

## JACKSONVILLE POLICE AND FIRE PENSION FUND

BOARD OF TRUSTEES MEETING

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DATE: March 17, 2017

TIME: 9:03 to 11:55 a.m.

PLACE: Jacksonville Police and Fire Pension Fund  
One West Adams Street  
Suite 100  
Jacksonville, Florida 32202

## BOARD MEMBERS PRESENT:

Richard Tuten, III, Board Chair  
Richard Patsy, Board Secretary  
William Scheu, Trustee  
Willard Payne, Trustee  
Chris Brown, Trustee

## STAFF PRESENT:

Timothy Johnson, Executive Director  
Debbie Manning, Executive Assistant  
Stephen Lundy, Pension Benefits Specialist  
Devin Carter, CFO  
Robert Sugarman, Board Counsel  
Ivelisse Berio Lebeau, Board Counsel  
Peter Strong, Fund Actuary

## FIAC MEMBERS PRESENT:

Brian Smith, Chairman  
Robert Kowkabany  
Tracey Devine

## CITY REPRESENTATIVES PRESENT:

Jason Gabriel, General Counsel  
Steve Durden, Office of General Counsel  
Anna Brosche, City Council Liaison  
Joey Greive, City Treasurer

GUESTS: Linda Dufresne, KBLD

Denice C. Taylor, FPR  
AAA Reporters  
904.354.4789

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## 1 BOARD MEETING

2 March 17, 2017

9:03 a.m.

3 - - -

4 CHAIRMAN TUTEN: Let's call the meeting to  
5 order, please. Everybody stand for the pledge of  
6 allegiance.

7 I pledge allegiance to the flag of the  
8 United States of America, and to the Republic for  
9 which it stands, one nation, under God,  
10 indivisible, with liberty and justice for all.

11 CHAIRMAN TUTEN: All right.

12 Can we have a moment of silence, please, for  
13 a few deceased members: Donald Aspinwall,  
14 retired police; Franklin Bailey, Jr., retired  
15 firefighter; Christopher Chaffee, retired fire;  
16 and Dean F. Hodge, retired firefighter.

17 (Pause)

18 CHAIRMAN TUTEN: All right. Thank you very  
19 much.

20 The next is the public speaking period. We  
21 have Mr. Winkler. Come on up.

22 DIRECTOR JOHNSON: We have a podium in the  
23 back, John, if you want to use that.

24 MR. WINKLER: Thank you.

25 I have circulated a handout and I also

1           emailed to the Board members a copy of this  
2           material yesterday.

3           And rather than just read the letter to you,  
4           which obviously it speaks for itself, or remind  
5           you of your fiduciary duties, which I think  
6           everybody in this room is really well aware of, I  
7           just want to point out something to make it a  
8           little more explicit, even though the letter does  
9           strongly imply that this is the case.

10           And basically if you'll look at the first  
11           two pages that I have there, the first page is  
12           what Jarmon Welch prepared for you that we saw a  
13           couple months ago where the black box on this  
14           amortization schedule represents the funds that  
15           will not have to be expended as long as the  
16           supplemental payments in accord with Ordinance  
17           2015-304-E actually do get made. And, again,  
18           according, you know, if the actuarial assumptions  
19           are met and what have you.

20           The amount that is under that black box, and  
21           I'm not discounting this present value, just  
22           added it up roughly, is about \$934 million.

23           If you look at the second page, which is the  
24           page that I prepared using the 112 -- the Florida  
25           Statutes, Section 112.64(6)(a), amortization that

1 would kick in once the pension surtax  
2 prerequisites are all met, you'll see that  
3 there's a similar black box assuming, again, that  
4 you actually have payment of those 304-E  
5 supplemental payments that were determined back  
6 in that -- in that version of pension reform.

7 That amount, as you can see, is much larger.  
8 It's 1.566 million versus the 934 million under  
9 the other box.

10 The point of this is that the plan that the  
11 mayor is proposing, that to undo the supplemental  
12 payments under 2015-304-E, it will not eliminate  
13 the need for those payments. It won't even  
14 reduce the need for those payments.

15 Rather, as you can see from just the  
16 comparison of these two numbers, it exacerbates  
17 the need for those payments. It is more  
18 important than ever that you go ahead and  
19 recognize that the power of compound interest  
20 means that a dollar now or a dollar in the near  
21 term is worth a whole lot more than future  
22 dollars way down the road.

23 Now, the rest of the package gets into  
24 aspects of just what we might be seeing in terms  
25 of people talking about the present value of the

1           surtax. We haven't seen those numbers yet. I  
2           certainly haven't. I'm not privy to anything the  
3           administration is planning on offering to the  
4           City Council.

5           This is just -- it just amounts to a guess  
6           on my part, and I have no way of knowing whether  
7           they're going to say it's 1 billion or 5 billion  
8           or 100 billion, whatever.

9           But, again, and if you look back at the  
10          letter -- and if you look at your email, the  
11          spreadsheet that I attached is interactive. So  
12          you're able -- you're able to go in and make  
13          different assumptions regarding both the growth  
14          rate on the sales tax -- and, again, I would urge  
15          you to be very conservative about what you would  
16          think that growth rate ought to be, and also  
17          about the discount factor, which, as I make very  
18          abundantly clear in the letter, I think the  
19          discount factor for assets, future assets, has to  
20          be exactly the same as the discount factor that  
21          you're using to figure liabilities. You can't --  
22          you can't take an orange in the place of an  
23          apple.

24          And that's all I have, gentlemen. And I  
25          wish you luck.

1           CHAIRMAN TUTEN: Thank you, sir.

2           Next speaker, Larry Pullo. Come on down.

3           MR. PULLO: My name is Larry Pullo. I'm a  
4 retired firefighter. I've been gone 12 years  
5 now. Basically all the information I've been  
6 getting is from the great Times-Union.

7           And I've done a little bit of research on my  
8 own looking at growth rates from the sales tax  
9 increase in 2001 to 2015 on the Better  
10 Jacksonville Plan.

11           My concern is this as a retiree. This  
12 pension plan has got to last another 60 or 70  
13 years for the people coming on the job today.  
14 And I believe the city is let out of their  
15 liability of paying this extra money for the 2015  
16 agreement, that the unfunded liability is going  
17 to grow to a point the sales tax is not going to  
18 cover it.

19           Historically, the Better Jacksonville Plan  
20 of 2001 to 2015, from what I could find, the  
21 sales tax increase was around 2.25 percent. The  
22 mayor is using an assumption of 3.75 to 4.25  
23 increase. The numbers don't add up. I see a lot  
24 of red flags.

25           Plus, if you look at the numbers, by

1           delaying another 10 or 12 years is an extra  
2           unfunded liability to the taxpayers of almost  
3           \$1.5 billion by waiting and not paying the money  
4           now.

5           So that's my concern. The Better  
6           Jacksonville Plan was based on -- I think it was  
7           a \$2.25 billion bond and sales tax over 30 years.  
8           But the unfunded liability now on the three  
9           pension funds is, what, 2.6 billion? It's higher  
10          than what the bond issue for the Better  
11          Jacksonville Plan says.

12          I just don't see how a tax plan 13 years  
13          down the road is going to get us -- how do we get  
14          there?

15          And that's your job and I hope that you're  
16          looking at the actuaries outside the city and to  
17          make sure the numbers add up. If they add up, go  
18          for it. If they don't, you know, don't go for  
19          it.

20          That's my concern. Thank you.

21          CHAIRMAN TUTEN: Thank you, Chief.

22          MR. SCHEU: Did you say your analysis of the  
23          actual growth was 2.25 percent?

24          MR. PULLO: I did research. The other day I  
25          got on the computer saying the Better

1 Jacksonville Plan, sales tax increase.

2 I read in the paper the other day they said  
3 the assumption rate was around 3.25. What I  
4 found is from 2001 to 2015, the average growth is  
5 2.25. And then the paper the other day said it  
6 was 3.25.

7 It's still under the 3.75 and 4.25 that the  
8 mayor is using as his assumption rate to pay off  
9 these pension debts. That's going to grow over  
10 the next 13 years.

11 So I don't know how -- I have no clue how  
12 high it's going to go, but I know it's going to  
13 go higher than what it is today. And sooner or  
14 later the city is going to get to a point whether  
15 it's three years down or five years down the  
16 road, they're going to have to float a bond or  
17 they're going to have to raise property tax, and  
18 then it's just going to hit the fan again.

19 So to me it's just like paying on my house.  
20 I pay extra on my house. I don't want to pay all  
21 that interest rate. Kicking the can down the  
22 road another 13 years I don't think is a good  
23 idea when you've got, what, 330-something  
24 million, 360 million, for the next 10 or 12  
25 years. To increase the debt 1.5 billion just

1 doesn't make sense as a citizen.

2 I don't live in Jacksonville anymore, but it  
3 still doesn't make sense. It's just -- it's not  
4 that much money. It makes a big difference on  
5 the other end. That's my concern about it.

6 MR. SCHEU: Thank you very much.

7 MR. PULLO: Thank you.

8 CHAIRMAN TUTEN: All right.

9 We have one more speaker, the illustrious  
10 Bill Gassett. Come on down, buddy.

11 MR. GASSETT: Good morning. My name is  
12 Bill Gassett, Jacksonville, Florida.

13 I think the news from the paper yesterday  
14 indicates we have problems more compelling than  
15 the national healthcare plan that's stumbling  
16 through the Congress.

17 I've come to realize that we have a hidden  
18 Shakespeare here with Mr. Gabriel in that he  
19 helped write Hamlet's soliloquy, "To be or not to  
20 be," as far as the group here.

21 MR. GABRIEL: Thank you.

22 MR. GASSETT: I think, though, at the  
23 minimum the Board should have an advisory role to  
24 the whole process, required advisory role,  
25 because they are required to drive the investment

1 machine that generates the monies to pay for all  
2 the things that's being bandied about.

3 In addition to that, you have administrative  
4 issues that kind of feed into requirements of the  
5 retirement plan. And so as such you guys need  
6 advice, no matter what the plan, that you are  
7 responsible for doing the lion's share of the  
8 whole enchilada, with the expected returns of  
9 income can support whatever plan the department  
10 is due and the city.

11 It is possible that in the future agreements  
12 could be reached and come about unknowingly that  
13 could raise some severe yellow flags.

14 Then we also -- let's say as a separate  
15 issue, I agree with the previous speakers, that  
16 the hole that you're in, that the city is in, is  
17 very deep and is getting wider as well as deeper.  
18 You will not come out of this entrenchment unless  
19 there's a significant difference in the tax  
20 increase.

21 The first thing you need to look at, and I  
22 hope the mayor's guys would present this, but  
23 under your current system, you are, in effect,  
24 funding a 40-times -- I'm sorry -- 30-times the  
25 starting salary of an individual.

1           So that if he came to work at 30,000 this  
2 year and over the course of 30 years, he retires  
3 and needs to make sure he has his 30-year  
4 retirement, basically it boils down to about a  
5 30-times increase about what he or she has to  
6 have in the bank to go forward in retirement.

7           The mayor's plan is very gracious, and all I  
8 know is what I read in the paper, the 25 percent,  
9 the 3 percent and the 10 percent, and I'm not  
10 aware of any other nuances.

11           But as that goes forward, he's giving you a  
12 45-times increase. That's why at my last meeting  
13 I said, if I were a member of this organization,  
14 I would sign in a heartbeat.

15           So in this regard the adoption of the  
16 mayor's plan with all its faults is quite  
17 beneficial to you guys.

18           But I think -- if you do have a presentation  
19 from Mr. Weinstein or somebody, ask them,  
20 starting point is, where would a guy be if he  
21 came to work under your new plan today starting  
22 at, say, 30,000, whatever number, and what would  
23 that be at the end of the rainbow with the pot,  
24 giving these variables we're talked about.

25           I might add that under the mayor's plan a

1 person could retire after 30 years in the service  
2 at age 55, depending, again, upon his or her  
3 starting salary as the base.

4 But at a \$40,000 starting salary, with  
5 actually a million -- 1.8 million in the kitty to  
6 live on, and when he died 30 years later at age  
7 85, he would still have 1.5 million in the kitty  
8 to pass on to his kinfolk.

9 This kind of analysis needs to be made. I'm  
10 confident on the logic and I'm pretty sure on the  
11 mathematics from just using a standard retirement  
12 income calculator.

13 MR. BROWN: Bill, you're referring to the  
14 define contribution plan for new employees? Is  
15 that what you're --

16 MR. GASSETT: That's been --

17 MR. BROWN: Which you know is outside of our  
18 purview.

19 MR. GASSETT: I know that, but it's what you  
20 guys know because some noise has to be raised  
21 here about -- you know, and perhaps you guys  
22 should perhaps raise your voice. That's fine.

23 But on the very bottom part, make sure it  
24 does give you at least a 30 fold increase because  
25 nobody has seen the hard numbers, really.

1 With that, any other questions?

2 MR. PATSY: Bill, I'm sorry. You said 1.8  
3 million?

4 MR. GASSETT: Under the mayor's plan.

5 MR. PATSY: Okay.

6 MR. GASSETT: If they DROP in, as he's  
7 saying, at retirement your guy or girl will have  
8 in the bank \$1.8 million to draw on after they  
9 have left.

10 CHAIRMAN TUTEN: What are you using for  
11 historical returns, just the S&P 500?

12 MR. GASSETT: We use the very simple 7  
13 percent.

14 CHAIRMAN TUTEN: 7 percent.

15 MR. GASSETT: Yeah, which is more than  
16 adequate, believe me.

17 MR. SCHEU: That assumes that the mayor's --  
18 that the city's contributions stay at those high  
19 levels over that full time.

20 MR. GASSETT: That's correct, and that's all  
21 I can go on.

22 MR. SCHEU: There's only a ten-year --

23 MR. GASSETT: I don't disagree, but that's  
24 all I can go on right now.

25 And, yes, there could be changes in between,

1 but my thrust is, when I say a 45 number,  
2 everybody is going to need -- everybody will be  
3 adjusted equally. But you do need to make sure,  
4 no matter what he does, if he gives you at least  
5 a \$1.3 million starting number for the future for  
6 the retiree on the 401(k) plan.

7 Do you understand what I'm saying there?  
8 Because otherwise he'd be a different shifting  
9 out of the defined benefit plan today.

10 CHAIRMAN TUTEN: Well, one of the things to  
11 do would be to put a more realistic contribution  
12 from the city. There's no way they're going to  
13 stay at 25 percent --

14 MR. GASSETT: Well, it's something --

15 CHAIRMAN TUTEN: I'm sorry, Bill.

16 What do most private sector people  
17 contribute at, 5 percent match or 10?

18 MR. PATSY: It depends on --

19 MR. GASSETT: 5 is a good number.

20 MR. PATSY: Yeah. Pretty robust, actually.

21 CHAIRMAN TUTEN: Really?

22 MR. PATSY: You know, most of them are in  
23 the 3 to 3 1/2 percent from the employer  
24 contribution side of the equation.

25 CHAIRMAN TUTEN: Right.

1 MR. PATSY: Many firms have what's called  
2 auto-enrollment and auto-oscillation, which is  
3 very similar to the way this is going to be  
4 structured. You go in 6 percent with your salary  
5 right off the bat, and then it escalates to 10  
6 percent over the full years.

7 CHAIRMAN TUTEN: Gotcha.

8 MR. PATSY: But -- but -- you must remember  
9 that private sector employees all get Social  
10 Security.

11 CHAIRMAN TUTEN: Right.

12 MR. PATSY: Okay. So 6 1/2 percent from the  
13 employer and the employee side of the equation is  
14 going to a pure defined benefit type of  
15 structure. That's a social safety note, but  
16 that's missing from this 401(k).

17 CHAIRMAN TUTEN: Right. Well, and when you  
18 factor in those numbers as far as percentages  
19 from the city and the employee, then you get a  
20 little closer to that 25 in total if they were to  
21 say -- you know, but you're still not -- in other  
22 words, I think the more -- what I'm trying to  
23 understand, Bill, is what you're saying is the  
24 current mayor's plan at its face, keeping his  
25 word for 30 years, is actually much more

1 expensive for the city than the current reform  
2 deal.

3 MR. GASSETT: And the reason is it's three  
4 times more expensive.

5 CHAIRMAN TUTEN: Right.

6 MR. GASSETT: The way he's planned to  
7 deposit money in there, that's three times more  
8 expensive from the get-go.

9 CHAIRMAN TUTEN: Gotcha.

10 MR. GASSETT: And we have proof on that  
11 also.

12 But, yeah, he's giving you a 45 (inaudible).

13 MR. PATSY: Bill, what drawdown rate did you  
14 use?

15 MR. GASSETT: It's 7 percent and the 4  
16 percent. So we recalculated on a \$40,000 income.  
17 At that time he could retire at 77,100.

18 MR. PATSY: So it appreciates at 7 percent?

19 MR. GASSETT: While he's in the retirement  
20 stage, we continue the 7 percent, which is quite  
21 (interrupting cough) and gave him a 3 percent,  
22 you know, boost like you have now.

23 See, the truth of the matter is -- okay, one  
24 other thing. In this plan, I don't know, Stuart,  
25 perhaps you can answer the question.

1           What hasn't been answered is, when does the  
2 money get deposited? We know that the current  
3 plan, you're required to have 20 percent in fixed  
4 income. That's what's been killing you for the  
5 last few years.

6           Stuie, if I may ask the question through the  
7 Chair, do you guys have -- determine where the  
8 money would go into?

9           CHAIRMAN TUTEN: As far as the account for  
10 the employees?

11          MR. PATSY: Yeah.

12          CHAIRMAN TUTEN: That has not been  
13 determined, I don't believe.

14          MR. GASSETT: If I can make an appeal there,  
15 please don't make a required, you know, bracket  
16 on anything. Leave it to the --

17          (Simultaneous speech)

18          MR. SCHEU: That doesn't involve us.

19          MR. PATSY: And I apologize for digressing,  
20 but, historically, defined contribution accounts  
21 don't earn the same kind of regular return as  
22 defined pension accounts.

23          MR. GASSETT: That's right.

24          MR. PATSY: Okay. So did you run the  
25 numbers like at 4 or 5 percent?

1 MR. GASSETT: So you guys have been  
2 averaging 7 1/2 percent for the last 23 years.  
3 And that includes, you know, paying as you go on  
4 the handout. So there's no problem with 7  
5 percent.

6 CHAIRMAN TUTEN: Bill, I do appreciate your  
7 work.

8 I would like to see the comparison with the  
9 different contribution rates from the city, you  
10 know.

11 MR. SCHEU: But that's not -- regardless,  
12 we're not concerned with that.

13 CHAIRMAN TUTEN: I know. But I -- my own  
14 personal thing.

15 Okey-dokey. We're done with the speakers.  
16 We are on to the Consent Agenda.

17 Director, do you have anything to add or do  
18 you want to throw anything in there?

19 DIRECTOR JOHNSON: No, I don't have anything  
20 to add to the Consent Agenda. It's submitted as  
21 proposed in your Board book.

22 MR. SCHEU: Move the Consent Agenda.

23 CHAIRMAN TUTEN: Got a motion.

24 MR. BROWN: I'll make a motion to accept the  
25 Consent Agenda.

1           CHAIRMAN TUTEN: We've got a motion and a  
2 second by Mr. Brown. Any questions or comments,  
3 concerns?

4           (No responses.)

5           CHAIRMAN TUTEN: All in favor?

6           (Responses of "aye.")

7           CHAIRMAN TUTEN: Opposed?

8           (No responses.)

9           CHAIRMAN TUTEN: No. Okay. Moving on.  
10 Executive Director's Report. Mr. Johnson.

11          DIRECTOR JOHNSON: Thank you.

12           Good morning, everybody. If you would turn  
13 to the Executive Director's Report tab in your  
14 Board book, I'm going to drill down on a few  
15 items this month. I won't take a lot of your  
16 time, but I did want to focus your attention on  
17 page 2 of my report in the area --

18          MR. PATSY: Tim, can you speak up?

19          DIRECTOR JOHNSON: In the area of Records  
20 Retention, you'll see Access Records Scanned.  
21 That metric has not changed for the last couple  
22 of months.

23           And the reason for that is that now that  
24 we're into the indexing of these records, we have  
25 modified and improved the indexing so that we can

1 better retrieve these records in the future in an  
2 electronic format.

3 So you're going to see a dramatic increase  
4 in the number of records scanned by Access going  
5 forward now that we know where those records are  
6 going to be going, now that we have better  
7 indexing to improve our retrieval.

8 Next, under the Operating Budget, we've made  
9 a change in the headings. In the past, in our  
10 far to the right heading, we had a Dollar  
11 Variance and a Percentage Variance, which were  
12 ambiguous. We've changed that now to Dollar  
13 Balance and Percentage Balance so the Board can  
14 understand what's remaining in the budget.

15 So this is our budget through February 28,  
16 2017. And you'll see that we have close to 60  
17 percent of the year remaining and 80 percent of  
18 our budget remaining. So it's easier for you to  
19 understand based on how we've changed that  
20 hearing.

21 I'll move down into the Updates.

22 Tracey Devine, who is our newest member of  
23 the FIAC, was approved by council on February  
24 28th, 2017, for a term that expires a year later  
25 on March 1st, 2018.

1           And if Tracey comes in later when the second  
2 part of the agenda starts, I'll make sure she  
3 gets properly introduced.

4           Next, moving down to the FIAC Report, you  
5 will recall that in February the Board directed  
6 Summit to recommend active managers for  
7 consideration. Summit has completed a search  
8 book, which is part of the Investment  
9 Consultant's Report. And in that search book  
10 Summit recommends HS Management, Loomis Sayles  
11 and Sustainable Growth Advisors to be  
12 interviewed.

13           And through the Chair, on behalf of  
14 Dan Holmes, who couldn't be here today, I'd like  
15 the Board to authorize us to schedule those  
16 interviews so that Board members and members of  
17 FIAC can meet these three managers and make a  
18 decision ultimately on who to select.

19           So if you wouldn't mind, I recommend that  
20 the Board allow Dan and I to schedule those  
21 interviews for the Board and FIAC.

22           CHAIRMAN TUTEN: Do you want a motion and a  
23 second?

24           DIRECTOR JOHNSON: Yes, sir.

25           CHAIRMAN TUTEN: Okay.

1 MR. BROWN: I'll make a motion to authorize  
2 the director to schedule it.

3 MR. PAYNE: Second.

4 CHAIRMAN TUTEN: All right. We have a  
5 motion and a second to allow the director to set  
6 up the interviews. Any comments, questions?

7 (No responses.)

8 CHAIRMAN TUTEN: All in favor?

9 (Responses of "aye.")

10 CHAIRMAN TUTEN: Opposed?

11 (No responses.)

12 MR. SCHEU: That's consistent with this  
13 report when you look at it.

14 DIRECTOR JOHNSON: Thank you.

15 Next I wanted to talk a minute about the  
16 six-month review, which is part of my report. It  
17 looks like this. It's a colored document as part  
18 of my report.

19 What I did here is I tried to outline for  
20 the Board members the journey that we're taking  
21 through ultimately freezing the plan and beyond.  
22 We're on a journey beginning with where we are  
23 now and moving through the next several years.

24 As part of that journey, I wanted to give  
25 the Board an update on where we stand six month

1 in, not only six month into that journey, but six  
2 months into my time here.

3 So I put this report together. It not only  
4 shows the journey, but where we are in the  
5 journey and then next what we have to do as we  
6 move forward.

7 I did send out an invitation in February to  
8 members of the Board who might want to sit down  
9 with me and go over this one on one. And I can  
10 say that I met with several Board members and got  
11 their feedback and incorporated that feedback  
12 into this document. So this is a work in  
13 progress.

14 My intent is every six months to give the  
15 Board an update on my progress as your executive  
16 director. So that's what this serves as. This  
17 won't be the last time you see something like  
18 this.

19 If you have any questions, I know for some  
20 of you it's the first time you're seeing it, feel  
21 free to call me directly. And if you'd like to  
22 go over it one on one, we can certainly do so.  
23 But I wanted to have this report in your Board  
24 book and for the record.

25 Next, behind that six-month report I have

1 included a letter of appreciation that was  
2 written by Lieutenant Jesse York. And I included  
3 this because measuring our service and the  
4 satisfaction we give to our members is important.

5 Currently we survey all of our members who  
6 walk into our offices. There is a survey, and if  
7 they're willing to take it, we survey them. We  
8 get great responses from our members who come  
9 here for services.

10 As of our last check, the excellent  
11 in-service ranking was at 90 percent. So the  
12 staff is doing a great job.

13 In addition to that, we're working now to  
14 put a link on our email. So for those members  
15 who we work with by email, there will be a survey  
16 link on the email, and we'll encourage them to  
17 give us feedback on our service through the  
18 email. We'll also have that link on our web  
19 page.

20 But periodically we get a great letter like  
21 this and it's always fun to include these. This  
22 is not the first time I've done this. So if you  
23 wouldn't mind at some point taking the time to  
24 read about what Lieutenant York has to say about  
25 the work of our staff in his -- in his own words.

1           And then, lastly, I just found out this  
2 morning that our auditor is soon retiring.  
3 She'll be here on the agenda shortly under Old  
4 Business.

5           That fiscal year and 2016 audit needs to be  
6 ratified by the Board. You may recall that last  
7 month we had some amendments to the audit. Those  
8 have been updated. You'll be seeing it again and  
9 you'll be asked to ratify that today.

10          But that contract expires at the end of this  
11 audit, and Linda will be retiring in April. So  
12 that's just to put the Board on notice that we  
13 will have to conduct a search for a new external  
14 auditor for next year, fiscal year-end 2017.

15          So with that, I'll answer any questions  
16 you've got about my report.

17          MR. SCHEU: Tim, and this may be just my  
18 confusion --

19          DIRECTOR JOHNSON: Yes.

20          MR. SCHEU: But on the public records  
21 requests on the fiscal year-to-date it had said  
22 35 and completed 41.

23          Does that mean that we -- is there a backlog  
24 too? Do we have -- are we staying on top of  
25 public records requests?

1           DIRECTOR JOHNSON: Yeah. So you're right.  
2           It's not linear. So you -- it's not like  
3           building a car where you start at the beginning  
4           and by the time you're finished, you've got a  
5           completed car.

6           There are public records requests that are  
7           in process. So it's entirely possible that we  
8           complete one this month that may have come in a  
9           month ago or may have come in two months ago. So  
10          you're not going to see a one-for-one.

11          The good news is we've completed more than  
12          we've gotten. So we're ahead of the curve in our  
13          productivity. But you're not going to see a  
14          one-for-one on that because they don't always get  
15          done as quickly as they come in.

16          On average now, we're turning these around  
17          in less than two weeks. So the overwhelming  
18          majority of them do get done quickly.

19          MR. SCHEU: So how many would you say are  
20          outstanding at this point? Roughly, roughly.

21          DIRECTOR JOHNSON: I'm with you.

22          If you'll look at that, you'll see that  
23          we're getting somewhere around ten a month, and  
24          it's a moving target. So some months are higher,  
25          some months are lower, depending on the activity.

1           But it's probably, you know, in the  
2 neighborhood of six to ten, eight to ten a month  
3 that we're getting that's probably outstanding.

4           CHAIRMAN TUTEN: Tim, these originate with  
5 the city and then come through us? Are these  
6 direct requests with us or --

7           DIRECTOR JOHNSON: No, it's direct with us.  
8 I mean, that was a major accomplishment which  
9 you'll see in that six-month report. And now,  
10 instead of going through the city's care system,  
11 we're actually getting the requests directly.  
12 That's why we're able to respond to them so much  
13 quicker. We're also tracking them on our own.

14           So for anyone who would want to delve into  
15 what those reports were, we have a record of  
16 every one of those reports -- not reports, but  
17 requests, who made the request, what they asked  
18 for, and then what they received, as well as how  
19 long it took us to get it done.

20           MR. SCHEU: Thank you.

21           DIRECTOR JOHNSON: You're welcome.

22           MR. BROWN: Tim, if I could, so that  
23 six-month presentation outlines things very well  
24 and it really shows, I think, all of the areas  
25 that we needed improvement in and also all the

1 areas that the public is concerned about and how  
2 we're addressing those concerns.

3 Thank you for putting that into a document  
4 where others can see that. We appreciate it.

5 DIRECTOR JOHNSON: I appreciate that. Thank  
6 you.

7 All right. If that's all, that's my report.

8 CHAIRMAN TUTEN: Very good.

9 DIRECTOR JOHNSON: Thank you.

10 CHAIRMAN TUTEN: We have Counsel Reports up  
11 next. Bob.

12 MR. SUGARMAN: Let me introduce to you my  
13 law partner, Ivelisse Berio Lebeau, who is  
14 working with us on evaluating the issues that  
15 arose from the new collective bargaining  
16 agreements.

17 That's been our major work in the past  
18 month. We've been working with the OGC, and  
19 that's still a work in progress, requires further  
20 analysis and evaluation, and we're working with  
21 the OGC on that.

22 CHAIRMAN TUTEN: Okay. Got you. Good.  
23 Anything else?

24 MR. SUGARMAN: No, sir.

25 CHAIRMAN TUTEN: That's about it. All

1 right.

2 Pete, Actuary Report. You're on deck, pal.

3 MR. STRONG: Well, we are diligently working  
4 to replicate Jarmon's valuation results. We're  
5 setting up our systems. We received full data of  
6 reports from Jarmon a few weeks ago, and we've  
7 reconciled that to the valuation reports that we  
8 has.

9 We're now at our first stab at replicating.  
10 We're within about 2 to 3 percent on the  
11 liability side and a little bit more off on the  
12 normal costs side. We're trying to troubleshoot  
13 and find where we're off, and so I believe within  
14 a couple of weeks we'll be there.

15 Our tolerance range is within 1 percent  
16 whenever we replicate a prior actuary's results,  
17 and I believe we can get there. We just have to  
18 go through the process.

19 CHAIRMAN TUTEN: Well, we appreciate what  
20 you're doing. We gave you a lot of work, you  
21 know, and this kind of decision and this sort of  
22 analysis is not typical. Obviously you know  
23 that.

24 But with the mayor's current plan, the way  
25 it's set up, and the deferred payments, the

1 solvency of the fund, being able to write checks,  
2 et cetera, et cetera, you know, we gave you a lot  
3 of scenarios to consider. That's not just as  
4 easy as plugging in one variable into one  
5 equation and, hey, there we go. It's all over  
6 the place.

7 MR. STRONG: Exactly.

8 CHAIRMAN TUTEN: So we understand why it's  
9 taking so long.

10 MR. STRONG: And once we're there, we can  
11 move on to doing some real analysis, you know, on  
12 projections, you know, analyzing the impact of  
13 the surtax, et cetera, and the pending ordinance.

14 CHAIRMAN TUTEN: If we could, while we have  
15 you, Pete, I'm going to jump around for just a  
16 second. Where's that piece of paper?

17 Joey.

18 MR. GREIVE: Yes.

19 CHAIRMAN TUTEN: You handled this, so I  
20 don't know if -- what we're doing here, but this  
21 request that you've handed us -- does everybody  
22 have that piece of paper from the city?

23 DIRECTOR JOHNSON: I have some extras if  
24 anybody needs one.

25 CHAIRMAN TUTEN: Director, is it okay if we

1 talk about this since we have Pete going or do  
2 you want to wait?

3 DIRECTOR JOHNSON: Yes, we'll do it now.

4 CHAIRMAN TUTEN: Okay. That's fine.

5 Just kind of run down what this is, Joey,  
6 and what --

7 MR. GREIVE: Sure.

8 CHAIRMAN TUTEN: -- you guys are expecting.

9 MR. GREIVE: Absolutely, Mr. Chair.

10 So as we did with 2014-386, 2015-54 and  
11 2015-304, anytime changes are made to the benefit  
12 structure of the plan, the Board requests that  
13 its actuary do an impact statement.

14 And in preparation for you-all requesting  
15 that your actuary do that statement, we wanted to  
16 relay to you that the city is currently selecting  
17 4.25 for the purposes of modeling on the sales  
18 tax growth rate. It will ultimately be an  
19 elected official decision.

20 And the 1.5 percent on the payroll growth  
21 rate, with the justification as required under  
22 the law of the pay raises that we've recently  
23 agreed to with the unions and also the recent and  
24 continued expansion of the public safety  
25 workforce.

1           So we just wanted to relay that to you so  
2           that in your discussion with your actuary, you  
3           can make those requests and know where the city  
4           stands.

5           And, further, we'd like this to be done by  
6           March 31st and reviewed by our actuary. And I  
7           know Pete's still working on the final checking  
8           of his replication, but with -- you know, our  
9           request would be that we get it done sooner than  
10          later.

11          If it can be done sooner than March 31st,  
12          even better. And the only reason for the tight  
13          turnaround request is that that analysis needs to  
14          be done in time for council to review and act on  
15          their implementing ordinance regarding the  
16          benefits.

17          And, you know, when we did it for those past  
18          three ordinances in '14 and '15, it was typically  
19          a two- to three-day turnaround, just a little  
20          one-pager. Some of you who were here probably  
21          remember that. Jarmon would just do a simple  
22          little one-page impact statement on the costs.

23          It may take Pete a little more time given  
24          that they're not fully replicated yet, but our  
25          request would be sooner than later, and

1 definitely by March 31st, if possible.

2 CHAIRMAN TUTEN: Okay. I've got several  
3 questions, of course.

4 But, Pete, when you're doing the analysis  
5 you're doing now, are you including the current  
6 raises and the contracts that were just passed,  
7 the 6.5, 6, 5 and 7?

8 MR. STRONG: Right now we're just trying to  
9 replicate the 10/1/16 valuation with the  
10 assumptions that were used in that valuation  
11 report.

12 CHAIRMAN TUTEN: Okay.

13 MR. STRONG: So once we move forward and do  
14 analysis after we replicate it, we'll be  
15 reflecting, you know, these additional raises and  
16 the other changes.

17 CHAIRMAN TUTEN: Okay. And I noticed the  
18 most curious thing was the March 31st deadline.  
19 That's only two weeks. I mean, that's --

20 MR. STRONG: Yeah, that's going to be tight  
21 for us.

22 CHAIRMAN TUTEN: Yeah, that's -- that's  
23 almost impossible.

24 The other thing, the question I had was,  
25 with the city requesting that we use the rate of

1           1.5 percent for the payroll growth, I'd like to  
2           pose this question to the director: Have we come  
3           to a conclusion or have we decided what we're  
4           allowed to use?

5           Because I know it's not anywhere near that,  
6           and that's what the mayor got into a tiff about a  
7           couple months ago with the Board, was the fact  
8           that his payroll growth number led to an  
9           unexpected \$44 million increase in contributions.

10          And then here we are a couple months later,  
11          and apparently it's not a big deal anymore, which  
12          is sort of surprising to me.

13          But I'm just kind of curious as to how we  
14          got here. But as far as our end, are we even  
15          legally allowed to do this, or how does that  
16          work?

17          DIRECTOR JOHNSON: So the Board will recall  
18          that we reviewed Jarmon's 10/1/16 actuarial  
19          report as part of a workshop that we did in  
20          January.

21          And at that time the growth rate that was  
22          recommended by our actuary was 0.067. And that  
23          was based on a ten-year rolling average, looking  
24          back at payroll growth over ten years and taking  
25          that average.

1           So on the actuarial report that the Board  
2 approved at that time, it accepted that payroll  
3 growth rate. Again 0.067.

4           You also directed me to write a letter to  
5 Doug Beckendorf at the state asking him to give  
6 us guidance on whether that growth rate  
7 reduction -- in order words, going from the  
8 growth rate number we had in 2015 down to this  
9 significantly lower rate in 2016 could be phased  
10 in over three years.

11           My recollection was that we would reduce it  
12 down to 2.5 and 1 1/4, and then the 6 -- 0.067.  
13 As of today, I haven't gotten a response back  
14 from that.

15           Now, we did get an indirect response back  
16 from our new actuary. Pete has had contact with  
17 Doug and I published the response that Pete  
18 received in your February Board book.

19           And the response was basically that the  
20 state would take in consideration all of the  
21 changes that are occurring -- you'd agree? -- all  
22 of the changes that are occurring in  
23 Jacksonville.

24           So the sales rate growth, the growth in pay  
25 raises, and then the other assumptions that will

1 go into valuing the actuarial report.

2 So at this point, again, no official  
3 response. We haven't been given an okay to phase  
4 it in, but we have been told that he'll take that  
5 request into consideration along with considering  
6 everything else that's changing in Jacksonville.

7 MR. STRONG: He didn't want to cherry pick  
8 one assumption and approve that one assumption  
9 without looking at the whole picture.

10 CHAIRMAN TUTEN: Right. I -- well, that's  
11 part of my comments is the fact that it's -- you  
12 know, we don't even have the state's -- the head  
13 guy at the state's view on this, and now the city  
14 is expecting us to just go ahead and sign off on  
15 something that hasn't been approved anywhere.  
16 It's the cart-before-the-horse type thing.

17 But, Bill, you were going to say something?

18 MR. SCHEU: I've got a question and some  
19 thoughts.

20 Is part of this, Joey, using -- there's an  
21 assumption about the discount rate used on the  
22 present value of the future income stream that  
23 goes into this? Because you-all are going to  
24 take a present value of the future income stream  
25 from the sales tax. That gets cranked in as an

1           asset?

2           MR. GREIVE:  Yes.

3           MR. SCHEU:  And what's the discount rate  
4           you-all are using?

5           MR. GREIVE:  The assumed rate of the return  
6           of the plan.

7           MR. SCHEU:  7 percent.

8           MR. GREIVE:  Correct.

9           MR. SCHEU:  I don't know whether that's a  
10          good way to do it or not because I'm not a  
11          financial guy, but that should be an assumption  
12          for this -- for our actuary too, should it not?  
13          As part of this, some discount.  Isn't he going  
14          to have to make that assumption too?

15          MR. GREIVE:  I would refer that to Pete, who  
16          is shaking his head yes.

17          MR. STRONG:  Yeah.  And we agree with the  
18          comments that were made earlier that you should  
19          use the same rate to discount that that's used to  
20          discount the liabilities --

21          MR. SCHEU:  Okay.

22          MR. STRONG:  -- to have those be in  
23          conjunction.

24          MR. SCHEU:  Would it be reasonable to ask  
25          Pete if he could do some alternatives so that you

1 did it at 2.25, which the presentation made on  
2 the growth rate of the surtax, and at 3.75, which  
3 I think is the low end of what the mayor --  
4 they're looking at, and then do it at the 4.25 so  
5 that we've got all three comparisons from low to  
6 high?

7 And the same thing, then, with the assumed  
8 rate of growth in the payroll. Do that both at  
9 0.067 and 1.5 so you can see how those work.

10 And then the final comment was, I don't  
11 think the council is going to act by March 31st.  
12 Now, they may get the legislation, but they've  
13 got a several-week process. So I'm wondering if  
14 we couldn't ask our actuary to complete this in  
15 time to present it to us at our April meeting.

16 CHAIRMAN TUTEN: Well, I think -- I'm with  
17 you, Bill. I think we're up against -- there's  
18 several problems here.

19 The first is the fact that, you know, we're  
20 under the assumption ever since the union and the  
21 city came to an agreement for the police, fire,  
22 all that good stuff, that the Board was going to  
23 have to sign off on that deal as far as the --  
24 you know, the extra payments to the reform  
25 agreement, et cetera.

1           So we went forward with that, giving our  
2           actuary a whole lot of scenarios to ponder  
3           because we have to make a decision.

4           Now we've been informed by Mr. Gabriel that,  
5           according to his research within the last couple  
6           weeks, that we're no longer responsible for that.

7           That's yet to be determined and we're about  
8           to talk about that later, of course. But as a  
9           Board, we still need to have Pete complete his  
10          original mission, but now we've just doubled up  
11          on him and say, look, oh, by the way, can you get  
12          this in there?

13          Because the city is assuming that all this  
14          is going to go forward and there's not going to  
15          be any changes or they're going to be allowed --  
16          we don't even know what the state is going to  
17          allow us to do yet.

18          I don't mind giving Pete this job, but only  
19          if he can incorporate this in while he's doing  
20          what he's originally tasked for. Do you  
21          understand? Because, I mean --

22          MR. SCHEU: Well, I want to incorporate with  
23          the mayor's office as much as we can and help the  
24          council. I just think if it's something on our  
25          behalf, we ought to see it before it goes on --

1           CHAIRMAN TUTEN: Well, I agree. That's what  
2 I'm saying here. I want Pete to -- I want Pete  
3 to accomplish his first mission for us, and if  
4 you can incorporate this into that, which I would  
5 assume you'd be able to do it on some level just  
6 simply because --

7           MR. STRONG: We can probably do some  
8 analysis in time for the April meeting.

9           CHAIRMAN TUTEN: Okay.

10          MR. SCHEU: Can we get him to include those  
11 alternatives?

12          CHAIRMAN TUTEN: Oh, yeah, sure. I'm not  
13 against that. The better -- the more the better.  
14 I'd like to see the big picture here, but it's --  
15 I just don't know -- you know, I don't want to  
16 have to tell Tim two days from now, hey, send a  
17 letter to the city, we need another extension.

18                 I think we just need to go ahead and do that  
19 now and tell Joey while he's sitting here that --  
20 you know, with Pete sitting here, that, you  
21 know -- can you do it in two weeks, Pete?  
22 Because if you can, brother, go for it; but if  
23 you can't, tell us now and that way they'll know.

24          MR. SUGARMAN: I believe that -- the city is  
25 our partner. We should try to do what they've

1 asked, but we do have an ordinance that we have  
2 to follow. And what Bill said is very telling  
3 when he says, I'm not a financial guy, but.

4 The ordinance gives us financial guys, and  
5 the financial guys are the FIAC. And one of the  
6 responsibilities of the FIAC in Section 121 in  
7 the ordinance -- one of their general  
8 responsibilities in Section 121.502,

9 "The FIAC shall have the responsibility and  
10 duty to provide advice to the Board on actuarial  
11 practices and assumptions."

12 We're being asked here to change or to  
13 consider certain assumptions. They have the  
14 responsibility to give you advice on that. This  
15 has now placed a burden on them.

16 We're ready. I'm sure Pete is ready to meet  
17 with them every day over the next two weeks if  
18 that's what it needs to do so they can give you  
19 advice.

20 Now, what happens with the advice once you  
21 get it, when you look at the Section 121.603 of  
22 the ordinance that says, "Actuarial and  
23 investment reports," it says that, "The actuarial  
24 practices will be consistent from year to  
25 year" -- at subparagraph 7 -- "unless changed to

1 an experience study or a decision of the  
2 Board" -- which they appear to be asking to do  
3 here -- "with advice from the Financial  
4 Investment and Advisory Committee, or unless  
5 necessary to comply with applicable laws or  
6 regulations."

7 So although you don't have to follow their  
8 advice, they have the duty to give you advice and  
9 you have the duty to listen to their advice. So  
10 I believe that they must be involved in this  
11 process.

12 In other words, Mr. Chairman, my  
13 recommendation to you is that you refer this to  
14 the FIAC and ask them to meet as soon as possible  
15 to evaluate this and to give you advice.

16 CHAIRMAN TUTEN: Well, that's a good point,  
17 Bob.

18 MR. PATSY: Are you saying, Bob, that this  
19 request needs to be go to the FIAC first?

20 MR. SUGARMAN: Yes, sir. I'm recommending  
21 that the chairman refer to the FIAC with a  
22 request that they meet as soon as possible  
23 because, before you can talk about assumptions or  
24 methods, you need to hear their advice.

25 MR. SCHEU: I'm hearing that maybe two

1 different ways, because they don't need to take  
2 the request, but if we ask Pete to do these  
3 analyses on alternatives, we -- it sounds to me  
4 like we're required that that first go to the  
5 FI- -- not this, but the results go to the FIAC  
6 and then come to us.

7 MR. SUGARMAN: Yes.

8 MR. SCHEU: Because I'd hate to delay the  
9 request. It's the results -- if we ask him to do  
10 X, Y and Z, then he ought to refer that first to  
11 the FIAC --

12 CHAIRMAN TUTEN: Right.

13 MR. SCHEU: -- which fits -- then that can  
14 be part of the regular meeting in April. So we  
15 wouldn't have to have any special meetings and  
16 all that kind of stuff.

17 MR. SUGARMAN: Right. If they want it done  
18 in two weeks, you can have special meetings if  
19 the FIAC and the actuary can reduce it.

20 But you can't cut them out -- what I'm  
21 saying is, you can't cut them out of the process  
22 because it's their responsibility and duty to  
23 consider this, and it's your responsibility and  
24 duty to listen to their advice, not to follow it,  
25 but to listen to it.

1 MR. SCHEU: And that was part of all the  
2 reform that came out of the task force and then  
3 the City Council.

4 MR. SUGARMAN: Yes, sir. I'm reading right  
5 out of the ordinance.

6 MR. BROWN: So once the actuary completes  
7 his work, then the FIAC needs to convene as  
8 quickly as possible to review that work, provide  
9 us with advice --

10 MR. SCHEU: And then we can act.

11 MR. BROWN: -- and then we can act.

12 MR. SCHEU: Yes, yes.

13 CHAIRMAN TUTEN: Right.

14 MR. BROWN: Is that the way the order works?

15 MR. SCHEU: Right. Not refer this, but  
16 refer to them.

17 CHAIRMAN TUTEN: We're just asking Pete to  
18 incorporate this, if he can, as fast as he can,  
19 as confidently as he can, you know.

20 I'll make the comment straight to you, that  
21 no matter what comes from somewhere else, what we  
22 give you, that takes priority. Okay. That's  
23 your job, is for the pension fund, and don't feel  
24 under pressure that you've got to somehow rush  
25 outside requests just because someone else set

1 the deadline that you may or may not be able to  
2 meet. That's not the way this works.

3 The city has their own actuary. They can  
4 run all these numbers. I'm sure they either have  
5 or are going to, and they're going to compare  
6 them probably against yours.

7 But you've got a lot to do. You're doing it  
8 as fast as you can. Don't feel under any  
9 pressure that you've got to rush simply because  
10 the city has a deadline.

11 MR. SUGARMAN: This is -- what they're  
12 asking for is an impact statement. Before a  
13 pension plan can be changed, the City Council has  
14 to have an impact statement.

15 They could get an impact statement from  
16 elsewhere, or they could have an impact statement  
17 that incorporated these.

18 But unless you approve the actuarial  
19 assumptions in your valuation, then what the  
20 impact statement -- whether it comes from Pete or  
21 from the city's actuary is fairly meaningless as  
22 to the actual impact on the plan.

23 That's why we recommend that the actuarial  
24 impact statement be done by the plan's actuary  
25 and following the plan's methods.

1           So if -- I would hate to see the City  
2 Council pass something based upon an impact  
3 statement, then when you do your valuation, you  
4 base it on different assumptions. That -- you  
5 can't do that. Well, you can do it legally, but  
6 you can't do it in any reasonable way of  
7 operating the pension fund.

8           So, again, if the city needs this in two  
9 weeks, we should give it a shot, but I believe  
10 the FIAC should be involved.

11           MR. SCHEU: Two things, a question by me.

12           It would have been helpful if we had gotten  
13 this earlier than just today because we didn't  
14 really have a chance to think about it.

15           Both Ms. Brosche and Councilman Anderson are  
16 here. Are we correct in the assumption that  
17 assuming you-all will get the implementing  
18 legislation -- proposed legislation between now  
19 and the end of the month, your normal practice  
20 would be to take five or six weeks to evaluate it  
21 and decide what you-all are going to do. Is that  
22 right?

23           MS. BROSCHE: The normal legislative cycle  
24 is five weeks, but not every bill takes five  
25 weeks, you know. It goes -- it won't happen with

1 this bill, but there are bills that get  
2 introduced and approved the same night that  
3 they're introduced, and then there are some  
4 things that take a lot longer than the five  
5 weeks. And so I can't speak to that.

6 MR. SCHEU: But it's a pretty important  
7 piece of legislation.

8 MS. BROSCHE: Absolutely.

9 MR. SCHEU: Jason.

10 MR. GABRIEL: May I, Chair?

11 CHAIRMAN TUTEN: Yes.

12 MR. GABRIEL: To Mr. Scheu, and you bring up  
13 a good point, and I was going to wait till my  
14 part, but I think it's an appropriate time to  
15 answer.

16 What will happen is once the implementing  
17 ordinance is filed -- and, of course, there will  
18 be collective bargaining agreements with their  
19 ordinances, but -- you know, between the unions  
20 and the city.

21 But once the implementing ordinance is  
22 filed, which, of course, is going to have a lot  
23 of stuff in it, including the institution and  
24 implementation of the surtax, along with changes  
25 throughout the code, per the code and the

1 charter, at that point in time we'll be required  
2 to provide the Board a copy of that along with  
3 all the supporting documentation for your review,  
4 and you'll have an opportunity to review and  
5 comment and provide that to council for their  
6 consideration.

7 And actually there's a stipulated time fame  
8 for that too because that review and comment has  
9 to happen prior to the public hearing when  
10 council actually considers it.

11 And so having said all that, depending on  
12 when that bill is filed and, of course, once it's  
13 filed we will immediately get a copy over to the  
14 Board, that will start the time clock ticking.

15 And like you said, I don't anticipate any --  
16 anything other than the normal course of the  
17 legislative cycle here and hence that's typically  
18 five to six weeks.

19 But the public hearing, which is sort of a  
20 milestone in that legislative process -- it's not  
21 six weeks; I think, you know, loosely speaking,  
22 maybe three weeks or four weeks into the  
23 process -- is going to be sort of a milestone  
24 when this Board should have hopefully, you know,  
25 reviewed it and commented for council's benefit.

1 MR. SCHEU: But the council normally hears  
2 from the public more than just once, even though  
3 they have a -- you know, they've got a statutory  
4 required public hearing.

5 MR. GABRIEL: Right.

6 MR. SCHEU: But they -- sometimes they want  
7 them and sometimes they don't hear from the  
8 public. There will be other times.

9 MR. GABRIEL: There'll be -- there'll be  
10 multiple opportunities, that's correct, along the  
11 way.

12 MR. SCHEU: Right. So that if our -- when  
13 is our April Board meeting?

14 DIRECTOR JOHNSON: Third Friday in April.

15 MR. STRONG: April 21st.

16 MR. SCHEU: So as Bob said, we probably  
17 should try to hurry it along. But that would be  
18 an absolute deadline.

19 MR. GABRIEL: May I say one more thing,  
20 Mr. Scheu?

21 And just to supplement this, just to give  
22 you a little bit of a context to the March 31st  
23 sort of proposed deadline here for the actuarial  
24 valuation, the reason for that, I think, I'm just  
25 reading between the lines here, I'm not -- I

1 haven't been instructed to give any of this  
2 advice here, but I think the context of that  
3 deadline is backtracking from other things.

4 And so, for example, we've got the  
5 legislation that will be coming your way, coming  
6 council's way. Per the code, when the council  
7 reviews the ordinance, there -- and I think it's  
8 already been alluded to here -- there's going to  
9 be the need for this -- I guess we're calling it  
10 an impact statement.

11 Well, that impact statement, also per the  
12 code, is contemplated to have been reviewed by  
13 the Division of Retirement. You see what I'm  
14 saying?

15 MR. SCHEU: Sure.

16 MR. GABRIEL: So I think once Mr. Strong has  
17 prepared that, whenever that is, and it's  
18 ready -- and, of course, if the FIAC reviews it,  
19 that's fine too, but then there will need to be  
20 an opportunity for the state at the Division of  
21 Retirement to look at it and also provide  
22 comment, again, for City Council's benefit.

23 So, again, these -- these time lines are all  
24 predicated on backtracking from the ultimate goal  
25 of, you know, implementing the surtax.

1 I just provide that for context.

2 MR. SCHEU: And so, again, the -- well,  
3 here's a lot of reasons for the quick pathway,  
4 but one is probably the need to get the budget  
5 for next year. So that is really in the summer  
6 that that happens. So there's still time to do  
7 stuff.

8 MR. SUGARMAN: If I may, results are  
9 requested here on the payroll growth rate  
10 assumption.

11 May I remind you of the requirements of the  
12 ordinance again in 603 -- 121.603, which says,

13 "In addition to following all professional  
14 standards and requirements for actuarial analysis  
15 in reporting, the Board of Trustees will utilize  
16 the following approaches and assumptions:"

17 And it says, "(3) The latest experience  
18 studies prepared by the Board's actuary."

19 So the -- what this is telling us is that if  
20 you're going to pick an assumption that's  
21 based -- for which an experience study has been  
22 done, you have to have an experience study behind  
23 that to support it.

24 It seems that here you're being asked to use  
25 an assumption on payroll growth based on

1 collective bargaining agreements and based on  
2 future agreements. And that would be valid if  
3 your actuary approves. And we have other clients  
4 who do that.

5 But we -- our other clients are not  
6 restricted, as are you, to using the latest  
7 experience studies prepared by the Board's  
8 actuary. This is what you're told to do by the  
9 ordinance.

10 I don't know how you can support a payroll  
11 growth study, a payroll growth assumption, that  
12 is not supported by an experience study.

13 Very simply, if somebody challenges you, why  
14 didn't you take this payroll growth assumption,  
15 and said, where is the experience -- and the  
16 answer I would have to give them, or I would  
17 believe OGC has to give them, is, here's the  
18 experience study that supports it. That's what  
19 this tells us.

20 If we don't have an experience study, I  
21 don't know how we can use the assumption.

22 CHAIRMAN TUTEN: Well, I agree with you,  
23 Bob, on that part. That's logical. It makes  
24 sense. You have to have everything to back up  
25 whatever you want to claim.

1           The problem with that is we have to back up  
2 even further, getting back to what Director  
3 Johnson told us, we haven't even got a green  
4 light from the state yet, you know.

5           I think -- I don't need to ask Director  
6 Johnson, but possibly send off another letter to  
7 the state and see if they could expedite what  
8 they're thinking of, because until they say, you  
9 can do it, then, you know, we could put any  
10 variable in we want to. It's doesn't matter.  
11 It's doesn't technically mean it's legal.

12           And then if for some reason the state comes  
13 back and says no, we can't use it, and then what  
14 we've handed to the council and everybody else  
15 down the line, we're going to have to recalculate  
16 all of this, and that's going to take a long  
17 time.

18           MR. SCHEU: Well -- but if we did it in  
19 these alternatives --

20           CHAIRMAN TUTEN: Sure.

21           MR. SCHEU: -- so you did it based on that  
22 and then going forward. Because I do think we  
23 want to cooperate as much as we can, and we're  
24 not being asked to adopt anything.

25           We're just asking -- the way I read this,

1 they're just asking our actuary to do some work  
2 for them. So we wouldn't be adopting anything.  
3 We would just be passing on what our actuary did  
4 using different assumptions, including those  
5 based on the experience study.

6 MR. SUGARMAN: That's right. These are  
7 hypotheticals.

8 MR. SCHEU: So we could do that.

9 MR. SUGARMAN: This are hypotheticals --

10 MR. SCHEU: Yeah.

11 MR. SUGARMAN: -- and then we would work  
12 with OGC and with the actuary to see if there is  
13 an experience study that backs up any assumptions  
14 that you adopt.

15 At the end of the day, you adopt the  
16 assumptions, and there needs to be an experience  
17 study that backs that up. Those are the two  
18 pieces of paper we need, your adoption and the  
19 experience study.

20 Now, this may be a way of getting there.

21 MR. SCHEU: But we don't have to adopt  
22 anything regarding this request.

23 MR. SUGARMAN: No.

24 MR. SCHEU: Because we're not being asked to  
25 act on that.

1           MR. SUGARMAN: These are just -- well, as I  
2 read it, the request -- and we go back. They  
3 want an actuarial impact statement.

4           Now, the actuarial impact statement is a  
5 word of art. That's something that's required by  
6 Florida law before a change in a pension plan can  
7 be adopted.

8           Now, if we said -- if you left out the word  
9 "actuarial impact statement" and replaced it with  
10 a study or a projection or a proposal, then those  
11 would be possibilities.

12           An actuarial impact statement is something  
13 that's used by a City Council to understand the  
14 impact; namely, the cost of a change they're  
15 being asked to make.

16           The city is our partner, and we have a City  
17 Council member who comes here to every meeting.  
18 I would hate to give the City Council an  
19 actuarial impact statement upon which they rely,  
20 and then find that you cannot or should not  
21 include that, the assumptions in that statement,  
22 in your annual valuation. That wouldn't be fair  
23 to the city.

24           MR. SCHEU: And it does ask the Board to  
25 perform it, not -- so we would have to submit it

1 as our --

2 CHAIRMAN TUTEN: Well, I think what you've  
3 got to understand, Bill, what we're doing is  
4 we're sort of submitting it by default as our  
5 decision to -- we approve this.

6 When we authorize the impact statement, they  
7 give the numbers to Ms. Anna, that's what we've  
8 done without voting on it. We've said, go ahead  
9 and give it to them.

10 MR. SCHEU: Sure.

11 CHAIRMAN TUTEN: And, you know, like Bob is  
12 saying, if they had put in the language an impact  
13 study or something to where it wasn't formal.  
14 But, yeah, this is a formal request and it's  
15 going to be formal numbers we give them based on  
16 this request.

17 MR. SCHEU: So it's just we're sort of in --  
18 we're in a fiduciary box.

19 CHAIRMAN TUTEN: Exactly.

20 MR. SCHEU: And part of it is caused by the  
21 legislation that the City Council passed in terms  
22 of our governance.

23 MR. SUGARMAN: That's right.

24 MR. SCHEU: Okay.

25 MR. SUGARMAN: If the request is changed

1 to -- what would you call it, Pete, just a study?

2 MR. STRONG: Yeah. Just an analysis or a  
3 study.

4 MR. SUGARMAN: If it's changed to an  
5 analysis or a study, then you don't have to go  
6 through any of these steps. You don't have to go  
7 to the FIAC --

8 MR. SCHEU: But then Jason --

9 CHAIRMAN TUTEN: Well, the problem the city  
10 has, though, that's not going to be technically  
11 legal. In other words, they need that impact  
12 statement from this Board, from the pension fund,  
13 for them to legally be able to do whatever you  
14 guys do with laws.

15 I mean, you can't pass a law without  
16 something legal backing it up. A study is not  
17 going to be enough.

18 MR. SCHEU: Jason, is that right?

19 MR. GABRIEL: And through the Chair to Board  
20 Member Scheu, you know, the language in the code  
21 in terms of what will supplement the legislation,  
22 the terms used are "an actuarial report." An  
23 actuarial report, together with recommendations  
24 and comments from the state Division of  
25 Retirement. So that's what the language is.

1           Now we're sort of maybe conflating impact  
2 statement with other concepts. I mean, you know,  
3 these are the baseline assumptions that are being  
4 requested by the city.

5           And I think, to sort of take a bird's-eye  
6 view here, if the fund's actuary -- and I  
7 understand that there is some communication with  
8 the city, again, with appropriate sort of silos  
9 of independence, but I think if there's that  
10 communication along with Division of Retirement,  
11 who, at the end of the day, will either sign off  
12 or disapprove or, you know, put some sort of  
13 stamp of approval on the whole process, I think  
14 that will be sufficient.

15           CHAIRMAN TUTEN: Bob, did you want to make a  
16 comment?

17           Well, and no disrespect to Mr. Gabriel,  
18 because as someone who loves to talk, I  
19 understand the use of words. But what you're  
20 telling me there is nothing more than a  
21 generalization, a generality.

22           Bob just told us 20 minutes ago that we have  
23 to use similar practices all the way down the  
24 line, as we've done in the past when it comes to  
25 actuarial studies.

1           Those aren't reports. Those are impact  
2 statements. They're studies. They're hard  
3 numbers that we can pass down the line. In other  
4 words, we can't pass something and then give it  
5 to you guys as just, hey, here's our report, you  
6 know.

7           I know what it says. I'm not disagreeing  
8 with you there, but that's just not the way the  
9 Board does things. You don't -- that's not  
10 fiduciary at all. That sounds like something a  
11 used car salesman would try. You know, don't  
12 read the small print. Here you go. Wait a  
13 minute, hold up. That's not going to fly here.

14           We need an impact statement from him. It's  
15 going to take whatever amount of time it's going  
16 to take. We're going to try to expedite it for  
17 you guys' benefits. We're not fighting the city  
18 on this, but it takes time.

19           And the first thing on the list is we need  
20 to get something from the state that says you're  
21 not wasting your time. We'll do all the  
22 scenarios we can do. That's not a problem. And  
23 if we do them and then the state comes back and  
24 says, you have to use -- you can use 1.5, then we  
25 can sign off.

1 I'm sure Pete could whip up an impact  
2 statement like that with those variables  
3 overnight, fax it to us, baby, here is it,  
4 because you've already got the numbers all done.

5 But as far as being legal, I'm not  
6 comfortable with passing anything down the line  
7 other than what's required by law. And that's  
8 called, do it the same way you've always done it,  
9 and then when you hand it to them, it's a legal  
10 document. They can use it. There's no --  
11 there's no question about it.

12 MR. SCHEU: Well, I think we can collaborate  
13 with them and give them the alternatives and  
14 submit them all and say, here's what --

15 CHAIRMAN TUTEN: Well, I have no problem  
16 with that, Bill, but --

17 MR. SCHEU: I hate to just wait on the state  
18 to --

19 CHAIRMAN TUTEN: -- the general counsel  
20 here, and the language that's been floated was,  
21 we can do that. I have no problem with that, but  
22 I want neon letters at the top, this is just a  
23 study, this is not a legal document, because  
24 they're insinuating and stating that basically we  
25 could do that, and then what we hand them will be

1 good enough, that they could use that in their  
2 reports.

3 And that's something I don't -- I don't want  
4 to do, you know. I want them to fully understand  
5 that this is not our final report.

6 MR. SUGARMAN: Right. I think you have two  
7 choices here. They want an actuarial impact  
8 statement. We've already told you what you have  
9 to go through in order to validate that.

10 If they want a study, we can -- that can be  
11 done without the FIAC, without having an  
12 experience study the facts. It's just, this is  
13 what it would look like if you use these  
14 assumptions.

15 But the City Council will have to seek its  
16 own advice, but I do not believe that the City  
17 Council can go just on a study. I believe the  
18 state law that says actuarial impact statement  
19 means an actuarial impact statement.

20 But, again, these are things we can work  
21 with the OGC on on this request that we received  
22 this morning.

23 CHAIRMAN TUTEN: Pete, do you have any  
24 questions?

25 I'm not arguing with you, Bill. I mean, I

1 understand. We can do all these scenarios, and  
2 I'll be more than happy to hand it to everybody  
3 to look at, but the City Council and the city  
4 needs to know before they decide to green-light  
5 anything based on our numbers we've handed them,  
6 that we will give them the official, this is it.  
7 But we can hand them the preliminaries. I have  
8 no problem doing --

9 MR. SCHEU: I just think we need to get --  
10 we need to be helpful and get going --

11 CHAIRMAN TUTEN: Oh, I agree.

12 MR. SCHEU: -- on doing the analysis. And I  
13 would propose on all these alternative  
14 assumptions on the payroll growth rate assumption  
15 and on the other assumption that's there too,  
16 the -- the --

17 MR. STRONG: Surtax.

18 MR. SCHEU: The surtax. Right, the surtax.

19 And maybe we should leave it to our counsel  
20 to work it out because Jason represents the City  
21 Council, he represents us, and he represents --

22 CHAIRMAN TUTEN: The mayor.

23 MR. SCHEU: -- the mayor. And so maybe we  
24 leave it to Bob and Jason to work out -- we sort  
25 of do it in the format of the report, but if an

1 impact statement is required -- because we really  
2 don't want the council wasting its time.

3 If they pass the legislation and it turns  
4 out to be defective, then we're starting all over  
5 again.

6 MR. BROWN: Well, I think he's saying an  
7 impact statement absolutely is required.

8 MR. SUGARMAN: The impact statement is  
9 required. But I think, Bill, you've got the  
10 right path. We give them -- we give them the  
11 study with all these different assumptions and  
12 alternatives.

13 And then the city says, well, gee, I didn't  
14 know it was going to cost that much, or, gee,  
15 these are the numbers I was looking for. Our  
16 actuary says something different. They need that  
17 information. They need to know what our actuary  
18 would do with these things, these assumptions and  
19 alternatives.

20 Then if they say, this is the one that we  
21 like, this is the one we're asking you, the  
22 Board, to adopt, then we give it to the FIAC. We  
23 see if there's an experience study that backs it  
24 up.

25 And based on the advice you get from the

1 FIAC and based upon meeting the other  
2 requirements of the law, which requires you to  
3 use usual actuarial practices, you have to have  
4 an experience study, they have to be consistent,  
5 then you can adopt the experience study and they  
6 can go to the bank with that.

7 MR. BROWN: That also includes weighing in  
8 from the Division of Retirement Services, though,  
9 correct?

10 CHAIRMAN TUTEN: Yeah. When can we do all  
11 that? What if the state hasn't come back with  
12 their opinion as far as what number we can use  
13 for that payroll growth assumption that we've  
14 asked them about?

15 MR. SCHEU: But we're doing it  
16 alternatively. We're moving the ball down the  
17 court.

18 CHAIRMAN TUTEN: I understand.

19 MR. SCHEU: So if they require it, that's  
20 going to come out in the wash.

21 MR. SUGARMAN: Yeah. Well, that's one of  
22 the sign-ups. When the city says, I've seen all  
23 these studies, this is what I want, then we go to  
24 the FIAC, then we go to you, then we go to the  
25 state. We try to line it all up. Let's find out

1 what they want.

2 MR. BROWN: Okay.

3 MR. SUGARMAN: And they're perfectly  
4 reasonable in asking us for a report of all the  
5 different choices so they can decide what they  
6 want.

7 CHAIRMAN TUTEN: That's fine.

8 MR. SCHEU: So I move we proceed in that  
9 manner using these alternative assumptions. And  
10 then if that needs to be converted into an impact  
11 statement as determined by council or the state,  
12 that we then start that process.

13 But I do think we need to try to move the  
14 ball down the court, so I'll make that motion --

15 CHAIRMAN TUTEN: Well, I agree. I have no  
16 problem with that.

17 MR. BROWN: And I disagree with you, Rich,  
18 on the direction to the actuary to not place any  
19 sort of rush on it.

20 While we certainly don't want them to make  
21 any errors, there is a time component, you know,  
22 that needs to be considered, as we are partnering  
23 with the city.

24 We know that the taxpayers have approved a  
25 referendum. We know that the unions have

1 supported a prospective contract. We need to  
2 move as expeditiously as possible.

3 MR. PATSY: Realizing the 31st still may not  
4 be --

5 MR. BROWN: I don't think the 31st is  
6 realistic based on what our actuary is saying,  
7 but at the same time, we need to make sure that  
8 as close to that date as possible that we meet  
9 it.

10 MR. SCHEU: Right. And if it's just to  
11 report, unless they decide that we need an  
12 impact -- they need an impact statement, that we  
13 could then consider it either at a special  
14 meeting or a meeting on the -- our regular  
15 meeting, which should fit -- that should fit  
16 within the council's parameters anyway.

17 CHAIRMAN TUTEN: Okay. Do we need --

18 MR. SUGARMAN: So the motion would be to  
19 request from our actuary a report of all of the  
20 requests given by the city, and to authorize your  
21 lawyers and your actuary to work together to  
22 provide an actuarial impact statement once one is  
23 requested by the city following the usual  
24 procedures of the ordinance.

25 CHAIRMAN TUTEN: That's fine.

1 MR. SUGARMAN: Two-step procedure.

2 MR. BROWN: Okay.

3 CHAIRMAN TUTEN: Pete, you got all that,  
4 buddy?

5 MR. STRONG: I think so. But it's going to  
6 take us beyond the 31st.

7 CHAIRMAN TUTEN: Hey, you signed a contract,  
8 dude, too bad.

9 (Laughter)

10 MR. SCHEU: With Chris's part, we're not  
11 trying to slow walk it --

12 MR. BROWN: No, no.

13 MR. SCHEU: -- we really need to move it  
14 along.

15 MR. BROWN: I mean, there's a balance. We  
16 don't want it to be rushed to the point where it  
17 could container errors or bad information.

18 At the same time, you know, let's be candid  
19 here. There is a lot of considerations where  
20 time -- it's important to make sure that we're  
21 adhering to deadlines.

22 Do you have a copy of this?

23 MR. STRONG: Yes. I've been making notes.

24 MR. BROWN: So I'll make a motion to do  
25 exactly --

1 (Laughter)

2 MR. SCHEU: I'll second that. But that we  
3 do include these alternative assumptions.

4 MR. BROWN: Right, yeah.

5 MR. SUGARMAN: Yes. This is the full menu  
6 of what's going to be delivered.

7 MR. PATSY: And it's not official until --

8 MR. SUGARMAN: It's a report.

9 MR. PATSY: -- we get feedback from the  
10 state as far as the growth assumption rate.

11 MR. SUGARMAN: Right. The next time you'll  
12 probably see this is after the report is analyzed  
13 by pension office, by the city, by the -- the  
14 actuary will produce it, by the lawyers.

15 Next time you'll probably see this is an  
16 actuarial impact statement that will include  
17 whatever is off this menu that the city wants  
18 that the actuary is willing to sign his name to  
19 and that follows all the procedures in the  
20 ordinance.

21 CHAIRMAN TUTEN: Go ahead, Jason.

22 MR. GABRIEL: Thank you, Mr. Chair. And if  
23 I can just piggy-back on what Mr. Sugarman said  
24 and just to clarify.

25 So I want to make sure that this action is

1 inclusion of, of course, pension counsel and OGC  
2 working together along with the actuaries in  
3 order -- and if we determine legally that it  
4 really should be this square impact statement as  
5 opposed to an actuary report, leave that to the  
6 lawyers to work through and your actuaries.

7 And then when you do see it, that it's --  
8 whatever it is, that it manifests into a  
9 conclusive final document by the time you see it.

10 CHAIRMAN TUTEN: That's fine.

11 MR. SCHEU: That's fine.

12 MR. BROWN: So the motion includes what  
13 Mr. Gabriel said. Let's go back two pages on the  
14 transcription and that's everything we're pushing  
15 for. Let's go ahead and vote.

16 MR. PATSY: Joey, I have a question.

17 Where it says city actuary in -- looks like  
18 the fourth line, you're referring to Milliman,  
19 correct?

20 MR. GREIVE: Correct.

21 MR. PATSY: So effectively what you're  
22 asking is Milliman to check our work, correct?

23 MR. GREIVE: Correct.

24 MR. PATSY: Okay.

25 CHAIRMAN TUTEN: Okay. We have a motion and

1 a second, correct, to start the study, et cetera,  
2 et cetera.

3 Any further questions?

4 (No responses.)

5 CHAIRMAN TUTEN: All in favor?

6 (Responses of "aye.")

7 CHAIRMAN TUTEN: Any opposed?

8 (No responses.)

9 CHAIRMAN TUTEN: None. Good luck.

10 MR. SCHEU: Can we take a short break?

11 CHAIRMAN TUTEN: All righty. The next up is  
12 Investment Consultant Report.

13 MR. PAYNE: He wants a break.

14 DIRECTOR JOHNSON: We're going to need a  
15 minute to get Craig Coleman on the line.

16 CHAIRMAN TUTEN: Who are we calling?

17 DIRECTOR JOHNSON: Craig Coleman.

18 CHAIRMAN TUTEN: Is any of this, Director --  
19 do we need to vote on anything with any of this?

20 DIRECTOR JOHNSON: No.

21 CHAIRMAN TUTEN: In the interest of time, if  
22 you don't think it would offend Greg -- or Craig,  
23 I would maybe recommend to the Board, unless you  
24 want to talk to them about something, just review  
25 it on your own time and bring up any questions or

1 concerns at the next meeting, or is there  
2 something in particular you guys want to talk  
3 about now?

4 MR. SCHEU: We've already acted on the  
5 request for interviews --

6 DIRECTOR JOHNSON: We're acted on Number 1.

7 MR. SCHEU: -- so we've already done that.

8 CHAIRMAN TUTEN: Okay. Flash Report and  
9 Economic Capital Market Review. We all watch TV.  
10 We've seen that, done it.

11 MR. LUNDY: I do have -- they have revised  
12 three pages of the report. I gave it to all the  
13 Board members, but if anyone else at the table  
14 needs some.

15 CHAIRMAN TUTEN: Okay. Thank you, Stephen.

16 So if you don't mind, we'll skip that for  
17 today, or review it, pass it on to Craig, and  
18 then if you want to quickly get to the audit --

19 MR. SCHEU: Yes. That's what I was going to  
20 say.

21 CHAIRMAN TUTEN: Then we'll take a break.  
22 How about that?

23 MR. SCHEU: That's fine.

24 CHAIRMAN TUTEN: Congratulations, by the  
25 way.

1 MS. DUFRESNE: Well, thank you. My first --  
2 my first item is to clarify a little bit.

3 Our firm is ceasing financial statement  
4 audits. So moving toward retirement, but I'm  
5 still here. The firm is still here.

6 THE REPORTER: Excuse me --

7 MS. DUFRESNE: I'm sorry. I've not  
8 introduced myself. Linda Dufresne, KBLD, LLC,  
9 audit firm.

10 Anyhow, we are -- the firm is still here and  
11 we're just ceasing financial statement audit  
12 services for all of our clients. We haven't  
13 singled you out in any way.

14 CHAIRMAN TUTEN: Oh, I know.

15 MS. DUFRESNE: And so if there are services  
16 perhaps that your incoming auditor is unable to  
17 do because of independence that we may be able to  
18 help with because of our institutional knowledge  
19 with the fund, you know, keep us in mind.

20 CHAIRMAN TUTEN: Of course.

21 MS. DUFRESNE: With that clarified, we would  
22 just want to point out the minor changes to the  
23 financial statements that were presented last  
24 month.

25 So on page 3, as Anna pointed out, we had a

1 decimal point in the wrong place in the third  
2 bullet point on page 3. The sentence now reads,

3 "In general, the current funded ratio  
4 indicates that for every dollar of benefits due,  
5 the fund has approximately .4524 dollars of  
6 assets to cover it." Which we consider that to  
7 be what we call a sensitive disclosure because  
8 it's fairly significant to all of you.

9 And also we wanted to point out that we also  
10 consider the city's fiduciary net pension  
11 liability of the 1.8 billion to be a sensitive  
12 disclosure and wanted to point that out.

13 On page 22, we updated the paragraph  
14 regarding Claims and Litigation to include some  
15 language about the litigation resulting from the  
16 proposed changes to the Senior Voluntary Fund.

17 And we also updated on page 22 the  
18 Subsequent Event to include that this ongoing  
19 discussion with the proposed structure of the  
20 ongoing pension contribution versus benefit funds  
21 is mentioned.

22 That's basically the changes. I want to  
23 thank you-all for allowing us to be of service as  
24 your auditors.

25 Any questions from you?

1 MR. SCHEU: What do we do, receive it and  
2 approve it, or what do we do?

3 MS. DUFRESNE: I have a manager rep letter  
4 that's going to be dated today and signed today,  
5 and then the final report can be released.

6 MR. SCHEU: Devin.

7 MR. CARTER: You need to vote on approval of  
8 the report. It was deferred at our last meeting  
9 based on the (inaudible).

10 MS. BROSCHE: I have a question not  
11 for Ms. Dufresne, but actually for Mr. Strong.

12 And I'm not sure if you're looking at the  
13 report, but on page 22, there about the middle of  
14 the page it talks about which mortality table is  
15 being used last year -- or for this report, the  
16 10/1 report of 2016 versus the 10/1 report of  
17 2015.

18 And my question is, I know you didn't  
19 prepare either of those reports, but does it make  
20 sense to you -- because there's more than meets  
21 the eye in terms of the dates of the mortality  
22 tables, does it make sense to you that we move  
23 from 2014 to 2000?

24 MR. STRONG: Well, the move was a  
25 requirement by state statute.

1 MS. BROSCHE: Okay.

2 MR. STRONG: House Bill 1309 effective for  
3 all valuation dates in 2016 requires all  
4 municipal plans in the State of Florida to use  
5 the same mortality rates used by the Florida  
6 Retirement System.

7 MS. BROSCHE: Okay. Thank you.

8 MR. STRONG: Sure.

9 CHAIRMAN TUTEN: So are we going to wait on  
10 her official signed-off report or are we going --

11 DIRECTOR JOHNSON: No, you do it today. You  
12 need a motion to approve.

13 CHAIRMAN TUTEN: Okay.

14 MR. SCHEU: I move.

15 MR. PAYNE: Second.

16 CHAIRMAN TUTEN: Who's second?

17 MR. PAYNE: I seconded.

18 CHAIRMAN TUTEN: Okay. We have a motion and  
19 a second. Any questions, comments?

20 (No responses.)

21 CHAIRMAN TUTEN: All in favor?

22 (Responses of "aye.")

23 CHAIRMAN TUTEN: Any opposed?

24 (No responses.)

25 CHAIRMAN TUTEN: Thank you.

1 MR. SCHEU: Thank you, Linda.

2 MR. BROWN: Thank you very much.

3 CHAIRMAN TUTEN: All righty. On that note,  
4 let's take a quick break. Are we going to come  
5 back to the meeting or --

6 DIRECTOR JOHNSON: We're going to come back  
7 to the meeting. Take a break and come back.

8 (A break was taken; thereafter the meeting  
9 continued as follows:)

10 CHAIRMAN TUTEN: All right.

11 Director Johnson -- is everybody here?  
12 Everybody's here.

13 New Business, in red. I'm looking forward  
14 to this one.

15 DIRECTOR JOHNSON: A lot has happened in the  
16 last 30 days. When the Board met in February, I  
17 was directed to schedule a workshop, and the  
18 intent of that workshop at the time was to give  
19 Board members the information with regard to  
20 their responsibilities and authority to possibly  
21 take action relative to a proposal from the city.

22 We were anticipating that the workshop would  
23 really be one in which you would be trained on  
24 the law so that when the request came, you have  
25 all the information you need to take action.

1           A lot has happened in the last 30 days.  
2           That's changed.

3           In the interim I sent an email out to the  
4           Board members asking them to submit questions to  
5           me that would go to both Mike Weinstein on the  
6           finance side and Jason Gabriel on the legal side.

7           Those questions that we sent to Jason he  
8           answered, and I sent those out to all the Board  
9           members with his response to the questions.

10          And you'll recall that there were two key  
11          questions in the beginning of that. One question  
12          was: What specific action is this Board being  
13          asked to consider?

14          And my recollection is that Jason's response  
15          to that was that the Board would be asked to  
16          consider accepting the collective bargaining  
17          agreement that had been negotiated between the  
18          city and the unions.

19          The second question was with regard to the  
20          timing of the action that we had to take. In the  
21          interim, Jason and his staff have, I guess, more  
22          deeply analyzed those questions.

23          And with regard to the first one, he has  
24          determined that there really isn't an action that  
25          this Board has to take.

1           In other words, they don't have to accept or  
2 ratify the union agreements between the parties.  
3 And as a result of that, there is nothing that  
4 the city has brought to us to analyze with regard  
5 to the impact of substituting the supplemental  
6 payment that we're receiving now with a future  
7 promise of contribution from the surtax.

8           So that's why Mike isn't here. Mike will  
9 not be making a presentation.

10           So I guess at this point it's a great  
11 opportunity for Jason and his staff to give us a  
12 little bit of background on what's changed from a  
13 month ago. Obviously when the agreements were  
14 written and signed off on, there was  
15 contemplation in it that the Board had a role,  
16 otherwise we wouldn't have been included in the  
17 agreements.

18           It was contemplated that the Board had a  
19 role last month when we met, otherwise we  
20 wouldn't have scheduled the workshop to prepare  
21 ourselves to be able to make some decision.

22           So now we don't have a role, at least as it  
23 applies to accepting these agreements and also  
24 accepting to replace the current stream of  
25 income, the supplemental payment, with the future

1 stream of income from the surtax.

2 So Jason has sent an email out that explains  
3 generally his logic. That's been sent to all the  
4 Board members. He also has sent legal memoranda  
5 to Bob and his staff to kind of support the logic  
6 that goes behind what you-all now know.

7 And I think this is a great opportunity for  
8 us to find a little bit more out from Jason about  
9 what happened since the last time the Board met  
10 to get a little bit of color on the answers that  
11 he gave us.

12 And since we're doing this within a Board  
13 meeting, the Board is still in a position where  
14 it can make recommendations or direct me, if you  
15 choose to, as to what to do from here on.

16 So with that background, I'll turn it back  
17 over to the Chair who may want to give the floor  
18 to Jason so that he can, again, answer some  
19 questions about his new opinion relative to the  
20 Board's role.

21 CHAIRMAN TUTEN: I think you sum it up  
22 pretty good, Director. But I'm curious,  
23 Mr. Gabriel, and I'm going to need you to explain  
24 it to me.

25 You made contracts with the unions where

1           this was -- where our approval was part of the  
2           deal. You had a meeting with four of the five  
3           trustees, myself not included, less than, what, a  
4           week ago?

5           And then it seems after the meeting, all the  
6           trustees all of a sudden, the city, whether it's  
7           you or whomever, decides that you don't need the  
8           Board's approval.

9           Now, before we get into our lawyer's  
10          interpretation and where we go from here, there's  
11          a whole host of theories as to why you came out  
12          with this opinion when you did instead of a month  
13          ago or basically never even coming out with it  
14          and then having them sign contracts, you know,  
15          without this being a part of it.

16          I find it very curious that it comes out  
17          now, literally days before we meet to discuss it,  
18          you know. I'll turn it over to you for the  
19          explanation.

20                 MR. GABRIEL: Sure, sure. No problem.

21                 Jason Gabriel, General Counsel for the  
22                 Consolidated Government, also known as  
23                 Shakespeare by some of the crowd.

24                         (Laughter)

25                 MR. GABRIEL: Let me start out with sort of

1 two fundamental statutory charter ordinance code  
2 provisions and then I'll explain sort of what led  
3 up to where we are today. And I'll go nonlinear,  
4 just like some of Shakespeare's plays. I'll  
5 start in 2015 and go forward and then backwards.

6 So in 2015, we, the city, the Board and same  
7 named plaintiffs, entered into what's called a  
8 Pension Reform Agreement, which was a big step  
9 forward, I believe, from many years, decades, of  
10 inappropriate intertwining of this Board with  
11 pension design, amongst some other things.

12 I'll go back in time. In 1990 when this  
13 pension Board became an independent agency, as  
14 that term is defined in the charter, from maybe  
15 the first few minutes of its infancy, we were in  
16 litigation.

17 The Board instituted litigation against the  
18 city and it had to do with the use of chapter  
19 funds. And I'm not saying that the city didn't  
20 do something to perhaps instigate that, but be  
21 that as it may, the Board and the city have been  
22 in litigation since 1990 on and off.

23 It was in litigation. It was settled in  
24 1992, 1993, out of which came this -- let's call  
25 it, for lack of a better term, an eight-year

1 agreement which then was amended over time.

2 We're going back to the Ed Austin Administration  
3 and then the Delaney Administration in 2000.

4 For whatever reasons, there was a  
5 culmination in a 2000 agreement which was known  
6 as, you know, colloquially amongst the community,  
7 the 30-year agreement, which came out of the 2000  
8 negotiations with a treatment of chapter funds  
9 along with pension benefits, et cetera, and which  
10 then was amended over time. And then once again  
11 some litigation.

12 And I'm really going bird's-eye view here  
13 and not getting into the minutia of what  
14 instituted litigation, what-not.

15 But in 2000 -- end of 2012, beginning of  
16 2013, there was what's known as the Wyse case  
17 where Randy Wyse and three other named plaintiffs  
18 sued the city.

19 And at the time, the Board, under previous  
20 fund counsel, cross-claimed into that case, and  
21 I'll reserve my commentary as to the  
22 appropriateness of that and how that went about,  
23 but the fact is, they cross-claimed into that  
24 case. And that case served as sort of a backdrop  
25 for further pension reform discussions and

1 debates from 2012, 2013 on through 2015.

2 And 2015 culminated with what we call the  
3 2015 agreement which was approved in May of 2015,  
4 right at the end of the Brown Administration and  
5 sort of on the cusp of the Curry Administration,  
6 along with several new council members.

7 Again, a very strong foot forward in terms  
8 of putting the various parties of the  
9 Consolidated Government sort of back into the  
10 traditional and legal role that they are called  
11 to serve by law.

12 And just as a side note to that May of 2015  
13 approval of the reform agreement, the thrust of  
14 the Wyse case had at its heart a 30-year  
15 agreement that in March of 2015 was thrown out by  
16 a competent court of jurisdiction and, in fact,  
17 that was upheld by the First DCA.

18 So you have the 2015 agreement, which has in  
19 it a host of good stuff, including very  
20 well-thought through, wise governance and  
21 administration requirements, which implicate this  
22 Board and how it operates.

23 It had in it pension items. And there was a  
24 strong effort at the time to keep all of these  
25 nontraditional negotiations between the city and

1 the Board in the Sunshine because we were so  
2 focused on not violating the Sunshine Law because  
3 of all of these cases in the backdrop, the Lee  
4 case, the Denton case, and et cetera.

5 And the product of that 2015 agreement was  
6 inclusive of new pension benefits with groupings  
7 of members, et cetera, financial sort of -- and  
8 I'm going to sort of organize in three tranches:  
9 Pension design with all the retirement benefits  
10 in there. That's one category.

11 The second category would be -- let's call  
12 it financial transactions, the pay-down of the  
13 unfunded liability and some components there.  
14 And then the governance administration.

15 So to sort of short-circuit the debate,  
16 governance administration today is off the table.  
17 It's been agreed to and no one is -- is even  
18 contemplating any changes there. So that's out.  
19 That big tranche is out.

20 Pension design. The retirement-benefit type  
21 stuff: DROP, contributions, defined benefit  
22 versus defined contribution and who's in what.  
23 Again, off the table.

24 Clear items of collective bargaining, the  
25 Board has no role in that. The 2015 agreement

1 says as much. Law, Florida law says as much.

2 And the pension surtax statute that came  
3 about in 2016, which intervened between the 2015  
4 reform agreement and where we are today, also  
5 underscores the point because in that law -- and  
6 the end goal here is obviously to promulgate  
7 these collective bargaining agreements between  
8 the city and the unions, and in essence to  
9 achieve this pension surtax funding source at the  
10 end of the day, which is why there's a premium on  
11 timing, a premium on all the sort of cats being  
12 heard together all at once, which would maybe not  
13 be normally the case.

14 But in that statute in 212.055(9)(a)3, it  
15 says, "The pension board of trustees for the  
16 underfunded defined benefit retirement plan or  
17 system, if such board exists, is prohibited from  
18 participating in the collective bargaining  
19 process and engaging in the determination of  
20 pension benefits."

21 Two sort of clauses that underscore the  
22 notion that any pension board has no place in  
23 collective bargaining, Florida law already, or in  
24 the determination of benefits, underscoring what  
25 I believe was already Florida law, but, in fact,

1 highlighting in for purposes of tapping into the  
2 surtax.

3 So if the end goal, at least as a community,  
4 as a city, the legislature passed the surtax, the  
5 voters upheld it in a 65 percent vote, and if one  
6 of the end goals is, in fact, tapping into that  
7 as a funding source, we don't want to violate  
8 that statute.

9 And there's several components of that  
10 statute which we're all, you know, keeping in the  
11 backdrop, and one of them, once again, is this,  
12 is this provision.

13 Okay. So what changed between a month ago  
14 and perhaps now? So let's put aside -- let's put  
15 sort of a pin in what I just said in terms of  
16 brief history, 2015 reform agreement and the law.

17 The city and the unions entered into  
18 good-faith collective bargaining several weeks  
19 ago, a few months ago by now. A beautiful thing.  
20 Something we hadn't done in a while, period.

21 And, in fact, retirement benefits in  
22 particular hadn't been negotiated perhaps ever in  
23 this government. I can't speak to that, but at  
24 least not in the past 20 years because -- again,  
25 because of this nontraditional intertwining of

1 the fund and the city, again, for reasons that  
2 precede all of us here.

3 The city and the unions engaged in  
4 traditional, legal collective bargaining. And  
5 because of the focus on tapping into the surtax,  
6 of course, there was a premium and a focus on two  
7 main thing: Wages and pension, wages and  
8 retirement benefits.

9 Obviously there's a lot of other things that  
10 are in the balance that I believe the unions  
11 wanted to bring up. And the city maintained that  
12 focus because, again, there's a premium on  
13 tapping into that surtax and a premium on getting  
14 at least these things accomplished, and then  
15 coming back to the table with reopeners on other  
16 items. And that's all chalked into the tentative  
17 agreements that were achieved.

18 So the tentative agreements essentially have  
19 wages and pension, but they're also reopeners for  
20 a few other things.

21 And that was the focus of the discussions  
22 until probably the last leg, maybe the last three  
23 meetings, don't quote me on that, where once a  
24 lot of these concepts on wages and pension were  
25 pretty much tentatively agreed to, at one of the

1 meetings -- I believe it may have been initiated,  
2 the IAFF meeting with Randy and his group -- you  
3 know, a proposal was brought up, well, what about  
4 these reserve accounts? Sort of the things that  
5 at play here today.

6 What about these reserve accounts? Well,  
7 the city's position is, what about them? We have  
8 a treatment of them in the 2015 agreement. What  
9 say you, union?

10 Well, the unions came back and I think there  
11 was a little give and take, and, again, this is  
12 in the last -- I don't want to say the 11th hour,  
13 but the last leg of bargaining talks, and there  
14 was an agreement on a treatment of those reserve  
15 accounts, which every dollar within which are  
16 benefit-related dollars, either chapter funds for  
17 benefits or, my understanding is, perhaps some  
18 residue excess ARC payments from prior years.

19 So when that was agreed to -- and, again,  
20 everything is happening, you know, in a pretty  
21 expedient manner -- we were cognizant of the fact  
22 that there's this 2015 agreement and a treatment  
23 of sorts of those chapter fund dollars and those  
24 accounts.

25 And so as a safeguard, we advised -- I was

1 probably one of them -- in a contingencies list,  
2 to put -- there's several contingencies in there,  
3 including a lawsuit, the plaintiff of which is  
4 sitting in the crowd -- but contingencies that  
5 have to be met in order to effectuate this whole  
6 plan, because there's so many things and so many  
7 cats to be heard here, for lack of a better term.

8 And so one of those was there may be a need  
9 to come to the Board. And I don't want there to  
10 be any misunderstanding. The Board has several  
11 roles to play, one of which we've already acted  
12 on here earlier, which has to do with the plan  
13 evaluation, and I'm going to get to another piece  
14 in a minute.

15 I'm specifically talking about any action  
16 needed to effectuate, as Mr. Johnson said, these  
17 collective bargaining agreements. And the answer  
18 to that is no. And the reason for that is, and  
19 sort of all of this -- all of these concepts I've  
20 brought up sort of culminate in the idea that a  
21 pension board does not intertwine with, does not  
22 interfere with the constitutionally protected  
23 rights of a union and the city to not only  
24 negotiate but agree upon benefits and matters of  
25 collective bargaining.

1           And so as a -- but going back to the  
2           agreement, as a safeguard, we put in that if  
3           there were any necessary -- and I'm not using it  
4           exactly as it's stated and we can read it if  
5           you'd like, but there was a deadline put for  
6           March 15th for ratification by the unions of  
7           these agreements, and if any necessary approvals  
8           are required by the fund, that those be had by  
9           the 15th.

10           So that was in there absolutely. What was  
11           also in there was a provision to terminate the  
12           2015 agreement perhaps.

13           So, again, I'm not sure exactly what if any  
14           approvals would even be necessary. That's  
15           approved -- this is at some point maybe a month  
16           ago now, maybe exactly a month ago, two weeks  
17           ago, and once those were approved, you know, we  
18           were in touch with your executive director,  
19           Mr. Johnson.

20           And I know -- and as he has stated, elicited  
21           questions from you-all, wonderful questions, I'm  
22           very appreciative of the engagement of the Board  
23           and Mr. Johnson because what you-all did is you  
24           asked the exact right questions which elicited  
25           your lawyers to go back and study and analyze

1 exactly, well, what is it that we're asking the  
2 Board to do?

3 And so we did that and, you know, we did  
4 answer the questions. And one of the -- and as  
5 Mr. Johnson pointed out, there were two questions  
6 in particular that sort of framed what exactly,  
7 at least on collective bargaining, would we need  
8 the Board to, you know, act on.

9 And so when we looked, I immediately, you  
10 know, caucused with my attorneys internally and  
11 we looked at it. And I instructed some research  
12 on, you know, are these chapter funds,  
13 reserve-account type things, are these, in fact,  
14 things that are negotiable by the fund and the  
15 city or are these, in fact, things that are  
16 negotiable by the city and the unions?

17 And there was a change in the law in 2015  
18 which I think underscored what was already  
19 Florida law, which is in 2015 there was a  
20 legislative action which spoke to chapter funds  
21 and which allowed those to be negotiated between  
22 unions and the city.

23 And so in line with all of that and at the  
24 end of the day, in the final analysis, it was  
25 determined that every dollar in those reserve

1 accounts are tied to pension benefits and are, in  
2 fact, pension benefits and are negotiable between  
3 the city and the unions.

4 The city and the unions have negotiated a  
5 retreatment of those -- of those accounts, and  
6 the fund is still the administer and manager of  
7 the fund and these accounts.

8 And the way it is proposed in these current  
9 tentative agreements is that, in fact, now  
10 there's a -- you know, 60 percent of the monies  
11 in there go to the -- well, when I say go to the  
12 city, they sit in those accounts still but are  
13 used for pay-down of the unfunded liability.

14 And then there's a 20 percent amount of the  
15 funds that go for the legal use of the FOP and  
16 another 20 percent that go to the legal use of  
17 the fire -- the IFF members.

18 And the way that would work is that those  
19 two unions would -- and we'll have to come up  
20 with a protocol that's appropriate -- would, I  
21 suppose year to year, if not more frequently,  
22 certify to the fund how under Florida law they  
23 would like those dollars to be used.

24 Now, as a policy matter, whether that's good  
25 or bad, that's another debate. I'm just telling

1           you legally that's what was agreed to.

2           And so going back to the fundamental  
3           question of, what is the action of the Board, the  
4           action of the Board is inclusive of the actuarial  
5           plan reporting and valuations that you directed  
6           your actuary to undertake.

7           It will be inclusive of once the  
8           implementing ordinance, not the collective  
9           bargaining agreements, but the implementing  
10          ordinance is -- which is going to have a lot of  
11          various things in it, it's going to be a pretty  
12          comprehensive bill -- once that is filed, a copy  
13          will be immediately provided, as we're required  
14          to do, to the Board for your review and analysis  
15          and comment, which then is transferred to the  
16          City Council for their -- to inform them.

17          And the City Council is free at that point to  
18          take your commentary or not and go from there.

19          So in any event, that's sort of a summary of  
20          my position and how we arrived at that  
21          conclusion.

22          Obviously I'm available for any questions  
23          you might have or clarification.

24          CHAIRMAN TUTEN: Anybody got any comments or  
25          questions before I get started, of course?

1 MR. SCHEU: I just want to -- and Jason and  
2 I have talked about it, but I'd like you to  
3 clarify on the record that despite the agreement  
4 saying this proposal, when accepted, supercedes  
5 and repudiates all previous agreements and past  
6 practices, including, but not limited to, the  
7 2015 retirement reform agreement, which did  
8 contain governance.

9 MR. GABRIEL: Right.

10 MR. SCHEU: And just so that you intend, as  
11 part of this, to make it clear in the  
12 implementing legislation that none of the  
13 governance reforms will be changed.

14 MR. GABRIEL: Yes. Through the Chair to  
15 Board Member Scheu.

16 That's a very good point and that's exactly  
17 right. And, again -- and that's -- and I think  
18 some of the confusion might be -- because we do  
19 have a list of contingencies.

20 Now, at this point in time, that one in  
21 particular is unnecessary. And what you will see  
22 in the implementing ordinance -- again, you-all  
23 are going to have a bite at the apple to review  
24 and comment on that at the time -- is that there  
25 will be no treatment of any changes to Board or

1 governance matters. And so to answer your  
2 question, that is correct.

3 MR. SCHEU: Thank you.

4 MR. BROWN: And so the question I have is  
5 about that third section we talked about, the  
6 supplemental payments.

7 How does -- how is this new -- the ordinance  
8 that's being created, how does it jibe with that  
9 and allow those to be mutually exclusive where  
10 they're not in conflict?

11 In other words, there's a schedule of  
12 supplemental payments --

13 MR. GABRIEL: Right.

14 MR. BROWN: -- that are designed to pay down  
15 the unfunded liability. I can only assume that  
16 the city is not going to intend on making those  
17 payments because of, you know, the way the  
18 ordinance will be drafted.

19 Are they able to not follow that schedule  
20 and that's legally okay? Can you explain that  
21 part?

22 MR. GABRIEL: Sure, sure. And it's a good  
23 question.

24 So that -- and you're referring to that  
25 what's called the financial tranche that's in the

1 pension reform agreement. And when that was  
2 done, you know, there were several iterations of  
3 pension reform that culminated in the 2015  
4 version. There were two or three ordinances  
5 prior to that that either failed or withdrawn.

6 And simultaneous with that was a -- I don't  
7 know if anyone here remembers, and, again, a lot  
8 of this precedes us. I think Mr. Scheu will  
9 remember. There was a -- there was a proposal  
10 for a JEA type funding source. Now, I think that  
11 was eventually withdrawn.

12 So what happened was when the 2015 agreement  
13 was entered into, at least on the funding source,  
14 there was no identified funding source at that  
15 time. It was done sort of in a -- I don't want  
16 to say in isolation, but it was done without any  
17 identified funding source.

18 There was a lot of debate that went into it.  
19 Should we raise the ad valorem tax? Should we do  
20 a sales tax of some sort? So many things were  
21 considered. And then there was this JEA  
22 proposal, but that was withdrawn.

23 So when that 2015 agreement was approved, it  
24 was done in isolation of any particular  
25 identified funding source. And, yes, and then

1           there was this pay-down schedule. Let's call it  
2           this above and beyond the ARC payment, you know,  
3           additional payment.

4           And the way that that was driven into that  
5           agreement was that -- you know, and there's a  
6           chart you've seen that in year one, if the city  
7           paid this extra 5 million in addition to the ARC,  
8           that, in fact, from this stabilization account,  
9           another attributable 5 million would be parallel  
10          to that and hence 10 million would be paid down  
11          that year. The following year it was 10 million,  
12          then another 10 million would come in.

13          What the agreement also said was that in any  
14          year that the city didn't make that payment or  
15          maybe made -- maybe didn't make it at all or made  
16          a part of it, a pro rata amount would be  
17          identified from that budget, paid in, and then  
18          whatever is remaining would then go into -- I  
19          don't know if it goes into another account or  
20          stays there, but it would be used for, you know,  
21          other additional benefits.

22          That's how it was written. Because, again,  
23          we always, you know, come back to this  
24          fundamental notion that you can't bind fiscally  
25          especially future councils on things. That's all

1 sort of underpinned in these concepts.

2 But, yes. I mean, to answer your question,  
3 that's what's in there. And what was agreed to  
4 on those dollars and the use of those dollars --  
5 what was agreed to between the city and the  
6 unions was a retreatment of those -- of those  
7 dollars that now would be still used, some of  
8 which for the unfunded liability, but then others  
9 of which would be used -- you know, it's a little  
10 bit of a change in the disbursement as to how  
11 those dollars are used -- still for benefits and  
12 paying down the unfunded liability, but in a  
13 different context.

14 Now, you know, the philosophy and, you know,  
15 whether it's good or bad policy is another  
16 debate. What I'm providing is just essentially  
17 what the legal requirements are and how they have  
18 been renegotiated between the unions and the  
19 city.

20 CHAIRMAN TUTEN: Anybody got any questions?

21 MR. SCHEU: I'd rather hear from you.

22 CHAIRMAN TUTEN: Allow me.

23 All right. Explain something to me, Jason,  
24 here. You have two parties that have a contract  
25 with each other that goes into the future.

1           How does another party that had nothing to  
2 do with that first contract, how are they allowed  
3 to change the terms of that contract? In other  
4 words, the Board, the city, extra payments, et  
5 cetera, et cetera.

6           Now you're telling me because of the law  
7 that passed, that the unions can agree to  
8 something and the city can agree to something and  
9 that wipes out what we and the city agreed to.

10           Because the way I interpret it is the future  
11 exchanges of contracts and benefits, et cetera,  
12 the pension board has no say so. But that's not  
13 what we're talking about here. This is a former  
14 contract in the past.

15           So I understand where you're using the  
16 language, but I'm confused as to how the current  
17 union agreement are allowed to change what we  
18 agreed to, because we're not part of this  
19 process.

20           And I'm skeptical -- and I do thank you for  
21 coming, by the way, but I'm skeptical because the  
22 tone of that email was simply this: If these  
23 board members don't come talk to the mayor and  
24 Mr. Weinstein, then we can throw this whole thing  
25 out the window. It could be delayed up to a

1 year. That's verbatim, right there. I'll go  
2 print it up.

3 So that tells me that this is of some sort  
4 of urgency that we need to get this done. We  
5 need to meet. You guys need to understand what's  
6 at stake here. You guys need to pass this.

7 You met with the four trustees, not myself,  
8 of course, and then all of a sudden, pop up, hey,  
9 we don't need you guys anymore.

10 That -- if I'm going to be the cynic, if I  
11 may, that sort of tells me that the mayor seems  
12 to think that the Board probably isn't going to  
13 go along with this, at least not in whole, and  
14 rather than deal with that fallout and the  
15 scrutiny -- because, once again, I'll repeat, the  
16 mayor has not presented anybody anything for this  
17 whole plan except for these four guys, and I  
18 can't ask them about it because that would be a  
19 violation of the Sunshine.

20 So nobody knows what he's promoting, what  
21 he's promising. It's all very hush, hush. It's  
22 all very hurry, hurry, hurry. And then now you  
23 drop this bomb two days on us in front of the  
24 meeting, we don't need you anymore.

25 The cynic would say, I think the mayor is

1           trying to avoid any sort of bad press, any sort  
2           of controversy, any sort of, what if the Board  
3           goes off the rails and doesn't agree with my  
4           plan, then, oh, oh, what am I going to do because  
5           I've got these agreements, I've got the unions,  
6           but it's going to make me look bad.

7           And that's what the cynic, not myself, of  
8           course, but the cynic might say is happening  
9           because I haven't heard anything that you said,  
10          anything, that states a legal reason why someone  
11          else can break a contract between two other  
12          parties that was a contract that was done two  
13          years ago.

14          Now, I know what you say. Future benefits,  
15          this statute, blah, blah, blah. So I'll cut it  
16          short and ask our lawyer.

17          Keep it simple, Bob. We don't have to go  
18          into depth, but as a Board and as someone who was  
19          here the last time we made that first agreement,  
20          are there things that we need to be concerned  
21          about before we give the city carte blanche to  
22          just go ahead and do what they want to do?

23          MR. GABRIEL: I just want to make a  
24          clarification. When you say "our lawyer," the  
25          Office of General Counsel serves as your lawyer

1 too, and fund counsel here --

2 CHAIRMAN TUTEN: Well, Jason, let me stop  
3 you right there --

4 MR. GABRIEL: -- is helping to assist the  
5 General Counsel.

6 CHAIRMAN TUTEN: From a history lesson,  
7 we'll do a history lesson.

8 The State of Florida took away control of  
9 this pension Board -- this pension fund from the  
10 city, just like they did throughout the state.

11 The Boards -- the firemen weren't the ones  
12 that did that. The state took control of  
13 pensions away because the cities were stealing  
14 dollars. They were losing dollars.

15 This is nothing personal, guys. I wasn't  
16 there then. But the state mandated this Board,  
17 not us, not the firemen, the state. And when you  
18 say you work for us, we've gone down this road a  
19 hundred times. It's nothing personal with you,  
20 Jason. You're not the first one. You're not  
21 going to be the last one.

22 But the problem is, it's called conflict of  
23 interest. And, Jason -- I'm going to get to you  
24 in a second, Bill, I promise.

25 The problem is, Jason, we've had this issue

1 a hundred times. And the reason we have Bob and  
2 we had Bob Number 1 Klausner was simply because  
3 every now and then, like this instance, sometimes  
4 it's hard to discern, are they really giving us  
5 the best advice, or are they giving us advice  
6 that's -- and I understand, you're not in an  
7 enviable position. But when it comes to loyalty,  
8 who are you really working for? It's a simple  
9 equation. It's not complicated.

10 Who hired you and who can fire you? That's  
11 who you work for. It's as simple as that, Jason.  
12 Nothing personal. Once again, I'm not trying  
13 to -- but that's the simple answer. We don't  
14 hire you. We don't fire you.

15 I know you say you work for the city, but  
16 the mayor is the one that tells you what to do,  
17 not us. And this, to me, is a clear conflict of  
18 interest. That's why we have Bob there to inform  
19 us.

20 And I understand you're going to say you  
21 work for the Board. We don't need to hear all  
22 that anymore, trust me. I'm tired of listening  
23 to it. I've been down here too long. I'm tired  
24 of it.

25 You have a job to do. We want Bob to inform

1 us based on his opinion. You're more than  
2 welcome to give me yours at all times. You are  
3 correct. You're the city's General Counsel.  
4 You're entitled to a number of things, but in  
5 this case, to me, there is a clear conflict of  
6 interest based on this last-minute strategy by  
7 the mayor to all of a sudden say, the Board, I  
8 know you made a deal, I know your name is on the  
9 contract, but all of a sudden, don't worry about  
10 it, fellas, we'll handle it, because that, once  
11 again, gets into our fiduciary duty.

12 And I will tell the Board and you and  
13 everyone here, like I told Tim one time, this  
14 decision is the first time in 14 years I can  
15 think of where I thought to myself, if we screw  
16 this up, we're actually going to be held liable.

17 People are actually going to sue us because  
18 of the decision. And I know we've got liability  
19 insurance, but believe me, \$1 billion ain't going  
20 to touch this.

21 But I'm just very frustrated, Jason, that  
22 they -- that you had to come down here and give  
23 this presentation because, truthfully, something  
24 doesn't add up. The smell test does not work  
25 here. It does not.

1 MR. SCHEU: Before you put Jason on the  
2 spot, I do think there's some misunderstandings  
3 about the charter form of government. And we  
4 discussed it at length in the pension -- whatever  
5 that was called, retirement reform task force.

6 And the fact of the matter is, you might not  
7 have the whole Board in agreement with what you  
8 said about Jason's relationship.

9 The charter of the city says that the city's  
10 Office of General Counsel is the legal officer  
11 for the whole city, like it or not.

12 CHAIRMAN TUTEN: I'm not arguing that point,  
13 Bill.

14 MR. SCHEU: Let me finish.

15 And that if there's a conflict between  
16 various agencies, let's say the City Council, the  
17 mayor and us, the very powerful Office of General  
18 Counsel gets to decide it, and he or she issues  
19 an opinion.

20 He is our lawyer. You'll recall that I  
21 think his relationship with Bob is through him,  
22 not through us.

23 CHAIRMAN TUTEN: Bill, that's --

24 MR. SCHEU: But I don't -- you know, you  
25 brought it up. But I do think there's a legal

1 responsibility to submit ourselves to what the  
2 charter says our governance is, and that includes  
3 that the Office of General Counsel is the counsel  
4 for the fund.

5 The statute provides for us to employ  
6 counsel, but that's only through the  
7 participation of the --

8 CHAIRMAN TUTEN: Well, Bill, I disagree with  
9 you --

10 MR. SCHEU: I know you do, but I wanted to  
11 get --

12 (Simultaneous speech)

13 CHAIRMAN TUTEN: If the Office of General  
14 Counsel compels you to do something that is a  
15 breach of your fiduciary duty, then what?

16 MR. SCHEU: We're going to get to fiduciary  
17 duty.

18 MR. BROWN: Rich, can we let Bob weigh in,  
19 see if there's --

20 CHAIRMAN TUTEN: Yeah. I just -- I  
21 understand what you're saying, Bill, but the  
22 problem is -- and what we're discussing here has  
23 been the original problem from the get-go.

24 That's why the state attorney, all those  
25 years ago, that was called old and demented and

1 that opinion doesn't count anymore, that's the  
2 only opinion to come out of the state attorney  
3 general about this matter.

4 And it simply said, look, there's an  
5 inherent conflict of interest between the pension  
6 board and the city attorney. You'd better get  
7 your own lawyer.

8 And ever since -- every ruling since then,  
9 we're supposed to take that the fact that the GC  
10 is -- no, I have yet to see that ruling. Please  
11 someone show it to me.

12 I see the state attorney general punting a  
13 lot and putting the mess -- you know, I don't  
14 want to touch it. So I'm going to back to the  
15 only ruling I've ever seen from an attorney  
16 general for this state that said, you'd better  
17 get your own lawyer because there's a conflict.

18 MR. BROWN: I'm not quite sure what the  
19 point of your diatribe is, quite frankly.

20 We're being explained to by the general  
21 counsel his opinion on something. We have  
22 another attorney here that is specialized in  
23 pension matters. Let's get his opinion, is what  
24 I would ask.

25 CHAIRMAN TUTEN: Go ahead.

1           MR. SUGARMAN: The question the chairman  
2 asked, is there something we should be concerned  
3 with? I want to tell you something you should  
4 not be concerned with and I'll tell you what we are  
5 concerned with.

6           You should not be concerned with being  
7 charged or accused at all of being involved in  
8 collective bargaining. I tell you as a labor  
9 lawyer, the collective bargaining under the  
10 Public Employer Relations Act begins with a  
11 request for negotiations, either by the union or  
12 the city.

13           It continues when they meet with each other  
14 with the goal of getting a tentative agreement  
15 that is then ratified by the City Council and by  
16 the workers involved. Once you have a ratified  
17 collective bargaining agreement, collective  
18 bargaining has then ended and it's over.

19           I'm not here every day, but what I've been  
20 told, and I'm sure it's correct, is that none of  
21 you were involved in anything that I just  
22 described to you from the beginning to the end.

23           Now, once collective bargaining is done, if  
24 it changes our pension benefits, then our job is  
25 to, once we're given an ordinance that has those

1 new benefits in it, to pay those benefits that  
2 were agreed upon and to collect from the workers  
3 the agreed upon contribution that collective  
4 bargaining and the ordinance tells us that they  
5 will pay, and then to send the city a bill for  
6 the rest, which is called the city's annual  
7 required contribution and which is contained in  
8 the actuarial valuation report.

9 The amount that the city pays may be  
10 affected by any additional payments the city pays  
11 us or by money transferred from this account.

12 So don't be concerned about being involved  
13 in collective bargaining. It didn't happen and  
14 it won't happen in the future, because if you ask  
15 Jason or if you ask me if you should be involved  
16 in that procedure from beginning to end, the  
17 answer is, you should not be involved.

18 Now, what are we concerned with? In order  
19 to -- in order to send that bill to the city, in  
20 order to do an actuarial valuation, we have to  
21 take a look at what are the assets of the plan  
22 and the rights and the obligations of the plan.  
23 That's what we have to look at.

24 So in order to look at those, we look at the  
25 state law recently amended, for example, to say

1 that we can count the anticipated flow of surtax  
2 revenue as an asset of the plan, but leaving it  
3 up to you to decide how that is valued and what  
4 projections are to be used.

5 We have to look at the local ordinance. You  
6 heard me referring to that earlier today. We  
7 have to look at the 2015 agreement. That's a  
8 contract in which we are obligated to do certain  
9 things, and in return the city is obligated to do  
10 certain things. And we're analyzing that.

11 And you have to look at the consent decree.  
12 The consent decree is a federal court order that  
13 we are required to follow in a case that we are a  
14 party to, and that the court decided that it was  
15 so serious that we, together with the other  
16 parties of that lawsuit, have to file annual  
17 reports to the federal court as to how we're  
18 complying with the court's order.

19 So we are studying all of those things to  
20 see what your rights and obligations are and how  
21 they maybe impacted by the collective bargaining  
22 agreement.

23 You have no right to vote on the collective  
24 bargaining agreement. None at all. If the city  
25 said this collective -- you have to vote on this

1 collective bargaining agreement, then that would  
2 be wrong.

3 If the city and the union said, in order for  
4 the agreement that we made to be effective, it  
5 has to be approved by someone else, if that's the  
6 condition they made on their agreement, then  
7 that's between them.

8 And we would -- and if we approve it or  
9 don't approve it, there's consequences to what  
10 happens, but that's under their agreement. We're  
11 not involved.

12 But Jason has told you you don't have to  
13 vote on what happened with the collective  
14 bargaining agreement.

15 Our work is seeing what your rights and  
16 obligations are under these other things,  
17 under -- as the Chairman said, an agreement that  
18 we have with the city, the 2015 pension reform  
19 agreement, and under the federal -- the federal  
20 court order and how they're impacted by all these  
21 other things. That's what we're working on now.

22 And you will be called upon to make  
23 decisions. How are you going to value the  
24 anticipated surtax income?

25 What rights do you have under the 2015

1 reform agreement and under the consent decree?

2 And are you going -- are you going to  
3 enforce those rights?

4 Are you going to seek to change those  
5 agreements or the consent decree, or is there an  
6 understanding that we may have with the city  
7 and -- that those things don't apply.

8 These are all the things that we're looking  
9 at now. But there will be things for you to  
10 decide, because you've got a contract and you've  
11 got a consent decree, and we don't believe that  
12 you can just throw them under the table and say,  
13 we don't have them anymore.

14 You have to decide what impact they have.  
15 That's what we're looking at now.

16 MR. BROWN: But it seems to me that there is  
17 no inherent counsel conflicts based on what both  
18 of you just said, correct?

19 MR. SUGARMAN: Pardon?

20 MR. BROWN: I mean, at the moment?

21 MR. GABRIEL: If I may, Mr. Brown --

22 MR. BROWN: Yes.

23 MR. GABRIEL: -- through the Chair to Board  
24 Member Brown.

25 You're hitting on all the right items here.

1 I didn't disagree with anything that Mr. Sugarman  
2 just outlined in terms of what he's looking at.

3 I think the only -- maybe difference at this  
4 point is that I've gone far down into a  
5 conclusion on those documents he's referred to,  
6 and he's looking at them. And that's fine.

7 And we can have this conversation afterwards  
8 and discuss it further. And we haven't had a  
9 chance to, you know, discuss and have a discourse  
10 on my conclusions.

11 I've provided him with the analyses and I'm  
12 happy to discuss it with him further, you know.  
13 So I don't think you're hearing a disagreement on  
14 what to look at.

15 I think the only thing you're hearing is  
16 that OGC has gone to a conclusion a little  
17 farther down the road than what Mr. Sugarman has  
18 done at this point in time, and not because of  
19 anything other than I was looking at it previous  
20 to him.

21 MR. SUGARMAN: Right. Let's back up.

22 You remember at the last meeting I concluded  
23 by saying we should treat this as any other  
24 proposal put before the Board.

25 And I said, send me the proposal, show us

1 what the ordinance will look like, show us the  
2 amendments to the reform agreement and the  
3 amendments to the consent decree.

4 Now that the OGC has concluded, as you said,  
5 rather recently that no amendments are necessary,  
6 now that requires a new evaluation on our part.

7 MR. GABRIEL: And what I'm -- and sort of to  
8 end-cap everything I've said, it's that our  
9 conclusion hence means that there's no need at  
10 this point -- and maybe in the future we can have  
11 another discussion about this.

12 There's no need to dissolve the 2015  
13 agreement, that, in fact, everything that's  
14 happened fits squarely and nicely and neatly and  
15 legally within the existing 2015 agreement and  
16 hence no need for changing it or amending it.

17 That's what we ultimately concluded. And,  
18 again, you know, we can talk further offline with  
19 fund counsel on that.

20 But that's what we've concluded essentially,  
21 which is why we're not -- to Mr. Scheu's point  
22 earlier, he mentioned that contingency about  
23 superceding or dissolving it, and, in fact, we're  
24 complying with it.

25 MR. SCHEU: What I'm hearing Bob say is that

1 at this point you concur with the general counsel  
2 in that there's no action necessary for us to  
3 take today, but that what may be required is if  
4 you can't agree, then we're going to have a  
5 decision as to whether or not to seek to enforce  
6 from our perspective the earlier agreement and/or  
7 the -- do something in the federal court case.

8 But that's not for today. That's for down  
9 the road.

10 MR. SUGARMAN: Enforce or amend or maybe  
11 accept or maybe agree with --

12 MR. SCHEU: Right, right.

13 MR. SUGARMAN: -- if you see that none of it  
14 needs to be changed, but that's not for today.

15 MR. SCHEU: That's not for today.

16 MR. SUGARMAN: That's right.

17 MR. SCHEU: Okay.

18 So today, by exceeding to that joint  
19 opinion, would you-all discuss briefly what that  
20 means in terms of fiduciary responsibility?

21 We're not exercising -- well, nonexercising  
22 something, that's -- we want the comfort that  
23 we're not breaching any fiduciary responsibility.  
24 Can you advise --

25 MR. SUGARMAN: Fiduciary responsibility does

1 not require you to be involved in collective  
2 bargaining.

3 All we are now is in this collective  
4 bargaining process, when we have been presented  
5 with the final agreement and the implementing  
6 ordinance to decide what is the nature of the  
7 agreement, what is the nature of the consent  
8 decree, what is the value for purposes of our  
9 actuarial valuation of that flow with the  
10 promised flow of surtax, how are we going to  
11 value it for purposes, which may be the same or  
12 may be different.

13 Those are the fiduciary responsibilities you  
14 have. You also have two more. And that's the  
15 concern -- that other things you need to be  
16 concerned with, those were identified by the  
17 executive director.

18 What is the asset risk? That is, what is  
19 the value, if we are giving something up in the  
20 2015 reform agreement and getting something  
21 instead, what are the risks of those two assets?

22 And the second thing is, what is the  
23 liquidity risk, as Mr. Winkler suggested in his  
24 analysis, which, I'm not a numbers guy, I don't  
25 know if it's right or wrong.

1           We have to have enough money every year to  
2 pay our bills. And are we going to have  
3 sufficient liquidity? That's not a legal issue,  
4 but it becomes one if the answer is that we  
5 are -- that this puts us at liquidity.

6           And but asking the question, I'm not  
7 suggesting the answer. I don't know what the  
8 answer is.

9           But that's something that the administration  
10 of this pension plan and the actuary are going to  
11 have to work together with to see if -- again,  
12 this is all in the bill we give to the city each  
13 year. Is that bill going to give us enough money  
14 to operate?

15           That's the work that's in front of us now.

16           MR. PATSY: Bob, educate me on this. I'm  
17 trying to think this through to its logical  
18 conclusion.

19           We don't need an opinion at this juncture.  
20 We go to the public hearing period, to the  
21 legislation. We offer our opinion.

22           If we determine at that point in time, based  
23 on our actuarial analysis, that this agreement is  
24 severely detrimental to the plan, we offer that  
25 opinion -- and I don't think this is going to

1           happen, but just suppose the City Council says,  
2           sorry, you guys are wrong, we're going to go with  
3           the city's actuary's opinion on this.

4           It gets enacted. It turns into law. We get  
5           to the end of the year. We do an actuarial  
6           study. We determine exactly or what we believed  
7           is the correct amount that the city needs to  
8           contribute to the plan. We submit the bill to  
9           the city.

10          At that juncture, if we don't submit what  
11          actuarially is the correct bill, then we've  
12          violated our fiduciary liability, but not until,  
13          in this process?

14          MR. SUGARMAN: I'm just trying to remember  
15          all the steps.

16          MR. PATSY: Right.

17          MR. SUGARMAN: We don't have an obligation  
18          to advise the City Council. Hopefully they will  
19          ask for our advice, but we don't have an  
20          obligation to do that.

21          We do have an obligation, as I discussed  
22          earlier, and this is when, to use the phrase  
23          before, the issue is going to hit the fan, when  
24          we produce the actuarial impact statement as to  
25          what these things are going to cost.

1           That's going to show -- and, Pete, correct  
2 me if I'm wrong -- how we value these different  
3 assets of the plan. Am I correct in that?

4           MR. STRONG: Yes, sir.

5           MR. SUGARMAN: Then -- so the city -- the  
6 city is our partner. They have to know what's  
7 coming. We can't say that we're -- the state law  
8 says we have to value the surtax income. It  
9 doesn't say how. So we have to -- we have to  
10 say, this is how we're going to value it based  
11 upon the advice of our actuary.

12           And the actuary is going to put, as Pete  
13 will tell you, a disclosure saying that this is  
14 not according to usual actuarial practice, which  
15 is required by ordinance.

16           And he's going to tell you that the basis of  
17 the projection of the amount per year, he is not  
18 going to vouch for.

19           What's the exact term that you would use?

20           MR. STRONG: Well, we have to assert to the  
21 reasonability of every assumption that's in  
22 place. And if we don't believe an assumption is  
23 reasonable but it's dictated to be used, we --  
24 under the actuarial standards of practice, we  
25 have to say that and show what the results would

1 be if we used a reasonable assumption.

2 CHAIRMAN TUTEN: So are you -- you're doing  
3 a side-by-side, correct, like what we have now  
4 and then what we would have, what the city's  
5 proposed with the growth rate and all that?

6 MR. STRONG: Yes. And with a couple of  
7 different assumptions.

8 CHAIRMAN TUTEN: Okay. Perfect.

9 MR. SUGARMAN: So the value of the surtax  
10 income is not going -- is going to be calculated  
11 by the actuary using certain assumptions as to  
12 the discount rate and things like that. But the  
13 projected growth of that is beyond your  
14 expertise, right?

15 MR. STRONG: Right.

16 MR. SUGARMAN: So you may seek independent  
17 advice as to whether or not the projected growth  
18 of 3.75 to 4.25, as projected by the city, is the  
19 one that you should use or if you should use  
20 something else. That's not legal advice. That's  
21 from a financial expert.

22 That's when this issue is going to come to a  
23 head. We can't tell -- in the actuarial impact  
24 statement, we have to tell to the city, if you do  
25 this, meaning adopt this ordinance, this is what

1           it's going to cost you and how we're going to  
2           credit this new income source you're giving us.  
3           Look at the actuarial impact statement.

4                     Assuming that nothing changes after that's  
5           adopted, then we're bound by that. That's why we  
6           have to give them a correct statement.

7                     Then we go down to project further. Then  
8           there should not be an issue as to when we --  
9           when we issue our bill to the city, our actuarial  
10          valuation, because they will then pay it.

11                    And they will know how we're going to value  
12          these other -- these other things, these  
13          contracts and the consent decree, which may well  
14          be assets of the pension plan.

15                    CHAIRMAN TUTEN: Me, personally, I'm not  
16          necessarily worried about -- I mean, for the  
17          record, I think the mayor's plan is terrible. I  
18          think you're putting off present cost for future  
19          money that, A, you don't know how much you're  
20          going to get; B, you're paying triple what you  
21          could have paid it off 30 years ago. C, B, E, F.  
22          It's a terrible plan, okay?

23                    I understand why he wants to do it. He  
24          wants to save money now. He wants to spend money  
25          on the port or more circus tents by the stadium,

1           whatever they call it.

2           It makes him look good now, but this is  
3           putting off, very dangerously putting off, a  
4           problem now for a problem 20, 30 -- he won't be  
5           here, Mr. Gabriel. Good luck. You're not going  
6           to be here either. These people won't be here,  
7           but yet this Board, this city will be here.

8           But getting back on hand, let's cut it  
9           short, Bob. If you come back with a legal  
10          opinion that differs from the general counsel,  
11          you say, look, we have a couple things.

12          No, we should have been included. No, we  
13          need to decide this, that or the other.  
14          Hypothetically speaking, of course, the general  
15          counsel has basically indicated that the mayor  
16          and the city is going to go ahead with their  
17          proposal no matter what we decide.

18          I think that's obvious by now, correct? Can  
19          we all agree on that?

20          MR. SCHEU: I agree.

21          CHAIRMAN TUTEN: Okay. What would be our  
22          resource then? In other words, as a Board, in  
23          other words, are we going to have to possibly sue  
24          the city to stop their action? Because I  
25          don't -- I don't see this mayor, who has never

1           come down here one time, or Mr. Mousa, who has  
2           never come down here one time, or Mr. Weinstein,  
3           I don't think he's come down here one time, I  
4           don't see them deviating from the plan, which is  
5           full steam ahead, regardless of who says what.

6                     Are we going to have to sue them to stop?  
7           Because simply in our opinion, this is terrible.  
8           This is not legally correct.

9                     MR. SUGARMAN: I don't know the answer to  
10          that.

11                    What I do know is that we are all in court  
12          already on the Wyse case, the consent decree,  
13          where we're already there and have a federal  
14          court order and federal court compliance that  
15          needs to be shown. And we will be studying  
16          whether or not this proposal is in compliance  
17          with that.

18                    And if it doesn't, then you have remedies in  
19          a case that's already in the courts.

20                    CHAIRMAN TUTEN: How long is that supposed  
21          to take place? Do you know?

22                    MR. SUGARMAN: How long?

23                    CHAIRMAN TUTEN: I mean, how long do we  
24          expect an answer? You say you're in the courts  
25          with it --

1 MR. SUGARMAN: Oh, you mean from us?

2 CHAIRMAN TUTEN: Well, from the court to us.

3 MR. SUGARMAN: Oh, no, you're now going way  
4 down to the future. You're saying that --

5 CHAIRMAN TUTEN: Okay. I got you. Okay.  
6 I'm sorry. I misunderstood.

7 MR. SCHEU: In a way that's a good thing,  
8 because under the charter, we can't sue any other  
9 agency of the city and presumably the city itself  
10 without the consent of the City Council.

11 We can seek an attorney general's opinion  
12 also, but the attorney general, as the chairman  
13 has said, has tended not to want to get involved.  
14 But there's so many legal issues here it's just  
15 amazing.

16 What I'd like to know is, if we aren't  
17 required to act in any way today, could we  
18 nevertheless make some recommendations that the  
19 City Council consider as it evaluates the  
20 proposal? Can we do that?

21 MR. GABRIEL: And if I may, to Mr. Scheu.

22 And you're welcome to provide commentary to  
23 the City Council on a host of things that are  
24 germane to the scope of your purpose here.

25 And I am -- and if today is the right day

1 for that, so be it. You know, just to reiterate,  
2 there will be an opportunity -- and I don't know  
3 how it works with the timing of your Board  
4 meetings. I don't know if there will be a need  
5 for you to have a special Board meeting, but  
6 there will be an opportunity for this Board to  
7 review and comment on the implementing ordinance  
8 when that's -- when that's filed. And that's by  
9 ordinance code and charter.

10 MR. SCHEU: What I wanted to suggest  
11 that is we -- that it's our advice and  
12 recommendation to the council, hearing from Bob,  
13 this was great, that they seek independent advice  
14 on the valuation of the sales tax growth rate and  
15 on the discounting of that as they go through  
16 that. Has the city --

17 MR. SUGARMAN: Well, they may. But our  
18 advice to you is this. We need our own  
19 independent advice. They may adopt the one, but  
20 we need our own.

21 MR. SCHEU: Yeah. But we could invite them,  
22 as they consider it, that they might consider  
23 getting an independent financial expert to help  
24 them evaluate whether the projections and  
25 assumptions made by the mayor's office are

1 correct. Now, maybe City Council auditor --  
2 maybe that's different.

3 MR. SUGARMAN: Bill, those will still be  
4 city projections.

5 MR. SCHEU: Okay.

6 MR. SUGARMAN: Remember, in this -- in this  
7 situation, the city is our debtor and we are the  
8 creditor. So we need our own advice.

9 MR. SCHEU: I'm not saying that --

10 MR. SUGARMAN: Right.

11 MR. SCHEU: I'm just encouraging them to get  
12 some independent advice.

13 MR. BROWN: And the question I have is, how  
14 soon do we need to go ahead and get that ball  
15 rolling so that we can get external advice on  
16 whether or not this is a realistic figure? I  
17 mean, is that something that we could do now?

18 MR. SUGARMAN: The answer to that is, when  
19 they want from us an actuarial impact statement  
20 as opposed to the study for approval.

21 MR. SCHEU: So that will come out in the  
22 wash that they're working on it.

23 MR. SUGARMAN: And they want that in two  
24 weeks, which we're already said we can't do. But  
25 they probably don't want to wait six months

1           because they've got some budgeting to do.

2           MR. BROWN:  Doesn't the Board need to  
3           probably take action to go ahead and get that --  
4           you know, seeking out independent advice?

5           You know, let's move on that so that --  
6           because they have the numbers to work with either  
7           based on historical --

8           MR. SCHEU:  Could we -- could we go back and  
9           ask them as they determine whether that's  
10          necessary, that we authorize the executive  
11          director to employ financial consultants, if  
12          necessary, to do that so we're then down the road  
13          on that?

14          MR. SUGARMAN:  That sounds like a good way  
15          to do it.

16          MR. SCHEU:  And I'll make that motion.

17          MR. BROWN:  Okay.  And I'll second it.

18          MR. PATSY:  Wait a minute.  What's the  
19          motion?

20          MR. SCHEU:  That we authorize Tim to employ  
21          a financial consultant, as Mr. Sugarman has  
22          suggested, to be able to value some of these  
23          assumptions, such as the growth of the sales tax.

24          MR. BROWN:  All of the assumptions.

25          MR. SCHEU:  All of the assumptions.

1 MR. SUGARMAN: The assumptions dealt with --  
2 state law says we have a new asset, and we need  
3 to know how much that's worth. The city has an  
4 idea. They may be right. We just need to  
5 confirm it. And Pete says he can't do that for  
6 us.

7 MR. SCHEU: So we authorize the director to  
8 employ such thing.

9 MR. STRONG: I'm not an expert.

10 MR. SUGARMAN: It's not within his  
11 expertise.

12 CHAIRMAN TUTEN: That's fine.

13 MR. BROWN: Because we need to have a  
14 realistic number, if this isn't realistic. I'm  
15 not saying it is or isn't, but we need to have  
16 somebody, you know, that's truly neutral weighing  
17 in and saying, these are the numbers you need to  
18 use for modeling purposes as opposed to just a  
19 number coming from the city.

20 So we submit the motion.

21 MR. PAYNE: You made the motion, right?

22 MR. SCHEU: Yes.

23 MR. BROWN: And I seconded it.

24 CHAIRMAN TUTEN: Okay. Any questions?

25 (No responses.)

1           CHAIRMAN TUTEN: All in favor?

2           (Responses of "aye.")

3           CHAIRMAN TUTEN: I don't have any -- I think  
4 we're spinning our wheels here, fellas. I think  
5 it's all wishful thinking. The mayor and the  
6 city is going to do what they want to do. It's  
7 going to be up to Ms. Anna and them to scrutinize  
8 this, and we're going to decide what we can do.

9           MR. SCHEU: The other thing that I would  
10 like to suggest is that we -- and Ms. Brosche  
11 already has a copy of it, but we have proposed  
12 some questions that had we were going to consider  
13 it, I would ask that we recommend that the City  
14 Council use their own questions but also the  
15 questions that we would have raised as they  
16 evaluate the financial -- they compare the plans.

17           And you've already got it, but I just think  
18 we ought to say something publicly that --

19           MR. BROWN: The questions that Mr. Johnson  
20 assembled and then sent to the General Counsel's  
21 Office?

22           MR. SCHEU: No. The ones that I prepared  
23 that's in the Board book now.

24           MR. BROWN: Oh, okay.

25           DIRECTOR JOHNSON: Through the Chair, there

1           were two sets, Chris. You're right. So in the  
2           Board book there were questions that we pose,  
3           legal questions to Jason.

4           There were also a set of questions that the  
5           Board wanted to analyze the comparison between  
6           how it would impact the plan based on House Bill  
7           1297, gross surtax. That's what those questions  
8           are.

9           CHAIRMAN TUTEN: Well, really, the only  
10          decision -- you know, the thing we're asking for  
11          Pete to do is to line up, for lack of a better  
12          term, what does the plan look like with real  
13          money in it and what does the plan look like with  
14          long-term fake money in it?

15          Because that money on paper sounds good, but  
16          the real -- this is what we have to pay our  
17          bills. This is what really counts.

18          And until we start getting that money down  
19          the road, it's a paper asset. I mean, I  
20          understand it counts and I understand accounting.  
21          I took it at least three times.

22          (Laughter)

23          CHAIRMAN TUTEN: But we have to separate the  
24          real versus the fictional, I guess I should say,  
25          or future whatever you want to call it, because

1 that's -- we're going to have to make it the next  
2 13 years, and if something happens -- we need  
3 money, and it just doesn't appear out of thin  
4 air.

5 MR. SCHEU: In following up on that, would  
6 it be appropriate for us to encourage the mayor  
7 and the City Council to consider continuing all  
8 or a portion of the supplemental payments as part  
9 of their legislation?

10 I mean, we heard a presentation earlier  
11 today from Mr. Winkler and from the community  
12 that there's a tremendous expense to withholding  
13 those payments, the costs.

14 And so I would at least encourage the City  
15 Council to continue, as they evaluate the  
16 implementation, that they consider continuing all  
17 or a portion of those supplemental payments.

18 MR. BROWN: Yeah. Don't let the credit card  
19 bill stay stagnant for 13 years before you start  
20 to pay it down.

21 MR. SCHEU: Yeah.

22 MR. BROWN: We obviously know the value of  
23 compounding interest, and that's working against  
24 us in the opposite direction.

25 So I think the City Council would, in the

1 interest of the financial future of this city, at  
2 least want to consider some portion of a  
3 supplemental payment. So that in many ways --  
4 it's kind of the hybrid situation.

5 MR. SCHEU: Right.

6 MR. PATSY: Absolutely. Because ultimately  
7 if the world doesn't materialize the way we  
8 assume it's going to, the unfunded liability is  
9 going to continue to grow, and at some juncture  
10 it starts to turn exponentially.

11 MR. BROWN: Absolutely. And if we pay down  
12 even a portion of that, that reduces the damage  
13 that would happen if things don't go the way that  
14 we're expecting them to.

15 MR. SCHEU: Right. Just one more question.

16 There's a reference -- there's continued  
17 reference to a 2015 agreement.

18 For both Jason and Bob, is there such an  
19 agreement that was executed, or what we're really  
20 talking about is the ordinance that the City  
21 Council passed which we didn't act on? I'm  
22 unsure whether there actually is a true  
23 agreement.

24 MR. GABRIEL: Through the Chair to Board  
25 Member Scheu, I keep wanting to say Council

1 Member Scheu.

2 MR. SCHEU: Never. Never.

3 MR. GABRIEL: Yes, there was an agreement  
4 that was signed.

5 MR. SCHEU: Okay.

6 MR. GABRIEL: It was ordinance code changes,  
7 because by virtue of history, tradition or  
8 whatever, we've always had pension benefits  
9 actually codified in our code. You know, whether  
10 that's a good or bad practice, that's the way  
11 it's been.

12 And so there was a combination of both an  
13 ordinance with all those ordinance code changes  
14 along with an attached agreement which was very  
15 parallel. Agreement might be a little more  
16 general. More detail in the ordinance code, but  
17 there was an agreement --

18 MR. SCHEU: There was an agreement. Okay.

19 MR. GABRIEL: But that agreement did have, I  
20 would say, provisions, and we'll discuss this  
21 offline further with the lawyers so that Bob can  
22 understand my conclusion.

23 There were these -- these provisions of  
24 constitutional import that said such things as  
25 the Board is no longer in the collective

1 bargaining business, that collective bargaining  
2 items are for the unions and the city, et cetera,  
3 the very provisions within which, I believe, all  
4 of this fits.

5 MR. SUGARMAN: There is a 37-page agreement  
6 signed by former Mayor Brown, former Director  
7 Keane and by Steve Durden.

8 MR. DURDEN: As to form.

9 MR. SCHEU: I just want to really understand  
10 whether there was a real, quote, agreement.

11 MR. GABRIEL: It was. It was a brilliant  
12 agreement because it allows for the very thing  
13 we're doing today.

14 CHAIRMAN TUTEN: I'll give you a little  
15 inside tip, Bill. If the mayor were to just say  
16 as part of this union contract that he's going to  
17 continue to pay the extra money and just carved  
18 that little -- and, I mean, the Investment  
19 Advisory Committee -- we wouldn't be having this  
20 discussion.

21 But I don't agree with the whole plan. But,  
22 yeah, like you said, you want to call it a  
23 hybrid, you want to call it hedging your bet, you  
24 want to call it whatever you want to call it,  
25 just put in the extra money that we agreed to.

1 That way if your dream scenario implodes, at  
2 least you've got a back-stop, you know.

3 But the mayor's plan is simply -- it's  
4 literally, all in, baby.

5 MR. PATSY: Here's the thing, Rich. Every  
6 year we do an actuarial report.

7 CHAIRMAN TUTEN: Right.

8 MR. PATSY: Every year we're going to  
9 evaluate this on two different standards, one for  
10 the state and one for the city.

11 CHAIRMAN TUTEN: I understand.

12 MR. PATSY: We're going to look at the  
13 numbers. We're going to -- at the end of the  
14 year we're going to submit the bill.

15 MR. BROWN: And as Sam Mousa likes to say,  
16 pick up the phone and call the city, and that's  
17 what we'll have to do.

18 CHAIRMAN TUTEN: But here's the problem,  
19 though, Rick. Which bill are we sending? Are we  
20 sending Book Number 1 or Book Number 2? Because  
21 they're going to be off by about a hundred  
22 million bucks each.

23 MR. PATSY: Right. They're going to be  
24 different. I get that. But the bill we sent is  
25 the one that the city requires. That's the law.

1 So --

2 CHAIRMAN TUTEN: If the city gets to the  
3 point where it endangers the pension fund, how do  
4 we remedy that?

5 MR. PATSY: Then we sit down with the City  
6 Council and the mayor's office. I mean, Joey's  
7 at almost all of our meetings. We have a City  
8 Council representative at all of our meetings,  
9 you know.

10 CHAIRMAN TUTEN: I don't think any of us  
11 will be at --

12 MR. PATSY: In theory --

13 CHAIRMAN TUTEN: -- this table, Rick, when  
14 that happens. I'll be honest with you.

15 MR. PATSY: Well, maybe not.

16 CHAIRMAN TUTEN: Let's hope not.

17 MR. PATSY: But our, you know, successors,  
18 that may be the problem they've got to deal with.

19 CHAIRMAN TUTEN: Well, it's just a much  
20 bigger problem than just the pension, because if  
21 it gets to that level, then you're talking about  
22 property taxes will go astronomical and all sorts  
23 of fallout from it.

24 MR. PATSY: Or they put in a sales tax or  
25 they just issue a bond or --

1           CHAIRMAN TUTEN: Well, the bond would be  
2 preferable. You could borrow cheap. You could  
3 borrow for a long time. We tried that with Mayor  
4 Peyton. He wouldn't do it.

5           MR. PATSY: When it happens, you have no  
6 idea what interest rates are going to be. If it  
7 happens five year, ten years, fifteen years down  
8 the road. Today interest rates are great.

9           CHAIRMAN TUTEN: Well, we tried it with  
10 Mayor Peyton to say, look, let the bond, you'll  
11 pay it off at 3 percent. We'll be done with this  
12 thing, and he didn't want to hear the word,  
13 pension obligation bond.

14          MR. PATSY: Look --

15          CHAIRMAN TUTEN: I understand.

16          MR. PATSY: -- politics is an interesting  
17 game, okay?

18          CHAIRMAN TUTEN: Oh, I know.

19          MR. PATSY: The government is in an entirely  
20 different game, and at some juncture when the gun  
21 gets put to their head where they have to do  
22 something, this is a legal obligation. We have a  
23 legal obligation --

24          MR. BROWN: That's right. I mean, I think  
25 it's probably the most important thing said,

1 honestly. We have a legal obligation on this.

2 CHAIRMAN TUTEN: And that's my point,  
3 though, Rick. That's the agreement that I  
4 thought we made with the city two years ago.

5 And I've heard the comment by Mr. Gabriel  
6 today that, you know, future City Councils can't  
7 be bound by past City Councils. That's one of  
8 those other arguments that I've had to deal with  
9 the city for years.

10 Well, then how do you make contracts with  
11 Waste Management or the clean-up services at  
12 Alltel? Of course, current council members can  
13 bind future council members.

14 MR. PATSY: Sure.

15 CHAIRMAN TUTEN: So it's -- it's one of  
16 those arguments they make whenever it suits their  
17 argument, and it just gets old listening to it.

18 MR. PATSY: But we also heard our legal  
19 counsel, Bob, say he's right.

20 CHAIRMAN TUTEN: To an extent. But, see,  
21 the city cherry-picks what they want to use what  
22 for. They don't carry it across the board  
23 because it doesn't suit their purposes.

24 Anyway, we're getting off topic.

25 MR. SUGARMAN: Rich, in fact, we have other

1 alternatives. If we present a bill to the city  
2 and the city doesn't pay it, is that what you're  
3 asking?

4 CHAIRMAN TUTEN: Well, I'm asking -- in  
5 other words, we have A and B, though.

6 The problem is the city is going to want to  
7 go with B, which has all the future revenues and  
8 stuff on it, and if that's not our real number,  
9 which one are we allowed to send them the bill  
10 for?

11 MR. SUGARMAN: Right. That's what we need  
12 to look at. But let's say the city -- let's say  
13 the city doesn't pay the bill. And I'm not by  
14 asking that question at all suggesting that they  
15 wouldn't. And if we can't sue them, what are our  
16 remedies?

17 If the city does not pay its annual required  
18 contribution, there's a remedy under 175 and 185,  
19 and that is that money stops.

20 There's a remedy under 112.7, I believe.  
21 That is the state -- the other monies they  
22 receive from the state could be put in jeopardy.

23 CHAIRMAN TUTEN: Well, see, the problem with  
24 that, though, Bob, is the fact that what's worked  
25 into the contract is that money now goes to the

1 members anyway, so the city is not counting on  
2 that money per se to help with the pension offset  
3 costs or anything like that.

4 So like I say, I've had enough fun for one  
5 day.

6 MR. SUGARMAN: You know, that's a doomsday  
7 scenario, whereas we've been working together  
8 with our partner in the city on this trying to  
9 make -- come to agreements and make this work.

10 As much as you may not like it,  
11 Mr. Chairman, this is what we've been given to  
12 work with for now. We're going to see if we can  
13 make it work.

14 My -- your concern and the director's  
15 concern is paying these benefits and having the  
16 money and having solid assets.

17 CHAIRMAN TUTEN: Exactly.

18 MR. SUGARMAN: Our concern is protecting  
19 you, and that's what we're looking at towards  
20 your fiduciary liability by studying what all of  
21 these things are and deciding whether or not  
22 they're assets of the plan, and if they are  
23 assets of the plan, whether they need to be  
24 counted as assets, enforced or modified.

25 CHAIRMAN TUTEN: All right.

1           So, Director, do we have anything else? Any  
2           comments by anybody?

3           Bill, you got to go?

4           DIRECTOR JOHNSON: We have the remaining  
5           discussion from Bill. Bill had two issues on the  
6           table.

7           One was with regard to sharing the Board's  
8           questions with City Council, whether we do that  
9           now or whether we wait till the public comment  
10          period after the proposed bill is sent to  
11          council.

12          And the other is requesting that counsel not  
13          eliminate the supplemental payments that  
14          currently exist in the future.

15          MR. SCHEU: Do we want to move that or do we  
16          want to --

17          DIRECTOR JOHNSON: Do you want to move that?

18          MR. BROWN: Is it appropriate for today?

19          CHAIRMAN TUTEN: Yeah, that's up to you.

20          Do you think maybe we ought to wait for  
21          the -- I mean, we can do it today. I have no  
22          problem with it. I'd love for them to do it.

23          DIRECTOR JOHNSON: I just want to be clear  
24          on what your will is. So I defer to the Chair.

25          MR. BROWN: Will anything change between now

1 and the next time we meet? I think those two  
2 things are pretty solid recommendations.

3 MR. SCHEU: I think I'll go ahead and move  
4 them because then they've got it.

5 MR. BROWN: So you're making a motion for  
6 both of those recommendations?

7 MR. SCHEU: Right. On the independent  
8 financial analysis and that they consider using  
9 the questions that we produced.

10 CHAIRMAN TUTEN: Well, they consider making  
11 the supplemental extra payments as part of that?

12 MR. SCHEU: Right, right. I'm sorry.

13 CHAIRMAN TUTEN: Okay. Right. Got it.

14 MR. BROWN: Does that take the form of a  
15 letter?

16 CHAIRMAN TUTEN: Well, let's take a vote.  
17 We're here, dude.

18 MR. BROWN: Okay.

19 CHAIRMAN TUTEN: Did you get that, Tim, his  
20 request, what we're going to do?

21 DIRECTOR JOHNSON: Yes, I did.

22 MR. PATSY: Do you need to vote? I make a  
23 motion.

24 MR. BROWN: Second.

25 CHAIRMAN TUTEN: Okay. We have a motion, a

1 second. Any questions, comments?

2 (No responses.)

3 CHAIRMAN TUTEN: All in favor?

4 (Responses of "aye.")

5 MR. PATSY: Jason's opinion on this as far  
6 as requirement for us or the lack of the  
7 requirement for us --

8 CHAIRMAN TUTEN: Right.

9 MR. PATSY: -- can we ask Tim to put that in  
10 writing?

11 CHAIRMAN TUTEN: I agree.

12 MR. BROWN: Yeah.

13 MR. SCHEU: He said that he would do that.

14 DIRECTOR JOHNSON: What's that?

15 MR. SCHEU: You'd issue a formal opinion to  
16 it.

17 MR. GABRIEL: Sure, if you want that.

18 CHAIRMAN TUTEN: Yeah, yeah.

19 MR. GABRIEL: In furtherance of the email I  
20 sent, I can do that.

21 CHAIRMAN TUTEN: Willard, I'm telling you  
22 again, man, calm down. Stop talking so much.

23 (Laughter)

24 MR. PAYNE: I'm going to make this public  
25 comment.

1 I've served on many, many boards. And the  
2 discussions that we have here, I have never, ever  
3 been exposed to this kind of discussion, you  
4 know. I don't have the financial or fiduciary  
5 background that you have. I don't have the legal  
6 background that Bill has.

7 And as I've said, and I said to Weinstein  
8 and to Mousa, I love this city, and whatever we  
9 need to do, we need to work together to get it  
10 done.

11 MR. SCHEU: Right.

12 MR. PAYNE: Case closed.

13 CHAIRMAN TUTEN: Thank you, Willard.

14 MR. BROWN: Amen.

15 CHAIRMAN TUTEN: That was impressive. I'm  
16 expecting more next time, pal. How would you  
17 like to sit here?

18 MR. PAYNE: No, no, no. Never.

19 (Laughter)

20 MR. PAYNE: It's just like being on the City  
21 Council, like you said.

22 MR. SCHEU: Never.

23 CHAIRMAN TUTEN: Exactly. All righty.

24 Anything else, Mr. Director?

25 DIRECTOR JOHNSON: No, sir.

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CHAIRMAN TUTEN: We're adjourned.

(The Board meeting concluded at 11:55 a.m.)

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CERTIFICATE OF REPORTER

I, Denice C. Taylor, Florida Professional Reporter, Notary Public, State of Florida at Large, the undersigned authority, do hereby certify that I was authorized to and did stenographically report the foregoing proceedings, pages 3 through 146, and that the transcript is a true and correct computer-aided transcription of my stenographic notes taken at the time and place indicated herein.

DATED this 6th day of April, 2017.

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Denice C. Taylor, FPR  
Notary Public in and for the  
State of Florida at Large

My Commission No. FF 184340  
Expires: December 23, 2018