	FY 17	FY 18	FY 19	FY 20	
		Intere	Banking Fund Proceeds Grant Funds Interest Earnings & Revenue Appropriations Pay-go	Banking Fund Proceeds Grant Funds Revenue Appropriations Pay-go	25,786,562	108,570,473 1,100,000 1,230,000 9,500,000	64,997,415 600,000 1,250,000 10,000,000	56,894,224 600,000 1,500,000 11,000,000	46,211,605 600,000 1,750,000 12,000,000	
			l ranster t	Fransfer Between Projects Trust Fund	8,743,291 500,000					
				Total Per Year	61,300,937	120,400,473	76,847,415	69,994,224	60,561,605	
j;	Program Area	Project Name	Total Cost	Previous Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
Α .	Roads / Infrastructure / Transportation	Downtown Street & Lighting Improvements	2,250,000	1,500,000	480,000	270,000				
	Environmental <sup>y</sup> Quality of Life	Jax Ash Site Pollution Remediation	181,123,602	163,923,602	1,700,000	8,500,000	5,500,000	1,500,000		
ompliar	Environmental/ Quality of Life	Shipyards Proj - Remediation Development Submerged Lands	17,500,000	0		17,500,000				
	Environmental/ Quality of Life	Environmental Compliance - County Wide	20,500,000	11,750,000						8,750,000
	Public Safety	Relocate Fire Station #45	3,960,550			3,960,550				
	Public Safety	New Fire Station #47	4,693,324	203,904		4,489,420				
	Public Safety	Replace Fire Station #25	4,038,228	77,678		3,960,550				
	Public Safety	Replace Fire Station #36	4,019,761	0			4,019,761			
	Public Safety	Replace Fire Station #17	4,019,761	0			4,019,761			
	Public Safety	Replace Fire Station #12	4,019,761	0			4,019,761			
	Public Safety	New Fire Station #64	4,860,364	0				4,860,364		
	Public Safety	New Fire Station #65	4,860,364	0				4,860,364		
	Public Safety	New Fire Station #66	4,860,364	0				4,860,364		
	Public Safety	New Fire Station #67	4,945,373	0					4,945,373	
	Public Safety	Diesel Exhaust System - 93 FS Bays	2,528,100	0					2,528,100	
	Public Safety	Satellite Training Facility	21,125,000	0					21,125,000	
	Public Safety	New Fire Station #61	3,616,500	0						3,616,500
	Public Safety	Relocate Fire Station #56	3,915,000	0						3,915,000
	Public Safety	New Fire Station #63	3,616,500	0						3,616,500
D T	Roads / Infrastructure / Transportation	Cecil Field Roads & Drainage-Site Development Roadway	1,900,000	0	500,000	1,000,000	400,000			

Regulatory Compliance

DIA

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Fire and Rescue

Dept	Program Area	Project Name	Total Cost	Previous Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
	Public Faci	ADA Compliance - Libraries	1,114,020	100,000	364,020	275,000	375,000	!		
	Public Facilities	Mandarin Branch Library - Renovation	2,683,022	504,112	120,289	2,058,621				
	Public Facilities	Highlands Branch Library - Children's Center	500,000	0	443,400	26,600				
S	Public Facilities	Webb Wesconnett Branch Library - Children's Center	200,000	0	443,400	26,600				
rarie	Public Facilities	Main Library - Collaborative Spaces	250,000	0	20,000	230,000				
c Lib	Public Facilities	Beaches Branch Library Re-roof & Water Mitigation	851,376	682,000	169,376					
ildu9	Public Facilities	Oceanway Branch Library	11,806,884	0						11,806,884
	Public Facilities	Dallas Graham Replacement	3,103,384	0						3,103,384
	Public Facilities	Beaches Branch Library - Renovation	2,116,578	0						2,116,578
	Public Facilities	Southeast Branch Library - Collaborative Space	250,000	0						250,000
	Public Facilities	Major Maintenance - Libraries	1,647,942	0						1,647,942
	Roads / Infrastructure / Transportation	ADA Curb, Ramp and Sidewalk Construction	47,600,000	0	3,000,000	14,000,000	16,500,000	14,100,000		
	Roads / Infrastructure / Transportation	Liberty Street, Coastline Drive/Parking Deck Projects	37,000,000	0	17,000,000	20,000,000				
	Roads / Infrastructure / Transportation	Countywide Intersection Imp, Bridge Rehab - Bridges	19,000,000	0	1,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
	Roads / Infrastructure / Transportation	Countywide Intersection Imp, Bridge Rehab - Intersections	8,000,000	0	500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
	Roads / Infrastructure / Transportation	Countywide Bulkhead, Assess/Repair/Replacement	1,000,000	0	750,000					250,000
	Roads / Infrastructure / Transportation	Sidewalk Construction and Repair	32,783,695	13,968,035	1,250,000	5,913,132	2,913,132	2,913,132	2,913,132	2,913,132
	Roads / Infrastructure / Transportation	Sidewalk Construction New	874,284	200,000	674,284					
	Roads / Infrastructure / Transportation	Roadway Resurfacing	172,372,223	87,824,576	9,547,647	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
orks	Government Facilities	ADA Compliance - Public Buildings	13,775,000	2,175,000	2,500,000	1,000,000	2,600,000	2,500,000	3,000,000	
W ɔi	Government Facilities	Countywide Capital Maintenance - Gov't Facilities	33,968,243	27,368,243	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Idu9	Government Facilities	Public Buildings - Roofing	4,229,895	29,895	700,000	200,000	700,000	700,000	700,000	700,000
	Government Facilities	Fire Station #4 - Roof Replacement	189,406	0	189,406					
	Government Facilities	Tactical Support Facility - Roof Replacement	133,410	0	133,410					
	Public Facilities	Main Library - East Wall	1,600,000	1,400,000	200,000					
	Public Facilities	Jax Beach Pier - Decking Replacement	850,000	0	850,000					
	Roads / Infrastructure / Transportation	New World Avenue, Extension to Chaffee	7,700,000	4,300,000	3,400,000					
	Roads / Infrastructure / Transportation	Old San Jose Blvd. Improvements	330,000	0	100,000	230,000				
	Roads / Infrastructure / Transportation	Chaffee Rd	27,200,000	0	4,000,000	6,000,000	8,500,000	8,700,000		
	Roads / Infrastructure / Transportation	5th Street Bridge Replacement	1,150,000	0				400,000	750,000	
	Roads / Infrastructure / Transportation	Moncrief Rd Traffic Signalization	521,300	0	521,300					

Dept.	Program Area	Project Name	Total Cost	Previous Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
-	Roads / Infrastructure / Transportation	Merrill Rd Traffic Signalization	311,800	0	311,800					
	Roads / Infrastructure / Transportation	Old St. Augustine Rd Traffic Signalization	435,200	0	435,200					
	Roads / Infrastructure / Transportation	Riverside Ave Traffic Signalization	226,300	0	226,300					
	Government Facilities	Fleet Management - Emergency Diesel Generator	266,000	0	266,000					
	Public Facilities	Charlie Joseph Senior Center – Renovation	390,000	0						390,000
	Public Facilities	Riverview Senior Center – Renovation	270,000	0						270,000
	Public Facilities	Mary Singleton Senior Center – Renovation	400,000	0						400,000
	Public Facilities	Mary Singleton Center – Air Chiller	175,000	0						175,000
	Public Facilities	Convention Center – Fire Alarm Replacement	426,558	26,558						400,000
	Public Facilities	Wallace Small Center Renovation	270,000	0						270,000
	Public Facilities	Hartley Road Mandarin Senior Center – Expansion	198,000	198,000						TBD
	Public Facilities	Ed Ball Building – Elevator Renovations	750,000	0						750,000
	Public Facilities	Ed Ball Building – Chillers, Cooling Tower and Water Tank Replacement	1,500,000	0						1,500,000
\$	Public Facilities	St. James Building –Miscellaneous Building Replacements	120,000	0						120,000
Norks	Public Facilities	Police Memorial Building - Backup Chiller	126,745	0						126,745
V oild	Public Facilities	Pretrial Detention Facility – Stair and Shower Repairs	200,000	0						500,000
nЧ	Public Facilities	Pretrial Detention Facility – Water Lines Repipe	800,000	0						800,000
	Public Facilities	Ed Ball Building	3,418,000	0						3,418,000
	Public Facilities	Fleet Management Restroom Repairs	1,464,000	400,000						1,064,000
	Public Facilities	ARC Jacksonville, Inc Roof Replacement	187,544	0						187,544
	Public Facilities	Community Transition Center - Caulking and Coating	198,500	0						198,500
	Public Facilities	Facilities Capital Maintenance Government - Assessment and Remediation	200,000	0						200,000
	Public Facilities	Countywide Duct Cleaning	250,000	0						250,000
	Public Facilities	Ed Ball - Rebuild AHUs	200,000	0						200,000
	Public Facilities	EOC - Replace all VAV Boxes	200,000	0						200,000
	Public Facilities	PMB - AHUs Replacement	675,000	0						675,000
	Public Facilities	PMB - HVAC Controls Replacement	300,000	0						300,000
	Public Facilities	PMB - Cooling Tower	125,000	0						125,000
	Public Facilities	PTDF - Replace AHUs	200,000	0						200,000
	Public Facilities	PTDF - HVAC Controls Replacement	750,000	0						750,000
	Public Facilities	Yates - Replace VAV Boxes	175,000	0						175,000
	Public Facilities	Yates - Replace MAU	150,000	0						150,000

Public Facilities	Public Facilities Rublic Facilities Public Facilities	Yates - Replace Rooftop AC Unit 1 Yates - Replace Rooftop AC Unit 2 Yates - Replace Rooftop AC Unit 3 Fleet Management - Phase 2 Renovations Fleet Management - Phase 3 Renovations Fleet Management - Phase 3 Renovations Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing Gity Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	90,000 115,000 250,000 150,000 390,000 500,000 175,000			2	2	90,000 115,000 75,000
Public Fa	culities cul	Yates - Replace Rooftop AC Unit 2 Yates - Replace Rooftop AC Unit 3 Fleet Management - Phase 2 Renovations Fleet Management - Phase 3 Renovations Fleet Management - Pase 3 Renovations Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot CountyWide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	75,000 250,000 150,000 390,000 500,000 175,000	0 0 0				115,000 75,000 250,000
Public Fa	collities acilities	Fleet Management - Phase 2 Renovations Fleet Management - Phase 2 Renovations Fleet Management - Phase 3 Renovations Fleet Management - Phase 3 Renovations Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	75,000 250,000 150,000 390,000 500,000 175,000 100,000	0 0				75,000
Public Fa Public Fa Public Fa Public Fa Public Fa Public Fa	toilities	Fleet Management - Phase 2 Renovations Fleet Management - Phase 3 Renovations Fleet Management - Phase 3 Renovations Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot CountyWide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	250,000 150,000 390,000 500,000 175,000 100,000	0		_		250,000
Public Fa Public Fa Public Fa Public Fa Public Fa	collities	Fleet Management - Phase 3 Renovations Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	150,000 390,000 500,000 175,000 100,000			_		-
Public Fa Public Fa Public Fa Public Fa Public Fa	collities collit	Pre-Trial Detention Facility Dorm Lighting for Safety CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	390,000 500,000 175,000 100,000	0				150,000
Public Fa Public Fa Public Fa Public Fa Public Fa	toilities	CountyWide Tax Reverted Property Demolition/Boardup Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	500,000 175,000 100,000 633.166	0				390,000
Public Fa Public Fa Public Fa Public Fa	collities acilities acilities acilities acilities acilities acilities acilities acilities	Central Health Parking Lot Countywide Painting Fleet Management Parking Lot Resurfacing Gity Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	175,000 100,000 633.166	0				500,000
Public Fa Public Fa Public Fa	cilities acilities acilities acilities acilities acilities acilities acilities	Countywide Painting Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	100,000	0				175,000
Public Fa	toilities acilities acilities acilities acilities acilities acilities	Fleet Management Parking Lot Resurfacing City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	633,166	0				100,000
Public Fa Public Fa	collities acilities acilities acilities acilities acilities acilities	City Hall - Chilled Water Pump Replacement Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	, , , , ,	0				633,166
Public Fa	collities acilities acilities acilities acilities thrastructure /	Fleet Management - Tire Shop Renovations Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	125,000	0				125,000
:	tcilities acilities acilities Infrastructure /	Ed Ball Sanitary Horizontal Piping Replacement Community Transition Center - Dorm Lighting for Safety Countrywide Carpeting	250,000	0				250,000
Public Fa	cilities acilities Infrastructure / tation	Countrywide Carpeting  Research 1 of the Bouldand Landershing for Safety	875,000	0				875,000
Public Facilities	acilities Infrastructure / tation	Countrywide Carpeting	113,400	0				113,400
Public Facilities	infrastructure / tation	Oth Ctreat = 1-05 to Boulaverd   andersoning/Trea Disating	150,000	0				150,000
		Single - 190 to boatchaid rainstabilight in call all the	1,300,000	0				1,300,000
Roads / Infrasi Transportation	Roads / Infrastructure / Fransportation	Signalization/TS Enhancements	7,750,000	0				7,750,000
	Roads / Infrastructure / Fransportation	Water Street Garage Enhancements	3,929,253	2,529,253				1,400,000
Roads / Infras	Roads / Infrastructure / Transportation	St. Johns River Ferry - Slip Rehabilitation	1,500,000	0	1,500,000			1,500,000
Roads / Infras Transportation	Roads / Infrastructure / Fransportation	Jacksonville Landing Public Infrastructure	11,800,000	0				11,800,000
Roads / Infrasi Transportation	Roads / Infrastructure / Transportation	Jax Port	1,000,000	0				1,000,000
Roads / Infras Transportation	Roads / Infrastructure / Transportation	Lone Star Road Extension	750,000	0				750,000
Roads / Infrasi Transportation	Roads / Infrastructure / Transportation	Curb and Gutter Petition – Robinson's Addition	250,000	250,000				TBD
Roads / Infras Transportation	Roads / Infrastructure / Fransportation	Land Acquisition – Moncrief and 13th Evaluation	200,000	200,000				TBD
Roads / Infrast Transportation	Roads / Infrastructure / Fransportation	St. Johns River Bulkhead Assessment & Restoration – Countywide	13,899,100	3,899,100				10,000,000
Roads / Infrasi Transportation	Roads / Infrastructure / Fransportation	Courthouse - Old Duval County - Remediation/Demolition	4,200,000	0				4,200,000
Roads / Infrast Transportation	Roads / Infrastructure / Transportation	Old Kings Rd Bridge Replacement	1,200,000	100,000				1,100,000
Roads / Infrast Transportation	Roads / Infrastructure / Fransportation	Willowbranch Creek Bulkhead Replacement	1,300,000	0				1,300,000
Roads / Infras Transportation	Roads / Infrastructure / Fransportation	Northbank Riverwalk & Bulkhead Repair	43,492,275	2,971,425				40,520,850
Roads / Infras Transportation	Roads / Infrastructure / Fransportation	San Pablo Rd Bridge Repair	2,201,000	201,000				2,000,000
Roads / Infras Transportation	Roads / Infrastructure / Fransportation	Cedar Point Road Bridges Repair	3,300,000	0				3,300,000

,										
Dept.		Project Name	Total Cost	Previous Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
	Roads / Infrastructure / Transportation	Storm Debris Temporary sites	200,000	100,000						100,000
	Roads / Infrastructure / Transportation	Five Points Improvements	4,000,000	99,802						3,900,198
	Roads / Infrastructure / Transportation	Big Fishweir Creek - Ecosystem Restoration Project (ACOE joint project)	2,566,375	0						2,566,375
	Roads / Infrastructure / Transportation	Landscape Renovation of 3 Libraries	463,000	0						463,000
Norks	Roads / Infrastructure / Transportation	Landscape Renovation of Downtown Pocket Parks and Medians	237,000	0						237,000
ublic /	Roads / Infrastructure / Transportation	Downtown Network Switchs Upgrade	132,000	0						132,000
Ь	Roads / Infrastructure / Transportation	Signal Cabinet Assembly Replacement	300,000	0						300,000
	Roads / Infrastructure / Transportation	Inventory of City Trees in Street ROW and Parks	897,000	0						897,000
	Roads / Infrastructure / Transportation	Signal Upgrades (3 locations)	165,000	0						165,000
	Roads / Infrastructure / Transportation	Merrill Rd & Townsend Blvd-Intersection Imprv	575,000	0						575,000
	Parks	ADA Compliance within Parks/Upgrade Parks	6,429,355	2,179,355	1,500,000	1,000,000	750,000	200,000	200,000	
	Parks	Huguenot Memorial Park - Beach Access	1,400,000	0	1,400,000					
	Parks	Countywide Parks- Upgrades/Maintenance Repairs	30,112,976	13,457,871	1,655,105	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
	Parks	9A Baymeadows - Regional Park Amenities	2,000,000	1,000,000	1,000,000					
	Parks	Lonnie Miller Park - Improvements	4,223,210	23,210	200,000	2,000,000	2,000,000			
,	Parks	Blue Cypress Pool	2,135,000	485,000	150,000	1,500,000				
vices	Parks	Alimacani Park	1,200,000	0	200,000	1,000,000				
ıəS қ	Parks	Hanna Park Splash Pad	450,000	0			450,000			
ijunu	Parks	Hammond Park Improvements	821,270	221,270		000,009				
uwoc	Parks	Metropolitan Park Improvements – Pavillion	15,375,000	125,000						15,250,000
) pue	Parks	Half Moon Island Park Infrastructure	650,200	90,200						260,000
tion s	Parks	Half Moon Island Park – Boat Ramp	220,200	50,200						170,000
crea	Parks	Charles Reese Boat Ramp Pier	260,900	88,500						172,400
s, Re	Parks	North Shore Park-Kayak Launch	237,700	58,700						179,000
Park	Parks	Lonnie Miller Waterpark	4,000,000	0						4,000,000
	Parks	Blue Cypress – Boardwalk	658,457	0						658,457
	Parks	Touchton Road Park	1,760,167	285,167						1,475,000
	Parks	Equestrian Center – Practice Rink	350,000	0						350,000
	Parks	9A Baymeadows – Baseball	3,000,000	1,000,000						2,000,000
	Parks	Wheat Road Park	375,000	0						375,000
	Parks	Hogans Creek Greenway	2,103,000	1,003,000						1,100,000

Dept.	Program Area	Project Name	Total Cost	Total Cost Previous Funding FY 15-16	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
	Parks	Forest Street Park	400,000	0						400,000
reation y Servi	Parks	Harts Road Park Improvements	814,000	39,600						774,400
	Parks	Riverside Duck Pond	750,000	39,600						710,400
Parl Coi	Parks	William Sheffield Park Phase II	5,750,000	750,000						5,000,000

60,561,605 215,903,355

69,994,224

76,847,415

120,400,473

61,300,937

347,878,856

951,386,865

# FY 15-16 APPROVED PROJECTS BY FUNDING SOURCE GENERAL GOVERNMENT

FY 15 - 16	20,500,000	0	25,786,562	5,771,084	8,743,291	200,000	61,300,937
	Banking Fund Proceeds	Grant Funds	Interest Earnings & Revenue Appropriations	Pay-go	Transfer Between Projects	Trust Fund	

Dept.	Project Name	FY 15-16	Banking Fund Proceeds	Grant Funds	Interest Earnings & Revenue Appropriations	Paygo	Transfer Between Projects	Trust Fund
DIA	Downtown Street & Lighting Improvements	480,000			480,000			
Regulatory Compliance	Jax Ash Site Pollution Remediation	1,700,000			1,200,000		500,000	
OED	Cecil Field Roads & Drainage-Site Development Roadway	500,000						500,000
S	ADA Compliance - Libraries Mandarin Branch Library - Renovation	364,020			275,685		88,335	
arie	Highlands Branch Library - Children's Center	443,400			20,000	423,400		
ndiJ ၁	Webb Wesconnett Branch Library - Children's Center	443,400			20,000	423,400		
ildu9	Main Library - Collaborative Spaces	20,000			20,000			
	Beaches Branch Library Re-roof & Water Mitigation	169,376			169,376			
	ADA Curb, Ramp and Sidewalk Construction	3,000,000	3,000,000					
	Liberty Street, Coastline Drive/Parking Deck Projects	17,000,000	12,000,000			4,500,000	200,000	
	Countywide Intersection Imp, Bridge Rehab - Bridges	1,500,000			45,000		1,455,000	
\orks	Countywide Intersection Imp, Bridge Rehab - Intersections	500,000			202,968		297,032	
V oild	Countywide Bulkhead, Assess/Repair/Replacement Sidewalk/Curb Construction and Repair	750,000			750,000		1.011.575	
nЧ	Sidewalk Construction New	674,284				424,284	250,000	
	Roadway Resurfacing	9,547,647			9,547,647			
	ADA Compliance - Public Buildings	2,500,000	2,500,000					
	Countywide Capital Maintenance - Gov't Facilities	1,100,000			1,100,000			
	Public Buildings - Roofing Fire Station #4 - Roof Replacement	700,000 189,406			700,000 6,105		183,301	

Dept.	Project Name	FY 15-16	Banking Fund Proceeds	Grant Funds	Interest Earnings & Revenue	Paygo	Transfer Between	Trust Fund
					Appropriations		Projects	
	Tactical Support Facility - Roof Replacement	133,410			50,402		83,008	
	Main Library - East Wall	200,000			200,000			
	Jax Beach Pier - Decking Replacement	850,000					850,000	
	New World Avenue, Extension to Chaffee	3,400,000			3,400,000			
sy.	Old San Jose Blvd. Improvements	100,000			100,000			
юγ	Chaffee Rd	4,000,000			3,241,509		758,491	
Λэ	Traffic Signalization - Traffic Signal Retiming	0			0			
ildr	Traffic Signalization - Moncrief Rd.	521,300			490,267		31,033	
Ы	Traffic Signalization - Merrill Rd.	311,800					311,800	
	Traffic Signalization - Riverside Ave.	226,300			226,300			
	Traffic Signalization - Old St. Augustine Rd	435,200			177,734		257,466	
	St Johns River Ferry - Slip Rehabilitation	1,500,000	1,500,000					
	Fleet Management - Emergency Diesel Generator	566,000			566,000			
р	ADA Compliance within Parks/Upgrade Parks	1,500,000	1,500,000					
-	Huguenot Memorial Park - Beach Access	1,400,000			790,493		609,507	
eatioi vie2	Countywide Parks- Upgrades/Maintenance Repairs	1,655,105			712,843		942,262	
-	9A Baymeadows - Regional Park Amenities	1,000,000			1,000,000			
	Lonnie Miller Park - Improvements	200,000					200,000	
Parl Cor	Blue Cypress Pool and Park	150,000			3,306		146,694	
I	Alimacani Park	200,000					200,000	

500,000

8,743,291

5,771,084

25,786,562

0

20,500,000

61,300,937

FY 2016 - 2020 CAPITAL IMPROVEMENT PROGRAM STORMWATER CAPITAL IMPROVEMENT PROJECTS

FY 20 9,953,650

FY 19 11,636,900

**FY 18** 9,578,400

**FY 17** 5,650,000

FY 16

Funding Source Banking Fund Proceeds

		Interest	Interest Earnings & Revenue Appropriations	e Appropriations	7,521,642	3 350 000	3 350 000	3 350 000	3 350 000	
				Total Per Year	11,269,221	9,000,000	12,928,400	14,986,900	13,303,650	
Dept	rt. Program Area	Project Name	Total Cost	Previous Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
	Drainage	Drainage System Rehabilitation	143,655,452	107,486,231	6,169,221	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
	Drainage	Old Plank Road Outfall	3,724,252	624,252	3,100,000					
	Drainage	Valens Drive LID	2,488,935	488,935	2,000,000					
	Drainage	Julington/Cormorant (Loretto Rd. Conveyance & Pond)	1,687,050				1,687,050			
	Drainage	LSJRD Trout River Basin/Jones Creek Pond	2,241,350				2,241,350			
	Drainage	Trout/Moncrief Pond	5,986,900					5,986,900		
	Drainage	Dunn/Caney (Sapp Road Wet Detention)	7,303,650						7,303,650	
	Drainage	Arlington/Pottsburg (Beach & Southside) Pond	5,681,000							5,681,000
	Drainage	Arlington/Pottsburg (Bowden & Belfort) Pond	1,930,850							1,930,850
	Drainage	Septic Tank Phase-Out	15,967,218	6,967,218		3,000,000	3,000,000	3,000,000		
	Drainage	Osceola Street Storm Drain Replacement	375,000	0						375,000
	Drainage	Park Street Drainage Improvements	190,000	0						190,000
orks	Drainage	Duval Rd./Duval Station Rd. Drainage Improvements	150,000							150,000
οW	Drainage	Messer Area Drainage	4,750,000	2,950,000						1,800,000
oild	Drainage	New Stormwater Improvements	15,000,000	0						15,000,000
nЧ	Drainage	Champlain Road Drainage Improvements	140,000	0						140,000
	Drainage	Collen Road North Drainage Improvements	140,000	0						140,000
	Drainage	Highway Avenue Fabriform Failure Repair	320,000	0						320,000
	Drainage	Hobart Avenue Drainage Improvements	202,000	0						202,000
	Drainage	Knights Lane And Sam Road Intersection Drainage Improvements	400,000	0						400,000
	Drainage	Nolan Street Drainage Improvements	208,000	0						208,000
	Drainage	Reed Street Drainage Improvements	327,500	0						327,500
	Drainage	Red Bay Sediment Basin Dredging	544,500	0						544,500
	Drainage	Wills Branch Maintenance Dredging	565,000							565,000
	Drainage	Lower Eastside Drainage Ph III	6,646,314	4,574,000						2,072,314
	Drainage	LaSalle Street Outfall	7,050,000	20,000						7,000,000
	Drainage	Stormwater Feasibility Studies	500,000	250,000						250,000

9,000,000 12,928,400 14,986,900 13,303,650 43,296,164

123,390,636 11,269,221

228,174,971

# FY 15-16 APPROVED PROJECTS BY FUNDING SOURCE STORMWATER

11,269,221	
0	Trust Fund
0	Transfer Between Projects
3,747,579	Pay-go
7,521,642	Interest Earnings & Revenue Appropriations
0	Grant Funds
0	Banking Fund Proceeds
FY 15 - 16	

Dept.	Project Name	FY 15-16	Banking Fund Proceeds	Grant Funds	Interest Earnings & Revenue Appropriations	Paygo	Transfer Between Projects	Trust Fund	
	Drainage System Rehabilitation	6,169,221			2,421,642	3,747,579			
oubli Vork	Old Plank Road Outfall	3,100,000			3,100,000				
	Valens Drive LID	2,000,000			2,000,000				
		11,269,221	0	0	7,521,642	3,747,579	0	0	

FY 2016 - 2020 CAPITAL IMPROVEMENT PROGRAM SOLID WASTE CAPITAL IMPROVEMENT PROJECTS

FY 19 FY 20				0 0
FY 18	6,000,000			6,000,000
FY 17	14,000,000			14,000,000
FY 16	1,588,145	5,834,826	3,207,601	10,630,572
Funding Source	Banking Fund Proceeds	Interest Earnings & Revenue Appropriations	Pay-go	Total Per Year 1

Dept.	t. Program Area	Project Name	Total Cost	Total Cost Previous Funding FY 15-16	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	Beyond 5th
	Environmental/ Quality of Life	Solid Waste - Landfill Expansion	42,630,572	12,000,000		10,630,572 14,000,000	6,000,000			
Works	Environmental/ Quality of Life	Solid Waste - CNG Conversion	12,283,000	4,285,000						7,998,000
Public	Environmental/ Quality of Life	Southside Incinerator Site	7,500,000	2,500,000						5,000,000
	Environmental/ Quality of Life	Shipyards Project - Environmental Cleanup	18,336,410	13,436,410						4,900,000

17,898,000

0

0

6,000,000

14,000,000

32,221,410 10,630,572

80,749,982

# FY 15-16 APPROVED PROJECTS BY FUNDING SOURCE SOLID WASTE

FY 15 - 16	1,588,145	0	5,834,826	3,207,601	0	0	10,630,572
	Banking Fund Proceeds	Grant Funds	Interest Earnings & Revenue Appropriations	Pay-go	Transfer Between Projects	Trust Fund	

Dept.	Project Name	FY 15-16	Banking Fund Grant Funds Proceeds	Grant Funds	Interest Earnings & Revenue Appropriations	Paygo	Transfer Between Projects	Trust Fund
Public Works	Solid Waste - Landfill Expansion	10,630,572	1,588,145		5,834,826	3,207,601		

FISCAL YEAR 2016 - 2020 IT SYSTEM DEVELOPMENT PROJECTS
Projects by Funding Source

Projects by Funding Source	od Source		Prior Year	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
		Borrowed Funds	19,651,550		17,414,490	8,809,494	4,710,371	1,310,000
		Pay- Go: Equipment/Radio Refresh	495,027	1,700,707	1,701,738	1,701,738	1,566,738	1,566,738
		Pay-Go: Other		93,980	984,922	88,980	88,980	•
		Total Per Year	20,146,577	1,794,687	20,101,150	10,600,212	6,366,089	2,876,738
Previously Appropriate	Previously Appropriated Amounts include activity B4/B4a projects	jects						
Functional Area Department	Program Area	Project Title	Previously Appropriated	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Citywide	Application - Citywide	ADA Compliance - Website Accessibility	•	•	200,000	•	•	1
Citywide	Application - Citywide	Microsoft Office 365	1		533,962		1	ı
JFRD	Application - Department Specific	Fire Inspection System	ı	ı	325,000		ı	ı
JFRD / JSO	Application - Department Specific	CAD - 911 Call System Replacement	2,011,461	ı	4,500,000	1	ı	ı
Library	Application - Department Specific	Library Technology Improvements	•		1,436,213	651,558	651,558	310,000
Parks and Recreation	Application - Department Specific	Global Revenue Solution - Parks	250,000		1	•	ı	1
Public Buildings	Application - Department Specific	City Facility Management Dashboard	•	•	286,000	•	ı	•
Public Parking - Offstreet	Application - Department Specific	Parking Gargage Security Camera Monitoring System	•	•	452,524	•	1	•
Solid Waste	Application - Department Specific	Solid Waste Tire System	•		375,000	•		
ПТБ	Backup and Recovery	Disaster Recovery / Data Redundancy	1		400,000	,	1	1
Citywide	Enterprise Solution	Consolidation of Citywide Websites - COJ.net	200,000	ı	•	,		•
Citywide	Enterprise Solution	Enterprise Auto Vehicle Locator	535,000	•	535,000	•	•	•
Citywide	Enterprise Solution	Enterprise Document Management Solution	1,123,164	ı	255,950	•		1
Citywide	Enterprise Solution	Enterprise Financial / Resource Management Solution	12,225,400	ı	4,565,000	1,265,000	382,500	ı
Citywide	Enterprise Solution	Enterprise Permit / Land Use Management	14,248	•	•	2,744,873	956,250	•
Citywide	Enterprise Solution	Global Online Payment / E-Commerce	•	•	112,500	555,000	ı	ı
Citywide	Enterprise Solution	Grants Management Enterprise Solution	1	•		162,000	•	•

Functional Area Department	Program Area	Project Title	Previously Appropriated	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
ПТБ	Infrastructure / Equipment	Network Equipment Refresh	324,568	334,444	324,568	324,568	324,568	324,568
П	Infrastructure / Equipment	Network UPS Replacement	81,842	40,893	20,000	20,000	900'09	20,000
П	Infrastructure / Equipment	PBX: Telecommunications Upgrade	•	•	586,477	•	•	•
ПТ	Infrastructure / Equipment	Security Upgrades - Technology / ITD	•	•	1,059,263	311,000	100,000	•
П	Infrastructure / Equipment	Server Equipment Refresh	270,894	133,200	135,000	135,000	ı	•
П	Infrastructure / Equipment	Virtual Desktop Infrastructure	1	•	1	500,000	•	•
JFRD	Infrastructure / Equipment	Fire Station Fiber Upgrade	•	•	100,000	100,000	100,000	•
JFRD	Infrastructure / Equipment	JFRD Mobile Data Terminals - Replacement	•	•	635,000	635,000	635,000	1
Building Inspection	System Upgrade / Expansion	BID System Upgrade / Building Inspection	•	•	334,305	•	•	•
Citywide	System Upgrade / Expansion	CARE System Upgrade / Replacement	110,000	•	100,000	•	•	•
Citywide	System Upgrade / Expansion	Citrix XenApp 5.0 EOL	•	•	211,978	•	•	•
Citywide	System Upgrade / Expansion	Citywide Application Replatform / Upgrade	•	•	•	885,063	885,063	•
Fleet Management	System Upgrade / Expansion	Maximo / Tivoli - Upgrade and Expansion - Fleet Mgmt	•	•	27,675	ı	•	ı
JFRD	System Upgrade / Expansion	Maximo / Tivoli - Upgrade and Expansion - Fire and Rescue	•	•	276,030	•	•	•
OSF	System Upgrade / Expansion	EIS Enhancements / Upgrade - Phase III	1	•	145,845	•	,	1
Public Works	System Upgrade / Expansion	Maximo / Tivoli - Upgrade and Expansion - Public Works	•	•	856,710		•	1
Citywide	Radio System	P25 Radio - Radio Communication Site Expansion	,	•	ı	1,000,000	1,000,000	1,000,000
Citywide	Radio System	P25 Radio - Radio Tower UPS Replacement	•	93,980	88,980	88,980	88,980	1
JFRD	Radio System	P25 Radio - Fire Station Paging	3,000,000	1	ı	•	•	•
JSO / JFRD / Various	Radio System	P25 Radio - Mobile Radio Refresh	•	1,192,170	1,192,170	1,192,170	1,192,170	1,192,170

PROJECT TITLE:

**FUNCTIONAL AREA / AGENCY:** 

**PROGRAM AREA:** 

ADA Compliance - Website Accessibility

No

Citywide

Application - Citywide

**PROJECT COMPLETION DATE:** 

FY 16-17

PREVIOUS FUNDING:

**FUNDING SOURCE:** 

**Borrowed Funds** 

#### **Project Description:**

This project is in support of remediating issues identified via the Department of Justice ADA compliance audit and the subsequent lawsuit. This effort will ensure all City websites and web-based applications are brought into compliance with the Website Accessibility requirements as defined in the American Disabilities Act. In collaboration with the Disabled Services Division, ITD will develop a Transition Plan to assess, prioritize, and update all City websites and applications that are determined to be non-ADA compliant. To ensure ongoing compliance, this effort will provide also website developers, designers, and content managers access to required training and tools.

#### **Level of Service Impact:**

Ensures access to websites and applications by users with disabilities who employ assistive technologies.

Expenditure Plan:	<u>Tota</u>	al Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting \$ -								
Hardware \$ -								
Professional Svcs \$ 200,000					\$ 200,000			
\$ 200,000 \$			\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Estimated Operational Costs: FTEs				FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Salary / Benefits Operating Costs Saas/SW/HW Lic/Maint								
			\$ -	\$ -	\$ -	\$ -	\$ -	
Estimated Savings and/or Offsets: FTEs				FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Operating Costs SW/HW Maint				\$ -	\$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Ensures access to websites by users with disabilities who employ assistive technologies

**PROJECT TITLE: FUNCTIONAL AREA / AGENCY: PROGRAM AREA:** Microsoft Office 365 Citywide Application - Citywide

**PROJECT COMPLETION DATE:** 

FY 15-16

**PREVIOUS FUNDING:** 

**FUNDING SOURCE:** No **IT Operating Expense** 

#### **Project Description:**

Cloud-based Microsoft Office 365 includes Word 2013, Excel 2013, PowerPoint 2013, Access 2013, OneNote, Outlook Exchange, Lync, SharePoint Online 2013, Enterprise-class security and reliability, Email archiving and compliance capabilities, Disaster Recovery(DR) for Email Exchange, Back-up Email, Less storage cost on local SAN, One user can install on 5 Windows and Mac machines, Also available on Mobile platforms like iPad and Android.

#### **Level of Service Impact:**

1) ensures efficient response to email and other support needs. 2) Enhances application performance and system stability 3) provides true Disaster Recovery / Business Continuity

Expenditure Plan: Total Est. Cost Funding				FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting \$ 433,962					\$ 433,962			
Hardware	ardware \$ -							
Professional Svcs	\$	100,000			\$ 100,000			
	\$	533,962	\$ -	\$ -	\$ 533,962	\$ -	\$ -	\$ -
Estimated Operational Costs:  FTEs				FY 15-16	FY 16-17	<u>FY 17-18</u>	<u>FY 18-19</u>	FY 19-20
Salary / Benefits								
Operating Costs								
Saas/SW/HW Lic/Maint					\$ 433,962	\$ 433,962	\$ 433,962	
			\$ -	\$ -	\$ 433,962	\$ 433,962	\$ 433,962	
Estimated Savings and/or Offsets:  FTEs				FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Operating Costs SW/HW Maint				\$ -	\$ -	\$ (24,300) \$ (24,300)		\$ -

#### **Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring systems continuity.

Fire Inspection System JFRD Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

# **Project Description:**

Replace existing system that is end of life and does not support all required functions.

# **Level of Service Impact:**

Enable JFRD to automate manual processes and efficiently and effectively collect fees real-time.

			Prior Yrs.					
<b>Expenditure Plan:</b>	<u>Tota</u>	l Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	250,000			\$ 250,000			
Hardware	\$	-						
Professional Svcs	\$	75,000			\$ 75,000			
	\$	325,000	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -
	_		_					
·	Oper	ational Cos	ts:	FY 15-16	FY 16-17	<u>FY 17-18</u>	FY 18-19	<u>FY 19-20</u>
FTEs	/ 5	<b>C</b> **						
		nefits						
•	_	Costs						
Saas/	SW/F	lW Lic/Mair	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
								_
<u>Estimated</u>	Savir	ngs and/or (	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Oper	ating	Costs						
SW/H	HW M	aint						
				\$ -	\$ -	\$ -	\$ -	\$ -

# **Benefits to the Public:**

CAD - 911 Call System Replacement JFRD / JSO Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 16-17

**PREVIOUS FUNDING:**\$2,011,461

Borrowed Funds

### **Project Description:**

Replace JFRD/JSO 911 Call System which will be end of life in 2018. Must purchase in 2016 to allow 1 year implementation period prior to the system end of life.

## **Level of Service Impact:**

Ensure continuity of critical 911 call solution required for Public Safety. Improve emergency response time, and provide better situational awareness to dispatch and to reponders in the field.

			Prior Yrs.					
Expenditure Plan:	To	tal Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	3,000,000			\$3,000,000			
Hardware	\$	2,761,461	\$1,761,461		\$1,000,000			
<b>Professional Svcs</b>	\$	750,000	\$ 250,000		\$ 500,000			
	\$	6,511,461	\$2,011,461	\$ -	\$4,500,000	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs		erational Co	sts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Oper	atin	Benefits g Costs /HW Lic/Mai	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	l Sav	rings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
·		g Costs Maint			1	1		1
				\$ -	\$ -	Ş -	\$ -	\$ -

## **Benefits to the Public:**

Faster response time and synchronized approach to provide assistance when needed. Positive impact to Life/Safety.

Library Technology Improvements Library Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 19-20

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

# **Project Description:**

This program includes multiple technology upgrades for all JPL branches including Sirsi Server Upgrade/Replacement, Storage for Digitized materials, Auto materials handling system, digital signage content management system, laptop dispensing system and RFID tagging of materials. All components are to provide more self-service offerings to citizens, communications improvements regarding Library programs, geared toward improving service to citizens.

			Prior Yrs.									
Expenditure Plan:	To	tal Est. Cost	<u>Funding</u>	FY 15-16	<u>F</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>F</u>	Y 19-20
Software / Hosting	\$	8,880			\$	8,880						
Hardware	\$	2,021,229			\$	604,313	\$	559,958	\$	559,958	\$	297,000
Professional Svcs	\$	1,019,220			\$	823,020	\$	91,600	\$	91,600	\$	13,000
	\$	3,049,329	\$ -	\$ -	\$1	,436,213	\$	651,558	\$	651,558	\$	310,000
<u>Estimated</u> FTEs	Оре	erational Cos	ts:	FY 15-16	<u>F</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>F</u>	Y 19-20
Oper	atin	enefits g Costs										
Saas/	SW/	/HW Lic/Mair	nt		\$	26,236	\$	53,232	\$	70,888	\$	70,888
				\$ -	\$	26,236	\$	53,232	\$	70,888	\$	70,888
Estimated Savings and/or Offsets: FTEs				FY 15-16	<u>F</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	F	Y 19-20
•	Operating Costs SW/HW Maint				ς .		ς .		ς .		\$	

## **Benefits to the Public:**

More self-service offerings to citizens, improved service and more informed about what is happening at the Libraries.

Global Revenue Solution - Parks Parks and Recreation Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING:

\$250,000

**FUNDING SOURCE:** 

**IT Operating Expense** 

### **Project Description:**

Achieve efficiencies by identifying an enterprise unified solution that will provide Parks and Recreation with the ability to ensure reliable revenue collection, security and best practices that will comply with City Standard Operating Procedures per direction from Council Auditor.

### **Level of Service Impact:**

Create business and process efficiencies by reducing the number of disjointed applications needed to run the business of Parks and Rec. Current systems: Online Reservation System, Summer Camp registration, Imaging Application, Campground Manager, Jax Parks Inventory, Park Details on www.coj.net, Rate Our Parks Survey, Timucuan Trail Website, and Registration Management.

Expenditure Plan: Software / Hosting Hardware Professional Svcs	\$ \$ \$	al Est. Cost 250,000 - -	_	Prior Yrs. Funding 250,000	FY 15-16	FY 16-1		FY 18-19	FY 19-20
	\$	250,000	\$	250,000	\$ -	\$	- \$	- \$ -	\$ -
<u>Estimated</u> FTEs	l Ope	rational Cos	its:		<u>FY 15-16</u>	FY 16-1	7 <u>FY 17-18</u>	<u>FY 18-19</u>	FY 19-20
Salar	у / Ве	enefits							
Oper	ating	Costs							
Saas,	/SW/I	HW Lic/Maiı	nt		\$ 50,000				
					\$ 50,000	\$	- \$	- \$ -	\$ -
<u>Estimated</u> FTEs	Saas/SW/HW Lic/Maint  Estimated Savings and/or Offsets:  FTEs					FY 16-1	7 FY 17-18	FY 18-19	FY 19-20
Oper SW/H	_	Costs laint							
					\$ -	\$	- \$	- \$ -	\$ -

### **Benefits to the Public:**

Customer Service improvements due to fully automated and improved processes such as global revenue tracking.

City Facility Management Dashboard Public Buildings Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 16-17

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

Provide a web based Framework to integrate to LonWorks, BACnet, Modbus & Legacy based systems, providing single point access to multiple systems. Dashboard will tie 33 Public Building sites with over 4,500,000 square feet of space and their systems such as HVAC, lighting, security, UPS systems, generators, and others together under one common web-based user interface to create smart, energy efficient buildings.

### **Level of Service Impact:**

Automated workflows reduce errors and manual intervention costs; Monitor and optimize energy usage; Analyze information to make better informed business decisions and improvements.

Expenditure Plan:	<u>Tota</u>	al Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	220,000			\$ 220,000			
Hardware	\$	-						
<b>Professional Svcs</b>	\$	66,000			\$ 66,000			
	\$	286,000	\$ -	\$ -	\$ 286,000	\$ -	\$ -	\$ -
<b>Estimated</b> FTEs	l Ope	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
	•	enefits						
•	_	Costs						
Saas,	/500/1	HW Lic/Mair	π	\$ -	\$ -	\$ -	\$ -	\$ -
					<del>-</del>	<del>-</del>	- ۲	<del>у</del> -
<u>Estimated</u> FTEs		ngs and/or	Offsets:	FY 15-16	FY 16-17	<u>FY 17-18</u>	FY 18-19	FY 19-20
•	ating HW M	Costs laint				\$ 50,000	\$ 150,000	\$ 150,000
				\$ -	\$ -	\$ 50,000	\$ 150,000	\$ 150,000

### **Benefits to the Public:**

Cost avoidance due to greater operational efficiencies, reduced outages, potentially cost savings due to reduced energy costs.

PROJECT TITLE:

**FUNCTIONAL AREA / AGENCY:** 

**PROGRAM AREA:** 

Parking Gargage Security Camera

**Monitoring System** 

Public Parking - Offstreet

Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 16-17

PREVIOUS FUNDING:

No

**FUNDING SOURCE:** 

**Borrowed Funds** 

### **Project Description:**

Install security video camera systems at city owned parking garages which will help deter thieves from breaking into cars. This will also would also be helpful to aid law enforcement to identify criminals who comitt crimes in these lots. Cameras can also help prevent theft of outdoor displays, landscaping, etc.

# **Level of Service Impact:**

Liability issues – In the event of an accident a security camera system may protect the city from false claims due to car accidents, a customer slipping, an errant door ding, etc. Video surveillance may help avoid costly liability cases.

			Prior Yrs.					
Expenditure Plan:	Tota	al Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	136,584			\$ 136,584			
<b>Professional Svcs</b>	\$	315,940			\$ 315,940			
	\$	452,524	\$ -	\$ -	\$ 452,524	\$ -	\$ -	\$ -
<u>Estimated</u>	l Ope	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Salar	у / Ве	enefits						
Oper	ating	Costs						
Saas,	/SW/I	HW Lic/Mair	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u>	l Savi	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Oper	ating	Costs						
SW/I	HW N	1aint						
				\$ -	\$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Improve image – A security camera system will help keeping customers happy by giving them a sense of safety and peace of mind while at work or conducting business.

Solid Waste Tire System Solid Waste Application - Department Specific

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

Enhancements include improved communication across FAMIS, the Commercial Billing System, and Manatron; automated customer status notifications; implementation of Real Estate numbers (RE#'s); the addition of customer comments field; and multiple address identification.

### **Level of Service Impact:**

(1) Accurate billing and invoicing across FAMIS, the Commercial Billing System, and Manatron resulting in precise representation of customer payments, prorated rate adjustments, the elimination of dual payment incidents, and the elimination of customer invoices being incorrectly sent to collections. (2) Improvement in the accuracy and efficiency of the hauler's collection process via immediate notification of new customer requests, as well as customer suspensions and cancellations.

Expenditure Plan:	<u>Tota</u>	ıl Est. Cost	Prior Yrs. Funding	<u>FY 15-16</u>	FY 16-17	FY 17-18	<u>FY 18-19</u>	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	-						
Professional Svcs	\$	375,000			\$ 375,000			
	\$	375,000	\$ -	\$ -	\$ 375,000	\$ -	\$ -	\$ -
FTEs	-	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
	•	nefits						
· ·	ating							
Saas,	/SW/F	HW Lic/Maiı	nt	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	l Savir	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating HW M							
				\$ -	\$ -	\$ -	\$ -	\$ -

# **Benefits to the Public:**

Benefits Tire companies by eliminating inaccuracies in the process and provides relief of unnesseary violations

Disaster Recovery / Data ITD Backup and Recovery

Redundancy

**PROJECT COMPLETION DATE:** 

FY 16-17

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

To identify and contract with a vendor capable of providing a comprehensive disaster recovery and business continuity solution to ensure uninterrupted public access to core city operations and services.

## **Level of Service Impact:**

Ensure continuation of mission critical operations and services following disruptive events.

Expenditure Plan:	Total Est. Cost	Prior Yrs. Funding	<u>FY 15-16</u>	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$ 400,000			\$ 400,000			
Hardware	\$ -						
Professional Svcs	\$ -						
	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	l Operational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
	y / Benefits ating Costs						
Saas,	/SW/HW Lic/Mair	nt			\$ 200,000		
			\$ -	\$ -	\$ 200,000	\$ -	\$ -
<u>Estimated</u> FTEs	Savings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating Costs HW Maint		\$ -	\$ -			

## **Benefits to the Public:**

Minimize network outages, disruptions to business systems and loss of data to ensure uninterrupted public access to city services.

PROJECT TITLE: FUNCTIONAL AREA / AGENCY: PROGRAM AREA:

Consolidation of Citywide Websites - Citywide Enterprise Solution

COJ.net

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

\$200,000 Borrowed Funds

### **Project Description:**

The consolidation of citywide websites into COJ.net will provide a more intuitive tool for citizens as well as creating new websites for Jacksonville Children's Commission, Jacksonville Public Library, Jacksonville Small & Emerging Business. The existing Kentico Content Management System will be upgraded to enable the departments/divisions to more easily maintain their own web content, minimizing the use of IT resources. This solution would replace JAXKIDS.net, JPL.coj.net, and possibly COJ.net.

### **Level of Service Impact:**

Reduced operational costs of managing and maintaining multiple systems. Reduces cost via web self service. Reduces call center traffic/costs, reduces infrastructure costs to maintain unused data.

			<u>P</u>	rior Yrs.					
<b>Expenditure Plan:</b>	Tota	l Est. Cost	<u>F</u>	unding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-							
Hardware	\$	-							
<b>Professional Svcs</b>	\$	200,000	\$	200,000					
	\$	200,000	\$	200,000	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u>	Oper	rational Cos	sts:		FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs									
Salar	y / Be	nefits							
Oper	ating	Costs							
Saas	/SW/F	HW Lic/Maiı	nt						
					\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u>	Savir	ngs and/or	Offs	ets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs									
Oper	ating	Costs							
SW/H	HW M	aint							
					\$ -	\$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Citizens/employees have more intuitive web site that simplifies access to COJ information, makes single point of entry less confusing and improves service levels.

PROJECT TITLE: FUNCTIONAL AREA / AGENCY: PROGRAM AREA:
Enterprise Auto Vehicle Locator Citywide Enterprise Solution

**PROJECT COMPLETION DATE:** 

FY 19-20

PREVIOUS FUNDING: FUNDING SOURCE: \$535,000 Borrowed Funds

### **Project Description:**

Managing city-wide vehicles for location, fuel consumption and employee productivity. Project costs are for a cellular solution with a three year contract rolling on 800 vehicles per year until fully implemented in FY17-18. The proposed solution would upgrade current technology, purchase additional units, and new telemetrics to ensure drivers are compliant with safety requirements and meeting performance objectives.

### **Level of Service Impact:**

1) Increased operational efficiency and risk avoidance 2) Optimizes driver pick up or deliver, thereby providing faster service and savings in fuel cost 3) Ensures drivers are compliant with safety and performance requirements 4) Confirms drivers use fuel efficient routes 5) Provides ability to validate citizen complaints

Expenditure Plan:	_	tal Est. Cost	Prior Y Fundi		FY 15-16	<u> </u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>FY 1</u>	<u>9-20</u>
Software / Hosting	\$	-											
Hardware	\$	-											
Professional Svcs	\$	1,070,000	\$ 535,	000		\$	535,000						
	\$	1,070,000	\$ 535,	000	\$ -	\$	535,000	\$	-	\$	-	\$	
<u>Estimated</u> FTEs	ΙОр	erational Cos	sts:		FY 15-16	<u> </u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>FY 1</u>	9-20
Salar	y / E	Benefits											
Oper	atin	g Costs				\$	410,400						
Saas,	/SW	/HW Lic/Mai	nt			\$	49,500	\$	49,500	\$	49,500	\$	-
				•	\$ -	\$	459,900	\$	49,500	\$	49,500	\$	-
Estimated Savings and/or Offsets:  FTEs					FY 15-16	ļ	Y 16-17	F	Y 17-18	F	Y 18-19	FY 1	9-20
·	Operating Costs SW/HW Maint					\$	(200,000)				,	<u> </u>	
					<b>ў</b> -	\$	(200,000)	ŞΙ	(200,000)	<b>ب</b> د	200,000)	Ş	

### **Benefits to the Public:**

Saving in fuel costs, less citizen complaints and potentially reduce Risk to the City.

Enterprise Document Management Citywide Enterprise Solution

Solution

**PROJECT COMPLETION DATE:** 

FY 16-17

**PREVIOUS FUNDING:** 

**FUNDING SOURCE:** 

\$1,123,164

**Borrowed Funds** 

#### **Project Description:**

Expand the Conversion/implementation of an enterprise-wide document management and retention solution to optimize document storage and retrieval while ensuring compliance with applicable State and City document retention policies. The proposed solution will result in reduced operating costs by avoiding the need to house, locate and manage millions of paper records.

## **Level of Service Impact:**

The proposed project will provide Document Management for HR and Procurement.

Expenditure Plan:	<u>Tot</u>	tal Est. Cost	Prior Yrs. Funding	FY 15-16	<u>5</u>	<u>F</u>	Y 16-17	<u>F</u>	/ 17-18	<u>FY</u>	' 18-19	<u>FY</u>	<u> 19-20</u>
Software / Hosting	\$	450,372	\$ 380,122			\$	70,250						
Hardware	\$	290,853	\$ 243,153			\$	47,700						
<b>Professional Svcs</b>	\$	637,889	\$ 499,889			\$	138,000						
•	\$	1,379,114	\$ 1,123,164	\$	-	\$	255,950	\$	-	\$	-	\$	-
<u>Estimated</u> FTEs	Оре	erational Cos	ts:	FY 15-16	<u>5</u>	<u>F</u>	Y 16-17	<u>F`</u>	/ 17-18	<u>FY</u>	<u>′ 18-19</u>	FY	19-20
Salary	/ / B	Benefits											
Opera	ating	g Costs											
Saas/	SW/	/HW Lic/Maiı	nt	\$	-			\$	67,444	\$	6,444	\$	6,766
				\$	-	\$	-	\$	67,444	\$	6,444	\$	6,766
<u>Estimated</u> FTEs	Sav	ings and/or	Offsets:	FY 15-16	<u>5</u>	<u>F</u>	Y 16-17	F	/ 17-18	FY	<u>′ 18-19</u>	FY	19-20
Opera	ating	g Costs											
SW/H	IW N	Maint											
				\$	-	\$	-	\$	_	\$	-	\$	-

## **Benefits to the Public:**

Improved Customer Service through faster access to centralized/stored media; reduction of operational costs by managing digitized media vs managing paper records.

PROJECT TITLE:

FUNCTIONAL AREA / AGENCY:

**PROGRAM AREA:** 

Enterprise Financial / Resource Management Solution

Citywide

**Enterprise Solution** 

**PROJECT COMPLETION DATE:** 

FY 18-19

**PREVIOUS FUNDING:** 

FUNDING SOURCE:

\$12,225,400

**Borrowed Funds** 

### **Project Description:**

This project will consolidate multiple ad-hoc systems (FAMIS, Budget Prep, Oracle HRMS, Oracle Position Control, Employee Performance Management) into one integrated, hosted solution that will ensure consistency and completeness of functions performed, and reduce duplicate functions, maintenance and support costs, and improve efficiencies. Enterprise Resource Planning (ERP) will provide consolidated data and information to drive decision making with real-time views of business process performance. ERP will assist with optimization of major operational areas; Human Capital Management, Financial Systems, and Performance Management Systems.

## **Level of Service Impact:**

This project will potentially reduce software maintenance and support by 30 to 70% when implementing industry best practices even while increasing the volume of processing business transactions.

		Prior Yrs.						
<b>Expenditure Plan:</b>	Total Est. Cost	<u>Funding</u>	FY 15-16	<u> </u>	Y 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$ 3,600,000	\$ 1,800,000		\$	1,800,000			
Hardware	\$ -							
Professional Svcs	\$ 14,837,900	\$10,425,400		\$	2,765,000	\$ 1,265,000	\$ 382,500	
	\$ 18,437,900	\$12,225,400	\$	- \$	4,565,000	\$ 1,265,000	\$ 382,500	\$ -
<u>Estimate</u>	d Operational C	osts:	FY 15-16	<u> </u>	Y 16-17	FY 17-18	FY 18-19	FY 19-20
FTES	5							
Sala	ry / Benefits							
Ope	rating Costs							
Saas	s/SW/HW Lic/Ma	aint		\$	1,800,000	\$ 1,800,000		
			\$	- \$	1,800,000	\$ 1,800,000	\$ -	\$ -
<u>Estimate</u>	d Savings and/o	r Offsets:	FY 15-16	<u> </u>	Y 16-17	FY 17-18	FY 18-19	FY 19-20
FTES	5				TBD	TBD	TBD	TBD
Ope	rating Costs							
SW/	HW Maint			\$	(577,296)	\$ (284,448)		
			\$	- \$	(577,296)	\$ (284,448)	\$ -	\$ -

#### **Benefits to the Public:**

Provides faster business process transaction throughput (invoices, payments, etc). Better transparency of where public dollars are being spent. Makes doing business with the city (vendors) simpler and easier which could drive down need for taxpayer funds for operating expenses.

PROJECT TITLE:

**FUNCTIONAL AREA / AGENCY:** 

**PROGRAM AREA:** 

Enterprise Permit / Land Use Management

Citywide

**Enterprise Solution** 

**PROJECT COMPLETION DATE:** 

FY 16 - 17

PREVIOUS FUNDING:

1110-.

FUNDING SOURCE:

\$14,248

**Borrowed Funds** 

#### **Project Description:**

This project will provide a vendor solution that could be used by several City departments for their permitting, design review, inspections, and violation and citations processing and tracking. The commercial software would replace up to 10 existing home grown applications, reduce maintenance costs and provide faster turn-around time to the public and contractor / builders for permitting, design review, and inspection functions.

#### **Level of Service Impact:**

The systems were developed in-house and require significant enhancements and maintenance. Two ITD developers that supported several of these systems were part of previous staff reductions and have not been replaced.

Expenditure Plan:	To	tal Est. Cost		rior Yrs. unding	FY 15	-16	FY 16-17		FY 17-18		Y 18-19	_	Y 19-20
		<u>.</u>		unung	1113	-10	11 10-17	۲			1 10-15	-	1 13-20
Software / Hosting	\$	1,151,610						\$	, ,				
Hardware	\$	138,000						\$	138,000				
Professional Svcs	\$	2,425,761	\$	14,248				\$	1,455,263	\$	956,250		
	\$	3,715,371	\$	14,248	\$		\$	- \$	2,744,873	\$	956,250	\$	
<u>Estimated</u>	d Op	perational Co	sts:		FY 15	<u>-16</u>	FY 16-17		FY 17-18	<u> </u>	Y 18-19	<u>F</u>	Y 19-20
FTEs													
Salar	'y /	Benefits											
Oper	ratir	ng Costs											
Saas	/SW	//HW Lic/Ma	int							\$	250,097	\$	250,000
					\$	-	\$	- \$	-	\$	250,097	\$	250,000
Estimated	l Sa	vings and/o	· Off	sets:	FY 15	<u>-16</u>	FY 16-17		FY 17-18	<u> </u>	Y 18-19	<u>F</u>	Y 19-20
FTEs													
Oper	ratir	ng Costs											
·		Maint								\$	(17,000)		
					\$	-	\$	- \$	-	\$	(17,000)	\$	-

### **Benefits to the Public:**

Citizens will be better served with reduced time and cost and online access to a more streamlined permitting, design review, and inspection process.

PROJECT TITLE: FUNCTIONAL AREA / AGENCY: PROGRAM AREA:
Global Online Payment / E- Citywide Enterprise Solution

Commerce

**PROJECT COMPLETION DATE:** 

FY 17-18

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

**Project Description:** 

Provide a single point of entry on COJ.net for citizens to purchase and render electronic payment for all services eliminating the need for disparate Agency oriented systems. This consolidated revenue collection and purchasing capability will have added security and improved data transmission capabilities. Phase I will begin in FY 16 and address Events, Parks, Fire Inspections. The remaining will be addressed in Phase II in future years.

### **Level of Service Impact:**

The solution will satisfy the TRUE Committee directive to Parks to identify a global revenue management solution. The consolidated ecommerce portal/web site will reduce maintenance overhead and improve speed of delivering enhancements and changes.

			Prior Yrs.					
<b>Expenditure Plan:</b>	<u>Tota</u>	al Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 17-18	FY 18-19
Software / Hosting	\$	150,000				\$ 150,000		
Hardware	\$	-						
<b>Professional Svcs</b>	\$	517,500			\$ 112,500	\$ 405,000		
	\$	667,500	\$ -	\$ -	\$ 112,500	\$ 555,000	\$ -	\$ -
·	-	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 17-18	FY 18-19
FTEs								
	-	enefits						
•	_	Costs						
Saas,	/SW/I	HW Lic/Mair	nt				1	1
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs		ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	<u>FY 17-18</u>	FY 18-19
•	ating HW M	Costs laint						
				\$ -	\$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Simplifies the ability to pay for services electronically using ecommerce. Eliminates the need to travel to physical COJ facilities to make payments. Reduces or eliminates late payment via the paper/in person methods

**PROJECT TITLE:** 

**Grants Management Enterprise** 

**FUNCTIONAL AREA / AGENCY:** Citywide

**PROGRAM AREA:** 

**Enterprise Solution** 

**PROJECT COMPLETION DATE:** 

FY 17-18

**PREVIOUS FUNDING:** 

No

Solution

**Borrowed Funds** 

**FUNDING SOURCE:** 

# **Project Description:**

Currently there are several Grants Management solutions (etc. SAMIS, GIFTS, CursorControl) in use throughout the City. Several organizations are investigating new vendor solutions. This effort will evaluate the possibility of replacing multiple solutions with an enterprise solution.

## **Level of Service Impact:**

Reducing the number of solutions would reduce annual license and maintenance fees and training overhead.

Expenditure Plan:		al Est. Cost	Prior Yrs. Funding	<u>FY 15-16</u>	<u>FY 16-17</u>	FY 17-18	<u>FY 18-19</u>	<u>FY 19-20</u>
Software / Hosting Hardware	\$	125,000				\$ 125,000		
Professional Svcs	\$ \$	37,000				\$ 37,000		
	\$	162,000	\$ -	\$ -	\$ -	\$ 162,000	\$ -	\$ -
<u>Estimated</u> FTEs	l Opei	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
	•	nefits						
·	Operating Costs Saas/SW/HW Lic/Maint					\$ -	\$ 125,000 \$ 125,000	\$ -
<u>Estimated</u> FTEs	l Saviı	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating HW M	Costs aint		\$ -	\$ -	\$ -	\$ -	\$ -

## **Benefits to the Public:**

Implementation of an enterprise grants management solution could reduce overall taxpayer dollars required to manage the disparate systems in place today.

Network Equipment Refresh ITD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

On Going

PREVIOUS FUNDING:

\$324,568 Pay- Go: Equipment Refresh

**FUNDING SOURCE:** 

### **Project Description:**

Establish a recurring refresh cycle to replace network devices each year resulting in all network equipment being replaced every 8 years. Each year the network replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology based on infrastructure bandwidth, customer capacity and trending technologies.

## **Level of Service Impact:**

1) Minimize network outages and business interruptions preventing productivity loss caused by outdated and unsupported equipment. 2) Eliminate unnecessary equipment expenditures due to unsupported devices. 3) Create an ongoing equipment refresh cycle.

Expenditure Plan: Software / Hosting Hardware		<b>Y 15-16</b> 334,444		. <b>6-17</b> 24,568	<b>FY 17</b>		FY 18-1 \$ 324,5		<b>FY 19-20</b> \$ 324,56	_				
Professional Svcs	\$ 1,957,284					334,444	\$ 32	24,568		,568	\$ 324,5	68	\$ 324,56	68
<u>Estimated</u> FTEs	Оро	erational Cos			\$ <u>F</u>	Y 15-16		.6-17	FY 17		FY 18-1		FY 19-20	
Oper	atin	Senefits g Costs /HW Lic/Maiı	nt		\$	20,205	\$ 11	.7,000	\$ 117	,000	\$ 117,0	00	\$ 117,00	00
					\$	20,205	\$ 11	7,000	\$ 117	,000	\$ 117,0	00	\$ 117,00	00
<u>Estimated</u> FTEs	l Sav	ings and/or	<u>Offs</u>	ets:	<u>F</u>	<u>Y 15-16</u>	<u>FY 1</u>	<u>.6-17</u>	<u>FY 17</u>	<u>-18</u>	FY 18-1	<u>.9</u>	FY 19-20	<u>0</u>
Operating Costs SW/HW Maint														
					\$		\$		\$	-	\$	-	\$	

### **Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring network access continuity.

Network UPS Replacement ITD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

On Going

PREVIOUS FUNDING: FUNDING SOURCE:

\$81,842 Pay- Go: Equipment Refresh

# **Project Description:**

To establish a refresh cycle to replace older, failing Uninterrupted Power Supply (UPS) devices, ensuring data and voice power continuity.

## **Level of Service Impact:**

Maintain a continuous supply of power to the data and voice networks in the event of a power outage.

Expenditure Plan:	rior Yrs. unding	F	Y 15-16	<u>F</u> `	Y 16-17	<u>F`</u>	/ 17-18	<u>F`</u>	Y 18-19	F	<u>/ 19-20</u>			
Software / Hosting	\$	-												
Hardware	\$	322,735	\$	81,842	\$	40,893	\$	50,000	\$	50,000	\$	50,000	\$	50,000
Professional Svcs	\$	-												
	\$	322,735	\$	81,842	\$	40,893	\$	50,000	\$	50,000	\$	50,000	\$	50,000
FTEs	-	rational Cos	sts:		<u>F</u>	<u>/ 15-16</u>	<u>F</u>	Y 16-17	<u>F</u>	<u>/ 17-18</u>	<u>F`</u>	Y 18-19	<u>F\</u>	<u>/ 19-20</u>
	•	nefits												
•	_	Costs												
Saas,	/SW/F	HW Lic/Mair	nt											
					\$	-	\$	-	\$	-	\$	-	\$	-
<b>Estimated</b> FTEs	l Savir	ngs and/or	Offs	ets:	<u>F\</u>	<u> </u>	<u>F</u>	Y 16-17	<u>F</u>	<u>/ 17-18</u>	<u>F</u>	<u>Y 18-19</u>	<u>F\</u>	<u>/ 19-20</u>
Operating Costs SW/HW Maint														
				\$	-	\$	-	\$	-	\$	-	\$	-	

# **Benefits to the Public:**

Minimize network outages and disruptions to business systems to ensure uninterrupted public access to city services.

PBX: Telecommunications Upgrade ITD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

The intent of this project is upgrade the software and hardware of the four Nortel Telephone PBX systems which operate approximately 6,500 desktop phones and seven call centers across the City of Jacksonville. AT&T (our currently contracted service provider) notified ITD of Avaya's (Avaya is the parent company of Nortel) decision to end hardware and software support for the current version in the first quarter of FY2015, the support will end June 2015. The system will continue to operate. However, since the current equipment is over 15 years old ending support of the version of hardware and software (the hardware and software are linked) will cause an even greater difficulty in finding parts for repair. This situation put's the City in an untenable situation should repair parts be unavailable.

#### **Level of Service Impact:**

1) The current hardware and software on the aging PBX systems is end of support June/2015. 2) Current state of systems seriously jeopardizes the ability to repair a system that fails. 3) Current state of the systems increases public safety risks because of the difficulty finding parts for repair.

Expenditure Plan:		al Est. Cost	Prior Yrs. Funding	<u>FY 15-16</u>	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	546,155			\$ 546,155			
Professional Svcs	\$	40,322			\$ 40,322			
	\$	586,477	\$ -	\$ -	\$ 586,477	\$ -	\$ -	\$ -
<b>Estimate</b> FTEs		rational Cos	its:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Ope	Salary / Benefits Operating Costs							
Saas	5/SW/I	HW Lic/Mair	nt	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimate</u> FTEs		ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
· · · · · · · · · · · · · · · · · · ·	rating 'HW M	Costs laint		\$ -	\$ - \$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Security Upgrades - Technology / ITD Infrastructure / Equipment

ITD

PROJECT COMPLETION DATE:

FY 17-18

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

This program includes multiple technology security upgrades for city-wide computers, telecom, network, servers, software, mobile devices, wi-fi, External Website, physical badge access, and forensic and investigative tools used to resolve security breaches. New technology threats such as hackers, viruses, malware, etc. evolve daily and to ensure business continuity, the city's IT Security must be refreshed.

### **Level of Service Impact:**

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net)

		Prior Yrs.					
<b>Expenditure Plan:</b>	Total Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$ 115,000				\$ 35,000	\$ 80,000	
Hardware	\$ 424,700			\$ 156,700	\$ 248,000	\$ 20,000	
<b>Professional Svcs</b>	\$ 930,563			\$ 902,563	\$ 28,000		
	\$ 1,470,263	\$ -	\$ -	\$ 1,059,263	\$ 311,000	\$ 100,000	\$ -
<u>Estimated</u> FTEs	Operational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Salar	y / Benefits			\$ 31,875			
Oper	ating Costs						
Saas/	'SW/HW Lic/Mair	nt		\$ 62,304	\$ 76,000	\$ 11,000	
			\$ -	\$ 94,179	\$ 76,000	\$ 11,000	\$ -
<u>Estimated</u> FTEs	Savings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating Costs IW Maint			\$ -	\$ -	\$ -	\$ -

#### **Benefits to the Public:**

Reduces risk of interruption of all COJ services supported by Information Technology (e.g. Libraries, Tax Collector, Courts, Permits, Community Centers, Parks, COJ.net)

Server Equipment Refresh ITD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

On Going

PREVIOUS FUNDING: FUNDING SOURCE:

\$270,894 Pay- Go: Equipment Refresh

### **Project Description:**

The intent is to keep the server infrastructure and vendor support for hardware issues current by completing an annual server refresh of the current inventory of 100 physical servers. A recurring refresh cycle must be established to replace 20 physical servers each year resulting in a 5 year replacement cycle. Each year, the server replacement strategy will be reviewed to identify efficiencies and improvements in hardware/software technology to potentially virtualize some servers based on infrastructure bandwidth, customer capacity and trending technologies.

### **Level of Service Impact:**

1) ensure efficient response to server issues. 2) Reduce costs of labor and lost productivity due to server outages and "crashes." 3) Enhances application performance and system stability.

				rior Yrs.							
Expenditure Plan:	<u>Tota</u>	al Est. Cost	<u> </u>	unding	<u>F)</u>	<u>/ 15-16</u>	FY 16-1	<u>17</u>	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	20,000					\$ 10,0	000	\$ 10,000		
Hardware	\$	654,094	\$	270,894	\$	133,200	\$ 125,0	000	\$ 125,000		
Professional Svcs	\$	-									
	\$	674,094	\$	270,894	\$	133,200	\$ 135,0	000	\$ 135,000	\$ -	\$ -
<b>Estimated</b> FTEs	-	rational Cos	its:		<u>F\</u>	/ 15-16	FY 16-1	<u>17</u>	FY 17-18	FY 18-19	FY 19-20
Salar Oper Saas <i>j</i>		\$	-	\$	_	\$ -	\$ -	\$ -			
<u>Estimated</u> FTEs	ets:	<u>F\</u>	/ 15-16	FY 16-1	<u>17</u>	FY 17-18	FY 18-19	FY 19-20			
·	ating HW M	Costs laint			\$	-	\$	-	\$ -	\$ -	\$ -

## **Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring server systems continuity.

Virtual Desktop Infrastructure ITD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

FY 16-17

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

Project will optimize the use and cost of desktop technology by enabling ITD to deploy remote desktop services architectures that provide employees the flexibility to work anywhere, while allowing them to seamlessly access their corporate windows desktop or application environment running in the datacenter from a range of devices. VDI facilitates optimal use of hardware by enabling access to multiple Windows environments from the same client device. This helps IT to keep the corporate environment secure even when it is accessed from unmanaged devices

### **Level of Service Impact:**

VDI will assist ITD to keep the corporate environment secure even when it is accessed from unmanaged devices which is becoming more and more prevalent.

Expenditure Plan:	Tot	al Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	500,000	<u>i unumg</u>	1113-10	11 10-17	\$ 500,000	1110-13	11 15-20
		500,000				\$ 500,000		
Hardware	\$	-						
Professional Svcs	\$		1		1			1
	\$	500,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -
				<b>-</b> V4 <b>-</b> 46	-V.46.4-	TV 47 40	EV 40 40	TV 40 00
· · · · · · · · · · · · · · · · · · ·	-	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Salar	y / Be	enefits						
Oper	ating	Costs						
Saas,	/SW/	HW Lic/Mair	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u>	l Savi	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Oper	ating	Costs						
SW/I	HW N	<b>Naint</b>				\$ 25,000	\$ 25,000	\$ 25,000
				\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,000

### **Benefits to the Public:**

Enables ITD to protect COJ infrastructure and applications from security breaches while potentially reducing the cost of desktop technology.

Fire Station Fiber Upgrade JFRD Infrastructure / Equipment

**PROJECT COMPLETION DATE:** 

FY 17-18

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

The intent of this project is to utilize our partnership with JEA and other agencies to connect Fire Stations to their fiber infrastructure to help reduce our reoccurring infrastructure costs.

### **Level of Service Impact:**

1) Increases bandwidth at each Fire Station location. 2) Eliminates annual reccurring costs for migrated locations. 3) Increases interagency collaboration.

Expenditure Plan: Software / Hosting	<u>Tota</u> \$	al Est. Cost	Prior Yrs. Funding	FY 15-16	<u>F</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>F</u>	<u>/ 19-20</u>
Hardware	\$	30,000			\$	10,000	\$	10,000	\$	10,000		
Professional Svcs	\$	270,000			\$	90,000	\$	90,000	\$	90,000		
	\$	300,000	\$ -	\$ -	\$	100,000	\$	100,000	\$	100,000	\$	-
<u>Estimated</u> FTEs	l Ope	rational Cos	ts:	FY 15-16		Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>F\</u>	<u>/ 19-20</u>
Oper	ating	enefits Costs HW Lic/Mair	n+		\$	3,300	\$	3,300	\$	3,300		
Saasi	/ <b>3</b>	TVV LIC/IVIAII	it	\$ -	\$	3,300	\$	3,300	\$	3,300	\$	-
<u>Estimated</u> FTEs	FY 15-16	<u> </u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	FY	<u>/ 19-20</u>			
•	ating HW M	Costs laint					\$	27,000	\$	54,000	\$	81,000
				\$ -	\$	-	\$	27,000	\$	54,000	\$	81,000

## **Benefits to the Public:**

Reduced operating expenses and improved bandwidth at Fire Stations enhance Public Safety.

JFRD Mobile Data Terminals - JFRD Infrastructure / Equipment

Replacement

PROJECT COMPLETION DATE:

FY 17-18

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

This is year 1 of 3 year refresh of approximately 182 ruggedized computers used in JFRD vechicles. 117 of these computers were purchased in 2009 and are operating beyond the allocated five (5) years designated for computer replacements. 40 are beyond repair. This request is to restore the department to a fully functional state in the areas where these computers are used.

### **Level of Service Impact:**

These malfunctioning devices are generating public safety issues since they are used by JFRD rescue personnel in homes and hospitals.

Expenditure Plan:	Total Est	. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting Hardware Professional Svcs	\$ \$ 1,90 \$	- 5,000 -			\$ 635,000	\$ 635,000	\$ 635,000	
		5,000	\$ -	\$ -	\$ 635,000	\$ 635,000	\$ 635,000	\$ -
<u>Estimated</u> FTEs	Operatio	nal Cost	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
	y / Benefit				\$ 11,843	\$ 11,843	\$ 11,843	
·	ating Cost 'SW/HW L		+					
Saasi	SVV/IIVV L	ic/iviaiii		\$ -	\$ 11,843	\$ 11,843	\$ 11,843	\$ -
<u>Estimated</u> FTEs	Savings a	nd/or C	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating Cost IW Maint	S		ς -	ς -	\$ -	ς -	\$ -
				<del></del>	<del></del>	<del>7</del>	<del>7</del>	7

### **Benefits to the Public:**

These malfunctioning devices are generating public safety issues since they are used by JFRD rescue personnel in homes and hospitals.

**PROJECT TITLE:** 

FUNCTIONAL AREA / AGENCY: PR

**PROGRAM AREA:** 

BID System Upgrade / Building

Inspection

No

**Building Inspection** 

System Upgrade / Expansion

**PROJECT COMPLETION DATE:** 

**PREVIOUS FUNDING:** 

**FUNDING SOURCE:** 

Pay-Go: Department Billings

### **Project Description:**

Update existing software used by the Building Inspection Division to allow for electronic plans review submission and review. Enable full web capability to eliminate dependency on Citrix access.

### **Level of Service Impact:**

Significant savings in storage, review time, and improvement to documents retrieval. Delay in addressing operational issues will cause operational losses in efficiency and potentially expose the city to legal ramifications and revenue loss.

Expenditure Plan:	<u>Tota</u>	al Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	-						
Professional Svcs	\$	334,305			\$ 334,305			
	\$	334,305	\$ -	\$ -	\$ 334,305	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	l Ope	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Oper	ating	enefits Costs HW Lic/Mair	nt	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	l Saviı	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
·	ating HW M	Costs Iaint		\$ -	\$ -	\$ -	\$ -	\$ -

### **Benefits to the Public:**

Significant savings in storage, review time, and improvement to documents retrieval.

CARE System Upgrade / Citywide System Upgrade / Expansion

Replacement

PROJECT COMPLETION DATE:

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

\$110,000 Borrowed Funds

### **Project Description:**

Replace / upgrade CARE system

# **Level of Service Impact:**

Improves the ability for Agencies to see appointments and reservations for facilities. Provides a platform for the consolidation of call centers including the Library and IT.

Expenditure Plan:	Tota	ll Est. Cost		rior Yrs. unding	FY 15-16	FY 1	6-17	FY	17-18	FY 18-19	FY 19-	20
Software / Hosting	\$	-										
Hardware	\$	-										
Professional Svcs	\$	210,000	\$	110,000		\$ 10	0,000					
	\$	210,000	\$	110,000	\$ -	\$ 10	0,000	\$	-	\$	- \$	-
<b>Estimated</b> FTEs	Oper	rational Cos	sts:		FY 15-16	FY 1	<u>6-17</u>	<u>FΥ</u>	<u>17-18</u>	FY 18-19	FY 19-	<u>20</u>
		nefits										
•	_	Costs HW Lic/Mai	nt					\$	75,944			
Sudsy	300/1	TVV LIC/IVIGI			\$ -	\$	-	•	75,944	\$	- \$	-
FTEs		ngs and/or Costs	Offs	sets:	FY 15-16	FY 1	<u>6-17</u>	FY	17-18	FY 18-19	FY 19-	20
•	HW M				\$ -	\$		\$		\$	- \$	

# **Benefits to the Public:**

The solution will serve to increase the level of service delivery to citizens; provide a single point of contact for customers / citizens and create foundational capability for customer/citizen self-service capability so they can report and then track their requests/issues.

Citrix XenApp 5.0 EOL Citywide System Upgrade / Expansion

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

COJ has invested in Citrix XenApp for over 15 years. It reduces application management costs by streamlining application deployment and lifecycle management. Citrix XenApp 7.6 enables Windows applications to be virtualized, centralized and managed in the datacenter and instantly delivered as a service to customers anywhere on any device.

## **Level of Service Impact:**

1) The existing version of Citrix, XenApp 4.5/5.0, is currently unsupported. 2) Ensure efficient response to Citrix issues.

			Prior Yrs.					
<b>Expenditure Plan:</b>	Tota	al Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	172,458			\$ 172,458			
Hardware	\$	-						
Professional Svcs	\$	39,520			\$ 39,520			
	\$	211,978	\$ -	\$ -	\$ 211,978	\$ -	\$ -	\$ -
<b>Estimated</b> FTEs	Opei	rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Oper	ating	enefits Costs HW Lic/Mair	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	Savii	ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	ating HW M	Costs laint		\$ -	\$ -	\$ 25,000 \$ 25,000	\$ -	\$ -

# **Benefits to the Public:**

City services are maintained and kept available to citizens by proactively ensuring application systems continuity.

Citywide Application Replatform / Citywide System Upgrade / Expansion

Upgrade

**PROJECT COMPLETION DATE:** 

FY 17-18

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

Replatform and enhance inhouse developed applications that are currently residing on unsupported or end of life technology. Poses a security risk if not enhanced to ensure SSNs are not vulnerable. This project will upgrade applications (160) running on Windows 2000 operationg system to 2008, and 67 SQL 2000 databases to 2008.

#### **Level of Service Impact:**

Mission critical applications are no longer supported due to older technology. We rely on Microsoft security patches to maintain secure operations. In addition, applications working on older operating systems encounter problems when viewed using more recent Internet Expolrer versions.

Expenditure Plan:	Tot	al Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	<u>.u. L3t. C03t</u>	<u>ı ununış</u>	11 13 10	111017	111710	11 10 15	111520
Hardware	\$	_						
Professional Svcs	\$	1,770,126				\$ 885,063	\$ 885,063	
	\$	1,770,126	\$ -	\$ -	\$ -	\$ 885,063	\$ 885,063	\$ -
<u>Estimated</u> FTEs	Оре	erational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Oper	ating	enefits g Costs 'HW Lic/Mair	nt	\$ -	\$ -	\$ 410,400 \$ 49,500 \$ 459,900	\$ 49,500 \$ 49,500	\$ -
<u>Estimated</u> FTEs	Sav	ings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
·	_	g Costs Maint		\$ -	\$ -	\$ -	\$ -	\$ -

### **Benefits to the Public:**

Mission critical applications will be working efficiently and will be secure enabling Business continuity.

Maximo / Tivoli - Upgrade and Fleet Management

Expansion - Fleet Mgmt

System Upgrade / Expansion

**PROJECT COMPLETION DATE:** 

FY 15-16

**PREVIOUS FUNDING: FUNDING SOURCE:** 

Pay-Go: Department Billings No

## **Project Description:**

Automate Fleet monthly billing by using Service Providers module in Maximo.

# **Level of Service Impact:**

Deploying Service Providers will enhance billing process and reduce overtime hours for Fleet and ITD.

Expenditure Plan:	Total Est. Cost	Prior Yrs. Funding	<u>FY 15-16</u>	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$ -						
Hardware	\$ -						
Professional Svcs	\$ 27,675			\$ 27,675			
	\$ 27,675	\$ -	\$ -	\$ 27,675	\$ -	\$ -	\$ -
FTEs		sts:	<u>FY 15-16</u>	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Salar	ry / Benefits						
•	rating Costs						
Saas,	/SW/HW Lic/Mai	nt					
			\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs	d Savings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	rating Costs HW Maint						
			\$ -	\$ -	\$ -	\$ -	\$ -

# **Benefits to the Public:**

Maximo / Tivoli - Upgrade and

Expansion - Fire and Rescue

JFRD System Upgrade / Expansion

PROJECT COMPLETION DATE:

FY 15-16

**PREVIOUS FUNDING:** 

No

**FUNDING SOURCE:** 

**Borrowed Funds** 

## **Project Description:**

Expand / Upgrade Maximo [Tivoli] for JFRD asset tracking

### **Level of Service Impact:**

Provide JFRD with web based ability to manage and report on assets and items in inventory. Improve inventory accuracy and accountability.

Expenditure Plan:	<u>Tota</u>	ıl Est. Cost	Prior Yrs. Funding	FY 15-16	<u>F</u>	Y 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-							
Hardware	\$	-							
Professional Svcs	\$	276,030			\$	276,030			
	\$	276,030	\$ -	\$ -	\$	276,030	\$ -	\$ -	\$ -
<u>Estimate</u>	d Ope	rational Co	sts:	FY 15-16	F	Y 16-17	FY 17-18	FY 18-19	FY 19-20

Estimated Operational Costs:	FA 12-10	FY 10-17	FA 11-18	FA 18-18	FY 19-20
FTEs					
Salary / Benefits					
Operating Costs					
Saas/SW/HW Lic/Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Savings and/or Offsets: FTEs	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Operating Costs SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

## **Benefits to the Public:**

Ensure JFRD vehicles and stockrooms contain equipment and drugs that are within expiration dates.

EIS Enhancements / Upgrade - Phase JSO System Upgrade / Expansion

Ш

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

## **Project Description:**

Phase III of the list of enhancements requested by JSO to improve functionality of EIS.

# **Level of Service Impact:**

Enhance JSO payroll reconciliation for CWA employees.

Funanditura Diana	Tot	al Est. Cost	Prior Yrs.	EV 1E 16	EV 16 17	EV 17 10	EV 10 10	EV 10 20
Expenditure Plan:		al Est. Cost	<u>Funding</u>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	-						
Professional Svcs	\$	145,845			\$ 145,845			
	\$	145,845	\$ -	\$ -	\$ 145,845	\$ -	\$ -	\$ -
FTEs		rational Cos	ts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Salar	ъ∕ В€	enefits						
Oper	rating	Costs						
Saas	/SW/I	HW Lic/Mair	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u> FTEs		ngs and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
•	rating HW M	Costs laint						
				Ş -	Ş -	Ş -	Ş -	\$ -

## **Benefits to the Public:**

Cost and risk avoidance due to ensuring JSO Time and Attendance software supports union rules accurately and in an automated fashion.

Maximo / Tivoli - Upgrade and

**Expansion - Public Works** 

Public Works System Upgrade / Expansion

PROJECT COMPLETION DATE:

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

### **Project Description:**

Enhance Maximo [Tivoli] functions for Public Works by providing Public Buildings with inventory management, billing, work order and asset tracking. Create a work order tracking system and an asset model for Storm water management devices using Maximo Linear. Implement Maximo geospatial to capture locations of PW assets. Implement Maximo Anywhere to enable mobile accessibility of Maximo functions.

### **Level of Service Impact:**

Provide PW with asset management system to reduce administrative cost and improve effiency.

Expenditure Plan:	<u>Total E</u>	Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	-						
Professional Svcs	\$ 8	856,710			\$ 856,710			
	\$ 8	856,710	\$ -	\$ -	\$ 856,710	\$ -	\$ -	\$ -
<u>Estimated</u>	d Operat	tional Cos	sts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Salar	y / Bene	efits						
Oper	rating Co	osts						
Saas	/SW/HV	V Lic/Mai	nt					
				\$ -	\$ -	\$ -	\$ -	\$ -
<u>Estimated</u>	d Saving	s and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Oper	rating Co	osts						
SW/I	HW Mai	int						
				\$ -	\$ -	\$ -	\$ -	\$ -

## **Benefits to the Public:**

Potential cost avoidance by providing PW with asset management system to reduce administrative cost and improve efficiency.

P25 Radio - Radio Communication Citywide Radio System
Site Expansion

**PROJECT COMPLETION DATE:** 

FY 19-20

PREVIOUS FUNDING: FUNDING SOURCE:

No Borrowed Funds

#### **Project Description:**

The old Radio Communications System was limited to ten (10) sites, which limits the in-building coverage of the system. However, P25, the current radio system is capable of supporting 15 sites. Therefore, the intent of this project is to add three (3) simulcast radio sites; those being Orange Picker, Crystal Springs and Bayview, to the P25 system. In doing so, this project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

#### **Level of Service Impact:**

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

			Prior Yrs.					
<b>Expenditure Plan:</b>	Tot	tal Est. Cost	<b>Funding</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	=						
Hardware	\$	2,400,000				\$ 800,000	\$ 800,000	\$ 800,000
Professional Svcs	\$	600,000				\$ 200,000	\$ 200,000	\$ 200,000
	\$	3,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<u>Estimated</u>	Юр	erational Cos	sts:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Salar	y / B	Benefits						
Oper	atin	g Costs						
Saas,	/SW/	/HW Lic/Mai	nt			\$ 55,000	\$ 55,000	\$ 55,000
				\$ -	\$ -	\$ 55,000	\$ 55,000	\$ 55,000
<u>Estimated</u>	l Sav	ings and/or	Offsets:	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
FTEs								
Oper	atin	g Costs						
SW/I	I WH	Maint						
				\$ -	\$ -	\$ -	\$ -	\$ -

# Benefits to the Public:

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

P25 Radio - Radio Tower UPS Citywide Radio System

Replacement

**PROJECT COMPLETION DATE:** 

FY 18-19

PREVIOUS FUNDING: FUNDING SOURCE:

No Pay-Go: Department Billings

#### **Project Description:**

Replace older, failing Uninterrupted Power Supplies (UPS) devices, ensuring public safety two-way mobile radio continuity. The UPS are several years beyond the end of life. A recurring refresh cycle should be established to replace UPS equipment installed at Two (2) P25 tower sites each year.

#### **Level of Service Impact:**

1) Maintain a continuous supply of A/C power to the P25 Radio System equipment in the event of a power outage. 2) Protect the P25 Radio System hardware from a power surge. 3) Minimize Public Safety radio outages and preventing a negative impact to the ability to maintain the City's P25 Radio System

Expenditure Plan:	Tota	al Est. Cost	Prior Yrs. Funding	<u>F`</u>	Y 15-16	<u>F`</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F</u>	Y 18-19	<u>FY</u>	′ 19-20
Software / Hosting	\$	=											
Hardware	\$	295,920		\$	73,980	\$	73,980	\$	73,980	\$	73,980		
Professional Svcs	\$	65,000		\$	20,000	\$	15,000	\$	15,000	\$	15,000		
	\$	360,920	\$ -	\$	93,980	\$	88,980	\$	88,980	\$	88,980	\$	-
<u>Estimated</u> FTEs		rational Co	sts:	<u>F`</u>	Y 15-16	<u>F`</u>	Y 16-17	<u>F</u>	Y 17-18	<u>F`</u>	Y 18-19	<u>FY</u>	<u>′ 19-20</u>
Oper	rating	enefits Costs HW Lic/Mai	nt			\$	3,200	\$	3,200	\$	3,200	\$	3,200

\$

Estimated Savings and/or Offsets: FTEs	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Operating Costs SW/HW Maint					
	\$ -	\$ -	\$ -	\$ -	\$ -

\$

3,200

3,200

3,200

3,200

### **Benefits to the Public:**

This project will enhance and improve the in-building communication coverage for the core of Jacksonville on the current radio system; thereby, eliminating the need for in-building amplifiers for multiple sites.

P25 Radio - Fire Station Paging JFRD Radio System

**PROJECT COMPLETION DATE:** 

FY 15-16

PREVIOUS FUNDING: FUNDING SOURCE:

\$3,000,000 Borrowed Funds

### **Project Description:**

Replace JFRD paging/alerting system by installing a mobile radio at 60 stations and digitally paging the station over the radio system. Project will integrate the JFRD station alert into the radio system. The debt service costs will be billed to JFRD

## **Level of Service Impact:**

Maximize Fire station up-time and improves communication.

Expenditure Plan:	Total Est. Cost		Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Software / Hosting	\$	-						
Hardware	\$	2,000,000	\$2,000,000					
<b>Professional Svcs</b>	\$	1,000,000	\$1,000,000					
	\$	3,000,000	\$3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Operational Costs:  FTEs				FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20
Salary / Benefits								
Operating Costs								
Saas/SW/HW Lic/Maint								
				\$ -	\$ -	\$ -	\$ -	\$ -
Estimated Savings and/or Offsets: FTEs			FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	
Operating Costs SW/HW Maint								
				\$ -	\$ -	\$ -	\$ -	\$ -

## **Benefits to the Public:**

Maximize Fire station up-time and improves communication.

P25 Radio - Mobile Radio Refresh JSO / JFRD / Various Radio System

**PROJECT COMPLETION DATE:** 

On Going

PREVIOUS FUNDING: FUNDING SOURCE:

No Pay-Go: Radio Refresh

# **Project Description:**

Funding to replace all mobile radios for JSO, JFRD and non-public safety.

FY 15-16 Capital amount by Area:

Non-Public Safety \$79,478

JFRD \$198,695

JSO \$913,997

### **Level of Service Impact:**

Reduces the possibility of radio equipment failure and delayed emergency responsiveness

Expenditure Plan:	Total Est. Cost	Prior Yrs. Funding	FY 15-16	FY 16-17	FY 17-18		FY 18-19		FY 19-20		
Software / Hosting Hardware Professional Svcs	\$ - \$ 5,960,850 \$ -	\$ -	\$ 1,192,170	\$ 1,192,170	\$ 1	1,192,170	\$ 1,	192,170	\$ 1,	192,170	
	\$ 5,960,850	\$ -	\$ 1,192,170	\$ 1,192,170	\$ 1	L,192,170	\$ 1,	192,170	\$ 1,	192,170	
Estimated Operational Costs: FTEs			FY 15-16	FY 16-17	FY	′ <b>17-18</b>	FY	' 18-1 <u>9</u>	FY 19-20		
Salar		\$ 16,300	\$	16,300	\$	16,300	\$	16,300			
Oper Saas,											
Juas	\$ -	\$ 16,300	\$	16,300	\$	16,300	\$	16,300			
Estimated Savings and/or Offsets: FTEs			FY 15-16	FY 16-17	FY	FY 17-18		FY 18-19		FY 19-20	
·	ating Costs HW Maint										
		\$ -	\$ -	\$	-	\$	-	\$	-		

## **Benefits to the Public:**

Reduces the possibility of radio equipment failure and delayed emergency responsiveness

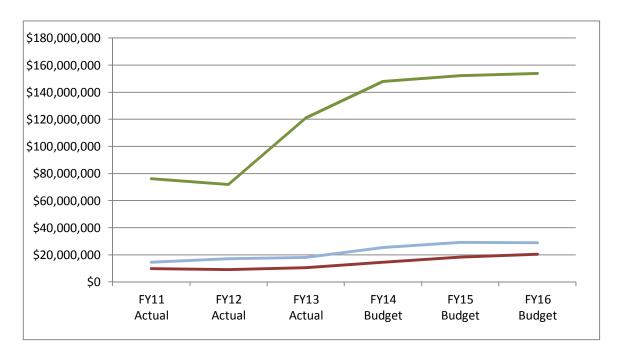


## **APPENDIX**

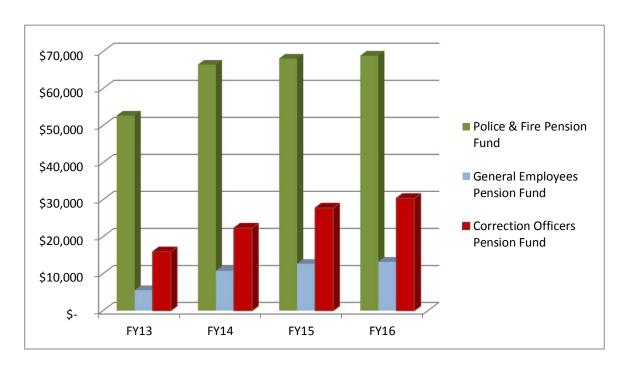
Pension Plan Data
Assessed and Estimated Actual Values of Taxable Property
Property Tax Rates – All Overlapping Governments
Value of Building Permits Issued
Construction Activity
Civilian Labor Force, Employment, and Unemployment
Value of Building Permits Issued
Gross Sales and Florida Price Level Index for Duval County
Miscellaneous Statistical Data
Demographic Information
Glossary

# PENSION PLAN DATA GENERAL FUND

The graph below shows the growth in total pension expense by pension plan.



The graph below shows the average cost per participant in the various pension plan.



#### ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

#### **Last Ten Fiscal Years**

(in thousands)

Assessed Taxable Values						
			Centrally	Total	Estimated	Ratio of
Tax	Real	Personal	Assessed	Taxable	Actual	Assessed to
Year	Property (1)	Property (2)	Property (3)	Property	Values (4)	Actual Values
2004	35,588,575	4,488,617	189,987	40,267,179	60,763,555	66.27
2005	40,587,166	5,117,180	148,323	45,852,669	68,385,952	67.05
2006	46,764,105	5,032,337	154,700	51,951,142	77,477,171	67.05
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94
2010	54,340,225	4,664,978	139,919	59,145,122	88,556,383	66.79
2011	50,661,449	4,589,892	156,597	55,407,938	82,854,945	66.87
2012	48,061,261	4,502,734	163,466	52,727,461	79,159,316	66.61
2013	47,548,194	4,389,126	161,643	52,098,963	78,303,500	66.53
2014	49,879,800	4,358,778	171,322	54,409,900	82,381,551	66.05
2015	52,715,407	4,654,862	171,656	57,541,925	89,314,686	64.43

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the School Board Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

# **PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS**

# **Last Ten Fiscal Years**

(Per \$1,000 of Assessed Value)

		City of Jacksonville		Othe	r Taxing Autho			
						Water		Combined
	District		Debt			Management	FIND	Millage
Year	(Note 1)	Operations	Service	Total	Schools	District	(Note 2)	Total
2005	GSD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
	USD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
2006	GSD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
	USD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
2007	GSD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
	USD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2000	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
0000								
2009	GSD USD	8.4841 8.4841	0.0000	8.4841 8.4841	7.5610 7.5610	0.4158 0.4158	0.0345 0.0345	16.4954 16.4954
		0.4041		0.4041	7.3010	0.4156	0.0343	10.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
2011	GSD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
	USD	10.0353	0.0000	10.0353	7.8440	0.4158	0.0345	18.3296
2012	GSD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
	USD	10.0353	0.0000	10.0353	7.5530	0.3313	0.0345	17.9541
2013	GSD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
	USD	10.0353	0.0000	10.0353	7.6000	0.3313	0.0345	18.0011
2014	GSD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2014	USD	11.4419	0.0000	11.4419	7.3880	0.3283	0.0345	19.1927
2015	GSD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
	USD	11.4419	0.0000	11.4419	7.3050	0.3164	0.0345	19.0978
2016	GSD	11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
2010	USD	11. <del>44</del> 19 11.4419	0.0000	11.4419	7.1170	0.3023	0.0320	18.8932
	305	11.7710	0.0000	11.7710	7.1170	0.0020	0.0020	10.0002

<sup>(1)</sup> The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates are the GSD (General Services District) and the USD (Urban Services District 1) which are shown here. The GSD applies to most taxpayers and is effectively a county-wide rate.

Source: Duval County Property Appraiser's Office

<sup>(2)</sup> Florida Inland Navigational District (FIND)

#### **CONSTRUCTION ACTIVITY**

# Last Thirteen Fiscal Years (Dollars in Thousands)

	N	ew Construction *			Permits	Increase in
Year	Residential	Commercial	Alterations	Total	>\$1MM ** F	amily Units **
2003	902,891	451,668	616,691	1,971,250	226	7,692
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,088	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,762	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961
2010	242,012	271,391	147,618	661,021	71	1,731
2011	179,354	258,421	131,823	569,598	68	1,196
2012	337,384	119,484	307,636	764,504	165	4,069
2013	450,815	151,426	414,352	1,016,593	141	2,853
2014	509,784	244,940	588,785	1,343,509	92	3,473
2015	590,233	214,447	527,828	1,332,508	67	3,916

Sources: \*City of Jacksonville Building Inspection Division -- New Housing Starts Spreadsheet

\*\*Information Technologies Division -- query from Building Inspection Division database

# CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMA\*

# As of September 30th:

	Civilian Labor			
Year	Force	<b>Employment</b>	Unemployment	Rate
2004	616,526	587,322	29,204	4.70
2005	623,026	600,127	22,899	3.70
2006	642,770	620,959	21,811	3.39
2007	661,353	635,666	25,687	3.88
2008	676,906	634,030	42,876	6.33
2009	689,650	617,276	72,374	10.49
2010	690,752	611,308	79,444	11.50
2011	687,829	610,913	76,916	11.18
2012	692,529	622,835	69,694	10.06
2013	696,351	638,800	57,551	8.26
2014	721,258	676,792	44,467	6.00
2015	721,643	685,175	36,468	5.10

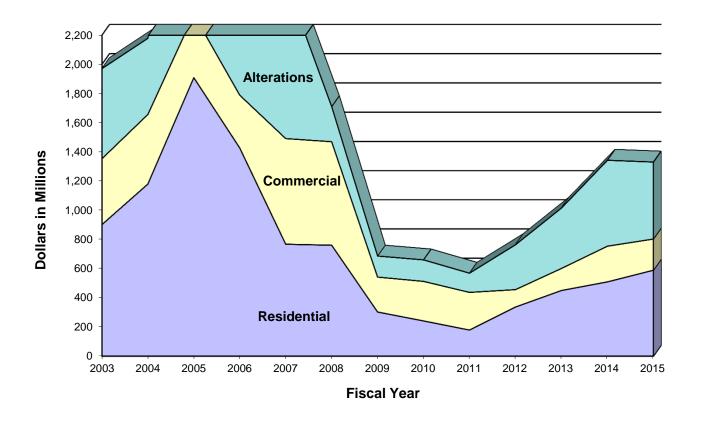
<sup>\*</sup> The Jacksonville Standard Metropolitan Area (SMA) currently is comprised of Baker, Clay, Duval, Nassau, and St. Johns Counties. Prior years' history have been re-stated to conform to the current SMA.

Source: Labor Market Statistics, Local Area Unemployment Statistics Program

# **VALUE OF BUILDING PERMITS ISSUED**

(Millions of Dollars)

The graph below illustrates the trend Jacksonville has experienced during the past 13 years. The \$1,332.5 million in building permits issued during the 2014-2015 fiscal year reflects a decrease of \$11 million (-0.8%) from the prior year. Residential New Construction experienced a significant increase of \$80 million (15.8%) over the prior year. Commercial New Construction and Alterations decreased by \$31.0 million (-12.4%) and \$61 million (-10.4%), respectively from the prior year.



# GROSS SALES, AND FLORIDA PRICE LEVEL INDEX FOR DUVAL COUNTY

### **Last Ten Calendar Years**

(dollars in thousands)

Year	Gross Sales	Florida Price Level Index *
2004	33,307,667	102.29
2005	38,136,809	101.95
2006	42,322,115	101.79
2007	44,187,340	101.74
2008	43,756,562	101.93
2009	37,913,165	101.90
2010	38,317,084	101.52
2011	39,183,524	101.64
2012	41,337,030	101.47
2013	43,854,825	101.43
2014	47,388,216	101.47

<sup>\*</sup> The Florida Price Level Index is a spatial index of 120 items which is similar in composition to the Consumer Price Index. However, instead of measuring the change in prices over time, it indicates the relative cost of maintaining a set standard of living, compared to the statewide average (recomputed each year at a base of 100).

Sources: Gross sales from the Florida Department of Revenue's Office of Tax Research

Florida Price Index from the Florida Department of Education Office of Budget and Management

First Charter: February 11, 1832 Consolidation: October 1, 1968

Form of Government: Mayor and City Council – 14 Council members are elected by district and five

Council members are elected at-large.

Area: 840.1 square miles of which 765.8 square miles is land and 74.3 is water

# **Census History**

<u>Year</u>	<u>Jacksonville</u>	<b>Duval County</b>	Jacksonville SMSA *
1900	28,429	39,733	64,187
1910	57,699	75,163	105,012
1920	92,588	113,540	143,562
1930	129,549	155,503	190,413
1940	173,065	210,143	247,449
1950	204,517	304,029	356,161
1960	201,030	455,411	522,169
1970	504,265 **	528,865	612,585
1980	540,920 **	571,003	722,252
1990	635,230 **	672,971	906,725
2000	735,617 **	778,879	1,100,491
2010	778,879 **	864,263	1,318,481

<sup>\*</sup> The Jackso nville

<sup>\*\*</sup> Âfter Consolidation

Solid Waste Disposal:	Number of City Landfills in Operation Annual Tonnage Number of City-Contracted Yard Waste Recycling Facilities Annual Tonnage	1 737,918.59 1 93,805.82
Motor Vehicle Inspection:	Number of Vehicles Inspected	9,565
Fire Protection:	Fire Stations Marine - Based Stations Full-Time Positions General Fund - GSD Grant Funded Volunteer Firefighters	53 2 837 825 12 30
Rescue:	Rescue Units Full-Time Positions	41 315

(continued)

Police Protection:	Fiscal Year 2014-2015 Average Daily JSO Communication Calls Average Daily Police Calls for Service Average Daily Protection by Institution: John E. Goode Pre-Trial Detention Facility James I. Montgomery Correctional Center Community Corrections Division Home Detention Hospitals	4,163 2,451 2,650 560 252 18 7
Public Library:	Branches	21
Parks and Recreation:	Parks  Active Recreation Parks  RCS Parks  Associations  Duval County School Board  Waterfront / Preservation Parks  City Owned  SJWMD Owned / City Managed  State Owned / City Managed  Jacksonville Beach Owned / City Assistance  North Florida Land Trust Owned / City Assistance  Partnership Parks with no City Management  National Park Service  Florida Park Service	In Acres 8,117.17 7,767.44 18.87 330.83 28,600.85 21,689.40 6,086.99 782.41 35.20 6.85 54,686.10 46,439.25 8,246.85
	Special Facilities  Bethesda Park Alejandro Garces Camp Tomahawk Park Jack Drew Softball Complex Huguenot Memorial Park Kathryn Abbey Hanna Park Metropolitan Park  Amenities  Basketball Courts Boat Ramps Community Centers Playgrounds Softball and Baseball Diamonds Swimming Pools Tennis Courts Soccer Fields Miles of Trails	49.00 20.50 25.48 363.56 446.92 28.58 316 25 55 284 248 35 177 110 216

(continued)

Prime Osborn Convention Center

	Meeting Rooms	22
	Parking Spaces	860
		In Square Feet
	Convention Center	265,000
	Exhibit Hall	78,500
	Ballroom	10,000
	Grand Lobby	10,000
	Courtyard	11,000
Performing Arts Centers:		No. of Seats
-	Times Union Center for the Performing Arts	
	Moran Theater	2,934
	Jacoby Concert Hall	1,784
	Terry Theater	609
	Ritz Theatre	
	Seating Capacity	402
	Lobby Capacity	1,200
Sports Complex:	Jacksonville Veterans Memorial Arena	
•	Total Seating Capacity	14,300
	Number of Club Seats	1,164
	Number of Luxury Suites	36
	Baseball Grounds	

EverBank Field

**Total Seating Capacity** 

Number of Skydecks

Number of Plaza Party Areas

**Number of Suites** 

Total Fixed Seating Capacity

Number of Club Seats - East Side

Number of Club Seats - West Side

Parking Spaces

69,520

4,736

6,176

6,318

# Parking and Parking Facilities Managed by City:

**Convention Center:** 

On-Street Parking Meters 1,650

Downtown Parking Garages 3186 Spaces

Ed Ball Building Main Library

Water Street Garage

Yates Building

Downtown Surface Lots 133 Spaces

Bay Street Forsythe Street 8,990

12

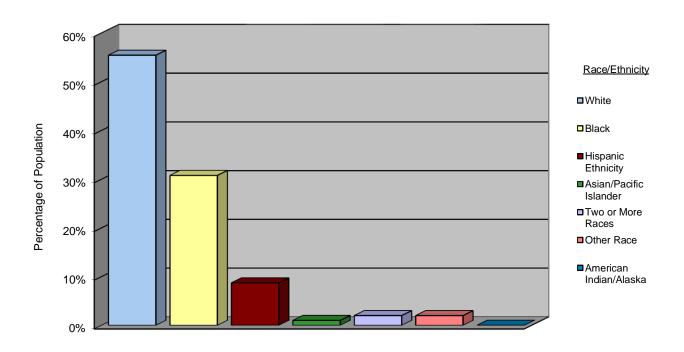
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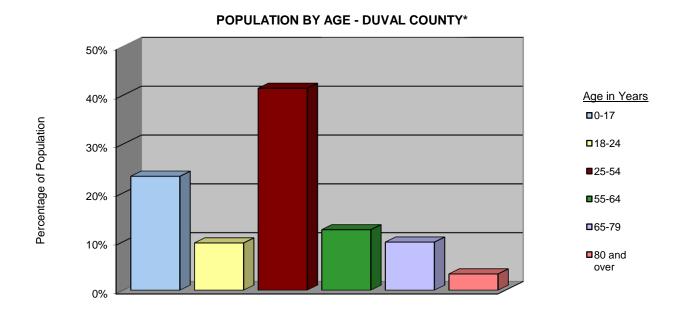
Water System:	Residential Customers Commercial and Industrial Customers		301,401 23,951
	Commercial and industrial Customers	Total	325,352
	Average Daily Demand  Maximum Daily Demand  Number of Wells		110 mgd 165 mgd 134
	Number of Water Treatment Plants Miles of Water Mains Installed and/or Replaced Total Number of Miles of Water Mains		37 57 4,409
Wastewater System:	Residential Customers Commercial and Industrial Customers	Total	233,203 17,771 250,974
	Average Daily Flow Number of Treatment Plants Number of Pumping Stations Miles of Sewer Lines Replaced and/or Reconditioned Total Number of Miles of Sewer Lines		84 mgd 11 1,341 51 3,868
Roads:	City Maintained Roads Miles of Paved Roads		3,684.92
	Miles of Dirt Roads	Total	3,688.99
	State Maintained Roads Miles of Primary Roads Miles of Expressways	i otai	360.0 120.2
		Total	480.2
Animal Care and Protective So	ervices:		
	Complaints Received Responses by Officers Animals Impounded		22,887 27,603 4,546

# **DEMOGRAPHIC INFORMATION**

# **EDUCATIONAL ATTAINMENT - AGE 25 AND OVER\***



\*Source: University of Florida. Bureau of Economics and Business Research. Population Projections, Florida Population Studies, 2015. p. 20

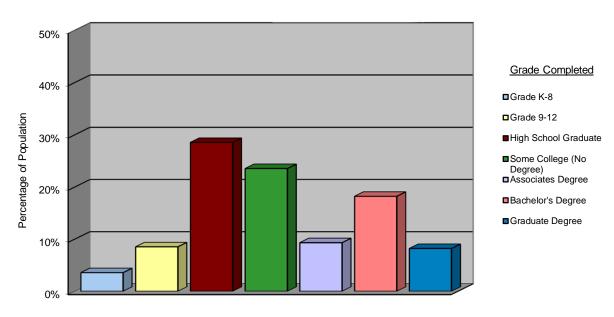


\*Source: University of Florida. Bureau of Economics and Business Research. Population Projections, Florida Population Studies, 2015. p. 20

# **DEMOGRAPHIC INFORMATION**

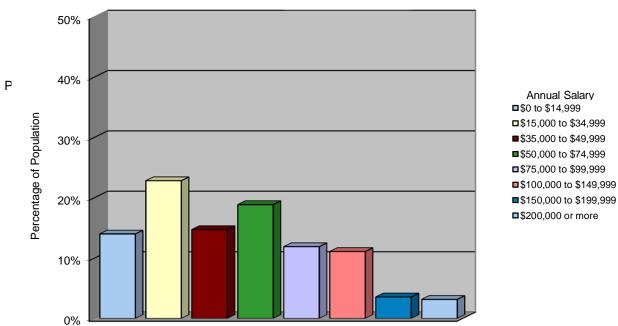
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#### **EDUCATIONAL ATTAINMENT - AGE 25 AND OVER\***



\*Source: U.S. Census Bureau, 2013 American Community Survey

# **HOUSEHOLDS BY INCOME - DUVAL COUNTY\***



\*Source: U.S. Census Bureau, 2013 American Community Survey

#### **GLOSSARY**

**ACTIVITY.** The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

**ADJUSTMENT FOR ACCRUAL.** The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

**AD VALOREM TAX REVENUE**. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

**ANNUAL BUDGET.** A budget applicable to a single fiscal year.

**ANNUAL BUDGET ORDINANCE.** The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

**APPROPRIATION.** Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

**ARRA.** American Recovery and Reinvestment Act of 2009.

**ASSISTANCE TO GOVERNMENT AGENCIES.** Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

**ASSISTANCE TO PRIVATE ORGANIZATIONS.** Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

**AVAILABLE FOR LOSSES.** Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

**BETTERMENT.** An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

**BONDED DEBT.** The portion of City indebtedness represented by outstanding bonds.

**BPREP.** The budgeting software system that is used.

**BT.** Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

**BUDGET.** A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

**BUDGETARY CONTROL.** Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

**BUDGET MESSAGE.** An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

**BUILDINGS.** A capital outlay account used for costs of acquiring and improving buildings.

**CAFR.** Comprehensive Annual Financial Report.

**CAMA.** Computer Assisted Mass Appraisal.

CPAC. Citizen Planning Advisory Committee.

**CAPITAL IMPROVEMENTS.** Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

**CAPITAL IMPROVEMENT PROGRAM (CIP).** A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

**CAPITAL OUTLAY.** An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

**CAPITAL PROJECTS FUND.** A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

**CASE RESERVES.** Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

**CASH CARRYOVER.** A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant.

**CENTRAL SERVICES.** User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations.

**CIP.** Capital Improvement Program.

**CLASSIFIED POSITION.** Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title

**CMSO.** Concurrency Management System Office.

**COMPENSATED ABSENCES.** City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

**COMPONENT UNIT.** A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

**CONSTRUCTION.** A capital outlay account used for major capital improvement construction projects.

**CONSUMER PRICE INDEX.** An index of items used to measure the change in prices over time.

**CONTINGENCY.** An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

**CONTRIBUTIONS TO OTHER FUNDS.** Contributions and operating transfers made to another fund of the City.

**COSTS CAPITALIZED.** Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

**CRC**. Concurrency Reservation Certificate.

**CURRENT LEVEL OVERTIME.** Additional salary funding for certain activities that normally require some periodic use of employee overtime.

**DCSB.** Duval County School Board.

**DCHFA.** Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

**DEBT.** An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

**DEBT SERVICE FUND.** A fund used for payment of general long-term debt principal and interest.

**DEBT SERVICE REQUIREMENT.** The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

**DEPARTMENT.** A division of the City having a specialized function and personnel.

**DIVISION.** A distinct or separate function within a department.

**DDA.** Downtown Development Authority.

**DIA.** Downtown Investment Authority.

**DIFFERENTIAL PAY.** Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

**DRI.** Developments of Regional Impact.

**EDUCATIONAL INCENTIVE PAY.** Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

**ELM.** Environmental Landscape Management.

**EMPLOYEE BENEFITS.** The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

**ENCUMBRANCE.** A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

**ENTERPRISE FUND.** A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

**EPA SECTION 105 GRANT.** This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

ETR BONDS. Excise Tax Revenue Bonds

**EXPENDITURE.** A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

**EXPENSE.** A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

**EXPENSE CREDIT.** The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as non-departmental capital outlay projects.

**FAMIS.** Financial Accounting Management Information System.

**FGFOA.** Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

**FISCAL YEAR.** The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

**FRANCHISE.** A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

**FULL COST ALLOCATION.** Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

**FUND.** A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

**FUND BALANCE.** The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

**FUND TYPE.** All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

**GAAP.** Generally Accepted Accounting Principles.

GASB. Governmental Accounting Standards Board.

**GENERAL FUND.** The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

**GENERAL REVENUE.** The revenue of a government other than that derived from and retained in an enterprise fund.

**GENERAL SERVICES DISTRICT (GSD).** Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

**GFOA.** Government Finance Officers Association.

GIFTS System. Grants client management software.

**GIS**. Geographical Information System.

**GRANTS.** Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

**GSD.** General Services District.

**HOLIDAY BUYBACK.** Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

**HOPWA.** Housing Opportunities For Persons with AIDS.

**HUD.** US Department of Housing and Urban Development.

**IMPROVEMENTS OTHER THAN BUILDINGS.** A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

**INDIRECT COST.** Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

INF. Information Reviews.

**INSURANCE COVERAGES.** Premium costs for vehicle and general liability insurance, and special coverage's for major items of equipment. Worker's compensation and other insurance associated with employees are accounted for in Employee Benefits.

**INTEREST.** An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

**INTERGOVERNMENTAL REVENUE.** Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

**INTERNAL SERVICE FUND.** A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

**INTERFUND CHARGES.** Charges for services rendered by a non-internal service activity to a user within a different subfund.

**INTRAFUND CHARGES.** Charges for services rendered by a non-internal service activity to a user within the same subfund.

**IRMDC**. International Relations and Marketing Development Commission.

IT. Information Technology.

**JAA.** Jacksonville Aviation Authority.

**JACKSONVILLE CHILDREN'S COMMISSION BOARD.** Autonomous board established to plan and implement all programs related to children's services.

JCC. Jacksonville Children's Commission.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JFRD. Jacksonville Fire and Rescue Department.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport.

JPA. Jacksonville Port Authority.

JSEB. Jacksonville Small and Emerging Business.

JSO. Jacksonville Sheriff's Office or Office of the Sheriff.

JTA. Jacksonville Transit Authority.

**JUATS.** Jacksonville Urban Area Transportation Survey.

**"LAID ON THE TABLE."** The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

**LAPSE.** In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

**LEVY.** A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

**LONG-TERM DEBT.** Debt with a maturity of more than one year after the date of issuance.

**MAYOR'S BUDGET REVIEW COMMITTEE (MBRC).** A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MBRC. Mayor's Budget Review Committee.

**MILLAGE RATE.** The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

**MOBILE EQUIPMENT.** A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

**NEIGHBORHOOD MATCHING GRANTS.** Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

**NON-CASH EXPENDITURES.** Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

**NON-DEPARTMENTAL.** Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

**NON-REVENUES.** Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

**OBJECT.** A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

**OED.** Office of Economic Development.

**OPERATING INCOME.** The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

**ORDINANCE.** A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

**PAID LOSS.** Claims paid by the Self-Insurance funds.

**PENSIONS PAID.** Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

**POW**. Plan of work.

**PRC.** Property Record Cards.

**PREMIUMS PAID IN CARRIERS.** Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

**PRINCIPAL.** An account used to reflect the principal payments on debt obligations.

**PSG.** Public Service Grant given to nonprofit organization.

**RC.** A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

**REDLINED.** Positions listed on budget ordinance schedule B2 that once vacated are legally required to be eliminated and reduce the citywide cap.

**RENTALS.** An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

**RESERVE FOR DEBT SERVICE.** An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

**RETAINED EARNINGS.** An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations

of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

**REVENUE BONDS.** Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

**REVENUE.** An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

**S.A.F.E.** Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

**SALARY EQUALIZATION.** An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

**SINKING FUNDS.** Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

**SJRWMD.** St. John's River Water Management District.

**SMG.** A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

**SPECIAL ASSESSMENT.** A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

**SPECIAL REVENUE FUND.** A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

**SUBFUND.** A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

**SUBOBJECT.** The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

**SUPERVISION ALLOCATED.** Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

**TAX ANTICIPATION NOTES.** Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

**TAXES.** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

**TAX INCREMENT DISTRICT.** Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment Finance District.

**TAX INCREMENT FINANCE DISTRICT.** Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district. Also known as Tax Increment District.

**TD.** Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

**TEMPORARY HOURS.** Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

- **TID.** Tax Increment Districts or Tax Increment Finance Districts.
- **TIF.** Tax Increment Finance Districts or Tax Increment Districts.
- **TIP.** Transportation Improvement Program.

**TITLE V CONTRACT.** Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

**TPP.** Tangible Personal Property

**TRANSFERS TO FIXED ASSETS.** A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

**T.R.I.M.** The **TR**uth **In M**illage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

**TRUST FUNDS.** Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

**UNALLOCATED SALARIES.** A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

**UNITARY CAP**. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPWP. United Planning Work Program.

**USD 1.** Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the pre-consolidated City of Jacksonville.

**USD 2-5.** Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

**USER FEE.** Fee charged for the use of certain municipal services.

**USGS.** United States Geological Survey.

**USPS.** United States Postage Service.

**VACANCY POOL.** Pool of unfunded full-time equivalent positions and/or part-time hours that can be moved to any area within the executive departments at the pleasure of the Mayor.

**VPAC.** Vested Property Affirmation Certificate.

**2010 Plan**. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.



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