# JACKSONVILLE POLICE AND FIRE PENSION FUND

# BOARD OF TRUSTEES MEETING

DATE: September 16 2016

TIME: 9:00 to 10:28 p.m.

PLACE: Jacksonville Police and Fire Pension Fund

One West Adams Street

Suite 100

Jacksonville, Florida 32202

## BOARD MEMBERS PRESENT:

Richard Tuten, III, Board Chairman

Richard Patsy, Secretary Willard Payne, Trustee Chris Brown, Trustee

William Scheu, Trustee (via teleconference)

# STAFF PRESENT:

Timothy Johnson, Executive Director,

Plan Administrator

Beth McCague, Consultant

Devin Carter, Chief Financial Officer

Paul Daragjati, Board Counsel

Dan Holmes, Summit Strategies Group (via

teleconference)

Debbie Manning, Executive Assistant

### CITY REPRESENTATIVES PRESENT:

Joey Greive, City Fund Treasurer Steve Durden, Office of General Counsel Anna Brosche, City Council Liaison

These matters came on to be heard at the time and place aforesaid, when and where the following proceedings were reported by:

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1	BOARD MEETING	
2	September 16, 2016 9:00 a.m.	
3		
4	CHAIRMAN TUTEN: It's 9:00. Let's call the	
5	meeting to order.	
6	Tim, how about this? You take it, buddy.	
7	DIRECTOR JOHNSON: All right.	
8	Good morning, everyone.	
9	BOARD MEMBERS: Good morning. Good morning,	
10	Tim.	
11	DIRECTOR JOHNSON: So the chairman has	
12	called the meeting to order. The second item on	
13	the agenda is a moment of silence that needs to	
14	be observed for the following deceased members:	
15	Bryant R. Mickler, retired police	
16	lieutenant; Gregory E. Clayton, retired	
17	detective; Ovid B. Walton, Jr., retired	
18	firefighter engineer; and Dennis C. Wilson,	
19	retired firefighter engineer.	
20	A moment of silence, please.	
21	(Pause)	
22	DIRECTOR JOHNSON: Thank you.	
23	Before we move on to item III, which is our	
24	public speaking period, we should all rise in a	
25	pledge of allegiance to the United States of	

America.

I pledge allegiance to the flag of the
United States of America, and to the Republic for
which it stands, one nation, under God,
indivisible, with liberty and justice for all.

DIRECTOR JOHNSON: Thank you very much.

Item III is Public Speaking. Do we have anyone who would like to speak before the Board?

CHAIRMAN TUTEN: We have two so far. Is there anyone else?

Okay. First up is Mr. Bill Gassett.

MR. GASSETT: Good morning. My name is Bill Gassett and my address is a matter of record.

I come to speak to you as an angry taxpayer and in great part because the mayor, in his campaign to pass Prop 1, made two pledges:

One, that there would be no money paid towards the down-payment of a \$7 billion future debt; and, second, that they would have to close one of the three current plans.

It is these two pledges I'd like to comment on. And let me begin by saying that I have to speak to you because I don't believe the various pension groups have an open session for

commentary, and they ask that the police representative and the fireman, if they like my suggestion, to pass it on to the membership.

If the mayor stays with a pledge of zero dollars towards reductions, then the 1/2 cent sales tax extension that was passed is really inconsequential. The reason being is that, if you'll look at page 1 of the handout here, what we're seeing here is that 2016, the collective debt was \$2.8 billion unfunded liability.

That grows to 4 1/2 billion in the year 2023, seven years from now, and up to 7.2 billion at the end of the 14th year. This is basic, very common, 7 percent compounded with what Mr. Scheu's commission established as kind of the benchmark a few years ago.

Regrettably, and no disrespect, 7 percent is too low. It should be over 8 percent.

The second thing I would like to advise my fellow pension folks so we can get this thing done -- because as an angry taxpayer, I'm tired of all the back and forth that's been going on in the press, and I put a couple articles at the end of my handout to show that the war has already started -- it's got to be done in 14 years.

You guys can wait 13 1/2 years before you negotiate on this. I would do it if I were you. It puts the ball more in your court -- the City's court to give you a better deal. So that's the

I think as Paul would tell you, if you choose not to bargain on this, it doesn't matter if they decide to shut down the bargaining. You have the status quo agreement, which means the current contract stays in place on most of the items. Am I correct on that?

(No audible response.)

first thing I would suggest.

MR. GASSETT: Okay. The second thing I would like to point out to you is, is that when it comes time to determine what kind of closeout plan you want, you're going to be going from defined benefit plan -- ignore the 401(k).

I positively, absolutely guarantee you if you adopt a 401(k) program, you'll have the same kind of problems back and forth that you've enjoyed for the last 25 or 30 years with a defined benefit plan.

Go immediately to a defined contribution plan. And one thing that's critical here is that when you put down your numbers, you want a 7.61

guaranteed upfront deposit per new employee's account. That's what it takes to reach the number that you need that says when a guy or girl retires at the end of 30 years, they will have money in place to make sure they can enjoy a comfortable and deserved retirement.

If you look at page 4, that is the finance page. It's available to all people in banking and finance. And you can see what a 7 percent compounded growth rate is required to be over a 30-year period.

So what I'm simply saying here is that, look, if I was the union side of the fence, and I'd start an average guy or girl at 40K -- I don't know if that's the right number of not, just mathematics -- then the City is obligated to put in \$304,000 to start the very next day. It's not his or her money until they get vested along at certain parts.

And let's say that you hired on 50 people.

I don't know what the magic number is, but,

again, it's just for explanation. That means the

City has to put only 15.2 million.

Last year to fund the retirees that came on board because they don't do upfront retirement,

it cost the City 80 million bucks. And Joey can 1 check me on that, but I think that's a pretty 2 3 decent number. 4 It's cheaper and it's a done deal. So keep 5 that in mind, as I suggest. 6 So basically that's the content of my 7 presentation for you folks to think about. I'm absolutely tired of picking up the paper 8 every month and seeing the struggle. 9 Go to defined contribution. That's your 10 bottom line number, and don't take anything 11 12 cheaper. There is something from the city's 13 standpoint that you might want to -- I'm not 14 trying to preach to you; don't misunderstand me, 15 okay -- is that in return you guys have to kick 16 17 in, what, 7 percent to 10 percent for new hires? 18 MR. GREIVE: Is this like the wrap-it-up music? 19 20 That's your signal. DIRECTOR JOHNSON: 21 MR. GASSETT: Could I have an extra minute, sir, if I might. 22 CHAIRMAN TUTEN: It's been three minutes. 23 24 Just a couple more seconds.

Sure.

MR. GASSETT:

25

Right now you guys are taking out 10 percent on your proposed contribution. Tell the City, fine, if you'll take away that 10 percent contribution that we've got to make, guess what? We won't ask for a pay increase for the next three years, or something along that line.

So you've got double leverage. But my main thrust is, please wait.

Thanks very much.

CHAIRMAN TUTEN: Thank you, Bill.

DIRECTOR JOHNSON: Thank you.

CHAIRMAN TUTEN: All righty. Our next and last public speaker, Mr. Lee. Come on up.

MR. LEE: Hello. My name is Curtis Lee. My address is on the card that I submitted.

I'm passing out -- I brought five of these, one for each trustee. I'm passing out a public records request letter that I issued yesterday.

As a background, it's been no secret that my position is that Klausner, Kaufman, Jensen and Levinson has violated its fiduciary duties and has wasted over \$1 million of Police and Fire Pension Fund assets, and I've submitted many public records requests over time concerning work they've done and other information they have, so

on and so forth.

I have been waiting about three months now for certain documents regarding governance issues or governance matters, which is the way they denominate their billing entries.

Over \$18,000 was spent just in the month of February on that matter. I've been jerked around, to put it not so politely, on the records I've been requesting. And this letter is a reminder of the situation.

Basically the responses to public records requests have continued to be haphazard and careless, and I urge you to start complying better with the law or complying with the law in the first place.

Any questions?

CHAIRMAN TUTEN: Yeah. Mr. Lee, who are you requesting these records? Because we've turned pretty much everything over to the City, correct, as far as public records requests? Before they come here, it goes to the City PR and then they contact us to find out, you know, what information they need from us.

Is that how it's working, Beth?

MS. McCAGUE: We work through the City

system. So a request comes in either to us or to the City. The City assigns a number to it for their system. If it is records that they need from us or has been requested directly of us, we produce those records, we send them to the City, and then the City responds to the public record requester.

CHAIRMAN TUTEN: Okay.

So, Mr. Lee, it seems to me your problem would be more in line with the City, how they're handling your request versus --

MR. LEE: Well, the issue is this is an independent agency, which is like on the first level responsible for providing records to me.

If this entity wants to delegates its responsibilities, that does not mean that I lose my rights to come back to this entity to request and demand the documents.

You can delegate your obligations to whoever you want, but you are still the -- you know, this is where the buck stops.

And Jessica Fields, who I do not know and must not be at this table because there's no woman here that I do not recognize, she has -- she's been involved, and it's basically your

first line responsibility as an entity.

So I am complaining to you and I have a right to complain to you, and you are obligated under the law to respond.

MR. SCHEU: Mr. Chairman, I'd like to suggest that since we've turned this over to the general counsel's office, generally speaking, to monitor what we're asked for, we'll forward this to the general counsel's office so that we -- as an agency, we do want to be prompt.

They are our counsel. That would be a good way to test this relationship we're embarking upon. So you might want to consider just asking Mr. Durden if he'd do a follow-up on this and find out where they are.

MR. LEE: Thank you.

CHAIRMAN TUTEN: All righty. That's the last of the two. I don't think there's any more public speakers. That is closed. We're on to the Consent Agenda.

DIRECTOR JOHNSON: There is one connection,
Mr. Chairman, to the Consent Agenda, an item that
occurred after the Consent Agenda was published.
It relates to Consent Agenda item 2016-09-9-CA.

This is the application for DROP under

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1
         police related to David J. Batrous,
         B-A-T-R-O-U-S. He has withdrawn his application.
 2
 3
              The reminder of the Consent Agenda is
 4
         intact.
 5
              CHAIRMAN TUTEN: All righty.
             DIRECTOR JOHNSON: So if you would like to
 6
 7
         call a motion to accept the Consent Agenda.
              CHAIRMAN TUTEN: Do we have a motion --
 8
             MR. BROWN: I'll motion.
 9
             MR. PATSY: Second.
10
              CHAIRMAN TUTEN: We have a motion and a --
11
12
             MR. SCHEU: Mr. Chairman, I have a question
         about one item on the Consent Agenda.
13
             CHAIRMAN TUTEN: Go ahead, Bill.
14
             MR. SCHEU: Did we thoroughly vet the
15
         applications for DROP for some guy named Tuten?
16
17
              (Laughter)
18
              CHAIRMAN TUTEN: Apparently he's trying to
         sneak out rather quietly, low key and without
19
20
         fanfare. He's trying to get out alive,
21
         basically.
             All right. We have a motion and a second.
22
         We had discussion. All in favor.
23
24
              (Responses of "aye.")
              CHAIRMAN TUTEN: Any opposed?
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1 (No responses.)

2 CHAIRMAN TUTEN: Good.

DIRECTOR JOHNSON: Very good.

So we're moving now into item V, which is the Executive Director's Report.

As you-all know, I've talked a lot about instituting best practices that will improve our overall governance. Studies have shown that good governance adds asset value to the plan. So over the coming months, you will see tools from me presented to the Board in an effort to help you do your jobs better.

One of those tools is the Board book that's in front of you. This is the Board book for September 16, 2016 meeting. This is a new presentation of your materials.

Our goal is to give you everything you need in this book a week in advance so that you can prepare for the Board meeting. It's in a somewhat different structure.

You'll see that there are tabs with every item on the Board agenda, and one of the special inclusions are written reports from your professionals. So each month there will be a written report from me along with a report from

the attorney and a report from the investment consultant.

So if you would turn to your book under Executive Director's Report, you will see my report. So I've given you a sense of how I'm going to be reporting to the Board on a monthly basis. I won't take a lot of time, Mr. Chairman, because you will see these reports from me monthly, but I want you to have a sense of how they're structured.

So the first thing you see are dashboards that include benefits activity for the prior month end and the fiscal year-to-date. Each month you will see the kinds of metrics that I'm collecting relative to payroll, refunds, new members, disability applications, deaths of members, pension estimates, buyback applications, reclamations, as well as retirements, full retirements, people entering the DROP, people exiting the DROP, disabilities and survivor benefits for both spouses and children.

This way on a monthly basis you'll not only see the activity that's occurring, but you'll have a good idea of the benefits as well as the retirements that are occurring.

Second, we're going to keep track of public records requests. So you'll see on a monthly basis how many new requests we've gotten in, how many requ3ests have been in play year-to-date, and then how many have been completed year-to-date.

There's also an investment dashboard on page 2 of my report so you'll be able to see on an ongoing basis what's occurred under rebalancing, allocations to new managers or increases to existing managers, as well as terminations.

I'll also add liquidations to that report.

Often we need to liquidate assets in order to make payroll. So I'll have those as well.

There's a dashboard that covers our budget.

This is in the outline that it was presented to council. So you'll see the fiscal budget, the actual budget amount for the prior month end, the dollar variance and the percentage variance.

So each month you'll see dashboards from me covering those items. I will also give you updates on the five long-term goals that we talked about last month, those goals being governance, solvency, transparency, service and outreach.

So there's a lot going on behind the scene, but I'll do my best to whittle down those activities that I think best represent the work that I and the staff have done in the month since the last meeting relative to those long-term goals. I'll just highlight a couple of them.

Under Governance, we're in the midst of an actuarial RFP, which Beth will comment on shortly.

Under Solvency, obviously the big news is that the Jacksonville voters approved the half-cent sales tax.

Under Transparency, we've had extensive meetings with the City and their Florida Sunshine Law professionals, and interesting relative to Mr. Lee's comment earlier, we will become direct administrators in the care system.

So no longer will a request come to us, we'll then send that request to the City for a number to be assigned, and then communicate through the City for the City to communicate to the requester.

Going forward, when we become administrators, we'll receive the requests directly and we'll respond to the requests.

MR. BROWN: We will fill our own public records requests?

DIRECTOR JOHNSON: We will fill our own public records requests, correct.

MR. BROWN: Fantastic.

DIRECTOR JOHNSON: Under Service, I received some great letters about the work that the staff is doing. These are directly from our members.

And I'm very exited about a DROP workshop that was presented to the benefits advisory board when it met this month.

So now in addition to sitting down and consulting with members that are going into the DROP on a quarterly basis, we're also going to do a workshop in which those who are contemplating DROP in the future, those who are in the DROP that are contemplating exiting the DROP can come in a classroom situation and get their questions answered.

The benefits advisory committee gave tremendous feedback to that PowerPoint and that workshop. We're going to begin doing that in October.

And then, lastly, under Outreach, you'll see that I received an invitation to appear on "This

Week in Jacksonville." That will be occurring 1 this Sunday. I have visited the REA Board and 2 NARC as well. 3 4 So, again, each month you'll see highlights 5 of activities relative to our long-term goals. 6 If there's no questions about my report, 7 I'll turn over to Beth so she can give an update on her activities as consultant. 8 Any questions? 9 All right. Thank you. 10 Thank you. 11 MS. McCAGUE: Under Tim's direction, I have eight 12 projects, six are wrapped up, and two are 13 building-block projects. Let me just give you an 14 update on those if I can. 15 The first is, "Secure Board decision on 16 Community Service Officer Purchase of Time." 17 We've worked with the Office of General 18 19 Counsel on this, and the Board will take this up today. You've considered it in the past, and you 20 21 have the formal opinion from the attorneys this morning. 22 23 This second is to, "Secure clarification if 24 City Employees' Transfer Time." Again, we've

been working with the Office of General Counsel

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for some months on this, and they expect to have their opinion in front of you at next month's meeting.

The Baldwin Bill. Joey and I have had some discussions, but there's been no progress on that this month.

The fourth item is, "Update contracts with Commission Recapture Service Providers." We intended to do this months ago, but we waited until the Board approved the revisions to the investment policy statement. That statement, along with updated contracts, was sent to all four of the providers, and we are awaiting return of those so that we can get them in front of you for your execution.

The fifth is to, "Secure approval of the 2017 Budget from City Council." And the chairman of the finance committee, Councilmember Anna Brosche, is our liaison. We appeared before that committee on the 26th.

Council auditors had made several small changes which the executive director agreed to, and we expect that when council meets at the end of this month, that our budget will be approved along with the rest of the City's.

Six is, "Complete Performance Reviews for all staff members," and that -- the documentation has been done and I'll be meeting for interviews

with the staff members this afternoon.

The 7th and the largest project is to mange the records electronification program. I can happily report that we have finished the pilot, and we sent 22 of 24 boxes of meeting minutes and attachments to the processor. And Tuesday we will begin reviewing those results. And then we have a program of work from there so that ultimately all of our records will be easily accessible on an electronic basis to all of our team members.

The new projects I'm working on are two. As Tim talked about his fifth goal of outreach to the community, we both realized that's more than speaking engagements and meeting with members and beneficiaries.

And so what I'll be working on in October is putting together, with assistance from many of our partners, including the mayor's public relations and public affairs office, a program of work over the next year whose intention will be to rebuild understanding and respect throughout

the community for the work of this organization.

And then 9th is our Financial Investment

Advisory Committee, which was created by pension

reform last year, is a very good committee that I

believe the Board would say has been very helpful

as we have made significant changes to the

investment program we have in place.

This committee, I think, can do much more for the Board. And I'm going to work on a program of work with the executive director and the chairman of that committee so that that is a resource for not only the Board, but the community as a whole.

And I'm very excited about this work. The group right now is helping us with our selection of actuaries. But they are very talented, and what I want them to be able to do is bring to life everything that the council envisioned and everything that the Board needs to make excellent decisions on the investment side.

So I will be working on that.

CHAIRMAN TUTEN: Could I just mention real quick, Beth, getting back to what Tim was saying about the workshops.

DIRECTOR JOHNSON: Yes.

CHAIRMAN TUTEN: I mean, there's lots of things that -- like the police and fire we have to think about, but the professionals like Bill and the other advisory members who are used to talking to people about other things to consider in the private sector world as far as retiring -- I mean, we all have to worry about life

insurance, this and that.

But they may have a better, broader knowledge of topics to discuss when it comes to working with somebody who is either getting off the DROP or thinking of going on the DROP as far as financially goes, because, I mean, we -- I have conversations all the time with people about, have you thought about this, your tax implications, et cetera, et cetera, things that they don't think about.

But there's other things, I'm sure, that I don't think about that, you know, independent financial planners or whomever, life insurance guys, think about. Okay, you're going to have X amount of dollars. What are you going to use it for? What are you -- you know, have you thought about your taxes? Do you do estate planning? You know, all that kind of good stuff.

MS. McCAGUE: I hear you. I think that's a great point. We can put it to our Board members. And, also, the chairman of our Financial Investment and Advisory Committee is Brian Smith, who is an independent financial advisor.

And so, Tim, we could certainly look at Brian to look over the outline that we've prepared and perhaps give us some good input on other areas that we might consider.

CHAIRMAN TUTEN: And I bring it up because with the way the DROP is structured now with the variable interest rate, before when it was fixed at 8.4, it was pretty much a no-brainer, you know. Set it for 30 years, forget it.

But now, because it's variable, you don't want to withdraw that principal every two weeks faster than what you had planned on if the interest rate return is not as good as you had hoped for.

So there's other options that some people may withdraw it all initially and just park it somewhere versus taking it out. You know, stuff like that. That's all.

MS. McCAGUE: Thank you.

CHAIRMAN TUTEN: Bill, do you have a comment

real quick, buddy?

MR. GASSETT: If I may, forgive the interruption, let me suggest, could you ask her to do something at least from a taxpayer standpoint. It's quite serious.

Let me suggest that part of the process you assign to that Board, the concept, based on our financial analysis, this Board -- the trust is going to go bust in 14 years because the return rate has been insufficient as well as some other things that go with it.

So if I may say as a starting point, ask the group, the financial board, we're going bust in less than 14 years. What do we do to remedy that? That must be the best single thing you can do to get people's minds concentrating on the issues it's facing.

CHAIRMAN TUTEN: Thanks, Bill.

MS. McCAGUE: And, finally, I would like to share with the Board, that, led by Devin Carter, we put in an RFP through the City for a new actuary. We had eight responses. Our current actuary, Jarmon Welch of Pension Board Consultants, notified us early on in the process that he would not be bidding. So he was not one

of the eight responders.

We had eight responders. We put together a matrix to determine, based on the criteria that we put in the RFP, who gave the best responses. We narrowed the number from eight to three, and we have three that I would like to just talk with you briefly about this morning.

The three are Foster & Foster, Gabriel
Roeder Smith & Company, and the Nyhart Company.

Just a word about several of them -- about each of them.

Foster & Foster is headquartered in Fort Myers. This is a 40-year-old firm. They have 800 public pension clients.

Gabriel Roeder and Smith is one of the largest national public pension actuarial firms there is. They're headquartered in Fort Lauderdale, and they represent numerous 175-185 plans in the state of Florida.

The third is the Nyhart Company. The closest office is located in Atlanta. This is a 70-year-old actuarial firm out of Indianapolis. They also do much work for 175-185 plans.

Each of these firms is very well respected in the public pension business, and we probably

would be happy with any one of these three.

But what I would like to ask is for the Board's approval to move forward with setting an interview schedule so that each of the actuaries can come in and make their presentation.

If you all are in agreement, I would like to be able to schedule these interviews for the first week of October.

Just to remind everyone, Pension Board

Consultants, our current actuary, will be

providing actuarial work that will be due to the

City in January for the October 1, 2016 data.

This actuarial firm is being brought in to support us for any work that will be done next year, not just next year's report, but also work that might need to be done as the mayor and the unions come to conclusion with successful negotiations, and then the mayor's office administration is able to tell us how they plan to use those future tax revenues to help our fund today.

CHAIRMAN TUTEN: I didn't see the RFP, Beth, but I'm curious. Did any part of that mention the amount of work they might be required to do, or are we just looking for experience?

I mean, I'm sure they're find. I have no problem bringing them in to interview, but, you know, especially now that we negotiate pension benefits with the unions, you know, part of that is going to be if the City and the unions agree to something, it's obviously still going to come back here to run the numbers to make sure it all jibes.

MS. McCAGUE: Right.

CHAIRMAN TUTEN: There's that angle, plus the fact that we do it yearly instead of every three years now, and the fact that it seems like we always have something coming up with the City -- no offense -- that we have to run numbers, you know.

And it's just -- I want to make sure that the fee schedule, you know, they're crystal clear on what they're going to charge us every time, because one of the advantages we've had with the guys up in Atlanta, with Jarmon, because we've had him for so long, they're pretty flexible on, you know, last minute, hey, could you do this for us? They either didn't charge us or it wasn't very much.

I just don't want to get somebody new that's

going to, you know, sock it to us every time we ask them to do a quick little overview or something.

MS. McCAGUE: That's a very good question.

Now, last year, for instance, we paid

Pension Board Consultants 140-, \$145,000 because
they had done a great deal of work around the
pension reform. It was very expensive.

So we have considered that as we look at the pricing that's coming from those who proposed.

But when we sit down with these firms, we're going to ask a lot of questions about, not just additional work like this that they might do, but what are the other charges that we would expect to see from them for one-offs.

In addition, what we're going to do with your approval for these three finalists is send them the Florida Statute that allowed the surtax because that language clearly says what the City can do regarding future payments, which are -- which may be unusual.

And so we want them to have that information so that when they come in to interview before us, they can tell you, this is the amount of work we think this would take, and this is what we would

1 charge for it. MR. BROWN: Beth, do you need our approval 2 to interview these? 3 4 MS. McCAGUE: I would like a motion. 5 MR. BROWN: Okay. I make a motion. 6 MR. PAYNE: Second. 7 CHAIRMAN TUTEN: Okay. We have a motion and a second to interview the three finalists --8 MS. McCAGUE: To bring in the three 9 finalists. That's correct. 10 CHAIRMAN TUTEN: -- that Ms. McCaque has 11 deemed worthy. Any discussion? 12 13 (No responses.) CHAIRMAN TUTEN: All in favor? 14 (Responses of "aye.") 15 CHAIRMAN TUTEN: Opposed? 16 17 (No responses.) 18 MS. McCAGUE: Thank you very much, Mr. Chairman. 19 If I could ask, I would like to schedule 20 21 these interviews the second week in October, and we would like as many of the Board members as 22 23 possible to participate. We will also be asking 24 the Financial Investment and Advisory Committee 25 to participate, and they are very willing to do

that.

CHAIRMAN TUTEN: Once you contact the three finalists and make sure they can do it for that week or whenever you'd like to do it, just send out an email to everybody. I mean, I don't foresee a problem for me personally, but, you know, sometimes these groups --

MS. McCAGUE: Tim and I have talked about that. We will do that in a workshop forum. So we'll have the conversation, have extensive interviews, and then the Board will be hearing the recommendation from the Financial Investment Advisory Committee in making its decision at its October meeting.

CHAIRMAN TUTEN: Perfect.

MS. McCAGUE: Thank you.

DIRECTOR JOHNSON: Thank you, Beth.

Next, if you would open your tab in your Board Book, entitled "Counsel Report," you'll see first a memorandum from attorney Stephen M.

Durden, and he'll be coming forth to give us his thoughts on time-service credits for community service officers.

Thanks, Mr. Durden.

MR. DURDEN: I apologize. There's a traffic

accident right at the corner of -- basically the corner of 95 and the Main Street Bridge. Anyway, I'm here. I'm going to read this -- no, just kidding. Very briefly.

This is actually a very brief summary. I think it covers this quite well, which is oversimplified, and I think also correctly to state that community service officers, according to a memorandum from an earlier general counsel, and I agree with it, they were, have been, always are -- have been, excuse me, full-time employees of the City.

As full-time employees of the City, if they come to work for either the police department or the sheriff or the fire department, they're like any other employee of the City of Jacksonville who is allowed to connect their time.

And the connection, if they weren't in the pension, is by purchase. If their connection is now that -- I think, believe now, that they are joining the pension plan, the GEPP, it would be by transfer.

But either way, your plan makes it quite clear that anybody who once worked for the City as a full-time employee is entitled to connect

their time. And that's basically all this memo 1 says. I explained the reasons behind it, et 2 3 cetera. But if you have any questions, I'll try 4 to be brief, but I think that's all that I guess 5 we need to know. I hope so. 6 CHAIRMAN TUTEN: Do we have a number of how 7 many people that affected? MS. McCAGUE: 8 37. MR. BROWN: Do we have a number of how many 9 have inquired so far with the pension office 10 here? 11 MS. McCAGUE: How many have what? 12 MR. BROWN: Have inquired. Because that 13 word has gotten out --14 DIRECTOR JOHNSON: With regard to buying 15 back their time? 16 17 MR. BROWN: Yes, sir. CSOs. Have any come 18 into the building yet and asked? MS. McCAGUE: We've had calls on it, 19 absolutely. 20 21 MR. BROWN: Okay. 22 MS. McCAGUE: And we've had calls from the 23 undersheriff, one of the undersheriffs, on it. 24 MR. BROWN: Right. And so the question I 25 have, this is going to cost quite a bit on the

1 City's part because, as I understand it, they're going to actually have to completely fund rather 2 3 than -- you know, we're not buying back time, but 4 they're going to have to completely fund the 5 total amount of years because there was no 6 payment into any pension. 7 MR. DURDEN: That's correct. And as a reminder, there are employees of the City of 8 Jacksonville who are not in the General Employees 9 Pension Plan. For example, when I go become a 10 firefighter, if I wanted to --11 (Laughter) 12 13 MR. DURDEN: Okay. I'll be a police officer. 14 MR. CARTER: Yeah, that's much better. 15 16 (Laughter) 17 But I happen -- I happen to be MR. DURDEN: 18 in GEPP, but I don't have to be. As a lawyer for 19 the City, I don't have to join GEPP. I could be 20 in social security and then join the -- let's 21 suppose the police legal advisor was in the plan. 22 He's not -- they're not, but suppose they were. 23 So I'd leave the general counsel's office 24 not -- just being in social security, I move over

and become the police legal advisor. I then am

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allowed to purchase my time, and there are rules 1 for purchase. I don't remember what they are. 2 3 You-all have used them before. And I would pay 4 something and the City would pay something, even 5 though I had been in social security the whole time. 6 7 So this is -- what I'm trying to say is it's not different than anybody else who was in social 8 security for the City and then comes over. 9 They're still entitled to time. There's the 10 rules that you-all have on the purchase cost and 11 how the funding transfer from the City over and 12 all that. I'll admit I don't have -- I don't 13 have the financial number to answer that. 14 15 MR. BROWN: In going forward, it's going to 16 be a lot less expensive. 17 MR. DURDEN: Yes. 18 MR. BROWN: Because these current ones are 19 in a pension fund, the general pension fund? 20 MR. DURDEN: If they want to be, and my 21 quess is that many of them are. I don't know that for a fact, but my guess is many of them 22 23 are. So they can elect not to be. 24 MR. BROWN: 25 Oh, no. I apologize. MR. DURDEN: Sure.

They would have to be in it. Yes. 1 No. MR. BROWN: They're automatically in it, and 2 3 so when they cross over to become police 4 officers, which most of them will, they then will 5 simply transfer their time? MR. DURDEN: Much like the correctional 6 officers. 7 MR. BROWN: 8 Okay. I mean, the two plans are 9 MR. DURDEN: different. They're not in the correctional plan. 10 So this is a one-time issue. 11 MR. BROWN: MR. DURDEN: This particular cost transfer 12 of money is -- as a significant money issue is a 13 one-time issue. If this -- in the future it will 14 be just like everybody else, the others who 15 transfer, and that's relatively common on how 16 17 many transfers happen each year. 18 MR. BROWN: Okay. 19 So just so we're clear, this MS. McCAGUE: would be a policy of the Board so that we would 20 know how to administer the situation if and when 21

would be a policy of the Board so that we would know how to administer the situation if and when one of these individuals who currently works as a police or firefighter, who previously worked as a CSO, came in and said, I would like to buy that time.

It is not expected that all of them will 1 come in at all or all of them would come at the 2 3 same time and say, we want to buy our time. 4 MR. DURDEN: That's probably correct, I 5 would guess. And it would be a policy of the 6 Board to figure out the right way -- to 7 administer -- to ask you and Tim and everybody else to administer this. 8 Mr. Chairman. 9 MR. SCHEU: CHAIRMAN TUTEN: Yeah. Go ahead, Bill. 10 Steve and I went over this at 11 MR. SCHEU: some length earlier this week. And as I 12 understand it, Steve, now that we're changing our 13 policy, it really is something that would be 14 required by the -- either the charter or the 15 ordinance code. 16 It's a matter of right of these employees. 17 18 So we don't really have discretion, and we are 19 changing the policy to reflect what the -- what the policies and obligations imposed by the City 20 21 are; is that right? 22 MR. DURDEN: Yes, sir. 23 MR. SCHEU: I just wanted Chairman Brosche 24 to hear that because this is not a (inaudible).

It's something that the City requires of

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1 everyone. So it's not -- so our relationship with the council at this point, this is not 2 3 something that we're just dreaming up. 4 something that is consistent and required by the 5 (inaudible). 6 CHAIRMAN TUTEN: Yeah. It's just basically 7 cleaning up some ambiguity as far of the process of becoming a full-time police officer coming 8 from being a CSO. That's all. 9 MR. SCHEU: 10 Right. CHAIRMAN TUTEN: It's nothing, you know, 11 other than that. 12 Anything else, Steve? 13 MR. DURDEN: 14 No. CHAIRMAN TUTEN: Good job. 15 Thank you. 16 MR. BROWN: Thank you, Steve. DIRECTOR JOHNSON: So, Mr. Chairman, we will 17 18 fashion policy and procedure around this for the 19 I just ask that you call the question to Board. 20 accept the opinion of Attorney Durden as it 21 pertains to community service officers. 22 CHAIRMAN TUTEN: And make sure, once again, 23 getting back to the numbers, include the amounts, 24 you know, that it's going to cost an employee to

purchase their time to connect.

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In other words, if you're like a City employee and you just roll over, it should be -- their contribution would be the current rate of what, 10 percent, if they're a CSO officer and then they come into the pension plan?

MS. McCAGUE: If they come in -- if they transfer over, there's no additional cost to them. In the case where -- this case where they had broken service --

CHAIRMAN TUTEN: Right.

MS. McCAGUE: -- or they'd gone to work for the City and now are police officers but still never bought that previous time, just like every City employee in that situation, there would be a charge to them, and we will run the numbers to see what they would be total, and there would be a charge to the City, and we'd run the numbers and shared those with Joey. And --

DIRECTOR JOHNSON: I didn't mean to cut you off.

Per your request, we will bring that back to the Board so that the Board can see how we intend to administer this. But we should get that motion to accept the opinion.

Yes, Chris.

MR. BROWN: I have one more question on this matter.

Because this is an issue that we're now dealing with, they would have had the opportunity to purchase their time when they got hired initially, will the rate be the rate that would have been used at the beginning?

In other words, their rate as a police recruit, or will it be their current rate?

Because later in someone's career, somebody can elect to buy military time or what have you, it's done at their current rate. So if they're a police lieutenant, then it would be a lot more expensive.

Do we know yet what that rate would be?

DIRECTOR JOHNSON: I'd feel more comfortable reading the law and the opinion, and then bringing back to the Board illustrations --

MR. BROWN: Okay.

DIRECTOR JOHNSON: -- of how this is going to be administered --

MR. BROWN: Okay.

DIRECTOR JOHNSON: Rather than having the record reflect what at this point is speculative on my part.

1	CHAIRMAN TUTEN: So, Tim, what's the motion
2	that you want, just
3	DIRECTOR JOHNSON: I want a motion to accept
4	the opinion of the internal counsel.
5	CHAIRMAN TUTEN: Okay.
6	MR. BROWN: I make a motion to accept the
7	legal opinion given by Mr. Steve Durden.
8	MR. PAYNE: I'll second.
9	CHAIRMAN TUTEN: Motion and second.
10	Any other questions? Bill?
11	MR. SCHEU: No. Thank you.
12	CHAIRMAN TUTEN: All in favor?
13	(Responses of "aye.")
14	CHAIRMAN TUTEN: All opposed?
15	(No responses.)
16	CHAIRMAN TUTEN: All righty.
17	Thank you, Steve.
18	MR. DURDEN: Yes, sir.
19	MS. McCAGUE: Thank you.
20	DIRECTOR JOHNSON: Thank you, Mr. Chairman,
21	and thank you, Beth, as well.
22	Also contained behind your tab of Counsel
23	Reports is a report from attorney Paul Daragjati.
24	So, Mr. Daragjati, if you wouldn't mind
25	commenting on your report.

MR. DARAGJATI: Sure.

Trustees, this is actually my inaugural written report to the Board. I framed it in a manner of a legal memorandum. If it doesn't read well for you-all, I'll be happy to change it in the future. I have no pride of ownership in this document.

As far as "New Matters" before you is the response to the forensic investigation report issued by Benchmark Services. I believe that will be posted to the website.

There are several securities cases going on right now. I've listed them. I'm not going to read them into the record. You're familiar with all of them.

In regards to the second case, Lloyd v. CVB Financial Corp, the defendants in that case have asked to conduct depositions. So we will be working with your administrator and chairman on -- through that process.

There's also been a motion filed by your attorney in that case for class certification.

It's presently sitting before the court, and I wish I could tell you how long that will take for the court to make a decision on that, but

1 they're -- we don't have any control over that. I'm not going to bore you with reading into 2 3 the record the various other things that are 4 going on in these cases. They are part of the 5 record. But the CVB case is really the only one that 6 7 is currently actively being litigated at this point. All the other ones are either briefed and 8 waiting on an opinion from the court or briefed 9 and waiting on an opinion from an appellate 10 11 court. CHAIRMAN TUTEN: All right. 12 13 DIRECTOR JOHNSON: No questions? 14 CHAIRMAN TUTEN: Any discussion, questions for Paul? 15 16 (No responses.) 17 CHAIRMAN TUTEN: All right. Thank you, 18 Paul. DIRECTOR JOHNSON: Thank you, Paul. 19 20 All right. We can move on to the 21 "Investment Consultant Report." It's the next item on your tab. It includes the "Monthly 22 23 Economic Capital Market Update" along with the 24 "Flash Report." Dan, are you on the line? 25

MS. McCAGUE: I think Debbie went to get him 1 on the line. 2 3 DIRECTOR JOHNSON: All right. We can always expedite the meeting, 4 5 Mr. Chairman. At your discretion, we can move on to Old and New Business. We have two 6 7 housekeeping matters that we need to clean up. So if you're in agreement, I can ask Devin 8 if he would address Old Business and the item of 9 the final 2017 -- pardon me, 2016-2017 Operating 10 Budget for the plan. 11 CHAIRMAN TUTEN: 12 Sure. DIRECTOR JOHNSON: It's behind your tab 13 entitled "Old Business." 14 Thanks, Devin. 15 MR. CARTER: Sure. 16 17 This is for the approval for the revisions 18 to the fiscal year '17 budget based on the council auditor's recommendation. 19 Personnel expenses decreased by \$13,834, and 20 21 operating expenses increased by \$3,342, for a net reduction of \$10,492. 22 23 This brings the Fiscal Year '17 Budget to about 11.37 million, which is less than 5 percent 24 of last year's budget. 25

In the handout, I put asterisks by 1 itemization detail where we decreased the budget 2 3 and increased accordingly, which we decreased 4 personnel and increased the indirect costs. 5 So we just need approval for the adjustment 6 for the budget. 7 CHAIRMAN TUTEN: We need a motion to accept. DIRECTOR JOHNSON: Just a motion to accept 8 these changes to the budget. 9 CHAIRMAN TUTEN: Gosh, I was going to ask 10 you something, Devin. Now I've completely 11 forgot. Anyway, I'll ask it later. 12 We need a motion. 13 MR. PATSY: Devin, question. 14 15 MR. CARTER: Sure. 16 MR. PATSY: Page 3, the "Building Repairs and Maintenance, "that's a big fall-off from last 17 year, 105,000 and 20,000. 18 MR. CARTER: Yes. That was because of the 19 skylight. We did the skylight in two phases. 20 21 MR. PATSY: Okay. 22 MR. CARTER: So that was last year. So 23 that's why it decreases. 24 MR. BROWN: There's a big decrease in "Leave 25 Sellback," which is a good thing, but is the

reason because we went to a different benefits 1 plan? 2 3 MR. CARTER: Well, because we had a change 4 of staff, and likewise, staff don't have that 5 much leave. So that's pretty much as projected 6 accordingly. 7 MR. BROWN: Okay. At the last meeting we approved a new benefits package. Does that play 8 into this? 9 MR. CARTER: Yes, it does. 10 MR. BROWN: 11 Okay. MS. McCAGUE: Just a clarification there. 12 The new salary administration, you may 13 remember, we put the salary administration in 14 place to try to be as consistent as possible with 15 16 the City's plan --17 MR. BROWN: Right. 18 MS. McCAGUE: -- and what we were guided by was when the City introduces new benefits, they 19 20 introduce it for new employees, but current 21 employees are grandfathered in on their previous benefits. 22 MR. BROWN: Right. 23 24 MS. McCAGUE: So it will have -- make a 25 difference in the future, but it did not make a

1 difference to the employees who were at work last July. 2 3 MR. BROWN: Okay. CHAIRMAN TUTEN: Devin, where is the -- I 4 see the "Professional Services." Now, are we 5 6 including lawyers and actuaries along with the 7 money managers in that category? 8 MR. CARTER: Yes. 9 CHAIRMAN TUTEN: Okay. All that is aggregated 10 MR. CARTER: Yeah. together. So there was no changes in that. 11 that's why it wasn't in detail. 12 CHAIRMAN TUTEN: Well, let me ask you this. 13 There's still some legal issues floating around 14 out there that may involve the Board, may not. 15 I mean, would it be wise to budget possibly 16 17 for that contingency ahead of time or is 18 everybody comfortable with, you know, if 19 something comes up, we just have to get more 20 money? 21 MR. BROWN: I agree. 22 That's a good question. DIRECTOR JOHNSON: 23 I mean, at this point it's been vetted by the 24 finance committee and City Council. So it would 25 be hard to put the Genie back in the bottle at

1 this point. CHAIRMAN TUTEN: Okay. I gotcha. I just, 2 3 you know, wanted to make sure. 4 MR. CARTER: I think once you consult with 5 counsel and see how much we need, we'll go from 6 there. 7 MR. SCHEU: In all likelihood, Rich, they would probably be less. I think the budget for 8 lawyers is -- is it \$300,000 still, Beth? 9 MS. McCAGUE: That's correct. 10 That's correct. But in any situation where we would be 11 looking for --12 MR. SCHEU: And most of that -- we're not 13 going to have the same kind of expenses as we do. 14 15 MS. McCAGUE: That's correct. And we kept the number, \$300,000, which was high, because we 16 anticipate if there are benefit changes to our 17 plan, that we would need legal counsel's help in 18 making sure that it was all as it's supposed to 19 20 be. 21 Mr. Chairman, if there are any situations regarding litigation, we have no cases right now, 22 23 but should there be one, the Board has agreed we

will work with Office of General Counsel.

they would be -- they would be working with us,

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and if they -- if we decide we need another 1 external attorney, they will help us with that 2 3 too. So they will be part of controlling that 4 expense. 5 CHAIRMAN TUTEN: All righty. Do we have a motion, Chris? 6 7 MR. BROWN: Sure. I'm make a motion to 8 accept it. Second. 9 MR. PATSY: 10 CHAIRMAN TUTEN: Second. Okay. Any more discussion? 11 (No response.) 12 CHAIRMAN TUTEN: All in favor? 13 (Responses of "aye.") 14 CHAIRMAN TUTEN: All opposed? 15 16 (No responses.) 17 CHAIRMAN TUTEN: None. Moving on. Thank you, Mr. Chairman. 18 DIRECTOR JOHNSON: We might have Dan, but before we turn it 19 20 over to him, just for the continuity, Devin is 21 going to bring a request for action under "New Business." And I would ask him if he would 22 23 present that now. 24 MR. CARTER: This is for approval for Northern Trust to offer valuation services to 25

help evaluate the fair value calculations and 1 footnote disclosures for the investments for the 2 3 year-end audit. 4 This is based on new accounting rules that 5 come down. And Northern Trust will offer that 6 service, but also they work in conjunction with 7 Interactive Data Corporation, which would be the valuation service providing information to us. 8 Overall, our investments will still be 9 valuated quarterly, but we have extensive 10 footnote disclosure in the financial statements. 11 And this is just approval for the contract. 12 MR. PATSY: Have they ever done this service 13 for us in the past? 14 This is new. It's a new 15 MR. CARTER: service. Some custodians offer it and some 16 17 don't. I spoke with the City to see if their custodian offered it. They don't know yet. 18 19 again, we just want to go ahead and be ready for 20 it. 21 This is in response to new MS. McCAGUE: 22 accounting rules, correct? 23 MR. CARTER: Yes. New accounting rules, 24 yes.

DIRECTOR JOHNSON:

The amount of the

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contract again, Devin, is what? 1 MR. CARTER: 10,000. \$10,000. 2 3 DIRECTOR JOHNSON: And how long is the 4 contract? 5 MR. CARTER: This is for one year of service itself. Again, this is -- this is new, and we're 6 7 going to see how it flows. Then overall disclosure will be displayed also. So it's not 8 to say the following year it may reduce or 9 decrease depending on the stakeholders. 10 DIRECTOR JOHNSON: All right. So we need a 11 motion to enter into and agreement with Northern 12 Trust Company for \$10,000 for a term of one year. 13 14 MR. DARAGJATI: Can I just --15 DIRECTOR JOHNSON: Yes, sir. 16 MR. DARAGJATI: Just real quick. There was 17 an amendment to Chapter 119 a couple months ago 18 that provides that any new contracts that a 19 public entity enters into with a private entity has to include a provision stating that the 20 21 contract itself is subject to 119. So I'll forward that provision to Devin so 22 23 we can include it in the contract --24 MR. CARTER: Okay. 25 I just wanted to -- because MR. DARAGJATI:

1	the contract is going to look slightly different
2	with that provision. It's not going to change
3	the substance of the contract, but just to make
4	sure that you understand when you're voting that
5	that's going to be included.
6	CHAIRMAN TUTEN: Okay. Now, it says,
7	\$10,000 annual basis, parenthesis, up to 1,000
8	security. I mean, is there any chance that we go
9	over that?
10	MR. CARTER: No.
11	CHAIRMAN TUTEN: No? Okay. Do we have a
12	motion to accept the contract for Northern Trust?
13	MR. PAYNE: I move it.
14	CHAIRMAN TUTEN: We have a motion.
15	MR. PATSY: Second.
16	CHAIRMAN TUTEN: And a second by Mr. Patsy.
17	All right. Any discussion?
18	(No responses.)
19	CHAIRMAN TUTEN: All in favor?
20	(Responses of "aye.")
21	CHAIRMAN TUTEN: All opposed?
22	(No responses.)
23	CHAIRMAN TUTEN: All right.
24	DIRECTOR JOHNSON: Thank you, Mr. Chairman.
25	I think Dan Homes is on the phone. Is he

behind me?

MR. HOLMES: I am. Can you hear me?

DIRECTOR JOHNSON: Hey, Dan. Yes, we can hear you just fine.

MR. HOLMES: Okay, great. Thank you. What do you have first on the agenda?

DIRECTOR JOHNSON: We've got the Monthly Economic Capital Market Update.

MR. HOLMES: Okay. Thank you.

If everyone has that presentation in front of them, I'll hit the highlights and stop for questions.

So the highlights or the big take-away for the month of August was basically that it was characterized by both low volatility in both economic and the financial markets. That lead to basically overall mixed results, but basically flat results for the most part in both the equity and fixed income markets.

So what we saw were basically mixed figures. GDP figures came in lackluster throughout the majority of the world. We did see some -- a little bit of progress in the US labor markets with wages starting to inch up. Jobs were created. 151,000 jobs were created, but it was a

little bit below expectations. However, the unemployment rate remains steady.

But the bottom line there is, is that it marks the 71st consecutive month of job creation, which is the longest on record. GDP grew at 1.1 annualized rate during the second quarter.

One thing to note is that there was on Board revision in the estimate for the first quarter. It was moved up from 0.5 to 0.8 percent for the first quarter.

But the biggest issue is basically it's the third straight quarter for GDP estimates to come in below 2 percent, which is still relatively weak.

The bottom line is the market has discounted any type of rate increase until possibly the end of this year. At that point it's still below 50 percent.

Inventory being replenished from stock had slowed down GDP. It's estimated that replenishing inventory or more inventory moving out in the second half will raise GDP up to about 2 percent by the end of the year for the overall year. So basically slow growth and low inflation continues to be the watch word there.

So what does that -- or how did that translate into returns for the month? If you look a page 2, you see Growth Assets listed there.

Like I said before, it was basically kind of a flat month. The S&P was up 1/10 of a percent. Small cap stocks were up a little bit more, 1.8 percent.

International stocks were also up 1/10 of a percent. Emerging markets, which is the strongest area so far this calendar year, was up 2 1/2 percent. Then high-yield bonds were up a little over a percent as well. So that's -- the growth assets were basically flat to slightly positive in two areas.

Within fixed income, a little bit of a different story. Basically flat to slightly negative returns.

We saw the Barclays Aggregated Index, which is the measure for the domestic investment rate market, was off 1/10 of a percent, and we basically saw credit remain modestly positive.

But on the global side, we saw the dollar strengthen during the course of the month. So as a result -- as of result of that, the

international bonds remain (inaudible).

I think that provides a sufficient background with which to measure monthly returns.

Any questions on the capital market review?

DIRECTOR JOHNSON: No, Dan. You can proceed
on to the Flash Report.

MR. HOLMES: Okay. Thank you.

If you turn to the first page of the Flash Report, you will note that looking at the target asset allocation, you can see that because of the rebalancing that was done when we funded the new small-cap manager, rebalancing within the US Equity market took it exactly to target and it remained that way at the end of the month.

We're slightly overweight in the international equities and fixed income. We're slightly underweight in real estate relative to target, but the bottom line is it remains within the policy range for the end of the month.

At the end of the month you can also see that the total fund was valued at almost \$1.7 billion. And so that's basically a strong growth so far this year.

If you turn to the next page, page 2, we have the -- we have the asset class and total

fund composite returns. And what I'll do is I'll just simply concentrate on the calendar year and fiscal year-to-date figures. They're a bit more meaning.

So looking at the total fund composite, we see that for the calendar year, it is up 6.4 percent so far this year on a net basis. That translates into a 6.13 -- we'll call it 6.1 percent net-of-fees return so far this year.

For the fiscal year, on a gross-of-fees basis, the fund is up 10.1 percent. On a net-of-fees basis, that translates into a 9.7 percent net-of-fees return and above the benchmark, as you can see.

Returns in the majority of the composites at the asset class composites not only have been positive, but a number of them were strongly positive during these periods.

Of note, we see that MLPs have come back.
We've also seen real estate remain fairly strong,
and international equities come back as well.

So moving now to composites, dealing with the US Equity composite first, you can see it's up about 6.4 percent for the calendar year-to-date, and up almost 13 percent for the

fiscal year-to-date, yet it lies under the return on the Russell 3000 Index. Why's that?

It's due to a number of manager issue. In particular, what we've seen so far, Eagle, over the long-term, has produced good net-of-fees performance. Their return has been taken down over the longer time period due to performance in the first quarter of this year where holdings in pharmaceutical stock area hold returns down. I met with them a couple weeks ago to review the portfolio.

One issue that managers like Eagle are having, it's not just restrained to Eagle, is that because of the flight-to-dividend of yield producing sectors, what we've seen is utilities had been bid up. They're leading the way in that particular type of style.

That's usually an area that has very little growth in it, an area usually that Eagle does not have a lot of concentration. And so their underweight in the utilities area continues to be another area that has hurt them relative to the benchmark.

You will see, however, that they outperformed the benchmark for the latest month.

So there is a little bit of relief coming.

Brown also has underperformed. Brown is a longer-term issue, and I think that we'll be revisiting it here with you in the not-to-distant future. With them it continues to be issues of sustainable growth sectors. And companies in general have remained out of favor as the market has performed like it did in 2014, emphasizing the higher yielding sectors.

They are either finding growth companies that are very expensive, or they're not finding growth companies with the right characteristics.

The other manager is Pinnacle. Pinnacle also tends to have an overweight in the biotech area, which has been hurt so far this year with election discussion about the cost of pharmaceuticals and biotech companies. There are a number of specific names in the portfolio.

We visited with them as well, but longer-term performance remains good. They remain on the top tier.

So those were areas that held the portfolio back here so far this fiscal year. The only manager that we're looking at with a great degree of scrutiny in terms of possible replacement is

Brown at this time.

Let me stop and see if there's any questions.

MR. BROWN: I have one question, Dan. In the International Equity market, what's the reason why our managers outperformed the index?

MR. HOLMES: Okay. Within International, a couple things have happened. First of all, I think that the biggest issue is that -- and you'll see on that following page all of your international managers have outperformed so far -- outperformed their benchmark so far on this calendar year.

One of the big issues is the come back in Emerging Markets. Emerging Markets equities have done very well and actually have been the leading sector in the -- or leading part of publicly traded equities, other than MLPs that have come back so far this calendar year.

So exposure with Acadian in Emerging Markets is up over 15 percent this calendar year.

Second issue is within Baillie Gifford.

Baillie Gifford, as you'll recall, underperformed last year. One of the big reasons they underperformed was also due to emerging markets,

and specifically holdings in China. Those holdings and that exposure has reversed, helping out performance.

Silchester. We've gotten used to kind of fairly steady returns. They tend to protect on the downside due to their rigorous stock selection process. Stock selection is the main driver of their overall performance, and they don't deal a lot with emerging markets or have a lot of emerging market exposure.

So in addition to that, also the weakening of the dollar so far this calendar year has also been a wind in the back of international on an absolute basis.

Does that answer your question?

MR. BROWN: Yes. Thanks.

MR. HOLMES: Okay. Great.

So that takes care of the review of the international composite. As I said before, fiscal year is up over 10 percent, which has also been helpful, and we also noted a lot of relative performance has been good.

In Fixed Income, it's also above the benchmark by a modest amount, and on an absolute basis so far this calendar year, it's up over 6

percent. So some of the reasons are as follows:

First of all, on the Thompson Siegel portfolio, they continue to overrate credit. That credit overweight has led to better performance for them over time.

In addition to that, within the portfolio as well, a little bit earlier this year, the leverage loan portfolio on an absolute basis so far this calendar year, bank debts or leverage loans have come back a little bit.

We continue to rely on that for the time being for interest rate protection and also a little bit of high yield exposure. And, again, that will be going away when the coreplus managers are funded.

In the two other areas that have basically provided diversification and competitive returns, real estate and MLPs have also held up fairly well on an absolute and relative basis so far this fiscal year and calendar year.

So with regard to real estate, it's up over 9 percent in the fiscal year-to-date basis and over 5 percent for the calendar year-to-date.

Those are both on track with our long-term expectations or slightly even -- slighter higher

than our long-term expectations.

We expect that to get down to a range of 6 to 9 percent on a go-forward basis, as we see capital appreciation of properties start to slow down and we also see income starting to slow down.

It has not turned negative, but we're mindful of where valuation is. Both managers continue to outperform the rest of the managers in that sample.

And then, finally, the MLP managers. MLPs have turned around so far this calendar year.

Also, the fiscal year-to-date return captured that nicely, up over 12 percent. Both managers over time have outperformed the benchmarks.

The benchmarks -- I'm sorry, closer return over the calendar year, the two managers have underperformed the benchmark. That underperformance was due to a quality issue.

Earlier this year when MLPs started to come back, the lower quality issues came back more at higher appreciation, especially as you get closer to the well head, the quality of those tends to go down.

The bottom line is that's not areas that

traditionally the two managers have had a great deal of weight because of the risk. They like the low risk areas like the long-haul oil and natural gas pipelines. And those have traditionally provided steady returns with a lower volatility.

The bottom line is the economic sector has come back. Your managers have participated and it's helped out overall on portfolio returns.

I'll stop there and see if there's any questions.

DIRECTOR JOHNSON: No, Dan. Thank you very much.

MR. HOLMES: Okay.

Just so the Board knows, the Financial
Investment Advisory Committee has asked me to do
more of a detailed report and continue the
discussion, active versus passive, looking at
some of the managers who have underperformed over
a longer time period, and we'll begin digging
into that in more detail with that particular
committee, and I will report back any findings to
the Board accordingly.

DIRECTOR JOHNSON: Thank you, Dan.

Now, Dan, before you go, do we have an

authorization to transfer funds this month?

MR. HOLMES: I'm sorry. Say again. I didn't hear you.

DIRECTOR JOHNSON: Do we have an authorization to transfer funds this month? I'm assuming we need to liquidate in order to meet payroll. Is that recommendation coming from you?

MR. HOLMES: I don't believe you need the authorization from me. I think you need the authorization from the Board.

I have recommended rebalancing. I believe that what was needed was -- let me get the -- \$105 million and \$500,000. So it's 105,500- for the transfer.

I have recommended that that be split roughly 60/40 between equities and fixed income, being taken from the Northern Trust S&P Index Fund on the equity side and the Northern Trust Bond Index Fund on the fixed income side.

(Inaudible) will be replenished the first week of December, is my understanding.

(Inaudible) for the funds will save on transaction costs and also help us maintain some of the protections we have against interest rate risk and also maintain high yield exposure.

Did that answer your question, Tim? 1 DIRECTOR JOHNSON: It does. I'm going to 2 ask for a little bit of clarification for the 3 4 benefit of the Board. 5 There will be actions that occur after the 6 Board Book is published. This was one of those 7 actions, a motion to rebalance it. Dan, I'm assuming your recommendation on how 8 to rebalance, you've already presented that in 9 writing to Devin? 10 MR. HOLMES: Yes, I have. 11 DIRECTOR JOHNSON: All right. So since we 12 have it in writing, if you could just summarize 13 your recommendation so the Board can take action, 14 I would appreciate it. 15 MR. HOLMES: So the summarization I 16 17 provided, I sent it to Devin yesterday. 18 And so the total amount of the rebalancing needed or the liquidation needed was 19 \$105,500,000. So it's 105,500,000. 20 21 I recommended that that be split as follows: 63,300,000 be liquidated from the EAFE Index 22 23 Fund. I misspoke earlier. I didn't mean the I meant the EAFE Index Fund. And 24 S&P. 25 42,200,000 from the Northern Trust Aggregate

Index Fund. 1 That gets you the 105,500,000 you need for 2 3 repaying the City, and 1 million you need for 4 operating expenses. And that works out to be 60/40 to remain in balance with the target asset 5 allocation. 6 7 MR. PATSY: Dan, this is Rick. I want to make sure I heard you correctly. Did you say the 8 63,300,000 from the EAFE fund or from the S&P 9 500? 10 MR. HOLMES: Yeah. I misspoke earlier. 11 It's the EAFE fund, not the S&P fund. 12 Why EAFE and not S&P? 13 MR. PATSY: MR. HOLMES: Because we're overweight in 14 international relative to target. In addition to 15 that, the -- we're also overweight on the fixed 16 income side as well. 17 18 MR. PATSY: So does this bring us back into balance? 19 MR. HOLMES: 20 Yes. 21 MR. PATSY: Exactly? 22 MR. HOLMES: I'm sorry? 23 MR. PATSY: Exactly?

MR. HOLMES: Did you say exactly, Rick?

MR. GREIVE: Exactly into balance.

24

25

MR. HOLMES: No, not -- it will be close, 1 but not exactly the balance. 2 3 MR. PATSY: I hate to -- I hate to see us 4 sell out of the relatively cheap market segment. 5 MR. HOLMES: We still have -- we still have 6 exposure there with the other managers. 7 MR. PATSY: Yeah. MR. HOLMES: We're also talking about the 8 time period between October 1st and the first 9 week of December. 10 11 MR. PATSY: Okav. MR. HOLMES: And, again, it's also designed 12 to minimize transaction costs. 13 MR. BROWN: You're saying you would prefer 14 that more come out of the index? 15 16 MR. PATSY: No, I'm perfectly fine taking it 17 from the index funds. What I'm saying is, US 18 equity markets have done really well. 19 MR. BROWN: And the S&P has outperformed our managers in the US markets as well. So, yeah, 20 21 it's king of interesting that we're taking out of pretty much one of our best performing areas in 22 23 lieu of taking it out of international market. 24 Yeah, I can see the confusion. 25 So basically what I hear you MR. PATSY:

saying is, keep your money where it's expensive and sell it out where it's cheap.

MR. BROWN: No. I'm saying I can see your question and why you framed it the way you did.

Just looking at our returns, Dan, how much again are we looking to take out? Can you just -- those two numbers again that add up to the 105 million, can you --

MR. HOLMES: Yeah. So the total amount that we need is 105,500,000. So it's 105,500,000. I split that as follows: 63,300,000 from the EAFE Index Fund and 42,200,000 from the Northern Trust Aggregate Index Fund.

MR. BROWN: And your issue is that we're taking it out of an area where it's cheaper to keep it in, but we're taking it out of an area that performed a lot less than --

MR. PATSY: Yeah. The way I think about this is, when you have the market segment that is outperforming another market segment, you're effectively taking chips off the table and allowing theoretically that cheaper asset class to catch up. And at some juncture, you know, the markets tend to be very cyclical.

MR. BROWN: Sure.

MR. PATSY: So at some juncture that 1 performance ought to narrow. 2 3 MR. BROWN: Right. 4 MR. PATSY: And if you're taking it out of 5 the cheap asset class, you're buying high and 6 selling low. 7 MR. BROWN: Sure. Dan, did you hear what he said? Dan? 8 MR. HOLMES: Yes, I'm here. 9 MR. BROWN: Okay. Can you respond to that? 10 I can't tell the Board what the 11 MR. HOLMES: market is going to do over a two-month time 12 period. 13 As I look at it, I want -- my first concern 14 is to minimize transaction costs, hence, the 15 taking it from the index funds. I looked at 16 where asset allocation was at the end of the 17 18 quarter, and we're overweight in both fixed income and -- fixed income and the international 19 20 equity as well. And so I think those are the most -- the two 21 22 most important areas or two most important 23 considerations in taking it. I agree that fixed income -- I'm sorry, 24 25 strike that. International going forward basis

looks cheaper than the US market, but I can't tell you what performance is going to be or whether that's going to be borne out into better performance or worse performance, and I can't tell you what the value of the dollar is going to do over the next two months either.

And so I think that I'm going to try to keep it as close to target asset allocation as I can for that two-month period, and I will be again rebalancing exactly the target or as close to target as we can with the December contribution.

MR. BROWN: Okay. So he's looking at it through the lens of target allocation.

MR. PATSY: Yeah, I get it, Dan. And I appreciate where you're coming from as far as taking the index funds. I don't disagree with that at all.

You know, are you going to be able to generate the cash relatively easily? I'm just a little wrapped around the axle with taking it from international as opposed to domestic.

That's all.

In fixed income, I agree wholeheartedly.

I'd be inclined to take the whole thing from fixed income.

MR. GREIVE: Mr. Chair, if I may.

CHAIRMAN TUTEN: Go ahead.

MR. GREIVE: Dan, just from listening to the back-and-forth between you and Rick and Trustee Brown, a potential solution, not to throw off your recommendation too far, but, you know, this would take us to about 1 percent underweight in international, just based on napkin math.

If the goal is to achieve the target allocation and also maybe make Trustee Patsy happy with not taking chips off the table in a cheap asset class, but instead maybe taking a few chips off the table in a more expensive asset class, can we reduce the 63 million that we're getting from the EAFE Index Fund, by, say, 20 million, which is about 1 percent of fund assets, and take the 20 million from the Northern Trust S&P Index Fund to pull a little bit of money off the table in domestic as well, given the recent run in performance.

So you'd have something more like 20 million from the S&P 500 Index Fund and then 43.3 from the EAFE Fund, and 42.3 from the Fixed Income Fund.

I think that would get us pretty close to

target allocation, and I think it would make Rick 1 happy. But he's one vote out of five Board 2 3 members. You know, just a suggestion. 4 MR. HOLMES: Joey, you're always the 5 diplomat. MR. GREIVE: I'm just a moderator here. 6 7 MR. HOLMES: I mean, that's fine with me. If the Board is worried about that relative --8 well, first of all, long-term -- using the 9 long-term time horizon, Rick and I are on the 10 11 same page. What we're talking about here is something 12 that's over basically a two-time horizon. 13 So if the Board wants to split that 63 and, say, take 14 approximately 20 million of the 63 million from 15 the S&P Index Fund so that it's kind -- exposure 16 is split between domestic and international, 17 that's fine with me. 18 19 MR. PATSY: Thanks, Joey. 20 MR. BROWN: Thanks, Dan. 21 DIRECTOR JOHNSON: All right. We need a motion to approve that recommendation. 22 23 CHAIRMAN TUTEN: We need a motion to approve 24 the three-way split? Three-way split, yeah. 25 MR. BROWN:

1	CHAIRMAN TUTEN: So we can
2	MR. PATSY: I'll make that motion.
3	CHAIRMAN TUTEN: You'd better. Second?
4	MR. BROWN: I'll second.
5	CHAIRMAN TUTEN: We have a motion and a
6	second. Calls for the question.
7	Any further discussion? Bill?
8	MR. SCHEU: No. I just want to say that
9	this is another reason that the diversity of
10	people on the Board really helps us because
11	and for that matter, Joey's experience is really
12	helpful for those of us who don't do this every
13	day.
14	So I want to thank Rick and Joey for this
15	and Dan, because I think it shows the strength of
16	the Board and its diversity.
17	So thank you.
18	CHAIRMAN TUTEN: All righty. That's it.
19	All in favor?
20	(Responses of "aye.")
21	CHAIRMAN TUTEN: Any opposed?
22	(No responses.)
23	DIRECTOR JOHNSON: I appreciate it.
24	This has been a great meeting. As Bill
25	said, this has been a robust discussion. I think

1 the plan is the better for it. Thanks, Joey, for your input. 2 3 Dan, please modify your recommendation in 4 writing so that we can execute it. 5 And before we conclude, I just want to 6 reiterate welcoming our City Council 7 representative, our liaison, Chairperson Anna Brosche. Thank you for being here. 8 Thank you. 9 MS. BROSCHE: DIRECTOR JOHNSON: You're welcome. Please 10 come back. 11 (Laughter) 12 MR. SCHEU: Could I ask a question before we 13 leave? 14 DIRECTOR JOHNSON: Yes. 15 16 MR. SCHEU: Beth had pointed out in 17 connection with Steve Durden's report a proposed 18 resolution. And I know we passed a motion. I want is to make sure that we did what we were 19 20 supposed to do. 21 Should we also pass the resolution, or did the motion cover it? 22 MS. McCAGUE: Bill, thank you for asking the 23 question. We do have a resolution to document 24 25 this, and I think it would be very appropriate

for the Board to approve the resolution itself. 1 CHAIRMAN TUTEN: What was the resolution 2 3 again? 4 MR. SCHEU: I think that's in the booklet, 5 and I would move the resolution, if that's 6 appropriate. MS. McCAGUE: I think it would be 7 appropriate for Bill to read the resolution, and 8 then you-all would vote on that as a supplement 9 to the motion you made to approve the Office of 10 General Counsel's opinion. 11 DIRECTOR JOHNSON: So we have an opinion 12 of --13 MR. SCHEU: Have you-all not had that --14 DIRECTOR JOHNSON: -- pertaining to counsel 15 with respect to the community service officers. 16 17 We accepted that opinion. Now you're resolving to direct me to administer that. 18 19 MR. BROWN: Sure. 20 DIRECTOR JOHNSON: So Bill is going to read 21 the resolution. Thanks, Bill. MS. MANNING: Bill, we do have a copy. 22 23 MR. SCHEU: (Reading): "Whereas, Section 37.201 of the Jacksonville Ordinance Code states 24 25 public service officers filling temporary

positions at the Jacksonville Sheriff's Office are not permitted to be members of the Jacksonville Police and Fire Pension Fund; and,

"Whereas, the General Counsel of the City of Jacksonville issued an opinion dated August 4, 2015, which concluded that community service officers were and are full-time employees of the City of Jacksonville, and they're now entitled to be in the General Employees Pension Plan, and concludes that community service officers have the same rights as any other full-time City employees who become members of the JPFPF but who were not in the GEPP, it appears that they are entitled to purchase time-service credit for previous full-time employment; and,

"Whereas, because these community service officers may join GEPP, if they become members of PFPF without a break in service, they too will have the same transfer rights as any other member of GEPP who becomes a member of PFPF without a break in service,

"Now, therefore, be it resolved that the administrator is hereby authorized to accept applications to purchase or transfer time service from members of the fund who wish to purchase or

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1
         transfer time served as a community service
         officer and further to process those applications
 2
 3
         under the terms normally afforded to other City
 4
         employees who are purchasing or transferring
         former City time served."
 5
 6
             I so move.
 7
             CHAIRMAN TUTEN: Need a motion.
             MR. PATSY: I'll make the motion.
 8
              CHAIRMAN TUTEN: Got a motion. Need a
 9
         second.
10
              MR. PAYNE:
                          Second.
11
              CHAIRMAN TUTEN: We have a motion and a
12
         second. Any discussion?
13
14
              (No responses.)
              CHAIRMAN TUTEN: All in favor?
15
              (Responses of "aye.")
16
17
              CHAIRMAN TUTEN: All opposed?
18
              (No responses.)
19
              CHAIRMAN TUTEN:
                               None.
20
              MS. McCAGUE:
                            Thank you.
              DIRECTOR JOHNSON: Thank you, Mr. Chairman.
21
22
         Thank you, everybody. I guess we can adjourn.
23
              CHAIRMAN TUTEN: If that will do it, the
24
         meeting is adjourned.
25
              (The meeting concluded at 10:28 a.m.)
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## CERTIFICATE OF REPORTER I, Denice C. Taylor, Florida Professional Reporter, Notary Public, State of Florida at Large, the undersigned authority, do hereby certify that I was authorized to and did stenographically report the foregoing proceedings, pages 3 through 78, and that the transcript is a true and correct computer-aided transcription of my stenographic notes taken at the time and place indicated herein. DATED this 3rd day of October, 2016. Denice C. Taylor, FPR Notary Public in and for the State of Florida at Large My Commission No. FF 184340 Expires: December 23, 2018