

## JACKSONVILLE POLICE AND FIRE PENSION FUND

JOINT SPECIAL MEETING OF THE BOARD OF TRUSTEES  
AND THE FINANCIAL INVESTMENT ADVISORY COMMITTEE

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DATE: April 10, 2017

TIME: 9:05 a.m. to 1:32 p.m.

PLACE: Jacksonville Police and Fire Pension Fund  
One West Adams Street  
Suite 100  
Jacksonville, Florida 32202

## BOARD MEMBERS PRESENT:

Richard Tuten, III, Board Chair  
Richard Patsy, Board Secretary  
William Scheu, Trustee (via Webex)  
Chris Brown, Trustee

## STAFF PRESENT:

Timothy Johnson, Executive Director  
Stephen Lundy, Pension Benefits Specialist  
Robert Sugarman, Board Counsel  
Peter Strong, Fund Actuary

## FIAC MEMBERS PRESENT:

Brian Smith, Chairman  
Robert Kowkabany  
Craig Lewis, Sr.  
Rodney Vanpelt  
Tracey Devine

## CITY REPRESENTATIVES PRESENT:

Jason Gabriel, General Counsel  
Steve Durden, Office of General Counsel  
Mike Weinstein, City of Jacksonville  
Anna Brosche, City Council Liaison  
Joey Greive, Fund Treasurer

GUEST: Dr. John Pertner, GAPublic Solutions

Denice C. Taylor, FPR  
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## SPECIAL MEETING

April 10, 2017

9:05 a.m.

- - -

CHAIRMAN SMITH: We'll go ahead and call the meeting to order.

I'm Brian Smith. I'm Chairman of the Financial Investment Advisory Committee. And today we're having two meetings in one. The Financial Investment Advisory Committee is convening now.

And then Richard, as Chairman of the Board of Trustees, if you would go ahead and call your meeting to order as well.

CHAIRMAN TUTEN: Yeah. Call to order.

CHAIRMAN SMITH: With both meetings now called to order, Richard and Tim and I decided that I will go ahead and chair this portion of the proceedings. And we'll start out with a public speaking period. So whoever we have signed up for public comment.

CHAIRMAN TUTEN: We have one, Mr. Chairman. Mr. John Winkler. Come on down.

DIRECTOR JOHNSON: Right up here, John, so we can see you. Good morning.

MR. WINKLER: Good morning. John Winkler,

1 2515 Oak Street.

2 I was present at the presentation on  
3 Thursday. And for those of you who weren't  
4 there, those of you who were there, at least in  
5 my mind it came off as reminiscent of nothing so  
6 much as a timeshare sales presentation.

7 The biggest difference between that  
8 presentation and someone trying to convince you  
9 to purchase a week in Gatlinburg for the rest of  
10 your life and your children's lives and your  
11 grandchildren's lives is that there's no  
12 rescission period on the buy-in on this  
13 particular deal.

14 And in your case, your particular case, it's  
15 as though you've gone into the presentation with  
16 your life partner, the City Council, and now the  
17 salesman is telling you that only your life  
18 partner is going to be able to ink the deal. You  
19 no longer have the right to decide whether or not  
20 we're going to jump into this plan.

21 And while it may seem as folks are sitting  
22 there and they're looking at 35 colorful slides  
23 and being told about wonderful potential  
24 projections that your time share is going to be  
25 the best financial investment that you could ever

1 make in your lives or your children's lives, the  
2 truth of the matter is in that the cold light of  
3 day, you're probably going to decide that going  
4 to Dollywood every single year for the rest of  
5 your life is not such a great idea. And that's  
6 why you have a right of rescission in the  
7 ordinary case with a deal like that.

8 That's why people have to slow down. They  
9 have to consider all of the numbers, not just the  
10 numbers that they're being presented at a fancy  
11 presentation.

12 That's why you folks have a fiduciary duty.  
13 That's why you need to exercise your fiduciary  
14 duties. That's why you have the board of  
15 advisors that you have. That's why you have  
16 consultants that you have. Because obviously, at  
17 least in this case, for reasons that we don't  
18 really thoroughly understand, the interests of  
19 the salesperson and your interests are not  
20 necessarily identical interests.

21 The other thing I want to make absolutely  
22 clear about what you're being told in terms of  
23 the present value of a future tax, even  
24 Mr. Weinstein wound up admitting at the meeting  
25 on Thursday that it isn't real money.

1 Well, it not only isn't real money, it's not  
2 even a real asset. It's not a real obligation.  
3 It doesn't even rise to the standard of a  
4 handwritten IOU. It's not like a zero coupon  
5 bond. It's not a promise that in the future  
6 someone will pay you that amount plus whatever  
7 the amount it was discounted by. It's not a  
8 promise that it will earn interest.

9 All it is, is an assignment of something  
10 that you would already have a right to, which  
11 would be a percentage of the proceeds that would  
12 come in from this tax starting in the year 2031.

13 The statute makes it clear, the only thing  
14 that can happen with the proceeds of this tax is  
15 that eligible plans receive a portion of that  
16 tax. It doesn't even designate that the tax has  
17 to go to an unfunded liability. It's simply a  
18 stream of revenue that winds up going into  
19 eligible plans.

20 So whatever that amount happens to be, once  
21 the proceeds are finally coming in, that's what  
22 it is. There's no guarantee that it's going to  
23 be a certain amount. There's no guarantee that  
24 if the tax growth rate doesn't meet  
25 anticipations, that someone will make up the

1 difference.

2 There's not even a guarantee that if, for  
3 example, they applied \$50 million of present  
4 value in the coming budget year, that come the  
5 year 2031, there will even be \$50 million going  
6 into the plan.

7 There's absolutely nothing in terms of any  
8 kind of -- let alone a third-party guarantee, not  
9 even a guarantee from the city that a particular  
10 revenue stream is going to be available.

11 So given that it isn't even an asset, I  
12 question whether or not, while the city may have  
13 the right, and they say they have the obligation  
14 under Florida Statutes, they haven't actuarially  
15 recognized and to apply it in a certain manner,  
16 the truth of the matter is that it's not real for  
17 GASB purposes.

18 It's not real for any purposes that are  
19 going to matter to this Board in terms of  
20 performing its fiduciary duties to guarantee that  
21 the benefits that are supposed to be there for  
22 your members aren't going to be there.

23 MR. BROWN: Mr. Chair, we've reached the  
24 three minutes.

25 MR. WINKLER: Thank you very much.

1           CHAIRMAN SMITH: Thank you.

2           Are there any others on the list? Okay.

3           Great. Let's move on.

4           I wanted to talk a little bit about the  
5           procedures for this particular meeting. We're  
6           going to hear from subject matter experts. We're  
7           going to hear from the City of Jacksonville.  
8           We'll have civil and spirited discussion, I'm  
9           sure.

10          Once we get to the point where all the  
11          voices have been heard, the Financial Investment  
12          Advisory Committee, which I chair, will come to a  
13          recommendation via a motion. Once our  
14          recommendation is ratified, we will make that  
15          recommendation to the Board of Trustees, who can  
16          then have additional discussion and make the  
17          final determination.

18          And at this point I'm going to turn  
19          the chair -- I'm sorry -- the floor over to  
20          Tim Johnson.

21          DIRECTOR JOHNSON: Thank you, Mr. Chairman.

22          So in terms of housekeeping, as you can see,  
23          there's a lot going on in this room right now.  
24          We've convened two bodies: The FIAC, the  
25          Financial Investment Advisory Committee, chaired

1 by Brian, and the Jacksonville Police and Fire  
2 Pension Fund, chaired by Rich Tuten.

3 We've come together in an effort to fulfill  
4 our duty, which is to give comment relative to  
5 the impact the proposed ordinances will have on  
6 the pension plan. We've accommodated council's  
7 tentative time line by scheduling the meeting  
8 here on the 10th so that we can have our impact  
9 statements ready and submitted to council in time  
10 for tomorrow's public hearing at council.

11 I'd ask that everyone who speaks be as  
12 articulate and as clear as they possibly can be  
13 because our meeting is being recorded by our  
14 stenographer, so every word will be captured. So  
15 please take your time, articulate, so she can  
16 grab everything that we have to say.

17 Hopefully everyone who wanted a copy has  
18 gotten this packet, and if there's anyone who  
19 doesn't have a copy who would like one, we can  
20 get that for you. So just raise your hand and my  
21 staff will get a copy of this to you.

22 There are several documents that are  
23 combined in this. It's over 80 page. And you'll  
24 find in it a copy of the report by Dr. John  
25 Pertner, municipal finance advisor. His report

1 is the first document you'll see. There's an --  
2 and this document, by the way, analyzes the  
3 Better Jacksonville Plan payment of the surtax  
4 over the past 16 years, and in it he proposes a  
5 methodology for projecting it on into the future  
6 as well as a rate.

7 Behind that you'll see an experience study  
8 performed by our new actuary, GRS, specifically,  
9 Pete Strong, where he's analyzing the payroll  
10 growth rate based on actual recent experience.

11 That's followed by three impact statements.  
12 One of those, I expect, will be approved, but the  
13 bodies will have three options to consider.

14 And, finally, there is a 30-year projection  
15 of the impact of this ordinance on the plan.  
16 That too will be covered by Pete Strong, the plan  
17 actuary.

18 We'll have plenty of time, as Chairman Smith  
19 said, for spirited debate and discussion. I  
20 think all of our speakers who will be using this  
21 podium would welcome your questions as they go  
22 through their presentation, questions by the  
23 members of these two bodies. So feel free to ask  
24 questions of our experts as we go through.

25 Other than that, I cannot think of anything

1 else that we need to cover at this point. We  
2 will have opportunity for other discussion  
3 relative to public comment that might also be  
4 submitted to council before its deadline next  
5 week. But for today, our focus is on the  
6 actuarial impact statement.

7 So with that, Mr. Chairman, Bob Sugarman is  
8 next on the agenda. Through you, I'd like to  
9 turn it over to Bob.

10 CHAIRMAN SMITH: Certainly.

11 DIRECTOR JOHNSON: This is our new attorney,  
12 Bob Sugarman, of Sugarman and Susskind, and he's  
13 got some comments on the duties of these two  
14 bodies relative to the law.

15 MR. SUGARMAN: Good morning, Trustees and  
16 members of the committee.

17 The city has referred to us two ordinances.  
18 By them referring the ordinances to us, it  
19 obligates us to perform two tasks. One we're  
20 going to do today and one we're going to do later  
21 this month.

22 Today's task is mandated to us by state law,  
23 and that is when any change to the benefits of a  
24 pension plan is proposed, as is proposed in the  
25 ordinances, we, as the administrator of the plan,

1 the Board of Trustees, are to provide an  
2 actuarial impact statement to the City Council  
3 for them to consider.

4 They're not bound by it, but they can give  
5 it the weight and the importance that they deem  
6 appropriate.

7 Our next task later this month is required  
8 by the city code and the city charter, and this  
9 is for the Board of Trustees, with the advice of  
10 the committee, to comment on such ordinances.  
11 That is not on the agenda for today.

12 The goal today for the committee is to make  
13 a recommendation to the Board of Trustees on the  
14 actuarial matters that effect the impact  
15 statement. So the Board's role is considering  
16 that recommendation to adopt a statement of  
17 actuarial impact.

18 So we have a two-step procedure here. The  
19 committee is charged with advising on actuarial  
20 matters. Actuarial matters certainly are at the  
21 heart of an actuarial impact statement. So they  
22 must first make their recommendation to the  
23 Board.

24 The Board -- that's a charge that they're  
25 given by city law, and by state law, the Board is

1 charged with the responsibility of issuing the  
2 actuarial impact statement. Our goal is to  
3 accomplish both of those things today.

4 So what should guide both the committee and  
5 the Board? Several things.

6 First, of course, law, as expressed in state  
7 statutes, the city charter, and the city code of  
8 ordinances. You should also listen to the advice  
9 of your consultants. You should decide what is  
10 in the best interest of your participants and  
11 beneficiaries to provide them with pension  
12 security. Your goal is what's best for our  
13 participants and beneficiaries.

14 What should not guide the Board?

15 Well, first, there should not be an  
16 incomplete deliberation or decision process. We  
17 are trying to meet this schedule set up by the  
18 city. The city's our partner. They've asked us  
19 to act within a certain period of time. We are  
20 trying to do that.

21 Tim has pushed your professionals as hard as  
22 he could and as hard as any of us have ever been  
23 pushed in our careers. I'm not sure if Tim is  
24 the ringmaster of a three-ring circus with an  
25 economist, a lawyer, and an actuary in each of

1 the rings, or if he's a lion tamer. But he has  
2 set and pushed our agenda. We will have for you  
3 what you need to make a decision today. We are  
4 ready to advise you on today's tasks.

5 But some of that information just came into  
6 your hands. Some of it was just done over the  
7 weekend or late Friday. It's important that you  
8 be comfortable with the decision you make today  
9 and understand the decision you're going to make  
10 and everything that we're going to tell you.

11 If you're not comfortable with making a  
12 decision today or have more information that you  
13 need, then maybe we can't come to a decision  
14 today. I encourage you to do so. We're ready to  
15 advise you, but if we can't reach a decision  
16 today, then we'll meet again soon, as soon as we  
17 can, and get you the additional information you  
18 need to make a decision today.

19 The things that you should not be guided  
20 by -- as I said, you should be guided by the law  
21 and what's best for your participants and  
22 beneficiaries and the advice of your  
23 professionals.

24 You should not be guided by the impact on  
25 the city. The city and its financial affairs and

1 the taxes that its taxpayers pay are looked out  
2 for by the elected officials in their  
3 administration. That's not your job.

4 You shouldn't be guided by the impact on the  
5 unions. They have elected leadership and the  
6 role given to them by state law to look -- and  
7 they are very able to look out for themselves and  
8 understand this.

9 You shouldn't be guided by the impact on the  
10 collective bargaining agreement or a proposed  
11 collective bargaining agreement except for the  
12 fact that the collective bargaining agreement  
13 gave us a role to review this proposal.

14 And you should not be guided by the effect  
15 the proposals will have on future hired police  
16 officers and firefighters. They're not yet  
17 hired. They're not yet participants or  
18 beneficiaries of our fund.

19 You should not do something just because the  
20 city and the unions want you to do it. If you  
21 walk out of here today and said, "I did this  
22 because the city wanted me to," then you haven't  
23 done your job.

24 Now, the proposed ordinances in broad  
25 strokes increase and preserve the benefits for

1 the current participants in our plan. They place  
2 future hires into another plan. They will not be  
3 our participants and beneficiaries. We will not  
4 be administering or advising that plan.

5 It will change the funding schedule by  
6 imposing a sales surtax in 2030 in place of  
7 current funding arrangements. And it will set  
8 minimal liquidity levels so that we will have the  
9 money to pay our bills.

10 The actuary will explain the details of  
11 those to you further, but those are the broad  
12 strokes. We now need to produce an actuarial  
13 impact statement.

14 The actuarial impact statement estimates the  
15 costs of these changes so that before a city  
16 legislative body through the City Council makes a  
17 change to pension benefits, they know what it's  
18 going to cost from the people who set the costs,  
19 the Board of Trustees with the advice of the  
20 committee.

21 Specifically, the actuarial impact statement  
22 will show how the proposed changes will affect  
23 the city's contribution and our unfunded  
24 liability.

25 But the impact statement, like our annual

1 valuation, must be based upon assumptions. Like  
2 our annual valuations, it's an estimate, a guess,  
3 a projection, as to what the pension plan will  
4 cost and what its unfunded liability will be, a  
5 projection and a cost and an estimate and a guess  
6 produced by some of the most educated and  
7 rigorously tested people in the world:  
8 Actuaries. Actuarial exams make bar exams look  
9 like a sixth grade reading test. That's how  
10 tough they are.

11 So those assumptions are going to take up  
12 most of our time today. The committee needs to  
13 recommend to the Board the assumptions that they  
14 should use. That's the test, the task, because  
15 the Board of Trustees sets the assumptions.

16 Three assumptions will take most of our time  
17 today. First will be the amortization schedule  
18 for the added liability resulting from increasing  
19 the benefits. I'm going to speak about each one  
20 of these separately.

21 So the question is: If benefits go up,  
22 liability goes up, how is that liability going to  
23 be paid for?

24 The second one is the rate of payroll growth  
25 for promising people pensions when they retire,

1           which is a percentage of the amount of money that  
2           they're making for the last couple of years  
3           they've worked. How much is that going to be?  
4           That's how we know how much of a pension we're  
5           going to pay.

6           And the third thing is the growth of the  
7           estimated surtax revenue, because state law says  
8           that the city can use that to reduce its  
9           contribution. That means we need to deduct that  
10          from the annual required contribution and we need  
11          to know how many to deduct, how much is that  
12          amount. We're not going to get that money for 13  
13          years, so we need to have -- but they can take  
14          the credit now.

15          So we need to know how much should that  
16          credit be. And in order to do that, we need to  
17          have some idea what the taxes are going to be  
18          each year starting 13 years and each year  
19          hereafter.

20          So let's start with the amortization  
21          schedule because that's the easiest task that you  
22          have. If the city chooses to use -- and it's the  
23          city's choice, not yours. If the city chooses to  
24          use a sales tax surtax to fund an underfunded  
25          pension plan, then the state law requires that

1           amortization period to be 30 years.

2           The actuary may comment on the  
3           appropriateness of that and whether or not it  
4           meets actuarial standards, but that's the law.  
5           So the 30-year amortization schedule, although  
6           you should recommend one, you don't have any  
7           wiggle room on that one. It's a state law. 30  
8           years.

9           The second one: The assumed payroll growth  
10          rate. By the way, I'm listing these in terms of  
11          difficulty.

12          The assumed payroll growth rate. The state  
13          law tells us that we have to have this payroll  
14          growth rate -- remember, because it tells us how  
15          much the pensions are that we're going to pay,  
16          and that's the liability -- be based on a  
17          ten-year look back and look forward, considering  
18          all of the workers in the classifications covered  
19          by our plan, whether or not they're in our plan,  
20          meaning, what is the payroll growth rate going to  
21          be; how much do we think they're going to make;  
22          what kind of raises are going to go to all police  
23          officers and firefighters, not only those who are  
24          in our plan and will enroll in our plan through  
25          the end of this fiscal year, but also those hired

1 on October 1st and thereafter who will be in  
2 another plan. The entire cohort of police  
3 officers and firefighters must be considered.

4 That's what the state law tells us.  
5 Basically this ten-year look back, look forward  
6 of everybody.

7 The city charter tells us that we must base  
8 these assumptions on the most recent experience  
9 study done by the Board's actuary, not by the  
10 city actuary, not by someone else. By the  
11 Board's actuary. And our actuary has done that.  
12 He's done an experience study for you. Peter  
13 Strong will explain that to you.

14 Now, that will lead to a recommendation and  
15 a conclusion of the payroll growth rate  
16 recommended to you by your actuary.

17 If his recommendations differ from those  
18 desired by the city, then the city should, one,  
19 show you a reason -- I'm sorry. The city can do  
20 one of several things. One, they can show a  
21 reason to your actuary, because the law says the  
22 Board's actuary, why his experience study should  
23 be modified if the city disagrees with the  
24 experience study and the facts therein.

25 Or the city can show why, based on the

1           experience -- on the actuary's experience study,  
2           a different percentage should be used.

3           In other words, let's say the experience  
4           study is a recitation of fact. This is what  
5           happens. This is what's going to happen.

6           Your actuary's conclusion will be, that  
7           supports a growth rate of so and so. The city  
8           can either say, those facts aren't right so we  
9           think you should change your opinion, or, okay,  
10          we accept those facts, but using different  
11          methods and calculations and procedures, we get a  
12          different growth rate off of those facts.

13          You can't ignore your actuary's experience  
14          study just because the city wants you to. But  
15          you can, you can, revise your actuary's  
16          recommendation on growth -- on what that growth  
17          rate is if evidence is presented to you by the  
18          city that the growth rate should be different,  
19          that the facts lead to a different conclusion,  
20          and you find that that evidence is substantial  
21          and competent.

22          I want to make sure I'm explaining that  
23          well. You're going to hear later that the Office  
24          of General Counsel and I have looked at the same  
25          law and interpreted it differently.

1           This -- the analogy to this is that the city  
2           and your actuary may look at this experience  
3           study and interpret it differently. And your  
4           actuary will explain the procedures and the  
5           methods he used to arrive at his interpretation.  
6           And if the city wants you to come up with a  
7           different number, they can explain, well, here's  
8           the way we did it. And then you have something  
9           that you can deal with and measure as best you  
10          can.

11           You can't say, we're taking what the city  
12          wants just because the city wants it. You can  
13          say, the city presented to us substantial  
14          competent evidence, reasons, that were convincing  
15          to us that we should take the city's number.  
16          That would be the city's burden if it disagrees  
17          with the rate.

18           Now the most difficult issue: The value of  
19          the surtax.

20           The Office of General Counsel and my firm  
21          have different opinions about who values the  
22          surtax. OGC says the city values it. I believe  
23          the Board values it. Remember that the present  
24          value of the surtax lowers the city annual  
25          payment. The higher the surtax's value, the

1 lower is the city's annual contribution.

2 The present value, which is what the city  
3 can use to lower its contribution, depends on how  
4 much the surtax grows each year from its last  
5 known value. It's last known value was 2016.  
6 The income from the surtax is known for last  
7 year. It then depends on how much is it going to  
8 grow each year from that value.

9 And then once you know how much it's going  
10 to grow at a given point, the question is how  
11 much is it worth today? How much do you discount  
12 that future assumed number to today's dollars?  
13 Then it has to be brought back to present value  
14 because a dollar in 2030 is worth less today than  
15 a dollar in your pocket today.

16 Now, the differences in our opinions arise  
17 from an ambiguous statute, which says that the  
18 city shall apply the value of the surtax to its  
19 contribution.

20 Our opinion is that both the committee and  
21 the Board have the authority to value it, and  
22 that they should do so based on an independent  
23 opinion that is outside your personal expertise,  
24 that you're going to -- that you receive from an  
25 independent expert.

1           At the last meeting, the Board of Trustees  
2 authorized the hiring of an expert. Dr. John  
3 Pertner is here. He is your expert. You're  
4 going to hear from him today. You've hired such  
5 as expert.

6           But we believe that you, the Board of  
7 Trustees, with the advice of the committee,  
8 should set it because, first, it's akin to an  
9 asset of your plan. It's something that's used  
10 to value the amount of money that comes into the  
11 plan. If it's akin to an asset of the plan, then  
12 it's yours and you should decide how much it's  
13 worth.

14           Secondly, the city charter says that you  
15 have to apply all professional standards and  
16 requirements for actuarial analysis. Your expert  
17 on that issue, Peter Strong, will tell you what  
18 the professional standards and requirements are  
19 for actuarial analysis of this revenue stream.

20           The charter likewise tells that you should  
21 maintain the pension fund on a sound actuarial  
22 basis. So you have to ask your actuary, is this  
23 valuation method sound that Dr. Pertner is  
24 recommending? Is there another one? Is the  
25 city's sound?

1           Also, you should set it because the law  
2 makes clear in Chapter 175, 185, and the city  
3 laws make clear that the Board of Trustees is  
4 solely responsible. I urge -- I emphasize the  
5 word "solely" for the administration of the fund.  
6 And because unless, in our view, the city setting  
7 by ordinance this valuation conflicts with state  
8 law, the city charter and the city code.

9           Further, the city has an irreconcilable  
10 conflict in setting those numbers. Each  
11 additional dollar of assumed growth that the city  
12 tells you this is worth is one less dollar that  
13 they have to pay into the plan now.

14           They will pay in what the plan costs.  
15 That's the way pensions work, but it's less  
16 they'll have to pay now. And each additional  
17 dollar of the city's projection, if not realized,  
18 is additional money the city will have to pay  
19 later, plus interest.

20           However, there are two ways to resolve the  
21 difference between our firm and the General  
22 Counsel's Office. The first is that the city can  
23 show you evidence and methods that support its  
24 growth assumption.

25           Dr. Pertner will show you, this is what I

1 believe, this is how I did it, these are the  
2 methods I used, this is the evidence I relied on.

3 If the city can come and tell you the same  
4 thing and can convince you that their projection  
5 is better than Dr. Pertner's, then you can rely  
6 on the city's projection.

7 It can't just be because the city wants it  
8 and says it. The city has to essentially prove  
9 it. And the city does not need to show that  
10 Dr. Pertner is wrong. They only need to show why  
11 they are right, because there can be more than  
12 one way of doing this.

13 Dr. Pertner has a way he's going to  
14 recommend to you. If the city has another way,  
15 they can show it to you. And if you feel that  
16 the city's evidence, methods and presentation are  
17 substantial and competent, you can base your  
18 decision on it. You, of course, ask your expert  
19 to comment on it, but it gives you something that  
20 you can grab on to, that you can base your  
21 decision on other than, this is what the city  
22 wants.

23 The second way to resolve the conflict is  
24 you can accept and rely on the advice of the  
25 Office of General Counsel.

1           Friday evening they issued a memorandum  
2           after Steve Durden and I talked in the afternoon.  
3           Our communication and cooperation with the OGC is  
4           excellent, even though we may arrive at different  
5           conclusions. That's what lawyers do. They may  
6           have different conclusions, but they talked them  
7           out ahead of time before they bring them to their  
8           client.

9           The OGC says that only the city has the  
10          right to value the surtax, and I hope you'll hear  
11          from the OGC and they will explain their opinion  
12          to you.

13          Now, why do we disagree? There's an  
14          ambiguous state law. It says, as I said, since  
15          the city can apply the present value of the  
16          surtax to reduce its contribution, it doesn't say  
17          who determines that present value.

18          The OGC says the city has the right, the  
19          legal right, and interprets the statute that  
20          says the city must value it for reasons that  
21          Steve Durden or Jason will explain to you.

22          While I don't agree with their opinion, I  
23          can tell you it is well reasoned and it's a  
24          reasonable interpretation of an ambiguous  
25          statute.

1           While it does -- while their analysis, which  
2           is a good analysis, done very lawyer-like and  
3           it's done very well, doesn't convince me to  
4           change my opinion, I believe that our opinion is  
5           more appropriate for you to use.

6           But while it doesn't convince me to change  
7           my opinion, if you are convinced by the general  
8           counsel's office opinion rather than mine, you  
9           should follow the general counsel's opinion. It  
10          doesn't hurt my feelings. It's written by an  
11          expert and experienced lawyer, and the OGC is  
12          also your lawyer. You have the luxury of having  
13          two lawyers with two different opinions, and you  
14          can rely on either one.

15          Since the OGC is also your lawyer, the plan  
16          says that you are protected by following and  
17          relying on the advice -- it's in the pension plan  
18          that you're protected, you, the trustees, are  
19          protected by relying on the legal opinions of  
20          your lawyer, or lawyers.

21          So my job -- when I interviewed and talked  
22          to the Board of Trustees, and the same with the  
23          committee, my job is to protect you. Your job is  
24          to protect the participants and beneficiaries.

25                 So if you ask me, are you protected by

1       relying on the opinion of the general counsel's  
2       office, even though it differs from mine, the  
3       answer is yes. I would prefer that you follow  
4       mine, but my wants aren't important here. What's  
5       important is what makes the best sense to you.

6               Now, you have an important role in this  
7       process of Jacksonville Pension Reform. State  
8       law gives you a role that we're going to fulfill  
9       today, and that's initiating an actuarial impact  
10       statement with the advice of the committee.

11              The state law, through the legislature, the  
12       people of Jacksonville, in their charter, and the  
13       City Council, in their ordinances, have given you  
14       a role in setting the assumptions and the  
15       basis -- which will be the basis of your  
16       actuarial impact statement, because they all say  
17       you have to use sound actuarial principles in one  
18       way or another.

19              And when we get to our next project,  
20       commenting on the ordinance, again, the people of  
21       Jacksonville, in their charter, and the council,  
22       in its code, and the unions, together with the  
23       city in their collective bargaining agreement,  
24       have all given you the duty to review it. That's  
25       work that still lies ahead of us.

1           So I suggest to the two chairman that you  
2           listen to Dr. Pertner, that you listen to Peter  
3           Strong, your actuary, that you listen to the  
4           executive director on the administrative matters  
5           involved, and that you listen carefully to  
6           whatever the city chooses to present that may be  
7           different from what they tell you.

8           And then after you've carefully considered  
9           that, following what's best for the participants  
10          and beneficiaries, our only goal is, first,  
11          Brian, to ask the committee for a motion  
12          recommending the actuarial assumptions and  
13          methods to be used in issuing the impact  
14          statement.

15          And we're going to have joint discussion  
16          after everybody else who has a report wants to  
17          talk to you. After all -- everybody is talked  
18          out and have had a chance to speak, then Brian  
19          will ask the committee for a motion recommending  
20          the assumptions and methods to be used in issuing  
21          the actuarial impact statement.

22          Assuming we can get enough votes to pass  
23          something, the committee's task will have ended  
24          and Brian will adjourn the meeting.

25          Rich, it then goes to you, and you will ask

1 your Board of Trustees for a motion to adopt a  
2 particular impact statement, and as you see,  
3 there's more than one, based on the assumptions  
4 therein, considering, but not bound by, the  
5 recommendations of the committee.

6 I suggest to both chairman that you restrict  
7 the deliberations and the comments to those  
8 issues, actuarial assumptions and actuarial  
9 impact statement.

10 The comments and the reactions to the  
11 overall proposal will be fully discussed later  
12 this month when we consider our comments and  
13 recommendations to the council on the very  
14 comprehensive ordinances that establish pension  
15 reform. That's our general task for later.

16 Our specific task today, Brian, is to get a  
17 recommendation on methods and assumptions that is  
18 the basis of the actuarial impact statement. And  
19 then, Rich, to get a motion adopting an actuarial  
20 impact statement.

21 That is our work for today. I'll be  
22 available throughout the meeting, of course, to  
23 advise you. And, Brian, I suggest you now ask  
24 Dr. Pertner -- unless there's any comments or  
25 questions on what I have to say.

1           CHAIRMAN SMITH: Yeah. Are there any  
2 questions for Bob?

3           MR. BROWN: I have one question.

4           When you -- and we may hear from general  
5 counsel explain this.

6           When you say that the city -- it's listed in  
7 the law that the city is charged with determining  
8 that surtax, why do you interpret -- or the  
9 assumption rate, I'm sorry.

10          Why do you interpret that to mean us as the  
11 Board of Trustees versus the actual City of  
12 Jacksonville?

13          MR. SUGARMAN: The law says the city will  
14 apply the present value of the surtax to reduce  
15 its contribution. It doesn't say who values the  
16 surtax. I believe that it is the job of the  
17 Board of Trustees with the advice of the  
18 committee to value it, for the reasons I  
19 expressed.

20          OGC believes that it is the duty and the  
21 right of the city to do it as is set forth  
22 in the proposed ordinance for the reasons that  
23 Steve Durden will tell you.

24          MR. SCHEU: Bob, I have a question too.

25          MR. SUGARMAN: Yes, sir.

1           MR. SCHEU:  Would you explain and maybe  
2           Jason could also, as it relates to the diverging  
3           opinions of our two counsel, does the charter  
4           give us any indication of the priority of those  
5           opinions?  And maybe both you and Jason could  
6           speak to that.

7           MR. SUGARMAN:  I believe that you can follow  
8           either one.  Jason might have a different --  
9           different answer.  Because the charter gives us  
10          the right, as your pension counsel, to advise you  
11          on pension matters, we believe the valuation of  
12          assets, as part of your fiduciary duty, is a  
13          pension matter.

14          CHAIRMAN SMITH:  Did you want to address  
15          that question, Jason?

16          MR. GABRIEL.  Yes.  Thank you.

17          Jason Gabriel, General Counsel.

18          And as Mr. Scheu pointed out, and it is  
19          true, there are two opinions you have on this  
20          surtax value issue.  And the charter does  
21          prescribe that at the end of the day, the Office  
22          of General Counsel's opinion is conclusive.

23          To the extent there's any conflict between  
24          attorneys or between agencies, et cetera, the  
25          opinions of the general counsel are conclusive.

1           So they are binding on the entire consolidated  
2           government, to answer that question.

3           Just briefly on the sales tax value question  
4           and going to Mr. Brown's apt question over there,  
5           the pension surtax value is the domain of the  
6           city because, A, the city is a taxing authority;  
7           B, we have -- as you know, this is one big chunk  
8           of the liability and one big chunk of this whole  
9           program that we're presently trying to resolve  
10          through the 14 ordinances.

11          However, there are two other funds, as you  
12          know. There's a corrections fund and a general  
13          employees fund. And so if we got in the business  
14          of different boards adjudicating on different  
15          taxing rates and values, then we're going to have  
16          conflicting values as we submit those things to  
17          the Division of Retirement, and as the council  
18          eventually adjudicates on what taxing rate should  
19          be applied for purposes of resolving the pension  
20          issue.

21          So in other words, what I'm saying here is  
22          the city has provided you with a reasonable and  
23          rational rate, and that's what your actuary is  
24          now directed to calculate and analyze in  
25          conjunction of all the other assumptions that

1           you-all have decided to look at.

2                   And that is what is being requested and what  
3 needs to be conveyed to the Division of  
4 Retirement and to the City Council.

5                   Now, to the extent anyone has any editorial  
6 commentary or commentary as to the rationale of,  
7 in this case, the 4.25, that's absolutely fine to  
8 do through your -- through the system that we  
9 have where you're going to provide review and  
10 comment on the ordinances.

11                   So you have essentially two items here that  
12 you're going to be looking at. Today the focus  
13 is on the actuarial impact statement, but you are  
14 going to have the opportunity to review and  
15 comment on the ordinance as a whole, and that is  
16 an opportunity to provide any commentary on why  
17 one may believe, if that's even the case, that  
18 the 4.25 is not a reasonable, rational rate to  
19 use.

20                   So I hope that answered the question,  
21 Mr. Scheu.

22                   CHAIRMAN SMITH: Any other questions?

23                   MS. DEVINE: I have a question.

24                   Is there any precedent in terms of the  
25 disagreement here and the priority of the city's

1           counsel versus the Board's separate counsel that  
2           they got in addition to the city's counsel?

3           Is there any precedent in terms of when  
4           there's a difference of opinion in that regard,  
5           how we bring that together?

6           MR. SUGARMAN: There is a precedent  
7           factually, and that is in the matter of former  
8           Executive Director Keane's pension, which is  
9           presently a matter of litigation. That -- that  
10          very issue is an issue in that case. We're not  
11          representing the Board. The OGC is representing  
12          the Board.

13          But that very issue has been raised and  
14          that's when I believe it will be resolved.

15          CHAIRMAN SMITH: Any other questions?

16          Sure, Mr. Gabriel.

17          MR. GABRIEL: Sure. And this comes up from  
18          time to time and there's a host of binding legal  
19          opinions by the Office of General Counsel between  
20          other agencies actually, between the city and the  
21          Duval County School Board, et cetera.

22          But the most recent one -- and I'm happy to  
23          provide it, I can email to you-all after the  
24          meeting -- is OGC Binding Opinion 16-01. It was  
25          issued about a year ago, and it really actually

1 hits right on the issue of the binding legal  
2 opinions of the Office of General Counsel in the  
3 context of the city and the police and fire  
4 pension fund. And I can provide that to you.

5 MR. SUGARMAN: And the opposite view, which  
6 is going to be resolved by the court, is that  
7 175, 185 says that the Board of Trustees has the  
8 sole responsibility for administering the plan  
9 and that they can use the city attorney's  
10 office -- that's the city's attorney -- but they  
11 can also hire their own lawyer. They have the  
12 right to hire their own lawyer.

13 This doesn't need to be worked out today.  
14 There's really good lawyers on both sides of the  
15 John Keane case, and that case -- that will give  
16 the answer to your question, from a court ruling.

17 CHAIRMAN SMITH: Before we recognize  
18 Dr. John Pertner, Tim, would be introduce him and  
19 explain his role in this process.

20 DIRECTOR JOHNSON: Sure.

21 So the members of the Board will recall that  
22 at our last meeting on March 17th, I was directed  
23 to engage a municipal finance advisor to take a  
24 look at the surtax growth rate, to identify that  
25 person, to have that person analyze the history

1 of the Better Jacksonville Plan, and to bring a  
2 recommendation back here to this Board that would  
3 ultimately resolve or at least contribute to the  
4 resolution of the surtax growth rate.

5 I did my due diligence. Identified  
6 Dr. Pertner. Engaged him shortly after the Board  
7 meeting, maybe a week or so after the Board  
8 meeting. So it preceded the opinion that came  
9 from the Office of General Counsel. That opinion  
10 arrived on Friday evening, and John has been at  
11 this amount a month, analyzing historic data and  
12 coming up with a recommendation for you today.

13 He's part of GAPublic Solutions, has a great  
14 reputation, great credentials. I'll give him the  
15 opportunity to give you a little bit of  
16 background on what he's done. And you'll find  
17 his report as the first report on the top page of  
18 the packet. So with that, I'll turn it over to  
19 Dr. Pertner.

20 DR. PERTNER: Thanks, Tim.

21 It's ending up to be a long day, so I will  
22 make sure if I'm not good, I'm entertaining.  
23 How's that?

24 As Tim said, he engaged me about the 20th of  
25 March with two things: Determination and

1 projections. Take a look at the history of the  
2 surtax that's been present in Jacksonville  
3 since -- I want to say March of 2001, and as  
4 presently in the form, and then what happens once  
5 this evolves into the pension liability surtax.  
6 So it's going to be renewed from one surtax to  
7 another.

8 And my background is organizational  
9 development and leadership. My master's degree  
10 is in math, so statistics play a good, solid  
11 role. I came along during the era when big data  
12 tried to help people make decisions. And every  
13 time I'd talk to a group of people, I'd say, if  
14 you're going on a trip, what's the first thing  
15 you've got to know?

16 Everybody will say, oh, where are we going?  
17 How long is it going to take to get there? But  
18 really what you know is where are you now,  
19 because if you get out a map and you can't find  
20 out where you are now, you don't know which  
21 direction to go to get where you're going.

22 So that's pretty much where we're at now.  
23 Where are we now? What his history defined for  
24 us already? Historical data really has no room  
25 for gaps in the review. In other words, at the

1 beginning of the surtax period, that fiscal year  
2 2001, it's an incomplete year. We had, what,  
3 seven months? And in 2017 you have five months  
4 with the real data there. So I concentrated on  
5 only those full years, 2002 to 2016.

6 What's the data look like? What -- what  
7 happened during that period of time that could  
8 give good influence over the numbers that showed?

9 Now, Tim, do you have a projection there?

10 DIRECTOR JOHNSON: Yeah, we do.

11 Stephen, could you help me bring that slide  
12 up. It's the --

13 DR. PERTNER: I won't read the whole thing  
14 to you, but there's sections on each page that  
15 are worth paying attention to.

16 DIRECTOR JOHNSON: Is there a particular  
17 page you want to go to?

18 DR. PERTNER: Well, let's start at the  
19 bottom of page 1.

20 As Tim and I talked, he said, you have to  
21 understand, the determination is going to be of a  
22 rate on the surtax that can be projected out to  
23 2060. And I said, Tim, you know, that's 43 years  
24 from now. He said, yeah. I said, where were you  
25 in 1974? Because that was 43 years ago. Think

1           what's happened in your lives since 1974.

2           Even if some of you can remember 1978 when  
3           you tried to buy a house, what was the interest  
4           rate? What is it today? These are the  
5           historical things that these numbers probably  
6           aren't going to tell us, but we need to think  
7           about them when we see them.

8           You want to go down to the next page.

9           By the way, in 1974, I had hair down the  
10          middle of my back and I rode a motorcycle. I was  
11          a senior in college.

12          And how old were you, Pete?

13          MR. STRONG: Two.

14          (Laughter)

15          DR. PERTNER: You've come a long way.

16          I want to pay a couple of -- close attention  
17          here, and you have this in your packet at the  
18          bottom here.

19          Looking back 43 years to 1974, many  
20          variables that affected the collection of surtax,  
21          including economic recessions, are more than  
22          likely going to occur over the next 43 years.

23          In the past 43, 11 of those years were  
24          including specific economic downturns, generally  
25          declining economy or recovery, and 25 percent of

1 the time we were involved in trying to dig  
2 ourselves out over the last 43 years.

3 The discretionary tax has experienced four  
4 years of negative annual returns itself. That's  
5 28 percent of the existence of the tax has been  
6 spent coming up from a negative value.

7 Now, we say negative value. That means  
8 negative growth over the previous year, or  
9 positive growth over the previous year. It's  
10 more a strength of performance, if you will, this  
11 year over last year moving forward.

12 With that in mind, historical review focused  
13 on the most recent recession with the decline  
14 that began in 2006 to 2013. So logically you  
15 look at the numbers. Where does it go?

16 Immediately this is where my attention comes  
17 to. We're going to have economic times we'll  
18 have to live through in the next 43 years. All  
19 right? Now we've got to come up with a  
20 determination and a percent that we can apply  
21 that's going to work for 43 years.

22 It's not going to happen. We can come up  
23 with a variable and a factor that can be used for  
24 a period of time, and as we look -- go to the  
25 next page. Coming up on a graph, I'll point out

1 to you the variables -- back one.

2 What was used to do the calculations for  
3 this is a compound annual growth rate. The  
4 important part of this, and I fill a lot of this  
5 in with background information and explanation,  
6 but the compound annual growth rate is a  
7 geometric average that represents one consistent  
8 rate at which an investment or revenue return in  
9 this case would have grown had the investment  
10 been compounded the same each year.

11 It's not an average of averages. You start  
12 out with the end rate, which if I did the whole  
13 thing, it would be 2016. We know what that end  
14 rate was. We know what the end rate was for 2002  
15 compounded by the number of years. That's your  
16 rate.

17 So as you start to focus, you realize trying  
18 to do a projection even for 16 years is  
19 difficult.

20 So, again, my focus, how well does  
21 Jacksonville recover from a recession? And we're  
22 going to get to that in a second. Next slide.

23 Here's what we looked at. This is increase  
24 over previous year. Those are actual numbers.  
25 And, again, whole years only, 2002 to 2016. We

1 see a dramatic rise in the second full year to 13  
2 percent.

3 I moved to Florida in 2004. Moved to Monroe  
4 County, worked with Monroe County. They said  
5 it's the worst hurricane season they ever had.  
6 I'm from Ohio. It was an adventure for me.

7 But why did this show a bump here? Monroe  
8 County, and I don't know if this is true, but  
9 Monroe County provides tax relief on home repair  
10 things. Home Depot, things like that, after a  
11 major storm event. Was that the case here? Did  
12 you have a major storm event? Or was this just a  
13 good revenue year?

14 Because look what happens the next year.  
15 The increase is less than half. Now, it's an  
16 increase, it's a positive flow, but it's half the  
17 increase, half the strength of the year before.

18 The next year you pretty much know where  
19 we're heading, right? 2007, down to the bottom,  
20 it has a negative value of 2009 of a minus 9 over  
21 the performance in 2008. There's four years of  
22 negative value there.

23 We start to see a rebound in 2010. That was  
24 a negative 0.6 of a percent over 2009. However,  
25 it's a lot less drop. So now you're seeing

1 recovery.

2 If you draw a line right there as evidence  
3 of recovery starting, and draw the line to right  
4 there saying you've made it out of the recovery  
5 period, just the same as you could come back here  
6 and say, we're on top of the world, whoa, what  
7 happened here? Is there a reason for this to  
8 occur? This could have been the first light of a  
9 decline. Again, not sure what happened  
10 hurricane-wise and all that sort of thing in  
11 2005.

12 The interesting thing, too, once you get --  
13 you're out of the woods here in 2013, '14 you  
14 have a nice 6 percent increase, but look what  
15 happens in '15. It falls off. It's still a good  
16 increase, 5 percent, but it isn't the same  
17 strength as the previous year.

18 '16. 4.6 percent. These are calendar  
19 year -- surtax is done in calendar year, correct?  
20 So that's what this is based on. 4.6. Not a bad  
21 return, but it's less than the previous year's  
22 strength. Less than the previous year's  
23 strength.

24 Is this a tip of a curve? When you look at  
25 numbers like that, those are questions that run

1 through your mind.

2 Did I see it coming here? Is it happening  
3 here? Don't know. Remember, every seven to ten  
4 years we have a recession. That was the bottom  
5 of the last one, 2009. This is 2017.

6 I -- you know, I'm not going to say it's  
7 going to be a disaster. I'm just telling you to  
8 be on the lookout for it and make sure you  
9 account for it moving forward.

10 The red line -- oh, the main line coming  
11 straight through here is an interesting thing  
12 too. This is a line of regression. And you can  
13 get an R-squared value on that, and the larger  
14 the number, the more variables are taken into  
15 place on this line.

16 And what you'd really like to see in a good  
17 line is one that lies right down the middle on  
18 the data, and this one does, because look at the  
19 variability. It has to account for those big  
20 gaps, and there's where the line exists. And  
21 it's somewhere halfway between zero and 5  
22 percent.

23 Questions? Just wave if there's anything.

24 The red squares going across are the  
25 compound annual growth rates calculated 2002,

1 beginning, end date 2016, and compounded by the  
2 interval, the number of years.

3 Each year -- I calculated one for each year  
4 and then plotted it against the actual return.  
5 Little more within that -- I hate to use the word  
6 smoothing, but it's a leveling of an interest  
7 rate that you could project forward.

8 This is 3.34 for that period from here to  
9 here on that recovery from the recessionary  
10 period.

11 Okay. Next.

12 I talked to Tim one day and I said, what  
13 could affect the revenue here in Jacksonville  
14 that may be not on our radar? And we talked and  
15 talked and talked. Hurricanes obviously came up.

16 And being from Ohio, I said, what if the  
17 Jags leave? What will that do to your revenue?  
18 Art Modell moved the Cleveland Browns out of  
19 Cleveland in the middle of the night and nobody  
20 knew it. By brother cried for weeks.

21 The bottom line is, the NFL is a business  
22 and they're looking for markets that can support  
23 NFL teams and earn money. That's what they're  
24 all about. That's why the Big Ten went into New  
25 Jersey.

1           So we want to keep that in mind too. There  
2 are economic things out there that are totally  
3 out of our control or knowledge level, for that  
4 matter.

5           The calculation -- this is just a  
6 calculation of what the annual growth rate would  
7 be, end value, start value, exponentially by the  
8 periods. And then this is an example of where  
9 you plug the values in. In this case, in 2006,  
10 for the reported amount of \$73 million and  
11 projected against -- what did I do that one on?  
12 Against 2013. The corrected value was a negative  
13 1 percent. So you can start to see how that  
14 changes.

15           We're down here in another example of the  
16 bottom of the recession compared to when you're  
17 out of the recession.

18           And that 3.3 represents the one consistent  
19 rate at which the investment would have grown if  
20 the investment had been compounded at the same  
21 rate every year. This is the reason why we  
22 selected the -- or I selected the 3.34, is that  
23 it was the beginning of the recovery compared to  
24 the end of the recovery. That would be how well  
25 you responded, the City of Jacksonville in

1 revenue with respect to recessionary times.

2 This is a -- we use this example a lot when  
3 you talk about the effect of compounding. You  
4 know, you hear \$80 million, hear \$150 million.  
5 But what happens if you start with \$1 million and  
6 kind of follow it through the years?

7 Annual reported range in 2003 was 3.08  
8 percent, the effect on a million dollars. Now  
9 your million dollars is worth a million 30  
10 thousand. And you see how that moves forward  
11 through 2015. Now you're up \$200,000 in three  
12 years. It looks good. That's a compounded --  
13 that's the effect of compounding.

14 And the effect runs the other way on  
15 negative years or poorer performance. That  
16 compounding -- and, again, this is just for  
17 experience or an opportunity to take a look at  
18 things in a little simpler terms rather than the  
19 actual numbers we're dealing with.

20 But that million dollars, the effect of a  
21 million dollars in 2005 is compounded at 1.24.  
22 By 2013, when the recession had demonstrated  
23 improvement, the 2013 compound value was 1.23.  
24 It was actually \$10,000 less than the value of  
25 that million dollars in 2005.

1           Move through it. You got to work your way  
2 out of it and get out. But, see, this  
3 compounding pulls you back to this period of  
4 time. You need to keep track of that as well.

5           You're going to run through negative  
6 performance and you're going to have to be some  
7 sort of concern about how long it's going to take  
8 to get you out of that. You can say -- maybe  
9 this is off task, but a lot of people would look  
10 at assumed rates. 7 percent. That will make it  
11 work.

12           We've run into some pension plans that are  
13 still hanging on 7 3/4 or 8.25. Well, you hang  
14 on that and you go into a negative period, now  
15 you're going to take a long time to get back out  
16 of that. Okay.

17           This is the application of 3.34, the  
18 determination at this point, and I was  
19 comfortable with the 3.34 as the percent that  
20 would be representative of the strength of  
21 Jacksonville's recovery. And I applied it to the  
22 actual 2016 value that was reported.

23           So by 2030, you're looking at \$1.45 million  
24 dollars collected over that period of time. And  
25 this is -- this is during the surtax. This is

1 for the general -- prior to the pension fund  
2 receiving this. This next page, we'll be talking  
3 about the pension liability bottle.

4 One thing I want to point out. We've seen  
5 what can happen on compounding negative responses  
6 and compounding positive responses and the  
7 effects of 43 years.

8 Anybody in this room believe we can come up  
9 with a number that's going to be valid in 43  
10 years? No. We can get you numbers that will be  
11 good next year, this year.

12 Part of our recommendations are we -- doing  
13 the 3.34, when the revenue is posted, we update  
14 all the information, run the compound annual  
15 calculations again, the growth rate, determine  
16 where that places us and go forward with another  
17 one.

18 Yes.

19 MS. DEVINE: Through all this research, were  
20 you able to come up with a band that you felt  
21 more comfortable with that would give you a  
22 higher level of confidence that, while we can't  
23 know for sure that this bandwidth, if you will,  
24 this range --

25 DR. PERTNER: Yeah, I know what you're

1 saying.

2 Tim's task was determine a value, and later  
3 it became other options for you. So, I mean, if  
4 you're looking for a range, that would probably  
5 be whatever it is, wouldn't it?

6 Remember, when you do the compound average,  
7 you're looking at a start time and an end time,  
8 and then you're compounding that. So the longer  
9 that -- that period is, the less confident you  
10 can be. And you can see that with the body of  
11 what we saw.

12 So, yeah, I understand what you're saying.  
13 You know, so you're asking an upper limit and a  
14 lower limit off that 3.34?

15 MS. DEVINE: That would help provide some  
16 sort of a scenario analysis at least if we could  
17 get confident on the lower end --

18 MR. PERTNER: Sure.

19 MS. DEVINE: -- and even if we use 4.25 as  
20 the upper end, you know?

21 DR. PERTNER: Uh-huh. Off the top of my  
22 head, standing here, I would say since I based  
23 this on the beginning of real recovery and the  
24 point of recovery from that recession, the 3.34  
25 would have been the representative amount in

1           2010, but I see what you're saying. Rather than  
2 me answer right now, I would probably want to dig  
3 through that some more.

4           MS. DEVINE: Thank you.

5           MR. PERTNER: Yes.

6           CHAIRMAN TUTEN: Go ahead, Rick.

7           MR. PATSY: John, and I apologize if you  
8 said this and I might have missed it.

9           But the recessionary period from 2007 to  
10 2010 was the proverbial hundred-year storm. Is  
11 there a database that would take or allow you to  
12 go back into the 1990s and look at the  
13 recessionary time periods that we had then?

14          DR. PERTNER: Well, actually a simple Google  
15 will say recession since 1970 and it will tell  
16 you the length, the depth of it, you know, how  
17 long the recovery period was.

18          This last one, people are feeling the  
19 effects of that for quite -- years. So when they  
20 say this is the end of it, you try to find  
21 something out there, a demarcation where it ends,  
22 if you could find one here.

23          No, there's not a common, this is where it  
24 begins. If it starts here, it ends here, and  
25 there's some sort of light of recovery. At what

1 point do you believe that light is a real light  
2 and not a train coming at you?

3 MR. BROWN: I would ask, with the Great  
4 Recession being the worst economic downturn since  
5 the Great Depression, how can we account for  
6 making sure that that -- that does not unduly  
7 effect this compounded average.

8 DR. PERTNER: My -- my opinion -- well,  
9 actually, the compound average took that into  
10 effect because it started with the first sign of  
11 recovery and went to the point where you were on  
12 solid ground.

13 The other side of that is -- actually, I  
14 forget where I was going with that when you asked  
15 the question.

16 MR. BROWN: This Great Recession makes up  
17 about, what, 40 percent of the time period that  
18 we have that we're looking at?

19 DR. PERTNER: From beginning to fully  
20 recovered?

21 MR. BROWN: Right.

22 DR. PERTNER: It does. You have to be  
23 conservative, then, when you start to look at  
24 rates of return, rates that are necessary for you  
25 to meet your obligations.

1           MR. BROWN: Rather than being conservative  
2 or liberal, I'd just prefer to be accurate based  
3 on obviously historical figures. You know, the  
4 best indicator of future performance is, you  
5 know, historical data --

6           DR. PERTNER: As long as everything is the  
7 same, yes.

8           MR. BROWN: Sure. And there are a number of  
9 things that could change. But if you look back  
10 over the last, say, 70 years, how does that --  
11 how does that figure change, or how would it  
12 change?

13          DR. PERTNER: I didn't look back over 70  
14 years because there's no revenue figures for that  
15 long. I mean, when you look at recessionary  
16 periods for 70 years, the economics alone affect  
17 the percent of how long it takes to get out of  
18 it.

19          And my grandma bought a house right before  
20 the Depression. She paid 1,200 bucks for it. So  
21 you can see how -- if we're trying to compare --  
22 you know, we're going to have to put some sort of  
23 present value on it --

24          MR. BROWN: She paid \$1,200 for it in,  
25 obviously, the time period, and since then we've

1 had a --

2 DR. PERTNER: Sure --

3 MR. BROWN: -- tenfold increase in value of  
4 the money. The only reason I'm asking this is  
5 because it seems like when you're looking at 14  
6 years, and my background is economics, when  
7 you're looking at 14 years here, there's a great  
8 percentage of this 14 years that is such an  
9 outlier in a given century that it would -- it  
10 would bring, you know, this average that we want  
11 to use down as opposed to looking at a much more  
12 longer term period where the affects of a great  
13 recession are smoothed down.

14 DR. PERTNER: That's -- yes, you've got a  
15 very good point there. Most of our time has  
16 been -- of this surtax has been in the middle of  
17 all this --

18 MR. BROWN: Regardless of the surtax,  
19 though, we know obviously that -- let's say we're  
20 not talking about the time period the surtax was  
21 there. We're just talking about the economy in  
22 general.

23 We know that over the last 14 years, when  
24 you include that Great Recession, this is not  
25 indicative of a long-term period. It is -- we've

1 had obviously a worst growth rate in the last 14  
2 years than you would have if you average, say, 50  
3 years or 60 years. That's all I'm just bringing  
4 up, the point I'm bringing up to consider.

5 DR. PERTNER: Yeah, sure. I agree with you.  
6 I think when you look at the effects that we've  
7 just lived through and the amount of time that  
8 it's taken out of this particular surtax, where  
9 do you look?

10 MR. BROWN: Right.

11 DR. PERTNER: Where -- where are you  
12 confident that you've given yourself the leeway  
13 that's necessary? Where are you confident that  
14 if it's better than that, you're happy, and if  
15 it's worse than that, you can make it?

16 MR. BROWN: And so, Doctor, I would offer --  
17 and I -- for me, you know, obviously my role is a  
18 fiduciary --

19 DR. PERTNER: Sure.

20 MR. BROWN: -- what the city wants, what the  
21 unions want, while I'm wearing this hat, they  
22 don't matter.

23 But I would say that this number that is  
24 used based on these 14 years does seem to be  
25 lower than I think an amount, if we had done a

1 study over, say, 50 years.

2 CHAIRMAN SMITH: Give me just a second.

3 Mr. Weinstein had a question or a comment,  
4 and then we'll get back to you, Rich.

5 MR. WEINSTEIN: Thank you. Mike Weinstein,  
6 CFO.

7 I just wanted to make sure that everybody  
8 here understands what the ordinance says that's  
9 in front of council, that this number, whether it  
10 be 4.25 or any other number, will be reviewed  
11 every year. It's not a 30- or 60-year  
12 determination. It's going to be reviewed.

13 Last three years, 5.6 percent; five years,  
14 4.8; seven years, 4.50 percent. The 4.25 will be  
15 reviewed every year. The present value will be  
16 recalculated every year. Every year we will get  
17 closer to that sum. So every year this will be  
18 reviewed.

19 This is a reasonable expectation of where we  
20 are today. If three years down the road it  
21 should be something less, it will be something  
22 less, determined by council. Recalculate the  
23 present value. It will be affected by the  
24 actuary. Another 30-year projection will be  
25 done.

1           So it's not like Better Jacksonville where  
2 we borrowed a billion and a half dollars at 5  
3 percent and depended on it to make the debt  
4 service. This is a one-year determination. We  
5 had to make some determination to do the  
6 calculation. So it's adjustable.

7           So this was a great discussion, but it  
8 didn't have anything to do with the way the  
9 pension program will work. Every year it will  
10 be --

11           MR. SCHEU: Hey, Mike?

12           CHAIRMAN SMITH: Is that Bill?

13           MR. SCHEU: This is Bill Scheu. I'm sorry.  
14 I thought you were finished.

15           CHAIRMAN SMITH: Hold on, Bill. Rich had a  
16 comment first.

17           MR. SCHEU: Go ahead, Rich. I'm sorry.

18           CHAIRMAN TUTEN: Well, to address  
19 Mr. Weinstein, I get what you're saying as far as  
20 the rate and every year would come back and check  
21 it, but the mayor's plan is contingent upon the  
22 big picture. And the big picture involves a 4.25  
23 percent rate going forward for the next 30 years.

24           And I don't want to say it's disingenuous to  
25 say what you're saying, but it's overlooking the

1 big picture of the reason why we're going to have  
2 X amount of dollars over 30 years with this tax.

3 The reason why we can count the present  
4 value as X amount of dollars is simply because  
5 we've decided, you guys decided that, for that  
6 time period, it's going to be a minimum of 4.25  
7 percent --

8 MR. WEINSTEIN: No --

9 CHAIRMAN TUTEN: And if it's not --

10 MR. WEINSTEIN: -- it could be -- it could  
11 be 3 percent in two years from now. We -- the  
12 city pays the ADEC. The city pays what the ARC  
13 used to be. Now it's the ADEC --

14 CHAIRMAN TUTEN: I understand that.

15 MR. WEINSTEIN: -- and it will be  
16 reevaluated by your actuary every year based upon  
17 what the council determines that growth rate  
18 should be. It's not 4.25 forever. It could be  
19 2.5 five years from now. And it will affect  
20 everything. It will affect the payments and it  
21 will affect everything.

22 CHAIRMAN TUTEN: But the mayor is selling  
23 the entire plan based on that rate, is he not?  
24 Am I missing something here?

25 MR. WEINSTEIN: He's basing it on a

1 reasonable rate today because of the last seven  
2 years or so.

3 CHAIRMAN TUTEN: Okay. Well --

4 MR. WEINSTEIN: If it turns out to be  
5 different, then everything adjusts. Every one of  
6 your assumptions will be reevaluated. It's just  
7 like any other assumption that's made.

8 CHAIRMAN TUTEN: Well, where -- I agree with  
9 you. Show me the plan from the mayor where if it  
10 doesn't hit 4.25, that they have the numbers to  
11 show us what that will be in the future.

12 MR. WEINSTEIN: That has nothing to do with  
13 you. We pay the ADEC.

14 CHAIRMAN SMITH: Gentlemen, the city will  
15 get a full presentation period. And Bill had a  
16 comment.

17 Bill, if you'll go ahead with your question.

18 MR. SCHEU: Sure. I just had a question for  
19 Mike.

20 Mike, on that annual adjustment, I would  
21 presume that your position and Jason's position  
22 would be that the city does that. So the city  
23 has no obligation to make the adjustment. They  
24 just have the obligation to review it.

25 So is there any -- what my question is, is

1           there anything obligatory in that or is it still  
2           at the discretion of what ultimately is the City  
3           Council, taking into account that the City  
4           Council -- every dollar it adjusts downward means  
5           that their contribution goes up.

6           So as Bob Sugarman said, there is a  
7           conflict. So what obligates the City Council  
8           under the proposal to make those adjustments?

9           MR. WEINSTEIN: The ordinance says a  
10          requirement by every October 31st, that the  
11          council review and determine what the growth rate  
12          should be for the following year. And all three  
13          actuaries -- all three funds would use that  
14          growth rate. It's a city decision. The city is  
15          the sponsor.

16          MR. SCHEU: So it's the city's decision?

17          MR. WEINSTEIN: Yes, absolutely.

18          MR. SCHEU: Okay.

19          CHAIRMAN SMITH: Okay. Dr. Pertner,  
20          continue.

21          DR. PERTNER: Thank you, Mr. Chairman. Next  
22          page, please.

23          Now, that's the -- that's the hard part.  
24          The easy part comes in on the projection. The  
25          3.34 percent is a replication of the table we saw

1           previously. This is what it turns into when it  
2           becomes the surtax.

3           The 31 -- it should be 132 million. 63  
4           percent of that is 83, and the 2016 present value  
5           would be \$30 million, 30.6.

6           And then this is the tail end of it for the  
7           total should 3.34 be valid over those 43 years,  
8           and I don't believe anybody in this room believes  
9           that's true. This is --

10          MR. SCHEU: Mr. Pertner?

11          DR. PERTNER: Yes.

12          MR. SCHEU: I have one other question  
13          related to the computations.

14          Is there any disagreement between the  
15          discount factor between you and what the city has  
16          done? Are there any -- are there any conclusions  
17          to be made with respect to the discount into the  
18          present value?

19          DR. PERTNER: Pete, do you want to make a  
20          comment?

21          MR. STRONG: We've used 7 percent, and  
22          that's the plan's discount rate and long-term  
23          assumption. We believe that should match.

24          MR. SCHEU: Okay. Thank you.

25          DR. PERTNER: And then the final page is the

1 recommendations going forward.

2 Initial rate. I agree with initially where  
3 you're starting here and this should be done  
4 annually. There's something in the ordinance  
5 that says if it isn't done by October, then the  
6 city (indiscernible).

7 MR. WEINSTEIN: It stays the same one year.  
8 Each year. Each year it's reviewed.

9 DR. PERTNER: Okay.

10 And each October, update the city's actual  
11 collected surtax, calculate a compounded rate,  
12 insert the recalculated rate, run up the revenue  
13 for the periods that you need, update the  
14 projection by a represented number of periods and  
15 compare estimates.

16 Again, all the numbers tell you one thing,  
17 but is it counterintuitive to what your  
18 experience is? That's the next question you have  
19 to ask. Is it responsible? Is the amount of  
20 money -- is that number that you come up going to  
21 be a responsible number the way you know  
22 Jacksonville? And you know it better than  
23 anybody.

24 Any questions?

25 MR. VANPELT: I have one.

1 DR. PERTNER: Yes.

2 MR. VANPELT: When you did the tagger, you  
3 used the period from the beginning of the  
4 recession to the start of the recovery?

5 DR. PERTNER: No. From the first light of  
6 recovery to where it showed it was out, not from  
7 what's -- not from 2006. I did calculations on  
8 that.

9 MR. VANPELT: Okay.

10 DR. PERTNER: But I selected the range that  
11 included 2000 --

12 MR. VANPELT: I thought it was 2006 to 2010.

13 DR. PERTNER: No. 2010 to 2013. That was  
14 the rate -- that was the period of time of the  
15 recovery, from here to this point, where we can  
16 see what's coming now.

17 Coming into it would give you values that  
18 probably aren't reasonable, but when you look at  
19 it from the period of time when you start to see  
20 improvement to the point you know you're there.

21 MR. VANPELT: Okay. What would be the  
22 tagger for the entire period?

23 DR. PERTNER: You'd have one for 2002  
24 compared to '16 and going forward, and that's  
25 what this line represents. That would be this

1 calculation from 2002 to '16.

2 MR. VANPELT: That was the 466?

3 DR. PERTNER: I didn't give you an actual  
4 value. Each one of these individually were  
5 calculated and plotted so you can see what it  
6 would look like over that same period of time.

7 MR. LEWIS: Question.

8 DR. PERTNER: Yes.

9 MR. LEWIS: So as that recovery period gets  
10 further and further in the rear-view mirror,  
11 okay, what is your methodology for computing, you  
12 know, that appropriate year's rate? Is it sort  
13 of based on a different, you know, subset over  
14 years, or are you taking a longer view --

15 DR. PERTNER: Well, once you start -- it's a  
16 good question. When that gets in the rear-view  
17 mirror, what's the future look like? You can  
18 move that forward in a number of intervals you  
19 need to, keeping in mind that we could probably  
20 expect something between seven and ten years, a  
21 hitch in there someplace.

22 When I look back -- could you go back to  
23 page 3?

24 Right here it was clear you're out of the  
25 woods. As a matter of fact, that crossed paths

1           between -- that rate of return from this year to  
2           this year crossed paths with the compound rate.  
3           It raised to this rate. Notice what happened  
4           here. This is more of a leveling, but now you're  
5           starting to see a drop.

6           Now, this is clearly -- you're in good  
7           shape, still in good shape, but now you have to  
8           ask yourself the reasonableness of that  
9           direction.

10           Are you going to level off? I mean, are you  
11           going to really get to that everything regresses  
12           to the mean point where it's out flatlining  
13           someplace?

14           MR. VANPELT: What is that regression  
15           number? Do you know?

16           DR. PERTNER: It is less than 1 percent.  
17           That R-squared value is going to be  
18           inconsequential. It really isn't something that  
19           you could be confident that it controlled all  
20           the -- enough variables in that thing to be  
21           reliable.

22           But what it does do is give you an idea that  
23           if I head to draw a line right down through the  
24           middle of it, that's what it would look like.

25           So I really can't make any determinations

1 about it other than there's where it would be.

2 MR. VANPELT: You didn't calculate it?

3 DR. PERTNER: I did the R-square but it was,  
4 like I said, .00006 or something. It wasn't  
5 something that I thought would be relevant, other  
6 than if I had to drop these all in a line, that's  
7 where the line would be. Would I be confident  
8 that was real with anything I could move forward  
9 with? The answer is no.

10 MR. VANPELT: Okay.

11 DR. PERTNER: Yes.

12 MS. DEVINE. So much of this and what was  
13 discussed earlier has to do with kind of  
14 beginning value sensitivity, where we begin if we  
15 start looking at all of that in order to come up  
16 with something, you know, that's rational so that  
17 that sensitivity seems problematic.

18 But what I'm just hearing now is that it's  
19 going to be annually forecasted out based on what  
20 they think the city is going to be able to  
21 produce. And I'm curious how the city actually  
22 in practice does that and the efficacy in terms  
23 of being able to forecast out what the tax is  
24 going to be able to produce in terms of its  
25 growth.

1 DR. PERTNER: Sure. As a group, you could  
2 say, listen, I'm going to look at the number of  
3 intervals we have here and use half plus one  
4 going forward. Now, that takes it back into  
5 here, into the nasty region again.

6 If you get out here and things are looking  
7 good and our recessionary periods don't get into  
8 negative numbers, you can start looking at  
9 specific intervals each year you want to examine.

10 I can't speak to what the city says on that  
11 topic. But, again -- and you're actually right,  
12 beginning value, end value comparison, and then  
13 compound it. That's exactly what it is.

14 CHAIRMAN SMITH: Any more questions?

15 MS. DEVINE: Can we -- can we follow-up in  
16 terms of how the city historically has forecasted  
17 forward? Because it seems like that's going to  
18 be the number that's going to get utilized and  
19 adjusted by council each year.

20 Does that make sense?

21 CHAIRMAN SMITH: The city is going to have a  
22 full presentation.

23 MS. DEVINE: Okay.

24 CHAIRMAN SMITH: So if you feel like you  
25 need that answer now to move forward, but he

1 can't cover it here.

2 Any more questions for Dr. Pertner?

3 (No responses.)

4 CHAIRMAN SMITH: Okay.

5 DR. PERTNER: Thank you so much.

6 CHAIRMAN SMITH: Thank you, Dr. Pertner.

7 So at this point -- at this point I believe  
8 we'll move on to the pension fund's actuary,  
9 which is Pete Strong. Is Pete here? He stepped  
10 out. So let me kind of recap for a little bit  
11 while we wait on him to return.

12 So the pension fund has hired a municipal  
13 expert to look at an existing surtax for the past  
14 16 years and come up with a reasonable number, as  
15 is our fiduciary duty, which now we know differs  
16 from the city's number.

17 The city is looking at a surtax growth rate  
18 of 4.25, and our expert is recommending a surtax  
19 growth rate of 3.34 percent.

20 Now we're going to hear from our actuary,  
21 which is Pete Strong.

22 Tim, did you want to say anything before  
23 Pete goes on?

24 DIRECTOR JOHNSON: No. The Board is  
25 familiar with Pete. Pete did a -- he has been

1 around since January. He's done an experience  
2 study on the payroll growth, and it will be great  
3 to hear, beginning with that, where you are.

4 CHAIRMAN SMITH: And Pete's job, just to add  
5 to that, is to analyze the numbers. His job is  
6 not to come up with the numbers, which is why we  
7 hired an outside expert --

8 MR. STRONG: With regard to the surtax.

9 CHAIRMAN SMITH: -- with regard to this.  
10 And if you would explain why that is. I'm sure  
11 you're going to cover that in your presentation.

12 MR. STRONG: Sure. And let's start, though,  
13 with our experience study.

14 After the last Board meeting, it was  
15 discussed with both Tim and Mr. Sugarman that in  
16 order to change any actuarial assumption, the  
17 Board needs an experience study to rely upon.  
18 It's actually written in the code that an  
19 experience study be performed and reviewed by the  
20 Board before as assumption is changed.

21 So we did that with regard to the payroll  
22 growth assumptions since that's up for discussion  
23 for change. Right now the long-term payroll  
24 growth assumption as determined in the last  
25 experience study was 2 1/2 percent. But as

1       you-all saw in Pension Board Consultants  
2       valuation report, they limited that based on  
3       Florida Statute 112.64(5)(a). They limited that  
4       to the ten-year historical average, which was  
5       0.067.

6               Now, Florida Statute 112.64(5)(b) does say  
7       that you can rely on a forward-looking assumption  
8       as long as its a reasonable assumption  
9       representative of future expectations of total  
10       payroll.

11               So based on that -- let's go to the next  
12       page -- we're taking into account an expectation  
13       of future payroll.

14               Now, the ten-year average, as mentioned, was  
15       0.067. We go back further with a 20-year  
16       average, that's 1.483. But now when we look at  
17       payroll through 2021 reflecting the  
18       negotiated-across-the-board pay increases that  
19       are expected to be 6 1/2 in 2017 and 6 1/2 in  
20       2018 and 7 percent in 2019, add them to the  
21       regular payroll increase assumption, or the  
22       regular salary increase assumption of 3 1/2  
23       percent to get total increases of 10, 10, and  
24       10 1/2 during that period, we get a ten-year  
25       average looking back as of 10/1/21 of 1.26.

1           If you assume the plan was closed, you would  
2           only have a negative 0.096 during that same  
3           projected 10-year period.

4           Now, the projected payroll to 2021 was based  
5           on the following. We took actual covered payroll  
6           in 2016. We projected it forward using the  
7           salary increases that are already negotiated and  
8           expected to occur through 2019. After that we  
9           assumed 3 1/2 percent back to our regular salary  
10          increase assumption in the valuation of 3.5 in  
11          2020 and 2021.

12          We assumed new employees would be hired  
13          after 2016 at a rate sufficient to maintain a  
14          constant head count, and then new employees would  
15          be assumed to have the same average demographic  
16          characteristics, date of hire, date of birth, et  
17          cetera, of those hired during the last three  
18          years.

19          And then also we said new employees, since  
20          these are across-the-board negotiated salary  
21          increases, we said new employees would be assumed  
22          to have higher salary -- starting salaries in  
23          each future year, up 6 1/2 this year, up 6 1/2 in  
24          2018, and up 7 in 2019. And that was an  
25          assumption that we made.

1           So now considerations in our recommendation.  
2           Usually when a pension fund is closed, we advise  
3           no longer using a payroll growth rate. In fact,  
4           the Florida Division of Retirement, generally,  
5           when a plan is closed to new members, requires  
6           that the unfunded liability be amortized as a  
7           level dollar amount, as a mortgage, because  
8           you're no longer having an inflow of new members  
9           coming into the plan to keep driving your payroll  
10          growth up.

11          This fund is in a unique position because  
12          112.64, item 6, which is newly added to the  
13          Florida Statutes after the passage of the House  
14          Bill 1297, requires us to reflect open group  
15          payroll. In other words, new members that would  
16          have been come in if the plan were not closed or  
17          members covered in positions that would be  
18          covered by the plan.

19          Go to the next page.

20          CHAIRMAN SMITH: Pete, let me interrupt you  
21          for a moment.

22          MR. STRONG: Yes.

23          CHAIRMAN SMITH: So before your presentation  
24          began, we were talking about the surtax growth  
25          rate. Now we've moved on to the payroll growth

1 rate.

2 MR. STRONG: Yes. We're talking about  
3 payroll. Right.

4 CHAIRMAN SMITH: Did Dr. Pertner -- do you  
5 do any analysis on the payroll growth rate --

6 DR. PERTNER: Not on payroll.

7 CHAIRMAN SMITH: -- or just the surtax?

8 DR. PERTNER: Yes, sir.

9 CHAIRMAN SMITH: So since there's a lot of  
10 moving parts, I wanted to make sure we're all on  
11 the same page.

12 MR. STRONG: Now, another consideration that  
13 we made in coming up with our recommendation is  
14 potential negative amortization. Now, we're  
15 going to be required to use a 30-year  
16 amortization period. That's -- that's mentioned  
17 earlier but your attorney and it's required under  
18 112.64(6)(b) to use a 30-year amortization of the  
19 unfunded liability in total after reflecting the  
20 surtax.

21 So when you use a 30-year amortization,  
22 that's a long time. You could potentially have  
23 negative amortization when you use a payroll  
24 growth rate because you're reducing the payment  
25 in today's dollars in anticipation that payment

1 will increase each year in the future at that  
2 payroll growth rate.

3 So when you go out 30 years and start with a  
4 lower than level-dollar payment, there's  
5 potential if your payroll growth rate is too high  
6 that you won't even cover the interest on the  
7 unfunded liability. That's what we refer to as  
8 negative amortization where you're not even  
9 covering the interest.

10 Now, in this case the unfunded liability is  
11 going to be reduced further for the present value  
12 of the surtax. So we believe there's a risk to  
13 the health of the plan if, on that reduced  
14 unfunded liability, you have negative  
15 amortization, meaning where you're not covering  
16 the interest on that reduced unfunded.

17 We came up with that break-even rate of  
18 about 1.27 to 1.39 as a payroll growth rate that  
19 would prevent negative amortization, meaning if  
20 you go down to 1.27, you would be exactly  
21 covering the interest for one year and your  
22 amortization payment on that reduced unfunded  
23 liability.

24 Now, based on that, our recommendation  
25 for -- generally for a closed plan is zero

1 percent. But based on our understanding of  
2 Florida Statutes and the requirement to reflect  
3 open group payroll, we're recommending that the  
4 payroll growth assumption not exceed 1.25.  
5 That's based on a projected -- can you go forward  
6 two pages? One more page.

7 That's based on our ten-year open group  
8 projection of 1.269 percent, reflecting  
9 negotiated salary increases that are going to  
10 happen through 2019, and it's also reflecting the  
11 fact that we want to avoid negative amortization  
12 if at all possible.

13 So we have done impact statements reflecting  
14 the city's requested assumptions of 4.25 on the  
15 surtax growth, 1.5 on the payroll growth. We've  
16 also done alternative impact statements  
17 reflecting Mr. Pertner's assumption of 3.34 for  
18 the surtax growth and our recommendation of 1.25  
19 on the payroll growth rate.

20 But I'll stop with the experience study for  
21 now and see if there's any questions on that.

22 MS. DEVINE: I'm -- sorry.

23 CHAIRMAN SMITH: Go ahead.

24 MS. DEVINE: I'm still trying to figure out  
25 why the statute says we should stick with the

1 open versus the closed because it's impactful to  
2 what you're doing here.

3 MR. STRONG: Sure. That's a requirement  
4 under Florida Statutes. House Bill 1297, which  
5 implemented the pension liability surtax, had  
6 language in there where it requires open group  
7 payroll to be reflected: All positions covered  
8 by the plan, even if they're no longer members of  
9 the plan, to be reflected in developing a payroll  
10 growth rate.

11 Now, we believe that actually is -- differs  
12 from what we would consider sound actuarial  
13 practice, but that's what the law says. So we're  
14 disclosing in our report that this differs from  
15 what our normal recommendation would be for a  
16 closed plan, but we're following the law. If we  
17 follow the law and assume open group payroll,  
18 1.25 would be our recommendation.

19 MR. WEINSTEIN: I can explain why.

20 CHAIRMAN SMITH: Yes.

21 MR. WEINSTEIN: I can explain why the law is  
22 the way it is.

23 The statute was written by -- to a great  
24 extent the Division of Retirement as well as  
25 legislators. The Division of Retirement knew

1 exactly the burden in the place we were in  
2 Jacksonville as far as trying to deal with a \$3  
3 billion deficit. And they put things in the  
4 statute, the 30-year reamortization, the  
5 classifications outside.

6 They knew that if we were treating all three  
7 funds as if they were closed, our payments would  
8 go up exorbitantly. So they literally put in the  
9 statute to treat us as if we weren't closed for  
10 the only one reason: That we had a dedicated  
11 revenue source. If the revenue source that they  
12 created could have been used for anything else  
13 but funding the deficit, this wouldn't have  
14 happened.

15 But they felt because the revenue stream was  
16 adequate enough for 30 years, would cover the \$3  
17 billion deficit, that they would treat us as if  
18 we weren't closed at that particular time. They  
19 made a conscious effort to make sure that they  
20 didn't make it worse for us than better.

21 MS. DEVINE: Thank you for that.

22 And the fact that we're now evolving to the  
23 potential of using a surtax and not doing it the  
24 previous way, does that beg the question whether  
25 or not we should take seriously the closed data?

1 Does that make sense?

2 MR. WEINSTEIN: In normal circumstances, you  
3 would take a 30-year payout maybe down to 15, if  
4 you closed it for real. This is -- this is a  
5 different product.

6 MS. DEVINE: Right.

7 MR. WEINSTEIN: We are on new ground  
8 nationally and we're trying to do it -- that's  
9 why there's safeguards for liquidity and stuff.  
10 We are on national new ground trying to solve  
11 what many, many jurisdictions around the country  
12 have as a problem.

13 And legislature, the governor and the  
14 Division of Retirement tried to make it so it  
15 would work.

16 So thank you, Mr. Chairman.

17 CHAIRMAN SMITH: Pete, if you'd continue.

18 MR. STRONG: Well, I've pretty much have  
19 concluded the experience study. I mean,  
20 obviously on a closed-group basis, we would be  
21 recommending zero percent, but the statute  
22 requires us to reflect it on an open group, and  
23 so we're following Florida Statutes.

24 CHAIRMAN SMITH: Sir, have you concluded you  
25 presentation?

1 MR. STRONG: For the experience study.

2 CHAIRMAN SMITH: Okay.

3 So your experience study that you're showing  
4 here is the 4.25 --

5 MR. STRONG: No, we're not touching the  
6 surtax growth. We're only doing an experience  
7 study on the payroll growth rate.

8 CHAIRMAN SMITH: Okay.

9 MR. STRONG: And that's involved in the  
10 amortization of the unfunded liability. And then  
11 also it's what we used to project the  
12 contribution forward to the contribution year.  
13 There's always a lag between the valuation date  
14 and then the start of the contribution year.

15 So the payroll growth rate is used to  
16 project the contribution to the contribution  
17 year.

18 MR. BROWN: So, Mr. Chair, if I could ask,  
19 up to this point we have heard from Mr. Strong  
20 that his recommendation for the payroll growth  
21 assumption rate be 1.25 percent. And we've heard  
22 from the outside financial expert that for the  
23 sales tax growth assumption rate, that should be  
24 at 3.34 percent.

25 That's what we know so far, correct?

1           CHAIRMAN SMITH: That's correct. Thank you  
2 for summing that up.

3           Any more questions for Mr. Strong?

4           MR. SUGARMAN: When -- there's a certain  
5 certification that needs to be made when our  
6 actuarial valuation is done. That's a project  
7 that will culminate in about a year that you have  
8 to make, saying it's in accordance with  
9 established actuarial principles.

10           Would you be able to do that with this  
11 growth rate?

12           MR. STRONG: With 1.25, I'll be able to  
13 certify that it complies with all statutes, and  
14 that based on the application of those statutes  
15 in concert with our actuarial standards, that  
16 yes, it complies.

17           CHAIRMAN SMITH: I'm not -- I'm not sure I'm  
18 clear. What is your ultimate conclusion? Where  
19 did the numbers end up that you --

20           MR. STRONG: Our ultimate conclusion is --  
21 can you go back a page?

22           In the third paragraph, "Based on the  
23 ten-year compound average growth rate through  
24 2021 reflecting the across-the-board salary  
25 increases, 2017, 2019, and an open group

1 projection, and a goal of preventing negative  
2 amortization, our recommendation is the payroll  
3 growth assumption to not exceed 1.25 percent."

4 So basically a range of zero to 1.25 is our  
5 recommendation.

6 CHAIRMAN SMITH: Okay.

7 MR. VANPELT: Can you quantify what you  
8 think the negative amortization  
9 is (indiscernible) 1.25.

10 MR. STRONG: Well, negative amortization  
11 occurs when your payment initially is less than  
12 the interest on the unfunded liability. And that  
13 happens sometimes in a long amortization period  
14 when you incorporate a payroll growth rate  
15 because you're -- with the payroll growth,  
16 inherent to that is you're starting with a lower  
17 payment that increases by that payroll growth  
18 rate each year.

19 So it's a stair-stepping payment on the  
20 unfunded liability, which means that in the very  
21 beginning of a long amortization period, it could  
22 be less than the interest, and then eventually,  
23 you know, grow to be a lot more than the interest  
24 down the road.

25 It's still projected to pay off the unfunded

1 liability over 30 years, but it starts much lower  
2 in some cases than just your interest.

3 Now, the break-even point, we decided, was  
4 about 1.27. If you're below 1.27, you'd avoid  
5 negative amortization. You'd at least cover the  
6 interest on that unfunded liability in the first  
7 year.

8 Now, going to 1.5, you would be under. You  
9 would go -- you would have a shortfall where the  
10 payment in the first year would not fully cover  
11 the interest. So your unfunded liability, even  
12 that of the surtax, would be expected to grow.

13 I didn't quantify exactly what 1.5 would do,  
14 but it's going to be approximately a couple of  
15 million dollars short in terms of the unfunded  
16 liability growing.

17 CHAIRMAN SMITH: Any more questions for  
18 Mr. Strong?

19 Seeing none, Tim, did you have any more  
20 comment before we move to the City of  
21 Jacksonville's presentation?

22 DIRECTOR JOHNSON: I don't. And Pete may  
23 want to go and talk about how his recommendation  
24 on payroll growth and John's recommendation,  
25 Dr. Pertner's recommendation, on surtax growth

1 translates into an actual impact statement while  
2 he's there.

3 CHAIRMAN SMITH: Yes.

4 DIRECTOR JOHNSON: While's he's there, why  
5 don't we do those two impact statements.

6 MR. STRONG: If you could bring up the first  
7 impact statement.

8 MR. SCHEU: Which one is the first one that  
9 you're alluding to?

10 MR. STRONG: The first one is the one that  
11 uses 4.25 percent surtax and a 1.5 percent  
12 payroll growth rate, both assumptions of which  
13 were requested by the city.

14 MR. SCHEU: Thank you.

15 MR. SUGARMAN: Could you do your recommended  
16 one first, please.

17 MR. STRONG: You want to do the recommended.  
18 Okay.

19 MR. SUGARMAN: Do you have a recommendation?

20 MR. STRONG: Yes. We -- our recommendation  
21 was to use 1.25 as the payroll growth rate and to  
22 rely on an independent outside evaluation of the  
23 pension liability surtax growth, which was  
24 John's -- Dr. Pertner's 3.34.

25 DIRECTOR JOHNSON: If I may, it does appear

1           that your recommended actuarial impact statement  
2           is the first one in the book.

3           MR. STRONG:    Is it?    Okay.

4           MR. SUGARMAN:  I'm sorry, Brian.  Do you  
5           concur with that?  It's actually your call that  
6           he start with his recommended one first.

7           CHAIRMAN SMITH:  Yeah, I think we should go  
8           that way.

9           MR. SUGARMAN:  Okay.

10          MR. STRONG:    Okay.

11          I want to start by kind of discussing  
12          numerous paragraphs on the front page.  This is  
13          the first actuarial valuation that our firm has  
14          prepared.  It's not often that the first  
15          actuarial valuation you prepare for your client  
16          is a monumental, first time anything has ever  
17          been done like this, type of valuation.

18          (Laughter)

19          MR. STRONG:  We did have a tight time frame  
20          to complete this.  We finished replicating the  
21          prior actuary's results in March.  And so then we  
22          only had a couple of weeks to do all this  
23          valuation work once we were comfortable with our  
24          valuation system being completely set up.

25          Now, this first paragraph says that we

1 didn't have a thorough enough time to fully  
2 review all of the assumptions used by the prior  
3 actuary. So we're using those assumptions and  
4 relying on them, but that -- we believe a more  
5 thorough review is necessary, in particular with  
6 the discrepancy in the DROP interest crediting  
7 rate versus the actuarial assumption of  
8 investment return by the plan.

9 The DROPs are all being credited with 8.4  
10 percent interest, and including future DROP  
11 members under the ordinance, proposed ordinance.

12 The plan is assumed to earn 7 percent. So  
13 that becomes a disconnect between what you're  
14 assumed to earn on all plan assets, the DROP  
15 funds are commingling with those assets, and  
16 they're being credited with 8.4.

17 So Pension Board Consultants was using a  
18 2 percent load to account for that, a 2 percent  
19 load on liabilities and normal costs to account  
20 for that discrepancy of an extra 1.4 percent  
21 being covered.

22 Our chief actuary took a look at this and he  
23 believes the actual impact may be more than 2  
24 percent. He believes a full analysis should be  
25 done strategically projecting into the future on

1           what the DROP balance are going to be credited  
2           with, what the fund is expected to earn to come  
3           up with a more appropriate adjustment for that  
4           DROP versus expected return difference.

5           So we believe that should be done before the  
6           10/1/17 valuation is completed, but we wanted to  
7           clear the air that we believe the costs could be  
8           higher once we deal with that analysis.

9           Yes.

10          MS. BROSCHE: So what you're saying is  
11          that -- so you don't separate DROP assets versus  
12          not? You basically take all of the assets, and  
13          you're saying that based on a further analysis  
14          which your group intends to do, that you are  
15          going to determine how much more expense you need  
16          to tack on in order for the non-DROP assets to  
17          produce sufficient return to cover the 8.4  
18          percent of the DROP assets?

19          MR. STRONG: Yes. We believe if the fund  
20          truly earns 7 percent a year on average, and  
21          you're crediting 8.4, the costs may be higher  
22          than a 2 percent low. We have to do a full  
23          analysis, and if the analysis comes back and says  
24          2 percent looks about right, then, you know, we  
25          can -- we can accept that. But we believe an

1 analysis is necessary to be able to conclude  
2 that.

3 MS. BROSCHE: Thank you.

4 MR. SCHEU: Is there an alternative that we  
5 could separate out the DROP assets legally and  
6 invest them separately?

7 MR. STRONG: I think the ordinance is pretty  
8 clear that the DROP assets are earning a fixed  
9 rate of 8.4 percent. So I'm not sure that you  
10 can invest those separately. I mean, you're not  
11 going to being able to guarantee an 8.4 percent,  
12 though.

13 MR. SCHEU: And that was one of the reasons  
14 for the reform.

15 CHAIRMAN TUTEN: That was the 2015 reform,  
16 Bill. Not this one, buddy.

17 MR. STRONG: The 2015.

18 MR. SCHEU: Oh, I understand. It came out  
19 of our task force.

20 CHAIRMAN SMITH: Okay. Continue.

21 MR. STRONG: Let's go to page 2.

22 Our impact statement reflects not only a  
23 revised baseline, because now -- I didn't mention  
24 the bullet point. Go back one page.

25 The bullet point on the bottom of this page

1 is a revised baseline. They were revised  
2 baseline assumptions that don't match Pension  
3 Board Consultants' baseline results.

4 And the main reason that don't match is this  
5 came from a lot of deliberation back and forth  
6 with Mr. Welch and his team, Kelly, who we talked  
7 to. And we found that he was not reflecting the  
8 January 1 timing of the COLA being implemented  
9 each year to retirees.

10 He was using an end-of-year COLA time  
11 assumption. He said that this history dated back  
12 several years from when the timing of the COLA  
13 changed from April 1 to January 1, and that the  
14 city issued a no-impact statement for that  
15 change, and that he was told not to change his  
16 valuation at the time because the city had  
17 already issued a no-impact.

18 But he's using end-of-year timing. We  
19 believe January 1 COLA timing should be used.  
20 When we use end-of-year COLA timing, it comes  
21 within about 0.25 percent of Jarmon's results.

22 When we now reflect January 1 COLA timing,  
23 our results are higher, our liabilities and our  
24 costs are higher. So let's go to the next page.

25 We've also reflected the assumption changes,

1 adding the 6 1/2 percent for 2017 and 2018, and  
2 the 7 percent for 2019 to the already existing  
3 3 1/2 percent salary increase assumption to  
4 reflect those negotiated across-the-board salary  
5 increases.

6 That gives us salary increases of 10 percent  
7 assumed in 2017, 10 percent in 2018, and 10.5 in  
8 2018, then returning to 3 1/2 thereafter.

9 Now we've added on our fourth column, and  
10 our results are the impact of ordinances 2017-259  
11 and 257, 257 being the surtax, 259 being the  
12 unwinding of the 2015 reform.

13 And we've listed out -- I won't go through  
14 all the details of this, but we've listed all of  
15 the changes that are implemented in these two  
16 ordinances. The main ones being a rollback of  
17 the 2015 pension reform so that everybody hired  
18 through 9/30/2017 gets the same benefits as those  
19 hired before 2015.

20 Let's go on to the next page.

21 This is again a further list of the changes  
22 that were made. The Chapter 175, 185 money will  
23 no longer be directly reduced to -- used to  
24 reduce the contribution going forward. That will  
25 be up to the discretion each year of the Board,

1           you know, subject to collective bargaining.

2           But the balances that exist, those  
3           accumulated UALPA accounts, the unfunded  
4           liability reserve, the supplemental payment  
5           account, those will be split up according to a  
6           formula: 20 percent used for police officers, 20  
7           percent used for firefighters, 60 percent used  
8           for the sole purpose of being applied toward the  
9           city contribution in the years the city chooses.

10          So let's go on.

11          Now, Florida Statutes, 112.64(6). We  
12          mentioned that during the experience study. It  
13          requires a couple of things that aren't  
14          necessarily fully jibing with reasonable, sound  
15          actuarial practice.

16          One of those is the -- one of those is a  
17          present value of a future revenue stream  
18          discounted to today that's not going to be  
19          received until 2031 through 2060, and reducing  
20          the unfunded liability by that amount.

21          This has never been done before anywhere in  
22          this country. I don't believe it's been done  
23          anywhere in the world, although I didn't research  
24          internationally to see it.

25          But it's almost akin to saying, well, future

1 Chapter 175 money is growing at about 2 or 3  
2 percent a year; why don't we take the present  
3 value of the future Chapter 175 and 185 money and  
4 present value that today?

5 I mean, it's -- it's different than what  
6 we're used to seeing. It's a unique structure  
7 that's capitalizes an unknown future revenue  
8 stream in today's dollars.

9 CHAIRMAN TUTEN: Pete, can I ask you a  
10 question on that?

11 MR. STRONG: Yes.

12 CHAIRMAN TUTEN: In any of your research, is  
13 there any sort of conflict with GASB or anything  
14 like that?

15 MR. STRONG: GASB will not -- GASB will not  
16 allow this to be recognized in advance.

17 CHAIRMAN TUTEN: Now, is that they won't  
18 allow you to do it as far as your accounting,  
19 your methods as an actuary?

20 MR. STRONG: Yes.

21 CHAIRMAN TUTEN: Okay.

22 MR. STRONG: Florida Statute 112 dictates  
23 how the contribution is to be determined for  
24 compliance with Florida Statutes and how you  
25 submit your report to the state for determining

1 your contribution requirement.

2 But GASB has its whole different set of  
3 rules and regulations, and it's our understanding  
4 this cannot be reflected as reduction in the net  
5 pension liability for GASB purposes, and that  
6 pension liability meaning the unfunded liability  
7 for accounting of GASB 67, 68 purposes.

8 CHAIRMAN TUTEN: Now, we've got  
9 Mr. Weinstein -- in other words, help me get  
10 thorough part of it, what he's saying, as far as  
11 GASB and as far as using future assets for  
12 present value.

13 MR. WEINSTEIN: Absolutely.

14 We spoke to our outside auditors and through  
15 GASB, and he's exactly correct. Auditors look at  
16 things different than actuaries. Actuaries are  
17 governed by the state statutes. Auditors are by  
18 GASB.

19 Our outside auditor says it's no problem.  
20 The numbers will be different. The liability  
21 numbers will be different, as they are now. It's  
22 not a problem. It's just going to be calculated  
23 differently. GASB will not look at it where the  
24 actuary will, but it's not a problem as far as  
25 the auditor's are concerned. They'll just note

1 to as to why they're different.

2 MR. STRONG: Now, for this impact statement  
3 we've assumed that the pension liability surtax  
4 revenue will grow at 3.34 percent from 2016  
5 through 2060. This assumption was set by an  
6 independent qualified expert, Dr. John Pertner.

7 Now, assumptions regarding future growth and  
8 municipal revenue in essence really fall outside  
9 of an actuary's expertise.

10 Our expertise is in valuating the future --  
11 the value of future benefit payment, take into  
12 account future decrements, future salary  
13 increases, when people are going to retire, how  
14 long they're going to receive their benefit,  
15 mortality and interest discounting. Those are  
16 our fields of expertise.

17 When it comes to projecting a surtax, you  
18 know, for a municipality, a sales tax revenue,  
19 you know, we don't have the depth of  
20 understanding of the city finances to be able to  
21 rely on our own analysis for that projection, so  
22 we defer to experts.

23 And Dr. John Pertner has analyzed that and  
24 we have utilized the 3.34. We're comfortable  
25 with that since it's been analyzed by an

1 independent source, you know, who has looked at  
2 it without any sort of bias.

3 We're unable to assess, though, the risk and  
4 timing of the amount and timing of the future  
5 surtax.

6 Now, there could be legal challenges. There  
7 could be -- I mean, 43 years is a long time, as  
8 Dr. Pertner said. There could be legal  
9 challenges between now and then. There could be  
10 economic downturns. Recessions do tend to occur  
11 about every seven to ten years.

12 We're unable to have a full assessment in  
13 place of what that future stream is going to look  
14 like and whether or not it will even end up  
15 occurring.

16 So based on that, you know, we're including  
17 a risk disclosure here that -- you know, that  
18 inability to fully assess that is -- can't  
19 produce a potential solvency risk if things kind  
20 of fall apart over the next 43 years with.

21 Let's go to the next page.

22 For the payroll growth rate assumption for  
23 amortizing the unfunded liability, we're using  
24 1.25 percent in this impact statement. As I  
25 mentioned, I won't go through this again, but I

1 mentioned of our closed group under normal  
2 consideration will be zero percent, but we're  
3 reflecting 112.64, item 6 in our analysis, and  
4 suggesting 1.25 is at the top of a reasonable  
5 rate.

6 Also, with regard to the 30-year  
7 amortization, Florida Statute 112.64(6)(a)  
8 requires us to use a fresh start 30-year  
9 amortization of the entire net UAAL, net of the  
10 present value of the surtax.

11 It's important to note out the expected  
12 future service of active members currently  
13 covered by the plan is 10.02 years. Take all the  
14 active members in the plan and estimate through  
15 the timing of the decrements that are going to  
16 apply, how long the average person is going to be  
17 there until they retire. It's 10.02 years.

18 So this is effectively creating an  
19 amortization schedule that will extend about 20  
20 years beyond when the last member is retired --  
21 or not when the last member. When the average  
22 member is retired. There will still be members  
23 that are hired recently that will still be  
24 active, but when the average member is retired.

25 So, in effect, we believe this can create a

1 transfer of costs to future generations of  
2 taxpayers.

3 And in 112.61, it specifically says in the  
4 statute that, "except as herein provided, it is  
5 the intent of this act to prohibit the use of any  
6 procedure methodology or assumption, the effect  
7 of which does transfer to future taxpayers any  
8 portion of the costs which may have reasonably  
9 been expected to be paid by current taxpayers."

10 Now, there is an exception that says,  
11 "except as herein provided," and within that same  
12 statute, 112.64(6)(a) and (b,) it says that  
13 you're required to use a 30-year amortization  
14 fresh started, you know, when you incorporate the  
15 pension liability surtax.

16 So there is an out within the Constitution,  
17 within the Florida Statutes, by that little  
18 phrase, "except as herein provided."

19 But we believe in effect what this is doing  
20 from an actuarial standpoint is transferring  
21 costs to future taxpayers.

22 Now, here's our summary --

23 CHAIRMAN TUTEN: Let me stop you for a  
24 second, Pete.

25 MR. STRONG: All right.

1           CHAIRMAN TUTEN: Yeah, this -- this is  
2 exactly what the plan does. I mean, let's face  
3 it. It just lobs the payment now into the  
4 future.

5           MR. STRONG: Yes.

6           CHAIRMAN TUTEN: But like you're saying, as  
7 far as state statutes go -- my brain hurts.

8           Bob, make this simple for the Board and the  
9 advisory committee. But make this simple. The  
10 conflict which Pete just talked about as far as  
11 the plan goes, the transferring all the costs to  
12 the future generations versus, you know, us using  
13 a 30-year whatever, you know, explain how we get  
14 around that.

15          MR. SUGARMAN: This is not our battle.

16          CHAIRMAN TUTEN: Okay.

17          MR. SUGARMAN: The issue that is being  
18 raised by Pete would be whether or not -- and by  
19 asking the question I am in no way suggesting the  
20 answer -- is whether or not the plan and the city  
21 ordinances and the state statutes that implement  
22 it violate the constitutional prohibition against  
23 casting liabilities onto future generations.

24          We at the Board do not have the authority to  
25 declare either a state statute or a city

1 ordinance unconstitutional. It's not our battle.

2 CHAIRMAN TUTEN: Gotcha.

3 MR. SCHEU: Hey, Bob, is that -- italicized  
4 provisions on page 5, with the exceptions, is  
5 that constitutional? Looks like it's statutory,  
6 not constitution. It cites 112.61.

7 MR. SUGARMAN: Yes. 112.61 implements  
8 the -- hang on. Let me give you an exact answer,  
9 if I might. I'm looking up the preamble to 112,  
10 which makes clear that it implements the  
11 constitutional provision.

12 So it is -- although Pete is referring to  
13 the statute, the statute at its beginning says  
14 that it is the implementation of the  
15 constitutional mandate.

16 MR. SCHEU: So there is a constitutional  
17 mandate?

18 MR. SUGARMAN: Yes. It's in the  
19 constitutional.

20 MR. SCHEU: Okay. So the real risks --

21 MR. SUGARMAN: If I may, 112.61, "It's the  
22 intent of the legislature in implementing the  
23 provisions of Section 14, Article 10 of the state  
24 constitution relating to governmental retirement  
25 systems, that such retirement systems or plans be

1 managed, administered" -- and so on -- "in the  
2 manner as to maximize protection of public  
3 employee retirement benefits. Inherent in this  
4 intent is the recognition that the pension  
5 liabilities attributable to the benefits promised  
6 public employees be fairly, orderly and equitably  
7 funded by the current as well as future  
8 taxpayers."

9 Then it says, "Accordingly" -- here's the  
10 key words -- "except as herein provided, it's the  
11 intent of this act to prohibit the use of any  
12 procedure, methodology or assumptions, the effect  
13 of which is to transfer to future taxpayers any  
14 portion of the costs which may reasonably have  
15 been expected to be paid by the current  
16 taxpayers."

17 Again, it's the prohibition on transferring  
18 to future taxpayers any portion of the costs  
19 which may reasonably have been expected to be  
20 paid by the current taxpayers.

21 But to the extent that this Chapter 112.61  
22 was amended by the provisions that Pete are  
23 relying upon, it would come within the "as herein  
24 provided" --

25 MR. SCHEU: Right.

1 MR. SUGARMAN: -- but it would not  
2 provide -- it would not provide -- it would not  
3 prevent a challenge being made that these  
4 provisions of 112.61 as well as the city code  
5 violate the Florida Constitution.

6 But, again, that's not our battle.

7 MR. SCHEU: Okay. I agree, that's not our  
8 battle. But from the point of view -- I know the  
9 chairman of the City Council Finance Committee is  
10 there and I think there's another City  
11 Councilman.

12 The constitutional challenge is possible  
13 down the road. That's not our battle, but that  
14 is an issue to consider.

15 MR. SUGARMAN: Yes, sir. When we -- when we  
16 get to the comment section, our next task,  
17 Comments, we will be recommending that you just  
18 include a recognition of that risk in your  
19 comment.

20 MR. SCHEU: And just to be clear, the  
21 Constitution contains this same prohibition, or  
22 is this some more general language that the  
23 statute has implemented?

24 MR. SUGARMAN: No. It's very specific.

25 MR. SCHEU: Okay. Thank you.

1 CHAIRMAN SMITH: Go ahead, Pete.

2 MR. STRONG: Now on to our Summary of  
3 Findings.

4 First, the negotiated salary increases,  
5 we're finding would increase the total present  
6 value of expected future benefit payments. Now,  
7 this is not the actuarial accrued liability.  
8 This is the present value of all future benefit  
9 payments, including benefits that haven't been  
10 earned yet by current members.

11 It would increase this by about 176.7  
12 million -- or will increase the liability by  
13 about 176.7 million, from 3.786 billion, to 3.963  
14 billion.

15 The ordinance itself, rolling back the 2015  
16 reform, will increase the present value of future  
17 benefits by about 64.3 million, from 3.96 billion  
18 to about a little over 4 billion.

19 Now when we reflect ordinance 2017-257 and  
20 all the methods and assumptions required under  
21 112.64, item 6, including the present value of  
22 the pension liability surtax projected at 3.34  
23 percent per year, we get to a reduction in the  
24 current city contribution of 43.28 percent of the  
25 covered pay, from 149.7 to 106.46, or a dollar

1 amount of 57,568,000, from 205.5 million down to  
2 147.9 million.

3 If the present value of the surtax had not  
4 been reflected and the plan continued to be  
5 amortized, the unfunded liability continued to be  
6 amortized as scheduled right now, then the  
7 contribution requirement would be approximately  
8 216.9 million. That reflects the 1.25 percent  
9 payroll growth assumption, or about 156.12  
10 percent of pay.

11 The funded ratio would decrease from 45.24  
12 percent to 43 percent, 43.02. Let's go to the  
13 next page.

14 And then reflecting the pension liability  
15 surtax, the fund's UAAL would decrease from 2  
16 million -- from 2 billion, 4 million, a little  
17 over 2 billion, down to 1,424,000,000. So from  
18 about 2 billion to about 1.4.

19 And then the sum -- not calling this a  
20 funded ratio, the sum of the assets and the  
21 present value of the pension liability surtax  
22 would make up about 59.5 percent of the  
23 liability.

24 The reason I'm not calling that a funded  
25 ratio is because I believe a funded ration needs

1 to take into account the actual market value of  
2 assets. And under Florida Statutes where it  
3 defines what is an investment and a market  
4 value -- and an asset of the fund, we don't  
5 believe it meets those definitions of being an  
6 asset, so we're not including it in the straight  
7 funded ratio. We're just showing what the  
8 percentage would be if you counted it.

9 MR. VANPELT: Just to clarify, that 2  
10 billion to 1.4, that's the 580 --

11 MR. STRONG: That's the \$580,000,000 offset,  
12 right, for the pension liability surtax.

13 MR. SCHEU: That's over -- that's over time;  
14 is that right?

15 MR. STRONG: That's in today's dollars.  
16 That's in today's --

17 MR. SCHEU: The year-by-year is earlier, the  
18 40- -- let's see. That's the \$64 million, the  
19 second bullet point.

20 No, that's the benefits. I'm sorry.

21 MR. STRONG: The first two --

22 MR. SCHEU: It's 57 million. Okay.

23 MR. STRONG: Yes. The first two bullet  
24 points show the total impact in today's dollars  
25 over time, reflecting all future benefits

1 expected to be earned by current members.

2 CHAIRMAN TUTEN: Pete, when you do this  
3 scenario, and I know you were in a hurry to do  
4 all this, but how hard would it be in the future,  
5 once this is all over, for future studies to go  
6 in and -- I know we do the studies where we go  
7 and, like, we earn 6 percent -- to do one off,  
8 but as far as for you guys to put in a broad  
9 range of numbers? I mean, do you guys have the  
10 software that does that?

11 MR. STRONG: Sure. Sure. We can -- we call  
12 that sensitivity analysis. We can do that.

13 CHAIRMAN TUTEN: I would just be curious to  
14 see if you had different returns on the funds for  
15 the year, how it would effect, you know --

16 MR. STRONG: Yeah. And that's a good segue  
17 to what I want to talk about on the next page.

18 Pay attention to this paragraph right here.  
19 We note that closure of the fund, 10/1/17, could  
20 lead to changes in investment policy over time.

21 Usually when a fund closes to new members,  
22 you have a limited life now of the fund. It's  
23 no -- you no longer have an infinite life span of  
24 the pension fund.

25 You're eventually going to get to the point

1           where you have only retirees that you're paying  
2           out. And when that happens, you're going to have  
3           to look at your liquidity needs, you're going to  
4           look at how safe your investments need to be  
5           versus, you know, investing a lot of the money in  
6           equities and real estate. You might have to be a  
7           little safer, because think about it in your own  
8           personal portfolio.

9           You know, when you're 65 and living on that  
10          money, drawing it down over time, you need to be  
11          a little more conservatively invested than you  
12          were when you were 30 and you were growing that  
13          money.

14          So over time, we believe, in a closed plan  
15          you're going to have -- based on advice from the  
16          investment consultant as well, the fund will  
17          probably have to be invested more conservatively.  
18          And that, in turn, would require reductions on  
19          the investment return assumption.

20          Yes.

21          MR. PATSY: Pete, that would be within the  
22          scope of an asset liability study, though,  
23          wouldn't it?

24          MR. STRONG: Right. We're just including a  
25          one-paragraph disclosure to talk about the fact

1 that that is something to consider over time.

2 We recommend that the Board discuss that  
3 with your investment consultant.

4 CHAIRMAN SMITH: Any more questions?

5 MR. STRONG: Yeah. That does it for this  
6 impact statement. We can go to the next one.

7 CHAIRMAN SMITH: Why don't we take a  
8 ten-minute recess just to let me everybody's  
9 brain settle a little bit. I've got 11:15 on my  
10 watch. We'll come back at 11:25.

11 (A break was taken; thereafter the  
12 proceedings continued as follows:)

13 CHAIRMAN SMITH: Let's reconvene.

14 Go ahead, Pete.

15 MR. STRONG: Okay.

16 The next two actuarial impact statements I'm  
17 going to go through much faster. I'm not going  
18 to go through -- a lot of the disclosures are  
19 very similar. Let's go forward.

20 This one is using a 4.25 percent surtax  
21 growth rate and a 1.5 percent payroll growth  
22 rate. There is a couple of pages I want to talk  
23 about. Let's go forward one, two -- one more.  
24 Yes.

25 And this one we have an additional

1 disclosure, a section called Prescribed  
2 Assumptions. And this impact statement we're  
3 using 4.25 percent to project the surtax.

4 MR. SCHEU: Yes, I'm still here.

5 DIRECTOR JOHNSON: Thanks, Bill.

6 MR. STRONG: And we're disclosing that this  
7 assumption is set by the City of Jacksonville,  
8 and that this falls outside of our area of  
9 expertise, but that we believe an annual growth  
10 rate of 3.34 percent, as determined by an  
11 independent expert, to be more reasonable, to be  
12 more prudent.

13 But, again, we're not experts. And so we  
14 defer to the expert. So if a 4.25 percent  
15 assumption is used, we as actuaries cannot fully  
16 ascertain the reasonability of that assumption.

17 The difference between using 3.4 and 4.25 is  
18 about 10.4 million to 10.7 million in the  
19 contribution requirement, and a difference of  
20 about 156.7 million in the amount of unfunded  
21 liability being amortized.

22 In order words, the value of that surtax  
23 using 3.34 is 156.7 million less than it would be  
24 if you used 4.25. And that translates, when you  
25 amortize that difference over 30 years, from 10.4

1 to 10.7 million, depending on whether you're  
2 using a 1 1/2 percent payroll growth rate or a  
3 1.25 percent payroll growth rate.

4 Also, the long-term payroll growth  
5 assumption being used in this impact statement is  
6 1.5 percent. That's also the one requested by  
7 the city of Jacksonville.

8 And rehashing our concerns about a payroll  
9 growth rate of 1.5 and saying again our  
10 recommended range is zero to 1.25 for this  
11 assumption, but 1.5 is used here as a prescribed  
12 assumption.

13 Go to the next page.

14 We repeat a lot of our disclosures on  
15 Florida Statute 112.64. I won't go through those  
16 again. I can answer any questions about them if  
17 you have them.

18 Down to our Summary of Findings. The first  
19 two bullet points don't change. The value of the  
20 raises, those are still being discounted using  
21 the same assumption, 7 percent, the FRS Mortality  
22 assumption, all the same assumptions as used in  
23 your valuation. So the value of those benefits  
24 don't change.

25 In other words, you're still expected to pay

1 out the same total amount of benefit payments  
2 over the life of the fund.

3 What changes is the way that the unfunded  
4 liability is paid down and the value of that  
5 present value of the surtax being valued at 4.25  
6 in this case instead of 3.34.

7 In this scenario, the contribution  
8 requirement for the city would DROP from 205.5  
9 million down to 135.3 million, or a little over  
10 \$70 million. Go to the next wage.

11 Again, this amount doesn't change the top of  
12 the page. The 216.9 million is what the  
13 contribution requirement would be if the surtax  
14 was not reflected. The funded ratio is the same,  
15 43 percent versus 45.

16 But the present value of the surtax, when  
17 offset against the unfunded liability, the  
18 unfunded liability in this case would drop from 2  
19 billion down to 1,267,000,000. So the present  
20 value of the surtax is worth -- let me get the  
21 exact number -- 737.5 instead of the 580 million  
22 disclosed using 3.34.

23 All right. Any questions about this one?  
24 Those are the numbers for 4.25 surtax growth and  
25 a 1.5 percent payroll growth.

1 CHAIRMAN SMITH: All right. Seeing none.

2 MR. STRONG: Okay. And our last impact  
3 statement is with another alternative. Go to the  
4 next impact statement.

5 Yes. Our last impact statement is with  
6 another alternative for consideration. This one  
7 uses 4.25 percent as the surtax growth rate as a  
8 prescribed assumption set by the city. And our  
9 recommended 1.25 percent payroll growth rate.

10 Let's go to the end, page 7 -- page 6. I'm  
11 sorry. One page back.

12 The bottom of page 5 you can see that the --  
13 in this case the contribution for the city would  
14 decrease by 68.2 million from the 205.5 to 137.2  
15 million. So it's about a \$2 million difference  
16 using a 1.25 percent payroll growth rate versus a  
17 1.5 percent payroll growth rate.

18 Okay. Any questions? Yes.

19 DIRECTOR JOHNSON: Would you mind, through  
20 the Chair, the charts that are attached to all  
21 three impact statements --

22 MR. STRONG: Yes.

23 DIRECTOR JOHNSON: -- on pages 13 and 14,  
24 you have a chart of the Actuarially Determined  
25 Contribution, and then on 14, you have the Value

1 of Benefits and Assets.

2 So the two key numbers that you've talked  
3 about, which is the city's contribution, are  
4 identified on page 13 --

5 MR. STRONG: Yes.

6 DIRECTOR JOHNSON: -- and then the present  
7 value of the surtax is identified on page 14.

8 Can you just take a minute -- because that's  
9 kind of where the rubber meets the road --

10 MR. STRONG: Sure, sure. Let's go --

11 DIRECTOR JOHNSON: -- and identify --  
12 explain how these two charts work and identify  
13 the two key numbers so if they were to  
14 compare each of the options, they could see  
15 specifically how the numbers change.

16 MR. PATSY: Tim, in what scenario, the third  
17 one?

18 DIRECTOR JOHNSON: Let's start with the  
19 third one.

20 MR. STRONG: Okay. All right.

21 Here we show the development under -- we  
22 have four columns here. The first column to the  
23 far left is Pension Board Consultants' valuation  
24 results as of 10/1/16.

25 They came up the \$205.5 million contribution

1 requirement that uses a payroll growth rate of  
2 0.067 percent, which is the ten-year average as  
3 of 10/1/16.

4 The next column over to the right is the end  
5 result of after our replication and discussion  
6 with Pension Board Consultants on the timing of  
7 the COLA, going from end-of-year timing to  
8 January 1 timing, and you can see here that the  
9 effect of that is about a \$6.4 million increase  
10 in the contribution requirement from 205.5  
11 million to 211.9 million.

12 Then when we reflect the negotiated salary  
13 increases, 6 1/2, 6 1/2 and 7 for 2017 through  
14 2019, and a change in the payroll growth  
15 assumption to 1.25, in this case, to amortize the  
16 unfunded liability but no other changes are made,  
17 just those two, we get to a net contribution  
18 requirement of 209.1, 209.2 million.

19 Then when we layer on the effect of the  
20 surtax, you can see the -- and this is not only  
21 the surtax, but also the rollback of the pension  
22 reform from 2015.

23 So the normal cost goes up from 50 million  
24 to 50.7 million, and this also actually reflects  
25 the higher employee contribution rate of 10

1 percent of pay up from 8.

2 So the total normal costs went up by more  
3 than that \$700,000 number. It went up by about 3  
4 to 4 million, but then it's offset by the higher  
5 employee contribution number.

6 So the net normal cost goes up to about  
7 50.7. The amortization on the unfunded liability  
8 almost gets cut in half, from about 160 million  
9 down to 84.1 million, because we're fresh  
10 starting and amortizing over 30 years and  
11 reducing by the present value of the surtax.

12 You get to the end of the year, project to  
13 the contribution year, we get to 137.2 million as  
14 our contribution amount.

15 DIRECTOR JOHNSON: So our take-away at the  
16 bottom of the page is that the city's  
17 contribution for -- if it were applied to the  
18 last actuarial report, the city's contribution  
19 would be decreased by \$68 million.

20 MR. STRONG: Yes. Under this scenario.

21 DIRECTOR JOHNSON: Under this scenario.

22 MR. PATSY: To clarify your point, that's  
23 line K?

24 MR. STRONG: Yes, the new contribution  
25 requirement is line K.

1           DIRECTOR JOHNSON: The new contribution is K  
2 and the savings compared to the other valuation  
3 is line M.

4           MR. STRONG: Right.

5           MR. SCHEU: I'm looking at the letter with  
6 4.25 and 1.25. In the chart on page 13 that I  
7 have, in the bottom right shows ADC of  
8 135,368,758.

9           MR. STRONG: You're looking at the 1.5.

10          MR. SCHEU: That's the 1.5?

11          MR. STRONG: Yes.

12          MR. SCHEU: Okay. Oh, you're right. Okay.  
13 Got it.

14          DIRECTOR JOHNSON: So, Pete, how do the  
15 three compare? If you start with your  
16 recommendation and then the city's recommendation  
17 and then this third one, if you were to just  
18 compare the city's reduction in contribution,  
19 because that's a single number --

20          MR. STRONG: Sure.

21          DIRECTOR JOHNSON: -- what is the reduction  
22 under the first scenario and the second and the  
23 third?

24          MR. STRONG: The first scenario is a \$57 1/2  
25 million reduction. That's using a 3.34 percent

1           surtax growth rate and a 1.25 payroll growth  
2           rate.

3           MS. DEVINE:   Can you say that again?

4           MR. STRONG:   That's \$57.5 million reduction  
5           from the current existing valuation, for a total  
6           contribution requirement of 147.9 million.

7           DIRECTOR JOHNSON:   And what is it under the  
8           city's recommended assumptions?

9           MR. STRONG:   That number is 135.4 million,  
10          reflecting the 4.25 percent surtax growth and a  
11          1.5 percent payroll growth rate.   So a \$70.1  
12          million reduction in the contribution  
13          requirement.

14          DIRECTOR JOHNSON:   And the last one?

15          MR. STRONG:   The last one is this one you  
16          see here, the 4.25 percent payroll growth -- I  
17          mean, 4.25 percent surtax growth and a 1.25  
18          percent payroll growth.   And that gets you to a  
19          reduction of 68.2 million, or a total  
20          contribution of 137.2 million.

21          DIRECTOR JOHNSON:   Thank you.

22          MR. SCHEU:   My charts on both the 1.25 and  
23          the 1.5 are the same.   So I'll just listen to  
24          what you-all say about that.

25          CHAIRMAN SMITH:   Any more questions for

1 Pete?

2 CHAIRMAN TUTEN: Yeah, I've got one -- well,  
3 not on that. Are you going onto something else,  
4 Pete, or --

5 MR. STRONG: There's one more report I have.  
6 It's the 30-year projections.

7 CHAIRMAN TUTEN: Okay. I've got a question  
8 about the funded levels, but when you get to  
9 that, I'll bring it up, or do you want me to  
10 bring it up now?

11 MR. STRONG: Okay. Let's go to the 30-year  
12 projections.

13 Okay. We were asked to also -- if we had  
14 time, to -- which we made time, to do a 30-year  
15 projection analysis in order to get a full  
16 picture of what this is going to look like over a  
17 30-year period.

18 We started with Scenario 1, which is the  
19 current plan before any of this happens. And  
20 that's assuming the plan is still open and  
21 ongoing, the extra payments towards the unfunded  
22 liability will still be made, totally \$460  
23 million.

24 And in that scenario we're assuming that  
25 that \$460 million, as suggested in Pension Board

1 Consultants' report, was put aside in reserve and  
2 allowed to grow until it equaled the unfunded  
3 liability, and then a switch was pulled to pay  
4 off that unfunded liability in around 2032.

5 So we assume that that, you know, plan put  
6 in place by Mr. Welch was actually implemented in  
7 Scenario 1.

8 Scenario 1A is the stress test, where we  
9 say, okay, what if the plan were to lose 15  
10 percent, not just come up 15 percent short of the  
11 7 percent assumption, but actually have a  
12 negative 15 percent return, and we just picked a  
13 year? We just said, well, what happens in 2019?

14 I mean, you're probably going to have  
15 another recession at some point in the next few  
16 years. We don't know exactly when it's going to  
17 occur, but I do agree with Dr. Pertner's  
18 assessment that recessions tend to occur about  
19 every eight to ten, seven to ten years, somewhere  
20 in that range.

21 Now, sometimes you go longer than that, but  
22 the overall average is they happen about every  
23 seven to ten years. We've had four pretty big  
24 ones in the last 40 years. So over the next 40  
25 years, we're probably going to get a similar

1 number of recessions.

2 So I did a stress test to show what a  
3 negative 15 percent a year would have -- what  
4 impact that would have.

5 Scenario 2 is the pension reform reflecting  
6 4.25 percent surtax growth and a 1.5 percent  
7 payroll growth assumption, which are the city's  
8 requested assumptions.

9 Scenario 2A is another stress test, same  
10 stress test. All right. Now we're in that  
11 situation. What happened if there's a negative  
12 15 percent return in 2019?

13 Going to the next page.

14 Scenario 3 is very similar to Scenario 2,  
15 but instead of the 4.25 percent surtax growth,  
16 we're using 3.34, which is the rate that  
17 Dr. Pertner came up with. And then we're also  
18 using a 1.25 percent payroll growth rate for the  
19 amortization. And we again do a stress test  
20 assuming a negative 15 percent return in 2019.

21 So let's go to the results. Let's go  
22 forward -- let's start here. This is the  
23 baseline. This is assuming the plan stays open  
24 and assuming that new interns keep coming in,  
25 keep benefiting, the pension reform ordinances

1 2017-257 and 259 are ignored.

2 And we assume that that extra \$416 million  
3 in extra payments gets applied. It sits in a  
4 reserve and then applied as of 10/1/2032, which  
5 is the fiscal year 2034 line.

6 Right here our unfunded liability is  
7 expected to fall from a little over a billion  
8 down to 80 million. We're assuming that's where  
9 the trigger is pulled to take the present value,  
10 the growth of that 460 million in extra payments  
11 and immediately apply it to the unfunded  
12 liability. So the funded ratio then becomes 100  
13 percent in 2033 and thereafter.

14 All right. Let's go on to the next page.

15 This is with a -- the same scenario but with  
16 a negative 15 percent return in 2019. You can  
17 see after that return happened, that negative  
18 return happened, the market value of assets drops  
19 from about 1.75 billion down to about 1.5  
20 billion, and then starts to grow again from  
21 there.

22 The contribution requirement goes up  
23 immediately reflecting that, from 213 million up  
24 to 244- and then eventually comes down as it gets  
25 closer to being paid off.

1           And, again, we pull that trigger but it  
2           doesn't happen again until later because of the  
3           negative 15 percent loss we had to use. 2034 to  
4           2035 is when we apply the present value of that  
5           460 million in extra payments.

6           This is a what-if scenario under the current  
7           basis.

8           CHAIRMAN TUTEN: Can I go back to your  
9           Scenario 1, the 7 percent return, the payroll  
10          growth 1.25 includes all assumption change? The  
11          current plan, are you talking about the 2015  
12          agreement?

13          MR. STRONG: Yes.

14          CHAIRMAN TUTEN: Okay. And no changes to  
15          that other than the payroll growth is 1.25.

16          MR. STRONG: 1.25, and we're actually also  
17          reflecting the salary increases that have already  
18          been negotiated.

19          CHAIRMAN SMITH: Okay. So looking at your  
20          numbers here, assuming 7 percent across the  
21          board, in 2035 we're literally 100 percent funded  
22          at the time the mayor's current plan essentially  
23          starts off.

24          MR. STRONG: And that's -- the way we did  
25          that is we reflected the extra 460 million coming

1 in in extra payments --

2 CHAIRMAN TUTEN: Right.

3 MR. STRONG: -- yes, and would pay off the  
4 unfunded liability at that point.

5 CHAIRMAN TUTEN: Gotcha. Thank you.

6 MR. STRONG: Let's go to the next page. One  
7 more.

8 All right. Here's where we start to factor  
9 in the pension liability surtax.

10 DIRECTOR JOHNSON: What page are you on?

11 MR. STRONG: I'm on page 6.

12 DIRECTOR JOHNSON: All right. Thank you.

13 MR. STRONG: In this scenario we're assuming  
14 the 4.25 percent annual growth from the surtax,  
15 and we're valuing the present value of that  
16 surtax right here. You can see the present value  
17 grows over time reflecting one year less of  
18 discounting.

19 You've got this stream from 2031 to 2060  
20 that's discounted back to the valuation date.  
21 And so once the valuation date moves forward one  
22 year, as the present value increases by 7  
23 percent, because you have one less year of 7  
24 percent discounting, so that present value of the  
25 surtax will continue to grow and offset the

1 unfunded liability.

2 But what we're showing here as the unfunded  
3 liability is the unfunded liability not  
4 reflecting the surtax. So you can see what the  
5 true market value versus actuarial liability is.

6 And here's the unfunded ratio also not  
7 reflecting the surtax, reflecting the true assets  
8 from the plan versus what the liabilities of the  
9 plan are.

10 CHAIRMAN TUTEN: So if we go with the city's  
11 assumed rate of 4.25 and 1.5, based on 7 percent  
12 earned, you're telling me -- including the surtax  
13 revenue in this whole equation, correct?

14 MR. STRONG: Yes.

15 CHAIRMAN TUTEN: That in 2046 we'll be 51.85  
16 percent funded?

17 MR. STRONG: Yes.

18 MR. BROWN: But that doesn't include the --

19 MR. STRONG: That doesn't include the  
20 present value of the remaining surtax proceeds.

21 MR. BROWN: -- which is why it appears that  
22 it's only half funded. But, you know, state law  
23 is requiring us to use present value.

24 So, again, it's kind of a conflict here, you  
25 know, with the principles that you have to abide

1 by versus what state law is saying you have to  
2 do, correct?

3 MR. STRONG: Correct.

4 MR. BROWN: Okay.

5 MR. STRONG: Yes.

6 MS. BROSCHE: So on this page 6, you're  
7 not -- you are not affecting the actual receipt  
8 of the surtax?

9 MR. STRONG: We are in the contribution  
10 requirement.

11 MS. BROSCHE: In the contribution  
12 requirement.

13 MR. STRONG: And once 2031 hits, we're  
14 reflecting it in the cash flow coming into the  
15 plan.

16 MR. BROWN: You're just not calculating it  
17 in the funding ratio?

18 MR. STRONG: Just not adding it to the  
19 funded ratio. Right.

20 MR. BROWN: Okay.

21 MR. STRONG: Let's go to the next page.

22 This is the same scenario reflecting the  
23 surtax, but assuming we have that stress test  
24 where you have a negative 15 percent return in  
25 2019.

1           You can see the funded ratio immediately  
2 would drop from 44 1/2 percent down to 35 1/2  
3 percent. The liquidity ratio eventually gets  
4 strained, because of the underfunding of the plan  
5 on an already reduced funding ratio down to 35  
6 percent.

7           The funded ratio would assume to bottom out  
8 at about 32 percent, and at that point the  
9 liquidity ratio would be below the 5-to-1 ratio  
10 that is -- that is currently being proposed.

11           Now, what do I mean by liquidity ratio?  
12 Liquidity ratio we're defining as the net market  
13 value net of the DROP accounts. So you --  
14 because we believe the DROP monies are already --  
15 you know, they're already earmarked for benefits.  
16 They're owned by retirees. Even though they're  
17 commingled with the assets of the trust, DROP  
18 account are owned by each individual retiree. So  
19 we're netting out the DROP account value from the  
20 gross market value.

21           So the current gross market -- as of  
22 10/1/16, the market value would fall from a  
23 little over 1.5 billion down to 1.2 billion to be  
24 net of DROPS.

25           And we divide that amount by the annual

1 benefit payments. Annual benefit payments are  
2 expected to grow every year over time, especially  
3 as more and more retirees get in the plan.

4 So by the time we get out here, your net  
5 market value of assets is about 1.6 billion, but  
6 your total annual benefit payments are over 300  
7 million. So your liquidity ratio is expected to  
8 fall below 5-to-1, down to the 4.69.

9 CHAIRMAN TUTEN: And according to the plan,  
10 if I'm correct, then that would be the trigger  
11 that the current mayor and council will have to  
12 contribute extra to bring it up?

13 MR. STRONG: Would have to put more, yes, to  
14 bring it up.

15 CHAIRMAN TUTEN: Is there any sort of --

16 MR. STRONG: Now, this only happens when we  
17 assume a stress test. I want to point that out.  
18 You know, if the plan earns 7 percent a year  
19 every year, you're not expected to hit that  
20 5-to-1 liquidity ratio.

21 You're expected to get down into the -- you  
22 know, the mid 5s to 1 ratio, but not actually go  
23 below 5 to 1. It's when the plan actually -- the  
24 asset returns falls short of the 7 percent that  
25 this could happen.

1 Yes.

2 MS. DEVINE: But you're only assuming one  
3 stress test?

4 MR. STRONG: We only did one stress test.  
5 Yeah. There's many more we could have done. We  
6 could have done a long-term assumption of, say,  
7 you only earn 5 percent every year. I mean, we  
8 just -- we were running short on time. It was  
9 Saturday when we even got to this.

10 So we -- we had to do what we could do on  
11 the limited time schedule and, you know, more  
12 stress tests could be done.

13 Let's go to the next page.

14 This one, this projection assumes that we  
15 use a 3.34 percent surtax growth rate and a 1.25  
16 percent payroll growth rate. And, again,  
17 assuming you earn 7 percent per year every year.

18 Here the liquidity ratio stays a lot  
19 healthier. The funded ratio of the plan dips  
20 down into the 40s. It stays in the 40s, but then  
21 starts to improve all the way up to 64 percent by  
22 the time we get to 2047. And the liquidity ratio  
23 stays -- it dips down into the, you know, 6.8,  
24 6.9 range, but it doesn't get down to that 5 or  
25 below range.

1           Let's go to the next slide.

2           Even when we do a stress test on the  
3 scenario, the liquidity ratio, even with a  
4 negative 15 percent return, which would drop your  
5 funded ratio here from 44.9 to 36.1, even with  
6 that happening, your lowest liquidity ratio is  
7 expected to be 5.65 to 1.

8           So the plan stays in a little bit better  
9 shape even with a negative 15 percent year that  
10 could happen.

11           And ends up after -- at the end of this 30  
12 years at 61.66 versus the last one was at 51.

13           Let's go to some charts. This is a chart of  
14 the 30-year projection of required city  
15 contributions.

16           The blue line, top line, is the current plan  
17 that's before any of these changes. It's still  
18 an open group. Eventually once we get fully  
19 funded, the contribution requirement would dip  
20 down to about \$30 million a year. That would  
21 just be the normal cost, the ongoing cost of the  
22 plan.

23           The green line is the contribution  
24 requirements reflecting the 3.34 percent surtax  
25 growth and 1.25 percent payroll growth.

1 MR. SUGARMAN: Bill, that's the one with the  
2 triangles on it.

3 MR. STRONG: I'm sorry. You got don't have  
4 color. I forgot it's black and white printouts.

5 MR. SUGARMAN: That's the one with the  
6 triangles on it.

7 MR. SCHEU: I've got that and it's color  
8 too, yeah.

9 MR. STRONG: The one with the diamonds, the  
10 last one, shows the projection of the city  
11 contribution requirement using a 4.25 percent  
12 surtax growth right and a 1.5 percent payroll  
13 growth rate.

14 So you see there's a gap between the two,  
15 but it's because you're assumed to have less  
16 money coming from the surtax eventually, and one  
17 versus the other. So you have to -- the city has  
18 to pay a little more during that time.

19 Go to the next one.

20 This is the same projection of required city  
21 contribution, but with the stress test put in  
22 place. So you can see there's a spike to 2020  
23 under all the scenarios reflecting the -- what  
24 happens if there's a 15 percent loss in the  
25 market value of assets and then eventually things

1 stabilize, you know, because from that point on,  
2 we're assuming 7 percent a year. And you end up  
3 with the higher overall contribution requirement  
4 because of that loss that happened in 2019.

5 Let's go to the next one.

6 This is a projection of the unfunded  
7 liability. The blue line, you're expected to go  
8 to zero unfunded liability by the time you get to  
9 2032.

10 The other ones, the unfunded liability is  
11 expected to grow. Now, this does not reflect the  
12 surtax again. This is just the market value of  
13 assets in the plan versus the unfunded  
14 liabilities, and the unfunded liability grows  
15 because that present value of the surtax is  
16 continuing to grow, and, you know, you're putting  
17 in less money into the plan than what would be  
18 recommended if the pension liability surtax were  
19 not reflected.

20 The top line is using 4 1/4 surtax growth  
21 rate and 1.5 percent payroll growth. The  
22 triangle line is using 3.34 and 1.25.

23 See, the unfunded liability peaks right as  
24 the surtax is starting to be received, and it  
25 grows, anticipating the surtax would start to be

1 received in 2031, and then it starts to be  
2 received, and then it slowly comes down after  
3 that.

4 If we were to draw this out, by 2060, you'd  
5 get to zero because the surtax is expected to  
6 fully fund the plan by 2060.

7 CHAIRMAN TUTEN: Pete, can I ask a question?  
8 This is a little off topic real quick --

9 MR. STRONG: Yeah.

10 CHAIRMAN TUTEN: -- but I just want to --  
11 we've got the current present value and the  
12 future value. Let's say we fast-forward -- let's  
13 say the city floats a pension obligation bond,  
14 hypothetically.

15 How much would that affect the city's  
16 payment every year and what number would that  
17 need to be? In other words, would it have to be  
18 a minimum of 400, 500? Do you have any idea?

19 Because what I'm seeing is with this chart,  
20 I'm seeing the current reform plan that we have  
21 there in the blue and it drops off a cliff about  
22 the time the surtax starts as far as the city's  
23 payments.

24 MR. STRONG: Right.

25 CHAIRMAN TUTEN: I'm just curious as to what

1           that would be. You know, would it be -- how much  
2           present value would it need to be to be in the  
3           pension fund, or do you even know? You don't  
4           have to know. I was just curious if you knew.

5           MR. STRONG: I mean, I would think to  
6           resemble what the city's goal is of reducing the  
7           contribution by about \$70 million, I think you  
8           would need a pension obligation bond that is --  
9           has proceeds about equal to the present value of  
10          the surtax, which, you know, under that scenario  
11          is over \$700 million.

12          CHAIRMAN TUTEN: Gotcha. Okay.

13          MR. STRONG: Let's go on to the next page.

14          This is similar but with the 15 percent loss  
15          in 2019. You can see the unfunded liability  
16          grows even higher with this scenario before it  
17          starts to come down.

18          And then let's look at the funded ratio.  
19          That's the next slide.

20          The funded ratio under the current plan  
21          is, you know, expected to go to 100 percent by  
22          10/1/2032, and then level off.

23          These two charts show the -- this is the  
24          funded ratio of just market value of assets in  
25          the plan versus actuarial liability.

1           You know, under the city's assumptions, we  
2 get to about 40 percent funded, and then slowly  
3 grow to about 51 percent funded out here as the  
4 surtax is coming in.

5           And then using what I would call the  
6 recommended assumptions of 3.34 and 1.25, we're a  
7 little better. We end up at about 46, 47  
8 percent, and then slowly grow to about 62, 63  
9 percent out here.

10          Let's go to the next one. This is the  
11 stress test of the funded ratio.

12          Here the numbers are just shifted a little  
13 bit down versus being up here under the -- under  
14 the last chart at about 61, and versus being  
15 about here in the last chart, we're at about  
16 roughly 50 percent funded under the city's  
17 assumptions.

18          CHAIRMAN SMITH: Any questions? Are you all  
19 set?

20          MR. STRONG: I'm done.

21          MR. VANPELT: Last thing, on the stress  
22 test, you didn't have any recovery rate line.

23          MR. STRONG: No. We just assumed 7 percent  
24 from that point on.

25          CHAIRMAN SMITH: Any other questions for

1 Pete?

2 Okay. Thank you, Pete. We appreciate all  
3 your hard work.

4 MR. BROWN: Thanks, Pete.

5 CHAIRMAN SMITH: Let's move on to City of  
6 Jacksonville's presentation.

7 Mr. Weinstein.

8 MR. WEINSTEIN: I'd be glad to answer  
9 questions, but I won't be nearly as long.

10 And I want to go through a couple of the  
11 goals of the whole process here, and I will  
12 get -- you know, as Sugarman says, you only  
13 should be concerned about one thing, and I will  
14 get to what you should be concerned about. But I  
15 feel obligated to talk about the rest of the  
16 pieces of this puzzle.

17 Basically we have a program that tries to  
18 manage and match what the people have decided to  
19 do. The people voted 65 percent to take care of  
20 as much as they could of the unfunded liability,  
21 which is now about 2.86 billion with the three  
22 funds, with this half penny sales tax.

23 And it's been our responsibility to try to  
24 figure out how to do that, making sure that the  
25 three funds are adequately financially sound.

1           That's what we're here about and that's what  
2           you're supposed to be doing as well.

3           In addition to that we're trying to provide  
4           some relief to the city year-in, year-out. We  
5           haven't given raises since '08. We haven't done  
6           the things that we're supposed to do.

7           So we have this balancing act of three  
8           things: Make the half penny pay for as much as  
9           we can, keep the three funds solid and provide  
10          some relief. And as you push against one, it  
11          makes the other two change. And we're trying to  
12          do this in a very balanced way.

13          As far as your fund is concerned, some of  
14          these charts -- and you can take this off if you  
15          would like -- some of these charts, basically, to  
16          Trustee Brown, takes into consideration the  
17          present value and some of it doesn't take into  
18          consideration the present value.

19          And that's why I was referring to this is a  
20          very unique product, and some of the measurements  
21          used for typical defined benefits programs don't  
22          really fit with this new product.

23          Basically what we're trying to do is build  
24          in some safety nets for your fund as well as the  
25          other two.

1           As was mentioned, there's a liquidity floor  
2 of 5 -- of a ratio of 5 to 1. We felt liquidity  
3 was the one measurement that still really is  
4 valid. Let's make sure there's at least five  
5 years of payments within the assets each and  
6 every year. If it ever falls below, the city  
7 puts in more money, as far as the general fund.  
8 It can't come from the half penny. It comes from  
9 the general fund of the City of Jacksonville.

10           That, to us, is the best safety net that we  
11 could possibility have for the funds.

12           Another element to this which is very  
13 important, we put in there a minimum payment. If  
14 you ever -- if you look at some of the city's  
15 charts, the city's charts, as far as  
16 contribution, includes the defined contribution  
17 amount, because as the years go by, not only is  
18 the city contributing to your pension fund and  
19 the other two, but we're also contributing to  
20 more and more people on DC, defined contribution.

21           So we put into the ordinance that if, in  
22 fact, we have some goods years -- right now the  
23 last 12 months, the general fund is at 18  
24 percent. We were at about 10 percent last year.  
25 You were at about 10 percent last year on

1 return-on-investment. It doesn't last long.

2 But even if you have a couple of years in  
3 that respect, your next year's ADEC, your  
4 actuarially determined amount that you're  
5 supposed to pay, may drop down quite a bit.

6 We put in a minimum amount of requirement  
7 into the DB plan each and every year. So if, in  
8 fact, you had some good years, we're still  
9 putting in a minimum amount over and above the  
10 ADEC to helpfully deal with the bad years that  
11 may come and go.

12 But the most important piece of this puzzle  
13 relates to the 4.25. It's no different than your  
14 other assumptions. If your assumption is 7  
15 percent and you've had a couple years now where  
16 you're only at 5, you're going to reduce that  
17 assumption. It's going to change your ADEC.  
18 Changing the 4.25 in years to come will change  
19 the ADEC.

20 We felt very confident between the last,  
21 three, five, seven years, picking 4.25, it's the  
22 lowest it's been in the last seven years. If it  
23 relates to a couple years, that's great. If it  
24 comes down, it comes down.

25 But each year that it doesn't come down gets

1 us closer to the present value. So the pain  
2 isn't as much. If it goes down five years from  
3 now, we're five years closer to the real cash,  
4 which means the present value is calculated  
5 differently. Not as many years to discount. So  
6 all these things will adjust each and every year.

7 Another adjustment that the council will  
8 make by law is the distribution. We start off  
9 with you getting 63 percent of that present  
10 value, because you're 63 percent of the \$2.6  
11 billion deficit. That's going to change over  
12 time. With growth patterns and salary raises,  
13 that's going to change.

14 Each year that distribution will be  
15 adjusted. Could be 70 percent, it could be 55  
16 percent, depending upon how things go and return  
17 on investments and what have you.

18 The payroll growth piece. We've had  
19 numerous visits to Tallahassee. We've had  
20 numerous calls with Tallahassee. Tallahassee  
21 already has the General Employees' Impact  
22 Statement and the Corrections' Impact Statement.  
23 They expect your impact statement sometime today,  
24 if all goes well.

25 They expect it at 1.5. That's what they

1 have determined and already feel comfortable  
2 with. They said by today, we'll have final  
3 comments about the other two, and they expect  
4 later today yours to come in at 1.5.

5 Doesn't mean it can't be something  
6 different. One of the scenarios that's shown  
7 here is -- won't work. You do the 3.4 and that  
8 adjustment, and you don't go forward with PFPF.  
9 We go forward with the General Employees and  
10 Corrections. So everything unravels.

11 This is a puzzle that has been 3- to 500  
12 pieces, and pulling out any piece adjusts the  
13 other piece. Some adjustments are too big to  
14 handle. That's too big of an adjustment.  
15 There's no reason for it to be 3.4. You don't  
16 have any responsibility in that regard. The  
17 council -- they have to be the same.

18 We're already submitted to Tallahassee 4.25  
19 for General Employees and Corrections. They  
20 can't divide the pie, the three funds, if the pie  
21 is not the same. You're getting 63 percent of  
22 the pie. The others get 30-something and about 5  
23 or 6 percent. But the pie has to be the same or  
24 the percentages don't work. And the pie is  
25 generated by the 4.25, again, which will change

1 each and every year.

2 So this has been a two-year process. It  
3 affects lots of people. One of the key points  
4 was the consolidation of your members so you  
5 don't have four different groups. Lots of  
6 pieces. 24 -- 22 bargaining units participated  
7 in getting us to where we are today.

8 So do your job. Be concerned about your  
9 fund, but we will -- but we're required by law  
10 every year to pay the ADEC. Whatever happens to  
11 the ADEC, if it goes up, if it goes down, every  
12 year we're required by law to pay it.

13 So there's not a risk in that regard. The  
14 assumptions will be reviewed every year, the 4.25  
15 as well as your return on investment, as well as  
16 your payroll growth. It will all be assumed and  
17 adjusted each and every year.

18 We stand by the 1.5. That's what we've been  
19 working on. That's what Tallahassee expects, and  
20 we stand rigid on the 4.25. We can't back off  
21 that because we already have two funds already in  
22 Tallahassee with the 4.25.

23 Open for any questions. It's been a long  
24 two years to get to this point. We think we've  
25 solved the problem. Others have tried. And the

1           2015 reform, definitely in the right direction,  
2           caused a lot of great movement. There's no  
3           requirement for us to pay the 32 million every  
4           year.

5           The reform says, if we do, then the chapter  
6           money is used in a certain way. And if we don't,  
7           the chapter money is used in a different way.  
8           There's no requirement for the city to put in the  
9           15 million next year and the 32 million for the  
10          next ten years.

11          So that's not in any -- that's not nearly as  
12          committed as the half penny. The half penny is  
13          locked in, can't go anywhere, only for the  
14          unfunded liability.

15          So we've set it up in a way that we think  
16          we've solved the problem in the long run, and  
17          that was the goal. That was the goal.

18          Do you have any questions? I know Jason  
19          wants to say a few things.

20          CHAIRMAN TUTEN: I do.

21          How did you guys come up with the 4.25?

22          MR. WEINSTEIN: And that goes to your point.  
23          We looked at the last seven years. We looked at  
24          the last 13, even with the four years of the  
25          recession. We looked at our permits. Our

1 permits are skyrocketing again, commercial and  
2 residential. We look at our population growth.

3 When we first had the conversation, and Pete  
4 was on the phone, the Milliman actuary was on the  
5 phone, and the Siegel actuary was on the phone,  
6 and we were discussing what would be a reasonable  
7 growth rate, and basically it was a combination  
8 of inflation and being in Florida.

9 I mean, the number might be different if you  
10 were in Ohio at this particular moment in time,  
11 but Florida continues to grow. So it was the  
12 combination of the inflation, a combination of  
13 the growth and where we are today.

14 We're looking at the next couple years.  
15 Even our permits -- our permits that we're doing  
16 now which are skyrocketing don't have impacts for  
17 a couple years. They've got to be built and then  
18 they get on the tax roll. So we're still  
19 benefiting from what's happened in the last two  
20 or three years.

21 So we are pretty solid for the next couple  
22 years, and with the understanding that we can  
23 change it in each year that we get closer to the  
24 real dollars, we didn't feel that was a risk --  
25 that was a risk at all.

1           We had lots of discussions on the liquidity  
2 ratio with the Division of Retirement and the  
3 actuaries. We settled on five, five years of  
4 payments without any money coming in.

5           Basically that ratio is, how can you pay it  
6 out without new monies? Well, in government,  
7 there's always new money. We're required by law  
8 to make the ADEC. We still have personnel.  
9 They're still going to be paid. There's still  
10 going to be contributions.

11           So we feel very comfortable where we are.  
12 It's new ground. We couldn't solve it without it  
13 being painful. It's the least painful of a lot  
14 of solutions, but you can't pay off a \$2.86  
15 billion debt without having an impact.

16           And we are being the ones that decide how to  
17 make that happen, and we think we've got a  
18 solution. But if you look at one piece of a very  
19 difficult -- you know, very difficult  
20 negotiation, you may make that one piece not look  
21 attractive, but that one piece relates to 12  
22 others that are imbedded in the negotiation. And  
23 we feel very good.

24           Again, anything else?

25           DR. PERTNER: I just might ask if you

1 considered the recessionary period we've been  
2 through and anticipate any of them in the future?

3 MR. WEINSTEIN: We felt that it's going to  
4 go up and down, but with the review every year,  
5 as actuaries do, that that will be impacted, and  
6 when it happens, it will adjust the assumptions  
7 and the payments going out will adjusted.

8 This -- again, if we were doing this like  
9 Better Jacksonville, we were going out and  
10 borrowing money, a pension bond or like a BJP, a  
11 Better Jacksonville, and borrow a billion and a  
12 half, a totally different story.

13 It wouldn't 4.25. It would be something  
14 substantially less. But that's not what we're  
15 doing here. So there's no --

16 MR. SCHEU: Can I -- can I ask a question?  
17 When you're done. I'm sorry, Mike.

18 MR. WEINSTEIN: Yeah, that's fine. Ask,  
19 Bill.

20 MR. SCHEU: I want to ask Bob and Jason, if  
21 we were, from the perspective of the Board, if we  
22 believe, and I don't know that we're there yet,  
23 but if we believe that we're required to take by  
24 the statute the 30-year amortization rate, and  
25 we're required, taking Jason's view, to use the

1 4.25, then our only real discussion, if we  
2 believe that, is over the payroll growth rate.

3 Is that a fair assumption?

4 MR. SUGARMAN: This is Bob. Yes.

5 MR. GABRIEL: Yes.

6 MR. SCHEU: Thank you.

7 MR. BROWN: Two lawyers agree.

8 CHAIRMAN SMITH: Any other questions for  
9 Mr. Weinstein?

10 MR. SCHEU: Let me ask one other question  
11 related to that.

12 Ultimately it's the City Council that's  
13 going to adopt these assumptions; is that right?

14 MR. WEINSTEIN: Yes.

15 MR. SCHEU: Okay. So that one thing we  
16 could do, even if we feel mandated, is to say,  
17 notwithstanding the mandate, we believe the  
18 better practice would be, for example, to use the  
19 3.34 rather than the 4.25. That would be an  
20 alternative for us; is that correct?

21 MR. SUGARMAN: Yes.

22 MR. SCHEU: And City Council would have to  
23 make that decision.

24 MR. SUGARMAN: Yes. That would be in our  
25 comment letter.

1 CHAIRMAN SMITH: Rodney had a question.

2 MR. VANPELT: A couple.

3 On liquidity, you mentioned you're going to  
4 put in from the ordinance the 5.1, a 5-to-1  
5 ratio.

6 MR. WEINSTEIN: Yes, sir.

7 MR. VANPELT: Why is that lower than like --  
8 why would it not be higher than 5?

9 MR. WEINSTEIN: Well, because -- because of  
10 the way the charts are, you're going to not take  
11 that present value in, and that liquidity is  
12 going to get -- until the cash starts rolling in,  
13 it's not going to be as liquid as it is today. I  
14 mean, it's just not.

15 Basically, again, we're trying to match most  
16 of the payment with the sales tax. You can't  
17 stay as liquid as you are, but you definitely can  
18 stay safe with a liquidity of 5. But it's going  
19 to come down before it goes back up, waiting for  
20 that cash, basically.

21 MR. STRONG: Follow-up question to that.

22 If you are at 5 or 5 1/2, you're getting  
23 down to that low liquidity ratio around, say,  
24 2028, 2029, when you're getting close to the 2031  
25 time, and there's a major recession at that

1 point, you know, say you're at 5.2 and you have  
2 a -- like the stress test I did, you have a  
3 negative 15 or a negative 20 percent return in  
4 that year, it could at that point create a 3- or  
5 400 million dollar requirement to get back to  
6 5.0.

7 MR. WEINSTEIN: It will -- it will -- the  
8 same impact if we didn't have this going on and  
9 we hit a bad recession, it's going to have an  
10 impact. I mean, everything will come down. Your  
11 expected return will come down, the payroll  
12 growth will come down, and there will be a higher  
13 ADEC. There's no question about it.

14 MR. STRONG: Will it --

15 MR. WEINSTEIN: Will it be -- will it be  
16 more substantial --

17 MR. STRONG: Yeah.

18 MR. WEINSTEIN: -- doing it this way?  
19 Everything -- everything will be -- a little  
20 bit -- the good will be a little bit better and  
21 the bad will be a little bit worse.

22 But basically what we have here is we have  
23 30 years of a half penny. And if things go  
24 astray, then instead of getting to where we want  
25 to get to in 2052, maybe it will be 2056.

1           But the half penny will generate enough  
2 money to get us to where we want to go. It's  
3 just a question of how quickly we get there, and  
4 that's going to depend upon how closely the  
5 assumptions turn out to be accurate.

6           Again, we're getting returns that are better  
7 than our assumptions. That's going to effect  
8 next year's payment.

9           But basically we tried to build in -- we  
10 knew this was, you know, new, but we tried to  
11 build in ways to make sure that all three  
12 funds -- what we do for you isn't for you. It's  
13 for all three funds. They all have a liquidity  
14 floor. They all have a minimum payment.

15           So we're trying to get there and make sure  
16 each of the funds are financially sound. If we  
17 hit a bump in the road, it's going to impact the  
18 ADEC to come, and the city is going to have to  
19 make those contributions.

20           MR. STRONG: I guess my question, though,  
21 is, will there be any kind of safety net? If you  
22 are hovering around that 5.0 and in case there is  
23 a downturn, will there be a safety net or a  
24 reserve?

25           I mean, it's hard for me to imagine a 3- or

1 400 million-dollar bill could be paid all at  
2 once. I mean --

3 MR. WEINSTEIN: Well, again, everything that  
4 happens is stretched out over a period of time.  
5 You know what I mean?

6 Whatever -- whatever impact you have of your  
7 good things or your bad things are then stretched  
8 over a number of payments. So you don't make it  
9 up in one particular year. You don't go down as  
10 much as you'd like one particular year because of  
11 good things. You don't go up as much --

12 MR. STRONG: So you're saying that in the  
13 year immediately following that, the liquidity  
14 ratio could dip below 5? It wouldn't have to  
15 immediately be funded back up to 5?

16 MR. WEINSTEIN: It would have to be -- the  
17 way it's written now, it would have to be funded  
18 up to 5.

19 MS. DEVINE: I was thinking the same thing,  
20 is, what is the max allowable in terms of what  
21 the budget would allow to be up?

22 MR. WEINSTEIN: Well, you wouldn't -- you  
23 wouldn't have that -- I mean, you would know  
24 things are coming and your assumptions would  
25 begin to change. I mean, your return on

1 investment would begin to change. It would  
2 change the ADEC and all. I don't see it  
3 happening all in one year. But that's -- you  
4 know, in 2028, they'll have to figure that out if  
5 that happens.

6 CHAIRMAN SMITH: Go ahead.

7 MR. VANPELT: You mentioned minimum payment,  
8 two parts. What is the minimum payment proposed  
9 and is it indexed like this 4.25 growth rate, is  
10 it in there?

11 MR. WEINSTEIN: No. It's a minimum payment.  
12 And the minimum payment out in the future --  
13 well, from the beginning is 110 million, and it's  
14 because as time goes on, you're going to have  
15 fewer and fewer people and they'll be more and  
16 more in the DC. So we don't want to relate the  
17 minimum payment to the city's contribution for  
18 pension because DC is imbedded in that.

19 This minimum payment is only for DB and it's  
20 at 110 million, and that would only happen,  
21 again, if things were good for a few years, the  
22 ADEC came back and said you only have to put in  
23 95 or 90, we'd still put in 100.

24 So on some of those out years when we're out  
25 70 and 80, we're still going to be at 110. It's

1 just to try to build some cushion in there after  
2 good years for the bad years to come. And each  
3 of them have different floors.

4 CHAIRMAN SMITH: Any more questions or  
5 comment?

6 I've got a question for you. So one of the  
7 changes that I think will be coming in the  
8 future, it's already here and going up every day,  
9 is that online sales are where a lot of consumer  
10 dollars are going. One of the big issues the  
11 State of Florida went through is that many of  
12 those retailers were not collecting state sales  
13 tax. Now most of those major retailers are  
14 paying a state sales tax.

15 Do we have a system in place so that if I  
16 purchase something on Amazon.com and I paid the  
17 sales tax, is Duval County getting their portion  
18 for purchase online?

19 MR. WEINSTEIN: Yes, if it's paid correctly.

20 CHAIRMAN SMITH: Okay. So there's no --

21 MR. WEINSTEIN: We still get our -- we still  
22 get out -- well, once this is -- you know, we get  
23 our Better Jacksonville piece of that --

24 CHAIRMAN SMITH: We're getting it?

25 MR. WEINSTEIN: Yes, yes.

1           CHAIRMAN SMITH: Okay. Are we counting on  
2 the state to send those dollars to us?

3           MR. WEINSTEIN: Well, the Department of  
4 Revenue -- that's the responsibility of the  
5 Department of Revenue. We do count on the state  
6 to do that correctly, but we can monitor it. But  
7 right now, yes, it's the Department of Revenue.

8           Jason, did you want to say something?

9           MR. GABRIEL: Thank you. I just want to  
10 make a couple of points: 1, with respect to our  
11 office and the interplay with this Board, and  
12 then Number 2, really the sole legal issue that  
13 I'm here in attendance for today, which is the  
14 surtax valuation issue.

15           The Office of General Counsel is the central  
16 service for legal counsel for the entire  
17 consolidated government, including the  
18 independent agencies, which would include this  
19 Board.

20           This notion has been explored and settled  
21 with input from the attorney general's office  
22 through binding Opinion 16-01, which I will once  
23 again provide to you after this meeting.

24           It was said earlier that the current Keane  
25 case, which is in play, which we'll be discussing

1 at some point in the future, perhaps in a shade  
2 meeting, will determine that issue. It will not.

3 Our office and the integrity of our office  
4 and the centralized legal services that we  
5 provide is not in dispute. It's been settled.  
6 And I'm happy to discuss that issue with any of  
7 you individually or at a subsequent meeting.

8 As has been an issue in the past in our  
9 efforts to afford you a comfortable path in the  
10 future, you should not be put in a position to  
11 have to choose between legal opinions. At the  
12 end of the analysis, either an attorney employed  
13 by our office, the Office of General Counsel, or  
14 an attorney or firm engaged through our office,  
15 should be providing you consistent one mouth  
16 piece, informed counsel.

17 So in that spirit, I will be coordinating  
18 with the Police and Fire Pension Fund and with  
19 Mr. Sugarman's office at a future meeting to  
20 discuss further the appropriate role of legal  
21 counsel to this Board and how that should be  
22 handled on a day-to-day basis. Our office should  
23 always be the starting point for any legal  
24 question.

25 Now I want to turn quickly to the issue of

1 the surtax valuation matter at hand. And here's  
2 our position, and it's five-fold.

3 The statute in plain terms spells out that  
4 the city, the city, is the entity that determines  
5 and applies that value, and your actuary is to  
6 calculate that value in conjunction with all the  
7 other variables and values that you have  
8 determined. There's a lot that's within your  
9 domain as a body and as a Board to determine,  
10 including the payroll growth assumption and a lot  
11 of other variables.

12 But the pension surtax, this new value, and  
13 your actuary said as much earlier, it's a new,  
14 novel day. That's a value -- that particular  
15 aspect is a city -- is a city value.

16 The second in my five-fold points here is  
17 that the city will, by law, be making that  
18 determination every year as Mike Weinstein  
19 pointed out. It's going to be in the ordinance  
20 and in conjunction with state law. The city, by  
21 law, will be making that determination every  
22 year. It could be 5 percent next year. It could  
23 be 3 percent next year, and that will be a debate  
24 that will be ongoing through the course and the  
25 life of this program.

1           The third point is that the city is a taxing  
2 authority. This is their domain.

3           The fourth point is that the city is in a  
4 position to have to do this very same fiscal  
5 determination and exercise with its other two  
6 funds every year. And it will have to answer to  
7 the Division of Retirement, along with the  
8 citizens and the taxpayers, and we'll have to  
9 always be looking at these values and adjust them  
10 as needed, depending on the circumstances of the  
11 day.

12           The statute prescribes only one entity to do  
13 so and it's the city, as the legislature knew  
14 very well a given city certainly could have  
15 multiple plans with multiple boards, and it  
16 wasn't going to get into the business of having  
17 multiple values on multiple plans when you're  
18 describing those in conjunction with one tax.

19           And fifth and lastly, the responsibility of  
20 the valuation, distribution and funding by the  
21 pension liability surtax is for the city.

22           Your responsibility as a board is to  
23 administer the fund by following the commands of  
24 the statute; that is, your charge -- and I'm  
25 lifting this directly from the statute -- as

1       fiduciaries is to make your decisions with  
2       respect to the plan solely in the interest of the  
3       participants and the beneficiaries for, and I  
4       underscore this, the exclusive purpose of  
5       providing benefits to participants and their  
6       beneficiaries. That's your focus.

7               As an extension of that duty, you've  
8       employed your actuaries to do their job in tandem  
9       with you to apply these various actuarial  
10      requirements and various values as commanded by  
11      the statute to determine the appropriate  
12      interplay of the benefits, the funding and the  
13      employees of the fund based on the factual  
14      circumstances at hand at that point in time.

15             And now going forward, the surtax value, as  
16      determined by the city, is part of that review.  
17      And so there's obviously going to be a necessary  
18      coordination and collaboration between the city,  
19      as a plan sponsor, and this Board as a plan  
20      administrator.

21             I just wanted to put those points on the  
22      record, and obviously we'll be having further  
23      conversation in the future about that.

24             CHAIRMAN TUTEN: Jason, this is the second  
25      time this has happened recently. You did the

1 same thing when we were talking about going along  
2 with the contract.

3 And it just strikes me as odd that this was,  
4 you know, assumed that the Board had certain  
5 powers up until the last second when we were  
6 going to have a meeting to discuss it. Then all  
7 of a sudden the general counsel comes through,  
8 hey, by the way, I've been talking about this the  
9 entire time. This is what the law says, thanks  
10 for participating, Board of Trustees, but you're  
11 no longer needed.

12 So essentially what you're telling us now is  
13 that no matter what they recommend to us, no  
14 matter what we recommend to you, you're going to  
15 do 4.25 and 1.5. Is that what I'm understanding?

16 MR. GABRIEL: To the Chair and to the  
17 Board --

18 CHAIRMAN TUTEN: Yes or no. That's all it  
19 takes, brother. That's all it is.

20 MR. GABRIEL: No.

21 CHAIRMAN TUTEN: No. So if we recommend  
22 something different than 4.25 or 1.5, then that's  
23 what you guys are going to do or recommend to the  
24 council?

25 MR. GABRIEL: To the Chair, what I'm

1       proposing, what I'm counseling you to do is to  
2       take your actuary's advice and very well-reasoned  
3       calculations on all the various variables and  
4       everything, but on the surtax question, that is  
5       for the city to determine.

6               The city has proposed 4.25, and I would  
7       advise that you take that into account in  
8       calculating your impact statement.

9               I do want to propose to you, and I mentioned  
10       this individually to some of your Board members,  
11       you have every -- and Mr. Sugarman brought this  
12       up earlier. You have every opportunity to make  
13       any editorial comments, you know, in your review  
14       and comment on the ordinances themselves.

15               So if you believe that the 4.25 is  
16       unreasonable for any given, you know, reason,  
17       you're more than welcome to state that and you'll  
18       have a venue to do that through your review and  
19       comment of the ordinances.

20               CHAIRMAN TUTEN: So what you're saying,  
21       then, in a nutshell, because you just told us  
22       that the city has the right to set those numbers,  
23       that no matter what we present here to you,  
24       that's what they're going to do. Is that what  
25       I'm understanding, Mr. Weinstein --

1           MR. SCHEU: That's not what he said. It's  
2 only as to the sales tax revenue. But we have  
3 some flexibility on the payroll growth  
4 assumption.

5           MR. GABRIEL: That's correct.

6           CHAIRMAN SMITH: Did you have any further  
7 comments?

8           MR. GABRIEL: No, unless there's any  
9 questions.

10          CHAIRMAN SMITH: So let's move on to the  
11 next portion of the meeting.

12          We have a unique situation here where we  
13 have two separate bodies that are essentially  
14 meeting simultaneously. So this normally, with  
15 parliamentary procedure, there would be a motion  
16 on the floor before you have any discussion.

17          This is complicated stuff. I know that my  
18 head is swimming quite a bit. I'm sure some of  
19 yours is as well. So I'm going to go over a few  
20 things to try and summarize where we were right  
21 now.

22          I'm going to give a chance for us to go  
23 around, express opinions, ask questions of the  
24 subject matter experts that we have here today.  
25 And once we feel like, you know, we've gotten

1 many of our questions answered and feel  
2 comfortable going forward, at that point we would  
3 look to have the Financial Investment Advisory  
4 Committee have discussion amongst themselves to  
5 make a recommendation. We will introduce a  
6 motion. We will vote on that motion.

7 We will give that recommendation to the  
8 Board of Trustees, who will have an opportunity  
9 to have their own separate discussion based on  
10 our recommendation.

11 I say separate, you know, but we will be in  
12 the same room. But once we get to that portion  
13 of the meeting, I will ask that as the FIAC is  
14 deliberating, that we don't have comment from the  
15 Board of Trustees until we've completed our  
16 process and our recommendation.

17 I want to start with what Bob Sugarman  
18 opened up with to get us focused, because it's  
19 such a big picture, but I really want to try to  
20 narrow this down for both of the committees.

21 Number 1: We're not guided by the interests  
22 of the city, the unions, the collective  
23 bargaining for the future police and  
24 firefighters. We're guided by our fiduciary  
25 responsibility. We're guided by what is in the

1 best interest of the participants and the  
2 beneficiaries of this plan.

3 As the FIAC, our job is to make a  
4 recommendation to the Board of Trustees on  
5 actuarial matters. This is certainly an  
6 actuarial matter. There are three assumptions  
7 that were presented. And I know it was a little  
8 tough to follow, so I tried to summarize it as  
9 best I can.

10 The city's proposal was that we use a growth  
11 rate of the estimated surtax revenue to be 4.25  
12 percent, and that we use a payroll growth rate of  
13 1.5 percent. While any motion can ultimately be  
14 made, that's one of the proposals that we'll be  
15 discussing.

16 We have an outside expert who we hired who  
17 said he believes that the growth rate, surtax  
18 revenue growth rate, would be more appropriate at  
19 a rate of 3.34 percent and a payroll growth rate  
20 of 1.25 percent. That's another proposal that's  
21 out there.

22 And there was another alternative that was  
23 mentioned as well in which the estimated surtax  
24 revenue growth rate was 4.25 percent like the  
25 city's recommendation, but the payroll growth

1 rate, instead of 1.5 percent, was 1.25 percent.

2 So in our discussions, if we can narrow it  
3 down and look at these three proposals, because  
4 ultimately we've got a lot of data and we have to  
5 determine which of these three proposals is the  
6 one that meets our first requirement, which is to  
7 act in the best interests of the participants and  
8 beneficiaries of the Police and Fire Pension  
9 Fund.

10 So with that, we will open up the floor for  
11 discussion, questions of the subject matter  
12 experts, talk as much as we can until we feel  
13 like we're getting somewhere, then we can adjourn  
14 the FIAC meeting. Not adjourn. I'm sorry.  
15 Convene that portion of this joint session.

16 MS. DEVINE: I'll start. If the city has to  
17 make up the difference each year, I'm trying to  
18 understand what the downside is to the plan, to  
19 the plan's beneficiaries. That's the objective  
20 from my consideration.

21 What are the risks that the plan can't pay  
22 out the benefits ultimately? No matter what  
23 scenario we look at, even if we thought the more  
24 rational numbers, more conservative numbers, were  
25 in the best interest of the analysis, if the 4.25

1 and the 1.5 growth rates are assumed and the city  
2 still has to meet the demand, if you will, what  
3 is the downside of assuming or taking those  
4 recommendations?

5 I'm trying to understand the fallout if  
6 we -- if we go with one over the other.

7 CHAIRMAN SMITH: Now, are you wanting to  
8 address your question to a subject matter or a  
9 person --

10 MS. DEVINE: I don't know who to address  
11 that to.

12 CHAIRMAN SMITH: -- or do you want to open  
13 that up for discussion?

14 MS. DEVINE: Tim, I don't know whether or  
15 not I should address that to you ultimately.

16 DIRECTOR JOHNSON: Well, you know, this  
17 growth rate is going to be the initial rate  
18 that's used. And you saw the impact of the 4.25  
19 percent initial rate on the city's contribution.

20 If you look at the recommended rate from our  
21 expert, it's about a \$57 million savings to the  
22 city. If you look at the rate that the city  
23 proposes, the 4.25, it's a \$70 million savings.  
24 There's a \$13 million difference.

25 So clearly that's \$13 million not coming

1           into the plan, is not an asset of the plan. But  
2           it's also \$13 million that the city can use to do  
3           other things.

4           So in terms of weighing that, what's the  
5           downside? Well, obviously for the plan more  
6           assets is better from our perspective. So that's  
7           the difference between those two proposals.

8           It's also going to set the pace for savings  
9           going forward. So in other words, as long as  
10          that number stays where it is, those savings are  
11          going to continue to track, just as if you used a  
12          lower number and those savings were to track, it  
13          would be more money coming into the plan, but  
14          there would also be less money for the city to  
15          use.

16          Lastly, as assets come into the plan that  
17          are ultimately used for benefits, we're looking  
18          to get towards solvency and health, right? If I  
19          were a 50-year-old police officer and I were  
20          retiring and expecting to live another 20 years  
21          or hopefully more, I would hope that the plan  
22          would have enough money to pay my benefits. But  
23          obviously we're not there right now.

24          You saw, based on the liquidity ratio or  
25          factor that we've adjusted, that we're basically

1 saying to a guy who retires at 50 and could live  
2 to be 70 or 75 years old, for right now, we've  
3 got enough money to pay you for five years.  
4 That's not really great security.

5 If we were at 80 percent funded, we would  
6 have 20 years worth of benefit payment in the  
7 bank as cash to fund those benefits.

8 So in terms of downside, I think it's those  
9 two things: One, it's just less cash coming into  
10 the plan, which mean less assets for the plan;  
11 and, two, as your assets reduce, the security of  
12 your members reduces. It's just less money to  
13 pay the benefits. So there's security with  
14 regard to our ability to pay that benefit on into  
15 the future. Other than that, it's just a number.

16 Mike has made a great point, that every year  
17 these numbers can be readjusted. We don't have a  
18 lot of clarity about who's going to propose the  
19 readjustment, what the criteria is going to be.  
20 But for right now I think we're really talking  
21 about the initial number or rate we start with.

22 There's no guarantee that that number is  
23 going to be the same in year 2 or year 14 or year  
24 30. It could be different based on circumstances  
25 at that time.

1           CHAIRMAN SMITH: Who's next?

2           MR. LEWIS: That's an important point for  
3 me, I think, Tim, in terms of what is that  
4 process and criteria for determining the city's  
5 sort of assumption for the surtax growth rate?

6           You know, I think in terms of the  
7 presentation we heard from John earlier, we have  
8 a sense, at least I do, of at least what is the  
9 foundational sort of principles that would be  
10 applied to come up with what is an estimate at  
11 the end of the day and will be subject to change.

12           But personally, for me, I think having a  
13 little bit more grounding in terms of how the  
14 city will prosecute that portion of its sort  
15 of -- you know, sort of responsibility, actually  
16 here, is missing for me.

17           DIRECTOR JOHNSON: We're going to have the  
18 opportunity in the next phase -- Bob alluded to  
19 it earlier -- to provide comments to the city  
20 that it can consider as it deliberates --  
21 specifically City Council, as it deliberates over  
22 this reform legislation.

23           And I think that's going to be a crucial  
24 part of it, giving them some insight as to how  
25 they might consider on an annual basis, what

1 factors they might look to to consider how to  
2 adjust that number, because as we've heard,  
3 there's probably an inherent conflict that the  
4 bigger that rate is, the less money they have to  
5 put into this plan and the more money they can  
6 use for other things.

7 So there's no real incentive to change the  
8 rate once it's established or to lower the rate  
9 once it's established. If we know going in what  
10 the rules are, it might give you more comfort  
11 that you know there's some sort of accountability  
12 with regard to the formula they're going to use  
13 or the process they're going to use for  
14 re-evaluating that rate every year.

15 MR. BROWN: And I would ask Mr. Weinstein,  
16 is there any sort of proposal for how the City  
17 Council will hold themselves accountable each  
18 year in determining that rate?

19 MR. WEINSTEIN: Mr. Chair?

20 As I said before, they'll take in the  
21 economics of what's going on, but I can't dictate  
22 to the council members how they're to  
23 determine -- you know, you've got 19 elected  
24 officials that they have the responsibility of  
25 the whole city, and this will be one of those

1 pieces.

2 But it will obviously be -- I can't see how  
3 things could be really good or really bad and not  
4 have this number looked at, just as they look at  
5 all the other numbers of recurring revenue and  
6 expenses and what have you.

7 And ultimately, to your point, whatever goes  
8 well or whatever goes badly, it's going to end up  
9 being paid by the sponsor, which is the city.  
10 The city ultimately will have to pay the ADEC.  
11 Whatever happens to it in the future, the city is  
12 going to have to pay for it.

13 So this will be looked at like all the other  
14 things that council does in going through its  
15 budgetary times. We've specifically made it in  
16 October because it would be then just finishing  
17 the budget and they will have gone through all  
18 the revenue and all the expenses of the city and  
19 have a sense of how things are going, and then  
20 they'll make that determination. But it will be  
21 up to them.

22 MR. VANPELT: I have a question of  
23 Dr. Pertner.

24 DR. PERTNER: Yes.

25 MR. VANPELT: You mentioned that it's very

1 hard to give you a rate for 43 years.

2 DR. PERTNER: Right.

3 MR. VANPELT: But you can give us one over  
4 the small -- what would it be over, one, three,  
5 five years?

6 DR. PERTNER: Well, I looked at -- the other  
7 day the city issued a three, five and seven year  
8 average, and that was just an average of the  
9 percentage. And, of course, it's in my nature to  
10 double check things. And I see I can come up  
11 with the same average for three and five because  
12 it includes complete years.

13 But it appears to me the seventh year is  
14 based on 2017, which is incomplete. Seven months  
15 of that is based on a 4.62 increase over 2016.  
16 So when you start looking at those numbers,  
17 that's why I say, you want to make sure you're  
18 looking at history and exactly what's there.

19 As I pointed out to the -- I did a factor of  
20 the rates, the returns for the period -- let me  
21 get my paper out here -- for the period of  
22 recession.

23 And you saw the range of those things went  
24 from negative values all the way to 5.54, which  
25 would have been the average between '13 and

1 '14 -- or '12 and '13. 2.58 would then be the  
2 next one down, which would have been the year  
3 2009 to 2013. It just seemed -- that's  
4 ridiculous. That's -- that's low.

5 A 4.37, after seeing that 2014, '15, '16  
6 start to arch the other way, I thought might be  
7 too aggressive. So 3.34 is where I left it.

8 MR. KOWKABANY: Did you think your results  
9 would have changed had you, in fact, taken a  
10 longer time frame, or would you be able to really  
11 opine on that?

12 DR. PERTNER: That's a good question.

13 Probably would have experimented with a lot  
14 of other things, but I think it would have ended  
15 back up here, you know. That's the thing.  
16 What's reasonable? That makes a difference. You  
17 can look at a lot of numbers and you always want  
18 to see the better, you know.

19 And if I can speak to the responsibility,  
20 the fiduciary responsibility that Bob spoke to  
21 earlier, that's where your decision lies, can you  
22 provide those?

23 MR. STRONG: John, what was the overall  
24 compound average throughout the entire 15-year  
25 period that you had?

1 DR. PERTNER: 2.6, 2.8?

2 MR. STRONG: 2.6, 2.68?

3 DR. PERTNER: Somewhere in there. I can't  
4 remember off the top of my head.

5 MR. STRONG: And the city -- the city showed  
6 an average of 3.2. How does that differ from the  
7 2.68?

8 DR. PERTNER: Well, the compounding this.  
9 You start with the 2002 -- again, I started 2002,  
10 full year, 2016, full year as the end --

11 MR. STRONG: And you're doing a compound  
12 average, you get to 2.68.

13 DR. PERTNER: Right. Based on what I've  
14 seen, I'm not sure what the city used. They  
15 could have used fiscal year partial 2001 to  
16 fiscal year partial 2017. I don't know.

17 CHAIRMAN SMITH: Any other questions or  
18 comments?

19 MR. LEWIS: I have a question for Pete.  
20 Going back to the payroll growth  
21 assumption --

22 MR. STRONG: Yes.

23 MR. LEWIS: -- I think you mentioned in your  
24 presentation that, you know, a rate above 1.3  
25 something or maybe 1.4 introduced the possibility

1 of a negative amortization.

2 MR. STRONG: Yes.

3 MR. LEWIS: What would your assessment of  
4 1.5 percent assumption for payroll growth  
5 introduced into kind of the risk of the pool?

6 MR. STRONG: Well, you're going to end up  
7 increasing your unfunded liability in the short  
8 term instead of maintaining it. You know,  
9 they -- and that's an adjusted unfunded liability  
10 already reduced by the pension liability surtax.

11 I'm saying that adjusted unfunded liability  
12 would start to grow a little bit in the short  
13 term if you're using 1.5 percent. The rate of  
14 increase in the payment would be faster at 1.5  
15 instead of 1.25.

16 The overall impact of the unfunded liability  
17 would probably increase about a couple million a  
18 year in the early years instead of being  
19 maintained. That's why the difference in  
20 contribution is about 2 million.

21 You know, under the 1.25 percent payroll  
22 growth assumption, you're covering the interest  
23 on that reduced unfunded liability, so you're  
24 maintaining that unfunded liability, that net  
25 unfunded liability, and then slowly paying it

1 down eventually versus increasing first and then  
2 coming down.

3 You know, it's a \$2 million difference in  
4 the grand scheme of things. So it's -- for a  
5 fund with 3 1/2 to 4 billion in liabilities and 1  
6 point something billion in assets, I mean, \$2  
7 million in the grand scheme of things is not a  
8 huge number.

9 I mean, \$2 million, when I think about \$2  
10 million, it's a large number for an individual  
11 person. But for a plan this size, \$2 million,  
12 you know, it's a small percentage of the overall  
13 assets and the overall contribution requirement,  
14 but it covers in full the interests on the  
15 unfunded.

16 MS. DEVINE: I think from my perspective,  
17 what we're deliberating now is the 1.5 percent,  
18 and based on what you shared with us, you came  
19 back with a 1.25 percent, zero to 1.25 percent.

20 MR. STRONG: As our recommended range, yes.

21 MS. DEVINE: But if you had the ability, I  
22 forgot the specifics, but statutes and what have  
23 you, if you had the ability, you wouldn't go with  
24 that. You would have gone the zero percent --

25 MR. STRONG: Right, outside of statutes,

1           yes.  Yes.

2           MS. DEVINE:  So for me, that's the number  
3           that I'm trying to assess the impact in terms of  
4           what I'm looking at.

5           But we only have wiggle room to go to 1.25.  
6           So our decision, if I understand this correctly,  
7           is to go with the city, 1.5, or to adjust it.  
8           And our advice, if you will, would be 1.25, which  
9           isn't even your recommended advice per se.

10          MR. STRONG:  It wouldn't be -- it wouldn't  
11          be our best practice advice --

12          MS. DEVINE:  Right.

13          MR. STRONG:  -- for a closed plan.  But, you  
14          know, in accordance with Florida Statutes and  
15          reflecting an open group projection of pay, you  
16          know, of all members expected to come to the  
17          plan, even those who are going to the DC plan,  
18          1.25 would be our recommendation.

19          MS. DEVINE:  So that's the spread.

20          MR. STRONG:  Yeah.

21          MS. DEVINE:  That's the difference of what  
22          we have to assess here, if I understand this  
23          correctly.

24          CHAIRMAN SMITH:  So you said the 1.25 would  
25          not be your recommendation necessarily, but since

1 this is new territory, this is it?

2 MR. STRONG: Well, it wouldn't be our  
3 recommendation for a typical closed plan.

4 CHAIRMAN SMITH: For a typical.

5 MR. STRONG: Yes.

6 CHAIRMAN SMITH: This would be an  
7 atypical --

8 MR. STRONG: This is not a typical closed  
9 fund. This is subject to Florida Statute 112.64  
10 item 6, and in that case, we have to reflect the  
11 requirement to use an open group payroll  
12 assumption.

13 And assuming -- you know, taking into  
14 account payroll members not in the plan but that  
15 are still police and firefighters of the city,  
16 and under that scenario, that's where we come up  
17 with the 1.25.

18 MR. SCHEU: So that scenario is really  
19 statutorily mandated --

20 MR. STRONG: Yes.

21 MR. SCHEU: -- and all things being  
22 considered, you would want something else, but  
23 you, just as we, are required to follow the  
24 statute. So 1.25 is your well-reasoned  
25 recommendation; is that right?

1 MR. STRONG: Yes. Yes.

2 MS. DEVINE: Given the precedence of this  
3 new structure product, does that beg the question  
4 whether or not the statute needs to evolve to  
5 allow more flexibility in how we access that?

6 I'm not sure, again, the circular nature of  
7 that. But if this is establishing precedent,  
8 does the statute need to accommodate, ultimately?

9 MR. STRONG: You're referring to Florida  
10 Statutes?

11 MS. DEVINE: Whatever --

12 MR. STRONG: Or the ordinances --

13 MS. DEVINE: The one that you quoted that it  
14 needed to be considered open, whatever statute  
15 that was.

16 MR. STRONG: Yeah. That's -- that's outside  
17 of my jurisdiction. That's -- that's written by,  
18 you know, the state government in Tallahassee.

19 MR. BROWN: And through the Chair, great  
20 point. But I think to keep us on task for this  
21 particular meeting, that isn't something that  
22 would be relevant today. It would be more  
23 relevant in the comment portion of the next Board  
24 meeting.

25 MS. DEVINE: Fair enough.

1           CHAIRMAN SMITH: What other questions or  
2 comments are out there?

3           I wanted to ask, Mr. Weinstein, on the --  
4 you said the surtax growth rate would be  
5 re-evaluated every year and that re-evaluation is  
6 to determine what the city's contribution to the  
7 plan would be for that year.

8           Does that begin --

9           MR. WEINSTEIN: It's one -- it's one of  
10 many, many variables that go into determining  
11 what the city's contribution is.

12          CHAIRMAN SMITH: But that re-evaluation  
13 doesn't begin until the surtax begins in 2030,  
14 correct?

15          MR. WEINSTEIN: Yeah, if this -- no, no.  
16 The re-evaluation would -- no, the re-evaluation  
17 would be October 31st of this coming year for  
18 next year's. It starts immediately. October  
19 31st of '17 would be their re-evaluation to  
20 review that number that would impact the actuary  
21 that's done next year.

22          CHAIRMAN SMITH: So what I'm seeing is the  
23 decision today is pretty important because I  
24 don't know how you would re-evaluate the  
25 growth -- well, I guess you would re-evaluate the

1 growth rate of the surtax because we still have  
2 an existing surtax that we can look at.

3 MR. WEINSTEIN: Yeah. The Better  
4 Jacksonville Plan is very close -- the Better  
5 Jacksonville Plan surtax is divided between the  
6 beaches and other entities as well as Duval --  
7 Jacksonville.

8 The pension liability surtax is only for  
9 Duval County. So our numbers are a little bit  
10 higher than the BJP city piece, but we know it  
11 every month.

12 To the point of your growth expert, we  
13 looked at every month's worth of returns. We  
14 didn't look at just the year. We looked at every  
15 month's real money, not -- you know, we didn't  
16 break it off because it was only six months. We  
17 used those six months' worth of real cash so we  
18 have a better understanding of where we are  
19 today.

20 And, again, we expect this year to be well  
21 over 5 1/2 again, like it's been. But if it  
22 starts to turn down, every October that will be  
23 reviewed. But it's only one of a number of  
24 variables that's looked at in determining the  
25 ADEC.

1           MR. SUGARMAN: I guess the focus, to try to  
2 save the trustees from the job of having to do  
3 that, Mike, is, whose job is it specifically?  
4 The ordinance says the council will do it, but  
5 who brings it to council? Will you be doing it?  
6 Is that --

7           MR. WEINSTEIN: I might have input, but the  
8 council auditors. They've got a staff of many,  
9 many CPA council auditors. And council auditors  
10 work for the council. I work for the mayor.

11          MR. SUGARMAN: Okay.

12          MR. WEINSTEIN: And this is really in the  
13 council's bosom. But they would ask hopefully  
14 for some opinions, but it would be council  
15 auditors, which are mostly CPAs.

16          MR. SUGARMAN: So it will start with them.

17          MR. WEINSTEIN: It will end with them. I  
18 don't know whether we'll make a recommendation --

19          MR. SUGARMAN: Okay.

20          MR. WEINSTEIN: -- but it's different than  
21 the budget. When the budget starts, we make a  
22 recommendation. This does not require a  
23 recommendation from the administration. This is  
24 a council responsibility.

25          MR. SUGARMAN: But will the estimate -- will

1 this be in your budget, an estimate as to what  
2 this amount will be?

3 MR. WEINSTEIN: The only thing will be in  
4 our budget is what the actuary -- what the impact  
5 statement requires us to pay. That will be in  
6 our budget as a line item.

7 MR. SUGARMAN: Oh, okay.

8 MR. WEINSTEIN: This will be something after  
9 the budget. This won't be imbedded in the budget  
10 because it's going to effect the next year's  
11 budget.

12 CHAIRMAN SMITH: So I guess what I would be  
13 hearing is a meeting like we're having today is  
14 going to happen every year ongoing?

15 MR. BROWN: Mr. Chair, I think that annually  
16 we will, after your recommendation, determine  
17 that payroll growth assumption rate.

18 But, again, I think it's been established  
19 that the sales tax growth assumption rate will be  
20 determined by the City Council.

21 So annually our only responsibility will be  
22 to figure out what that payroll growth assumption  
23 rate is. And by extension, I think today, as I'm  
24 hearing it, I think that is our one  
25 responsibility. While we will certainly be

1 presenting an impact statement, really, the one  
2 question we need to ask is, what payroll growth  
3 assumption rate should we use?

4 CHAIRMAN SMITH: What other questions or  
5 comments?

6 MR. SCHEU: I would agree with that, Chris.  
7 I'd agree with that, Chris. And as I've been  
8 reflecting on this meeting, I hope Anna and Greg  
9 are still there, because I really -- for the  
10 benefit of the community, I hope that you-all  
11 take as long to reflect and ponder and talk and  
12 discuss and question and criticize and all that.

13 We've been meeting since 9:00, which is four  
14 hours just on this one issue. And as I  
15 understand it, City Council has only allocated  
16 four hours to consider the whole thing.

17 So I think the council's fiduciary  
18 responsibility is to take a lot longer time than  
19 is on the time line, and I would urge them to do  
20 that.

21 CHAIRMAN SMITH: Any other questions or  
22 comments?

23 Okay. Seeing none, we will now move into  
24 the FIAC portion of the meeting. We'll start out  
25 with some questions or comments. Also, this is

1 the point where we would -- where the Chair would  
2 entertain a motion to perhaps choose one of the  
3 recommendations.

4 MR. LEWIS: Mr. Chairman, I would propose  
5 tabling the motion that the FIAC recommend to the  
6 Board of Trustees for their consideration the  
7 adoption of the 1.25 percent payroll tax --  
8 excuse me, payroll growth assumption for  
9 consideration into the impact study.

10 CHAIRMAN SMITH: Let me make sure I  
11 understand. So you used the word "table." So  
12 you're not tabling the motion. You're putting  
13 forth the motion on the table --

14 MR. LEWIS: For discussion.

15 CHAIRMAN SMITH: So you want to -- your  
16 motion is to break it into pieces. You want to  
17 start with the payroll growth assumption?

18 MR. LEWIS: Correct.

19 CHAIRMAN SMITH: So there's a motion on the  
20 floor to go with the 1.25 percent payroll growth  
21 assumption.

22 Now, this is the assumption that the expert  
23 that the Police and Fire Pension Fund Board of  
24 Trustees hired, and also the actuary liked. It  
25 was also presented in the third alternative, but

1 it is different than the 1.5 percent that the  
2 City of Jacksonville proposed.

3 Is there a second on that motion?

4 MS. DEVINE: I'll second it.

5 CHAIRMAN SMITH: Okay. A motion has been  
6 moved and seconded. So let's have discussion.

7 MS. DEVINE: I agree, the more conservative  
8 number in light of the fact that this is evolving  
9 from open to closed, whatever we can do to try to  
10 bridge that seems the more rational, more  
11 conservative approach.

12 It's not material enough. I'm not sure  
13 exactly how everybody else would want to vet that  
14 decision there or that recommendation, but I  
15 think that it's moving in the right direction.

16 MR. KOWKABANY: I would agree with that.  
17 It's really the only latitude that we have that  
18 I'd be comfortable recommending.

19 MR. VANPELT: Well, to me (indiscernible).

20 CHAIRMAN SMITH: Still real money.

21 MR. VANPELT: I think given the history of  
22 the deficit we've had in our funding, that we  
23 should -- if we're prudent, we should take a more  
24 conservative route.

25 CHAIRMAN SMITH: All right. Any other

1 discussions? Seeing none, we'll move into a  
2 vote.

3 All in favor of the motion to recommend to  
4 the Board of Trustees a payroll growth rate of  
5 1.25 percent, signify by saying aye.

6 (Responses of "aye.")

7 CHAIRMAN SMITH: All opposed?

8 (No responses.)

9 CHAIRMAN SMITH: Motion carries.

10 Now we're on to the second portion, which is  
11 the estimated surtax revenue growth rate  
12 assumption.

13 The options we were presented was 4.25,  
14 which was an option that the City of Jacksonville  
15 felt comfortable with. That was also included in  
16 the third alternative. However, we have an  
17 expert hired that felt more comfortable with the  
18 3.34 percent assumption. So is there any -- is  
19 there any -- the Chair will entertain a motion.

20 MR. VANPELT: Can I make more comment on  
21 that?

22 CHAIRMAN SMITH: Certainly.

23 MR. VANPELT: You know, I still go back to  
24 our original comments made by our attorney, which  
25 is, we have to look solely at the benefits of the

1 employees of the pension, the beneficiaries and  
2 employees of the pension.

3 So even though there's been a lot of  
4 discussion about the fact that any recommendation  
5 we make is probably not going to be accepted by  
6 the city, that does not -- you know, if we take  
7 into consideration our counsel's opinion, that  
8 doesn't dissolve us of having anything that's  
9 different from that.

10 MS. DEVINE: I would add to that, that -- I  
11 agree with you, that it's segregating what it is  
12 we don't deal with and what we do consider here.

13 With all due respect, I feel like the work  
14 is constrained by the time period, the inability  
15 in this regard to be able to really kind of go  
16 back, you know, 70-plus years and what have you  
17 to assess really a variety of environments, the  
18 lack of robustness, extremely well thought out,  
19 but I'm not sure what the right number ultimately  
20 would be.

21 And I keep -- I know the dispersion of 4.25,  
22 3.34 percent is also real money. I would be okay  
23 ultimately recommending the 4.25 percent with the  
24 confidence that the city is obligated to fund the  
25 plan. That gives me at least the peace of mind

1           that the beneficiaries are going to receive their  
2           benefits, if I understood it all correctly, which  
3           is what I was trying to get to the bottom of:  
4           Are we doing any harm to the beneficiaries  
5           ultimately by not going with the 3.34?

6           Again, ideally, the more conservative  
7           number, the better always. But each year, if  
8           we're discussing this, acknowledging that the  
9           number is going to be assessed by council, City  
10          Council and what have you, I don't know whether  
11          or not it's effective to try to come up with a  
12          new analysis to try to assess where that number  
13          is. That's my struggle.

14          MR. VANPELT: And I agree with your  
15          comments. I think my biggest concern is going  
16          back toward our direction again. The other thing  
17          was for the 4.25, we really didn't get a lot of  
18          presentation as we went back -- you know, the  
19          city presented it. There's no real presentation,  
20          and it said we have to base it on competent and  
21          substantial evidence.

22          You know, it gives me comfort that it's  
23          going to be reviewed. We're not talking about  
24          something that will lock us in for 43 years or  
25          whatever. But still, I didn't see a confident

1 and substantial review of this 4.25.

2 CHAIRMAN SMITH: And to your point when you  
3 talked about our expert, and then he was  
4 constrained by the relatively short period of  
5 time with the data he had to look at, my  
6 understanding is -- and, Mike, I'll ask you this.

7 You looked at this same period of time --  
8 no, you looked at a shorter period of time,  
9 right? You looked at three, five and seven years  
10 for sales tax?

11 MR. WEINSTEIN: No. We looked at the  
12 inception of the Better Jacksonville, which I  
13 think was in 2000. We looked at it from the  
14 beginning and felt comfortable again. We  
15 wouldn't have felt comfortable if we were locked  
16 into it more than year by year. That's sort of  
17 the safety valve that's imbedded in it.

18 But, yeah, we do have the responsibility  
19 every year to pay. We don't have a choice, and  
20 it comes off the top.

21 And somebody mentioned the liquidity. The  
22 liquidity ratio is, yes, you have five years, but  
23 that's if no other dollars come in. And by law,  
24 the first thing we pay is the ADEC and we still  
25 have employees. So there's still money coming

1 in. So a ratio of five is, yes, you only have  
2 five years left to pay it, but more money is  
3 coming in every year. So it's not as if it's a  
4 locked program.

5 Again, we tried to balance everything and we  
6 tried to make sure that we have safety nets for  
7 the fund, and we stand by what we've recommended.

8 CHAIRMAN SMITH: Dr. Pertner, would you  
9 respond to his comments, kind of looking at the  
10 time frame --

11 DR. PERTNER: I'm looking -- when I look at  
12 the 3.2 since inception that was quoted by the  
13 city, naturally you could take your end value --  
14 they're projecting \$80 million, like a 4.84 by  
15 the end of fiscal '17, and I assume they've  
16 included that as well.

17 If you're looking at long-term, and they say  
18 since inception, that would include all the years  
19 of the recession. That's 3.2. That's an average  
20 of averages, not a compounded.

21 So with respect to the compound average, as  
22 you see that, within that range that we discussed  
23 a little bit about from the beginning of our  
24 recession to the end of when we're clearly out of  
25 it, you want to look at that and the future as

1           how it compares to what's happening now.

2           Like I said, '15, starting to see an arch.  
3           '16, we're starting to see whatever '17 is going  
4           to lead to. And, again, we're talking about  
5           strength on return. We're not talking about  
6           actual dollars coming out of there. Are you  
7           seeing something that's sustainable?

8           But, you know, with all due respect, I was  
9           here to offer you my opinion based on what I  
10          thought, and certainly it's up to you to do  
11          what's in the best interest of your pensioners.

12          CHAIRMAN SMITH: Any other comments,  
13          questions, discussion, or do we have a motion?

14          MS. DEVINE: I feel like we have to figure  
15          out whether we want to anchor our considerations  
16          on the most conservative advice we can get,  
17          acknowledging our restraint in terms of, you  
18          know, what we're going to impact here.

19          But we're sharing with the Board -- it's  
20          almost a philosophy in terms of what's in the  
21          best interest.

22          And so for best efforts, we've employed an  
23          expert to give us the best efforts, and that's a  
24          more conservative number than what the city has,  
25          in their best efforts, come up with. But I'm --

1 I'm still trying to figure out how to anchor my  
2 decision ultimately on this recommendation to the  
3 Board on this particular data point.

4 MR. KOWKABANY: Well, and if we did  
5 recommend the 4.25, we still have this comment  
6 period that would be forthcoming that we would  
7 have an opportunity to weigh in.

8 So if it was 4.25, recommending it with  
9 prejudice, if you will, with the understanding we  
10 could, you know, comment later, that there will  
11 be a time frame, correct?

12 CHAIRMAN SMITH: My understanding is that  
13 there's a time frame for comment, but does  
14 comment -- what does the comment do?

15 If you choose one number over the other and  
16 say, I'm not sure that was the right number, I'm  
17 not sure what the comment does other than --

18 MR. KOWKABANY: Well, I'm not comfortable  
19 with either number, honestly --

20 CHAIRMAN SMITH: -- other than if you didn't  
21 have a unanimous vote and maybe you could say as  
22 a minority member, we thought we should have  
23 chosen a different number for whatever reason.

24 MR. KOWKABANY: Well, Brian, I'm not  
25 comfortable, frankly, with either number at this

1 point. But if we have to -- you know, we have to  
2 come to a decision today, if I'm understanding  
3 correctly.

4 MS. DEVINE: I think that's a key point.

5 CHAIRMAN SMITH: Bob, did you have --

6 MR. SUGARMAN: As I said at the beginning,  
7 this is a way out. You can say that we've been  
8 told by the general counsel that we must accept  
9 the city's number.

10 In other words, you can accept the city's  
11 number based upon the advice that you must, if  
12 I'm not, Jason, misinterpreting what you said.

13 MR. KOWKABANY: That's sort of the overlay  
14 here, isn't it?

15 MR. SUGARMAN: As I said earlier, that's the  
16 way out. I don't know if it's the one you want  
17 to take, but because you've gotten the opinion of  
18 the general counsel delivered by himself today  
19 that you can rely on that to protect you, and his  
20 opinion is that you -- that the city's number is  
21 the one that should be used in this actuarial  
22 valuation impact statement.

23 Am I right on that, Jason?

24 MR. GABRIEL: Yeah, I think so in so many  
25 words. I mean, again, this is just an evaluation

1 through the actuarial calculation.

2 You have a lot of assumptions that are in  
3 your domain that you decided to pursue one, which  
4 is 1.25 you've just chosen.

5 Our -- I guess our proposition is very  
6 simple. The surtax issue, just that issue, as  
7 big and as profound as it might be, that  
8 particular value is something that the city  
9 decides.

10 And so in conjunction with what Mr. Sugarman  
11 just said, is you could take that as this is your  
12 legal counsel's advice to you, is to use that  
13 variable or that value in your analysis through  
14 the impact statement.

15 Now, any other editorial, you know, and all  
16 these philosophies that obviously are, you know,  
17 well within the purview of your discourse,  
18 certainly can be proposed and conveyed through  
19 your review and commentary.

20 MR. SUGARMAN: And if I may further.

21 By the way, the City Council and the city  
22 administration have an out also. Their out can  
23 be if you were to recommend the 3.34. Because,  
24 remember, I told you that you're bound to provide  
25 them with the actuarial impact statement.

1 They're not bound to follow it.

2 They can say, well, thank you very much for  
3 recommending a 3.34, but our lawyer tells us you  
4 never had the power to set that to begin with.  
5 So we're going to stick with our 4.25 that our  
6 staff recommends to us.

7 And we have provided them, through Pete's  
8 work, with draft impact statements that show the  
9 numbers on that. Remember, the law just requires  
10 us to give it to them. It does not require them  
11 to follow it. So you really have a lot of  
12 options here.

13 CHAIRMAN SMITH: Craig, did you have any  
14 comment?

15 MR. LEWIS: Yeah. I mean, I agree with you,  
16 Tracey. I mean, for me as well, I'd like to be  
17 able to base this on a fundamental sort of  
18 principle, and the 4.25 does seem to be kind of  
19 aggressive.

20 There's an inherent conflict that's sort of  
21 been talked about here several times today  
22 imbedded in that, but at the end of the analysis,  
23 the City of Jacksonville still has to stand  
24 behind the pension plan.

25 So they may put in \$13 million less this

1 year or the coming year vis-à-vis an assumption  
2 based on 3.34 percent, but their responsibility  
3 and the financial support ultimately that has to  
4 be there doesn't go away.

5 So from my perspective, that is, you know, I  
6 think a mitigant to perhaps making a  
7 recommendation where we're just looking, you  
8 know, on an isolated basis that, you know, two  
9 rates that -- neither of which probably will end  
10 up being accurate in reality.

11 But, you know, the fundamental plan sponsors  
12 that status of the city will still be there with  
13 some of the safeguards and hopefully protections  
14 that Mike alluded to in terms of ensuring a  
15 cushion from liquidity and other perspectives,  
16 I'm comfortable with sort of adopting a pathway  
17 that recommends, you know, a level that the city  
18 and their counsel have proposed for consistency  
19 with the other two plans, for consistency with  
20 their own planning purposes overall despite the  
21 fact that, you know, it doesn't really take away  
22 the near-term conflict, I think the long-term  
23 conflict resolves itself just from the nature of  
24 their sponsor status here.

25 MS. DEVINE: Very well put.

1           CHAIRMAN SMITH: So, ladies and gentlemen,  
2 we need a motion.

3           MR. LEWIS: So with that, I will move that  
4 the FIAC approve for recommendation to the Board  
5 of Trustees the incorporation of a 4.25 percent  
6 assumption for the surtax growth to be  
7 incorporated into the impact assessment.

8           CHAIRMAN SMITH: It's been moved. Is there  
9 a second?

10          MS. DEVINE: I'll second it.

11          CHAIRMAN SMITH: It's been moved and  
12 seconded. So we'll open the floor for discussion  
13 on this particular motion. I know we may end up  
14 reiterating stuff, but now we're talking about  
15 the actual motion on the floor.

16          MR. VANPELT: Again, where I have difficulty  
17 with it, again, is the fact that we have gotten  
18 something of a presentation to tell us the facts  
19 behind the 4.25, I'd be okay with the motion if  
20 we just -- if we went to the fact the OGC has  
21 said we really have no authority in this area,  
22 and so, therefore, we recommend what the city has  
23 given to us as the number and we accept there's a  
24 variable in our plan.

25                 But I have a difficult time when I'm

1 supposed to opine my decision when this is no  
2 presentation.

3 MR. KOWKABANY: So could that be an  
4 amendment that we will accept it but for the fact  
5 that, you know, we really have no choice and  
6 we're following the direction of our legal  
7 counsel? Would that -- you know, that's not what  
8 you propose, but is that --

9 CHAIRMAN SMITH: If you -- if you move it,  
10 it can be an amendment.

11 MS. DEVINE: I would agree. We're  
12 acknowledging that we don't really commend, so to  
13 speak, the 4.25. That's not what we're doing  
14 here.

15 MR. KOWKABANY: Right.

16 MR. SUGARMAN: The motion would be amended  
17 to read, based upon the advice of the Office of  
18 General Counsel, I move to approve the city  
19 selected rate of 4.25 percent.

20 Jason, does that -- your advice is that the  
21 city has the right to select the right; is that  
22 right? I want to make sure I'm using the right  
23 word. The city selected rate.

24 MR. GABRIEL: Yeah. You know, and to me the  
25 decision -- you know, yes. I mean, we are

1 telling you that the city is the authority for  
2 purposes of the surtax. So that's what I've said  
3 for the fourth time.

4 MR. KOWKABANY: I would -- I would propose  
5 that we make that amendment.

6 CHAIRMAN SMITH: Can you state the motion  
7 for the committee?

8 MR. KOWKABANY: That we -- that we amend our  
9 proposal to accept the city's 4.25 percent growth  
10 in the city's surtax, as our counsel has  
11 indicated, in that we have no discretion on the  
12 matter.

13 CHAIRMAN SMITH: So under the advice of the  
14 Office of General Counsel --

15 MR. SUGARMAN: It could be worded, based  
16 upon the advice of the OGC, I move to recommend  
17 the surtax growth rate of 4.25 percent as --  
18 because it was selected by the city.

19 MR. KOWKABANY: Okay. Based on the advice  
20 you got.

21 MR. SUGARMAN: Somebody can say so moved.

22 MR. KOWKABANY: Yes.

23 CHAIRMAN SMITH: So is there a second?

24 MR. LEWIS: Second.

25 CHAIRMAN SMITH: Okay. It's been moved and

1 seconded. Now we're voting on the amendment to  
2 the original motion. This is only on the  
3 amendment.

4 Is there any discussion on the amendment,  
5 which is to say that the 4.25 percent  
6 recommendation is based upon the advice of the  
7 city's Office of General Counsel? Any discussion  
8 on that?

9 (No responses.)

10 CHAIRMAN SMITH: Seeing no discussion, we'll  
11 move into a vote on the amendment to the original  
12 motion. All in favor, signify by saying aye.

13 (Responses of "aye.")

14 CHAIRMAN SMITH: No opposition. The motion  
15 carries unanimously.

16 Now we'll move to the original motion on the  
17 floor, which was the 4.25 recommendation. Is  
18 there any discussion on that?

19 (No responses.)

20 CHAIRMAN SMITH: Okay. All in favor of the  
21 motion to accept the surtax revenue growth rate  
22 of 4.25 percent, signify by saying aye.

23 (Responses of "aye.")

24 CHAIRMAN SMITH: No opposed. With that, our  
25 recommendation to the Board of Trustees is a 4.25

1           percent surtax revenue growth rate, with a 1.25  
2           percent rate of payroll growth as our impact  
3           statement recommendation to the Board of  
4           Trustees.

5           And at this point, we will adjourn.

6           CHAIRMAN TUTEN: Thank you guys. We  
7           appreciate the input.

8           MR. BROWN: I make a motion that we accept  
9           the impact statement as 4.25 percent sales tax  
10          growth rate and 1.25 percent payroll growth rate.

11          MR. PATSY: Second.

12          CHAIRMAN TUTEN: We have a motion and a  
13          second. Okay. We'll call for the comment.

14          Bill, you got any comment?

15          MR. SCHEU: Yeah. I would like Jason to  
16          give us a written opinion that we have no  
17          discretion on the assumption related to the sales  
18          tax growth. I think that's important for us, as  
19          Bob said, that we can rely on that advice. It's  
20          really more than advice. It's really a direction  
21          from our general counsel.

22          And I would like that opinion, that written  
23          opinion, to also state, once again, that under  
24          the charter, the opinion of the general counsel  
25          trumps that of Mr. Sugarman, although we respect

1 Mr. Sugarman greatly and appreciate his advice,  
2 that we're bound under the terms of the Charter  
3 of the City of Jacksonville to accept the  
4 direction of the Office of General Counsel.

5 CHAIRMAN TUTEN: I think we've already  
6 gotten something from that -- from Jason one time  
7 similar to that, didn't we, a while back.

8 MR. SCHEU: I don't think so in writing. I  
9 think Jason knows what I mean.

10 CHAIRMAN TUTEN: Okay. How about we focus  
11 on the motion first.

12 Jason, did you catch all that?

13 MR. GABRIEL: Yes. I think the email that  
14 we sent on Saturday with the attached memo is  
15 essentially the analysis in writing, but if you  
16 need something further, I'm happy to do that as  
17 well.

18 MR. BROWN: Bill, we got the opinion from  
19 Steve Durden, I believe, that explains that we  
20 are bound by the city selection.

21 MR. SCHEU: Yeah, I read that. And as long  
22 as Jason confirms that that is a binding opinion  
23 under the charter, then I'm happy.

24 MR. SUGARMAN: Yeah. There's different  
25 levels of opinions I'm not familiar with. Some

1 have numbers on top and some don't. But as long  
2 as --

3 MR. GABRIEL: What I can say on the record  
4 is that I stand by and completely support  
5 the opinion that was issued Saturday through  
6 Steve Durden, and he spoke for the office in  
7 terms of that counsel.

8 MR. SCHEU: And, Bob, is your judgment, does  
9 that comport with your advice to us, that we  
10 could rely on that?

11 MR. SUGARMAN: Yes. I believe that you can  
12 rely on the opinion of the general counsel. I'm  
13 not familiar enough to know the difference  
14 between Jason's statement plus Steve's memo  
15 compared to the more former opinions that have --  
16 that have numbers on the top.

17 I would defer to the OGC on exactly what the  
18 difference is, if any, and how you can rely on  
19 those.

20 MR. SCHEU: All right. The only question  
21 about the motion, do we need to also include that  
22 we're mandated by the statute to accept the  
23 30-year amortization?

24 MR. SUGARMAN: I would prefer to hear the  
25 motion worded as, based upon the recommendation

1 of the advisory committee and for the reasons  
2 stated therein, which refer back to Jason's  
3 opinion and --

4 CHAIRMAN TUTEN: Our experts.

5 MR. SUGARMAN: That's right. And also that  
6 based upon the statute dealing with the 30-year  
7 amortization, that we're recommending this.

8 MR. SCHEU: Okay. Thank you.

9 MR. BROWN: So I guess my motion would be  
10 amended to accept the legalese that our attorney  
11 has just given us.

12 MR. SUGARMAN: Right. I think the motion  
13 would make clear that you're accepting the  
14 30-year amortization per the state statute,  
15 you're accepting the 4.25 due to the opinion of  
16 the Office of General Counsel, and you're  
17 accepting the 1.25 through the recommendation of  
18 your actuary.

19 That's the -- if somebody said, why did you  
20 do these three things, that's for three different  
21 reasons, and if it's clear in the motion, then  
22 nobody has to go back and ask it.

23 MR. BROWN: Makes perfect sense.

24 CHAIRMAN TUTEN: So you're reframing the  
25 motion to that.

1 MR. BROWN: I think we've captured it all in  
2 the record and I think --

3 DIRECTOR JOHNSON: Do you want to move to  
4 accept what Bob --

5 MR. PATSY: And I still second it.

6 MR. BROWN: So my motion is going to capture  
7 everything that was said in the last 90 seconds.  
8 And you do second that motion?

9 MR. PATSY: Correct.

10 CHAIRMAN TUTEN: And just so we're clear,  
11 for 1.25 payroll growth and to accept the city's  
12 4.25 because of the legal requirements we have to  
13 accept.

14 MR. BROWN: For reasons stipulated by the  
15 various experts.

16 CHAIRMAN TUTEN: Perfect. All right. We've  
17 got a motion and a second --

18 MR. SCHEU: And the 30-year amortization  
19 because of the statute.

20 MR. BROWN: Yes. All three components for  
21 the three different reasons.

22 MR. SCHEU: Right. And I assume Bob will  
23 legalese that up for the actual notes.

24 MR. SUGARMAN: Yes, yes. If you could send  
25 me those notes, we'll do that.

1           CHAIRMAN TUTEN: Okey-doke. Great. Motion  
2 and a second.

3           All in favor?

4           (Responses of "aye.")

5           CHAIRMAN TUTEN: Any opposed? No. Four to  
6 zero.

7           MR. SUGARMAN: So where we go from here,  
8 Mr. Chairman, is that Pete will prepare a  
9 actuarial impact statement including those.

10          MR. STRONG: It's already done.

11          MR. SUGARMAN: It's already done. But that  
12 one has the signature on it. It needn't be  
13 signed. I want that, and then Tim will formally  
14 convey that to the City Council. Then our  
15 responsibility for part one is done.

16          MR. SCHEU: Will you give us a little bit of  
17 an explanation about how and when we comment?  
18 Because I do think it's appropriate for us to  
19 comment that the 3.34 is well thought out and  
20 council ought to consider that.

21          How do we do that?

22          MR. SUGARMAN: All right. Let me back up to  
23 Richard's question you might not have heard, and  
24 that is the signature.

25          The signature line here says, I believe the

1 amendment to be in compliance with Part 7,  
2 Chapter 112, Florida Statutes, and Section 14,  
3 Article XI of the Constitution.

4 As I said, we don't have at this Board the  
5 authority to decide whether something is or is  
6 not in compliance with the Constitution. So I  
7 would not recommend to Tim as plan administrator  
8 to sign that.

9 MR. STRONG: Okay. We can take that out.

10 MR. SUGARMAN: I think what he should sign  
11 is that this is the impact statement that was  
12 adopted by the Board of Trustees on April 10th.  
13 That's all he needs today.

14 MR. STRONG: I can change the wording.

15 MR. DURDEN: Doesn't the statute require him  
16 to say that it's done pursuant to the statute and  
17 reasonable?

18 MR. SUGARMAN: No. That's for the actuarial  
19 valuation. That's the annual valuation.

20 MR. STRONG: An impact statement has less,  
21 you know.

22 DIRECTOR JOHNSON: All right. What about  
23 the public comments?

24 MR. SUGARMAN: That's our next task. Our  
25 comments, I should say. That's our next task

1 of -- and when do we need to get that to council?

2 DIRECTOR JOHNSON: Next week on the 20th,  
3 there is a City Council meeting to consider  
4 public comment. I think it's a 1 to 5 special  
5 meeting. Should we have our public comment to  
6 council in time for that meeting?

7 MR. SUGARMAN: We have a different role, of  
8 course, than the public. We have a role given to  
9 us by the city charter.

10 CHAIRMAN TUTEN: We have a deadline. We  
11 have a deadline to get that to council.

12 MS. BROSCHE: My schedule shows that that  
13 meeting is on Wednesday, April 19th, with a  
14 following meeting on Thursday, the 20th. So it  
15 might be both.

16 DIRECTOR JOHNSON: Right. So it might be  
17 best if we have it for Wednesday, the 19th.

18 MS. BROSCHE: Yes.

19 DIRECTOR JOHNSON: Is there a deadline for  
20 when documents have to be submitted to be on the  
21 agenda?

22 MS. BROSCHE: I don't know. I would have to  
23 check with the council president.

24 DIRECTOR JOHNSON: All right. The sooner  
25 the better, I guess.

1           So how do you want to handle this?

2           MR. SUGARMAN: That's really rushing things  
3 because the Board has to have a meeting. Is  
4 there another opportunity that the council will  
5 be considering this? Because it says, prior to  
6 adoption. That's the deadline in the -- in the  
7 ordinance, in the charter.

8           CHAIRMAN TUTEN: Well, Bob, could we give  
9 you authorization now for you to put this  
10 together and just send it to us and the council  
11 or, you know, just based on our legal concerns,  
12 et cetera, et cetera, or do we actually have to  
13 come back and approve your report?

14          MR. SUGARMAN: Our comments have to be  
15 submitted, according to the charter, before the  
16 last public hearing is held by the council.

17          MS. BROSCHE: That's tomorrow.

18          DIRECTOR JOHNSON: The 20th isn't a public  
19 hearing? I thought it was. I thought tomorrow's  
20 meeting was to consider the other 12 legislations  
21 relative to the labor agreement.

22          MS. BROSCHE: Maybe counsel can speak to  
23 this.

24          DIRECTOR JOHNSON: Steve or Jason, you've  
25 heard the discussion. We're trying to figure out

1 our deadline for submitting comments.

2 MR. GABRIEL: Right. We're pulling up -- so  
3 there's the charter and there's the ordinance  
4 code, and there's -- so there is two  
5 requirements, but there's also the two things  
6 you're doing. There's the impact statement which  
7 you've just done, and then there's a review and  
8 comment.

9 I believe the impact statement had to have  
10 been or has to be before the council by that  
11 hearing, which would be tomorrow, which you're  
12 accomplishing that.

13 The question is the review and comment, and  
14 we're pulling that up right now.

15 DIRECTOR JOHNSON: Okay.

16 MR. GABRIEL: Just general speaking, in  
17 order for council to adequately take into account  
18 the review and comment, I would recommend that it  
19 definitely be by the time that they take this up  
20 in their committee. And whatever that committee  
21 of the whole meeting would be, again, before that  
22 would be the first opportunity for counsel to  
23 actually take some sort of action.

24 And if you want your comments before them by  
25 that time, I would say at a minimum, it would be

1 that. But we're pulling it up right now.

2 MR. SUGARMAN: Right. The section, Stephen,  
3 in the charter is 121.04.

4 MR. DURDEN: That's the ordinance code.

5 MR. GABRIEL: Bob, you may want to read that  
6 one, though. What does that one say?

7 MR. SUGARMAN: The charter says before the  
8 last public hearing. 22.07 says -- also of the  
9 charter says, "No legislature shall be adopted by  
10 City Council altering the terms of the pension  
11 fund without it having first been referred to the  
12 Board for its consideration and comment."

13 There are no deadlines there.

14 MR. GABRIEL: Yeah, that's why in terms of  
15 the reviewing comment, I would suggest -- and  
16 there is no deadline for the review and comment  
17 except you're bound by the legislative cycle. So  
18 council could technically at some point just vote  
19 on it.

20 So what I'm recommending is that your review  
21 and comment be before the council on or before  
22 the time that they take it up in committee,  
23 whatever that date is.

24 MR. SUGARMAN: Right. 121.04 also says,  
25 "Prior to the adoption of any proposed

1           legislation, the legislation shall be presented  
2           to the board for review and comment. The council  
3           should consider the comments, but shall not be  
4           bound by them."

5           So when was that committee -- what's the  
6           schedule on the committee?

7           MS. BROSCHE: Wednesday, April 19th.

8           MR. SUGARMAN: That's the committee as a  
9           whole?

10          MS. BROSCHE: At 1:00. Yes.

11          MR. SUGARMAN: We have to relay -- what's  
12          our deadline?

13          MR. GABRIEL: Yeah. If the committee of the  
14          whole is the 19th -- I don't have it in front of  
15          me, but if Ms. Brosche is citing the committee as  
16          a whole on the 19th, then I would say that on or  
17          about the 19th you'd want to have your review and  
18          comment.

19          DIRECTOR JOHNSON: Okay.

20          MR. SCHEU: Can we have a special meeting on  
21          Monday? Would that suffice to give him time to  
22          write up any comments we have?

23          MR. BROWN: If everything was articulated  
24          during this meeting, and I believe it was, can't  
25          we rely on our legal counsel to summarize

1 everything that was said here articulated by the  
2 board members when it comes to concerns on the  
3 whole and allow him to craft a letter that  
4 reflects our different -- our different  
5 criticisms or opinions that we would like the  
6 City Council to take under advisement?

7 MR. SUGARMAN: I haven't really heard all of  
8 those because we restricted the conversation  
9 today to just the actuarial impact.

10 MR. BROWN: So we would need to meet again  
11 before we submit something to the City Council.  
12 And then I'm understanding that next week, that's  
13 the first meeting they can actually take action.  
14 Even though it may not be their last public  
15 hearing, OCG is recommending that we have  
16 something submitted to them by then because they  
17 can take action, correct?

18 DIRECTOR JOHNSON: He's saying have it done  
19 by the 19th, which is next Wednesday. So we've  
20 got two days prior to that.

21 MR. GABRIEL: The other option is to wait  
22 until the last date of when council takes it up,  
23 but by that point, you've passed the committee  
24 workshop stuff.

25 CHAIRMAN TUTEN: We need to have it ready by

1 next Wednesday. It's something they need to  
2 have.

3 MR. SCHEU: Perhaps Bob could do a draft of  
4 something as to what he's heard so far. Well, I  
5 don't know. I'm thinking that we could add on to  
6 it and meet, because I don't think we can -- the  
7 Sunshine Law would not let us circulate drafts  
8 among each other.

9 MR. BROWN: If I could through the Chair,  
10 I'd say that's a good idea to go and draft  
11 something that reflects what has been said, but  
12 knowing that's not going to be comprehensive, I  
13 would ask if the other board members are able to  
14 convene next Monday. That would be my first  
15 available time.

16 MR. PATSY: 9 o'clock. I could do that.

17 MR. BROWN: Anytime Monday is fine.

18 CHAIRMAN TUTEN: Monday is fine.

19 MR. SCHEU: I'm flying in in the morning and  
20 can get there by lunch, go all afternoon, but not  
21 in the morning.

22 (Off the record while trustees confer as to  
23 scheduling.)

24 CHAIRMAN TUTEN: We're adjourned.

25 (The meeting adjourned at 1:32 p.m.)

## 1 CERTIFICATE OF REPORTER

2  
3 I, Denice C. Taylor, Florida Professional  
4 Reporter, Notary Public, State of Florida at Large,  
5 the undersigned authority, do hereby certify that I  
6 was authorized to and did stenographically report the  
7 foregoing proceedings, pages 3 through 213, and that  
8 the transcript is a true and correct computer-aided  
9 transcription of my stenographic notes taken at the  
10 time and place indicated herein.

11 DATED this 8th day of May, 2017.

12  
13 \_\_\_\_\_  
14 Denice C. Taylor, FPR  
15 Notary Public in and for the  
16 State of Florida at Large

17  
18 My Commission No. FF 184340  
19 Expires: December 23, 2018  
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