

JACKSONVILLE POLICE AND FIRE
PENSION FUND BOARD OF TRUSTEES
SPECIAL MEETING

DATE: January 5, 2014

TIME: 8:30 a.m. to 12:00 p.m.

PLACE: Jacksonville Police and Fire Pension Fund
One West Adams Street
Suite 100
Jacksonville, Florida 32202

BOARD MEMBERS PRESENT:

Walter Bussells, Board Chair
Nathaniel Glover, Jr., Board Secretary
Adam Herbert, Trustee
Larry Schmitt, Police Trustee
Richard Tuten, III, Fire Trustee

ALSO PRESENT:

John Keane, Executive Director-Administrator
Debbie Manning, Executive Assistant
Robert D. Klausner, Board Counsel

Kevin Stork, Controller
Joey Greive, Fund Treasurer
C. Ronald Belton, Chief Financial Officer

This cause came on to be heard at the time and place
aforesaid, when and where the following proceedings
were reported by:

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January 5, 2015 8:30 a.m.

CHAIRMAN BUSSELLS: I believe it's 8:30. I call the meeting to order.

MR. KEANE: Will everyone please rise and join with us as we observe a moment of silence for our following deceased members:

S.P. Acosta, retired fire captain; Ed Defoor, retired police officer; Gary F. Keys, retired fire chief and former member of the Pension Advisory Committee; and Edward P. Lowstuter, retired fire division chief.

(Pause)

MR. KEANE: Amen.

Please remain standing and join me as we pledge allegiance to the flag of the United States of America, and to the Republic for which it stands, one nation, under God, indivisible, with liberty and justice for all.

Thank you very much. Please be seated.

CHAIRMAN BUSSELLS: We'll open the public speaking of the meeting. I have one request to address the Board from Bill Gassett.

Mr. Gassett.

MR. GASSETT: My name is Bill Gassett, and

1 I'm on record here to speak as a private citizen
2 taxpayer.

3 I want to begin by saying that this concept
4 of shared sacrifice, which is essentially the
5 efforts of what you've done, is entirely false.
6 You folks have done nothing wrong. From my
7 perspective, all I've seen is the give-back comes
8 from the Police and Firemens' Fund Pension Fund.

9 The second point is you have made your ROI
10 (interrupting cough) able to do, so it further
11 indicates it. The failure has been on the part
12 of somebody else.

13 Number 1: As you know, I've been a strong
14 proponent to repeal or get rid of that 20 percent
15 requirement bond rule.

16 I will tell you that you must insert in
17 there, as I've said before, that it must be dealt
18 within the year's time, because if you don't put
19 a timetable on it, I can absolutely, positively
20 guarantee it will never get done.

21 I took the liberty here of quoting, I think,
22 the Florida Times-Union January 2, the article by
23 Mr. Bauerlein, who did a fine job here. And it
24 shows the economic impact of the 20 percent rule.

25 If you go to the next page behind the

1 newspaper article, you will see the impact of the
2 numbers. And I believe that according to his
3 report, you folks would be at roughly 46 percent.
4 Had that \$108 million that's been denied the
5 pension fund because of this silly rule for the
6 last ten years, was added back into it as it
7 should be, or could be, you'll have raised the
8 bar to 50 percent. That's a lot closer to the
9 goal line than 46 percent. It actually would be
10 higher had we gone back further in time.

11 My next point is that on any obligation the
12 city has signed on to make good strides in this
13 effort, please include in your discussions with
14 them -- you could do this because it's open
15 bargaining agreement, that any late payment has a
16 7 and 1/2 percent accrual rate. So if they miss
17 one year of that \$40 million, they make up the 7
18 and 1/2 percent going forward.

19 My third point is, is that the -- actually
20 put in a fixed amount number on the required
21 minimum-maximum deposit each year. Based on the
22 number of new hires, you can calculate quite
23 accurately how much each person should have
24 dropped to his or her account. So that in the
25 20-, 25- and 30-year period, they will have the

1 amount necessary so you won't have to meet this
2 way every seven or eight years to figure out what
3 went wrong.

4 The current approach analysis on how big the
5 bubble is, is entirely inaccurate. It's entirely
6 wrong, and that's what has gotten you guys here
7 in the first place. And also make that a
8 requirement, that if they do not make the annual
9 required deposit to the account, that the
10 agreements that you signed are null and void at
11 that point.

12 It's extremely important here that you do
13 that because you will be faced with hard rigors
14 in two or three years.

15 Somebody mentioned the concept of biting the
16 bullet at the last meeting. You're not really
17 biting the bullet. What you're doing if you
18 adopt some of these thoughts is actually taking
19 on the leadership role that has somehow been only
20 slightly observed in the last 12 to 18, 24
21 months. This is a group that can do it.

22 As a closing point, please forget the JEA
23 proposal. It's a triple at-risk issue and
24 extremely complicated. I would say just give it
25 a nice, casual reading, but let it pass.

1 Thanks very much and Happy New Year.

2 CHAIRMAN BUSSELLS: Thank you, Bill.

3 Close the public speaking session of this
4 special meeting. And now we'll get to the
5 matters at hand.

6 Let me suggest a way to process the many
7 elements of the 64-page ordinance that council
8 enacted three weeks or so ago now and see if this
9 makes sense to everyone in terms of efficiency to
10 get through this.

11 My thought would be that we start sort of
12 where we left off at our last special meeting
13 back on the 22nd, which are the financials, the
14 formula for the calculation of the pension
15 benefits. Things like the prospective new hires
16 and their plans, the COLA, the DROP, the base and
17 so forth. Process those, take a vote, see where
18 we stand and figure out whether a majority of the
19 Board can support it or not.

20 Then go to governance, what I'll call
21 governance.

22 Am I speaking loud enough? Help me. So I
23 need to talk loud.

24 Then go to governance, which are things
25 like, you know, the process we use to set the

1 salary for executive directors, the recruitment
2 for executive directors, things that are already
3 done and we're doing. And, really, the ordinance
4 is, in some sense, duplicative and redundant;
5 but, nonetheless, we're already doing it, but I'm
6 talking about governance.

7 And then finally the third of the three
8 would be the legal issues; that is to say the
9 issues that our counsel, Bob Klausner, has
10 evaluated and written a summary memorandum for
11 us.

12 The general counsel has weighed in with
13 additional analysis and commentary and
14 explanation about the legal status or standing of
15 the relationship as between the fund and the city
16 going forward, depending on what's done here.

17 So my thought would be to deal first with
18 the financial benefits for members, then
19 governance, then legal status or the condition of
20 the final documents to memorialize whatever
21 changes are made, if that makes sense to
22 everybody.

23 Okay. So let's start with what are referred
24 to in the ordinance as, John, I believe, Group 2
25 members.

1 MR. KEANE: Right.

2 CHAIRMAN BUSSELLS: That is not current
3 employees, but those that would be hired after
4 the effective date of whatever changes are
5 ultimately approved by the parties. I think we
6 were kind of wrapping up there and had a good --
7 a good, full discussion of that issue at our
8 special meeting two weeks ago.

9 And so I would suggest because of its
10 importance and complexity, we start there.

11 Sheriff, I think you had some thoughts you
12 wanted to share with us to kind of open up the
13 dialogue on that one.

14 And then I would intend, on each issue as we
15 go through it, to call for a motion and a second,
16 take a vote on what was enacted by the city
17 council. If there is majority support for what
18 was enacted, we move on to the next one.

19 If there is not majority support for what
20 was enacted, then what I would like to do is --
21 the executive director, at our request, in his
22 memorandum to the Board, consider what
23 alternatives could attract a majority support of
24 the Board, to suggest going forward from here.
25 If that would be in the process.

1 And, John and Bob, I'm looking at you-all
2 particularly to make sure I'm not missing
3 something or some additional part about the most
4 efficient way to ensure we address everything,
5 address it completely, but also address it in the
6 proper form, given the legal relationship of all
7 the parties here. Does that make sense?

8 MR. KLAUSNER: Yes. I'm fine with your
9 suggestion.

10 MR. GLOVER: If I remember correctly, we
11 were looking at those things that we had already
12 kind of given agreement on, a mediated agreement.
13 And I wanted to look at the new hires and what we
14 were offering the new hires.

15 And the reason I was so interested in the
16 new employee pension design, because probably I
17 need a little bit more knowledge of what to look
18 for, and I just wanted to make certain that we
19 understood as a Board that here in Jacksonville
20 we require police officers to have a college
21 degree.

22 And in that sense we really do have to make
23 certain that we're competitive in our offerings.
24 If we don't, I mean, it's just -- it would be
25 low-hanging fruit for a person who would have

1 those kind of credentials to have a choice, and
2 we just have to be competitive.

3 That being said, I know we had already voted
4 on the mediated agreement, and I indicated at the
5 time I did not say I would not support it, I just
6 wanted to look at it.

7 And just for the record, I'm a little
8 concerned about the offerings. I'm very
9 concerned, but I do know that from my fiduciary
10 responsibility, I just have to make certain that
11 there is -- there is enough officers coming in in
12 order to support the pension ongoing.

13 So we're talking about in kind of a general
14 way a trustee responsibility to ensure that we've
15 got people coming in the door. And although I am
16 concerned about the design, I still -- I still
17 think that we -- we had indicated that we would
18 support it and I will support it.

19 MR. TUTEN: Gentlemen, do you have a
20 section -- don't you have a section in your
21 little write-up of everything addressing that?

22 MR. KEANE: Yes. It's on page 12.

23 MR. TUTEN: Okay. The reason I brought that
24 up, it's something we can look at and I've
25 obviously got a few comments to piggyback with

1 the sheriff.

2 Looking at the paper sent over by Mr. Hand,
3 comparing the current proposals for the new guys
4 versus the FRS, there's a few things in there
5 obviously that are just a little bit different.

6 The biggest -- the biggest thing, what this
7 doesn't show is the fact that for -- well, for
8 comparing the 10 percent that the new guys are
9 going to put in and what they're getting versus
10 what the 10 percent for the guys in the FRS are
11 getting, it's not competitive simply because the
12 FRS guys get to keep Social Security, 100 percent
13 on top of. Now, I don't know exactly how much
14 that is a month, but I'm sure it's a pretty good
15 chunk.

16 And not only that, it's okay to compare to
17 FRS, but all the other medium and larger
18 departments as far as years they can retire, my
19 biggest problem personally with the new deal is
20 the penalty aspect of the pension. I know we
21 need guys to work longer. I know that's the goal
22 here, but it seems that it's more of instead of
23 the carrot versus the stick, it's more of a stick
24 versus a carrot.

25 In other words, if you want firemen to work

1 longer, it's simple. Just give them a little
2 more money and they will work longer. But the
3 penalty aspect of it, if you don't do 30 -- you
4 offer an early retirement at 25 years, but truly
5 you don't because you penalize everybody for
6 going to 25, if you don't do 30. You say we have
7 a DROP at 30, but truly you don't because if you
8 go to a backdrop to 25, they penalize you those
9 five.

10 In other words, that's my biggest concern,
11 to piggyback with the sheriff. If we're really
12 and truly going to be honest about this and think
13 that this is going to be attracting people to
14 stay long-term, I have no doubt that people will
15 come here to work. That's not the issue. People
16 are always going to want a job, but once they get
17 that job and that experience and they stay here
18 three or four years and the city has paid for all
19 their qualification upgrades, they're going to
20 bolt because they're going to do just what we're
21 doing right now.

22 Wait a minute, Orlando, Jacksonville. Wait,
23 hold on, no, I'm out of here. I realize as the
24 pension board we don't set benefit levels. I
25 know we can't control the city. I understand

1 that. I want to go on the record, I understand
2 that, you know. That's not what we're doing here
3 and there's collective bargaining and all that
4 good stuff down the road. That's going to be
5 part of it.

6 But I just want to be sure that we get on --
7 whether it's 5 years, 10 years, 15 or 20 from
8 now, they're going to go back in time and they're
9 going to be warned that, this is the reason why
10 you can't find qualified applicants. Or they're
11 leaving. And I believe what Sheriff Rutherford
12 said one time. It costs them how much money per
13 employee that left early? Was it three-quarters
14 of a million dollars by the time you train them,
15 hire them?

16 You know, I know this administration is not
17 going to have to deal with that. The next one is
18 not going to. But I just want to be sure that
19 people know that this is not competitive compared
20 to FRS or other departments of like or even
21 similar size. It's just not. And it goes about
22 it the wrong way, in my opinion. That's all.

23 CHAIRMAN BUSSELLS: I would observe, in
24 addition, we would include here what was enacted
25 by the city council, the share plan for the

1 chapter funds.

2 I'm not suggesting that will be comparable
3 over time with Social Security. I do not believe
4 it will, but it's something that is not present
5 now that could be over time, for a 30-year
6 person, not insignificant based on, you know,
7 what the state revenue sharing is. That
8 partially ameliorates the point, but I think
9 that.

10 John, before I ask for a motion on the Group
11 2 member provisions in the ordinance, would you
12 summarize -- I believe you recommend approval, as
13 we had done back in June, by resolution. It was
14 not appropriate to actually vote on it then
15 because the council did not act on it, so that
16 would have been inappropriate.

17 Your recommendation on the Group 2
18 members -- and if you could include the subject
19 to be sure we all understand it the same way.

20 For Group 2 members, those not currently
21 employed but to be hired after an effective date
22 in the future, changes to their benefit structure
23 for retirement purposes, how that would be
24 handled were there to be changes, were the city
25 to discover, some future administration, they

1 said we cannot get efficient qualified people to
2 our high standards here in Jacksonville for both
3 fire and police.

4 MR. KEANE: Yes, sir. Essentially the new
5 employees would receive a maximum retirement
6 benefit of 75 percent after 30 years. It's a
7 basic 2.5 percent benefit straight up the line.

8 We should note that in the ordinance, the
9 mathematics in the chart are incorrect. That's
10 just a scrivener's error or somehow, but we need
11 to put that in there so they can fix it when they
12 go back.

13 The benefit for new employees, as the
14 sheriff has pointed out, which Rich Tuten has
15 pointed out, as Chief Schmitt has talked about
16 and others, are substantially lower than many
17 other jurisdictions.

18 The benefit of working for the City of
19 Jacksonville, it's a large organization and
20 there's a lot of upward motion. We recommend it
21 because we realize people are living longer, and
22 most people that are retiring now are retiring
23 due to the panic situation, the rah-rahing of,
24 we're going to change this, we're going to change
25 that, driving people to leave. We are losing

1 otherwise good people who would stay.

2 We saw when the -- on the normal -- the
3 regular board agenda in December 40-some-odd
4 people that applied for the DROP. When they
5 found that it wasn't going to go into effect
6 right away, we had half a dozen or more withdraw.

7 Solving this turbulent situation will bring
8 calm, hopefully, amongst the membership that are
9 very, very nervous and upset about their future
10 benefits and how they may be handled.

11 Future changes for Group 2 people would be
12 handled through the collective bargaining process
13 years out from now.

14 CHAIRMAN BUSSELLS: But that would start
15 within three years for Group 2 members; that is
16 to say, were this to become effective in 2015,
17 those hired after the effective date, their
18 benefits could be changed through the collective
19 bargaining process not involving the fund
20 immediately, so to speak, or, you know, the
21 three-year cycle.

22 MR. KEANE: Under the city council proposal
23 they could, not under the proposal that we agreed
24 with the administration.

25 CHAIRMAN BUSSELLS: Yes.

1 MR. KEANE: It was going to be set in place
2 for ten years --

3 CHAIRMAN BUSSELLS: Yes.

4 MR. KEANE: -- to compensate for this
5 additional hundred-million-plus dollars in
6 chapter funds and other reserve accounts.

7 CHAIRMAN BUSSELLS: Yes. And we're talking
8 just about the Group 2 members now and the
9 changes coming to their benefit design going
10 forward.

11 MR. KEANE: Right.

12 CHAIRMAN BUSSELLS: And where would you come
13 down on what's actually in the city council
14 ordinance to changes, if any, to the Group 2
15 members' benefit in the future?

16 MR. KEANE: As I pointed out, Mr. Chairman
17 and Trustees, the mathematics in the chart need
18 to be adjusted.

19 CHAIRMAN BUSSELLS: It's just a numeric
20 number change?

21 MR. GREIVE: Which chart, Mr. Keane?
22 Mr. Chairman, if I may?

23 MR. KEANE: The chart that's on page 37.

24 CHAIRMAN BUSSELLS: In the ordinance.

25 MR. KEANE: And also in that handout that

1 you have there.

2 MR. TUTEN: So page 13 of the handout?

3 MR. KEANE: It's on page 14 of the handout.

4 These numbers don't work. These are
5 leftover numbers from Gainesville. And we
6 pointed out they didn't work in Gainesville. And
7 they were adopted into here. At any rate, that's
8 something that the city council can look at
9 sometime off in the future.

10 Benefits for current employees will be
11 preserved under our proposal, under the agreement
12 we had with the administration. The council
13 ordinance changes that somewhat where that, after
14 three years, they would be able to potentially
15 declare an impasse and then change something.

16 CHAIRMAN BUSSELLS: So, therefore, if right
17 out of the gate in years one, two or three, the
18 concerns that have been articulated well by the
19 sheriff and Lieutenant Tuten materialize, and the
20 city wanted to change the benefit structure to be
21 able to attract, they could do it under the way
22 the ordinance was enacted.

23 MR. KEANE: Right.

24 CHAIRMAN BUSSELLS: Immediately and in the
25 regular collective bargaining process prescribed

1 by law.

2 MR. KEANE: Right.

3 MR. HERBERT: Mr. Chairman, I move for
4 approval of the ordinance provisions related to
5 Group 2 membership with an understanding that
6 Mr. Keane and/or counsel will point out to the
7 council the errors in the table that we have
8 before us.

9 CHAIRMAN BUSSELLS: The Medicare tables?

10 MR. HERBERT: The arithmetic errors, right.

11 CHAIRMAN BUSSELLS: Is there a second?

12 MR. GLOVER: Second.

13 CHAIRMAN BUSSELLS: Any further discussion?

14 MR. TUTEN: Yeah. On that note, John, and
15 for the rest of the Board members, we give it
16 back to the council to straighten up the numbers.
17 Okay. Do we need to bring it back here again to
18 approve it, I mean, to make sure it's right? I
19 don't want to vote on something and have it turn
20 out not to be fixed.

21 MR. KEANE: Under the normal procedure, it
22 would come back. But we could defer that to them
23 to resolve.

24 CHAIRMAN BUSSELLS: If I could ask, not
25 unlike the ordinance was enacted, I believe,

1 could we -- can the Trustees delegate to our
2 counsel and executive director the authority to
3 agree to correction of scrivener's errors that
4 are nonmaterial, nonsubstantive errors, like the
5 one we're talking about here, without having to
6 bring it back for formal vote and approval?

7 MR. KEANE: We could do that.

8 MR. HERBERT: That was the intent of the
9 motion, Mr. Chairman.

10 CHAIRMAN BUSSELLS: Yeah. That's what I
11 thought. I just wanted to be sure. Because
12 that's sort of what the ordinance said at the
13 end, I think, was respective counsels can get
14 together and work out things that were not
15 substantive material but appeared simply to be
16 drafting errors, scrivener's errors, arithmetic
17 errors.

18 And, Joe, I'm going to come back to the
19 table because I see a puzzled look on your face
20 which gives me some concern about the arithmetic,
21 but we'll do that after.

22 So I have a motion and a second. Any there
23 any further questions or comments?

24 MR. SCHMITT: Unfortunately, I think this is
25 beyond our authority for the new hires, but I do

1 think it's a mistake. I think it's penny wise
2 and pound foolish. Again, we're going to be
3 paying for this again in five years and in ten
4 years with the results of this implementation of
5 these substandard benefits.

6 But, again, I think it's beyond this Board's
7 control.

8 CHAIRMAN BUSSELLS: Any further questions or
9 comments on the motion?

10 All in favor, say "aye."

11 (Responses of "aye.")

12 CHAIRMAN BUSSELLS: All opposed, same sign.

13 (No responses.)

14 CHAIRMAN BUSSELLS: Carries unanimously.

15 MR. TUTEN: Quick interjection, John, and
16 for the Chairman.

17 The city council is still pushing to have
18 the current agreement thrown out and be able to
19 collectively bargain in three years. Is that the
20 current status?

21 MR. KLAUSNER: The way in which the council
22 proposal is written, that the ability of the
23 council to take unilateral action, which is how
24 the collective bargaining process can end if the
25 parties are unable to reach agreement, it would

1 begin again within the next bargaining cycle.

2 You know, if you're in the middle of an
3 agreement, it would be whenever the next
4 agreement comes around, so which would be a
5 maximum of three years.

6 The collective bargaining law limits
7 collective bargaining agreement lengths to three
8 years. Not because they don't think long-end
9 agreements are okay. The purpose, if you read
10 the statute, is to allow the employees to change
11 unions or have no union every three years.
12 They're given that choice. That's why that's in
13 there.

14 But the short answer to your question is the
15 way the council draft is written, that applies to
16 both current employees as well as the Group 2
17 employees.

18 MR. TUTEN: Is there -- should we not
19 structure this agreement to explicitly state that
20 this -- I mean, I know we have -- we're going for
21 the ten years and all that good stuff, but there
22 seems to be either some willful negligence on the
23 part of the council as far as ignoring that part,
24 which the mayor's office has put in there and
25 we've agreed to -- in other words, I'm trying to

1 head that off at the pass before we go through
2 all this, agree to all this, and I, you know, get
3 quoted again, and then have them in three years
4 from now say, well, we're going to negotiate with
5 the union.

6 What can we do to stop that, is what I'm
7 trying to do.

8 MR. KLAUSNER: What you would do is whatever
9 document you choose to send back -- remember this
10 is in essence the council's proposal to you. The
11 only way that they make proposals is to introduce
12 a bill through their legislative process.

13 As I recall reading, it said the council
14 president was open to a counter, for lack of a
15 better term, if he thought -- if you-all thought
16 you had a better idea about how to resolve these
17 issues.

18 So if that is your desire that Group 1
19 employees have a longer period of no changes,
20 then you should state that in what you send back.

21 MR. TUTEN: Well, I mean, should I make a
22 formal motion to state that that language --
23 because here's what I'd like --

24 MR. KLAUSNER: I don't want to tell you how
25 to run your meeting. It's an issue you need to

1 resolve before you're done --

2 MR. TUTEN: Okay.

3 MR. KLAUSNER: -- with this process. Where
4 you put it in terms of the order, just make sure
5 you address it.

6 MR. TUTEN: And I'm just -- what I'm trying
7 to do is we're going to -- this thing, it's a
8 long haul, and the city council -- and this is
9 really where most of my frustration comes into
10 it, while I've got the mayor and his staff here,
11 you know.

12 We had an agreement with the mayor, you
13 know. While I'm personally not excited about it
14 as a current employee, you know, we can work with
15 it.

16 The council comes back and gives us
17 something that's really a lot different and
18 expects us to carte blanche it. We're going to
19 do it, no, we're not going to do it.

20 But the problem I have on top of that is the
21 fact that, sign this, but truly we're just trying
22 to get rid of it in three years anyway. In other
23 words, the good-faith effort we're putting forth
24 here to sort of -- okay, ten years we're going to
25 calm everybody down, current employees will not

1 have to worry about leaving tomorrow; future
2 employees know what they're getting into, I can
3 go along with all that.

4 But at the same time, I'm still under this
5 cloud of the city council is actively pursuing a
6 way to get out of this. And I'm just -- you
7 know, that's what got me the most frustrated.

8 MR. SCHMITT: And I think -- I was going to
9 bring this up later, but I think this is probably
10 a good point.

11 One of the things that I want to propose is
12 to address that issue, specifically. We have a
13 duty to our members to protect their share of --
14 or their chapter money. A hundred-million
15 dollars of their money we're putting into this.

16 MR. KLAUSNER: Actually, it's more than
17 that. It's more like 122- with the current
18 proposal.

19 MR. SCHMITT: So for it to turn around on
20 them again, for the city council to come back and
21 say, well, we're changing it anyhow, thanks for
22 the hundred-million dollars; we're changing it --
23 I propose that as part of us giving that -- those
24 chapter funds, a hundred-plus million dollars, we
25 put in there the stipulation that any unilateral

1 changes made by the city council within ten
2 years, that hundred-plus million dollars,
3 including investment earnings, goes into the
4 share accounts of the members.

5 So basically it all comes back, goes to the
6 share accounts, their money to begin with.

7 MR. TUTEN: I agree with that. And there's
8 got to be -- there's other financial parts of
9 this that we get into before I go off on one of
10 my patented tangents here.

11 Yeah, I agree, because there's got to be
12 safeguards to prevent future councils from, you
13 know, violating what we're trying to do here.
14 That's the biggest frustration. It's -- you
15 know, I just don't understand how people operate
16 that way.

17 MR. SCHMITT: This doesn't change any of the
18 payments. It doesn't change any obligations. It
19 just gives incentives for the city to comply with
20 the agreement.

21 CHAIRMAN BUSSELLS: I wonder -- and a core
22 issue that we have recommendations on, addressing
23 all the issues that we just raised, I wonder if
24 we might deal with that in the legal section.
25 Because there's -- that's part of a larger issue

1 about the authority, responsibility as between
2 the fund and the city elected officials going
3 forward.

4 Core issues we will take votes on
5 specifically one at a time. But if we could do
6 that, after we get through the other stuff,
7 because it will tie in, I think, with the larger
8 legal issues, Bob, that -- we have several. If
9 that would be okay, but it is a core issue that
10 we will explicitly isolate and talk through and
11 take a vote on, just as we did for the Group 2
12 members, when and how their benefits structure
13 could be changed in the future, which we just did
14 and disposed of.

15 Much more complex and important for the
16 current members, the current employees, if that
17 would be okay.

18 Could we just quickly explain the arithmetic
19 glitch in the table so we're all on the same page
20 on that, John? Would you mind doing that?

21 In other words -- in other words, what
22 should the words that describe the calculation of
23 the benefits' intents translate into in those
24 numbers in that table?

25 MR. KEANE: It starts out on the top of page

1 14, Mr. Chairman and Trustees. Group 2 members
2 with at least 25 but less than 30 years of
3 service shall be eligible for early retirement.

4 Well, from year 30 to 29, it drops 5
5 percent, and then there's another 5 percent, then
6 there's a 5 percent. And then there's a 2 and
7 1/2 percent. They are only going up 2 and 1/2
8 percent, and the numbers, it got wrong in
9 Gainesville and we were never able to get it
10 straight. But we can work on that under the
11 scrivener's description.

12 MR. GREIVE: Mr. Chairman, if I may just
13 respond to that.

14 I remember that issue coming up in
15 Gainesville. I also remember that issue coming
16 up in the public sessions, you know, with the
17 Scheu Commission, the Retirement Reform Task
18 Force.

19 The way it works -- and we had charts, you
20 know, up on display so that there was no lack of
21 clarity with early retirement, because it can be
22 a confusing issue, you know, as Mr. Keane points
23 out.

24 But to think about it simply, you get credit
25 for the years you work. So if you've worked 29

1 years, you're retiring short of the normal
2 retirement age of 30.

3 So you multiply the 29 years times the
4 accrual rate of 2.5 percent, but because you're
5 leaving one year short of what would have been a
6 normal retirement, there's a 2.5 percent penalty.

7 So, you know, as Mr. Keane points out, it's
8 a 5 percent stair-step down. Really what it is,
9 is you're getting credit for the years you've
10 worked, but then you're taking a 2.5 percent
11 penalty per year short of your 30.

12 So that's the way the math works out. We
13 debated this at great length. I remember, you
14 know, the conversations. I worked with the
15 council's office on these numbers, and I think
16 they went back and forth between the two parties.

17 I think they look right. If we need to talk
18 about it after the meeting, you know, if errors
19 do exist, if we need to correct them, then that
20 would fall within the purview of the latitude
21 you'd be giving to staff. But at this time I
22 don't see any errors.

23 MR. SCHMITT: If I understand it correctly,
24 it's basically a penalty built in for not working
25 30 years?

1 MR. KLAUSNER: Right.

2 MR. TUTEN: Then why don't we describe 25
3 years as an early retirement? Why not just say
4 it's a premature retirement with a penalty?
5 Because it's not an early retirement. I mean,
6 why -- the penalties to me -- I'll keep this
7 brief -- carrot versus stick, Gentlemen.

8 You're -- basically you're trying to
9 threaten people to work 30 years, when easily you
10 could just simply entice them to work 30 if you
11 just showed them the benefits of working 30 and
12 not the penalty, because, frankly, like I said,
13 this right here, as being a former flunky,
14 minimum-standards guy who needed a job way back
15 in the day, the minute I read this is the minute
16 I go, I'll go to Jacksonville if they hire me,
17 just like I did. I went to DeLand and they hired
18 me at 17,000 a year. But I assure you, the
19 minute I stepped foot on the campus, I was
20 looking to get out and I did. And that's what's
21 going to happen here. It's as simple as that.

22 CHAIRMAN BUSSELLS: Bob.

23 MR. KLAUSNER: I think to answer your
24 original question, and I think it was encompassed
25 in the motion, could you leave it to Mr. Keane

1 and I to work with the city administrative folks
2 to get --

3 MR. TUTEN: Okay.

4 MR. KLAUSNER: -- the math resolved, the
5 short answer is yes.

6 CHAIRMAN BUSSELLS: Okay.

7 MR. KLAUSNER: And, you know, you've taken
8 it -- well, understandingly that's subject to a
9 total agreement, but I think you've all correctly
10 recognized where your fiduciary responsibility
11 lies, and I'll deal with that in greater detail
12 when we get to the legal part.

13 But in the end, what happens in the future
14 will wind up having to be corrected in the
15 future, because I think you've correctly observed
16 that it will have to change in order for the city
17 to be competitive. But that's a personal
18 decision to be made by the city and not here.

19 The sheriff focused correctly on the issue
20 of we have to ensure that we have a continuous
21 flow of members for the economic welfare of the
22 system. What that flow looks like is ultimately
23 a managerial decision or a governmental decision
24 to be made by the people who would be doing the
25 hiring.

1 CHAIRMAN BUSSELLS: I agree. The duly
2 elected officials beginning in that three-year
3 cycle for Group 2 members to be hired in the
4 future at the effective date becomes operative
5 immediately for all intents and purposes.

6 And so where it is not working, they may
7 then correct it. But it's the elected officials'
8 authority to do that under what we just proposed,
9 I think, for Group 2.

10 John or Bob, is there anything else for
11 Group 2 members in the ordinance that we should
12 discuss? I believe that was it for Group 2
13 members for this purpose?

14 MR. KEANE: The establishment of the share
15 plan.

16 CHAIRMAN BUSSELLS: Oh, yes.

17 MR. KEANE: And then vote on the share plan.

18 CHAIRMAN BUSSELLS: That's -- okay. Great
19 point. Let's turn now to the share plan.

20 John, again, would you briefly summarize
21 what was negotiated with the mayor and his staff
22 and submitted to the council, and then any
23 changes made by the council a few weeks ago, and
24 then your recommendation to the trustees of, in
25 your opinion, what you think we should do with

1 the share plan provision.

2 MR. KEANE: The share plan, we discussed,
3 begins on page 6 of the handout, correct?

4 MR. GREIVE: Yes.

5 MR. KEANE: Page 6, Supplemental Share Plan.

6 Funds that will be available to go in there,
7 minus the funds for the postretirement
8 enhancement, current employment, as well as Group
9 2 employees, would divide the residual share plan
10 money after all of the payments that are required
11 to be made over to the city are made. All future
12 revenue would then flow into the share plan.

13 And when current members retire as well as
14 Group 2 members retire, in lieu of the
15 postretirement enhancement that is currently
16 granted in -- optionally granted in December,
17 they would receive the proceeds of their share
18 plan.

19 The share plan words are the same words that
20 are in effect in many other jurisdictions.
21 Police money is divided among the police. Fire
22 money among the fire. To get one share, take the
23 amount of money, divide by the people, that's
24 what goes in each year.

25 When you leave, you get a check for that

1 money, plus the gains. It could go down if there
2 was an adverse market, but at the end when you go
3 to retire, you get the check for your share plan
4 money.

5 CHAIRMAN BUSSELLS: And the longer you work,
6 the bigger the check.

7 MR. KEANE: Yes, sir.

8 CHAIRMAN BUSSELLS: So this is one incentive
9 to do a full term.

10 So, John, you're recommending that the
11 Trustees approve, with the one exception I next
12 describe, the share plan provision as enacted by
13 the city council a few weeks ago; is that
14 correct?

15 MR. KEANE: Yes, sir.

16 CHAIRMAN BUSSELLS: And now I'll describe
17 the one, if you don't mind, just real quick. Do
18 you want to --

19 MR. KEANE: Yes. We proposed an "F" be
20 added in there, that the Board make the rules and
21 regulations for the operation of the share plan
22 to file them with the city council.

23 CHAIRMAN BUSSELLS: And just to be clear,
24 that the Board would administer the share plan as
25 enacted by city hall --

1 MR. KEANE: Correct.

2 CHAIRMAN BUSSELLS: -- just as we administer
3 the pension benefits as agreed to by the parties
4 (interrupting cough).

5 MR. KEANE: Correct.

6 CHAIRMAN BUSSELLS: We're not suggesting we
7 have authority to change the share plan
8 unilaterally; we just administer it as we
9 administer pension for beneficiaries and members
10 of the current benefits; is that correct?

11 MR. KEANE: Exactly.

12 MR. TUTEN: I agree with you, Walt. I
13 think -- to back up for a second, though, John,
14 would it be better served to discuss -- when we
15 get into the city funding issue, the share plan
16 is part of that.

17 Would it be better to, once we get there to
18 sort of -- because as opposed to accepting
19 something now as it's written, you know, there's a
20 lot of little trap doors involved as far as the
21 city, if they pay, if they don't pay, we start
22 the share plan early, how do we do it, yada-yada.

23 I mean, shouldn't we wait until we get to
24 that point, that way then we can -- you know,
25 because like I said, if the city doesn't pay,

1 then we're going to start this a whole lot
2 earlier than seven years from now.

3 CHAIRMAN BUSSELLS: Let me suggest this.

4 Let's go ahead and vote on this element and
5 the next thing we'll do will be the obligation of
6 the city, the 40, 10, all of that, our money --
7 our members' money going into it, and should
8 there be a failure by a future council or mayor
9 to adhere to the requirements, what would then
10 happen.

11 Can we do that next after we do -- just keep
12 it in bite-sized pieces as we work through this
13 thing?

14 MR. TUTEN: That's fine.

15 MR. KEANE: The adoption of the share plan,
16 the enactment and creation of the share plan, is
17 something we've long sought for our members, and
18 we think that it's very good.

19 MR. HERBERT: Mr. Chairman, I move approval
20 of the proposal to establish a share plan as
21 outlined by counsel with an understanding that
22 there are a few related issues that we have to
23 clarify.

24 CHAIRMAN BUSSELLS: One issue, and that
25 is -- I'm sorry. Can I get a second?

1 MR. SCHMITT: Second.

2 CHAIRMAN BUSSELLS: Okay. For discussion.
3 And just to be clear, if I may, the one remaining
4 issue is to add a Section F that says, as the
5 Board does with retirement benefits, the Board is
6 responsible to establish the administrative rules
7 and procedures to administer the share plan as
8 enacted by the appropriate action from city hall.

9 MR. HERBERT: I accept that as a
10 clarification of the motion.

11 CHAIRMAN BUSSELLS: Other questions or
12 comments on the share plan provision in the
13 ordinance?

14 MR. HERBERT: Mr. Chairman, I just have one
15 question. As members of the Board know, I
16 continue to feel very strongly against those
17 holiday bonuses because of the disparities of
18 what current employees are receiving and what
19 retirees are receiving.

20 My question is, is it possible to use those
21 monies that are outlined in the council plan for
22 holiday bonuses -- could we apply those funds to
23 the share plan going forward?

24 MR. KEANE: The Board could because the
25 holiday postretirement enhancement as enacted is

1 subject to approval of the Board every year.

2 But you have to bear in mind, Dr. Herbert,
3 that the retirees, their chapter money was never
4 given to them. There's why we created that
5 mechanism; whereas the current people are going
6 to have their money deposited for them and
7 they're going to get a check when they leave.

8 MR. HERBERT: But it is our option.

9 MR. KEANE: It's an option, yes, sir.

10 MR. HERBERT: I'm just going back to some of
11 the things that Trustee Tuten has talked about in
12 terms of keeping current employees and trying to
13 deal with some of the disparities there that have
14 grown over time. That's just part of what really
15 concerns me. And I think as long as that option
16 is there for conversation.

17 CHAIRMAN BUSSELLS: I have a motion and a
18 second. Are there any further questions or
19 comments on the share plan, creation of the share
20 plan provision in the ordinance?

21 All in favor, say "aye."

22 (Responses of "aye.")

23 CHAIRMAN BUSSELLS: Opposed, like sign.

24 (No responses.)

25 CHAIRMAN BUSSELLS: Carries unanimously.

1 Let's now turn to the issue that Lieutenant
2 Tuten has just addressed. It's a logical place
3 to do it. And that is the provisions in the
4 ordinances passed by the city council a few weeks
5 ago concerning the city's obligation to fund \$40
6 million a year for ten years.

7 And I'm going to simplify it a bit to focus
8 on the issue and not get into every little detail
9 in the formula.

10 I believe the concern that's been expressed
11 consistently here going back to the spring and
12 the first part of 2014 at the negotiating table
13 with the mayor and his senior staff was, I
14 believe it's not legally permissible for an
15 ordinance to bind future councils or future
16 mayors.

17 In ten years there will be, because of term
18 limits, new people on the city council and
19 sitting in the mayor's office.

20 Go ahead, Bob.

21 MR. KLAUSNER: Before you got past that
22 point, Mr. Chairman, since the adoption of the
23 Municipal Powers Act in the '70s, which is
24 Chapter 166, the Florida courts have said that
25 councils can bind future councils now.

1 And so I think if this council votes to do
2 something for 10 years or 20 years or however
3 long they choose to do it, they can do it.

4 CHAIRMAN BUSSELLS: Does the general counsel
5 for the city agree absolutely with your position?

6 MR. KLAUSNER: I have no idea.

7 CHAIRMAN BUSSELLS: I am reluctant to get
8 off into these legal issues at this point.

9 MR. KLAUSNER: I just wanted to -- I work
10 for you.

11 CHAIRMAN BUSSELLS: Okay.

12 MR. KLAUSNER: Collectively. So I just
13 wanted to give you our view of the law. That's
14 why everybody gets their own lawyer.

15 CHAIRMAN BUSSELLS: Okay.

16 So we have a motion and a second -- no, no,
17 we don't have a motion and a second.

18 The issue was, well, what if a future
19 council and/or mayor decide not to appropriate it
20 or effect some smoke and mirrors mechanism, God
21 knows what it might be. So the 40 million in a
22 given year does not go in the fund, and the 400
23 million commitment over ten years or the present
24 value equivalent in a lesser period is not all
25 deposited, but all of the reserve funds have been

1 taken on day one, which is now up to almost 120-
2 from the 100- it was back in 1/1/13.

3 What is the remedy and what is the
4 responsibility for this Board to assure that both
5 parties do all things agreed to at this point in
6 time? And so I think that's the --

7 MR. TUTEN: Well, that's part -- if you read
8 the ordinance code as written by the council and
9 then the summation, if you're going to get into
10 another brass task, that's my problem.

11 Okay. The problem is the DROP rate, the
12 COLA, all that good stuff, yes, irritating but I
13 can live with some of it.

14 The problem is, once again, I think my quote
15 was, show me the money. You're right, Walt,
16 that's what -- there's already provisions in here
17 that say, well, if we get 80 percent funded
18 first, then we don't have to pay any more.

19 Well, we've paid our share, but the city
20 doesn't have to pay theirs? Wait a minute. Hold
21 up. I thought we were trying to solve a problem
22 here. And it doesn't specify that they must
23 contribute \$40 million every year.

24 They give it an out and say, well, if we
25 don't contribute, then you can take off what you

1 owe us as far as -- and that's when my head
2 starts to hurt. It's simple.

3 You give us your money. We give you ours.
4 We run the calculations on them. We'll show you
5 exactly, you know, how much we've got, and then
6 we're done with it. But it's going to be a
7 matter of like Bob just stated, we have to hold
8 the council and the mayor, but mostly the
9 council, because they're the ones that have to
10 vote on this. To give the mayor credit, he has
11 come up with planes. He has offered solutions.
12 Whether you agree with them or not doesn't
13 matter. At least he's trying.

14 The council, on the other hand, points
15 fingers at everybody, but yet they're not doing
16 anything about it. And I think they have shown,
17 whether it's trying to get out of this contract
18 in three years to collectively bargain, that I'm
19 not confident that they're going to stick to this
20 ten-year plan.

21 So I would rather see the money right now
22 and let's see what happens.

23 And the question for Joey I have is,
24 through all these charts, I can't seem to find --
25 if we're put in -- if the city puts in their 300

1 million, we put in our 127- or whatever it is,
2 let's just say 400- to make it even, tomorrow,
3 what percent funded will we be as a pension fund?
4 Not over 30 years incorporating costs per year as
5 far as -- in other words, what would we be
6 tomorrow? Would we be 60 percent funded, 70
7 percent? What would we be?

8 MR. GREIVE: I believe the answer is 54
9 percent, but I'll have to look at the charts that
10 Robert Dezube put together. I think you jump up
11 about 10 or 12 percent. I'll have to look at the
12 charts to verify.

13 MR. TUTEN: Okay.

14 CHAIRMAN BUSSELLS: Well, we're at -- we're,
15 like, 46 or 48 --

16 MR. GREIVE: Then we're working off the
17 1/1/13. So now that you've improved by, you
18 know, 4 percent, add 4 percent to that number.
19 So upper 50s, let's say.

20 CHAIRMAN BUSSELLS: John.

21 MR. KEANE: We have the answer.

22 CHAIRMAN BUSSELLS: Your thought about how
23 to address the issue for the Board to then
24 consider. And let me just say briefly -- this is
25 just personal comment.

1 I appreciate what the speaker said on so
2 many points. I personally think the JEA plan has
3 merit to it, however, for what it's worth.
4 There's something there to be worked with, in my
5 view. That's a pretty good idea to keep things
6 going, but that's off the subject.

7 So, John, your thought.

8 MR. GLOVER: Before John, is there any past
9 ruling from the general counsel's office that has
10 indicated that their ruling would be in favor
11 that present councils can bind future councils?

12 MR. KLAUSNER: I have not seen -- directed
13 to us, I have not seen it, but it raises an
14 important question.

15 If the city's lawyer takes the position that
16 the city can't make an agreement that binds
17 future councils, meaning, whatever contract they
18 make to give you, 400 million doesn't -- if you
19 can't enforce this, then I'd tell you don't give
20 up your 122 million. It would be irresponsible
21 from a fiduciary standpoint.

22 I believe they have the ability to bind the
23 council. You have long-term agreements for the
24 stadium. There's long-term agreements for
25 wherever the garbage goes over there at the

1 landfill. You have long-term contracts with
2 other governmental agencies. So there's nothing
3 that I'm aware of within the city charter that
4 otherwise prohibits it from making a long-term
5 agreement.

6 CHAIRMAN BUSSELLS: I'm going to resist.
7 I'm going to continue to resist it. I'll point
8 out that I believe those agreements you gave as
9 examples have terminations-for-convenience
10 clauses like every single contract for every --
11 I'm exaggerating a little bit.

12 So I -- so I just don't think it's fruitful
13 is my sense to say on that. I hear you. But on
14 the other hand, I think those other things have
15 exit ramps. I know a little bit about this.

16 John.

17 MR. KEANE: Yes, sir. We believe that the
18 transfer of the money from the enhanced benefit
19 account and the city budget stabilization account
20 to fulfill the Trustees' part of the requirement
21 is reasonable provided there are proper
22 safeguards for it just as we have previously
23 discussed on a number of other occasions.

24 This is not a collective bargaining
25 agreement. Our relationship with the city --

1 it's not a collective bargaining agreement.

2 MR. KLAUSNER: Correct.

3 MR. KEANE: It's a contract. It has a city
4 contract number, completely different than
5 collective bargaining.

6 We propose that if the Board transfers our
7 contribution to the city and in year three or
8 four, for whatever reason, the city decides not
9 to, that the agreement be amended that they will
10 then authorize a direct payment back to the fund
11 from revenue sources coming from the state, state
12 revenue shared money, their gas tax, whatever
13 nonencumbered money comes into the state, from
14 the state, or from the federal government, then
15 that year's payment would come from that money.

16 If the Board gives up the money in good
17 faith, we have every duty and responsibility to
18 make sure that the other side lives up to their
19 bargain.

20 The way to do it is to authorize -- for the
21 city to agree, if we don't pay you in year three,
22 we're going to -- not going to pay you out of ad
23 valorem, not going to pay you out of city funds,
24 you can get it out of X, and with that amendment,
25 that gives you a safeguard.

1 Without that amendment, the belief that we
2 could pay 100-plus million dollars and the city
3 could vacate the agreement two or three years
4 from now would be a serious error.

5 MR. TUTEN: Well, I would like to make a
6 note on that as far as holding the city
7 accountable.

8 There needs -- in my opinion there needs to
9 be no provision to where, well, once you reach 80
10 percent funded, we don't have to give you any
11 more money. In other words, we've gotten to this
12 point today simply by the fact that the city has
13 not saved for a rainy day.

14 Me, personally, I think it would be great if
15 we were 182 percent funded after ten years. Then
16 we can, either, A, give the new guys a little bit
17 of a bump; B, save the city a whole lot of money,
18 give them a whole lot back. But in the meantime
19 we know that, look, we've got a problem and we're
20 going to solve it and we're committed to it.
21 It's no more headlines, no more press
22 conferences, no more, you know, back and forth.

23 You give us your money, we'll give you ours.
24 You agree to these changes, we'll agree to accept
25 them, and then at the end of ten years, you've

1 got it and we're done.

2 And there's no, you know, well, if you do
3 this or you don't do this. All that does to me
4 as a taxpayer and as a city employee for 17,
5 almost 18 years, all that tells me is, once
6 again, possibly the city is looking to find a way
7 out after they get my money. And I just don't
8 think it's productive.

9 MR. KEANE: Now, Mayor Brown and his
10 proposal to the city council had these type of
11 safeguards that we're talking about in there. If
12 the council does not enact the appropriation,
13 then we get --

14 CHAIRMAN BUSSELLS: A clawback.

15 MR. KEANE: -- a clawback. A clawback.

16 That it has to be reworded to fix that now
17 since we're going to make the payment in advance
18 rather than on an annual basis, because if we've
19 made all of our payments and the city stops
20 making theirs, we have to have a clawback
21 provision.

22 CHAIRMAN BUSSELLS: Larry, before I call
23 you, I think you said -- I just heard something.
24 I want to be clear we're talking about the same
25 thing.

1 Assume the city elects the
2 40-million-a-year-for-ten-years thing. They do
3 it for the first six years. It's now year seven.
4 On year seven, however, whatever, who knows, they
5 don't provide the 40 million to the fund. That's
6 what we're talking about.

7 MR. KEANE: Yes, sir.

8 CHAIRMAN BUSSELLS: Right.

9 MR. KEANE: Yes, sir.

10 CHAIRMAN BUSSELLS: And then what you're
11 recommending is, as I use the business term,
12 clawback provision, that the fund would then be
13 entitled to be made whole in that very unlikely
14 event in year seven of this ten years, for other
15 revenue sharing funds to be required to go to
16 satisfy the provision for the
17 40-million-a-year-for-ten-years.

18 MR. KEANE: Revenue sharing, take it out of
19 the city cash carryover, wherever they want to
20 take it from, but they have to pay us.

21 CHAIRMAN BUSSELLS: I just wanted to be sure
22 what I heard.

23 MR. KEANE: Yes.

24 CHAIRMAN BUSSELLS: Okay.

25 Larry.

1 MR. SCHMITT: But then we're still stuck in
2 the, can-we-bind-future-city-councils argument.
3 I want to remove all ambiguity related to that
4 and flat out say, if you don't make payments over
5 the next ten years, or the present value, which
6 is another issue I want to address, then the
7 100-plus million dollars of the chapter funds
8 that we're about to agree to put in goes directly
9 to the share plan, directly into the employees'
10 accounts. There's no question about it. There's
11 no process.

12 If you don't meet these obligations, there's
13 where the money goes. All the investments into
14 their share accounts. That's it. That protects
15 them for the next ten years.

16 CHAIRMAN BUSSELLS: I'll just say the remedy
17 exceeds the disease on that. If the city has put
18 in, you know, 280 million seven years and then
19 fails to one year --

20 MR. SCHMITT: I think the members would
21 disagree that the remedy exceeds.

22 CHAIRMAN BUSSELLS: Okay. Well, I'm just
23 giving you my point of view.

24 MR. KEANE: It's going to need some
25 wordsmithing, but you can authorize us to do

1 that, working with the mayor's staff. The
2 proposal's going to have to go back to the city
3 council anyway. But, you know, we could
4 wordsmith this.

5 CHAIRMAN BUSSELLS: Before we consider what
6 I think is going to be a motion on the remedy
7 where seven years from now a future mayor and
8 city council, after term limits, you know,
9 release the current folks, would somebody make a
10 motion on the -- sort of John's recommendation to
11 approve what the council enacted with the
12 addition of a remedy were the future mayor and
13 council fail to perform on the 40-million a year?

14 Could I get a motion on that?

15 MR. HERBERT: I'll move that for discussion
16 purposes.

17 MR. GLOVER: Second, for discussion
18 purposes.

19 MR. TUTEN: I would just personally like to
20 include in the language to remove any -- let's
21 say any possibility of the city not fulfilling
22 their obligation, how about this? If the city
23 refuses or does not live up to that obligation, I
24 want the harshest penalties we can find, whether
25 they're taking the money from elsewhere and

1 immediately putting the 127 million -- now, me
2 personally, seven years' interest on 127 million
3 would be what I would charge them, but it's up to
4 you guys.

5 Put that immediately into a share plan. In
6 other words, if we're not going to hold them to
7 100 percent, no-way-out type of legislation here,
8 we need to make darn sure that if they do not
9 fulfill their obligation, that they pay a very
10 harsh penalty for that.

11 Because, once again, based on my experience,
12 this mayor won't be here, this council won't be
13 here. Politicians at the time may say, hey, you
14 know what, that was their deal; we're not going
15 to pay. Well, that's great. Well, they need to
16 understand if they do that, that there's going to
17 be a severe price to pay.

18 MR. KEANE: Mr. Chairman, five years from
19 now none of our current elected officials will
20 still be in office. If somebody gets reelected
21 that's running, they will all be gone anyway.

22 And so we can fix this. \$127 million, to
23 use your quote, the medicine is worse than the
24 disease.

25 Years ago, for the benefit of the people

1 that don't know, when the JEA was a component of
2 the city, was a department with the city, they
3 called it their golden goose. And whenever the
4 city commissioners wanted some money, they would
5 call Commissioner Kennedy, who was in charge of
6 the electric department, and they'd tell them,
7 you know, we need this, and they did it, and it
8 went on for years.

9 And it got to be such a habit, they found
10 out that, A, the goose was getting old and they
11 didn't have any eggs being fertilized to have
12 some new geese.

13 So that's when they had to change that way
14 of thinking and went to this more current
15 agreement that the city has with the JEA, which
16 is another agreement, a long-term agreement, the
17 city has. They've got lots of them. They're all
18 over the place.

19 But we can fix it and structure it dealing
20 with some folks over there that can have some
21 good reasoning to be protective of our assets.

22 CHAIRMAN BUSSELLS: I agree with the
23 sentiment, but on actually executing something,
24 I'm in a different place than two of my
25 colleagues. I think the remedy should fit the

1 offense, that we shouldn't give somebody the
2 death penalty for a parking violation. I'm
3 exaggerating enormously. I think the remedy
4 should fit the offense.

5 MR. GLOVER: Right.

6 CHAIRMAN BUSSELLS: And what I hear from two
7 of my colleagues is a penalty intended to deter
8 the offense in the first place. And that's not
9 where I am given the context of all this stuff
10 and the relationships and everything else.

11 Having a remedy that fits the offense, as
12 unlikely as it is, and makes our members whole
13 over the period of time contemplated, is what it
14 seems like we should be doing as fiduciaries.
15 And punishing somebody or getting even with
16 somebody that is our partner and part of the city
17 government feels like a technical mistake to me.

18 So I think we need to have clarity in
19 directing to you the remedy, because I'm hearing
20 two streams of thought of in the unlikely event
21 of year six or seven or eight, or whenever it is,
22 the 40 million doesn't show up, what is our
23 remedy to have assured the 120- -- and, actually,
24 you know, part of the 120- is the city's money
25 actually, not chapter money -- well, a lot of it

1 is chapter money -- was well-invested in this
2 overall settlement in 2015.

3 MR. GLOVER: But the remedy should
4 discourage the violation of the agreement.

5 MR. KEANE: And the best way for the remedy
6 is we just wordsmith this in, any payment that
7 the city misses automatically goes into the
8 following year's actuarial calculation for paying
9 the ARC. Because under state law they have to
10 pay the ARC.

11 CHAIRMAN BUSSELLS: That feels elegant and
12 efficient to me.

13 MR. KLAUSNER: That's just what I was going
14 to say.

15 MR. GLOVER: Right. There would be no gain
16 for them to violate it at that point.

17 MR. KEANE: Only if you were in your last
18 year in office and not going to be here and have
19 to do the budget next year.

20 MR. KLAUSNER: Particularly, by putting it
21 in the ARC, it then carries the interest payment
22 associated -- the discount rate of 7 percent to
23 it.

24 CHAIRMAN BUSSELLS: So that way it's now
25 120- instead of 200- with the passage of a year.

1 That's great, by the way. It reduces the
2 unfunded.

3 So the 120- goes in immediately. The other
4 can be paid over time or not. And so this
5 assures that the city's commitment is funded via
6 an ARC mechanism in the highly unlikely event
7 some future mayor or city council doesn't do the
8 whole 44- for whatever reason.

9 MR. KEANE: We believe that's the easiest
10 way of doing it.

11 MR. TUTEN: Okay. John, should we -- well,
12 the first comment I make to Walt. What some
13 people view as a penalty, I view as a
14 commitment.

15 But, anyway, would it be better to have you
16 wordsmith it, bring it back to us to inspect the
17 final language? I mean, we can agree in
18 principle to the outline of it, but until we see
19 his final copy, then we're going to have to
20 discuss that.

21 MR. KLAUSNER: I would prefer that you let
22 us send language back to the city. And if I
23 could suggest the form of a motion, that it's to
24 approve the financial arrangement subject to the
25 inclusion of a penalty provision which would

1 state that in any year in which the city failed
2 to make a payment, the payment missed would
3 become part of the actuarial required
4 contribution for the following year, together
5 with the interest on that payment, and that the
6 city would agree to the dedication of an
7 appropriate source of revenue necessary to make
8 that payment.

9 Because I don't really care where they get
10 the money and I don't think you do either.

11 CHAIRMAN BUSSELLS: Yeah. But in terms of
12 the process, the city council, when they enacted
13 this 64-page ordinance a few weeks ago, they put
14 a January 15th Sunshine date. We will do our
15 duty responsibly (interrupting cough) to the best
16 of our ability, which is why we're doing all
17 these special meetings and working hard on this.

18 I would -- I would think it would reflect
19 well on us discharging our duties to send a
20 comprehensive response to the city council by the
21 15th.

22 And so what I hear you saying in part, Bob,
23 is a process to do that by the 15th, if that
24 makes sense.

25 MR. KEANE: Absolutely. Yes, it does. For

1 everything.

2 CHAIRMAN BUSSELLS: Exactly.

3 MR. KLAUSNER: John and I working together
4 can certainly fashion language which reflects the
5 vote of the Board.

6 MR. HERBERT: If the Board doesn't object, I
7 would like to utilize the language that was given
8 by Mr. Klausner as a substitute to the motion
9 that I made previously.

10 MR. KLAUSNER: That's why we have the court
11 reporter for these proceedings so that what I
12 said now I won't have to worry about remembering.

13 CHAIRMAN BUSSELLS: Is there a second to the
14 revised motion? Further discussion or questions?

15 MR. SCHMITT: I'm still a little confused as
16 to how that would prevent or dissuade the city
17 council in three years saying, we're not paying
18 any more.

19 CHAIRMAN BUSSELLS: My understanding -- I'm
20 an accountant, what do I know? But I think
21 legally, under state law, we send the ARC invoice
22 to the city, by state law they must pay it.

23 MR. KLAUSNER: Correct. And 112 -- I think
24 it's 63 says, if you don't pay your ARC, the
25 state holds on to all of your revenue sharing

1 money until you do.

2 CHAIRMAN BUSSELLS: Now, that is punitive
3 right there.

4 MR. GLOVER: Well, it's still --

5 MR. TUTEN: Close enough.

6 MR. GLOVER: -- it's still a modem of
7 operating in good faith.

8 CHAIRMAN BUSSELLS: That's all I want.

9 MR. GLOVER: Yeah. And I don't think we can
10 get around that, really, because, you know, you
11 can litigate anything.

12 CHAIRMAN BUSSELLS: Right.

13 MR. GLOVER: So, I mean, so we're not going
14 to be able to get around that. But I think these
15 safeguards will get us where we need to go with
16 some level of security, because neither one of us
17 will get everything we want. So it's just a
18 negotiated agreement here.

19 CHAIRMAN BUSSELLS: I think it's an elegant
20 solution. It strikes me at least as some
21 assurance to use. It uses existing mechanism,
22 existing structure, for this specific purpose.

23 MR. TUTEN: And for the record, I still
24 think we need to eliminate the 80 percent funded
25 ratio provision. In order to make my members

1 feel safer that the city is committed toward this
2 goal, this is how much the city is going to put
3 in, this is how much we're going to put in. How
4 we get there, how long it takes, we know it's
5 going to happen. This whole ratio -- not that I
6 think we're going to be 80 percent ratio in ten
7 years. I hope. But chances are, probably not,
8 but you never know. But if we're 80 percent
9 funded in four years from now, I don't want, hey,
10 wait a minute, what happened to our money?

11 MR. KEANE: Can I respond to that?

12 I think that the current thinking is, say
13 you want it prefunded, we're going to have the
14 money.

15 CHAIRMAN BUSSELLS: They're going to find a
16 way to get that present value --

17 MR. KEANE: They're going to get the present
18 value of that future commitment, get it down from
19 400 million down to 300- or 270- or whatever the
20 number is, pay us that money. And we've got
21 their money.

22 CHAIRMAN BUSSELLS: Yeah. The approach that
23 former council President Carlucci and Charlie
24 Appleby came forward with. A lot of excellent
25 people are working hard trying to figure

1 something out that can work. That one, in my
2 view, is a very good idea. I know others are
3 working on it. Something is there that they can
4 work on.

5 MR. KEANE: There are many people in the
6 city that are calling us and they have these
7 ideas and bouncing things. There's a lot of
8 folks working on it.

9 MR. KLAUSNER: Just to answer Trustee
10 Tuten's question, the money that we're talking
11 about, the city's 400 million and your putting up
12 122 million, that's to enhance -- that's to
13 immediately inject capital into the system to
14 enhance the funded ratio, and obviously it gives
15 you more capital for investment.

16 Whether that results in a 60 percent or an
17 80 percent or whatever funding it results in, the
18 city is still obligated by state law to pay the
19 normal costs each year, which is the value of
20 benefits earned by firefighters and police
21 officers working that year, plus to the extent
22 any unfunded accrued liability remains, the city
23 is still obligated under state law to retire that
24 unfunded liability in a -- through equal payments
25 over a period not to exceed 30 years.

1 So once we get to 80, that just ended the
2 supplemental funding arrangement. It does not
3 relieve anybody of the responsibility to fully
4 fund all benefits so that they're paid as and
5 when they become due.

6 MR. TUTEN: Yeah, I understand that, Bob.

7 I'm just looking at this agreement while
8 we're doing all this and to solve all these
9 problems, because getting back to the current
10 people -- and it all ties in, you know, with the
11 ten-year arrangement. You know, the money is
12 part of that arrangement. That ten-year
13 guarantee is going to go a long way in stopping
14 people from coming down here at 20 years, I can
15 assure you.

16 Because right now guys are going, well,
17 what's going to happen? Is it 3 at 10? But it's
18 all tied in together. And like I said, I just
19 would prefer not to have -- I would prefer to
20 have one less way for the city to say, hey, we've
21 met our goal; we don't need to pay you this. No.
22 Give me your money, I'll give you mine, and we're
23 done with it. That's all.

24 MR. KLAUSNER: Even after we're done with
25 the supplemental funding, if they don't pay their

1 ARC in any given year, the state hangs on to
2 their revenue-sharing money, doesn't give them
3 any of it.

4 The only thing that we've added to it is
5 that it's part of the agreement, they're going to
6 consent to direct payment to the fund from the
7 State of Florida as opposed to passing through.
8 That's not a new idea. That's one that New
9 Orleans worked out with all of its pension funds
10 after the storm when they had to address some
11 pension-funding issues.

12 CHAIRMAN BUSSELLS: Any further questions or
13 comments on the motion?

14 Hearing none, all in favor, say "aye."

15 (Responses of "aye.")

16 CHAIRMAN BUSSELLS: Opposed, like sign.

17 (No responses.)

18 CHAIRMAN BUSSELLS: It carries unanimously.

19 MR. KEANE: That's the amended, the amended
20 motion.

21 CHAIRMAN BUSSELLS: Yes.

22 John, I wonder if we -- let's see if we can
23 knock out some that I think are very
24 straightforward and then come back to the few
25 remaining that have real complexity for the

1 members and the fund, if that would make sense.

2 So let's start with the service purchase
3 provision in the ordinance as passed by the city
4 council a few weeks ago that those that join our
5 city's employment that served in other
6 governments in Duval County would have the right
7 to buy back time as part of our fund.

8 MR. KEANE: All right, sir.

9 CHAIRMAN BUSSELLS: John, I believe your
10 recommendation is to approve that since we've
11 been seeking that for a long time.

12 MR. KEANE: Yes, sir, it is. This would
13 permit --

14 CHAIRMAN BUSSELLS: Yeah, it's okay. Does
15 everybody understand what we're doing? Can I get
16 a motion?

17 MR. GLOVER: So moved.

18 MR. HERBERT: Second.

19 CHAIRMAN BUSSELLS: Further questions or
20 comments? All in favor, say "aye."

21 (Responses of "aye.")

22 CHAIRMAN BUSSELLS: Opposed, like sign.

23 (No responses.)

24 CHAIRMAN BUSSELLS: Carries unanimously.

25 MR. KEANE: Surviving spouse.

1 CHAIRMAN BUSSELLS: Yes. We have sought,
2 and very properly in those situations where a
3 spouse is living in an assisted living home or
4 other places (interrupting cough).

5 So the ordinance enacted by the city council
6 includes a change that we wanted. And, John, I
7 think it's written exactly as you've requested or
8 that we've requested given the reality of the
9 current world we live in.

10 MR. KEANE: Yes, sir.

11 CHAIRMAN BUSSELLS: Can I get a motion on
12 that?

13 MR. GLOVER: So move.

14 MR. HERBERT: Second.

15 CHAIRMAN BUSSELLS: Any questions or
16 comments?

17 All in favor, say "aye."

18 (Responses of "aye.")

19 CHAIRMAN BUSSELLS: Opposed, like sign.

20 (No responses.)

21 CHAIRMAN BUSSELLS: Carries unanimously.

22 And I'm focused on financial, not governance
23 section, John.

24 MR. TUTEN: What page are you on, Walt?

25 CHAIRMAN BUSSELLS: And we'll come to DROP

1 and COLA before we wrap up this section.

2 Other than governance, legal, COLA and DROP,
3 John, were there other matters for Group 1
4 members? Do we have the base question?

5 MR. KEANE: No, sir. But on page 47 there
6 is a scrivener's error of January 1st, but we're
7 going to cover those in the other scrivener's
8 errors.

9 CHAIRMAN BUSSELLS: Yeah, yeah, my thought
10 exactly.

11 Before we turn to COLA and DROP, are there
12 any financial sections affecting current members,
13 current employees, we could dispose of before
14 turning to those two?

15 MR. TUTEN: I don't think so.

16 CHAIRMAN BUSSELLS: I think that's it.

17 MR. TUTEN: Those are two pretty big ones,
18 Walt.

19 CHAIRMAN BUSSELLS: Yes, sir, those are big
20 ones. So let's turn -- let's do DROP first.

21 Council very properly raises an important
22 federal tax law issue concerning what's allowed
23 under the tax law for tax-exempt pension plans.

24 Bob, if you could just summarize that again
25 briefly for the Board and then we'll talk about

1 that.

2 MR. KLAUSNER: Yes.

3 Very briefly, you have what is called a
4 Qualified Plan, which provides for favorable tax
5 treatment. And one of the rules to be deemed a
6 Qualified Plan is you have to have what's called
7 a definitely determinable benefit, which is why
8 when we had the discussions on this issue
9 entirely, the interest payment on a DROP account
10 could never be less than zero because if you
11 could go negative, then you really wouldn't know
12 what your benefit is, and the IRS has already
13 said they would disapprove such a plan.

14 Now, if you're going to have a 2 percent
15 contribution, but you could go to below -- you
16 know, you could go to zero, you could have in
17 essence a negative 2 percent. So my view is if
18 you're going to continue to require the 2
19 percent, the range for DROP interest would have
20 to be 2 to 10, to use this example, or eliminate
21 the contribution and use 0 to 10.

22 How you deal with the merits of the program
23 is up to you. I'm just saying you've got to
24 choose one of those two options if you're going
25 to use that example of 0 to some other number.

1 Eliminate the contribution or make the DROP
2 interest equal to whatever the contribution rate
3 at the bottom end.

4 MR. KEANE: In our discussions with Mayor
5 Brown and his staff, the recommendation was to
6 change the interest rate on the DROP from the
7 current 8.4 to a range of 5 to 10. The city
8 council changed it from 0 to 10, which is not our
9 agreement. It was not what you-all had
10 previously approved in June.

11 So that might be the first thing you want to
12 address, which one of those you want to go on.

13 CHAIRMAN BUSSELLS: Great point. Great
14 point. Thank you very much for that.

15 Well, let's start there. So could I get a
16 motion on what the city council enacted, changing
17 the 5 to 10 to 0 to 10, realizing we will come
18 back and address the subject of what the federal
19 tax law allows in sequence after we take a vote
20 on what the city council enacted?

21 So could I get a motion on the 0 to 10
22 percent in lieu of what was negotiated with the
23 mayor and his staff of 5 to 10 percent?

24 MR. TUTEN: You want us to accept what the
25 city council proposed, the 0 to 10 --

1 CHAIRMAN BUSSELLS: I want a motion to
2 either approve or disapprove it. I think we
3 should get on the record for everything in the
4 council ordinance --

5 MR. TUTEN: I agree.

6 CHAIRMAN BUSSELLS: -- and where we agree,
7 we agree, where we don't, suggest some
8 alternatives.

9 MR. TUTEN: Okay. I make a motion we
10 disapprove city council's 0 to 10 percent.

11 MR. SCHMITT: Second.

12 CHAIRMAN BUSSELLS: I have a motion and a
13 second. Further questions or comments?

14 All in favor, say "aye."

15 (Responses of "aye.")

16 CHAIRMAN BUSSELLS: Opposed, like sign.

17 I'll say no.

18 So the motion carries four to one?

19 MR. KEANE: Right, four to one. And that is
20 to reject the 0 to 10.

21 CHAIRMAN BUSSELLS: Yes.

22 MR. HERBERT: And just for the record, I
23 voted in light of the IRS observations.

24 CHAIRMAN BUSSELLS: Well, actually, so --
25 well, actually, I voted assuming that we will fix

1 the IRS problem, it will be 2 to 10.

2 MR. KLAUSNER: Or eliminate the
3 contribution, one or the other.

4 CHAIRMAN BUSSELLS: Right, one way or the
5 other, because we are not going to do something
6 knowingly that violates the federal tax code.
7 That would be devastating to the taxpayers.
8 We're not going to get close to violating the
9 federal tax law. Okay.

10 MR. KEANE: We need a new motion.

11 CHAIRMAN BUSSELLS: So -- yes, a new motion.
12 We're going to make a new motion.

13 MR. KEANE: Is that to go with the 5 to 10
14 or to eliminate the 2 percent contribution and
15 make it 3 to 10? I'm just trying to throw
16 something out here for you.

17 CHAIRMAN BUSSELLS: So it feels like three
18 options. What was originally negotiated, no
19 employer contribution, 0 to 10, less than 5.

20 MR. TUTEN: I personally think that the
21 mayor's first 5 to 10 is fair because I do think
22 that even though it would be nice not to have a
23 contribution for up to five years, that's kind of
24 like I said, once again, while we're here, at
25 least we're getting the people that are on the

1 DROP to put in something for five years, up to.
2 And 2 percent admittedly is not, you know, a
3 gargantuan amount, but it is 2 percent of their
4 paycheck.

5 But at the end of the day when they leave,
6 then the range goes from 5 to 10, which is, you
7 know, 8.4. You're going down 3, you're going up
8 1.6, you know, I can live with that.

9 MR. GLOVER: This is one we voted on anyway,
10 right, with the mayor?

11 CHAIRMAN BUSSELLS: Oh, yeah, the resolution
12 that we passed back in June, I think it was, that
13 included the 5 to 10. That's exactly right.

14 So do you want to put that in the form of a
15 motion?

16 MR. GLOVER: Yeah.

17 MR. TUTEN: Yeah. Make a motion to make the
18 original plan 5 to 10 and keep the contribution.

19 CHAIRMAN BUSSELLS: Is there a second?

20 MR. SCHMITT: Second.

21 CHAIRMAN BUSSELLS: Further questions or
22 comments?

23 All in favor, say "aye."

24 (Responses of "aye.")

25 CHAIRMAN BUSSELLS: Opposed, like sign.

1 Aye.

2 So it carries four to one.

3 MR. KEANE: Who voted no? Oh, you did.

4 CHAIRMAN BUSSELLS: So the 2 percent thing
5 becomes moot?

6 MR. KLAUSNER: Yes.

7 CHAIRMAN BUSSELLS: It's irrelevant?

8 MR. KLAUSNER: Yeah.

9 CHAIRMAN BUSSELLS: Let's turn now to COLA.
10 John, if you would, just to be sure we're
11 all in the same place, if you could revisit what
12 was agreed to at the table with the mayor and his
13 staff back in the spring, compare and contrast it
14 to what the city council enacted a few weeks ago
15 in the ordinance, and then we'll go from there.

16 MR. KEANE: Yes, sir.

17 The paper that you received yesterday from
18 Chief Hand actually shows it best, and that is
19 this document that we sent you last night that
20 starts --

21 MR. TUTEN: The amendment that's on page 4?

22 MR. KEANE: And the COLA is on the last
23 page.

24 Our original agreement with the
25 administration as proposed by Mayor Brown through

1 the city council, no change in the current 3
2 percent. It's on the last page.

3 CHAIRMAN BUSSELLS: Go it.

4 MR. KEANE: Council made four amendments.
5 The first one was no change with employees of 20
6 years of service or more. That's a cosmetic
7 amendment. They can't change anything with
8 anybody that's got 20 years, anybody that's
9 retired, but it looked good.

10 The next one was 3 percent would only apply
11 to benefits already earned. It would be split
12 the benefit. So if you worked 15 years, after
13 you retired 15 years, COLA would be calculated
14 one way. The remaining would be calculated
15 another. The new COLA would apply only to
16 benefits earned after. And the new COLA is the
17 Social Security COLA with the cap of 4 percent.

18 CHAIRMAN BUSSELLS: With the proviso it
19 cannot be negative?

20 MR. KLAUSNER: Or can never be zero.

21 CHAIRMAN BUSSELLS: Social Security can
22 be --

23 MR. KEANE: Zero.

24 MR. KLAUSNER: Zero. Social Security
25 doesn't go down.

1 (Simultaneous speaking)

2 MR. KEANE: Same thing.

3 CHAIRMAN BUSSELLS: Okay.

4 MR. KEANE: So that's where they are.

5 Now, upping the cap from 3 to 4 could be
6 helpful. Joey prepared a chart that they sent
7 out that talks about the Social Security for the
8 past 30 or 40 years.

9 And which chart are you going to give them?

10 MR. GREIVE: It's in the e-mail from Chris
11 Hand, January 3, 11:52 a.m. --

12 MR. KEANE: That's this page right here,
13 right?

14 MR. GREIVE: Yeah. COLA. Looks like this.
15 We handed this out at the last meeting as well,
16 but you've got it in this packet today.

17 MR. KEANE: And what it shows is that -- you
18 know, that COLA goes up and down for many years.
19 There was always the COLA, always got a Social
20 Security COLA. They've had a couple years here
21 lately where they did not give it.

22 MR. KLAUSNER: 2010 and '11.

23 MR. KEANE: Recently they had one that was
24 as high as 5 percent, 5.6 or something --

25 MR. KLAUSNER: 5.8 in 2009.

1 MR. KEANE: Yeah.

2 MR. SCHMITT: Now, this is without the cap
3 of 4 percent, correct?

4 MR. KEANE: The chart you're looking at?

5 MR. SCHMITT: Right.

6 MR. KEANE: Is the actual what happened.

7 CHAIRMAN BUSSELLS: Well, actually, the
8 green line is the cap, I think, Larry.

9 MR. SCHMITT: So the way I'm looking at
10 this, if you include a cap of 4 percent over the
11 last five years, that would change the COLA to an
12 average of 1.7 percent. And over the last ten
13 years, if you had a cap of 4 percent, it would
14 have been 2.21 percent, significantly under our
15 current 3 percent COLA.

16 And if we go back 15 years, it's 2.29 if you
17 have that cap of 4 percent over the last 15
18 years.

19 CHAIRMAN BUSSELLS: If you go back 30, it's
20 (indiscernible).

21 MR. SCHMITT: 40 years, it's 2.93 with a cap
22 of 4 percent.

23 MR. GREIVE: If you implement the cap, I
24 think what Trustee Schmitt is saying, it's going
25 to eliminate the amount (interrupting cough) so

1 it has a downward effect on the average.

2 MR. TUTEN: Yeah. With no cap it makes the
3 COLA appear a lot more beneficial to change than
4 it would with the 4 percent cap --

5 MR. GREIVE: Correct.

6 MR. TUTEN: -- is what my compadre here is
7 explaining.

8 The problem I'm going to have, the hard
9 problem that I have is with guys that are
10 currently on the job that are saying, look, wait
11 a minute, you know, I got a contract and you guys
12 promised me 3 percent; and I know times are
13 tough, but now you're going to change it on me
14 and this really -- this chart, like, I
15 understood, you know, why they put this in here.

16 But there's no scenario in here that
17 basically makes a guy that's on the job now go,
18 please change my COLA from the guaranteed 3
19 percent. It doesn't work. It's factual. It's
20 right there in the numbers.

21 So we have to ask ourselves, why are we
22 doing it? Are we really saving that much money?
23 Because, like, with a person like me, I'll have
24 18 years on March 10th. So for 18 years we're
25 going to do me at 3 percent, and then if I leave

1 in two years, at 20, which I'm hoping not to do,
2 just for the record, what is my COLA going to be?

3 You know, but we've got a whole department
4 full of guys with 12, 15, 14, 13. I mean, is the
5 savings in the pension worth disrupting all these
6 people's lives? Because once again we're going
7 to go back to the point of, it's not just future
8 employees. It's guys on the job that have one
9 year, just like a guy that worked with me the
10 other day at the fire station.

11 And we got into a long, in-depth
12 conversation about pensions and futures and jobs
13 and families, and I broke it down to him and
14 told him exactly what's happening, why, and what
15 he should be aware of.

16 And I'm afraid this is something that really
17 does play into the psyche a lot more than the
18 pocketbook, because the difference between 3 and
19 2.7 and 4.0, look, nobody is going to get rich
20 off of it.

21 But as far as stability and when people look
22 at this job, they go, you know, I can count on
23 that 3 percent. And I just wonder if it's worth
24 getting into all of this money-wise as opposed to
25 how it disrupts these people's lives.

1 And, then, Joey, maybe you can tell me. I
2 just don't know how much money it would even
3 save.

4 MR. GREIVE: Well, I think through the
5 Chair, if I may, just a couple of points on that
6 to address your immediate concern.

7 You know, there's not -- it's not really
8 easy to isolate out certain factors when you're
9 doing actuarial modeling. We found that out, you
10 know, a lot over the last two years.

11 But we all know, you know, that COLA is one
12 of the biggest needle movers when we look at
13 benefits as far as long-term savings to the
14 pension fund.

15 MR. TUTEN: And it's addressed with the new
16 guys. And I'm not -- I'm sorry, Joey, but the
17 mayor's agreement had no change. This is really
18 more aimed at the council. And to me,
19 personally, the council did all of this, to me.
20 As an employee, it appears, as nothing more than
21 to get something out of them. In other words,
22 they were mad because the mayor didn't change the
23 COLA, so they can say, you know, we're going to
24 change this and get something out of the current
25 employees.

1 Well, you're already getting something.
2 It's called 127 million bucks of my money if this
3 thing goes through. That's quite a bit in my
4 book.

5 Go ahead. I'm sorry.

6 MR. GREIVE: Well, no. So I think just the
7 other relevant points that the Board would want
8 to keep in mind when discussing changes to COLA
9 for current employees, you make a great point,
10 and I think the point has been made a few times
11 too, where, you know -- because current
12 employees, for the 18 years you do have, you're
13 locked in at the current 3 percent, and then only
14 the new two years that you, hopefully, longer,
15 will work going forward would be subject to the
16 new range.

17 A couple of things to think about with the
18 new range. Because it's variable, it's more tied
19 to reality. So in years like the
20 hyper-inflationary '70s and '80s, you know, we've
21 just been through a period of 10, 15 years, as
22 Trustee Schmitt pointed out, where we've been
23 through abnormally low inflation.

24 These things move in cycles, so at some
25 point you're going to have abnormally high

1 inflation over the long-term. And when you're
2 doing pension math, you have to look at 30, 40,
3 50 years. So there will be years where there are
4 higher than 3 percent crediting rates.

5 Now, I know if you look at the average you
6 apply to cap, you know, that has to have a
7 downward adjustment, and maybe the 3 percent
8 guarantee would appeal to more people.

9 But if you look at the financial benefit to
10 the city in being able to fund its obligation to
11 the pension fund and you match that up, you know,
12 with taking into account economic reality of, you
13 know, what does bread cost? If bread goes up 4
14 percent, you know, as a participant, I would want
15 my COLA to go up 4 percent.

16 Now, that's within the content -- it's a
17 very complicated issue. You know, it's tough for
18 you guys given the seats that you're in. I get
19 that. But I just wanted to argue with a chart
20 that shows over time what COLA has been because
21 there are some scenarios under which the new plan
22 would result in a higher payment to participants,
23 and that would be in the years when gas, you
24 know, and food and milk are going up.

25 MR. TUTEN: Well, it seems to me, Joey, with

1 the new guys, with the highest they can get with
2 a cost-of-living increase is 1.5 percent. That's
3 going to be single handedly the reason why they
4 don't come here, by the way.

5 But that's what this is attempting to do for
6 current employees. If we're going to be
7 realistic about it, I'm all for that. Let's give
8 them -- July of 1981 would have been nice.
9 That's 11.2 percent.

10 In other words, once again, as with the DROP
11 rate, we're limiting the upside but we're
12 lowering the downside quite a bit expecting the
13 employee to take all the risks. And, as an
14 employee, that's not fair.

15 Now, if you want to make it as realistic as
16 it can get, then tie it into the exact, no cap at
17 4 percent, tie it into whatever it is that's
18 fair. That's just me. But I'm an employee. I'm
19 not. . .

20 MR. GREIVE: Mr. Chairman, if I may --

21 MR. KEANE: We had lengthy discussions about
22 this with the mayor and his staff, hours.

23 CHAIRMAN BUSSELLS: Right.

24 MR. KEANE: Came to the 3 percent. Leave it
25 alone, and that was fine. Just for some of these

1 issues, Rich, that (interrupting cough).

2 MR. GREIVE: Just one more comment on that.
3 I fully understand where Trustee Tuten is going
4 on that. The fact of having a cap on the upside
5 does limit it and it adjusts the averages, as
6 Trustee Schmitt pointed out.

7 We have to keep in mind too that there's an
8 implicit cap on the downside too. So there can
9 be scenarios where inflation can run below zero.
10 There can be disinflation. Deflationary periods
11 in the economy. We can go through contractions,
12 recessions, depressions. They have happened in
13 the past, over 50 years. They will happen again.

14 So we have a floor built in too at 0 percent
15 because Social Security has a 0 percent floor.
16 So there will be some evening out over time. I
17 fully understand where you're going. I just
18 wanted to make sure I pointed that out.

19 MR. TUTEN: Well, I'm not discussing real
20 versus action. I'm not getting into all that
21 sort of inflation. And my point for all this,
22 Joey, don't take it personally, trust me --

23 MR. GREIVE: No.

24 MR. TUTEN: -- is getting back to the
25 original agreement with the mayor, we left it at

1 3 percent. There's a reason for it. You know,
2 as an employee, I'd love to go up to 4 or 5
3 percent. Let's roll the dice. I think inflation
4 is coming, personally.

5 But it simplifies things when current
6 employees can say, I know I've got 3 percent.
7 Future employees say, I know I can get a maximum
8 of 1.5 percent, and we don't have to get into all
9 these Byzantine calculations of every guy on the
10 job, based on how long they've been here and what
11 the inflation rate was when I really don't
12 believe it's going to save the city that much
13 money.

14 I think it was nothing more than an attempt
15 by certain council people to say, we want
16 something out of current employees.

17 CHAIRMAN BUSSELLS: Okay. So first let's
18 get a motion on what the city council enacted
19 first and then we'll go from there.

20 MR. HERBERT: Mr. Chairman, I move that we
21 approve -- or accept the amendment from the city
22 council with regard to COLA.

23 CHAIRMAN BUSSELLS: Can I get a second?

24 I'll second it for discussion.

25 Any further questions or comments?

1 All in favor of the motion, say "aye."

2 (Responses of "aye.")

3 CHAIRMAN BUSSELLS: Opposed, like sign.

4 (Responses of "aye.")

5 CHAIRMAN BUSSELLS: Fails three to two.

6 What would be perhaps an alternative, if
7 any, to what was negotiated in the spring with
8 the mayor and his staff that could attract the
9 majority of the trustees on the question?

10 For example, would 0 to 6 instead of 0 to 4?
11 I'm just throwing something out to see if there's
12 something that the majority of the trustees could
13 find acceptable or amenable as an alternative
14 suggestion back to the city council.

15 MR. SCHMITT: If we're going to index, which
16 I don't agree we should, but if we're going to
17 index, it should be what the index is, the CPI.

18 CHAIRMAN BUSSELLS: Like with Social
19 Security.

20 MR. SCHMITT: Right.

21 CHAIRMAN BUSSELLS: So the floor, I'm
22 asking, a 0, like Social Security?

23 MR. SCHMITT: Exactly like Social Security
24 if we're going to do that. I would prefer we
25 just stick with what we -- what was negotiated

1 with the mayor, 3 percent. There was a lot of
2 discussion, a lot of things that went -- a lot of
3 factors that were discussed that went into that
4 decision and it remained at 3 percent.

5 CHAIRMAN BUSSELLS: Other thoughts or ideas
6 on the subject?

7 MR. GLOVER: Why don't we put on the floor
8 the agreement with the mayor? I move that we go
9 with the mediator's agreement we had with the
10 mayor.

11 MR. SCHMITT: Second.

12 CHAIRMAN BUSSELLS: Further questions or
13 comments?

14 All in favor, say "aye."

15 (Responses of "aye.")

16 CHAIRMAN BUSSELLS: Opposed, like sign.

17 (Responses of "aye.")

18 CHAIRMAN BUSSELLS: Carries three to two.

19 John, does that conclude basically the
20 financial provisions on current employees?

21 MR. KEANE: I believe it does, Mr. Chairman.

22 CHAIRMAN BUSSELLS: So shall we move on to
23 governance? Let's take a ten-minute break. We
24 will resume at 10:20. Honest to goodness, at
25 10:20 I'm gaveling back the meeting. No offense.

1 (A break was taken; thereafter, the Special
2 Meeting of the Board continued as follows:)

3 CHAIRMAN BUSSELLS: All right. So the
4 meeting is back to order.

5 We're going to turn to what I call the
6 governance matters. John, I'm going to
7 generalize and say that most of these are things
8 that this Board has already elected to do
9 voluntarily, unanimously. And the city council
10 added in their process to what was submitted by
11 the mayor back in June a number of these issues
12 and put it in the ordinance. And I believe you
13 recommend basically approval of each of them.
14 But let's tick through each one to make sure we
15 consider each one separately as we go through.

16 MR. KEANE: On the section 121.502, the
17 creation of the Financial Investment and
18 Advisement Committee.

19 MR. TUTEN: John, are you on your little
20 summary sheets here --

21 MR. KEANE: Yes.

22 MR. TUTEN: -- or are you reading from the
23 ordinance code?

24 MR. KEANE: I'm on the summary sheet.

25 MR. TUTEN: What page are you on?

1 MR. KEANE: It's page 18.

2 CHAIRMAN BUSSELLS: And this is the one that
3 provides this Board the same investment authority
4 as the general employees.

5 MR. KEANE: That's in their ordinance code.
6 This here creates the Financial Investment and
7 Advisory Committee and their general duties and
8 responsibilities.

9 In section 121.502, we recommend a slight
10 amendment to striking the words "advisory
11 oversight" and "actuarial practices and
12 assumptions" and renumbering the rest of them.
13 And the reason for that is there was some
14 discussion here at our previous meeting about
15 this advisory oversight.

16 The statute that creates the Board clearly
17 says the Board is solely responsible for the
18 administration of the fund. So taking those
19 words out, there's no violence to the concept of
20 creating the Financial Investment Advisory
21 Committee, and that's our recommendation.

22 MR. HERBERT: Mr. Chairman, I move approval
23 of council's proposed section 121.502, with an
24 amendment striking the words "advisory oversight"
25 and, two, "actuarial practices and assumptions."

1 CHAIRMAN BUSSELLS: Can I get a second?

2 MR. GLOVER: Second.

3 CHAIRMAN BUSSELLS: Questions or comments?
4 Joey, you looked troubled.

5 MR. GREIVE: Well, Mr. Chair, I just, you
6 know, would like to hear more discussion
7 surrounding why we would take out "actuarial
8 practices and assumptions." I think that's, you
9 know, a very important point for administering a
10 pension fund. You've got the investment side and
11 the actuarial side.

12 If the advisory committee, you know, will
13 meet on various financial matters, actuarial
14 matters fall into that bucket and can make
15 recommendations and suggestions to the Board.

16 You know, and to John's point, the Board
17 retains ultimate responsibility. But I don't see
18 why the committee could not discuss and meet and
19 recommend on actuarial practices and assumptions.

20 CHAIRMAN BUSSELLS: Bob.

21 MR. KLAUSNER: I think the reason is this.
22 The agreement sets a discount rate for its term,
23 and the governance portions last for 15 more
24 years. So why would you need to discuss -- the
25 primary actuarial practice related to investment

1 is determining the assumed rate of return. So
2 absent an amendment to the agreement, the assumed
3 rate of return is going to be 7 going forward.

4 So the idea is to focus the Investment
5 Advisory Committee on the primary economic driver
6 in this plan, which is investment return.

7 MR. KEANE: And, secondly, actuarial
8 recommendations, unlike accounting, have a range.
9 You can be just as right over here as you are
10 over here. And to have people start nit-picking
11 it, we think, is wrong.

12 CHAIRMAN BUSSELLS: So the issue is
13 authority; is that correct? Hey, you-all pay
14 attention to me, please.

15 The issue is authority, right?

16 MR. KLAUSNER: Correct.

17 CHAIRMAN BUSSELLS: In other words, the
18 advisory committee may not tell this Board what
19 to do. May not second-guess this Board of
20 Trustees. The fiduciary responsibility at that
21 point stops here.

22 MR. KEANE: Right.

23 CHAIRMAN BUSSELLS: This language appears to
24 get over that line to us.

25 MR. KEANE: We do.

1 CHAIRMAN BUSSELLS: Can there be some
2 modification to the language that retains the --
3 I believe the intent of the council, which was,
4 citizens with the experience and expertise
5 willing to do public service and provide advice
6 and analysis for free, should be encouraged. And
7 it's a good thing. I agree with that.

8 We've already approved the creation of the
9 committee, as you well know. We're actually
10 creating it already, which is terrific. And if
11 they want to weigh in and provide their insights
12 or analysis or information on the subject, as
13 long as it in no way, shape or form appears or
14 substantively binds what the trustees may do in
15 their fiduciary responsibility, is that okay?

16 MR. KLAUSNER: I think Chief Belton was fine
17 with the suggested change --

18 MR. BELTON: Yes.

19 MR. KLAUSNER: -- in light of the fact that
20 we have decided as a substantive matter to set
21 the assumed rate of return for the duration of
22 the agreement. I mean, the committee can
23 probably weigh in on whatever it wants as long as
24 it's generally related to investment.

25 MR. GREIVE: Well, Mr. Chair, the only

1 reason I bring that up is that this language was
2 what we debated thoroughly and agreed to at the
3 June session. So this would be, in my opinion, a
4 change to what was already previously agreed upon
5 by the Police and Fire Pension Fund and the
6 mayor's office.

7 CHAIRMAN BUSSELLS: I misspoke. I thought
8 that was a city council amendment, not in the
9 mayor's submittal.

10 MR. KEANE: No. Once it all came out -- I'm
11 sorry. This was in the original thing. But as
12 it turns out, while we're sitting there talking
13 about one thing and we agree to it, and once it
14 gets down on paper and becomes a cold, hard fact
15 when you look at it, you can see, should not have
16 agreed to that, and that's what I'm recommending
17 to these changes.

18 I made the original recommendation to do it.
19 I'm now making the revised recommendation that we
20 need to make these changes. We need to strike
21 that word "oversight." It flew in there in a
22 hurry as some things sometimes do. And while
23 there are many people in our business community
24 that are willing to come help us on the
25 investment side, actuaries are few and far

1 between.

2 MR. TUTEN: So is the actuarial practices
3 and assumptions, is that basically part of the
4 description for the advisory committee member?
5 Is that what you're saying?

6 MR. KEANE: No. That's just one of the
7 things they're going to recommend back to the
8 Board.

9 MR. TUTEN: Okay. Let me ask you, Joey, why
10 would -- so in other words, if you take it out,
11 it's not going to stop you from being able to
12 find somebody. They're more than free to make
13 any recommendation they want to. It's just, why
14 is this so important to have that in there as far
15 as going forward?

16 CHAIRMAN BUSSELLS: A great point that I
17 misspoke on earlier.

18 For the overall progress to pension reform,
19 I think the possibility of this being
20 misconstrued somehow is far less impactable than
21 the appearance of us retreading the deal we
22 agreed to back in June, is how -- is what I
23 think. What I'm saying is I don't -- I was
24 somewhat persuaded by the earlier one.

25 If this is what we agreed to with the mayor's

1 staff, me as one trustee, I'm going to have a
2 hard time changing it based on the possibility of
3 language being misconstrued and things that, to
4 me, are not troublesome.

5 But I think it's pretty clear the advisory
6 committee, starting with its name, is that they
7 have no authority over what we do, and they
8 should not because of the fiduciary
9 responsibilities we have.

10 MR. SCHMITT: And I agree with you that it
11 should be something that is -- we consider
12 immaterial. But, again, looking five years down
13 the road, somebody reading this when possibly we
14 are all gone, we have to make it clear that the
15 authority of this advisory committee is, in fact,
16 advisory only. And I think it clouds that issue
17 when we put "oversight" in there. And we talk
18 about specifics related to actuarial practices
19 and assumptions. We already, as part of the
20 plan, have two actuaries, one for the city and
21 one for the plan.

22 MR. KEANE: And the state.

23 MR. SCHMITT: And the state. That's a
24 third. And the city and the plan's actuaries
25 have to agree before they can go forward. So

1 that's already built into the plan.

2 So I think this language in here adds some
3 cloudiness to the role of the advisory committee.

4 MR. GLOVER: I don't see this language as
5 threatening as you're indicating. I just think
6 that the Board has ultimate decision-making on
7 this. And, you know, we modified it, we agreed
8 to it. I just think that going back and redoing
9 it on this wording is not something that I would
10 be in favor of doing either. I mean, we've
11 already agreed to it. This wording is not that
12 threatening to me.

13 MR. HERBERT: Mr. Chairman, I would like to
14 withdraw my motion and make another one.

15 Mr. Chairman, I move that we accept the
16 council recommendations with regard to section
17 121.502.

18 CHAIRMAN BUSSELLS: Any questions or
19 comments?

20 MR. KEANE: We don't even need that because
21 it's already been agreed to.

22 CHAIRMAN BUSSELLS: No, no. We're going to
23 vote on every section of what the council
24 enacted, up or down. And if its down, we're
25 going to try to find something that will get it

1 resolved so everybody can agree.

2 MR. TUTEN: So are we voting on section
3 Number 2 here, the actual language?

4 MR. HERBERT: That's the wording, right?

5 CHAIRMAN BUSSELLS: To leave it as it is, as
6 the council enacted it. That's the motion.

7 Is there a second?

8 MR. GLOVER: Second.

9 CHAIRMAN BUSSELLS: Any further questions or
10 comments?

11 MR. TUTEN: I agree with Trustee Schmitt. I
12 think reading the ordinance here and comparing
13 and looking at it, I do think it adds a whole
14 nother level of complication to the thing.

15 But go ahead.

16 CHAIRMAN BUSSELLS: All in favor, say "aye."
17 (Responses of "aye.")

18 CHAIRMAN BUSSELLS: Opposed, like sign.
19 (Responses of "aye.")

20 CHAIRMAN BUSSELLS: It carries three to two.
21 Okay. This next one, John, is, I believe --
22 would it be the salary survey or are you in a
23 different place than I am on governance changes?

24 MR. KEANE: The next one that we have on
25 page 18, Mr. Chairman, was the -- who selects the

1 three and two.

2 Board selects the people, sends them to the
3 city council for approval. This is now proposing
4 that the city council decides who has a
5 three-year term initially and who was a two-year
6 term. And our recommendation would be the Board
7 make that decision, but it wouldn't be a
8 deal-breaker either way.

9 CHAIRMAN BUSSELLS: Yeah. With the
10 substantive issues on the table before us we're
11 trying to resolve, who picks the three-year term
12 and two-year term . . .

13 MR. HERBERT: Mr. Chairman, I move that we
14 accept the council's ordinance provision relating
15 to this.

16 MR. GLOVER: Second.

17 CHAIRMAN BUSSELLS: Any further discussion
18 or questions?

19 MR. TUTEN: And you say, John, our position
20 here is just basically to make it easier to deal
21 with the people --

22 MR. KEANE: Yes.

23 MR. TUTEN: -- as far as the Board is
24 concerned? It doesn't have any adverse effect on
25 us?

1 MR. KEANE: No.

2 MR. TUTEN: Okay.

3 CHAIRMAN BUSSELLS: All in favor, say "aye."

4 (Responses of "aye.")

5 CHAIRMAN BUSSELLS: Opposed, like sign.

6 (No responses.)

7 MR. KEANE: The next recommendation in the
8 event -- we have a recommended amendment here on
9 page 19.

10 "Notwithstanding any provision to the
11 contrary, nothing shall prevent the immediate
12 removal of a manager when, in the opinion of the
13 Board, in consultation with the investment
14 consultant, immediate action is necessary to
15 safeguard the fund assets from loss."

16 The general provisions for this committee is
17 the Board cannot neither hire nor fire anybody
18 without referring to them, but the SEC could take
19 some type of regulatory action this morning that
20 the Board is going to follow up tomorrow. So we
21 think that there should be a provision in here to
22 have an emergency action by the Board, and we
23 will send a copy of that action to them just so
24 they will be aware. But we can't have the
25 Board's hands bound, wouldn't you think?

1 MR. KLAUSNER: And the language also
2 provides for a preselected index fund of the same
3 class to hold the cash so that you can then go
4 through the regular process of selecting a
5 replacement manager.

6 CHAIRMAN BUSSELLS: And so this recommended
7 amendment would just expand and make more clear
8 the roles and responsibilities of the advisory
9 committee and the Board.

10 MR. KEANE: Right.

11 CHAIRMAN BUSSELLS: For this highly unlikely
12 but also possible situation. It does happen in
13 the real world --

14 MR. TUTEN: Yes, it does happen.

15 CHAIRMAN BUSSELLS: -- and to do otherwise
16 could do harm to the taxpayers as well as the
17 members because of the adverse consequences on
18 investment returns; is that correct?

19 MR. KLAUSNER: Correct.

20 MR. HERBERT: Mr. Chairman, I move for
21 approval of this proposed amended.

22 CHAIRMAN BUSSELLS: Can I get a second?

23 MR. SCHMITT: Second.

24 CHAIRMAN BUSSELLS: Other questions or
25 comments?

1 All in favor, say "aye."

2 (Responses of "aye.")

3 CHAIRMAN BUSSELLS: Opposed, like sign.

4 (No responses.)

5 CHAIRMAN BUSSELLS: Carries unanimously.

6 Next governance matter.

7 MR. HERBERT: Mr. Chairman, on page 18, the
8 last recommendation, did we pass over that? Page
9 52, line 5.

10 MR. KEANE: That's what you just did.

11 MR. HERBERT: I thought we were dealing with
12 the next one.

13 MR. KEANE: No, sir. That follows over.

14 MR. GLOVER: No, no.

15 MR. BELTON: This one stays as it is.

16 CHAIRMAN BUSSELLS: Yeah, it's the way the
17 recommendations are laid in.

18 MR. HERBERT: So the motion was approved,
19 page 52, line 5, and then with the additional
20 amendments. Okay.

21 CHAIRMAN BUSSELLS: Right.

22 John, the next governance matter. Is it the
23 one concerning conflict disclosure statements and
24 such?

25 MR. KEANE: Yes, sir.

1 CHAIRMAN BUSSELLS: You're recommending
2 approval on what the city council enacted on this
3 point?

4 MR. KEANE: Yes, sir.

5 CHAIRMAN BUSSELLS: Can I get a motion?

6 MR. HERBERT: I move it.

7 CHAIRMAN BUSSELLS: Any further questions or
8 comments?

9 All in favor, say "aye."

10 (Responses of "aye.")

11 CHAIRMAN BUSSELLS: Opposed, like sign.

12 (No responses.)

13 CHAIRMAN BUSSELLS: Carries unanimously.

14 John, the next one -- go ahead.

15 MR. KEANE: Is on page 20 in the ordinance,
16 it's page 53, line 6. And this is a waiver for
17 conflict of interests. If somebody has a
18 conflict of interest, they have a conflict of
19 interest. This talks about how you give them a
20 waiver.

21 CHAIRMAN BUSSELLS: So our recommendation --
22 your recommendation, John, is someone could not
23 be on our advisory committee if they have a
24 conflict of interest; is that correct?

25 MR. KLAUSNER: They could have one and then

1 just refrain from voting on the matter, but I
2 don't want the Board to be in the position of
3 having to decide Committee Member A gets a waiver
4 and Committee Member B doesn't, because there
5 will be no good answer that comes from that.

6 It's just, if you have a conflict, you
7 follow the statute on conflict of interest. You
8 shouldn't be in the business of making those
9 waivers.

10 CHAIRMAN BUSSELLS: So this actually takes
11 us to an even higher standard of --

12 MR. KLAUSNER: It does.

13 CHAIRMAN BUSSELLS: -- accountability and
14 transparency.

15 MR. KEANE: Certainly does, especially when
16 somebody looks back and says, why did you give
17 somebody a waiver?

18 CHAIRMAN BUSSELLS: So here we're
19 recommending an expansion of what the city
20 council enacted to be more explicit for the
21 protection of the taxpayer and a member in terms
22 of eliminating the allowance for conflicts of an
23 advisory committee member; is that correct?

24 MR. KLAUSNER: Correct. We're enacting a
25 higher ethical standard.

1 CHAIRMAN BUSSELLS: Okay. Can I get a
2 motion on that?

3 MR. HERBERT: I move it.

4 CHAIRMAN BUSSELLS: Second?

5 MR. TUTEN: Second.

6 CHAIRMAN BUSSELLS: Further questions or
7 comments?

8 All in favor, say "aye."

9 (Responses of "aye.")

10 CHAIRMAN BUSSELLS: Opposed, like sign.

11 (No responses.)

12 CHAIRMAN BUSSELLS: Carries unanimously.

13 MR. KEANE: The next one is on the bottom of
14 page 20, Mr. Chairman, and Trustees. It's
15 actuarial assumptions. That's just a stylistic
16 change which we can do under the previous
17 authorization that you have granted.

18 And then we turn over to page 21, which is
19 on page 56, line 4, of the ordinance.

20 One of the things the Scheu Commission
21 recommended was alternative funding scenarios
22 based on variable investment performances. And
23 there's just some question of how many
24 alternatives that you would want to have. You
25 know, is three enough? Is five better? Is one

1 enough?

2 CHAIRMAN BUSSELLS: So, John, your
3 recommendation is --

4 MR. KEANE: Our recommendation is to delete
5 the word "alternative funding scenarios based on
6 variable investment performances in addition to
7 the base case that extend to future years and
8 incorporates volatility."

9 We recommend that be removed.

10 MR. TUTEN: I'll make a motion.

11 MR. SCHMITT: Second.

12 CHAIRMAN BUSSELLS: Further questions or
13 comments? We'll come back and discuss
14 alternatives depending on where the votes goes.

15 All in favor of the motion, say "aye."

16 (Responses of "aye.")

17 CHAIRMAN BUSSELLS: Opposed, like sign.

18 (Responses of "aye.")

19 CHAIRMAN BUSSELLS: So it's carries three to
20 two.

21 Were we to amend it to limit the number of
22 alternative scenarios to address the worst-case
23 scenario concern that the Board can be accused of
24 not running 10 or 20 or 30, spending all that
25 taxpayer and member money with actuaries and

1 consultants to no really good purpose other than
2 theoretical academic exercises and probabilities,
3 might there be something in the spirit of full
4 cooperation to resolve this thing for everyone's
5 benefit with leaders at city hall that we could
6 amend what was enacted to perhaps limit or put a
7 reasonable range of scenarios that would be
8 acceptable to the majority of the Board?

9 I think this is theoretically possible and
10 therefore worthy of discussion. Unlikely that
11 somebody would say, you should have run 10
12 scenarios or 20 scenarios and spend more, you
13 know, money on consultants and actuaries.

14 MR. KLAUSNER: I actually have an idea.

15 Why don't you limit the number of scenarios
16 to those recommended by the actuary? The actuary
17 will come to you and say, you know, there's two
18 ways you ought to look at it, or three ways you
19 ought to look at it, and I'm not worried that
20 they're trying to feather their nest with an
21 extra set of calculations.

22 MR. TUTEN: And I have a question too. If
23 you read the whole ordinance --

24 CHAIRMAN BUSSELLS: Well, I'm not accusing
25 them of that, but that's the practical result if

1 we're not careful.

2 MR. TUTEN: Walt, my question is why the
3 actuary needs to be looking at alternative
4 funding scenarios. In other words, we give the
5 actuary a set of numbers, run them based on these
6 certain parameters, that's it.

7 In other words, the alternative funding
8 scenarios is kind of our job or the consultant or
9 whoever we decide that, you know, needs --
10 funding and actuarial analysis, they don't
11 really -- if they have anything to do with each
12 other because it's all money, but they really
13 don't, not the way this -- in this context, the
14 way I see it.

15 MR. KLAUSNER: That was the point that I was
16 trying to make, that you say to the -- say to
17 the actuary, the scenarios which you have given
18 us, are you satisfied within the confines of the
19 actuarial standards of practice, which is a
20 national industry standard, are you satisfied
21 within the ASOP numbers 4 and 27 that you've
22 provided sufficient funding scenarios for the
23 Board to make a decision?

24 If they said, no, I would really like to run
25 one more, that's what you ought to do. That's

1 why I suggested instead of a number -- because
2 who knows what the number is -- that you would --
3 you would look at alternatives upon the
4 recommendation of the Board's actuary.

5 Let the actuaries decide that. It's a
6 professional question, not one for you.

7 MR. SCHMITT: Right now we're not limited as
8 to how many scenarios we can have the actuary
9 run.

10 CHAIRMAN BUSSELLS: That's correct.

11 MR. SCHMITT: In addition, the city again
12 has their own actuary and they can run however
13 many they want. To me it's not even needed.

14 MR. KEANE: And, Mr. Chairman and Trustees,
15 they're talking about funding scenarios. We know
16 that the funding is 7 percent. You know, if they
17 tell you how much more the city cost is going to
18 be if they go down to 4 or went up to 8, it
19 doesn't make a bit of difference to you. You-all
20 set 7.

21 CHAIRMAN BUSSELLS: I agree with everything
22 you've said. And to me, the issue is I know that
23 everybody at this table wants comprehensive
24 pension reform and to put this behind us for
25 everybody, the members, and everybody else's

1 benefit.

2 And so the issue to me is the appearance of
3 doing everything possible to work cooperatively,
4 constructively, creatively with our colleagues at
5 city hall and not appear to not be nit-picking or
6 pushing back (indiscernible).

7 So to me it's the spirit that's important
8 because I know everything here has that spirit
9 and wants to work this out.

10 MR. KEANE: Why don't we ask Robert what he
11 thinks a good number would be? He's an actuary.

12 CHAIRMAN BUSSELLS: Where are you?

13 MR. KEANE: And he's on the payroll so he
14 can answer a question.

15 CHAIRMAN BUSSELLS: He's biased. He has a
16 contract.

17 MR. KEANE: But he knows what his
18 professional opinion is.

19 CHAIRMAN BUSSELLS: Kidding aside, go ahead.
20 What do you say?

21 MR. DEZUBE: I would look at it two ways.
22 One is -- (indiscernible).

23 THE REPORTER: Can you stand up, please?

24 CHAIRMAN BUSSELLS: Come to the podium.
25 Sorry about that.

1 MR. KEANE: Yeah. We've got to get these
2 words down.

3 MR. DEZUBE: Robert Dezube.

4 First, there are two ways I would think of
5 it. One is Bob referred to ASOP 27, which is the
6 actuarial standards of practice that govern
7 setting a discount rate.

8 Usually you run it in the future looking
9 ahead. Your investment consultants will usually
10 look ahead 10, 15 years. Actuaries look ahead 30
11 years. It gives you a range of results. Usually
12 the actuary picks the midpoint, which would be in
13 this case 7 percent, and where you think half a
14 year returns are going to be above 7 percent and
15 half would be less than.

16 I know the Scheu Commission looked at what
17 we call the 25 to 75 percent range where
18 one-fourth of the time you're going to be too
19 low, one-fourth of the time you're going to be
20 too high. And I think that's what they're
21 referring to, that you do it at the 25 percent
22 and maybe the 75 percent, which in their case
23 was, like, I believe, 5.4 percent.

24 It's more of a budgeting tool so you can see
25 what happens if the rate of return does not meet

1 your 7 percent. What if you're really at -- you
2 average 5.4 percent for the next 10 or 15 years,
3 what it's going to do to the required
4 contributions and the budget?

5 What if you have -- and expectedly but have
6 a bunch of good years where you average 9
7 percent, what it's going to do to your ARC and to
8 your required contribution?

9 CHAIRMAN BUSSELLS: So what would you say on
10 the question? I forget what the question is at
11 this point.

12 MR. KLAUSNER: The question is, how many?

13 MR. KEANE: How many alternative solutions
14 would you run?

15 MR. DEZUBE: I would either say the 25 and
16 75 percent rate of return, which is two. Or I
17 would do a model at stochastic modeling, which is
18 one model. And you just --

19 MR. KLAUSNER: Reduce the probabilities.

20 MR. DEZUBE: Right. Either way. They
21 are -- they are going to come up -- they're
22 working on possibly new standards. Whether they
23 get passed, when they will be effective, I don't
24 even want to hazard a guess at this point. And
25 I'm sure your actuary will come back -- if the

1 new standards make him do additional work or he
2 will either -- you will either have to authorize
3 him to do the work or he'll have to qualify his
4 opinion in doing the report.

5 CHAIRMAN BUSSELLS: Thank you.

6 MR. KEANE: Amend it to "(2) alternative
7 funding scenarios based on variable investment
8 performance in additional to the base case."

9 CHAIRMAN BUSSELLS: How about at least two
10 to not be restrictive on a single number?

11 MR. KLAUSNER: That's fine.

12 MR. BELTON: At least two makes sense.

13 MR. KLAUSNER: I just need to know what to
14 write and what we send back to the city.

15 CHAIRMAN BUSSELLS: Can I get a motion on
16 that as an alternative to our colleagues in city
17 hall?

18 MR. GLOVER: I'll move it.

19 MR. HERBERT: Second.

20 CHAIRMAN BUSSELLS: Further questions or
21 comments?

22 MR. TUTEN: So what are we changing?

23 MR. KLAUSNER: Instead of knocking out that
24 phrase of alternatives, we're going to amend that
25 phrase to say not less than two alternatives.

1 MR. TUTEN: Okay.

2 CHAIRMAN BUSSELLS: All in favor, say "aye."

3 (Responses of "aye.")

4 CHAIRMAN BUSSELLS: Opposed, like sign.

5 (No responses.)

6 CHAIRMAN BUSSELLS: Carries unanimously.

7 The next governance matter is?

8 MR. KEANE: The separate bases of
9 amortization. The Board has consolidated all the
10 bases into one, which we're currently using, and
11 it's been approved by the state.

12 The Scheu Commission was on the old formula,
13 amortize each base individually. But the state
14 has already approved the Board's current policy
15 of -- it's been all consolidated.

16 MR. TUTEN: What page are you on, John?

17 MR. KEANE: Page 21.

18 CHAIRMAN BUSSELLS: This is a pretty arcane
19 technical point. Could somebody that's
20 knowledgeable educate me again on this point?

21 MR. GREIVE: Mr. Chairman, if I may, it may
22 be an arcane technical point --

23 CHAIRMAN BUSSELLS: It's important.

24 MR. GREIVE: -- however, it carries with it
25 very important, very big ramifications. And I

1 think that if you go back to the very
2 deliberative, you know, discussions during the
3 Retirement Reform Task Force where this language
4 was hammered out and agreed upon by both the city
5 and the Board and then further endorsed by the
6 Board at your subsequent Board meeting, we talked
7 about this at great length.

8 It has a big impact on the numbers. The
9 state, while having agreed to the current
10 methodology, agrees to changes in methodology all
11 the time. And it is a very important component
12 of the current actuarial modeling.

13 And I think the city would -- duly speaking
14 for the administration, would highly object to
15 making any changes to this. And I think if you
16 saw the modeling without that element, it would
17 be not good.

18 CHAIRMAN BUSSELLS: So the way it's in the
19 ordinance enacted by the council a few weeks ago
20 is what came out of our negotiations with the
21 mayor and his staff back in the spring. Would
22 that be accurate?

23 MR. KEANE: It was in the Scheu Commission,
24 which was adopted during those discussions.
25 However, I told Chairman Scheu and their

1 committee at the time, I said, this conflicts
2 with what the Board's established policy is and
3 what the state has approved. And they said,
4 well, we like it this way anyway. So this is
5 their recommendation.

6 MR. TUTEN: How does this go against what we
7 do -- what's the difference between what we do
8 right now and this right here?

9 MR. GREIVE: So, you know, we can have
10 Robert Dezube come up, you know, who is a
11 certified actuary.

12 But my understanding of this, the way the
13 math works, is right now you've taken all of your
14 prior mortgages of all the previous, you know,
15 shortfalls and investment performance and
16 actuarial factors. You've combined them all into
17 one big mortgage as opposed to having separate
18 mortgages established each year.

19 Both are acceptable practices. As Mr. Keane
20 pointed out, the state has accepted your combined
21 approach. They also have accepted separate
22 approaches like with the General Employees
23 Pension Fund.

24 From a budgeting perspective, you know, what
25 you've done is you've combined one big mortgage

1 that's to be amortized over time instead of
2 having more smooth budgeting over time.

3 And when you think about municipal finance
4 in general, and Ronnie can talk to this, you
5 know, better than I can too; but, you know, the
6 point of municipal budgeting is to make sure that
7 because our revenues are all relatively, you
8 know, fixed over time, they're tied in to the
9 same buckets of revenue, we can't have big spikes
10 in any one given year.

11 And what the combined approach has done is
12 created that up-the-cliff, down-the-cliff chart
13 that we've all seen in the past, the one that
14 takes the funding requirements of the city, the
15 employer, up to \$469 million in 2040-ish.

16 That's not sustainable, and the separate
17 mortgage -- the separate approach, which is like
18 having separate mortgages established each year
19 based on your performance that year, creates a
20 more smooth methodology that you can actually,
21 you know, afford over time and not have a big
22 peak, a big spike.

23 MR. TUTEN: But that sounds like it benefits
24 the city as far as their calculations. But as
25 far as the pension fund and the members and the

1 people that we have to do a job for, John, why --
2 why would we change it if the state already
3 approved it anyway and we do what the state says?
4 I mean, is there an advantage to changing it or
5 is it just . . .

6 MR. KEANE: Well, I'm recommending -- I'm
7 telling you, your current policy is doing it the
8 way we're doing it. The Scheu Commission
9 recommended a system that's more advantageous to
10 the city.

11 MR. TUTEN: Right.

12 MR. SCHMITT: And how long have we been on
13 this current system that we're on?

14 MR. KEANE: About three years. Right after
15 we had the big workshop with Jarmon Welch in
16 2012.

17 MR. TUTEN: Right. Is that when we went
18 down to 7?

19 MR. KEANE: Consolidated the bases then.

20 MR. HERBERT: What was the rationale for
21 doing that?

22 MR. KEANE: Stability. Just take one
23 number, add them all together, divide by 23 and
24 go forward.

25 CHAIRMAN BUSSELLS: So the rationale in my

1 view from those workshops in 2013, that went on
2 extensively, no stone left unturned, the
3 actuarial studies and the ARC calculations proved
4 to be grossly inadequate to the actual costs.

5 A substantial reason we're in the mess we're
6 in is because of inadequate flawed actuarial
7 studies and ARCs. This is my opinion and I think
8 the evidence also supports it for the 10 or 12
9 years of the agreement. That's the past. We can
10 change it. All that matters is what we do next.

11 So, as you know, comprehensive reform,
12 having done all that, to reduce -- that could
13 happen again to the members and the taxpayers at
14 the same time because of the compounding effect
15 of higher returns pension funds earned versus the
16 rest of the government's budgets.

17 MR. SCHMITT: So changing this to this
18 proposed -- this proposed change would allow the
19 city to make smaller payments, basically?

20 CHAIRMAN BUSSELLS: Potentially at times,
21 but not in total, I think, is what I heard.

22 MR. GREIVE: Yes. So, Mr. Chairman, if I
23 may, there's just two more points.

24 CHAIRMAN BUSSELLS: The total mortgage in
25 your metaphor is the same?

1 MR. BELTON: The same.

2 MR. GREIVE: It's the same. It's just split
3 up over different periods.

4 You know, when I talk about municipal
5 finance, one of the key points is generational
6 equity. You have a taxpayer in 2045 paying 468
7 million and you have a taxpayer in 2046 paying 80
8 million.

9 There's a huge up-the-cliff, down-the-cliff
10 that's not sound practice. And it does not
11 impact, you know, from an actuary math
12 standpoint, it's just different mortgages. To
13 your point, it's the same mortgage over time. It
14 still has to be paid. Instead of splitting it
15 all up, instead of paying it all in one base.
16 You know, like a mouse moving through the snake.
17 You've got to -- just like, you know, with our
18 demographics and the economy right now. You've
19 got the Baby Boomers moving through and then it
20 falls out. That's, in my opinion, the way to do
21 this.

22 And the second point is, you know, we agreed
23 to this previously, and this was in the language
24 that came out of the public discussions back in
25 May and June.

1 CHAIRMAN BUSSELLS: Right. I think that's
2 the more important point.

3 MR. SCHMITT: It is important, but I want a
4 good understanding of the impact it's going to
5 have on the investments. If we're going to allow
6 the city to make smaller contributions, then we
7 need to understand that that's what's going to
8 happen. And if that's acceptable, that's
9 acceptable. But I just want to have a clear
10 picture of what impact this change would have on
11 the fund.

12 MR. TUTEN: And there's a reason why we
13 changed it in 2013 to the way we have it now, was
14 a lot to do with that. And now all of a sudden
15 we're going to -- it's going to be the same but
16 it's just going to be different.

17 Look, I'm not a conspiracy theorist by
18 heart, but it just sounds to me like it's a way
19 for the city to divide up different things, and
20 then, look, just pay the money. We've got a
21 system in place. We just changed it two years
22 ago. I don't see a reason to change it now.

23 But if we can get Jarmon in here or if he
24 could write up a nice, long report, and we could
25 sit down and we could discuss exactly what the

1 differences would be as far as the pension fund
2 goes, I do care about the city and their
3 reporting methods, but I'm most concerned with
4 the pension fund.

5 MR. SCHMITT: And one of my questions. If
6 we had been on our current system for 15 years,
7 would we have gotten into the position we were
8 five years ago?

9 CHAIRMAN BUSSELLS: I would say no; however,
10 the primary -- and this is 20/20 hindsight. I'm
11 not being critical of past Boards. Don't
12 misunderstand this.

13 The primary material flaws from the first,
14 when this thing was based on 15 years, go through
15 those years, how long people live, how long they
16 work, what kind of raises they're going to get,
17 those were the drivers that so understated the
18 actual costs over the first 15 years of the 30
19 years that put us in the hole. And, of course,
20 we're digging out rapidly now with the city's,
21 you know, support and help, no doubt about it.

22 I don't recall this subject being separately
23 analyzed in terms of, but for this in the first
24 12 or 13 years, would we be in the hole we're in,
25 you know, with the benefit of hindsight looking

1 back.

2 I don't recall in those workshops back in
3 2013 -- they went on forever -- this particular
4 point. But it's important to the city.

5 I'm going to suggest for discussion, subject
6 to our actuary that is not with us today,
7 confirming that the total liability is still
8 going to get paid and it might vary year to year
9 over time, but to get us to the same successful
10 conclusion that we all want for our members.

11 MR. BELTON: That is correct.

12 CHAIRMAN BUSSELLS: That we stick with what
13 was negotiated back in the spring and submit it
14 to the city council, that the city council
15 apparently enacted as submitted. Is that what
16 I'm hearing?

17 MR. KEANE: Correct.

18 CHAIRMAN BUSSELLS: John, does that do
19 violence to what was earlier done in 2013,
20 reforming and redoing how we do --

21 MR. KEANE: No, sir. I think we can get
22 this done. But the Board's decision, as you
23 recall, was -- to make up for this shortfall was
24 to get as much money in as fast as we could, and
25 that was one of the reasons that it happened.

1 But, nevertheless, you know --

2 CHAIRMAN BUSSELLS: So I don't want to get
3 off track from the business at hand. I don't
4 recall that being a principle back in '13.

5 MR. KEANE: Okay.

6 CHAIRMAN BUSSELLS: The principle was to
7 change the actuarial study so they're much more
8 effective and accurate.

9 MR. GLOVER: Correct.

10 CHAIRMAN BUSSELLS: Not to somehow pummel
11 the city in the near term versus the long term.

12 MR. GLOVER: Yes.

13 CHAIRMAN BUSSELLS: And I know you didn't
14 mean to say that, or you'd admit how it might
15 have come out.

16 MR. KEANE: Yeah.

17 CHAIRMAN BUSSELLS: Okay. So can I get a
18 motion with the caveat we talk to our actuary in
19 Atlanta later today and Tuesday and Wednesday,
20 and not getting some materially different opinion
21 that was just expressed by an expert actuary,
22 that we stick with what's in the ordinance?

23 MR. GLOVER: Is that consistent with what we
24 voted on?

25 CHAIRMAN BUSSELLS: Back in June, yes.

1 MR. GLOVER: I make the motion.

2 MR. HERBERT: Second.

3 CHAIRMAN BUSSELLS: Further questions or
4 comments?

5 MR. TUTEN: Yeah. Gosh, I want to put part
6 of this equation with Jarmon to see what Joey is
7 proposing, what we would have now, and how it may
8 materially affect our calculations going forward,
9 based on what we have, hypothetical, whatever you
10 want to use, it doesn't matter.

11 In other words, I want to make sure that,
12 although it may save the city a little money
13 every year, once again, the big goal here is to
14 make sure everybody puts in their money.

15 MR. SCHMITT: That's right.

16 MR. TUTEN: And I don't want to give them an
17 opportunity to save 10-, 20-, 30 million dollars
18 in a year when they would have to contribute that
19 under what we have now.

20 So that's what I'm concerned about.

21 CHAIRMAN BUSSELLS: And, of course, I
22 believe my colleague said that in the context of
23 the city putting in a dollar and 15 cents for
24 every dollar of payroll currently.

25 MR. SCHMITT: And some years it was zero.

1 CHAIRMAN BUSSELLS: Absolutely. Because of
2 flawed actuarial studies and flawed ARCs from
3 this Board of Trustees in the past.

4 MR. SCHMITT: Exactly.

5 CHAIRMAN BUSSELLS: But let's not relive
6 that any further.

7 So I have a motion and a second. Is there
8 any further discussion or question on the point?

9 MR. SCHMITT: I want to make one more point.
10 I think this is another situation where we're
11 going to -- five years down the road, ten years
12 down the road, we're going to look back at this
13 decision right now and recognize what a big
14 mistake it is. It's going to put us right back
15 in the same position we are right now.

16 CHAIRMAN BUSSELLS: Others?

17 I have a motion and second. All in favor,
18 say "aye."

19 (Responses of "aye.")

20 CHAIRMAN BUSSELLS: Opposed, like sign.

21 (Responses of "aye.")

22 CHAIRMAN BUSSELLS: Carries three to two.

23 Next, John.

24 MR. KEANE: Page 22. It's page 57, line 15
25 in the ordinance. It talks about unaccepted

1 updates. This is more words from the Scheu
2 Commission, which we warned them were not a good
3 idea.

4 Unaccepted updates are also available that
5 suggest different things. Unaccepted updates for
6 the actuary are unacceptable on these. We have a
7 set of parameters to --

8 CHAIRMAN BUSSELLS: John, just real quick.
9 I think first let's knock out the one about the
10 other governance things that we're already doing
11 or the state already requires it.

12 But the ones about the, you know,
13 distributing studies on the website --

14 MR. KEANE: I didn't go there since we
15 already do all that.

16 CHAIRMAN BUSSELLS: But I want to vote on
17 it.

18 MR. KEANE: Oh, okay.

19 CHAIRMAN BUSSELLS: Every single thing.

20 MR. KEANE: Okay.

21 CHAIRMAN BUSSELLS: So your recommendation
22 was to approve the city ordinance as enacted on
23 these points we've already done voluntarily and
24 already do --

25 MR. KEANE: Right. And I was just making a

1 comment that it was duplicative of current
2 policy.

3 CHAIRMAN BUSSELLS: But it's fine if it
4 stays in.

5 MR. KEANE: Sure.

6 CHAIRMAN BUSSELLS: It doesn't change what
7 we're doing.

8 MR. KEANE: Right, yes, sir.

9 CHAIRMAN BUSSELLS: So on those points in
10 the summary, could I get a motion to approve the
11 recommendation?

12 MR. HERBERT: Move it.

13 MR. GLOVER: Second.

14 CHAIRMAN BUSSELLS: Any other questions or
15 comments?

16 MR. TUTEN: Which page are we on again?

17 MR. KLAUSNER: On page 21 and 22. It's
18 about reporting that you're already doing. And
19 the observation was you're already doing it but
20 it's fine if it's in the ordinance.

21 CHAIRMAN BUSSELLS: It says we'll send
22 Ronnie Belton and Kirk Sherman the quarterly
23 investment returns. Well, we do it. We'll
24 continue to do it.

25 MR. KLAUSNER: Because the chief says he

1 doesn't have enough to read.

2 MR. BELTON: It's okay. We can handle it.

3 Got you.

4 CHAIRMAN BUSSELLS: Got a motion and a
5 second. Any further questions or comments?

6 All in favor, say "aye."

7 (Responses of "aye.")

8 CHAIRMAN BUSSELLS: Opposed, like sign.

9 (No responses.)

10 CHAIRMAN BUSSELLS: Carries unanimously.

11 And, John, I interrupted you.

12 MR. KEANE: That same motion then would
13 carry over to the top of page 22, which talks
14 about the annual audit.

15 CHAIRMAN BUSSELLS: We do that. Sure.
16 We'll keep doing it.

17 Unaccepted updates.

18 MR. KEANE: Unaccepted updates. Unaccepted
19 updates are unacceptable, I would think. So we
20 would recommend that they not be approved.

21 MR. TUTEN: I make a motion, because if you
22 read the whole ordinance code right here, you can
23 see it really doesn't make a whole lot of sense.

24 CHAIRMAN BUSSELLS: The language -- I'm not
25 an expert. The language is confusing to me,

1 frankly.

2 MR. TUTEN: Yeah.

3 MR. KLAUSNER: Me too.

4 CHAIRMAN BUSSELLS: And so I wonder if this
5 is one where perhaps the parties, our colleagues
6 in the city and our folks, could get language
7 that reflects what I believe to be the excellent
8 intent of the administration and city council on
9 this point.

10 MR. KLAUSNER: The plan is to turn all these
11 changes around and to have them back to the
12 general counsel's office by the close of business
13 on Wednesday. So that would be one of the
14 questions that would go back.

15 CHAIRMAN BUSSELLS: Because it's the phrase
16 "unaccepted updates" in the context of actuarial
17 studies, actuarial standards and all those
18 things, GASB for gap.

19 That is of concern. You know, in ten years,
20 how the heck is somebody going to interpret that?
21 And create problems that are of no consequence
22 whatsoever but just consume taxpayers' money with
23 accountants and consultants and lawyers.

24 MR. TUTEN: It doesn't make any sense.

25 Anybody could -- my four-year-old son could put

1 in an update and say, let's take his and put it
2 in there. It's unaccepted.

3 MR. KLAUSNER: That's why the recommendation
4 is to not approve it subject to clarification.

5 CHAIRMAN BUSSELLS: I see nodding heads too
6 from others at the table.

7 Can I get a motion on that?

8 MR. TUTEN: I'm make a motion.

9 MR. SCHMITT: Second.

10 CHAIRMAN BUSSELLS: Further questions or
11 comments?

12 All in fair, say "aye."

13 (Responses of "aye.")

14 CHAIRMAN BUSSELLS: Carries unanimously.

15 MR. KEANE: And that's not to approve it
16 subject to getting it clarified and fixed,
17 talking about wordsmith.

18 CHAIRMAN BUSSELLS: And suggest an
19 alternative that accomplishes what we believe to
20 be the intent, but in language that can be
21 accurately interpreted by future people as the
22 decades roll by.

23 MR. KEANE: Okay. The next item at the
24 bottom of page 22, the Scheu Commission
25 recommended that in addition to the actuarial

1 study that we do at 7 percent, the one we do at 5
2 percent is required by state statute. They want
3 a third one at 5.4 percent, which seems to
4 be . . .

5 MR. TUTEN: Yeah. I make a motion we accept
6 this recommendation and get rid of the 5.4
7 percent.

8 MR. SCHMITT: Second that.

9 CHAIRMAN BUSSELLS: So discussion or
10 comments?

11 MR. TUTEN: Why would they want us to have
12 the third one?

13 CHAIRMAN BUSSELLS: Just the one way the
14 numbers worked out. I wonder if we could suggest
15 to our colleagues in the city that the difference
16 between 5.4 and 5 is not worth expenditure of
17 taxpayers' and members' funds for an actuarial
18 study for such -- the way things worked out with
19 the current range, and suggest for that reason to
20 be economical with the public's funds it be
21 either removed or modified into a formulary
22 approach where, were the delta to be so modest in
23 the future, be less modest in the future, a third
24 one could be done, if that makes sense.

25 Does that sound right?

1 MR. KLAUSNER: Yes.

2 MR. KEANE: So we're going to request the
3 city council reconsider due to fiscal
4 requirements of the 5 to 5.4.

5 CHAIRMAN BUSSELLS: It's just because of the
6 5.4. Why spend public money on a study for such
7 a small difference? But it would be a
8 suggestion.

9 MR. GLOVER: And no one at this table knows
10 why the 5.4 was recommended?

11 MR. GREIVE: Well, Mr. Chairman --

12 CHAIRMAN BUSSELLS: I think that's just the
13 way it worked out --

14 MR. GREIVE: -- the 5.4 was part of what
15 Mr. Dezube was talking about earlier where they
16 have the confidence ranges. And I think to your
17 point, just the way the math worked out. When
18 you say 200 basis points, basis points below the
19 rate of return.

20 The current assumed rate is 7. So 200 basis
21 points less than that is 5, and that does create
22 a pretty close little -- you know, a tight little
23 range. But I think they contemplated, well, what
24 if in the future assumed rate of return is, say,
25 8 and you do a 6?

1 CHAIRMAN BUSSELLS: That's why if it was a
2 formula instead of an absolute number of the 5.4,
3 it might work.

4 MR. KEANE: We will send that back as a
5 recommendation for their consideration.

6 CHAIRMAN BUSSELLS: Okay. So we have a
7 motion and a second.

8 Further questions or comments? All in
9 favor, say "aye."

10 (Responses of "aye.")

11 CHAIRMAN BUSSELLS: Opposed, like sign.

12 (No responses.)

13 CHAIRMAN BUSSELLS: Carries unanimously.

14 MR. KEANE: The public information on the
15 next page, on page 23, we're already doing.

16 CHAIRMAN BUSSELLS: Can I get a motion on
17 that?

18 MR. GLOVER: So move.

19 MR. TUTEN: Second.

20 CHAIRMAN BUSSELLS: Questions or comments?

21 All in favor say "aye."

22 (Responses of "aye.")

23 CHAIRMAN BUSSELLS: Opposed, like sign.

24 (No responses.)

25 CHAIRMAN BUSSELLS: Carries unanimously.

1 MR. KEANE: The next item is page 61, line
2 14, where the city council has chosen to put in a
3 new requirement that no city appointee can
4 receive a city pension.

5 CHAIRMAN BUSSELLS: Right. So we've earlier
6 approved this?

7 MR. KLAUSNER: Actually, that's new.

8 MR. KEANE: No, sir. This was a city
9 council amendment.

10 CHAIRMAN BUSSELLS: In our -- the last
11 special meeting -- what did we call that?

12 MR. KEANE: The workshop.

13 CHAIRMAN BUSSELLS: The workshop. We
14 indicated our positions in a vote, nonbinding
15 vote there and we approved it.

16 MR. HERBERT: So move.

17 CHAIRMAN BUSSELLS: I have a motion. Can I
18 get a second on this?

19 MR. GLOVER: What's the motion?

20 MR. HERBERT: That we approve the council's
21 recommending language in the ordinance.

22 MR. GLOVER: Okay. I'll second it for
23 discussion.

24 CHAIRMAN BUSSELLS: Discussion, questions?

25 MR. TUTEN: So we're going to approve the

1 recommendation to get rid of the duplicative
2 language? Is that what we're doing, or we're
3 approving it as it is?

4 CHAIRMAN BUSSELLS: Yes, to approve it as it
5 is.

6 MR. KLAUSNER: But council gets to decide
7 whatever conditions they want on there too. The
8 only thing state law requires is that the two
9 that the council picks live in the city. Another
10 NBA team. So other than that, they get to set
11 whatever terms they want.

12 MR. TUTEN: So once again we're limiting the
13 number of people we can possibly --

14 MR. KLAUSNER: It is not a wise move, but
15 that's --

16 MR. TUTEN: Right.

17 MR. KLAUSNER: Since it's a matter which the
18 legislature has said is exclusively theirs to
19 decide, our recommendation was, let them decide.

20 CHAIRMAN BUSSELLS: We should not even
21 appear to be meddling in their area of
22 discretion, and we don't intend to do that.

23 MR. KEANE: Right.

24 CHAIRMAN BUSSELLS: I have a motion and a
25 second. Any further questions or comments?

1 All in favor, say "aye."

2 (Responses of "aye.")

3 CHAIRMAN BUSSELLS: Opposed, like sign.

4 (No responses.)

5 CHAIRMAN BUSSELLS: Carries unanimously.

6 We are now down to the legal issue. Are
7 there any other governance matters?

8 MR. KEANE: No, sir.

9 MR. KLAUSNER: No.

10 CHAIRMAN BUSSELLS: Bob, I'm going to ask
11 you, if you could, to frame up the core legal
12 issue after the accountant at the end of the
13 table gives his version of it.

14 MR. KLAUSNER: Okay.

15 CHAIRMAN BUSSELLS: And ask you to clarify,
16 revise and correct as appropriate.

17 My understanding of the extensive analysis
18 and correspondence among the parties,
19 particularly our outside counsel and our city's
20 general counsel, is this 64-page ordinance
21 enacted by the city council a few weeks ago, the
22 now amended agreement, amended from the original
23 agreement, approved by a former mayor and former
24 city council 15 years ago, or is that agreement
25 from 15 years ago, does it end and is now

1 superseded by this ordinance?

2 And perhaps most important, what does that
3 mean for our members? Our members that have less
4 than 20 years of service on the effective date of
5 whatever is done. Our members that have 20-plus
6 years of service on the effective date cannot be
7 changed in any way, shape, or form their benefits
8 for the rest of the years they choose to work; is
9 that correct?

10 MR. KLAUSNER: Right.

11 CHAIRMAN BUSSELLS: Everybody agrees with
12 that. The only -- I say only. It's extremely
13 important if you're like Lieutenant Tuten and
14 you're one of 20 years or less service on the
15 effective date, what their benefits are for the
16 remaining term as it now exists of the 30-year
17 agreement enacted 15 years ago.

18 And that's more words than I intended to
19 say, but I think that goes to the core of the
20 first issue for the Board of Trustees to consider
21 now. And I'll be quiet now and let you address
22 it.

23 MR. KLAUSNER: There's two issues presented
24 here. Number one is, whether you call it an
25 amendment or you call it a new agreement which

1 incorporates all prior provisions can be debated
2 philosophically.

3 There is language on page 62, line 26, which
4 says there's not intended to be any lapse, in
5 effect, between this plan and such superseded
6 plans. It should also say agreements as well
7 because I want it clear. The city has taken the
8 position that it's not repealing the prior
9 agreement, although there are some words that say
10 that in the whereas clauses, that it's intended
11 to be a substitute which incorporates all
12 provisions not otherwise repealed.

13 I think that's something that the lawyers
14 can probably hash out between them as to what is
15 the best solution. The current language
16 discomforts me to the extent I just explained.
17 It only refers to the ordinance, really, not to
18 the agreement itself.

19 The second issue has to do with the duration
20 as it relates to your current members. The
21 agreement that was worked out with the mayor was
22 that the city could not make any unilateral
23 changes in the benefits of the active
24 participants, meaning current people employed on
25 the day the agreement comes into effect for ten

1 years. Thereafter, collective bargaining would
2 decide whatever any other future benefit changes
3 there may be in the plan.

4 And in the exercise of your fiduciary
5 responsibility, to say it would be okay to invest
6 \$120 million into this, but then the benefits
7 could be radically altered in three years, and,
8 in essence, the full cost of paying for the
9 unfunded liability could come from prospective
10 benefits reductions to actives, it gets to your
11 issue here.

12 So issue number one is, I think there's some
13 languages that needs to clarify the continuous
14 nature of it. I'm less troubled by calling it
15 the fourth amendment to the 30-year agreement or
16 calling it a new agreement as long as the content
17 therein involves no repeal or repudiation of
18 anything that's gone before. That's the primary
19 legal issues that you first pose.

20 CHAIRMAN BUSSELLS: I'm going to ask -- the
21 city's general counsel has been so gracious and
22 so supportive to be with us here today to give
23 his view to be sure our Board is fully informed
24 about the respective legal perspectives and then
25 make a decision as to what to do.

1 MR. KLAUSNER: I'm fine with that.

2 MR. GABRIEL: Good morning. Jason Gabriel,
3 Office of General Counsel, General Counsel.

4 I think Mr. Klausner has kind of touched on
5 it. I think on the issue it's really more form
6 over substance because whether you say amended or
7 restated versus superseded and replaced, it's the
8 same thing. It's a new agreement. And the
9 intent was for this to be seamless as we're going
10 along.

11 So even the threshold date of when benefits
12 change, that's just for purposes of the new
13 agreement going forward.

14 So I think that the language as previously
15 proposed was perfectly fine. I think the
16 language as changed by city council is perfectly
17 fine. In fact, it may be -- articulates it a
18 little more clearly. And I think we're on the
19 same page, but if the intention here is to maybe
20 modify that language a bit more to give comfort
21 to everything, I'm certain we could work with
22 that.

23 Again, my position is that the language in
24 there doesn't change anything in terms of what
25 you're trying to accomplish, but, you know, for

1 purposes of what you're trying to, you know, take
2 back to council, we can probably come up with
3 some language that's appropriate for both
4 parties.

5 CHAIRMAN BUSSELLS: That does not appear --
6 what we believe is the intent of our colleagues
7 at city hall matches what our intent was back in
8 June on this point, is what I'm hearing.

9 But this is so important for thousands of
10 people and families. It involved over a billion
11 dollars. We should be sure the language is clear
12 for the people that come after us, is kind of the
13 issue, I think. Am I getting that right?

14 MR. KLAUSNER: You certainly got it right in
15 terms of what we call it and the seamlessness of
16 the agreements. But I don't think -- and maybe
17 to the general counsel directly, I'm not sure we
18 addressed the issue of the difference between the
19 council saying it would have the ability to make
20 changes in three years or whenever currently
21 collective bargaining agreements expire versus
22 the ten years that was in the Board's earlier
23 tentative agreement with the mayor.

24 I think issue number one, I'll be back with
25 the general counsel by the close of business on

1 Wednesday with the -- it's a good word, the
2 comfort language. And then but you have the
3 policy decision to make here about what changes
4 can be made to people working here now, other
5 than the ones you've already discussed.

6 CHAIRMAN BUSSELLS: And we will come to
7 that.

8 MR. KLAUSNER: Okay. I just wanted to make
9 sure those weren't --

10 MR. GABRIEL: Very good.

11 MR. KLAUSNER: Okay.

12 MR. GABRIEL: Yeah. Because I think you're
13 touching on -- that's yet another issue regarding
14 a unilateral position. That's separate.

15 I think here, again, superseding, replacing,
16 to me, is the same thing or amending and
17 restating. It's a new agreement regardless of
18 how you articulate it with the seamless date
19 going forward of when things change.

20 And so we're on the same page on that issue,
21 and we can certainly, you know, to the extent we
22 can, our office, work with Mr. Klausner to
23 massage that a bit more. We can do that.

24 The other issue is obviously a policy issue
25 that you're going to want to talk about.

1 CHAIRMAN BUSSELLS: So can I get a motion on
2 the first point?

3 MR. HERBERT: So move.

4 MR. TUTEN: What's the motion?

5 CHAIRMAN BUSSELLS: So what I heard was the
6 respective general counsel for the fund and the
7 city go to work immediately on refining the
8 ordinance language to be clearer based on what
9 everyone believes is the same intent of the
10 ordinance. I'm saying that very awkward. Say it
11 better than I just said it.

12 MR. KLAUSNER: If I may, I think what the
13 Chair is asking for is a motion to direct your
14 lawyer to work with the city's lawyers to title
15 both the document and ensure it's seamless with
16 all other agreements that have preceded it, and
17 to effectuate what we believe is the mutual
18 intent of the counsel and the Board.

19 MR. TUTEN: Ten-four.

20 MR. KLAUSNER: I thought that's what you
21 said.

22 (Indiscernible)

23 MR. HERBERT: That was my motion.

24 MR. GLOVER: I'll second.

25 CHAIRMAN BUSSELLS: Further questions and

1 comments?

2 All in favor, say "aye."

3 (Responses of "aye.")

4 CHAIRMAN BUSSELLS: Let's now move to the
5 question of members with less than 20 years of
6 service on the effective date of changes to the
7 agreement. How long is it before the city
8 council could, through the prescribed process,
9 consider changing their benefits prospectively?

10 What was submitted, what was approved in the
11 context we described earlier in June, growing out
12 of the negotiations with our executive director,
13 the mayor and his staff was ten years?

14 MR. KLAUSNER: Ten.

15 CHAIRMAN BUSSELLS: Which is a significant
16 concession from the existing 15 was our belief.

17 MR. KLAUSNER: Yes.

18 CHAIRMAN BUSSELLS: I'm not going to repeat
19 those phrases that were passed around then, but a
20 significant concession.

21 The ordinance enacted by the city council a
22 few weeks ago effectively, it appears, reduces
23 that to 3.

24 MR. KLAUSNER: Correct.

25 CHAIRMAN BUSSELLS: Is that correct?

1 MR. KLAUSNER: Yes, sir.

2 CHAIRMAN BUSSELLS: And so what the council
3 enacted a few weeks ago is materially different
4 on this point for members who will have less than
5 20 years of service on the effective date of any
6 changes, no one else; but that's a significant
7 group of people, including two of our colleagues.

8 What should be our response to that change
9 in what was negotiated at the table with the
10 mayor? So I'll open it up to the conversation.

11 MR. TUTEN: I think everybody knows what I'm
12 going to say, but I'll say it anyway.

13 We had an agreement with the mayor. I
14 personally said I don't like the fact that we're
15 going from 15 to 10. I've already voiced my
16 concern to my members about going to court. They
17 think they have a contract. They think it's good
18 for 15 years. They don't really care about
19 anything else.

20 I'm trying to balance out the fact that we
21 do have a funding problem. I can go to ten
22 years, but, once again, the mayor has done their
23 part, shown good faith. We've done our part, you
24 know. We don't see eye-to-eye. Who does?

25 But yet the council, once again, has

1 started, you know, these proceedings to where now
2 they're going to take all this work we've done
3 and say, you know what, guys? Three years from
4 now we're going to do it all over again except
5 we're going to be able to negotiate. Instead of
6 having to come to the Board, we're going to go to
7 the unions. If they thought this was
8 complicated.

9 Here's the problem, though. It gets back
10 to, number one, consistency and reliability and
11 being able to depend on what the future is going
12 to bring, Walt.

13 I had two conversations over the last three
14 days. Someone had 17 years on the job, someone
15 had 15. They point-blank asked me, is this going
16 to go to negotiations? I said, no, the agreement
17 we had with the mayor was for ten years. It will
18 give some stability to the whole process.

19 It's you go to three years. It's not just
20 guys like me that will get over the finish line
21 and drop at 20, or guys with 19 years that will
22 say, you know what, I'll just wait a year.

23 There are guys with 12, 13, 14, 15, 16, 17
24 years who will say, you know what? I can retire
25 at 16 years, get almost half my check. I'll get

1 a guaranteed 3 percent COLA for the rest of my
2 life, I'll just have to wait for a couple of
3 years.

4 Well, that sounds -- well, who wants to wait
5 three years? Well, here's the problem. There
6 are hundreds of those guys and women on the job,
7 police and fire. And you're saying, well, that
8 wouldn't be very smart. Oh, it wouldn't be?
9 Would you rather stay for a 1.5 percent COLA?
10 Would you rather stay for another contract?

11 Let's get real for a second. That's the
12 city council's intention here is to simply open
13 this thing up once again three years from now and
14 take even more from our members. And they're not
15 stupid. They see it.

16 So it's our job while we have a chance,
17 we've made concessions. I'll give you ten years,
18 but for ten years, for a decade, I think it's
19 fair trade-off to come up with some sort of
20 peaceful stabilization of not just the pension,
21 but our members, because if we do not, they are
22 going to leave in droves, I assure you. And
23 these are guys with 13, 15, 16. They're not
24 going to stick around and find out what happens
25 at the next negotiations. They're just not going

1 to do it.

2 MR. KEANE: Mr. Chairman and -- go ahead.

3 MR. SCHMITT: The changing of the original
4 agreement, dropping it down to ten years, is
5 difficult enough for the members. Changing it to
6 three years is absolutely unacceptable. They
7 have given a lot and they've sacrificed a lot.
8 And we've been through the myriad of items that
9 includes. So the three years is absolutely
10 unacceptable, and given the history of how we got
11 here.

12 CHAIRMAN BUSSELLS: Other thoughts?

13 MR. GLOVER: Well, I think I'll agree with
14 the prior comments. I thought the compromise of
15 ten was one that I didn't think was going to fly
16 in the first place. But I think that it's people
17 who swallowed that lump and I think it's one that
18 we don't need to revisit particularly with the
19 three.

20 I do understand that we're really trying to
21 work with the council and trying to give the
22 recommendations a fair hearing, but I think the
23 ten is acceptable. We've agreed to that. I
24 don't think it would be something that we need to
25 revisit. I think we need to stick with the ten.

1 CHAIRMAN BUSSELLS: Let me express my --
2 everything that has been said makes good sense.
3 And let me express my concern, and I'm going to
4 talk about the entire, all 64-page ordinance and
5 all these dozens of changes, the majority of them
6 we've approved here today.

7 For whatever reason, the symbolism, the
8 substance as well as symbolism of DROP, COLA and
9 term seem to attract the most energy and passion
10 with our colleagues in city hall and with us
11 here.

12 I think this could unfortunately look like
13 on those three elements that have those
14 attributes we're saying no to any changes by the
15 council to what was submitted. And I think that
16 we do have a probability, guessing what the
17 political process will yield, which is, you know,
18 tough to do, of reform this year or the
19 foreseeable future, and increases the probability
20 some judge will decide this three or four or five
21 or six years, which I think is a risk for our
22 members that we ought not to take.

23 And so if this is where a majority of us are
24 on the term, and a 33 percent reduction in the
25 term is a big concussion, there is -- that's a

1 big concussion the mayor and his team extracted
2 from our guy at the negotiating table and we'll
3 back it up. But if it were possible to have some
4 movement.

5 I know we've already considered the DROP and
6 the COLA. If ten is where we're going to wind
7 up, I think that increases the odds of something
8 getting done, which I think in our short term and
9 long term is very much in the member's interest,
10 even though who knows what the future holds, what
11 the next 10 or 15 years look like.

12 But when I assessed the probability and the
13 reality of what's been going on or where we are,
14 letting a judge decide this -- because I think
15 that's where it's headed now realistically -- is
16 a risk we ought not to take as fiduciaries.
17 That's what this is all about.

18 And so I would just suggest a
19 reconsideration, if there's support for the DROP
20 and COLA while we're considering the terms is
21 fine with me, just to leave no stone unturned of
22 getting something done here that has, I think, a
23 chance of getting a good return for all the
24 reasons we're talking about, the larger issues.

25 MR. GLOVER: The way I look at it is, we are

1 talking about concessions. And I think from 15
2 to 10 was a concession. And then you have the
3 negotiated process, and you've got the mayor and
4 his staff saying, look, in order to reach
5 agreement here, we've got to have the people's
6 advocacy involved in this.

7 And, of course, the mayor and his staff
8 represent the people. And I'm arguing
9 passionately for the officers and firefighters
10 because I think the agreement that they -- where
11 they conceded, and I think not everyone is
12 comfortable with that, incidentally, but I think
13 it has to at some degree become palatable, and I
14 think that is significant.

15 And in addition to the fact that we've
16 tentatively agreed to it. I mean, that's where
17 I'm positioned, and I feel like that's fair.

18 CHAIRMAN BUSSELLS: So just for
19 conversation. So possibly a COLA formula of 0 to
20 6 rather than 0 to 4? Or for, you know, 2 to 12,
21 or some alternative proposal back that in
22 substance and appearance respects the spirit and
23 intent of the parties in this, find favor with
24 us, if, in fact, we're going to be 10
25 years that's -- and 10 years from 15 is a huge

1 concession. There's no doubt about it. There's
2 no way that's anything other than a huge
3 concession already agreed to at the negotiating
4 table subject to final actions.

5 But is an alternative approach on one or the
6 other of the other two something that could find
7 support here today?

8 MR. TUTEN: Well, I think we have to find
9 out the core reason behind the difference between
10 the council and what the mayor's agreement was.
11 That's what I would like to know, because
12 financially I don't really see a whole lot of
13 difference long term savings-wise to the city
14 from what the council proposed to what the mayor
15 had. I just don't.

16 I just want to find out why, and why if
17 they're in the spirit of concession over at the
18 council, why you would promote having a deal that
19 says in three years we get to negotiate again?
20 We've been dealing with this for how long now?

21 MR. KEANE: 2008.

22 MR. TUTEN: A lot of people put in a lot of
23 hard work, and yet it could all be thrown out the
24 window in three years from now because -- let's
25 just face the facts. A couple council people

1 don't like the police environment. Do I need to
2 say them out loud? I mean, it's gotten to the
3 point where it's ludicrous and I've gotten to the
4 point where I've grown weary of having to explain
5 not only myself as a trustee, but as a fireman
6 because certain people don't like me.

7 This was never personal, in my book, Walt.
8 This always should have been professional. It's
9 only money. It's important and we need to talk
10 about it, but certain council people have made it
11 their existence to demonize not only firemen,
12 policemen, John, this Board, our lawyer, you, and
13 all of our members. And I've flatly grown tired
14 of it.

15 It is a zero sum gain in my opinion. If
16 it's not at least ten years, I'm not voting for
17 any of it, period. It's out on the table.
18 That's me.

19 MR. SCHMITT: And the ten years, if you
20 didn't have the history, the sacrifices up to
21 this point would seem no big deal, reasonable. A
22 change in the COLA, a change in the DROP rate, if
23 you do not take into consideration the sacrifices
24 that have been made up to this point would seem
25 reasonable.

1 But for our members, they live those
2 sacrifices day in and day out, starting salaries,
3 benefits, the whole package, up to this point.
4 It's unfair to now say, well, we're going to
5 ignore everything you gave up up to this point.
6 It's not reasonable.

7 CHAIRMAN BUSSELLS: Well said. And like I
8 say, I don't sense any possibility of the term
9 being different than what was submitted by the
10 mayor. But I would like to suggest a
11 reconsideration of the DROP and COLA to see if
12 there's any way to find some alternative that
13 might find support with the majority of us as
14 part of the overall package, because I do have
15 the real sense that these three have substance,
16 probably symbolic significance as far as the
17 mathematical reality.

18 COLA and DROP are less, far less, than 1
19 percent of the total actuarial liability. It's a
20 number, but it's relatively small.

21 To not just say no to the changes made by
22 the council to what the mayor submitted, but, no,
23 however, what about this, I think, increases the
24 odds that this is resolved voluntarily rather
25 than -- because I think the next step is

1 litigation, court.

2 You know, all the stuff we're so familiar
3 with, all these issues of what's legal, the
4 agreement and the rest of it, and that's a risk I
5 think we ought not to take within reason on the
6 concessions and the restructuring as you-all have
7 both expressed.

8 MR. TUTEN: What was the original offer from
9 the council, 3 to 4?

10 CHAIRMAN BUSSELLS: Yes.

11 MR. TUTEN: Well, you know, if we're going
12 to go down 3 percent, we should go up 3 percent.
13 If they want to do 0 to 6, tied to CPI, whatever
14 it is that year, that's fine with me. But it's
15 fair to the members who have a guaranteed 3
16 percent right now.

17 Why would I give up a fixed rate, even
18 though it may be too low, going forward? But
19 then, again, I'm not going to get any less than
20 that either. So at 0 to 6, I get the up and I
21 have to take the down, that's fair. But 0 to 3
22 or 4 is not fair.

23 MR. SCHMITT: I don't think there should be
24 a cap at all if we're going to index, and I
25 disagree with the index because of what they've

1 given up to this point.

2 MR. TUTEN: Right.

3 MR. SCHMITT: So if there is going to be an
4 index, it cannot have a cap.

5 MR. HERBERT: For discussion purposes, I
6 move that we reconsider our previous stance with
7 regard to COLA, and that we go back to council
8 with the proposal for the 0 to 6 percent, as
9 opposed to 4.

10 CHAIRMAN BUSSELLS: I have a motion. Can I
11 get a second?

12 MR. GLOVER: Second.

13 CHAIRMAN BUSSELLS: I have a second.

14 Further discussion or questions on the
15 motion concerning COLA? And, again, no impact on
16 20-year plus. We've been through that already.
17 What's already been earned is earned and in the
18 bank.

19 MR. SCHMITT: And, once again, you said it.
20 The total financial impact of that change on the
21 fund is minimal. The impact on each individual
22 member is huge. And the fact that they have gone
23 this far making sacrifices with the knowledge
24 that they would get 3 percent COLA when they
25 retire is something we should not and cannot

1 ignore.

2 MR. GLOVER: And I'm sensitive to that too,
3 but then there is an upside to it if it's up to
4 6. And so it's kind of a compromise. I hear
5 what the Chair is saying. In order -- I guess
6 I'm looking at the bigger deal, the overall
7 package and dealing in good faith. I prefer the
8 3 percent, to be honest with you. But we're
9 going to compromise the position and I could
10 support the 0 to 6.

11 MR. SCHMITT: We can't do the 0 because of
12 the tax laws.

13 CHAIRMAN BUSSELLS: No, that's DROP.

14 MR. KLAUSNER: That's DROP. We can't go
15 below 0.

16 CHAIRMAN BUSSELLS: Good point, though.
17 We're talking about the DROP.

18 I've got a motion and second. All in favor,
19 say "aye."

20 (Responses of "aye.")

21 CHAIRMAN BUSSELLS: Opposed, like sign.

22 MR. TUTEN: No.

23 So do you want to open up again the
24 discussion of the COLA as far as what we all
25 think we should do with it?

1 CHAIRMAN BUSSELLS: Yeah. That's the
2 motion, to go from 0 to 6.

3 MR. TUTEN: All right. Yeah. So we've got
4 three answers here.

5 Do you-all want to chip in? What do you
6 think it should be, and why, please?

7 CHAIRMAN BUSSELLS: I think the 33 percent
8 increase in the max in exchange for as long as
9 disinflation continues, keeping up with
10 inflation, and if deflation returns, being
11 protective against inflation is
12 probabilistically -- this is one person speaking
13 on what I think about the world and the future,
14 what we're living through -- probabilistically is
15 a better deal. That's what I think.

16 And I think this is the beginning of another
17 one of those deflationary booms that's happened
18 so many times in American history. And if you
19 look at 250 years -- pardon me for doing this --
20 250 years of U.S. economic history, there's been
21 one period -- count it, one -- the '70s and '80s
22 where we've had high inflation.

23 The norm has been through the 19th century,
24 most of the 20th, other than that one period in
25 250, has been low or no inflation or deflationary

1 booms because of technology. And I think this is
2 the beginning of the next inflationary boom. I
3 really do.

4 And so if I'm sitting there and it never
5 goes down, if deflation continues, comes back, I
6 keep pace with whatever it is and I've got a 33
7 upside if inflation comes back, me, I think
8 that's a better deal. That's one person. And I
9 get your members see it dramatically different.

10 But I look at U.S. economic history and
11 what's going on around the world and the U.S. the
12 last ten years, I'd hit that bid all day long.
13 I'd take that deal every chance I get. For me
14 it's an easy choice, but I'm not coming to work
15 every day like you two guys are.

16 MR. TUTEN: So what do you say, Walt, 0 to
17 what, you said?

18 CHAIRMAN BUSSELLS: Oh, I think 0 to 4 is a
19 great deal, a better deal, probabilistically.
20 There was not support for that, so we went to 0
21 to 6 to have the upside match the downside, so to
22 speak -- so to speak -- as an alternative that
23 might attract the majority of the trustees.

24 And that's the motion that's before us. So
25 all in favor, again, say "aye."

1 (Responses of "aye.")

2 CHAIRMAN BUSSELLS: Opposed?

3 MR. TUTEN: No.

4 CHAIRMAN BUSSELLS: Carries 4 to 1.

5 And if we could reconsider now the DROP? Is
6 there an alternative to the DROP which the city
7 council enacted a few weeks ago that as compared
8 to what was negotiated at the table with the
9 mayor and his staff back in the spring and
10 submitted in June that could find majority
11 support here for the reason I said earlier in
12 terms of an overall comprehensive package having
13 a better chance to be enacted?

14 We -- majority of the trustees found the
15 change from 5 to 10 to something different
16 unacceptable. So we voted that down.

17 Is there something other than 2 to 10
18 because of the tax requirement, or 0 to 10 with
19 no member contribution of 2 percent, is there
20 some alternative to that, perhaps something above
21 10 to appear to counterbalance symbolically as
22 well as substantively the 2 to 5 difference that
23 the council enacted that could find majority
24 support here?

25 MR. TUTEN: Tie it to the index -- to the

1 return of the fund. I mean, here's what's
2 happening. The employees are basically, Walt,
3 we're getting squeezed out of what we've already
4 got on the hope that maybe, just maybe, one or
5 two years it will be above and beyond what the
6 city wants.

7 The truth of the matter is, we haven't
8 gotten raises. I've already proved that point
9 beyond a doubt. We're not going to get raises,
10 chances are, because they have to pay all this
11 pension stuff. And now, look, if you want to be
12 fair about it, if the fund earns 5 percent for
13 the year, that's what you earn on the DROP.

14 If they earn 16 percent, that's what you
15 earn on the DROP. In other words, no matter what
16 it is, you know, you're still putting in 2
17 percent every year, so you have up to negative 2
18 percent, and we can easily find out how many
19 years this fund has earned negative 2 percent. I
20 guarantee you, it ain't many. So chances are
21 you're going to be in between 0 and something.
22 If you want to be 100 percent fair, say, you know
23 what, fellows? It's Vegas. You're going to let
24 it ride. Zero to whatever, that's what you get.
25 If you get zero, I'm sorry, fellows.

1 MR. KLAUSNER: The most common model is the
2 net -- return net of fees but not less than zero.

3 MR. TUTEN: Right.

4 MR. KLAUSNER: Of 400 plus DROP plans in the
5 country, that's the more common model.

6 CHAIRMAN BUSSELLS: And because the tax --
7 federal tax law prohibits us --

8 MR. KLAUSNER: They're all at less --
9 they're all capped at floor to zero.

10 CHAIRMAN BUSSELLS: Floor to zero. So
11 because we insure and protect our members in the
12 DROP program from less than zero, because we have
13 to to continue to be tax exempt to qualify the
14 plan, it's seems like some cap way on the
15 upside -- I don't mean some, you know, big
16 number -- would be reasonable.

17 MR. KLAUSNER: Yes. It's actually -- this
18 is fairly rare that people contribute while
19 they're on the DROP. Most places do not.

20 CHAIRMAN BUSSELLS: So instead of 10, maybe
21 12, say. Well, we're already at 10, but maybe
22 12.

23 MR. SCHMITT: As long as it doesn't have --
24 but still the 2 percent contribution?

25 CHAIRMAN BUSSELLS: My thoughts on that,

1 yes, but the floor would be 2 percent, not 0.
2 Because it can't be 0 with the 2 percent because
3 that will violate federal tax law.

4 MR. KLAUSNER: In my opinion, it would.

5 CHAIRMAN BUSSELLS: My thought is just leave
6 everything else the way it is, which is the
7 current 2 percent goes in. That's what we
8 already do, but put the floor at 2 so we don't
9 violate the tax law. So instead of 0 to 10, 2 to
10 12. So that there's more upside to the members
11 but they still have that floor protection. We're
12 still legal with the federal tax law, but it
13 looks like a fair-given gift based on what the
14 future holds. Who knows what the future holds?
15 That would at least move significantly towards
16 what we believe the city council intended in
17 their final legislation a few weeks ago.

18 MR. SCHMITT: If we're going to go in that
19 direction, I think the ceiling needs to be higher
20 than 12.

21 CHAIRMAN BUSSELLS: Say a number.

22 MR. SCHMITT: 14.

23 MR. HERBERT: Why 14?

24 MR. SCHMITT: Two years ago we had returns
25 of 14, and the difference between where we

1 started and the guaranteed 8.4, if we went down
2 to 2, that's 6.4 percent. Go up at least 6
3 percent to get to the 14.

4 CHAIRMAN BUSSELLS: So there's as much
5 upside as downside around the fixed 8.4, has been
6 the rule for those 15 years.

7 MR. SCHMITT: Right.

8 CHAIRMAN BUSSELLS: That's been problematic
9 because we've had deflation, low return
10 (indiscernible).

11 Thoughts or comments on that?

12 MR. HERBERT: I would like to ask
13 Mr. Klausner again, what did you say most of the
14 funds do?

15 MR. KLAUSNER: Most funds do the actual rate
16 of return --

17 CHAIRMAN BUSSELLS: Less fees.

18 MR. KLAUSNER: -- net of fees, but don't
19 have a contribution.

20 MR. TUTEN: Well, our fees usually run about
21 what for the year?

22 CHAIRMAN BUSSELLS: Half of 1 point.

23 MR. KLAUSNER: Probably 40 to 50 basis
24 points.

25 CHAIRMAN BUSSELLS: So that way the member

1 gets whatever the fund earns, and if the fund
2 under earns what the member was guaranteed, as
3 has happened -- that was the deal and that's fine
4 the way it worked out. And so in effect the
5 taxpayers have to make up the difference. That's
6 the practical result. That was the deal.
7 Everybody agreed to it. I'm not saying anything
8 different.

9 Here the taxpayer risk on the DROP earnings
10 is removed for all intents and purposes.
11 Whatever it is, it is. And the members might get
12 less, they might get more, but the swaying of
13 what's actually earned is proportioned, upside,
14 downside, versus the fixed (interrupting cough)
15 that you suggested. And the exact number
16 wouldn't kill me either, whatever it is, the 14
17 point whatever.

18 So there's balance both ways, but the
19 results of actual earnings are all on the members
20 in DROP, none on the taxpayer, is how I would
21 characterize it.

22 MR. HERBERT: Yes.

23 CHAIRMAN BUSSELLS: And that seems like at
24 least what the council was driving at as a policy
25 matter, even though in truth the number is less

1 than 1 percent of the total 3 million, you know,
2 liability.

3 MR. HERBERT: I think it seems to me that's
4 the more acceptable vote politically and is fair,
5 that whatever we earn, net fees --

6 MR. TUTEN: I agree.

7 CHAIRMAN BUSSELLS: And it's off the
8 taxpayer. The members earn less, but it's what
9 the markets are, or they earn more if that's what
10 the markets are.

11 MR. TUTEN: So are we talking about doing
12 away with the 2 percent and basically you earn
13 whatever you get on the DROP down to zero?

14 CHAIRMAN BUSSELLS: No. I was thinking 2 to
15 14.4, which is the same delta between 8.4, but
16 keeps us legal, keeps us kosher with the tax law.

17 MR. KLAUSNER: Kosher is a good word.
18 That's what it means literally, is good.

19 MR. GLOVER: I can live with that.

20 CHAIRMAN BUSSELLS: Can I get a motion on
21 the reconsideration of DROP?

22 MR. SCHMITT: I'm make the motion.

23 MR. TUTEN: I'll second.

24 CHAIRMAN BUSSELLS: Further questions or
25 comments?

1 All in favor, say "aye."

2 (Responses of "aye.")

3 CHAIRMAN BUSSELLS: Opposed, like sign.

4 (No responses.)

5 Carries unanimously.

6 MR. KEANE: The range is --

7 MR. KLAUSNER: 2 to 14.4.

8 CHAIRMAN BUSSELLS: But the members get
9 whatever it is, less fees. And in effect the
10 taxpayers are not contingently liable for
11 underperformance.

12 MR. HERBERT: Mr. Chairman, my assumption is
13 that we do not have support for a change in the
14 ten-year issue.

15 CHAIRMAN BUSSELLS: I've heard that
16 strongly, but we need to take a vote.

17 MR. TUTEN: Say that again.

18 CHAIRMAN BUSSELLS: I'm sorry. I failed to
19 call the question.

20 Could I get a motion on the term for
21 members? We discussed it. People expressed
22 their thoughts and views effectively and
23 completely, but we ought -- as we've done
24 everything else, we ought to vote on what the
25 council enacted, and then see if there's an

1 alternative.

2 So if we could call the question on what the
3 council enacted, which was three years for
4 members with less than 20 years versus the 10
5 that was a concession from 15, the current
6 agreement, could I get a motion on approving or
7 disapproving what the city council enacted on the
8 term for members?

9 MR. HERBERT: I move that we accept the
10 recommendation from city council or ordinance
11 wording from the city council with regard to the
12 three years.

13 CHAIRMAN BUSSELLS: I'll second it for
14 discussions. Any further questions or comments?

15 MR. TUTEN: The motion is to what, accept
16 the three-year term from city council?

17 (Indiscernible)

18 MR. HERBERT: So we're dealing with whatever
19 they recommended.

20 CHAIRMAN BUSSELLS: All in favor, say aye.

21 (Responses of "aye.")

22 CHAIRMAN BUSSELLS: Opposed, like sign.

23 (Responses of "aye.")

24 CHAIRMAN BUSSELLS: Failed three to two.

25 My sense, and I want to be sure, is there's

1 not majority support for an alternative proposal
2 on the term. I don't think -- we've already
3 moved from 15 to 10. The mayor extracted that
4 from you. I was shocked when you did it, but --

5 MR. KEANE: Myself.

6 CHAIRMAN BUSSELLS: Well, but in the context
7 of resolving this once and for all, for all other
8 long-term benefits, it makes sense to me. But I
9 don't sense any chance for alternative approach,
10 unlike COLA and DROP.

11 (Indiscernible)

12 CHAIRMAN BUSSELLS: I mean, that's just a
13 number. There's no upside or downside. It's all
14 downside, so to speak, for the members.
15 Potentially.

16 MR. HERBERT: And I think in terms of the
17 three of you who are supporting it, the five
18 would not be acceptable, right?

19 MR. SCHMITT: Not at all.

20 MR. GLOVER: I move that we accept the
21 negotiated agreement with the mayor.

22 MR. SCHMITT: Second.

23 CHAIRMAN BUSSELLS: Further discussions or
24 questions?

25 All in favor, say "aye."

1 (Responses of "aye.")

2 MR. KLAUSNER: You have one issue left in
3 the agreement, which I don't have an answer to
4 that I raised in my memorandum, and the city
5 didn't give a response. We have a dispute
6 currently, I think, over -- with the city over
7 the staff pension. You have one active person
8 who is eligible to retire. You have one retiree
9 and one surviving spouse.

10 There was a council resolution which is
11 still out there, I think it got referred back to
12 committee, about the city suing the fund over the
13 staff pension. It's been in the budget that's
14 been approved every year by the council since
15 2000.

16 So what everyone's philosophical view of
17 that is, it's an issue that needs to be resolved.
18 And I think we need to say to the city one way or
19 the other, that goes with the whole deal. If it
20 doesn't go -- you need to do something.

21 MR. KEANE: We've got the general counsel
22 here.

23 CHAIRMAN BUSSELLS: Thoughts on that, Jason?

24 MR. GABRIEL: Jason Gabriel, general
25 counsel.

1 As everyone knows, that was put in the
2 original initially proposed reform agreement. It
3 was taken out by amendment by council. It kind
4 of leaves it open.

5 As Mr. Klausner stated, there is a
6 resolution right now pending before council
7 regarding that issue. So it's really just an
8 open issue. The way that it's sitting right now
9 in the reform -- well, it's not in the reform
10 agreement. So it's still open for further
11 discussion, for status quo, or any of the above.
12 So it's an open question for council. That's
13 really where it stands at the moment.

14 CHAIRMAN BUSSELLS: And so -- thank you for
15 reminding me of that.

16 So what this Board has done unanimously was
17 close the plan totally to anybody else, forever
18 more.

19 MR. KLAUSNER: Correct.

20 CHAIRMAN BUSSELLS: When this plan was first
21 created 20 years ago -- I've lost -- I don't know
22 when --

23 MR. KLAUSNER: 24.

24 CHAIRMAN BUSSELLS: So this plan was created
25 24 years ago. It's been around in the budgets

1 every year for 24 years. We have closed it
2 totally where no one else can ever be in it. And
3 the successor executive directors and staff will
4 be in either a DC (phonetic) plan or the general
5 employees plan, which is in the ordinance.

6 The question is, should we, as part of our
7 proposal to the city council on comprehensive
8 pension reform, include an item that recognizes
9 the current status and does not challenge it any
10 further in the future, including recognizing that
11 it's closed forevermore? Nothing else like that
12 may be done by a future Board without the consent
13 of city hall. Does that sound right?

14 MR. KLAUSNER: Yes.

15 MR. TUTEN: Doesn't it already -- isn't that
16 already pretty much what's worded in the current
17 deal with the council, Walt? I mean --

18 MR. KEANE: Took it out.

19 CHAIRMAN BUSSELLS: There's nothing about
20 that in there. There was, but they took it out.

21 MR. KLAUSNER: It was the agreement with the
22 mayor and council removed it.

23 The suggestion is if you're going to settle
24 everything, settle everything. And I think what
25 the Chairman is saying is, he's looking for the

1 motion to do something, meaning just to say the
2 plan will stay closed, but benefits earned will
3 be paid. I think that's the short way to say it.

4 MR. SCHMITT: We need a motion to put that
5 back in?

6 MR. KLAUSNER: Yes. We need a motion to
7 include that in the proposal back to the council.

8 MR. SCHMITT: I make that motion.

9 CHAIRMAN BUSSELLS: Do we have a second?

10 MR. HERBERT: Second.

11 CHAIRMAN BUSSELLS: Further questions or
12 comments?

13 All in favor, say "aye."

14 (Responses of "aye.")

15 CHAIRMAN BUSSELLS: Opposed, like sign.

16 (No responses.)

17 CHAIRMAN BUSSELLS: Carries unanimously.

18 MR. KLAUSNER: I think that's all your open
19 issues.

20 CHAIRMAN BUSSELLS: Is there anything else
21 commanding our attention here today?

22 Larry.

23 MR. SCHMITT: There was one item. I'm not
24 sure if we thought we addressed it in part of
25 these other sections. It's listed as page 29,

1 line 25. It's for Group 1 members with ten or
2 more years of service. On mine it's on page 9,
3 but it may be on something other.

4 MR. TUTEN: You talking about disability?

5 MR. SCHMITT: No. The heading is page 29,
6 line 25. Group 1 members with ten or more years
7 of service as of the prospective effective date
8 of (interrupting cough).

9 I'd like to have some discussion on this
10 one. And possibly --

11 MR. KLAUSNER: You're talking about -- is
12 that the final average compensation?

13 MR. SCHMITT: Yes.

14 MR. KLAUSNER: To go from two years to four
15 years.

16 MR. SCHMITT: Right.

17 MR. KLAUSNER: You had previously given them
18 tentative approval when you did that with the
19 mayor, and I took that as just continuing.

20 MR. KEANE: Right.

21 MR. SCHMITT: And in the spirit of
22 revisiting items, I would like to revisit this
23 one.

24 For those members who have five years and
25 have vested, they've committed, and in their

1 perspective, we've committed to them that they
2 have earned those benefits. To arbitrarily say,
3 well, you have five years and you're vested, but
4 now we're going to pull the rug out from under
5 you and say it's ten years, to me, it's just not
6 fair and it's not right.

7 To show a commitment to those members that
8 have reached that milestone of five years, I
9 think we need to change this to match the
10 five-year vesting period for those current
11 employees.

12 For future employees it has changed to five
13 years, which is fine. I don't necessarily agree
14 with that either, but, again, that's for future
15 employees to accept or not accept.

16 Our current members have already committed
17 to their five years. They've done their five
18 years and have vested. I don't think it's right
19 to now go back and say we're going to change it
20 to ten years after you've already reached that
21 milestone.

22 I would like to discuss that real quickly.

23 CHAIRMAN BUSSELLS: John, would you mind,
24 just to be sure we're all understanding this
25 exactly the correct way, give us just a couple of

1 concrete examples who this would affect as
2 enacted by the council, which members could this
3 affect, under what circumstances?

4 MR. KEANE: It would affect members who have
5 over five years but less than ten.

6 CHAIRMAN BUSSELLS: All right.

7 MR. KEANE: Their final average compensation
8 will be based on their last four years rather
9 than two.

10 CHAIRMAN BUSSELLS: If they terminate
11 employment?

12 MR. KLAUSNER: No, no. When they're done --

13 MR. KEANE: When they go to retire.

14 MR. TUTEN: When they retire.

15 CHAIRMAN BUSSELLS: Okay.

16 MR. KEANE: As the chief has suggested, that
17 since they already vested, that they should be
18 able to do it on two years rather than four
19 years, I believe is what you're suggesting.

20 MR. SCHMITT: Again, I don't think it's a
21 big financial impact on the fund. But
22 psychologically and trustwise for the members,
23 it's huge. We've told them, look, when you vest
24 in five years, your calculation is going to be
25 based on your last two years of service. And

1 we've just arbitrarily changed it to ten years.
2 To me, that builds distrust in their eyes on us
3 as trustees, and I think they're right.

4 MR. HERBERT: John, what was the rationale
5 for this change; do you know?

6 MR. KEANE: Trying to save a few dollars.

7 MR. KLAUSNER: It was strictly financial.
8 And I don't remember why ten was chosen, do you?

9 MR. KEANE: No.

10 MR. SCHMITT: We probably have a significant
11 number of officers who have just under ten years.

12 MR. KEANE: Right.

13 MR. SCHMITT: And firefighters.

14 MR. KEANE: Because at the time you had a
15 new recruit class on both sides, and then there
16 was that long dry spell where there was no one.

17 CHAIRMAN BUSSELLS: Chris, have you got
18 something?

19 MR. HAND: Sure. I just want to make sure
20 I'm clear on the issue.

21 Thank you, Mr. Chairman. Chris Hand, Office
22 of the Mayor.

23 The vesting period for current employees in
24 this agreement has not changed at all. As
25 Trustee Schmitt pointed out, it does change for

1 new employees. But current employees still have
2 a five-year vesting period. That didn't change
3 in the negotiations we had with Mr. Keane, didn't
4 change throughout the council process. So I just
5 wanted to be clear about that.

6 MR. SCHMITT: Right. But what this
7 calculation change is, if a member has more than
8 five years when this goes into effect but less
9 than ten years, their pension calculation would
10 be based on their last four years instead of the
11 last two years.

12 MR. HAND: Correct. So it would be the
13 final 48 months. However, and this is an
14 important provision here, and this was at the
15 legal advice of Jim Linn in the Office of General
16 Counsel, they could not receive less than the
17 amount they would have gotten at the two-year
18 period. And I believe that's in this as well.

19 So there is a safeguard built in to protect
20 that two-year amount for those
21 less-than-ten-years employees who would be
22 affected by the new four-year plan as opposed to
23 the two-year plan.

24 So there is that maxed-up language that's in
25 both the ordinance and in the agreement.

1 CHAIRMAN BUSSELLS: That's right. I do
2 remember.

3 So, therefore, who this could affect would
4 be a member more than five, less than ten,
5 affected, gets promoted, and then within a year
6 or so of getting promoted leaves, not retires,
7 but leaves because the year -- they would not get
8 the leverage 12 or 24 months of promotion leaving
9 before ten years. But they would -- thank you
10 for that. I had forgotten that.

11 John put the base in, but it can be less
12 than what it could have been for two careers.

13 MR. SCHMITT: Without the promotion.

14 CHAIRMAN BUSSELLS: Without the promotion.
15 So that, I think, is the member who theoretically
16 could be affected.

17 Further comments or suggestions on that?

18 MR. TUTEN: No. I understand what Larry is
19 saying. I do know what Chris is saying about the
20 safeguard in there (indiscernible).

21 Basically, in other words, why we put that
22 stipulation in there when there's a safeguard
23 that says you can't get any lower than the final
24 two years. In other words, it seems to be sort
25 of going against the --

1 CHAIRMAN BUSSELLS: I guess so it's not
2 someone sort of, quote, unquote, gains the
3 formulas a little bit? I don't know.

4 If somebody gets promoted, they're probably
5 going to stay.

6 MR. TUTEN: Yes, probably will.

7 CHAIRMAN BUSSELLS: Or get the 15 percent
8 and then start the new step range, you know.
9 They're probably going to stick around, I would
10 think.

11 MR. SCHMITT: Again, I think that the damage
12 it does trustwise by members far outweighs the
13 cost.

14 CHAIRMAN BUSSELLS: Other thoughts or
15 suggestions or maybe some alternative that values
16 the spirit of constructive collaboration with our
17 friends in city hall or perhaps reduces a
18 negative perception? I don't know.

19 MR. TUTEN: John, how long until we have a
20 summarization of what we've done here today?

21 MR. KLAUSNER: You'll have a new ordinance
22 with a cover memo by Thursday morning.

23 MR. TUTEN: Okay.

24 MR. KLAUSNER: John and I are bound to get
25 this finished by Wednesday. I'm going to be done

1 with my work on Wednesday, but somebody has to
2 proofread the darn thing. If you want it
3 Wednesday night -- you've gotten e-mails from me
4 at three in the morning, so . . .

5 CHAIRMAN BUSSELLS: You know me, I'll read
6 it.

7 MR. TUTEN: Now, Larry, do you want to
8 address this now?

9 MR. SCHMITT: I would like to change it.
10 Well, I'd like to strike it totally. To me it
11 shouldn't impact somebody who has already vested.
12 Vesting is five years. That's been -- you know,
13 from the initiation of this agreement, vesting is
14 five years. To arbitrarily change it to ten
15 years just feels --

16 MR. TUTEN: Can we change the language to
17 just those who have not vested yet? Is that what
18 you want to do to it, basically? In other words,
19 if you've vested, it doesn't affect you. You
20 still go back to two years, but if you're four,
21 three, five, three and a half years, whatever,
22 you go back to four years, the way it's written
23 now.

24 MR. SCHMITT: Change the ten to five.

25 CHAIRMAN BUSSELLS: Thoughts on that?

1 I think it's de minimus financially --

2 MR. SCHMITT: Absolutely.

3 CHAIRMAN BUSSELLS: -- to the taxpayers or
4 anyone else. It seems to have -- on the other
5 side of what we said about DROP and COLA that
6 you-all reconsidered and we found a thing we
7 could all support, seems like it has symbolic
8 significance but not substantive. It's just a
9 very, very few people.

10 MR. GLOVER: If it has no significance to
11 anyone else but the trust factor, let's close the
12 door on the trust factor. That's what I would
13 say.

14 CHAIRMAN BUSSELLS: Do you want to put that
15 in the form of a motion?

16 MR. SCHMITT: I would like to make a motion
17 to change it for Group 1 members with five or
18 more years of service, prospective date -- the
19 ordinance, to terminate employment on or after
20 the prospective effective date of the ordinance
21 with five or more years. Just change it to five
22 years.

23 CHAIRMAN BUSSELLS: So I have a motion. Can
24 I get a second for discussion?

25 MR. TUTEN: Second.

1 CHAIRMAN BUSSELLS: Discussion, Chris?

2 MR. HAND: Mr. Chairman, just for
3 clarification, I know this is important to some
4 of your members, this provision was in the
5 agreement negotiated in May and June by the city
6 and the PFPF has not changed during the council
7 process. It's the same exact language.

8 CHAIRMAN BUSSELLS: We understand that. We
9 understand that.

10 MR. TUTEN: Well, Larry wasn't here then.

11 MR. SCHMITT: Yeah.

12 CHAIRMAN BUSSELLS: Which is accurate.

13 So I have a motion and a second. Anything
14 further, conversation or questions?

15 All in favor, say "aye."

16 (Responses of "aye.")

17 CHAIRMAN BUSSELLS: Opposed, like sign.

18 (No responses.)

19 CHAIRMAN BUSSELLS: Carries.

20 MR. KLAUSNER: Now we're done.

21 MR. KEANE: We're done.

22 CHAIRMAN BUSSELLS: Any further matters
23 commanding our attention? Hearing none, we are
24 adjourned.

25 (The meeting adjourned at 12:00 p.m.)

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CERTIFICATE OF REPORTER

I, Denice C. Taylor, Florida Professional Reporter, Notary Public, State of Florida at Large, do hereby certify that I was authorized to and did stenographically report the foregoing proceedings, and that the transcript, pages 2 through 181, is a true and correct computer-aided transcription of my stenographic notes taken at the time and place indicated herein.

DATED this 6th day of January, 2015.

Denice C. Taylor, FPR
Notary Public in and for the
State of Florida at Large

My Commission No. FF 184340
Expires: December 23, 2018